Thursday, March 5, 2009.—The members of the Board of Regents of the Texas Tech University System convened at 8:08 a.m. on Thursday, March 6, 2009, in the Matador Room, Second Floor, Room 227, Student Union Building, 15th Street and Akron Avenue, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Larry K. Anders, Chairman; L. Frederick “Rick” Francis; Mark Griffin; John Huffaker; Mickey L. Long; Nancy R. Neal; John Field Scovell; Daniel T. Serna; Kelli Stumbo, Student Regent; and Jerry Turner, Vice Chair.

Also participating at the opening of the meeting were Mr. Kent Hance, Chancellor, TTUS; Dr. Guy Bailey, President, TTU; Dr. Joseph Rallo, President, ASU; Dr. John C. Baldwin, President, TTUHSC; Mr. Ben Lock, Executive Assistant to the Chancellor and Secretary of the Board of Regents, TTUS; Mr. Pat Campbell, Vice Chancellor and General Counsel, TTUS; Dr. John Opperman, Vice Chancellor for Policy and Planning, TTUS; Mr. Jim Brunjes, Vice Chancellor and Chief Financial Officer, TTUS; Mr. Jodey Arrington, Chief of Staff, Office of the Chancellor, TTUS; Mr. Russell Thomasson, Special Assistant to the Chancellor, TTUS; Mr. R. E. “Corky” Dragoo, Senior Vice President for Administration and Finance, TTU; Mr. Elmo Cavin, Executive Vice President for Finance and Administration, TTUHSC; Dr. Kelly Overley, Vice Chancellor for Institutional Advancement, TTUS; Mr. Gary Ratliff, Associate Vice Chancellor, Cash Investments, TTUS; Dr. Bob Smith, Provost and Senior Vice President, TTU; Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

I. CALL TO ORDER; CONVENE INTO OPEN SESSION OF THE BOARD.—Vice Chairman Anders announced a quorum present and called the meeting to order.

I.A. ADMINISTER OATH OF OFFICE TO NEW REGENTS.—Vice Chairman Anders welcomed newly appointed regents Mr. John Huffaker of Amarillo; Mr. Mickey L. Long of Midland; and Mrs. Nancy R. Neal of Lubbock, and introduced the Honorable Sam Medina, Judge of the 237th District Court of Lubbock County, who administered the oath of office to Regents Huffaker, Long and Neal.
I.B. REPORT OF NOMINATING COMMITTEE AND ELECTION OF BOARD OFFICERS.—Vice Chairman Anders called on the Nominating Committee composed of Regents Stafford, Scovell and Dueser to make its report. Regent Scovell presented the report of the Nominating Committee to nominate the chair and vice chair of the Board of Regents. The board unanimously approved the committee’s recommendation to elect Regent Larry Anders as chair and Regent Jerry Turner as vice chair of the Board of Regents, each to serve two years effective immediately on this date, March 5, 2009 until the Board has elected their successors.

II. WORKSHOP/RETREAT.—At approximately 8:21 a.m. on Thursday, March 5, the board met in the Faculty Lounge, Room 226, Second Floor, Student Union Building, 15th Street and Akron Avenue, Lubbock, Texas as a Committee of the Whole in a workshop/retreat forum for strategic planning purposes. No action was taken.

II.A. TTU Strategic Priorities

1. **Increase Enrollment and Promote Student Success**...to improve higher education participation and supply a well-equipped, educated workforce for the state of Texas.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall Enrollment</td>
<td>28,422</td>
<td>30,262</td>
<td>35,131</td>
<td>40,000</td>
</tr>
<tr>
<td>5 Year Graduation Rate</td>
<td>54.2%</td>
<td>57.1%</td>
<td>63.5%</td>
<td>70.0%</td>
</tr>
<tr>
<td>6 Year Graduation Rate</td>
<td>57.0%</td>
<td>60.3%</td>
<td>70.2%</td>
<td>80.0%</td>
</tr>
<tr>
<td>First Year Retention Rate</td>
<td>80.1%</td>
<td>80.8%</td>
<td>82.9%</td>
<td>85.0%</td>
</tr>
<tr>
<td>Total Degrees Awarded</td>
<td>6,328</td>
<td>6,814</td>
<td>7,907</td>
<td>9,000</td>
</tr>
</tbody>
</table>

2. **Strengthen Academic Quality and Reputation**...to attract and retain the best faculty, staff and students.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Full Time Equivalent Faculty (1 Faculty FTE:21 Student FTE)</td>
<td>1,164</td>
<td>1,278</td>
<td>1,484</td>
<td>1690</td>
</tr>
</tbody>
</table>
3. **Expand and Enhance Research**...to better the lives of all Americans, while improving the state’s economy and global competitiveness.

<table>
<thead>
<tr>
<th>Doctorates Awarded</th>
<th>230</th>
<th>246</th>
<th>283</th>
<th>320</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty in National Academies</td>
<td>1</td>
<td>2</td>
<td>9</td>
<td>15</td>
</tr>
<tr>
<td>Faculty Receiving Nationally Recognized Awards</td>
<td>4</td>
<td>6</td>
<td>11</td>
<td>15</td>
</tr>
<tr>
<td>Endowed Professorships and Chairs</td>
<td>122</td>
<td>132</td>
<td>153</td>
<td>175</td>
</tr>
</tbody>
</table>

### Key Performance Indicators

<table>
<thead>
<tr>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>$57,902,000</td>
<td>$70,061,000</td>
<td>$117,963,000</td>
<td>$200,000,000</td>
</tr>
<tr>
<td>$19,698,000</td>
<td>$26,051,000</td>
<td>$62,876,000</td>
<td>$132,000,000</td>
</tr>
<tr>
<td>67</td>
<td>73</td>
<td>87</td>
<td>100</td>
</tr>
<tr>
<td>$36,451</td>
<td>$51,347</td>
<td>$84,862</td>
<td>$118,377</td>
</tr>
</tbody>
</table>

4. **Further Outreach and Service**...to improve our communities and enrich their quality of life.

<table>
<thead>
<tr>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carnegie Foundation Community Engagement Classification</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pathway Partnerships with Community Colleges</td>
<td>50</td>
<td>60</td>
<td>75</td>
</tr>
<tr>
<td>Business Creation (Small Business Development Center)</td>
<td>403</td>
<td>406</td>
<td>450</td>
</tr>
<tr>
<td>Job Creation (Small Business Development Center)</td>
<td>1,617</td>
<td>1,612</td>
<td>1,800</td>
</tr>
</tbody>
</table>

5. **Increase and Maximize Resources**...to ensure affordability for students and accountability to the State of Texas.
| Total Weighted Student Credit Hours | 1,781,216 | 1,913,143 | 2,209,978 | 2,506,814 |
| Total Revenues Per FTE Student | $17,754 | $18,162 | $19,081 | $20,000 |
| Operating Costs Per FTE Student | $17,075 | $17,254 | $18,127 | $19,000 |
| Administrative Cost as % of Operating Budget | 6.4% | 6.3% | 6.1% | 6.0% |

6. **Strategies to Achieve Goals**

- Maximize formula funding by managing enrollment growth
  - Increase graduate enrollment to 25% of total enrollment
  - Aggressively recruit transfer students
- Leverage existing assets to create new revenue streams
- Examine current revenue streams (e.g., HEAF)
- Hire nationally and internationally competitive faculty who, where feasible, bring externally funded projects with them
- Expand scholarships to recruit high-achieving students
- Aggressively market to students using new media tools

II.B. **ASU Strategic Priorities**

1. **Increase Enrollment and Promote Student Success**…to improve higher education participation and supply a well-equipped, educated workforce for the state of Texas.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall Enrollment</td>
<td>6,185</td>
<td>6,318</td>
<td>8,363</td>
<td>10,000</td>
</tr>
<tr>
<td>Fall Semester Credit Hours</td>
<td>157,197</td>
<td>164,078</td>
<td>217,187</td>
<td>259,700</td>
</tr>
<tr>
<td>Hispanic Serving Institution (HSI) status (as % of total enrollment)</td>
<td>24.3%</td>
<td>24.8%</td>
<td>28.0%</td>
<td>30.0%</td>
</tr>
<tr>
<td>Retention Rate (1st year)</td>
<td>55.9%</td>
<td>60.0%</td>
<td>70.0%</td>
<td>80.0%</td>
</tr>
<tr>
<td>Six-year Graduation Rate</td>
<td>31.9%</td>
<td>33.0%</td>
<td>40.5%</td>
<td>50.5%</td>
</tr>
</tbody>
</table>

2. **Strengthen Academic Quality and Reputation**…to attract and retain the best faculty, staff and students.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>% of Salary Averages Against Texas Public University Averages</td>
<td>79.0%</td>
<td>80.0%</td>
<td>89.2%</td>
<td>92.9%</td>
</tr>
</tbody>
</table>
### % of Tenure-track Faculty

<table>
<thead>
<tr>
<th>Teaching Lower-Division Courses</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>50.1%</td>
<td>51.0%</td>
<td>56.0%</td>
<td>61.0%</td>
<td></td>
</tr>
</tbody>
</table>

### Pass Rates on Professional Examinations – Nursing

<table>
<thead>
<tr>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>90.0%</td>
<td>92.0%</td>
<td>95.0%</td>
<td>99.0%</td>
</tr>
</tbody>
</table>

### Pass Rates on Professional Examinations – Teacher Certification

<table>
<thead>
<tr>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>83.6%</td>
<td>85.0%</td>
<td>90.0%</td>
<td>95.0%</td>
</tr>
</tbody>
</table>

3. **Expand and Enhance Research**...to better the lives of all Americans, while improving the state’s economy and global competitiveness.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sponsored Project Proposals Submitted Annually</td>
<td>31</td>
<td>35</td>
<td>45</td>
<td>60</td>
</tr>
</tbody>
</table>

### Total Sponsored Project Dollars Awarded

<table>
<thead>
<tr>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,999,538</td>
<td>$2,000,000</td>
<td>$2,500,000</td>
<td>$3,000,000</td>
</tr>
</tbody>
</table>

4. **Further Outreach and Service**...to improve our communities and enrich their quality of life.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nursing Outreach Hours</td>
<td>440</td>
<td>2,218</td>
<td>4,547</td>
<td>5,456</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Recognized Student Organizations</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical School Acceptance Rates</td>
<td>46.7%</td>
<td>46.0%</td>
<td>48.0%</td>
<td>50.0%</td>
</tr>
</tbody>
</table>

5. **Increase and Maximize Resources**...to ensure affordability for students and accountability to the State of Texas.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Space Utilization Ranking (out of 35) Classroom</td>
<td>26</td>
<td>24</td>
<td>22</td>
<td>20</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Space Utilization Ranking (out of 35) Laboratory</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>10</td>
<td>10</td>
<td>9</td>
<td>9</td>
<td></td>
</tr>
</tbody>
</table>
6. Strategies to Achieve Goals

- Academic Program Growth
  - Nursing & Allied Health, Physical Therapy
  - Graduate Studies
  - Honors Program
- TTU/TTUHSC Collaborative Programs
- Residential Campus
- Hispanic Serving Institution
- Recruitment and Retention
- Implementation of Integrated Strategic Planning and Resource Allocation

II.C. TTUHSC Strategic Priorities

1. Increase Enrollment and Promote Student Success...to improve higher education participation and supply a well-equipped, educated workforce for the state of Texas.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall Enrollment</td>
<td>2,904</td>
<td>3,254</td>
<td>4,129</td>
<td>5,000</td>
</tr>
<tr>
<td>First Time Pass Rates on Certification and Licensure Exams</td>
<td>92%</td>
<td>&gt; 95%</td>
<td>&gt; 95%</td>
<td>&gt; 95%</td>
</tr>
<tr>
<td>Total Degrees Awarded (annual)</td>
<td>1,010</td>
<td>1,154</td>
<td>1,514</td>
<td>1,875</td>
</tr>
<tr>
<td>Number of Degree Programs</td>
<td>41</td>
<td>43</td>
<td>48</td>
<td>53</td>
</tr>
</tbody>
</table>

2. Strengthen Academic Quality and Reputation...to attract and retain the best faculty, staff and students.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Endowed Chairs and Professorships</td>
<td>66</td>
<td>68</td>
<td>74</td>
<td>80</td>
</tr>
<tr>
<td>Nobel Prize Winners and National Academies</td>
<td>7</td>
<td>9</td>
<td>14</td>
<td>19</td>
</tr>
<tr>
<td>------------------------------------------</td>
<td>---</td>
<td>---</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>Student/Faculty Ratios</td>
<td>4</td>
<td>= 4</td>
<td>= 4</td>
<td>= 4</td>
</tr>
<tr>
<td>% FTE Faculty Tenured/Tenure-track</td>
<td>29%</td>
<td>30%</td>
<td>33%</td>
<td>35%</td>
</tr>
</tbody>
</table>

3. **Expand and Enhance Research**...to better the lives of all Americans, while improving the state’s economy and global competitiveness.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research Expenditures</td>
<td>$26,163,325</td>
<td>$40,000,000</td>
<td>$65,000,000</td>
<td>$100,000,000</td>
</tr>
<tr>
<td>Research Expenditures per FTE Tenured/Tenure-track Faculty</td>
<td>$109,915</td>
<td>$160,642</td>
<td>$149,425</td>
<td>$216,450</td>
</tr>
<tr>
<td>Sponsored Research per FTE Faculty</td>
<td>$73,176</td>
<td>$80,936</td>
<td>$115,471</td>
<td>$150,000</td>
</tr>
<tr>
<td>Sponsored Research per FTE Tenured/Tenure-track Faculty</td>
<td>$81,932</td>
<td>$120,481</td>
<td>$114,942</td>
<td>$194,805</td>
</tr>
<tr>
<td>Percent FTE Tenure/Tenure-track Faculty with Extramural Grants</td>
<td>32%</td>
<td>42%</td>
<td>58%</td>
<td>75%</td>
</tr>
</tbody>
</table>

4. **Further Outreach and Service**...to improve our communities and enrich their quality of life.

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Number of Outpatient Visits</td>
<td>811,400</td>
<td>1,009,500</td>
<td>1,504,750</td>
<td>2,000,000</td>
</tr>
<tr>
<td>Patient Satisfaction Surveys (overall avg. score)</td>
<td>90</td>
<td>&gt; 95</td>
<td>&gt; 95</td>
<td>&gt; 95</td>
</tr>
<tr>
<td>Faculty-Physician Charges in State-owned and Affiliated Facilities</td>
<td>$214,408,678</td>
<td>$223,070,789</td>
<td>$246,288,175</td>
<td>$271,922,047</td>
</tr>
</tbody>
</table>

5. **Increase and Maximize Resources**...to ensure affordability for students and accountability to the State of Texas.
### Key Performance Indicators

<table>
<thead>
<tr>
<th></th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenues / Total Expenses</td>
<td>111.30%</td>
<td>&gt; 100%</td>
<td>&gt; 100%</td>
<td>&gt; 100%</td>
</tr>
<tr>
<td>Administrative Expenses / Total Expenses</td>
<td>4%</td>
<td>= 4%</td>
<td>= 4%</td>
<td>= 4%</td>
</tr>
<tr>
<td>Total Physical Plant Utilities Costs per Gross Square Foot</td>
<td>$3.5</td>
<td>$3.8</td>
<td>$4.5</td>
<td>$5.4</td>
</tr>
</tbody>
</table>

6. **Strategies to Achieve Goals**

- Paul L. Foster School of Medicine
- Establish Dental School
- Recruit Funded Research Faculty
- Increase Number of Degree Programs
- Community Medical School (Lubbock, Amarillo)
- Area Health Education Center (AHEC)

II.D. **TTUS Strategic Priorities**

1. **Increase and Maximize Resources**...to ensure affordability for students and accountability to the State of Texas.

   a. Institutional Advancement: Vision & Tradition Campaign FY 06 – FY 13

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>Campaign to Date Through 1-31-09</th>
<th>2013 Cumulative Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Funds Raised</td>
<td>$400 M</td>
<td>$1 Billion</td>
</tr>
<tr>
<td>TTU</td>
<td>$255 M</td>
<td>$600 M</td>
</tr>
<tr>
<td>TTUHSC</td>
<td>$132 M</td>
<td>$340 M</td>
</tr>
<tr>
<td>ASU</td>
<td>$7 M</td>
<td>$50 M</td>
</tr>
<tr>
<td>TTUS</td>
<td>$4 M</td>
<td>$10 M</td>
</tr>
</tbody>
</table>

   b. Institutional Advancement: Fundraising Totals

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>2008</th>
<th>2013 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funds Raised Annually</td>
<td>$119 M</td>
<td>$150 M</td>
</tr>
</tbody>
</table>
c. Technology Commercialization

<table>
<thead>
<tr>
<th>Key Performance Indicators</th>
<th>FY 2008</th>
<th>FY 2010</th>
<th>FY 2015</th>
<th>2020 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Invention Disclosures</td>
<td>48</td>
<td>67</td>
<td>108</td>
<td>150</td>
</tr>
<tr>
<td>License Agreements</td>
<td>11</td>
<td>15</td>
<td>20</td>
<td>25</td>
</tr>
<tr>
<td>Total Gross Revenue from Licensing</td>
<td>$594,000</td>
<td>$375,000</td>
<td>$5,377,00</td>
<td>$39,060,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2008</th>
<th>2010</th>
<th>2015</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>TTU</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Invention Disclosures</td>
<td>24</td>
<td>34</td>
<td>60</td>
</tr>
<tr>
<td>License Agreements</td>
<td>5</td>
<td>7</td>
<td>9</td>
</tr>
<tr>
<td>Total Gross Revenue</td>
<td>$554,097</td>
<td>60% of total</td>
<td></td>
</tr>
<tr>
<td>ASU</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Invention Disclosures</td>
<td>0</td>
<td>2</td>
<td>4</td>
</tr>
<tr>
<td>License Agreements</td>
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<tr>
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<tr>
<td>Total Gross Revenue</td>
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<td>10% of total</td>
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2. 2007 Chancellor’s Initiatives

- Hire System Communications Director
2009 Chancellor’s Initiatives

- Marketing Campaign
- Distance Education
- Alumni Recruiting Efforts
  - Techsan/ASU Connection
  - Techsan/ASU Legacy
- IMPACT & EASI Scholarships
- National Wind Resources Center
  - TTU, Pantex, DOE, National Renewable Labs Collaboration
- Efficiency Analysis
- Develop Emerging Flagship University Fund
- TTU Legislative Support

II.E. RECESS—Chairman Anders recessed the meeting at 2:58 p.m.

Thursday, March 5, 2009.—The members of the Board of Regents of the Texas Tech University System reconvened at 4:11 p.m. on Thursday, March 5, 2009, in the Matador Room, Second Floor, Room 227, Student Union Building, 15th Street and Akron Avenue, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Larry K. Anders, Chairman; L. Frederick “Rick” Francis; Mark Griffin; John Huffaker; Mickey L. Long; Nancy R. Neal; John Field Scovell; Daniel T. Serna; Kelli Stumbo, Student Regent; and Jerry Turner, Vice Chair.

Also participating at the opening of the meeting were Mr. Kent Hance, Chancellor, TTUS; Dr. Guy Bailey, President, TTU; Dr. Joseph Rallo, President, ASU; Dr. John C. Baldwin, President, TTUHSC; Mr. Ben Lock, Executive Assistant to the Chancellor and Secretary of the Board of Regents, TTUS; Mr. Pat Campbell, Vice Chancellor and General Counsel, TTUS; Dr. John Opperman, Vice Chancellor for Policy and Planning, TTUS; Mr. Jim Brunjes, Vice Chancellor and Chief Financial Officer, TTUS; Mr. Jodey Arrington, Chief of Staff, Office of the Chancellor, TTUS; Mr. Russell Thomasson, Special Assistant to the Chancellor, TTUS; Mr. R. E. “Corky” Dragoo, Senior Vice President for
III. CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.— Chairman Anders announced a quorum present and called the meeting to order.

II.A. EXECUTIVE SESSION.— At approximately 4:11 p.m., the board recessed and convened into Executive Session as authorized by Chapter 551 of the Texas Government Code in the Masked Rider Room, Second Floor, Room 220, Student Union Building, 15th Street and Akron Avenue.

IV. OPEN SESSION.—At approximately 6:39 p.m., the board continued in open session in the Matador Room, Second Floor, Room 227, Student Union Building, 15th and Akron Avenues, Lubbock, Texas, to consider items as a Committee of the Whole and Meeting of the Board.

V.A. REPORT OF EXECUTIVE SESSION.—Chairman Anders called on Vice Chair Turner to present motions regarding items discussed in Executive Session.

Vice Chairman Turner announced there were two motions resulting from Executive Session.

IV.A.1. Vice Chairman Turner moved that the Board of Regents authorize the interim head women’s softball coach to continue employing her assistant softball coaches until the conclusion of the 2009 Softball season.

IV.A.2. Vice Chairman Turner moved that the Board of Regents approve the extension of Chancellor Hance’s employment contract through December 31, 2011 … at the current base salary of $420,240 per year … with the Board Vice Chair and the Chair of the Finance & Administration Committee authorized to negotiate with Chancellor Hance on the other terms to be agreed upon … and with the Board Vice Chair authorized to complete the negotiations and execute the final agreement.

V. RECESS—Chairman Anders recessed the meeting at 6:42 p.m.
The members of the Board of Regents of the Texas Tech University System reconvened at 8:16 a.m. on Friday, March 6, 2009, in the Matador Room, Second Floor, Room 227, Student Union Building, 15th and Akron Avenues, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Larry K. Anders, Chairman; L. Frederick “Rick” Francis; Mark Griffin; John Huffaker; Mickey L. Long; Nancy R. Neal; John Field Scovell; Daniel T. Serna; Kelli Stumbo, Student Regent; and Jerry Turner, Vice Chair.

Also participating at the opening of the meeting were Mr. Kent Hance, Chancellor, TTUS; Dr. Guy Bailey, President, TTU; Dr. Joseph Rallo, President, ASU; Dr. John C. Baldwin, President, TTUHSC; Mr. Ben Lock, Executive Assistant to the Chancellor and Secretary of the Board of Regents, TTUS; Mr. Pat Campbell, Vice Chancellor and General Counsel, TTUS; Mr. Jim Brunjes, Vice Chancellor and Chief Financial Officer, TTUS; Mr. Mike Ellicott, Vice Chancellor for Facilities Planning and Construction, TTUS; Mr. Jodey Arrington, Chief of Staff, Office of the Chancellor, TTUS; Mr. R. E. “Corky” Dragoo, Senior Vice President for Administration and Finance, TTU; Mr. Elmo Cavin, Executive Vice President for Finance and Administration, TTUHSC; Ms. Sharon Meyer, Vice President for Finance and Administration, ASU; Ms. Beverly Cotton, Assistant Vice President, Budget and Resource Planning and Management, TTU; Dr. Kelly Overley, Vice Chancellor for Institutional Advancement, TTUS; Dr. Bob Smith, Provost and Senior Vice President, TTU; Mrs. Kim Turner, Chief Audit Executive, TTUS; Dr. Michael Shonrock, Vice President for Student Affairs, TTU; Ms. Lee Bobbitt, President, SGA, TTU; Mr. Seth Chomout, President, ASU; Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

VII. CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—Chairman Anders announced a quorum present and called the meeting to order.

VIII. INTRODUCTIONS AND RECOGNITIONS.—Chairman Anders called on Mr. Hance, Dr. Bailey, Dr. Baldwin and Dr. Rallo to announce their introductions and recognitions.

Mr. Hance stated that he did not have any introductions.

Dr. Bailey stated that he had two new hires and four employees whose roles have changed.

First, our new provost and senior vice president is Dr. Robert “Bob” Smith. Bob joins us most recently from his position of provost and vice chancellor for academic affairs emeritus and professor of chemistry at the University of Arkansas. He previously served as vice provost for research and graduate education and dean of the Graduate School at the University of Connecticut and
held a similar position at Washington State University. Bob brings a wealth of experience to his new position. He has been a pleasure to work with. The Board will enjoy working with him as well.

The second new hire is Mary Larson Diaz. She is associate vice president for external affairs. In this position, she will oversee our Office of Communications and Marketing, other public relations areas and events that we do outside of the President’s Office. Mary worked for me at the University of Missouri–Kansas City and before that she worked for Emmanuel Cleaver, who was the mayor of Kansas City, MO, and is now a member of the U.S. House of Representatives representing Missouri’s 5th congressional district. She began her career as a recruiter for Hastings College in Nebraska. Mary understands very well the role of communications and marketing.

We also have four individuals who have new roles. Dr. Juan Muñoz has served as special assistant to the president for institutional diversity since 2004. He is also associate vice president for faculty affairs, an associate professor in the Department of Curriculum and Instruction and director for the Center for Research in Leadership and Education. We are always looking for more things for him to do. Dr. Muñoz has been appointed to the new position of vice president for institutional diversity, equity and community engagement. Congratulations.

Dr. Shonrock has had a title change to reflect new responsibilities that he has been doing for several months. He is now senior vice president for student affairs and enrollment management. Many of you know about the responsibilities that he has undertaken in enrollment management. That is a crucial part, as we saw yesterday in our strategic planning retreat, of Tech’s success and growth.

Dr. Corky Dragoo will be the chief operating officer and senior vice president for administration and finance. Corky will be working on how to generate new revenue streams.

Dr. Jane Winer has faithfully served in the position of dean for the College of Arts and Sciences for 17 years. She may be the longest serving dean in the country. The average tenure is five years. An arts and sciences dean who has served that long indicates that something very good has been going on. That is quite an honor in academics. When she was called upon for special duties she stepped into one of the most thankless positions and that was as an interim provost. You have all of the responsibility and it is a very tough job. Jane stepped right in and did it in a way that we all admire. She will now serve as special assistant to the president and dean emeritus. Thank you, Jane. It was mentioned yesterday, the importance of the articulation agreements with the community colleges and the importance of transfer students. Jane will be the point person in helping us do that. The role she is taking on is very important and crucial to our future.
Regent Griffin stated that the Board greatly appreciates Dr. Winer’s efforts. Any successful organization has people like Dr. Winer who quietly, calmly and professionally step up whenever they are asked to do something and they take care of their business because of their strong affection and their love for the institution. Dr. Winer has proven that time and time again. From the Board, thank you very much. We look forward to seeing the results from your new job which is vitally important to what we want to achieve as an institution. This Board and administration has great confidence in what you have been doing. What you have done is significant and we thank you.

Dr. Bailey called on Lee Bobbitt. Lee has some introductions to make.

Ms. Bobbitt asked for the 2008-2009 executive officers and staff to stand. You are updated every meeting about all of the things that the Student Government is doing and has done. None of the things accomplished have been done alone. These officers and staff have done everything in all of our projects. They have been great. They keep the office running and I have the opportunity to report on these accomplishments. A brief introduction of our officers includes: James Baumgartner, internal vice president. James is graduating in May and will be moving to Houston and working for Exxon Mobil. Austin Pennington is from Rockwall, Texas. He will be graduating in May as well and will attend Tech Law School in the fall. Arindam Mazumdar is our graduate vice president. He will graduate in the fall with a Ph.D. in chemistry. Anna Sterling was the chief of staff. She will be moving to Dallas and working for IS Network. Suzanne Williams was just selected the new student body president for 2009-2010. Brad Bellah is from Throckhorn, Texas. He will graduate in May. He is the man who put our Austin trip together. We can’t thank him enough for that. I just wanted to recognize these individuals today for their outstanding work and leadership.

Dr. Bailey stated that he has worked at many universities but the student body at Tech has been by far the best to work with. They are a tremendous asset and a real pleasure to work with. You can see in this group why we are all here and what makes my job a lot of fun. When it gets difficult, thinking about these students, it makes everything worthwhile. Thank you all for what you do.

Dr. Bailey introduced Bill Dean. Bill is not only the director of our Alumni Association, he also teaches here. He was one of my wife’s teachers. I credit Bill for a lot of Jan’s success.

Dr. Dean stated that it is the tradition of the Alumni Association to present the new regents with a Texas Tech watch. Congratulations. We look forward to working with all of you.

Dr. Baldwin stated that he hoped the Board had the opportunity to view the eight and half minute DVD which was given to them. It introduces in more detail some
of the individuals being introduced. On the back side of the attached card are some bullet points that are important to know.

One of the great things about Texas Tech is that we constantly have the opportunity to recruit talented new people.

Dr. Billy Phillips will assume his new role on April 1, 2009. He will serve as vice president and director at the F. Marie Hall Institute for Rural Health. He will be a tenured professor in Family and Community Medicine and a recipient of the endowed Marie Hall Chair in Rural Health. He is a nationally recognized expert in this field. His interest and record in rural health care, cancer care in rural settings, telemedicine, biostatistics, and obesity in rural populations in particular are entirely congruent with our institutes many strengths. He is a native of San Antonio. He earned his Ph.D. and master of public health at the University of Oklahoma.

Dr. Chandice Covington joined the School of Nursing on January 1, 2009, as the Florence Thema Hall Chair for Nursing Excellence in Women’s Health. She was previously the dean of the College of Nursing in the University of North Dakota. She is a native Texan. She received her BSN from the University of Texas in Houston. She received her Ph.D. from the University of Michigan at Ann Arbor. Chandice has achieved significant NIH funding over the years for her research in breast cancer, women’s health, rural health, and brings a special focus on research on academic excellence to our School of Nursing.

Through the wisdom and good judgment of this Board, we have reorganized the neurosciences with a new Department of Psychiatry and a new Department of Neurology. Both of those new departments are making rapid progress. We conducted a national search for the new chair for the Department of Neurology. Dr. John DeToledo will be the first chair of the new Department of Neurology. He comes to us from his position as a tenured professor of neurology at Wake Forest University. He was also director of neurophysiology and epilepsy at that university. His recruitment is a huge success for us and exemplary of our rapidly rising programs in neurology, psychiatry, and basic neurosciences research. Dr. DeToledo had training at the Boston City Hospital, the Massachusetts General Hospital and among other things, he will bring Lubbock’s first stroke program to the city and also help us in developing a neurology residency to compliment our psychiatry residency. We are glad to have Dr. DeToledo here.

As was discussed yesterday, the importance of recruiting young people on a rapidly increasing trajectory toward the discovery of knowledge. In that context, Dr. Michaela Jansen was hired in Cell Physiology and Micro Biophysics as an assistant professor this past December. She came from Germany originally and came to us by the Albert Einstein School of Medicine in New York where she was awarded the outstanding post-doctoral research scholar award. She has published at a very rapid rate for a young investigator and has already received
NIH grants for close to $900,000. She is a vital member for our new Center for Membrane Protein Research where they study the transport of drugs and other biologically important elements across cell membranes.

Dr. Manuel Schydlower is a veteran of Texas Tech. He is to be recognized today in conjunction with the comments yesterday about the wonderful new class of four-year medical students in El Paso. Dr. Schydlower is associate dean for admissions at the Paul L. Foster School of Medicine and a tenured professor of pediatrics. He took on the admissions process for our new school with tremendous enthusiasm and commitment and integrity. We are all grateful to him for the enormous amount of work in getting the admissions process fully under way and standardized. He has received many honors in his military career—the order of the military of the medical merit and the Army legion of merit. He has also received many medical honors including visiting professorships around the world. We recognize him especially today for his critical role in the inception of the new four-year medical school in El Paso.

Next, is Colonel Michael Keller. Michael is a member of the faculty in our School of Allied Health Sciences. He has had over 25 years of experience in a variety of healthcare and education settings. He joined our School of Allied Health Sciences with Dr. Brook in 2005 as an assistant professor. He soon advanced as program director for the school’s undergraduate program and clinical services management. He was recently promoted to full bird colonel in the 413th Civil Affairs Battalion in Lubbock. He was here with his troops and honored at a very impressive ceremony. It was an honor for me to participate. Col. Keller has recently completed a 17 month tour of Iraq in 2003-2004. He has returned now to our faculty and is working closely with Dr. Brooke. Thank you, Michael, for your service to our country and the University.

The last introduction is one that will determine the meteoric success that we expect at our University. Sid Walker was introduced yesterday, but to reiterate his importance to us, he is the associate vice chancellor for Institutional Advancement at the Health Sciences Center. He was previously the director of development at the School of Law. He comes highly recommended by everyone who has ever worked with him including Dean Huffman. Sid was educated at Texas A&M. He received his MBA from UT and he is currently pursuing a Ph.D. from Texas Tech in higher education administration. He will receive that degree in 2009. We anticipate great productivity from Sid in leading our development effort.

Dr. Rallo introduced Dr. James Limbaugh. Last year we created a new position, vice president for strategy planning and policy, to integrate basically what had been separate planning processes on campus. A lot of the work that went into the strategic planning yesterday is a result of Jim’s work. He has taken a great leadership role on campus. He comes to us from Frostburg State in Maryland. He did his doctorate at Maryland and has had an immediate impact but will also
play a critical role in allowing ASU to match up with the goals for the System. Welcome, Jim Limbaugh.

IX. RECESS—Chairman Anders recessed the meeting at 8:37 a.m.

X. MEETING OF STANDING COMMITTEES

Friday, March 6, 2009.—The members of the Board of Regents of the Texas Tech University System reconvened at 12:58 p.m. on Friday, March 6, 2009, in the Matador Room, Second Floor, Room 227, Student Union Building, 15th and Akron Avenues, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Larry K. Anders, Chairman; L. Frederick “Rick” Francis; Mark Griffin; John Huffaker; Mickey L. Long; Nancy R. Neal; John Field Scovell; Daniel T. Serna; Kelli Stumbo, Student Regent; and Jerry Turner, Vice Chair.

Also participating at the opening of the meeting were Mr. Kent Hance, Chancellor, TTUS; Dr. Guy Bailey, President, TTU; Dr. Joseph Rallo, President, ASU; Mr. Ben Lock, Executive Assistant to the Chancellor and Secretary of the Board of Regents, TTUS; Mr. Pat Campbell, Vice Chancellor and General Counsel, TTUS; Mr. Jim Brunjes, Vice Chancellor and Chief Financial Officer, TTUS; Mr. Mike Ellicott, Vice Chancellor for Facilities Planning and Construction, TTUS; Mr. Jodey Arrington, Chief of Staff, Office of the Chancellor, TTUS; Mr. R. E. “Corky” Dragoo, Senior Vice President for Administration and Finance, TTU; Mr. Elmo Cavin, Executive Vice President for Finance and Administration, TTUHSC; Ms. Sharon Meyer, Vice President for Finance and Administration, ASU; Ms. Beverly Cotton, Assistant Vice President, Budget and Resource Planning and Management, TTU; Dr. Kelly Overley, Vice Chancellor for Institutional Advancement, TTUS; Dr. Bob Smith, Provost and Senior Vice President, TTU; Mrs. Kim Turner, Chief Audit Executive, TTUS; Dr. Michael Shonrock, Vice President for Student Affairs, TTU; Ms. Lee Bobbitt, President, SGA, TTU; Mr. Rick Bliss, President, SGA, TTUHAS; Mr. Seth Chomout, President, ASU; Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

XI. CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—Chairman Anders announced a quorum present and called the meeting to order.

XII. OPEN SESSION.—At approximately 12:58 p.m. on Friday, March 6, the Board continued meeting in open session in the Matador Room, Second Floor, Room 227, Student Union Building, 15th and Akron Avenues, Lubbock, Texas, to consider items as a Board and in the Committee of the Whole.
XII.A. APPROVAL OF MINUTES.— Chairman Anders asked for approval of the minutes of the board meeting held on November 21, 2008 and December 11-12, 2008. Vice Chairman Turner moved for their approval. Regent Serna seconded the motion, and the motion passed unanimously.

XII.B. COMMITTEE OF THE WHOLE.— Chairman Anders announced that for the purpose of facilitating action on the items to be considered, Regent Turner would preside over the Committee of the Whole.

XII.B.1. Regent Turner presented the item regarding approval of the Consent Agenda and acknowledgment of review of the Information Agenda. Regent Turner moved that the Consent Agenda be approved. The motion was seconded and passed unanimously. The following are the Minute Orders approved by this motion:

XII.B.1.a. ASU: Approve the change of title of the Master of Science in General Psychology Program.— The board approved the change of the title of the Master of Science in General Psychology program to the Master of Science in Applied Psychology and authorized submission by the Office of the Provost and Vice President for Academic and Student Affairs to the Texas Higher Education Coordinating Board of notification for such a change to be effective the fall 2009. This request was approved administratively by the president and the chancellor.

XII.B.1.b. TTU: Approve emeritus appointments.— The board approved to grant emeritus status to the individuals listed below. This request was approved administratively by the president and the chancellor.

Robert Albin
Professor of Animal and Food Sciences (37 years)

Paul Carlson
Professor of History (23 years)

Marvin Cepica
Professor of Agricultural Education and Communications and Dean, Agricultural
Sciences and Natural Resources (30 years)

Kwong Chao

Kwong Chao Professor of Electrical and Computer Engineering (40 years)

Clarke Cochran

Clarke Cochran Professor of Political Science (37 years)

John Day

John Day Professor and Chairperson, Department of Petroleum Engineering (10 years)

Dwayne Dowell

Dwayne Dowell Professor of Accounting (21 years)

Jerry Dunn

Jerry Dunn Associate Professor of Mechanical Engineering (30 years)

Don Ethridge

Don Ethridge Professor and Chairperson, Department of Agricultural and Applied Economics (27 years)

Charles Geer

Charles Geer Associate Professor of Curriculum and Instruction (29 years)

Necip Guven

Necip Guven Professor of Geosciences (36 years)

Ruth Maki

Ruth Maki Professor and Chairperson, Department of Psychology (11 years)

William Maki

William Maki Professor of Psychology (11 years)
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<tr>
<th>Name</th>
<th>Title</th>
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<tbody>
<tr>
<td>Larry Masten</td>
<td>Professor and Chairperson, Department of Engineering Technology (6 years)</td>
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<td>Richard McGlynn</td>
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<td>Michael Parten</td>
<td>Professor of Electrical and Computer Engineering (24 years)</td>
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<tr>
<td>Ellen Peffley</td>
<td>Professor of Plant and Soil Science (24 years)</td>
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<td>Robert Price</td>
<td>Associate Professor of Educational Psychology and Leadership (26 years)</td>
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<td>Susan Stein</td>
<td>Associate Professor of Classical and Modern Languages and Literatures (16 years)</td>
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<td>Edward Steinhart</td>
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<tr>
<td>Thomas Trost</td>
<td>Professor of Electrical and Computer Engineering (38 years)</td>
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<tr>
<td>MaryJeanne vanAppledorn</td>
<td>Horn Professor of Music (58 years)</td>
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<tr>
<td>Klaus Zieher</td>
<td>Associate Professor of Electrical and Computer Engineering (22 years)</td>
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**XII.B.1.c. TTU: Approve developmental leaves of absence.**

The board approved the following leaves of absence. This request was approved administratively by the president and the chancellor.

**Faculty Development Leaves**
Faculty development leave with salary for John Billing, Associate Professor, College of Architecture, from September 1, 2009 to December 31, 2009, to conduct research on the special characteristics of Italian Renaissance Villas in the Tuscany Region of Italy. As the birthplace of the Renaissance the rural villas and urban spaces are a blend of Greek, Roman, Medieval and contemporary design concepts. This leave will be taken at the Santa Chiara Study Center in Castiglion Fiorentino which is located approximately fifty miles southeast of Florence, Italy.

Faculty development leave with salary for Steve Buchheit, Associate Professor, Area of Accounting, Rawls College of Business, from January 1, 2010 to May 31, 2010, to collaborate with accounting faculty at the University of New South Wales. This leave will provide an opportunity for collaboration with extremely high profile faculty and will also improve research ability. This leave will be taken in New South Wales, Australia.

Faculty development leave with salary for Du Feng, Professor, Department of Human Development and Family Studies, College of Human Sciences, from September 1, 2009 to December 31, 2009, to travel to Spokane, Washington to collaborate with colleagues at the Heart Attack & Stroke Prevention Center in order to manage and analyze a unique longitudinal data set of over 500 HASPC patients; write manuscripts on CVD prevention; and develop research grant proposals. This leave will be taken in Spokane, Washington.

Faculty development leave with salary for Robin Germany, Associate Professor, School of Art, College of Visual and Performing Arts, from September 1, 2009 to December 31, 2009, to photograph the wetlands in three southern states, where human progress has come into conflict with the natural environment, while working with biological researchers to expand an understanding of this natural phenomenon and develop common interests by bringing back to the classroom a deeper commitment to collaboration and interdisciplinary
activities. This leave will be taken in various locations in South Texas, Georgia, and Louisiana.

Faculty development leave with salary for Steven Harris, Professor, Department of Applied and Professional Studies, College of Human Sciences, from September 1, 2009 to December 31, 2009, to expand the number of peer-reviewed publications he and his research team have been able to produce in their Healthy Marriage Initiatives (HMI). Additionally, he will collaborate with colleagues at a variety of sites on their HMI research. The results of this leave will bring additional notoriety to Texas Tech and will assist with securing additional funding for research. This leave will be taken in Oklahoma City, Provo, Utah and Austin, Texas.

Faculty development leave with salary for Ann Hawkins, Associate Professor, Department of English, College of Arts & Sciences, from January 1, 2010 to May 31, 2010, to research and produce volumes 4-6 of Romantic Women Writers Reviewed, a 24-volume series under contract to London Publisher, Pickering & Chatto. This project will bring national and international attention to Texas Tech by putting Tech in a leading position for archival research in Romantic studies. This leave will require visiting various libraries located in both the US and abroad.

Faculty development leave with salary for Mark Holtz, Professor, Department of Physics, College of Arts & Sciences, from January 1, 2010 to May 31, 2010, to conduct research in basic and applied properties of III-Nitride semiconductors. If final approval is received from the Army Research Laboratory, the applicant will relocate there to collaborate and carry out research. This opportunity will provide in-depth understanding of U.S. Army needs and help develop numerous contacts in the Army Research areas. This leave will be taken at the Army Research Laboratory in Adelphi, Maryland.

Faculty development leave with one-half regular salary for Karlene Hoo, Professor, Department of Chemical Engineering, College of Engineering, from
September 1, 2009 to May 31, 2010, to develop new fundamental knowledge and experimental expertise in the areas of molecular cell biology, histology, genomics and proteomics that are relevant to connecting hemodynamic imposed stresses in the venous systems to the onset of cardiovascular diseases such as deep vein Thrombosis and chronic venous insufficiency. This leave will be taken at the University of California, Riverside.

Faculty development leave with one-half regular salary for Alexander Idesman, Associate Professor, Department of Mechanical Engineering, College of Engineering, from September 1, 2009 to May 31, 2010, to conduct joint research with Air Force Research Laboratory scientists on the development and application of new numerical techniques for wave propagation problems in solids. This leave will be taken at Eglin Air Force Base, Florida.

Faculty development leave with salary for Lourdes Juan, Associate Professor, Department of Mathematics and Statistics, College of Arts and Sciences, from September 1, 2009 to December 31, 2009, to visit the University of Pennsylvania and conduct collaborative research with professors Ted Chinburg, David Harbater and Florian Pop, who are internationally renowned researchers in Galois theory, one of the main components of the algebraic theory of differential equations. This leave will be taken in Philadelphia, Pennsylvania.

Faculty development leave with one-half regular salary for Nazmul Karim, Professor and Chair, Department of Chemical Engineering, College of Engineering, from September 1, 2009 to May 31, 2010, to visit the University of Minho, Braga, Portugal in the fall and Hong Kong University of Technology, Hong Kong, China in the spring, to study and exchange ideas in renewable and sustainable energy issues in the world. This leave will be taken in Portugal and China.

Faculty development leave with salary for Amy Koerber, Associate Professor, Department of English, College of Arts and Sciences, from
September 1, 2009 to December 31, 2009, to continue research on the medical and cultural messages that U.S. women receive about infant feeding, and to write a book on the findings. This leave will be taken in Lubbock, Texas.

Faculty development leave with salary for Jacqueline Kolosov-Wenthe, Associate Professor, Department of English, College of Arts and Sciences, from January 1, 2010 to May 31, 2010, to write and revise a book-length collection of lyric poems centered on childhood and the mother-daughter bond, as well as poems centered on the creation of art as it relates to these facets of human development. This leave will be taken in Lubbock, Texas.

Faculty development leave with one-half regular salary for Carol Korzeniewski, Professor, Department of Chemistry and Biochemistry, College of Arts and Sciences, from September 1, 2009 to May 31, 2010, to conduct research in surface science and mass spectrometry as applied in electrochemistry at the Institute for Electrochemistry at the University of Alicante, Spain, and at the Argonne National Laboratory located in Argonne, Illinois.

Faculty development leave with salary for Antonio Ladeira, Associate Professor, Department of Classical and Modern Languages and Literatures, College of Arts and Sciences, from September 1, 2009 to December 31, 2009, to conduct research on Portuguese poets at the National Library of Portugal and finish a book project. This leave will be taken in Lisbon, Portugal.

Faculty development leave with salary for David Lawver, Professor, Department of Agricultural Education and Communications, College of Agricultural Sciences and Natural Resources, from September 1, 2009 to December 31, 2009, to broaden experiences while guest lecturing on the effectiveness of Farmer Field Schools and conducting research at Egerton University in Njoro, Kenya, Africa. This project will provide an
opportunity to conduct significant research in an international setting and will allow future collaboration efforts with other agencies in Kenya. This leave will be taken in Kenya, Africa.

Faculty development leave with salary for Brian McFadden, Associate Professor, Department of English, College of Arts and Sciences, from September 1, 2009 to December 31, 2009, to complete revisions on a book project on the Beowulf manuscript. This leave will be taken in Lubbock, Texas.

Faculty development leave with one-half regular salary for Karen Meaney, Associate Professor, Department of Health, Exercise and Sport Sciences, College of Arts and Sciences, from September 1, 2009 to May 31, 2010, to enhance the service learning programs at Texas Tech. This year long project requires conducting high quality scholarship, expanding the practice of service learning and securing funding to expand and support the service learning programs. This leave will be taken in Lubbock, Texas.

Faculty development leave with salary for John Miller, Associate Professor, Department of Health, Exercise and Sport Sciences, College of Arts and Sciences, from January 1, 2010 to May 31, 2010, to conduct research, and write and edit a book on effectively managing risks at sports events. A second study will focus on binge drinking patterns in college-aged students and how universities manage the risks associated with the behavior of their students who tailgate before, during and after an athletic event. This leave will be taken in Lubbock, Texas.

Faculty development leave with salary for Jorge Morales, Associate Professor, Department of Chemistry and Biochemistry, College of Arts and Sciences, from January 1, 2010 to May 31, 2010, to complete projects on theoretical/computational chemistry, to collaborate on research with external colleagues, and to continue developing educational tools in theoretical/computation chemistry. This
leave will be taken in San Antonio and Lubbock, Texas.

Faculty development leave with salary for Greg Mumma, Associate Professor, Department of Psychology, College of Arts and Sciences, from January 1, 2010 to May 31, 2010, to further develop research in the area of idiographic (individualized) assessment (IA), and in methods to test clinical case formulations, and to seek external grant funding to support this work. This leave will be taken in Lubbock, Texas.

Faculty development leave with salary for Elizabeth Sharp, Assistant Professor, Department of Human Development and Family Studies, College of Human Sciences, from January 1, 2010 to May 31, 2010, to advance training in qualitative methodology and data analysis software, analyze data, and publish several manuscripts from two existing data sets. This leave will be taken in Georgia and Texas.

Faculty development leave with salary for David Shea, Associate Professor, School of Music, College of Visual and Performing Arts, from January 1, 2010 to May 31, 2010, to study and develop a course in basic clarinet repair and maintenance. By receiving training and practicing clarinet repair and maintenance techniques, a course can be offered to current clarinet majors as a vocational supplement to their music education and curriculum. This leave will be taken in Forth Worth, Texas.

Faculty development leave with one-half regular salary for Jaeki Song, Associate Professor, Area of Information Systems and Quantitative Sciences, Rawls College of Business, from September 1, 2009 to May 31, 2010, to study the role of Information Technology in creating, managing, and distributing knowledge with a research team at Sogang University in Seoul, South Korea. Findings from this project should provide important information about how culture impacts the development and use of knowledge management systems. This leave will be taken in Seoul, South Korea.
Faculty development leave with salary for Vickie Sutton, Professor, School of Law, from September 1, 2009 to December 31, 2009, to work on a manuscript draft for a book on bio-security law and regulation, and completion of a book for publication, entitled, The Science of Making Environmental Law. This leave will be taken in Lubbock, Texas.

Faculty development leave with salary for Roman Taraban, Professor, Department of Psychology, College of Arts and Sciences, from January 1, 2010 to May 31, 2010, to conduct research at two Indian Institutes of Technology on five critical factors associated with achievement of excellence in training engineers: conceptual knowledge, problem-solving ability, beliefs about knowledge, metacognitive strategies, and time-on-task. Using time-on-task as a foundation, this research will compare Indian and American undergraduates on factors critical to excellence in learning. This leave will be taken in Kharagpur and New Delhi, India.

Faculty development leave with salary for William Wenthe, Professor, Department of English, College of Arts and Sciences, from September 1, 2009 to December 31, 2009, to write and revise poems for publication in literary journals, and in book form. This leave will be taken in Lubbock, Texas.

Faculty development leave with salary for David Wester, Professor, Department of Natural Resources Management, College of Agricultural Sciences and Natural Resources, from January 1, 2010 to May 31, 2010, to complete a text book in progress, entitled, Experimental Designs and Analysis: Principles and Applications for the Ecological and Agricultural Sciences. This leave will be taken in Lubbock, Texas.

Faculty development leave with salary for Richard Zartman, Professor, Department of Plant and Soil Science, College of Agricultural Sciences and Natural Resources, from January 1, 2010 to May 31, 2010, to collaborate with a colleague at the University of Nevada, Reno, on the vadose zone to the Ogallala aquifer. Vadose zone hydrology
studies the water movement within the soil to the groundwater. This research will help with a better understanding of water flow within the soil through the vadose zone on the Southern High Plains. This leave will be taken in Reno, Nevada.

Annually each developmental leave carries $5,500 to compensate the home departments of the recipients in order to partially cover the cost of hiring a lecturer or teaching assistant to replace each faculty member on leave. During fiscal year 2010, 23 faculty members will be awarded one semester leaves while 6 can be awarded yearlong leaves. Accordingly these faculty members will receive half of their annual salary, which will cause recovered salaries in the amount of $323,065.

XII.B.1.d. TTU: Approve a Master of Science degree in Bioengineering in the College of Engineering.—The board approved a new degree program, a Master of Science in Bioengineering, in the College of Engineering and authorized submission of the proposed degree program to the Texas Higher Education Coordinating Board for approval. This request was approved administratively by the president and the chancellor.

XII.B.1.e. TTU: Approve a Bachelor of Science degree in Construction Engineering in the College of Engineering.—The board approved a new degree program for a Bachelor of Science in Construction Engineering in the College of Engineering and authorized submission to the Texas Higher Education Coordinating Board for approval. This request was approved administratively by the president and the chancellor.

XII.B.1.f. TTU: Affirm managerial group and exclude members of the Board of Regents from access to classified information.—The board approved the following resolutions affirming the classified material managerial group and excluding members of the Board of Regents from access to classified information, as provided for in Department of Defense 5220.22-M, National Industrial Security Program Operating Manual, 2-104 and 2-106. This
request was approved administratively by the president and the chancellor.

RESOLVED, that those persons occupying the following positions at Texas Tech University (“TTU”) be known as the Managerial Group, having the authority and responsibility for the negotiation, execution and administration of User Agency contracts, as described in Department of Defense 5220.22-M, National Industrial Security Program Operating Manual:

President, TTU
Vice President for Research, TTU
Associate Vice President for Research (Facility Security Officer), TTU

RESOLVED, that the Managerial Group is hereby delegated all of the board’s duties and responsibilities pertaining to the protection of classified information under classified contracts of the Department of Defense or User Agencies of the Industrial Security Program awarded to TTU;

RESOLVED, that the following named officers and members of the Board of Regents shall not require, shall not have, and can be effectively excluded from, access to all classified information in the possession of TTU, and do not occupy positions that would enable them to affect adversely the policies and practices of TTU in the performance of any classified contracts for the Department of Defense or User Agencies of its Industrial Security Program awarded to TTU, and need not be processed for personnel security clearance:

BOARD OF REGENTS

Mr. Larry K. Anders
Mr. L. Frederick Francis
Mr. Mark Griffin
Mr. John Huffaker
Mr. John F. Scovell
Mr. Mickey Long
Mr. Daniel T. Serna
Mrs. Nancy Neal
Mr. Jerry E. Turner
XII.B.1.g. **TTUHSC: Approve exception to Section 03.01.8, Regents’ Rules (nepotism).**—This item was pulled from consideration.

XII.B.1.h. **TTUHSC: Approve outside appointment to non-elective position.**—The board approved the appointment and reappointments of the following faculty. This request was approved administratively by the president and the chancellor.

- The appointment of Ronald L. Cook, D.O., associate professor, Department of Family and Community Medicine, as the City of Lubbock Public Health Authority;
- The reappointment of Valerie Robinson, M.D., assistant professor, Department of Psychiatry, to the Texas Health and Human Services Commission, Texas Pharmaceutical and Therapeutics Committee; and
- The appointment of Thomas E. Tenner, Jr., Ph.D., to become the presiding officer of the Texas State Council for Cardiovascular Disease and Stroke for a term at the pleasure of the Governor.

XII.B.1.i. **ASU: Reapprove the Management, Instruction and Research Meats Lab Project.**—The board authorized the Office of Facilities Planning and Construction to obtain re-approval from the Texas Higher Education Coordinating Board for the Management, Instruction and Research Meats Lab Project due to the cost of the project exceeding 10 percent of the approved amount. This request was approved administratively by the president and the chancellor.

XII.B.1.j. **ASU: Approve budget adjustment for the period November 1, 2008 through December 31, 2008.**—The board approved a budget adjustment for the period November 1, 2008, through December 31, 2008. This request was approved administratively by the president and the chancellor.

ANGELO STATE UNIVERSITY – BOARD APPROVAL ITEM
(November 1, 2008 – December 31, 2008)

<table>
<thead>
<tr>
<th>Source of Funds</th>
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Minutes – March 5-6, 2009
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<tr>
<th>Activity</th>
<th>Other</th>
<th>Income</th>
<th>Expense</th>
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<td><strong>Board Approval</strong></td>
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<td>Texas Grant THECB</td>
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<td>Budget Texas Grant money awarded in the Fall 2008 semester.</td>
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<td><strong>Total</strong></td>
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<td>$1,203,327</td>
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XII.B.1.k. **ASU: Authorize an amendment to the consulting agreement to include the retention analysis.**—The board approved to amend the consulting agreement between Angelo State University (“ASU”) and Scannell & Kurz, Inc. of Pittsford, N.Y. ASU desires to amend the agreement to Scannell & Kurz, Inc. to include the retention analysis, which is the second phase of the analysis of the Financial Aid and Net Revenue Program that has already been completed. The first phase of the contract totaled $65,000 and the anticipated cost to ASU for this engagement is not to exceed $20,000 for this service. This request was approved administratively by the president and the chancellor.

The consulting agreement is from March 9, 2009, through July 31, 2009. The contract is scheduled to end when the final report is presented to ASU, which is due on or before July 15, 2009.

XII.B.1.l. **ASU: Approve revision of the Staff Education Assistance Program.**—The board approved the revision to the current Staff Education Assistance Program intended to stimulate educational options for employees admitted to degree programs at Angelo State University. This request was approved administratively by the president and the chancellor.

XII.B.1.m. **ASU: Approve commissioning of police officer.**—The board approved to commission the following individual as a police officer effective the date indicated below. This request was approved administratively by the president and the chancellor.

Mark L. Bailey, effective January 1, 2009

XII.B.1.n. **TTU: Approve commissioning of police officer.**—The board approved to commission the following individual as a police officer effective on the date
indicated below. This request was approved administratively by the president and the chancellor.

Sonya Campbell, effective January 1, 2009

XII.B.1.o. TTU and TTUHSC: Approve the modification of the Don-Kay-Clay Cash Regents Professorship in Reading Endowment and the Don-Kay-Clay Cash Foundation Regents Professorship in Reading Quasi Endowment, and the Don-Kay-Clay Cash Foundation Chair in Alzheimer’s Disease.— The board approved that all monies associated with the Don-Kay-Clay Cash Foundation Regents Professorship in Reading Endowment, the Don-Kay-Clay Cash Foundation Regents Professorship in Reading Quasi Endowment, and the Don-Kay-Clay Cash Foundation Chair in Alzheimer’s Disease be combined and transferred to the Whitacre College of Engineering to establish the Don-Kay-Clay Cash Foundation Chair in Nuclear Engineering. This request was approved administratively by the president and the chancellor.

XII.B.1.p. TTU: Approve the modification of the Cotton Cooperatives Endowment.—The board approved that the Cotton Cooperatives Endowment be modified such that all monies associated with this endowment be transferred to the Larry Combest Chair for Agricultural Competitiveness. This request was approved administratively by the president and the chancellor and is in concurrence with the request of the donor.

XII.B.1.q. TTU: Acceptance of a gift-in-kind in excess of $1 million.—The board approved to accept the following gift-in-kind for the benefit of Texas Tech University: a painting by Gustave Courbet, titled Snowy Landscape with Deer. This request was approved administratively by the president and the chancellor.

XII.B.1.r. TTU: Approve modification of the Rockwell Fund, Inc. Professorship in Plant and Soil Science Endowment.—The board approved that the Rockwell Fund, Inc. Professorship in Plant and Soil Science Endowment name be changed to the Rockwell Fund,
Inc. Endowed Chair in Plant and Soil Science. The purpose of the endowment will not change. This request was approved administratively by the president and the chancellor and is in concurrence with the donor’s request.

XII.B.1.s. **TTU:** Approve the addition of funds from the Henry Scholarship Endowment to The CH Foundation Personal Financial Planning Student Managed Portfolio.—The board authorize the addition of funds to the CH Foundation Financial Planning Student Managed Portfolio (formerly the Fred Mesch Fund for Excellence). The Henry Scholarship Endowment, established by James David and Pauline B. Henry and consisting of $15,000, was created solely for the purpose of contributing its entirety to the Portfolio. Upon approval by the Board, the entirety of the Henry Scholarship Endowment would be added to the Portfolio at the request of the donor. This request was approved administratively by the president and the chancellor.

XII.B.1.t. **TTUHSC:** Approve the modification of the Ershel A. Franklin Endowment and the modification of the Ethics and Humanities Chair.—The board approved that the Ershel A. Franklin Endowment be dissolved and that all monies associated with this endowment be transferred to the Ethics and Humanities Chair and that the chair be renamed to the Giles McCrary – Tom McGovern Chair in Ethics and Humanities. This request was approved administratively by the president and the chancellor and is in concurrence with the request of the donor.

**Information Agenda**

Information is provided as required by Section 01.02.6.b(2)(c), *Regents’ Rules*

(1) **TTU, TTUHSC, and ASU:** Summary of Revenues and Expenditures by Budget Category, FY 2009, per Section 01.02.8.d(3)(f), *Regents’ Rules*: All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information.

(a) **ASU:** Report dated December 31, 2008 for fiscal year 2009 (available for review upon request).

(b) **TTU:** Report dated November 30, 2008 for fiscal year 2009 (available for review upon request); and
(b) TTUHSC: Report dated November 30, 2008 for fiscal year 2009 (available for review upon request).

(2) TTUHSC: Contract Renewals per Section 07.12.4.b., Regents’ Rules: “Approval of the president is required for all component institution contract renewals or amendments. A list of those renewal contracts in excess of $500,000 per annum, including the amount of the contract, will be provided to the board as an information item at the next board meeting.”

(a) El Paso County Clinical Services, Inc; renewal "Medical Services Agreement"; $11,000,000 per annum.
(b) Permian Basin Clinical Services, Inc; renewal "Addendum to Master Coordinating Agreement"; $6,500,000 per annum.
(c) El Paso Healthcare System, Ltd; "Guaranty" related to renewal "Medical Services Agreement", item (a), above; $11,000,000 per annum.
(d) Thomason, R E, General Hospital, dba for El Paso County Hospital District; amendment to "Trauma Services Agreement"; $2,238,750 per annum.
(e) Thomason, R E, General Hospital, dba for El Paso County Hospital District; renewal "Emergency Medicine Physician Services Agreement"; $6,421,992 per annum.
(f) Amarillo Clinical Services, Inc; amendment to "Specialized Pediatric Services Agreement"; $1,365,646 per annum.
(g) Thomason, R E, General Hospital, dba for El Paso County Hospital District; renewal "Internal Medicine Hospitalists Services Agreement"; $871,823 per annum.
(h) Thomason, R E, General Hospital, dba for El Paso County Hospital District; renewal "Anesthesiology Services Agreement"; $8,497,997 per annum.
(i) Permian Basin Clinical Services, Inc; renewal "Addendum to Master Coordinating Agreement"; $1,584,000 per annum.
(j) El Paso County Clinical Services, Inc; renewal "Trauma Services Agreement"; $3,122,000 per annum.

(3) TTU: Contracts for Sponsored Program Projects per Section 07.12.2.b, Regents’ Rules: “The board delegates to the presidents, or their designees, the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of $500,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of $500,000 per annum shall be provided to the board as an information item at the next regular board meeting.”

(a) RTI International: Contract for Texas Regional Intermediary Process and Outcome Evaluation to increase access to marriage education and preparation in all regions of Texas; Texas Tech Human Sciences Department; $737,000.
(4) TTUS: Selection of Investment Managers per Section 09.02.14.b, Regents’ Rules: “The selection of investment managers shall be approved by the board. When necessary and appropriate during the interim between board meetings, the selection of investment managers may be approved as follows: (1) The IAC may recommend to the board that an investment manager be hired on an immediate basis; (2) Upon such a recommendation by the IAC, the board delegates its approval authority for the hiring of the recommended manager to the chair, the chair of the Finance and Administration Committee, the chair of the IAC, subject to the provisions of Subdivisions (3) and (4), herein; (3) In the exercise of this delegation of approval authority, standard actions regarding legal and due diligence review shall be conducted; and (4) Investment managers hired under this delegation of authority will be reported as an Information Item at the next board meeting.”

(a.) TTUS: Report on the Engagement of OakTree Capital Management (OCM) as Investment Manager.

The Investment Advisory Committee (“IAC”) met on December 10, 2008 and recommended the following investment fund for consideration by the Board of Regents:

1. OCM Principal Fund V – a private equity fund. The Fund will be managed by OCM’s Principal Group, an established team who has demonstrated a track record of achieving strong returns throughout multiple economic cycles. The Fund will employ a “distress for control” strategy, whereby one or more classes of a target company’s debt will be purchased at a discount in anticipation of a financial restructuring that will allow for the exchange of debt for a controlling equity ownership stake at an attractive valuation. In these situations, the Fund will attempt to become the largest, or one of the largest, creditors of the company, seeking a blocking position to exert negative control during the restructuring process.

Upon the recommendation of the Investment Advisory Committee, in accordance with Board of Regents Policy, the Chair of the Board of Regents, the Chair of the Finance and Administration Committee and the Chair of the Investment Advisory Committee approved the engagement of these managers on an immediate basis, as follows:

1. OCM Principal Fund V be hired as a private equity investment with an allocation of $5 million.

BACKGROUND INFORMATION

The Board of Regents on numerous past occasions has considered recommendations from the Investment Advisory Committee to the Board of Regents. Investment managers hired under the “immediate hiring” delegation provided in Regents’ Rules 09.02.14.b are reported as an Information item at the following Board meeting.
The motion was seconded and passed unanimously.

Regent Turner stated that consideration of items by the Committee of the Whole was concluded.

XIII. REPORTS OF STANDING COMMITTEES.—At approximately 1:00 p.m., at the direction of Chairman Anders, Standing Committee reports were presented sequentially to the Committee of the Whole.

XIII.A. REPORT OF THE FACILITIES COMMITTEE

Committee Chairman Francis reported that the Facilities Committee met in open session on March 6, 2009 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Facilities Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

XIII.A.1. TTU: Reapprove Campus Utility Infrastructure Upgrade Phase I.—The Board authorized the Office of Facilities Planning and Construction to (i) obtain reapproval from the Texas Higher Education Coordinating Board (“THECB”) for the Campus Utility Infrastructure Upgrade Phase I Project due to the change in the scope of work; and (ii) increase the budget by $1,700,000 to $6,700,000, the increase funded through the Revenue Finance System repaid with revenues generated through the sale of manufactured utilities to campus utility customers.

It was further recommended that the board acknowledge that it expects to pay expenditures in connection with the construction of the project prior to the issuance of obligations to finance the project and, in that respect, the board finds that the reimbursement for the payments of such expenditures will be appropriate and consistent with the lawful objectives of the Texas Tech University System, and, as such, declare its intention, in accordance with the provisions of Treasury Regulations, Section 1.150-2, to reimburse itself for original expenditures, advanced in connection with the design, planning and construction of a new project an aggregate maximum principal amount expected to be $6,250,000.

The chancellor further recommended that the president be authorized to negotiate and execute any and all agreements with city, state, and county agencies, utility companies and
other entities required to successfully complete the project. The TTU Re-approve Utility Infrastructure Project PowerPoint is included herewith as Attachment No. 1.

XIII.A.2. TTUS: Report on Facilities Planning and Construction projects.—The Board accepted a report on Facilities Planning and Construction managed projects, included herewith as Attachment No. 2.

XIII.B. REPORT OF THE ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

Committee Chairman Scovell reported that the Academic, Clinical and Student Affairs Committee met in open session on March 6, 2009 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Academic, Clinical and Student Affairs Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

XIII.B.1. ASU: Approve conferral of an honorary degree.—The Board approved the conferral of an honorary degree of Doctor of Humane Letters, upon Robert and Jean Ann LeGrand, at the University commencement ceremony scheduled for May 16, 2009.

Robert and Jean Ann LeGrand have supported Angelo State University through various programs and activities. They have supported the University and the ASU Athletic Program through scholarship endowments and gifts and contributed significantly to the construction of the LeGrand Alumni and Visitors Center.

XIII.B.2. ASU: Approve granting of tenure.—The Board approved the granting of tenure to the following faculty of Angelo State University effective September 1, 2009.

Allyn Byars, associate professor, Department of Kinesiology, College of Education;

Doyle D. Carter, associate professor, Department of Kinesiology, College of Education;
Karen Cody, associate professor, Department of Modern Languages, College of Liberal and Fine Arts;
Michael D. DeCelles, associate professor, Department of Accounting, Economics and Finance, College of Business;

Carolyn R. Mason, associate professor, Department of Physical Therapy, College of Nursing and Allied Health;

Brian D. McKnight, assistant professor, Department of History, College of Liberal and Fine Arts;

Joseph I. Satterfield, associate professor, Department of Physics, College of Sciences;

Steven R. Snowden, associate professor, Department of Kinesiology, College of Education; and

Susan C. Wilkinson, associate professor, Department of Nursing, College of Nursing and Allied Health.

XIII.B.3. ASU: Approve changes in academic rank.—The Board approved the changes in academic rank for the following faculty of Angelo State University (“ASU”) effective September 1, 2009.

Charles C. Allen, from assistant professor to associate professor, Department of Physics, College of Sciences;

Dionne T. Bailey, from assistant professor to associate professor, Department of Mathematics, College of Sciences;

Stephen D. Emmons, from assistant professor to associate professor, Department of Art and Music, College of Liberal and Fine Arts;

J. Kelly McCoy, from associate professor to professor, Department of Biology, College of Sciences;

John C. Smith, III, from assistant professor to associate professor, Department of Mathematics, College of Sciences; and

Edward Surface, from assistant professor to associate professor, Department of Art and Music, College of Liberal and Fine Arts.
XIII.B.4. **ASU: Approve revised institutional mission statement.**—The Board approved the submission of the revised Mission Statement for Angelo State University to the Texas Higher Education Coordinating Board to be approved April 2009. ASU’s current mission statement is included herewith as Attachment No. 3.

### MISSION STATEMENT – Proposed

Angelo State University, a member of the Texas Tech University System, delivers undergraduate and graduate programs in the liberal arts, sciences, and professional disciplines. In a learning-centered environment distinguished by its integration of teaching, research, creative endeavor, service, and co-curricular experiences, ASU prepares students to be responsible citizens and to have productive careers.

XIII.B.5. **TTU: Approve granting of tenure.**—The Board approved granting tenure to the following faculty of Texas Tech University, effective this date:

- MaryAlice Torres-Macdonald, associate professor, College of Architecture;
- Christopher Rock, associate professor, Department of Biological Sciences, College of Arts & Sciences;
- Jacqueline Kolosov-Wenthe, associate professor, Department of English, College of Arts & Sciences;
- Melanie Hart, associate professor, Department of Health, Exercise and Sport Sciences, College of Arts & Sciences;
- Eric Ford, associate professor, Area of Health Organization Management, Rawls College of Business Administration;
- Jeremy Short, associate professor, Area of Management, Rawls College of Business Administration;
- Mary Agnello, associate professor, Department of Curriculum and Instruction, College of Education;
- Sheila Hoover, associate librarian, Library; and
XIII.B.6. TTU: Approve changes in academic rank.—The Board approved changes in academic rank for the following faculty of Texas Tech University, effective September 1, 2009:

David Doerfert, from associate professor to professor, Department of Agricultural Education and Communications, College of Agricultural Sciences and Natural Resources;

Mindy Brashears, from associate professor to professor, Department of Animal and Food Sciences, College of Agricultural Sciences and Natural Resources;

Craig Bednarz, from associate professor to professor, Department of Plant and Soil Science, College of Agricultural Sciences and Natural Resources;

Shan Bilimoria, from associate professor to professor, Department of Biological Sciences, College of Arts & Sciences;

William Poirier, from associate professor to professor, Department of Chemistry and Biochemistry, College of Arts and Sciences;

Jeffrey Lee, from associate professor to professor, Department of Economics and Geography, College of Arts and Sciences;

Mara Neusel, from associate professor to professor, Department of Mathematics and Statistics, College of Arts and Sciences;

Alexander Solynin, from associate professor to professor, Department of Mathematics and Statistics, College of Arts and Sciences;

Jerome Koch, from associate professor to professor, Department of Sociology, Anthropology and Social Work, College of Arts and Sciences;

Jeffrey Mercer, from associate professor to professor, Area of Finance, Rawls College of Business Administration;
Nora Griffin-Shirley, from associate professor to professor, Department of Educational Psychology and Leadership, College of Education.

Sergey Nikishin, from associate professor to professor, Department of Electrical and Computer Engineering, College of Engineering;

Timothy Matis, from assistant professor to associate professor, Department of Industrial Engineering, College of Engineering;

Daryl James, from associate professor to professor, Department of Mechanical Engineering, College of Engineering;

Jahan Rasty, from associate professor to professor, Department of Mechanical Engineering, College of Engineering;

David Marshall, from associate archivist to archivist, Library;

Susan Brumfield, from associate professor to professor, School of Music, College of Visual and Performing Arts;

Gerald Dolter, from associate professor to professor, School of Music, College of Visual and Performing Arts;

Lisa Rogers, from associate professor to professor, School of Music, College of Visual and Performing Arts; and

Genevieve Durham, from assistant professor to associate professor, School of Theatre and Dance, College of Visual and Performing Arts.

XIII.B.7. TTU: Approve changes in academic rank and granting of tenure.—The Board approved changes in academic rank, effective September 1, 2009, and the granting of tenure, effective this date, for the following faculty of Texas Tech University:

Todd Brashears, from assistant professor to associate professor, Department of Agricultural Education and Communications, College of Agricultural Sciences and Natural Resources;
Christine Alvarado, from assistant professor to associate professor, Department of Animal and Food Sciences, College of Agricultural Sciences and Natural Resources;

Chance Brooks, from assistant professor to associate professor, Department of Animal and Food Sciences, College of Agricultural Sciences and Natural Resources;

Pawan Takhar, from assistant professor to associate professor, Department of Animal and Food Sciences, College of Agricultural Sciences and Natural Resources;

Robert Wright, from assistant professor to associate professor, Department of Plant and Soil Science, College of Agricultural Sciences and Natural Resources;

Lahib Jaddo, from assistant professor to associate professor, College of Architecture;

Jorge Salazar-Bravo, from assistant professor to associate professor, Department of Biological Sciences, College of Arts and Sciences;

Louisa Hope-Weeks, from assistant professor to associate professor, Department of Chemistry and Biochemistry, College of Arts and Sciences;

Joachim Weber, from assistant professor to associate professor, Department of Chemistry and Biochemistry, College of Arts and Sciences;

Erin Collopy, from assistant professor to associate professor, Department of Classical and Modern Languages and Literatures, College of Arts and Sciences;

Amy Heuman, from assistant professor to associate professor, Department of Communication Studies, College of Arts and Sciences;

Angela Eaton, from assistant professor to associate professor, Department of English, College of Arts and Sciences;
Sean Zdenek, from assistant professor to associate professor, Department of English, College of Arts and Sciences;

Jerry Dwyer, from assistant professor to associate professor, Department of Mathematics and Statistics, College of Arts and Sciences;

Christopher Monico, from assistant professor to associate professor, Department of Mathematics and Statistics, College of Arts and Sciences;

Glen Biglaiser, from assistant professor to associate professor, Department Political Science, College of Arts and Sciences;

Keith Jones, from assistant professor to associate professor, Department of Psychology, College of Arts and Sciences;

Ignacio Ramirez, from assistant professor to associate professor, Department of Sociology, Anthropology and Social Work, College of Arts and Sciences;

Keith Brigham, from assistant professor to associate professor, Area of Management, Rawls College of Business Administration;

Tyge Payne, from assistant professor to associate professor, Area of Management, Rawls College of Business Administration;

Donna Davis, from assistant professor to associate professor, Area of Marketing, Rawls College of Business Administration;

Amma Akrofi, from assistant professor to associate professor, Department of Curriculum and Instruction, College of Education;

Reese Todd, from assistant professor to associate professor, Department of Curriculum and Instruction, College of Education;
Patricia Watson, from assistant professor to associate professor, Department of Curriculum and Instruction, College of Education;

JoAnn Klinker, from assistant professor to associate professor, Department of Educational Psychology and Leadership, College of Education;

Hongchao Liu, from assistant professor to associate professor, Department of Civil and Environmental Engineering, College of Engineering;

Susan Tomlinson, from assistant professor to associate professor, Honors College;

James Morris, from assistant professor to associate professor, Department of Applied and Professional Studies, College of Human Sciences;

Don Collier, from assistant professor to associate professor, Department of Design, College of Human Sciences;

Elizabeth Sharp, from assistant professor to associate professor, Department of Human Development and Family Studies, College of Human Sciences;

Stephen Maxner, from associate archivist to archivist, The Institute for Modern Conflict, Diplomacy & Reconciliation;

Mary Saffell, from assistant archivist to associate archivist, The Institute for Modern Conflict, Diplomacy & Reconciliation;

Jarod Gonzalez, from associate professor to professor, School of Law;

Angela Laughlin, from associate professor to professor, School of Law;

Richard Rosen, from associate professor to professor, School of Law;

Christopher Starcher, from assistant librarian to associate librarian, Library;
Constance Cortez, from assistant professor to associate professor, School of Art, College of Visual and Performing Arts;

Christopher Anderson, from assistant professor to associate professor, School of Music, College of Visual and Performing Arts;

Kirsten Yon, from assistant professor to associate professor, School of Music, College of Visual and Performing Arts; and

William Gelber, from assistant professor to associate professor, Department of Theatre and Dance, College of Visual and Performing Arts.

XIII.B.8. TTU: Approve appointments with tenure.—The Board approved the granting of tenure to the following faculty of Texas Tech University (“TTU”) contemporaneously with their appointments:

Stephen Bayne, Ph.D., new associate professor in the Department of Electrical and Computer Engineering, College of Engineering. Dr. Bayne is currently serving as a Branch Chief of Directed Energy Branch at the U.S. Army Research Laboratory in Adelphi, Maryland, and has served as an adjunct professor at Morgan State University and Howard University where he taught graduate level courses;

Robert Smith, Ph.D., new provost and senior vice president and professor in the Department of Chemistry and Biochemistry, College of Arts and Sciences. Dr. Smith is currently a tenured professor in the Department of Chemistry and Biochemistry, and vice chancellor for academic affairs emeritus at the University of Arkansas, Fayetteville, Arkansas; and

Meta Van Sickle, Ph.D., new associate professor in the Department of Curriculum and Instruction, College of Education. Dr. Van Sickle is currently a tenured professor in the School of Education, College of Charleston, South Carolina.

XIII.B.9. TTU: Approve emeritus appointment.—The Board approved the granting of the title of “dean emeritus” to Dr. Jane Winer.
XIII.B.10. TTUHSC: Approve changes in academic rank.—The Board approved changes in academic rank effective September 1, 2009, to the following individuals:

**Tenured Faculty:**

Michael Blanton, Ph.D., associate professor to professor, Department of Pharmacology, School of Medicine

**Tenure Track Faculty:**

Mary Anne Hanley, RN, Ph.D., assistant professor to associate professor, Anita Thigpen Perry School of Nursing

Patrick M. Tarwater, Ph.D., associate professor to professor, Department of Biomedical-Sciences, Paul L. Foster School of Medicine

**Non-Tenure Track Faculty:**

Ralitsa Akins, Ph.D., assistant professor to associate professor, Department of Pediatrics, Paul L. Foster School of Medicine

Lorenzo B. Aragon, M.D., assistant professor of Clinical Family and Community Medicine to associate professor, Department of Family and Community Medicine, Paul L. Foster School of Medicine

Timothy Benton, M.D., assistant professor to associate professor, Department of Family and Community Medicine, School of Medicine

Tammy Camp, M.D., assistant professor of Clinical Pediatrics to associate professor, Department of Pediatrics, School of Medicine

Nicholas D’Cunha, M.D., assistant professor to associate professor, Department of Internal Medicine, School of Medicine

Krystal Leibzeit Edwards, Pharm.D., BCPS, assistant professor to associate professor, Department of Pharmacy Practice, School of Pharmacy
Juan B. Figueroa-Casas, M.D., assistant professor to associate professor, Department of Internal Medicine, Paul L. Foster School of Medicine

Rhonda V. Fleming, M.D., assistant professor to associate professor, Department of Internal Medicine, Paul L. Foster School of Medicine

Tori Gustafson, Au.D., CCC-A, assistant professor to associate professor, Department of Speech, Language and Hearing Sciences, School of Allied Health Sciences

Ronald Gene Hall, II, Pharm.D., BCPS, assistant professor to associate professor, Department of Pharmacy Practice, School of Pharmacy

Melinda Mitchell Jones, RN, MSN, JD, assistant professor to associate professor, Anita Thigpen Perry School of Nursing

Chau Le, M.D., assistant professor of Clinical Family and Community Medicine to associate professor, Department of Family and Community Medicine, School of Medicine

Linda McMurry, RN, MSN, CHPN, instructor to assistant professor, Anita Thigpen Perry School of Nursing

Osvaldo Regueira, M.D., assistant professor of Clinical Pediatrics to associate professor, Department of Pediatrics, School of Medicine

C. Robin Satterwhite, MBA, Ed.D., FACHE, assistant professor to associate professor, Department of Clinical Administration and Rehabilitation Counseling, School of Allied Health Sciences

Ulysses J. Urquidi, M.D., assistant professor to associate professor, Department of Family and Community Medicine, Paul L. Foster School of Medicine

Peter Valenzuela, M.D., assistant professor of Clinical Family and Community Medicine to associate professor, Department of Family and Community Medicine, School of Medicine
XIII.B.11. TTUHSC: Approve granting of tenure.—The Board approved, effective this date, that tenure be granted to the following individuals:

Guillermo Altenberg, M.D., Ph.D., associate professor, Department of Cell Physiology and Molecular Biophysics, School of Medicine

Zuber Mulla, Ph.D., associate professor, Department of Obstetrics and Gynecology, Paul L. Foster School of Medicine

XIII.B.12. TTUHSC: Approve changes in academic rank and granting of tenure.—The Board approved changes in academic rank effective September 1, 2009, and tenure, effective this date, be granted to:

Katsura Aoyama, Ph.D., assistant professor to associate professor, Department of Speech, Language and Hearing Sciences, School of Allied Health Sciences;

Melinda Corwin, Ph.D., CCC-SLP, assistant professor to associate professor, Department of Speech, Language and Hearing Sciences, School of Allied Health Sciences;

Kerry K. Gilbert, PT, Sc.D., COMT, assistant professor to associate professor, Department of Rehabilitation Sciences, School of Allied Health Sciences;

Owattha Loye Tatum, Ph.D., CLSp(MB), MP(ASCP), assistant professor to associate professor, Department of Laboratory Sciences and Primary Care, School of Allied Health Sciences; and

LesLee Taylor, Ph.D., ATC, LAT, assistant professor to associate professor, Department of Rehabilitation Sciences, School of Allied Health Sciences.

XIII.B.13. TTUHSC: Approve appointments with tenure.—The Board approved granting tenure to the following individuals:

Charles “Trey” C. Miller, Ph.D., Tenured Professor of Biomedical Sciences in the Department of Biomedical Sciences at the Texas Tech University Health Sciences Center at El Paso, Paul L. Foster School of Medicine
Dr. Charles “Trey” C. Miller comes to the Texas Tech University Health Sciences Center as a tenured Professor of Cardiothoracic and Vascular Surgery at the University of Texas Health Sciences Center at Houston. In addition to Dr. Miller’s extensive research background, he also possesses a Masters in Public Health. Administrative duties to be assumed by Dr. Miller, in addition to his faculty appointment as a Professor of Biomedical Sciences at Paul L. Foster School of Medicine, include an appointment as the Associate Dean for Research, Chair of Biomedical Sciences, and the Associate Dean for the Graduate BioSciences which will serve in collaboration with the Texas Tech University Health Sciences Center at Lubbock.

Richard Warwick McCallum, M.D., Tenured Professor of Medicine in the Department of Internal Medicine at the Texas Tech University Health Sciences Center at El Paso, Paul L. Foster School of Medicine

Dr. Richard Warwick McCallum comes to the Texas Tech University Health Sciences Center as a tenured Professor of Medicine in the Department of Internal Medicine at the University of Kansas Medical Center. Dr. McCallum brings to the campus expertise in the areas of Gastrointestinal Nerve and Muscle Function, Gastrointestinal Motility, and extensive research publications. In addition to his faculty appointment as a Professor of Medicine, Dr. McCallum will also serve the TTUHSC El Paso Paul L. Foster School of Medicine as the Chair for the Department of Medicine.

Billy U. Philips, Jr., Ph.D., M.P.H., Tenured Professor of Family and Community Medicine in the Department of Family and Community Medicine at Texas Tech University School of Medicine

Billy U. Philips, Jr., Ph.D., M.P.H. comes to TTUHSC as Vice President for Rural and Community Health, Director of the F. Marie Hall Institute for Rural and Community Health, and recipient of the endowed Marie Hall Chair in Rural Health. Dr. Philips started his career in medicine as an F. Marie Hall fellow. He brings wide expertise in public health including smoking control, physician and health professions education, and nutritional issues in cancer. Dr. Philips will be appointed Professor in the Department of Family and Community Medicine effective April 1, 2009.
Dr. Philips is currently a tenured professor in the Department of Preventive Medicine and Community Health at the University of Texas Medical Branch at Galveston.

John C. DeToledo, M.D., Tenured Professor and Chair of the Department of Neurology at Texas Tech University Health Sciences Center School of Medicine

John C. DeToledo, M.D. joins TTUHSC as a Professor and the new Chair of the Department of Neurology. Dr. DeToledo’s research and specialty interests focus on new therapies for the treatment of epilepsy and evaluation and therapies aimed at reducing or preventing memory loss that results from poorly controlled epileptic seizures. Dr. DeToledo is presently a tenured professor in the Department of Neurology at Wake Forest University School of Medicine and the Director of the Neurophysiology and Epilepsy Program. He has published widely and is committed to the rapid development of a neurology residency and a stroke protocol, both of which do not exist at Texas Tech or in Lubbock.

George I. Henderson, Ph.D., Tenured Professor of Pharmacology and Neuroscience at the Texas Tech University Health Sciences Center School of Medicine

George I. Henderson, Ph.D. joins TTUHSC as a Professor with the Department of Pharmacology and Neuroscience in the School of Medicine. Dr. Henderson is an expert in alcohol, environmental toxins, apoptosis and oxidative stress induced damage in brain development. His work has been continuously funded by the NIH for over two decades and he is the current recipient of three individual RO1 NIH awards. He was previously a tenured professor in the Department of Medicine at the University of Texas Health Sciences Center at San Antonio, receiving tenure at that institution in 1990. He has also been awarded the prestigious Research Scientist Development Award by the NIH. It is anticipated that Dr. Henderson and his group of researchers will work closely with the South Plains Alcohol and Addiction Research Center that is a group of faculty from both the TTU and TTUHSC campuses.
XIII.C. REPORT OF THE FINANCE AND ADMINISTRATION COMMITTEE

Committee Chairman Griffin reported that the Finance and Administration Committee met in open session on March 6, 2009 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the action set forth in the Minute Order that follows was recommended by the Finance and Administration Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

XIII.C.1. ASU: Approve fee assessment schedule effective fall semester, 2009.—The Board set a maximum amount of tuition and fees to be charged, beginning with the fall semester, 2009, as provided in the global fee document, included herewith as Attachment No. 4. This includes the summary of recommended changes to be considered and sets the maximum to be assessed and collected from regularly enrolled and prospective students effective with the fall semester, 2009. The Board of Regents at a future meeting will approve and adopt the global fee document, establishing tuition and fees to be assessed and collected from regularly enrolled and prospective students effective with the fall semester, 2009.

XIII.C.2. TTU: Approve fee assessment schedule effective fall semester, 2009.—The Board set a maximum amount of tuition and fees to be charged, beginning with the fall semester, 2009, as provided in the global fee document, included herewith as Attachment No. 6. This includes the summary of recommended changes, included herewith as Attachment No. 5, to be considered and sets the maximum to be assessed and collected from regularly enrolled and prospective students effective with the fall semester, 2009. The Board of Regents at a future meeting will approve and adopt the global fee document, establishing tuition and fees to be assessed and collected from regularly enrolled and prospective students effective with the fall semester, 2009.

XIII.C.3. TTUHSC: Approve fee assessment schedule effective fall semester, 2009.—The Board approved and adopted the global fee document, included herewith as Attachment No. 7, establishing fees to be assessed and collected from regularly enrolled and prospective students effective with the fall semester, 2009. The TTUHSC Global Fee Document PowerPoint is included herewith as Attachment No. 8 and the
TTUHSC Schedule of Typical Tuition and Fees is included herewith as Attachment No. 9.

XIII.C.4. TTU: Approve revisions to the Traffic and Parking Regulations.—The Board approved revisions to the Texas Tech University Traffic and Parking Regulations, included herewith as Attachment No. 10.

Amend the Regulations applicable to Texas Tech University to read as follows:

a. Paragraph IV

IV. The following are the regulations that apply to the University, including fee and refund schedules, and are effective May 11, 2009, through the end of the week following Graduation in the following Spring Semester.

d. Parking Fees and Refunds

(Detailed in the Current Parking Fee and Refund Schedule, included herewith as Attachment No. 11)

XIII.C.5. TTUHSC: Approve revisions to the Traffic and Parking Regulations, including vehicle registration fees.—The Board approved revisions to the Traffic and Parking Regulations as set out below.

Amend the Regulations applicable to Texas Tech University Health Sciences Center as follows:

a. Paragraph XVII

(Detailed in the Fee and Refund Schedule, included herewith as Attachment No. 12)

XIII.C.6. TTUS: Approve the adoption of a Tax-Deferred Account Program plan document and an Optional Retirement Program plan document that covers Texas Tech University System Administration, Texas Tech University and Texas Tech University Health Sciences Center.—The Board approved the adoption of a Tax-Deferred Account Program plan document and an Optional Retirement Program plan document, included herewith as Attachment No. 13 and Attachment No. 14, respectively, that covers Texas Tech University System
Administration, Texas Tech University and Texas Tech University Health Sciences Center.

The TTUS Tax-Deferred Account Program Voluntary 403(b) Program PowerPoint and the TTUS Optional Retirement Program PowerPoint are included herewith as Attachment No. 15 and Attachment No. 16, respectively.

XIII.C.7. ASU: Approve an Optional Retirement Program and a Tax-Deferred Account Program Plan.—Ms. Meyer presented the item to approve the Optional Retirement Program Plan, included herewith as Attachment No. 17, which includes a Tax-Deferred Account Program Plan due to regulatory changes by the Internal Revenue Service.

XIII.C.8. ASU: Approve use of Revenue Finance System to purchase temporary office space.—The Board authorized the president to use the Revenue Financing System to fund the total project cost in the amount of $1,100,000 for the acquisition and installation of trailers to be utilized as temporary office space for occupants that will be moving out of the Hardeman Building during renovation. The Revenue Finance System will be repaid through debt service over 10 years by Designated Tuition Fee and Residence Life Revenue.

XIII.C.9. TTUSA, TTU, TTUHSC, and ASU: Authorize the development, implementation, and maintenance of appropriate Red Flag procedures and policies in accordance with federal regulations.—The Board authorized each president to develop, implement, and maintain appropriate Red Flag procedures and policies in accordance with federal regulation, specifically but not exclusively to address the concern of identity theft protection. The presidents are further authorized to designate one or more individuals who will be responsible for implementing and reporting on the program. The Red Flags Rule Compliance PowerPoint is included herewith as Attachment No. 18.

XIII.C.10. TTUS: Re-authorize engagement of consulting firm to continue serving as “Campaign Counsel” for the capital campaign.—The Board authorized the chancellor to continue the engagement of Alexander, Haas, Martin & Partners to serve as Campaign Counsel for the capital campaign. The term of the agreement will be through December 2009. The expected cost will be $9,000 for services in January 2009 and
$5,000 a month thereafter, plus actual out-of-pocket expenses.

This engagement will continue to be funded with budgeted funds in the Office of Institutional Advancement.

XIII.D. REPORT OF THE AUDIT COMMITTEE

Committee Chairman Serna reported that the Audit Committee met in open session on March 6, 2009 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the action set forth in the Minute Order that follows was recommended by the Audit Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

X.D.1. TTUS: Report on audits.—The Board accepted a report on the System’s audit projects, included herewith as Attachment No. 19.

XIV. OPEN SESSION.—At approximately 1:04 p.m. the board continued in open session in the Matador Room, Second Floor, Room 227, Student Union Building, 15th and Akron Avenues, Lubbock, Texas, to consider items as the Committee of the Whole and Meeting of the Board.

XIV.A. SCHEDULE FOR BOARD MEETINGS.—Mr. Lock presented the following schedule for future board meetings: May 7-8, 2009; August 6-7, 2009; October 22-23, 2009; and December 17-18, 2009.

XIV.B. STUDENT GOVERNMENT ASSOCIATION, PRESIDENT’S REPORTS.—Chairman Anders called on Seth Chomout, President, SGA and Rick Bliss, President, SGA, TTUHSC; who presented their reports, included herewith as Attachment No. 20; and Attachment No. 21.

XV. EXECUTIVE SESSION.—The Board did not convene into Executive Session as authorized by Chapter 551 of the Texas Government Code.

XVI. OPEN SESSION.—At approximately 1:16 p.m., the board continued in open session in the Matador Room, Second Floor, Room 227, Student Union Building, 15th and Akron Avenues, Lubbock, Texas, to consider items as a Committee of the Whole and Meeting of the Board.

XVI.A. REPORT OF EXECUTIVE SESSION.—The Board did not convene into Executive Session; there were no motions.
XVI.B. CHAIRMAN’S ANNOUNCEMENTS.—Chairman Anders asked if there were any announcements.

XVIII. ADJOURNMENT.—Chairman Anders asked if there was a motion to adjourn the meeting. Regent Francis made the motion to adjourn the meeting; Regent Neal seconded the motion which passed unanimously. The meeting adjourned at approximately 1:17 p.m.
INDEX OF ATTACHMENTS

| Attachment 1 | TTU Re-approve Utility Infrastructure Project |
| Attachment 2 | TTU Bricks and Mortar Report |
| Attachment 3 | ASU Current Mission Statement (prior to approval of new mission statement on March 6, 2009) |
| Attachment 4 | ASU Global Fee Document, Effective Beginning Fall 2009 Semester, Summary of Tuition, Fees and Other Charges |
| Attachment 5 | TTU 2009 Proposed Global Fee Document List of Recommended Changes/Summary of Charges |
| Attachment 6 | TTU Global Fee Document, Effective Beginning Fall 2009 Semester, Summary of Tuition, Fees and Other Charges |
| Attachment 7 | TTUHSC Student Fees, Effective Gbinning Fall Semester, 2009, Summary of Changes |
| Attachment 8 | TTUHSC 2009-2010 Global Fee Document PowerPoint |
| Attachment 9 | TTUHSC Schedule of Typical Tuition and Fees |
| Attachment 10 | TTU Traffic and Parking Regulations |
| Attachment 11 | TTU 2009-2010 Parking Fees and Refunds |
| Attachment 12 | TTUHSC Parking Fees and Refunds |
| Attachment 13 | TTUS Plan Document for the Tax-Deferred Account Program (Voluntary 403(b) Program) |
| Attachment 14 | TTUS Plan Document for the Optional Retirement Program (403(b) Program) |
| Attachment 15 | TTUS Tax-Deferred Program, Voluntary 403(b) Program PowerPoint |
| Attachment 16 | TTUS Optional Retirement Program 403(b) Program PowerPoint |
| Attachment 17 | ASU 403(b) Plan Document |
| Attachment 18 | TTUS Red Flags Rule Compliance PowerPoint |
| Attachment 19 | TTUS Prioritized Audit Plan, FY 2009 |
| Attachment 20 | ASU SGA President's Report |
| Attachment 21 | TTUHSC SGA president's Report |

I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on March 5-6, 2009.

[Signature]
Ben Lock
Secretary

Seal

Minutes – March 5-6, 2009