disagreements)

Survey participation: 50 (45.9%)

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
Statistics	Actively promotes research and scholarly excellence	Actively promotes teaching excellence	Actively promotes excellence in institutional and public service	Effectively represents the department	Is responsive to faculty interests	Seeks faculty input in decision making	Supports faculty development	Conducts fair and rigorous tenure and promotion processes	Actively promotes diversity within the department	Overall, this leader inspires confidence	Conducts fair and rigorous processes to hire new faculty members in the department	Has a clear strategic plan and allocates resources consistently with that plan	Effectively manages financial resources	Administers in an open and transparent manner	Has an effective and competent administrative staff	Promotes cooperation between disciplines within the department	ALL
Count	50	50	48	49	50	50	49	37	46	50	41	50	47	50	50	47	764
Average	4.18	3.86	4.02	4.18	4.00	3.90	4.14	4.08	4.02	3.96	3.88	3.80	4.13	3.68	3.98	3.98	3.99
Maximum	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
Median	4	4	4	5	4.5	4	4	4	4	4	4	4	4	4	4	4	4
Minimum	1	1	1	1	1	1	1	1	1	1	1	1	2	1	1	1	1
Standard Deviation	0.93	1.17	1.05	0.98	1.26	1.28	1.09	1.12	1.03	1.13	1.19	1.33	0.98	1.38	0.99	1.02	1.12
Standard Error (±)	0.13	0.16	0.15	0.14	0.18	0.18	0.16	0.18	0.15	0.16	0.19	0.19	0.14	0.19	0.14	0.15	0.04
No-Response out of 50	0	0 0%	2 4%	1 2%	0 0%	0 0%	1 2%	13 26%	4 8%	0	9 18%	0 0%	3 6%	0	0	3 6%	36 5%
Ratings Distribution:							-	-		-	1 -				1 -	-	[]
1=Strongly Disagree	1	4	2	1	4	4	3	2	1	2	3	6	0	7	2	2	44
2=Disagree	2	2	2	1	3	4	0	1	3	5	2	1	4	3	1	1	35
3=Neutral	6	8	8	11	7	8	8	7	9	6	8	11	8	7	10	10	132
4=Agree	19	19	17	11	11	11	14	9	14	17	12	11	13	15	20	17	230
5=Strongly Agree	22	17	19 48	25 49	25 50	23 50	24 49	18 37	19	20 50	16	21	22 47	18	17	17	323 764
	50	50		-			-	-	46		41	50		50	50	47	
1=Strongly Disagree	2.0%	8.0%	4.2%	2.0%	8.0%	8.0%	6.1%	5.4%	2.2%	4.0%	7.3%	12.0%	0.0%	14.0%	4.0%	4.3%	5.8%
2=Disagree	4.0%	4.0%	4.2%	2.0%	6.0%	8.0%	0.0%	2.7%	6.5%	10.0%	4.9%	2.0%	8.5%	6.0%	2.0%	2.1%	4.6%
3=Neutral	12.0%	16.0%	16.7%	22.4%	14.0%	16.0%	16.3%	18.9%	19.6%	12.0%	19.5%	22.0%	17.0%	14.0%	20.0%	21.3%	17.3%
4=Agree	38.0%	38.0%	35.4%	22.4%	22.0%	22.0%	28.6%	24.3%	30.4%	34.0%	29.3%	22.0%	27.7%	30.0%	40.0%	36.2%	30.1%
5=Strongly Agree	44.0%	34.0%	39.6%	51.0%	50.0%	46.0%	49.0%	48.6%	41.3%	40.0%	39.0%	42.0%	46.8%	36.0%	34.0%	36.2%	42.3%
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Ratio of high ratings to low ratings (4+5)/(1+2)[all agreements divided by all	13.7	6.0	9.0	18.0	5.1	4.3	12.7	9.0	8.3	5.3	5.6	4.6	8.8	3.3	12.3	11.3	7.0

Survey participation: 8 (53.3%) .

	Survey part	icipation: 8															
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
Statistics	Actively promotes research and scholarly excellence	Actively promotes teaching excellence	Actively promotes excellence in institutional and public service	Effectively represents the department	Is responsive to faculty interests	Seeks faculty input in decision making	Supports faculty development	Conducts fair and rigorous tenure and promotion processes	Actively promotes diversity within the department	Overall, this leader inspires confidence	Conducts fair and rigorous processes to hire new faculty members in the department	Has a clear strategic plan and allocates resources consistently with that plan	Effectively manages financial resources	Administers in an open and transparent manner	Has an effective and competent administrative staff	Promotes cooperation between disciplines within the department	ALL
Count	8	8	8	8	8	8	8	6	8	8	7	8	8	8	8	8	125
Average	4.88	4.63	4.63	4.88	5.00	4.75	4.75	4.83	4.63	4.75	4.71	4.88	5.00	4.88	4.75	4.63	4.78
Maximum	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
Median	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
Minimum	4	4	4	4	5	4	4	4	4	4	4	4	5	4	4	4	4
Standard Deviation	0.33	0.48	0.48	0.33	0.00	0.43	0.43	0.37	0.48	0.43	0.45	0.33	0.00	0.33	0.43	0.48	0.36
Standard Error (±)	0.12	0.17	0.17	0.12	0.00	0.15	0.15	0.15	0.17	0.15	0.17	0.12	0.00	0.12	0.15	0.17	0.03
No-Response out of 8	0	0	0	0	0	0	0	2 25%	0	0	1 13%	0	0 0%	0	0	0	3 2%
1=Strongly Disagree	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2=Disagree	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3=Neutral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4=Agree	1	3	3	1	0	2	2	1	3	2	2	1	0	1	2	3	27
5=Strongly Agree	7	5	5	7	8	6	6	5	5	6	5	7	8	7	6	5	98
	8	8	8	8	8	8	8	6	8	8	7	8	8	8	8	8	125
1=Strongly Disagree	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2=Disagree	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
3=Neutral	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
4=Agree	12.5%	37.5%	37.5%	12.5%	0.0%	25.0%	25.0%	16.7%	37.5%	25.0%	28.6%	12.5%	0.0%	12.5%	25.0%	37.5%	21.6%
5=Strongly Agree	87.5%	62.5%	62.5%	87.5%	100.0%	75.0%	75.0%	83.3%	62.5%	75.0%	71.4%	87.5%	100.0%	87.5%	75.0%	62.5%	78.4%
5-Subligly Agice	100%	100%	100%	100%	100.0%	100%	100%	100%	100%	100%	100%	100%	100.0%	100%	100%	100%	100%
	10070	10070	10070	10070	10070	100/0	10070	10070	10070	10070	10070	10070	10070	100/0	10070	10070	10070

Ratio of high ratings to																	
low ratings (4+5)/(1+2)[all agreements divided by all	No low ratings	No low ratings	No low ratings	No low ratings	No low ratings	No low ratings	No low ratings	No low ratings	No low ratings								
disagreements)																	

Chairs and Other Mid-Level Administrators as Evaluated by all Faculty of a Department

Survey participation: 5 (50%)

	Survey part	icipation: 5	(50%)														
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
Statistics	Actively promotes research and scholarly excellence	Actively promotes teaching excellence	Actively promotes excellence in institutional and public service	Effectively represents the department	Is responsive to faculty interests	Seeks faculty input in decision making	Supports faculty development	Conducts fair and rigorous tenure and promotion processes	Actively promotes diversity within the department	Overall, this leader inspires confidence	Conducts fair and rigorous processes to hire new faculty members in the department	Has a clear strategic plan and allocates resources consistently with that plan	Effectively manages financial resources	Administers in an open and transparent manner	Has an effective and competent administrative staff	Promotes cooperation between disciplines within the department	ALL
Count	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	80
Average	4.40	4.20	4.20	4.40	4.60	4.60	4.80	4.80	4.20	4.20	4.40	4.40	4.20	3.40	3.40	4.60	4.30
Maximum	5	5	5	5	5	5	5	5	5	5	5	5	5	5	4	5	5
Median	4	4	4	5	5	5	5	5	4	5	5	5	4	4	3	5	5
Minimum	4	3	3	3	3	4	4	4	4	2	3	3	3	1	3	4	1
Standard Deviation	0.49	0.75	0.75	0.80	0.80	0.49	0.40	0.40	0.40	1.17	0.80	0.80	0.75	1.36	0.49	0.49	0.70
Standard Error (±)	0.22	0.33	0.33	0.36	0.36	0.22	0.18	0.18	0.18	0.52	0.36	0.36	0.33	0.61	0.22	0.22	0.08
No-Response out of 5 Ratings Distribution:	0	0	0	0	0	0	0	0	0	0	0	0 0%	0 0%	0	0	0	0
1=Strongly Disagree	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1
2=Disagree	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	1
3=Neutral	0	1	1	1	1	0	0	0	0	0	1	1	1	1	3	0	11
4=Agree	3	2	2	1	0	2	1	1	4	1	1	1	2	2	2	2	27
5=Strongly Agree	2	2	2	3	4	3	4	4	1	3	3	3	2	1	0	3	40
	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	80
1=Strongly Disagree	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	20.0%	0.0%	0.0%	1.3%
2=Disagree	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.3%
3=Neutral	0.0%	20.0%	20.0%	20.0%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	20.0%	20.0%	20.0%	20.0%	60.0%	0.0%	13.8%
4=Agree	60.0%	40.0%	40.0%	20.0%	0.0%	40.0%	20.0%	20.0%	80.0%	20.0%	20.0%	20.0%	40.0%	40.0%	40.0%	40.0%	33.8%
5=Strongly Agree	40.0%	40.0%	40.0%	60.0%	80.0%	60.0%	80.0%	80.0%	20.0%	60.0%	60.0%	60.0%	40.0%	20.0%	0.0%	60.0%	50.0%
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Ratio of high ratings to																	
low ratings (4+5)/(1+2)[all agreements divided by all disagreements)	No low ratings	4.0	No low ratings	No low ratings	No low ratings	3.0	No low ratings	No low ratings	33.5								

disagreements)

Survey participation: 8 (44.4%)

		icipation. 8					_										
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	1
Statistics	Actively promotes research and scholarly excellence	Actively promotes teaching excellence	Actively promotes excellence in institutional and public service	Effectively represents the department	Is responsive to faculty interests	Seeks faculty input in decision making	Supports faculty development	Conducts fair and rigorous tenure and promotion processes	Actively promotes diversity within the department	Overall, this leader inspires confidence	Conducts fair and rigorous processes to hire new faculty members in the department	Has a clear strategic plan and allocates resources consistently with that plan	Effectively manages financial resources	Administers in an open and transparent manner	Has an effective and competent administrative staff	Promotes cooperation between disciplines within the department	ALL
Count	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	128
Average	3.50	3.25	3.63	3.75	3.50	3.50	3.88	3.25	3.50	3.25	3.00	3.25	3.63	3.13	3.38	3.00	3.40
Maximum	5	5	5	5	5	5	5	5	5	5	5	5	5	4	4	4	5
Median	3.5	4	4	4	4	4	4.5	3.5	3.5	3.5	3.5	3.5	4	4	4	3	4
Minimum	1	4	4	1	1	1	4.5	1	1		3.5	1	2	1	1	1	4
Standard Deviation	1.22	1.56	1.41	1.30	1.50	1.58	1.36	1.20	1.41	1.20	1.41	1.48	1.11	1.27	0.99	1.00	1.31
Standard Error (±)	0.43	0.55	0.50	0.46	0.53	0.56	0.48	0.42	0.50	0.42	0.50	0.52	0.39	0.45	0.35	0.35	0.12
Standard Erior (±)	0.45	0.55	0.50	0.40	0.55	0.50	0.40	0.42	0.50	0.42	0.50	0.52	0.57	0.45	0.55	0.55	0.12
N D (C)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
No-Response out of 8	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Ratings Distribution:	1	2	1	1	2	2	1	1	1	1	2	2	0	2	1	1	21
2=Disagree	0	1	1	0	0	0	0	1	1	1	1	0	2	0	0	1	9
3=Neutral	3	0	1	2	0	1	2	2	2	2	1	2	1	1	2	3	25
4=Agree	2	3	2	2	4	2	1	3	1	3	3	2	3	5	5	3	44
5=Strongly Agree	2	2	3	3	2	3	4	1	3	1	1	2	2	0	0	0	29
o buongij rigice	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	128
	-	-	-	-			-	-		-			-	-	-		
1=Strongly Disagree	12.5%	25.0%	12.5%	12.5%	25.0%	25.0%	12.5%	12.5%	12.5%	12.5%	25.0%	25.0%	0.0%	25.0%	12.5%	12.5%	16.4%
2=Disagree	0.0%	12.5%	12.5%	0.0%	0.0%	0.0%	0.0%	12.5%	12.5%	12.5%	12.5%	0.0%	25.0%	0.0%	0.0%	12.5%	7.0%
3=Neutral	37.5%	0.0%	12.5%	25.0%	0.0%	12.5%	25.0%	25.0%	25.0%	25.0%	12.5%	25.0%	12.5%	12.5%	25.0%	37.5%	19.5%
4=Agree	25.0%	37.5%	25.0%	25.0%	50.0%	25.0%	12.5%	37.5%	12.5%	37.5%	37.5%	25.0%	37.5%	62.5%	62.5%	37.5%	34.4%
5=Strongly Agree	25.0%	25.0%	37.5%	37.5%	25.0%	37.5%	50.0%	12.5%	37.5%	12.5%	12.5%	25.0%	25.0%	0.0%	0.0%	0.0%	22.7%
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
															-		
Ratio of high ratings to low ratings (4+5)/(1+2)[all agreements divided by all	4.0	1.7	2.5	5.0	3.0	2.5	5.0	2.0	2.0	2.0	1.3	2.0	2.5	2.5	5.0	1.5	2.4

agreements divided by all disagreements)

Survey participation: 9 (33.3%)

				,	-	,	-	0	0	10		10	12			16	
I	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
Statistics	Actively promotes research and scholarly excellence	Actively promotes teaching excellence	Actively promotes excellence in institutional and public service	Effectively represents the department	Is responsive to faculty interests	Seeks faculty input in decision making	Supports faculty development	Conducts fair and rigorous tenure and promotion processes	Actively promotes diversity within the department	Overall, this leader inspires confidence	Conducts fair and rigorous processes to hire new faculty members in the department	Has a clear strategic plan and allocates resources consistently with that plan	Effectively manages financial resources	Administers in an open and transparent manner	Has an effective and competent administrative staff	Promotes cooperation between disciplines within the department	ALL
Count	9	9	8	8	9	9	0	0	7	0	3	9	0	9	0	6	120
	,		3.63	3.50	2.67	2.44	8 3.63	-		9	3.33	3.33	8 3.25	2.56	9	6	
Average	3.78 5	3.00	5.65					0.00	3.00	3.11					4.00	4.00	3.08
Maximum	4	5	-	5 3.5	5	4 3	5	-		5	4	5	5	5	5	5	5
Median	-	3	4		3	-	4	0	3	-	3	4	3	3	4	4	
Minimum	2	1	1	2	1	1	1	0	2	1	3	1	2	1	3	3	0
Standard Deviation	1.13	1.05	1.22	0.87	1.25	0.96	1.11	0.00	0.76	1.20	0.47	1.41	0.97	1.50	0.67	0.82	0.96
Standard Error (±)	0.38	0.35	0.43	0.31	0.42	0.32	0.39	0.00	0.29	0.40	0.27	0.47	0.34	0.50	0.22	0.33	0.09
	0	0	1	1	0	0	1	9	2	0	6	0	1	0	0	3	24
No-Response out of 9	0%	0%	11%	11%	0%	0%	11%	100%	22%	0%	67%	0%	11%	0%	0%	33%	17%
Ratings Distribution:	0	1	1	0	2	2	1	0	0	1	0	2	0	4	0	0	14
2=Disagree	2	1	0	1	2	2	0	0	2	2	0	0	2	0	0	0	14
3=Neutral	1	5	2	3	3	4	1	0	3	2	2	2	3	2	2	2	37
4=Agree	3	1	3	3	1	1	5	0	2	3	1	3	2	2	5	2	37
5=Strongly Agree	3	1	2	1	1	0	1	0	0	1	0	2	1	1	2	2	18
5-buoligiy rigice	9	9	8	8	9	9	8	0	7	9	3	9	8	9	9	6	120
	,	,	0	0	,	,	0	0	,	,	5	,	0	,	,	0	120
1=Strongly Disagree	0.0%	11.1%	12.5%	0.0%	22.2%	22.2%	12.5%	0.0%	0.0%	11.1%	0.0%	22.2%	0.0%	44.4%	0.0%	0.0%	11.7%
2=Disagree	22.2%	11.1%	0.0%	12.5%	22.2%	22.2%	0.0%	0.0%	28.6%	22.2%	0.0%	0.0%	25.0%	0.0%	0.0%	0.0%	11.7%
3=Neutral	11.1%	55.6%	25.0%	37.5%	33.3%	44.4%	12.5%	0.0%	42.9%	22.2%	66.7%	22.2%	37.5%	22.2%	22.2%	33.3%	30.8%
4=Agree	33.3%	11.1%	37.5%	37.5%	11.1%	11.1%	62.5%	0.0%	28.6%	33.3%	33.3%	33.3%	25.0%	22.2%	55.6%	33.3%	30.8%
5=Strongly Agree	33.3%	11.1%	25.0%	12.5%	11.1%	0.0%	12.5%	0.0%	0.0%	11.1%	0.0%	22.2%	12.5%	11.1%	22.2%	33.3%	15.0%
	100%	100%	100%	100%	100%	100%	100%	0%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Ratio of high ratings to low ratings (4+5)/(1+2)[all agreements divided by all	3.0	1.0	5.0	4.0	0.5	0.3	6.0	No low ratings	1.0	1.3	No low ratings	2.5	1.5	0.8	No low ratings	No low ratings	2.0

agreements divided by all disagreements)

Chairs and Other Mid-Level Administrators as Evaluated by all Faculty of a Department

Survey participation: 12 (57.1%)

	Survey part	icipation: 12	2 (37.1%)														
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
Sector	Actively promotes research and scholarly excellence	Actively promotes teaching excellence	Actively promotes excellence in institutional and public service	Effectively represents the department	Is responsive to faculty interests	Seeks faculty input in decision making	Supports faculty development	Conducts fair and rigorous tenure and promotion processes	Actively promotes diversity within the department	Overall, this leader inspires confidence	Conducts fair and rigorous processes to hire new faculty members in the department	Has a clear strategic plan and allocates resources consistently with that plan	Effectively manages financial resources	Administers in an open and transparent manner	Has an effective and competent administrative staff	Promotes cooperation between disciplines within the department	ALL
Statistics	10	10	11	10	12	10	10	10	11	12	10	10	10	12	10	12	10.4
Count	12	12	11	12	12	12	12	10	11	12	10	12	10	12	12	12	184
Average	4.25	3.83	3.91 5	4.08	4.00	4.17	3.67 5	3.80	4.36	4.08	3.80	3.33	4.20	3.83 5	4.42	3.83	3.97
Maximum	5	5	-	-	5	5		5	5	-	5	5	-	-	5	5	5
Median	4	4	4	4	4	4.5	3.5	4	5	4	4	3	4.5	4	5	4	4
Minimum	3	1	2	3	2	2	1 10	1	3	2	1	1	-	2	3	1	1
Standard Deviation	0.72	1.07	1.00	0.86	1.00	0.99	1.18	1.25	0.77	0.95	1.25	1.43	0.87	1.14	0.76	1.14	1.02
Standard Error (±)	0.21	0.31	0.30	0.25	0.29	0.28	0.34	0.39	0.23	0.28	0.39	0.41	0.28	0.33	0.22	0.33	0.08
	0	0	1	0	0	0	0	2	1	0	2	0	2	0	0	0	8
No-Response out of 12	0%	0%	8%	0%	0%	0%	0%	17%	8%	0%	17%	0%	17%	0%	0%	0%	4%
Ratings Distribution: 1=Strongly Disagree	0	1	0	0	0	0	1	1	0	0	1	2	0	0	0	1	7
2=Disagree	0	0	1	0	1	1	0	0	0	1	0	1	0	2	0	0	7
3=Neutral	2	2	3	4	3	2	5	3	2	2	3	4	3	3	2	3	46
4=Agree	5	6	3	3	3	3	2	2	3	4	2	1	2	2	3	4	48
5=Strongly Agree	5	3	4	5	5	6	4	4	6	5	4	4	5	5	7	4	76
	12	12	11	12	12	12	12	10	11	12	10	12	10	12	12	12	184
1=Strongly Disagree	0.0%	8.3%	0.0%	0.0%	0.0%	0.0%	8.3%	10.0%	0.0%	0.0%	10.0%	16.7%	0.0%	0.0%	0.0%	8.3%	3.8%
2=Disagree	0.0%	0.0%	9.1%	0.0%	8.3%	8.3%	0.0%	0.0%	0.0%	8.3%	0.0%	8.3%	0.0%	16.7%	0.0%	0.0%	3.8%
3=Neutral	16.7%	16.7%	27.3%	33.3%	25.0%	16.7%	41.7%	30.0%	18.2%	16.7%	30.0%	33.3%	30.0%	25.0%	16.7%	25.0%	25.0%
4=Agree	41.7%	50.0%	27.3%	25.0%	25.0%	25.0%	16.7%	20.0%	27.3%	33.3%	20.0%	8.3%	20.0%	16.7%	25.0%	33.3%	26.1%
5=Strongly Agree	41.7%	25.0%	36.4%	41.7%	41.7%	50.0%	33.3%	40.0%	54.5%	41.7%	40.0%	33.3%	50.0%	41.7%	58.3%	33.3%	41.3%
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Ratio of high ratings to low ratings (4+5)/(1+2)[all	No low ratings	9.0	7.0	No low ratings	8.0	9.0	6.0	6.0	No low ratings	9.0	6.0	1.7	No low ratings	3.5	No low ratings	8.0	8.9

Chairs and Other Mid-Level Administrators as Evaluated by all Faculty of a Department

Survey participation: 7 (50%)

	Survey part	icipation: 7	(30%)														
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
Statistics	Actively promotes research and scholarly excellence	Actively promotes teaching excellence	Actively promotes excellence in institutional and public service	Effectively represents the department	Is responsive to faculty interests	Seeks faculty input in decision making	Supports faculty development	Conducts fair and rigorous tenure and promotion processes	Actively promotes diversity within the department	Overall, this leader inspires confidence	Conducts fair and rigorous processes to hire new faculty members in the department	Has a clear strategic plan and allocates resources consistently with that plan	Effectively manages financial resources	Administers in an open and transparent manner	Has an effective and competent administrative staff	Promotes cooperation between disciplines within the department	ALL
Count	7	7	7	7	7	7	7	7	6	7	7	7	7	7	7	7	111
Average	4.43	4.43	4.14	4.57	4.71	4.43	4.71	4.43	4.17	4.43	4.14	4.14	4.57	4.29	3.43	4.14	4.32
Maximum	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
Median	4	4	4	5	5	5	5	5	4.5	4	4	4	5	5	4	4	4.25
Minimum	4	4	3	3	4	2	4	3	3	4	2	3	4	2	1	3	1
Standard Deviation	0.49	0.49	0.64	0.73	0.45	1.05	0.45	0.73	0.90	0.49	0.99	0.83	0.49	1.03	1.40	0.83	0.75
Standard Error (±)	0.19	0.19	0.24	0.28	0.17	0.40	0.17	0.28	0.37	0.19	0.37	0.31	0.19	0.39	0.53	0.31	0.07
No-Response out of 7	0	0	0	0	0	0	0	0	1 14%	0	0	0	0 0%	0	0	0	1 1%
1=Strongly Disagree	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1
2=Disagree	0	0	0	0	0	1	0	0	0	0	1	0	0	1	1	0	4
3=Neutral	0	0	1	1	0	0	0	1	2	0	0	2	0	0	1	2	10
4=Agree	4	4	4	1	2	1	2	2	1	4	3	2	3	2	2	2	39
5=Strongly Agree	3	3	2	5	5	5	5	4	3	3	3	3	4	4	2	3	57
	7	7	7	7	7	7	7	7	6	7	7	7	7	7	7	7	111
											•						
1=Strongly Disagree	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	14.3%	0.0%	0.9%
2=Disagree	0.0%	0.0%	0.0%	0.0%	0.0%	14.3%	0.0%	0.0%	0.0%	0.0%	14.3%	0.0%	0.0%	14.3%	14.3%	0.0%	3.6%
3=Neutral	0.0%	0.0%	14.3%	14.3%	0.0%	0.0%	0.0%	14.3%	33.3%	0.0%	0.0%	28.6%	0.0%	0.0%	14.3%	28.6%	9.0%
4=Agree	57.1%	57.1%	57.1%	14.3%	28.6%	14.3%	28.6%	28.6%	16.7%	57.1%	42.9%	28.6%	42.9%	28.6%	28.6%	28.6%	35.1%
5=Strongly Agree	42.9%	42.9%	28.6%	71.4%	71.4%	71.4%	71.4%	57.1%	50.0%	42.9%	42.9%	42.9%	57.1%	57.1%	28.6%	42.9%	51.4%
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Ratio of high ratings to																	
low ratings	No low		No low	No low	No low			No low	No low			No low					
(4+5)/(1+2)[all	ratings	ratings	ratings	ratings	ratings	6.0	ratings	ratings	ratings	No low ratings	6.0	ratings	ratings	6.0	2.0	ratings	19.2
agreements divided by all	runngo	runigo	runingo	runigo	runigo		runigo	iumgo	runigo			runigo	runigo			iuiiigo	
disagreements)																	