|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Actively promotes research and scholarly excellence | Actively promotes teaching excellence | Actively promotes excellence in institutional and public service | Effectively represents the department | Is responsive <br> to faculty interests | Seeks faculty input in decision making | Supports faculty development | Conducts fair and rigorous tenure and promotion processes | Actively promotes diversity within the department | Overall, this leader inspires confidence | Conducts fair and rigorous processes to hire new faculty members in the department | Has a clear strategic plan and allocates resources consistently with that plan | Effectively manages financial resource | Administers in an open and transparent manner | Has an effective and competent administrative staff | Promotes cooperation between disciplines within the department | ALL |
| Statistics |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Count | 42 | 43 | 42 | 43 | 43 | 43 | 43 | 28 | 42 | 43 | 38 | 43 | 39 | 43 | 41 | 41 | 657 |
| Average | 4.38 | 4.14 | 4.17 | 4.12 | 4.19 | 3.93 | 4.30 | 4.14 | 4.24 | 4.09 | 4.16 | 3.91 | 4.31 | 3.88 | 4.56 | 4.05 | 4.16 |
| Maximum | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Median | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 4 | 5 | 5 | 5 |
| Minimum | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 1 | 2 | 1 | 1 |
| Standard Deviation | 0.95 | 1.27 | 1.11 | 1.32 | 1.33 | 1.39 | 1.15 | 1.33 | 1.11 | 1.36 | 1.25 | 1.22 | 0.91 | 1.38 | 0.77 | 1.32 | 1.20 |
| Standard Error ( $\pm$ ) | 0.15 | 0.19 | 0.17 | 0.20 | 0.20 | 0.21 | 0.18 | 0.25 | 0.17 | 0.21 | 0.20 | 0.19 | 0.15 | 0.21 | 0.12 | 0.21 | 0.05 |




| 1=Strongly Disagree | 0.0\% | 7.0\% | 2.4\% | 9.3\% | 11.6\% | 14.0\% | 4.7\% | 10.7\% | 2.4\% | 14.0\% | 7.9\% | 7.0\% | 0.0\% | 11.6\% | 0.0\% | 9.8\% | 7.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 9.5\% | 9.3\% | 9.5\% | 7.0\% | 2.3\% | 2.3\% | 9.3\% | 3.6\% | 9.5\% | 0.0\% | 5.3\% | 7.0\% | 7.7\% | 7.0\% | 2.4\% | 4.9\% | 6.1\% |
| 3=Neutral | 4.8\% | 4.7\% | 11.9\% | 4.7\% | 4.7\% | 9.3\% | 0.0\% | 7.1\% | 9.5\% | 4.7\% | 7.9\% | 16.3\% | 7.7\% | 11.6\% | 9.8\% | 12.2\% | 7.9\% |
| 4=Agree | 23.8\% | 20.9\% | 21.4\% | 20.9\% | 18.6\% | 25.6\% | 23.3\% | 17.9\% | 19.0\% | 25.6\% | 21.1\% | 27.9\% | 30.8\% | 20.9\% | 17.1\% | 17.1\% | 22.1\% |
| 5=Strongly Agree | 61.9\% | 58.1\% | 54.8\% | 58.1\% | 62.8\% | 48.8\% | 62.8\% | 60.7\% | 59.5\% | 55.8\% | 57.9\% | 41.9\% | 53.8\% | 48.8\% | 70.7\% | 56.1\% | 56.9\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | 9.0 | 4.9 | 6.4 | 4.9 | 5.8 | 4.6 | 6.2 | 5.5 | 6.6 | 5.8 | 6.0 | 5.0 | 11.0 | 3.8 | 36.0 | 5.0 | 6.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |





| 1=Strongly Disagree | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 20.0\% | 0.0\% | 0.0\% | 1.3\% |
| 3=Neutral | 0.0\% | 0.0\% | 20.0\% | 0.0\% | 0.0\% | 20.0\% | 0.0\% | 25.0\% | 0.0\% | 0.0\% | 20.0\% | 20.0\% | 25.0\% | 40.0\% | 20.0\% | 0.0\% | 11.5\% |
| 4=Agree | 40.0\% | 40.0\% | 20.0\% | 20.0\% | 20.0\% | 60.0\% | 20.0\% | 25.0\% | 20.0\% | 60.0\% | 40.0\% | 20.0\% | 25.0\% | 0.0\% | 40.0\% | 20.0\% | 29.5\% |
| 5=Strongly Agree | 60.0\% | 60.0\% | 60.0\% | 80.0\% | 80.0\% | 20.0\% | 80.0\% | 50.0\% | 80.0\% | 40.0\% | 40.0\% | 60.0\% | 50.0\% | 40.0\% | 40.0\% | 80.0\% | 57.7\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | 2.0 | No low ratings | No low ratings | 68.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |





| 1=Strongly Disagree | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| 3=Neutral | 0.0\% | 20.0\% | 20.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 2.6\% |
| 4=Agree | 20.0\% | 0.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 0.0\% | 20.0\% | 20.0\% | 0.0\% | 40.0\% | 20.0\% | 40.0\% | 0.0\% | 50.0\% | 19.2\% |
| 5=Strongly Agree | 80.0\% | 80.0\% | 60.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 100.0\% | 80.0\% | 80.0\% | 100.0\% | 60.0\% | 80.0\% | 60.0\% | 100.0\% | 50.0\% | 78.2\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |





| 1=Strongly Disagree | 0.0\% | 28.6\% | 14.3\% | 42.9\% | 42.9\% | 42.9\% | 14.3\% | 33.3\% | 0.0\% | 42.9\% | 33.3\% | 28.6\% | 0.0\% | 42.9\% | 0.0\% | 28.6\% | 24.5\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 14.3\% | 0.0\% | 14.3\% | 0.0\% | 0.0\% | 0.0\% | 28.6\% | 16.7\% | 28.6\% | 0.0\% | 16.7\% | 14.3\% | 14.3\% | 0.0\% | 14.3\% | 14.3\% | 10.9\% |
| $3=$ Neutral | 28.6\% | 14.3\% | 14.3\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 28.6\% | 0.0\% | 0.0\% | 0.0\% | 28.6\% | 0.0\% | 14.3\% | 0.0\% | 8.2\% |
| 4=Agree | 0.0\% | 0.0\% | 14.3\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 14.3\% | 0.0\% | 1.8\% |
| 5=Strongly Agree | 57.1\% | 57.1\% | 42.9\% | 57.1\% | 57.1\% | 57.1\% | 57.1\% | 50.0\% | 42.9\% | 57.1\% | 50.0\% | 57.1\% | 57.1\% | 57.1\% | 57.1\% | 57.1\% | 54.5\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | 4.0 | 2.0 | 2.0 | 1.3 | 1.3 | 1.3 | 1.3 | 1.0 | 1.5 | 1.3 | 1.0 | 1.3 | 4.0 | 1.3 | 5.0 | 1.3 | 1.6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |




| 1=Strongly Disagree | 0 | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 1 | 7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 1 | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 6 |
| $3=$ Neutral | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 1 | 1 | 1 | 7 |
| 4=Agree | 2 | 4 | 3 | 3 | 2 | 4 | 2 | 1 | 2 | 3 | 4 | 4 | 4 | 3 | 0 | 3 | 44 |
| 5=Strongly Agree | 6 | 4 | 5 | 4 | 6 | 4 | 6 | 0 | 6 | 5 | 3 | 1 | 2 | 4 | 7 | 3 | 66 |
|  | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 1 | 9 | 9 | 7 | 9 | 7 | 9 | 8 | 8 | 30 |


| 1=Strongly Disagree | 0.0\% | 0.0\% | 0.0\% | 11.1\% | 11.1\% | 11.1\% | 0.0\% | 0.0\% | 11.1\% | 11.1\% | 0.0\% | 0.0\% | 0.0\% | 11.1\% | 0.0\% | 12.5\% | 5.4\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 11.1\% | 11.1\% | 11.1\% | 0.0\% | 0.0\% | 0.0\% | 11.1\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 11.1\% | 14.3\% | 0.0\% | 0.0\% | 0.0\% | 4.6\% |
| 3=Neutral | 0.0\% | 0.0\% | 0.0\% | 11.1\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 33.3\% | 0.0\% | 11.1\% | 12.5\% | 12.5\% | 5.4\% |
| 4=Agree | 22.2\% | 44.4\% | 33.3\% | 33.3\% | 22.2\% | 44.4\% | 22.2\% | 100.0\% | 22.2\% | 33.3\% | 57.1\% | 44.4\% | 57.1\% | 33.3\% | 0.0\% | 37.5\% | 33.8\% |
| 5=Strongly Agree | 66.7\% | 44.4\% | 55.6\% | 44.4\% | 66.7\% | 44.4\% | 66.7\% | 0.0\% | 66.7\% | 55.6\% | 42.9\% | 11.1\% | 28.6\% | 44.4\% | 87.5\% | 37.5\% | 50.8\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | 8.0 | 8.0 | 8.0 | 7.0 | 8.0 | 8.0 | 8.0 | No low ratings | 8.0 | 8.0 | No low ratings | 5.0 | 6.0 | 7.0 | No low ratings | 6.0 | 8.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |





| 1=Strongly Disagree | 0.0\% | 10.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 10.0\% | 0.0\% | 10.0\% | 0.0\% | 10.0\% | 0.0\% | 10.0\% | 0.0\% | 10.0\% | 3.8\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 10.0\% | 20.0\% | 20.0\% | 20.0\% | 10.0\% | 10.0\% | 10.0\% | 0.0\% | 20.0\% | 0.0\% | 11.1\% | 10.0\% | 10.0\% | 0.0\% | 0.0\% | 10.0\% | 10.1\% |
| 3=Neutral | 0.0\% | 0.0\% | 20.0\% | 10.0\% | 10.0\% | 10.0\% | 0.0\% | 10.0\% | 0.0\% | 10.0\% | 11.1\% | 10.0\% | 0.0\% | 0.0\% | 0.0\% | 10.0\% | 6.3\% |
| 4=Agree | 30.0\% | 20.0\% | 10.0\% | 10.0\% | 20.0\% | 20.0\% | 30.0\% | 20.0\% | 30.0\% | 30.0\% | 0.0\% | 20.0\% | 30.0\% | 30.0\% | 40.0\% | 10.0\% | 22.0\% |
| 5=Strongly Agree | 60.0\% | 50.0\% | 50.0\% | 60.0\% | 60.0\% | 60.0\% | 60.0\% | 60.0\% | 50.0\% | 50.0\% | 77.8\% | 50.0\% | 60.0\% | 60.0\% | 60.0\% | 60.0\% | 57.9\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | 9.0 | 2.3 | 3.0 | 3.5 | 8.0 | 8.0 | 9.0 | 8.0 | 4.0 | 8.0 | 7.0 | 3.5 | 9.0 | 9.0 | No low ratings | 3.5 | 5.8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

