|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Actively promotes research and scholarly excellence | Actively promotes teaching excellence | Actively promotes excellence in institutional and public service | Effectively represents the department | Is responsive to faculty interests | Seeks faculty input in decision making | Supports faculty development | Conducts fair and rigorous tenure and promotion processes | Actively promotes diversity within the department | Overall, this leader inspires confidence | Conducts fair and rigorous processes to hire new faculty members in the department | Has a clear strategic plan and allocates resources consistently with that plan | Effectively manages financial resources | Administers in an open and transparent manner | Has an effective and competent administrative staff | Promotes cooperation between disciplines within the department | ALL |
| Statistics |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Count | 50 | 50 | 48 | 49 | 50 | 50 | 49 | 37 | 46 | 50 | 41 | 50 | 47 | 50 | 50 | 47 | 764 |
| Average | 4.18 | 3.86 | 4.02 | 4.18 | 4.00 | 3.90 | 4.14 | 4.08 | 4.02 | 3.96 | 3.88 | 3.80 | 4.13 | 3.68 | 3.98 | 3.98 | 3.99 |
| Maximum | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Median | 4 | 4 | 4 | 5 | 4.5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Minimum | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 1 | 1 | 1 | 1 |
| Standard Deviation | 0.93 | 1.17 | 1.05 | 0.98 | 1.26 | 1.28 | 1.09 | 1.12 | 1.03 | 1.13 | 1.19 | 1.33 | 0.98 | 1.38 | 0.99 | 1.02 | 1.12 |
| Standard Error ( $\pm$ ) | 0.13 | 0.16 | 0.15 | 0.14 | 0.18 | 0.18 | 0.16 | 0.18 | 0.15 | 0.16 | 0.19 | 0.19 | 0.14 | 0.19 | 0.14 | 0.15 | 0.04 |




| 1=Strongly Disagree | 2.0\% | 8.0\% | 4.2\% | 2.0\% | 8.0\% | 8.0\% | 6.1\% | 5.4\% | 2.2\% | 4.0\% | 7.3\% | 12.0\% | 0.0\% | 14.0\% | 4.0\% | 4.3\% | 5.8\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 4.0\% | 4.0\% | 4.2\% | 2.0\% | 6.0\% | 8.0\% | 0.0\% | 2.7\% | 6.5\% | 10.0\% | 4.9\% | 2.0\% | 8.5\% | 6.0\% | 2.0\% | 2.1\% | 4.6\% |
| 3=Neutral | 12.0\% | 16.0\% | 16.7\% | 22.4\% | 14.0\% | 16.0\% | 16.3\% | 18.9\% | 19.6\% | 12.0\% | 19.5\% | 22.0\% | 17.0\% | 14.0\% | 20.0\% | 21.3\% | 17.3\% |
| 4=Agree | 38.0\% | 38.0\% | 35.4\% | 22.4\% | 22.0\% | 22.0\% | 28.6\% | 24.3\% | 30.4\% | 34.0\% | 29.3\% | 22.0\% | 27.7\% | 30.0\% | 40.0\% | 36.2\% | 30.1\% |
| 5=Strongly Agree | 44.0\% | 34.0\% | 39.6\% | 51.0\% | 50.0\% | 46.0\% | 49.0\% | 48.6\% | 41.3\% | 40.0\% | 39.0\% | 42.0\% | 46.8\% | 36.0\% | 34.0\% | 36.2\% | 42.3\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all agreements divided by all disagreements) | 13.7 | 6.0 | 9.0 | 18.0 | 5.1 | 4.3 | 12.7 | 9.0 | 8.3 | 5.3 | 5.6 | 4.6 | 8.8 | 3.3 | 12.3 | 11.3 | 7.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |





| 1=Strongly Disagree | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| $3=$ Neutral | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| 4=Agree | 12.5\% | 37.5\% | 37.5\% | 12.5\% | 0.0\% | 25.0\% | 25.0\% | 16.7\% | 37.5\% | 25.0\% | 28.6\% | 12.5\% | 0.0\% | 12.5\% | 25.0\% | 37.5\% | 21.6\% |
| 5=Strongly Agree | 87.5\% | 62.5\% | 62.5\% | 87.5\% | 100.0\% | 75.0\% | 75.0\% | 83.3\% | 62.5\% | 75.0\% | 71.4\% | 87.5\% | 100.0\% | 87.5\% | 75.0\% | 62.5\% | 78.4\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |




| 2=Disagree | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3=Neutral | 0 | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 3 | 0 | 11 |
| 4=Agree | 3 | 2 | 2 | 1 | 0 | 2 | 1 | 1 | 4 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 27 |
| 5=Strongly Agree | 2 | 2 | 2 | 3 | 4 | 3 | 4 | 4 | 1 | 3 | 3 | 3 | 2 | 1 | 0 | 3 | 40 |
|  | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 80 |


| 1=Strongly Disagree | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 20.0\% | 0.0\% | 0.0\% | 1.3\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 20.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 1.3\% |
| $3=$ Neutral | 0.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 60.0\% | 0.0\% | 13.8\% |
| 4=Agree | 60.0\% | 40.0\% | 40.0\% | 20.0\% | 0.0\% | 40.0\% | 20.0\% | 20.0\% | 80.0\% | 20.0\% | 20.0\% | 20.0\% | 40.0\% | 40.0\% | 40.0\% | 40.0\% | 33.8\% |
| 5=Strongly Agree | 40.0\% | 40.0\% | 40.0\% | 60.0\% | 80.0\% | 60.0\% | 80.0\% | 80.0\% | 20.0\% | 60.0\% | 60.0\% | 60.0\% | 40.0\% | 20.0\% | 0.0\% | 60.0\% | 50.0\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | 4.0 | No low ratings | No low ratings | No low ratings | 3.0 | No low ratings | No low ratings | 33.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |





| 1=Strongly Disagree | 12.5\% | 25.0\% | 12.5\% | 12.5\% | 25.0\% | 25.0\% | 12.5\% | 12.5\% | 12.5\% | 12.5\% | 25.0\% | 25.0\% | 0.0\% | 25.0\% | 12.5\% | 12.5\% | 16.4\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 0.0\% | 12.5\% | 12.5\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 12.5\% | 12.5\% | 12.5\% | 12.5\% | 0.0\% | 25.0\% | 0.0\% | 0.0\% | 12.5\% | 7.0\% |
| $3=$ Neutral | 37.5\% | 0.0\% | 12.5\% | 25.0\% | 0.0\% | 12.5\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 12.5\% | 25.0\% | 12.5\% | 12.5\% | 25.0\% | 37.5\% | 19.5\% |
| 4=Agree | 25.0\% | 37.5\% | 25.0\% | 25.0\% | 50.0\% | 25.0\% | 12.5\% | 37.5\% | 12.5\% | 37.5\% | 37.5\% | 25.0\% | 37.5\% | 62.5\% | 62.5\% | 37.5\% | 34.4\% |
| 5=Strongly Agree | 25.0\% | 25.0\% | 37.5\% | 37.5\% | 25.0\% | 37.5\% | 50.0\% | 12.5\% | 37.5\% | 12.5\% | 12.5\% | 25.0\% | 25.0\% | 0.0\% | 0.0\% | 0.0\% | 22.7\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | 4.0 | 1.7 | 2.5 | 5.0 | 3.0 | 2.5 | 5.0 | 2.0 | 2.0 | 2.0 | 1.3 | 2.0 | 2.5 | 2.5 | 5.0 | 1.5 | 2.4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |





| 1=Strongly Disagree | 0.0\% | 11.1\% | 12.5\% | 0.0\% | 22.2\% | 22.2\% | 12.5\% | 0.0\% | 0.0\% | 11.1\% | 0.0\% | 22.2\% | 0.0\% | 44.4\% | 0.0\% | 0.0\% | 11.7\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 22.2\% | 11.1\% | 0.0\% | 12.5\% | 22.2\% | 22.2\% | 0.0\% | 0.0\% | 28.6\% | 22.2\% | 0.0\% | 0.0\% | 25.0\% | 0.0\% | 0.0\% | 0.0\% | 11.7\% |
| 3=Neutral | 11.1\% | 55.6\% | 25.0\% | 37.5\% | 33.3\% | 44.4\% | 12.5\% | 0.0\% | 42.9\% | 22.2\% | 66.7\% | 22.2\% | 37.5\% | 22.2\% | 22.2\% | 33.3\% | 30.8\% |
| 4=Agree | 33.3\% | 11.1\% | 37.5\% | 37.5\% | 11.1\% | 11.1\% | 62.5\% | 0.0\% | 28.6\% | 33.3\% | 33.3\% | 33.3\% | 25.0\% | 22.2\% | 55.6\% | 33.3\% | 30.8\% |
| 5=Strongly Agree | 33.3\% | 11.1\% | 25.0\% | 12.5\% | 11.1\% | 0.0\% | 12.5\% | 0.0\% | 0.0\% | 11.1\% | 0.0\% | 22.2\% | 12.5\% | 11.1\% | 22.2\% | 33.3\% | 15.0\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 0\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | 3.0 | 1.0 | 5.0 | 4.0 | 0.5 | 0.3 | 6.0 | No low ratings | 1.0 | 1.3 | No low ratings | 2.5 | 1.5 | 0.8 | No low ratings | No low ratings | 2.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |





| 1=Strongly Disagree | 0.0\% | 8.3\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 8.3\% | 10.0\% | 0.0\% | 0.0\% | 10.0\% | 16.7\% | 0.0\% | 0.0\% | 0.0\% | 8.3\% | 3.8\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 0.0\% | 0.0\% | 9.1\% | 0.0\% | 8.3\% | 8.3\% | 0.0\% | 0.0\% | 0.0\% | 8.3\% | 0.0\% | 8.3\% | 0.0\% | 16.7\% | 0.0\% | 0.0\% | 3.8\% |
| $3=$ Neutral | 16.7\% | 16.7\% | 27.3\% | 33.3\% | 25.0\% | 16.7\% | 41.7\% | 30.0\% | 18.2\% | 16.7\% | 30.0\% | 33.3\% | 30.0\% | 25.0\% | 16.7\% | 25.0\% | 25.0\% |
| 4=Agree | 41.7\% | 50.0\% | 27.3\% | 25.0\% | 25.0\% | 25.0\% | 16.7\% | 20.0\% | 27.3\% | 33.3\% | 20.0\% | 8.3\% | 20.0\% | 16.7\% | 25.0\% | 33.3\% | 26.1\% |
| 5=Strongly Agree | 41.7\% | 25.0\% | 36.4\% | 41.7\% | 41.7\% | 50.0\% | 33.3\% | 40.0\% | 54.5\% | 41.7\% | 40.0\% | 33.3\% | 50.0\% | 41.7\% | 58.3\% | 33.3\% | 41.3\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | No low ratings | 9.0 | 7.0 | No low ratings | 8.0 | 9.0 | 6.0 | 6.0 | No low ratings | 9.0 | 6.0 | 1.7 | No low ratings | 3.5 | No low ratings | 8.0 | 8.9 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |





| 1=Strongly Disagree | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 14.3\% | 0.0\% | 0.9\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2=Disagree | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 14.3\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 14.3\% | 0.0\% | 0.0\% | 14.3\% | 14.3\% | 0.0\% | 3.6\% |
| 3=Neutral | 0.0\% | 0.0\% | 14.3\% | 14.3\% | 0.0\% | 0.0\% | 0.0\% | 14.3\% | 33.3\% | 0.0\% | 0.0\% | 28.6\% | 0.0\% | 0.0\% | 14.3\% | 28.6\% | 9.0\% |
| 4=Agree | 57.1\% | 57.1\% | 57.1\% | 14.3\% | 28.6\% | 14.3\% | 28.6\% | 28.6\% | 16.7\% | 57.1\% | 42.9\% | 28.6\% | 42.9\% | 28.6\% | 28.6\% | 28.6\% | 35.1\% |
| 5=Strongly Agree | 42.9\% | 42.9\% | 28.6\% | 71.4\% | 71.4\% | 71.4\% | 71.4\% | 57.1\% | 50.0\% | 42.9\% | 42.9\% | 42.9\% | 57.1\% | 57.1\% | 28.6\% | 42.9\% | 51.4\% |
|  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |


| Ratio of high ratings to low ratings $(4+5) /(1+2)$ [all <br> agreements divided by all disagreements) | No low ratings | No low ratings | No low ratings | No low ratings | No low ratings | 6.0 | No low ratings | No low ratings | No low ratings | No low ratings | 6.0 | No low ratings | No low ratings | 6.0 | 2.0 | No low ratings | 19.2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

