Minutes

Board of Regents
February 28 – March 1, 2013

Thursday, February 28, 2013.—The members of the Board of Regents of the Texas Tech University System convened at 7:48 am on Thursday, February 28, 2013, in Room 2000 (Classroom), Second Floor, TTUHSC School of Nursing Building, 1674 Pine Street, Abilene, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Larry K. Anders; John D. Esparza; L. Frederick “Rick” Francis; Tim Lancaster; Mickey L. Long, Chairman; Debbie Montford; Nancy R. Neal; John D. Steinmetz; Suzanne Taylor, Student Regent; and John Walker.

Also participating at the opening of the meeting were Mr. Kent Hance, Chancellor, TTUS; Dr. Tedd Mitchell, President, TTUHSC; Dr. Lawrence Schovanec, Interim President, TTU; Dr. Brian May, President, ASU; Mr. Jim Brunjes, Vice Chancellor and Chief Financial Officer, TTUS; Mr. John Huffaker, Vice Chancellor and General Counsel, TTUS; Mr. Pat Campbell, Advisor to the Board, TTUS; Mr. Ben Lock, Executive Assistant to the Chancellor and Secretary of the Board of Regents, TTUS; Dr. Joseph Rallo, Vice Chancellor for Academic Affairs, TTUS; Mr. Elmo Cavin, Executive Vice President for Finance and Administration, TTUHSC; Mr. Kyle Clark, Vice President for Administration and Finance, TTU; Mrs. Angie Wright, Associate Vice President for Finance and Administration, ASU; Mr. Michael Molina, Vice Chancellor for Facilities Planning and Construction, TTUS; Mrs. Theresa Drewell, Associate Vice Chancellor for Facilities Planning and Construction, TTUS; Mrs. Kim Turner, Chief Audit Executive, TTUS; Dr. Kelly Overley, Vice Chancellor for Institutional Advancement, TTUS; Mr. Jodey Arrington, Vice Chancellor for Technology Commercialization, TTUS; Dr. Nancy Allen, Interim Provost and Vice President for Academic Affairs, ASU; Dr. Javier Flores, Vice President for Student Affairs and Enrollment Management, ASU; Dr. Bob Smith, Provost and Senior Vice President for Academic Affairs, TTU; Dr. Juan Muñoz, Vice President of Institutional Diversity, TTU; Dr. Michael San Francisco, Vice President for Research, TTU; Dr. Steven Berk, Dean, School of Medicine-Lubbock, TTUHSC; Mr. James Burkhalter, Associate Vice President for Enrollment Management, TTU; Mr. Russell Thomasson, Chief of Staff, TTUS; Ms. Casey Harmon, Director, TTUS; Mr. Robert Giovannetti, Associate Vice Chancellor for Communications and Marketing, TTUS; Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.
MEETING OF THE BOARD—CALL TO ORDER; CONVENE INTO OPEN SESSION OF THE BOARD.—Chairman Long announced a quorum present and called the meeting to order.

A. ADMINISTER OATH OF OFFICE TO NEW REGENTS.—Chairman Long welcomed newly appointed Regents John D. Esparza of Austin and Tim Lancaster of Abilene and reappointed Regent Rick Francis of El Paso. Chairman Long administered the oath of office to Regents Esparza, Francis and Lancaster.

B. REPORT OF NOMINATING COMMITTEE AND ELECTION OF BOARD OFFICERS.—Chairman Long called on Nominating Committee member, Nancy Neal, to present the Committee’s recommendations. Regent Neal presented the report of the Nominating Committee to nominate the chair and vice chair of the Board of Regents. The board unanimously approved the committee’s recommendation to elect Regent Mickey Long as chair and Regent Larry Anders as vice chair of the Board of Regents, each to serve two years effective immediately on this date, February 28, 2013 until the Board has elected their successors.

[NOTE: At 7:54 am, the Board took a brief break. The Board resumed the meeting at 8:05 am.]

II. WORKSHOP/RETREAT.—At approximately 8:05 am on Thursday, February 28, the Board met in Room 2000 (Classroom), Second Floor, TTUHSC School of Nursing Building, 1674 Pine Street, Abilene, Texas as a Committee of the Whole in a workshop/retreat forum for strategic planning purposes. No action was taken.

Two reports—one, Value Added, Value Accounted and two, Leading the Way Performance and Accountability Report 2012 were presented, included herewith as Attachment No. 1 and Attachment No. 2, detailing the strategic priorities and goals for each component of the Texas Tech University System including: Texas Tech University (“TTU”); Angelo State University (“ASU”); and Texas Tech University Health Sciences Center (“TTUHSC”). Reports for each component are included herewith as follows: TTU, Attachment No. 3; ASU, Attachment No. 4; and TTUHSC, Attachment No. 5.

1. STRATEGIC PRIORITY 1: Increase Enrollment and Promote Student Success—We will grow and diversify our student population to improve higher education participation and supply a well-equipped, educated workforce for the state of Texas.

2. STRATEGIC PRIORITY 2: Strengthen Academic Quality and Reputation—We will attract and retain the best possible faculty to enhance
our teaching excellence and grow our number of nationally recognized programs.

[NOTE: At 9:39 am, the Board took a brief break. The Board resumed the meeting at 9:50 am.]

3. STRATEGIC PRIORITY III: Expand and Enhance Research and Creative Scholarship—We will significantly increase the amount of public and private research expenditures to advance knowledge, improve the quality of life in our state and nation, and enhance the state’s economy and global competitiveness.

4. STRATEGIC PRIORITY IV: Further Outreach and Engagement—We will expand our community outreach, promote higher education and continue to deliver quality, affordable health care to underserved Texans to improve our communities and enrich quality of life.

[NOTE: At 12:29 pm, the Board took a brief break. The Board resumed the meeting at 12:50 pm.]

5. STRATEGIC PRIORITY V: Increase and Maximize Resources—We will increase funding for scholarships, professorships, and world-class facilities and maximize those investments through more efficient operations to ensure affordability for students and accountability to the state of Texas.

III. EXECUTIVE SESSION.—The Board did not convene into Executive Session during the Retreat/Workshop session.

IV. OPEN SESSION.—There were no items to consider as a Committee of the Whole and Meeting of the Board.

V. RECESS—Chairman Long recessed the meeting at 1:05 pm.

VI. MEETING OF STANDING COMMITTEES.—Took place after the recess of the Retreat/Workshop. (Refer to XIV. for items approved.)

Thursday, February 28, 2013.—The members of the Board of Regents of the Texas Tech University System reconvened at 3:13 pm on Thursday, February 28, 2013, in Room 2000 (Classroom), Second Floor, TTUHSC School of Nursing Building, 1674 Pine Street, Abilene, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Larry K. Anders, Vice Chairman; John D. Esparza; L. Frederick "Rick" Francis; Tim Lancaster; Mickey L. Long, Chairman; Debbie
Montford; Nancy R. Neal; John D. Steinmetz; Suzanne Taylor, Student Regent; and John Walker.

Also participating at the opening of the meeting were Mr. Kent Hance, Chancellor, TTUS; Dr. Tedd Mitchell, President, TTUHSC; Dr. Lawrence Schovanec, Interim President, TTU; Dr. Brian May, President, ASU; Mr. Jim Brunjes, Vice Chancellor and Chief Financial Officer, TTUS; Mr. John Huffaker, Vice Chancellor and General Counsel, TTUS; Mr. Pat Campbell, Advisor to the Board, TTUS; Mr. Ben Lock, Executive Assistant to the Chancellor and Secretary of the Board of Regents, TTUS; Dr. Joseph Rallo, Vice Chancellor for Academic Affairs, TTUS; Mr. Elmo Cavin, Executive Vice President for Finance and Administration, TTUHSC; Mr. Kyle Clark, Vice President for Administration and Finance, TTU; Mrs. Angie Wright, Associate Vice President for Finance and Administration, ASU; Mr. Michael Molina, Vice Chancellor for Facilities Planning and Construction, TTU; Mrs. Theresa Drewell, Associate Vice Chancellor for Facilities Planning and Construction, TTUS; Mrs. Kim Turner, Chief Audit Executive, TTUS; Dr. Kelly Overley, Vice Chancellor for Institutional Advancement, TTUS; Mr. Jodey Arrington, Vice Chancellor for Technology Commercialization, TTUS; Dr. Nancy Allen, Interim Provost and Vice President for Academic Affairs, ASU; Dr. Javier Flores, Vice President for Student Affairs and Enrollment Management, ASU; Dr. Bob Smith, Provost and Senior Vice President for Academic Affairs, TTU; Dr. Juan Muñoz, Vice President of Institutional Diversity, TTU; Dr. Michael San Francisco, Vice President for Research, TTU; Dr. Steven Berk, Dean, School of Medicine-Lubbock, TTUHSC; Mr. James Burkhalter, Associate Vice President for Enrollment Management, TTU; Mr. Russell Thomasson, Chief of Staff, TTUS; Ms. Casey Harmon, Director, TTUS; Mr. Robert Giovannetti, Associate Vice Chancellor for Communications and Marketing, TTUS; Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

VII. MEETING OF THE BOARD—CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—Chairman Long announced a quorum present and called the meeting to order.

VIII. EXECUTIVE SESSION.—At approximately 3:15 pm, the Board recessed and convened into Executive Session as authorized by Sections 551.071 and 551.074 of the Texas Government Code in the Conference Room (Room 2502), Second Floor, TTUHSC School of Nursing Building.

IX. OPEN SESSION.—At approximately 4:00 pm, the Board continued in open session in Room 2000 (Classroom), Second Floor, TTUHSC School of Nursing Building, to consider items as a Committee of the Whole and Meeting of the Board.
A. REPORT OF EXECUTIVE SESSION.—Chairman Long called on Vice Chairman Anders to present motions regarding items discussed in Executive Session.

Vice Chairman Anders announced there were no motions resulting from Executive Session.

No action was taken on Thursday, February 28, 2013 on matters that were discussed in Executive Session, which included:

Consultation with Attorney
- Pending and Potential Litigation Update: General overview of components litigation and Medical Self Insurance Plan update;
- Report on Leach lawsuit;
- Angelo State Plaza Verde Matter;
- Report on examination of process for evaluation and selection of parties submitting responses to Request for Qualifications (RFQ) from design build teams for major projects; and
- Otherwise consult with and seek the advice of legal counsel.

Personnel Matters
- Discussion of the performance, evaluation and compensation of Texas Tech University System Administration and component institution employees as requested by the Board of Regents and Chancellor.

X. RECESS—Chairman Long recessed the meeting at 4:00 pm.

Friday, March 1, 2013.—The members of the Board of Regents of the Texas Tech University System reconvened at 9:00 am on Friday, March 1, 2013, in Room 2000 (Classroom), Second Floor, TTUHSC School of Nursing Building, 1674 Pine Street, Abilene, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Larry K. Anders, Vice Chairman; John D. Esparza; L. Frederick “Rick” Francis; Tim Lancaster; Mickey L. Long, Chairman; Debbie Montford; Nancy R. Neal; John D. Steinmetz; Suzanne Taylor, Student Regent; and John Walker.

The following officers and staff were present: Mr. Kent Hance, Chancellor, TTUS; Dr. Brian May, President, ASU; Dr. Lawrence Schovanec, Interim President, TTU; Dr. Tedd Mitchell, President, TTUHSC; Mr. Ben Lock, Executive Assistant to the Chancellor and Secretary of the Board, TTUS; Mr. Pat Campbell, Advisor to the Board of Regents, TTUS; Mr. John Huffaker, Vice Chancellor and General Counsel, TTUS; Mr. Jim Brunjes, Vice Chancellor and Chief Financial Officer,
TTUS; Mr. Elmo Cavin, Executive Vice President for Finance and Administration, TTUHSC; Mr. Kyle Clark, Vice President for Administration and Finance, TTU; Dr. Joseph Rallo, Vice Chancellor for Academic Affairs, TTUS; Mrs. Kim Turner, Chief Audit Executive, TTUS; Mr. Michael Molina, Vice Chancellor for Facilities, Planning and Construction, TTUS; Mrs. Theresa Drewell, Associate Vice Chancellor, Facilities Planning and Construction, TTUS; Dr. Kelly Overley, Vice Chancellor for Institutional Advancement, TTUS; Mr. Jodey Arrington, Vice Chancellor for Technology Commercialization, TTUS; Dr. Bob Smith, Provost and Senior Vice President for Academic Affairs, TTU; Dr. Juan Muñoz, Vice President of Institutional Diversity, TTU; Dr. Michael San Francisco, Vice President for Research, TTU; Mr. James Burkhalter, Associate Vice President for Enrollment Management, TTU; Mr. Russell Thomasson, Chief of Staff, Chancellor’s Office, TTUS; Mr. Hector Romo, President, SGA, ASU; Mr. Daniel Nathan, President, Faculty Senate, TTU; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

XI. MEETING OF THE BOARD—CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—Chairman Long announced a quorum present and called the meeting to order.

XII. INTRODUCTIONS AND RECOGNITIONS.—Chairman Long called Mr. Hance, Dr. Schovanec, Dr. Mitchell, and Dr. May to present their introductions and recognitions.

Chancellor Hance and Dr. Schovanec had no introductions.

Dr. Mitchell introduced his guests to the Board. “Thank you Mr. Chairman. Since this Board meeting has been focused on the Abilene HSC, I’d like to begin by introducing the new dean of the Gayle Greve Hunt School of Nursing in El Paso—Dr. Jeanne Novotny. Dr. Novotny had actually entertained the idea at one point of going to West Point. Fortunately for us, she did not but instead she decided to attend school at Ohio State University. She was born in Cleveland, Ohio. She is married to Robert who is an interesting guy. We got to meet him at Dr. Novotny’s reception in El Paso. They moved to a town in Ohio that every time I see that name I think of acetabulum which is a part of the pelvis. Dr. Novotny, what is the name of that town?”

Dr. Nototvotny replied, “Ashtabula.”

Dr. Mitchell continued, “Okay. They moved to Ashtubula, Ohio on Lake Erie. She has been with us since the first of the year and we have very high expectations for Dr. Novotny in El Paso. She has already hit the ground running. Jeanne thanks for traveling to Abilene today.

“Next, at the School of Nursing we have Dr. Michael Evans present. Dr. Evans is our dean from Lubbock. Also here is the regional dean of the School of Nursing
from Abilene—Dr. Pearl Merritt. Yondell Masten is the former interim dean of the School of Nursing as well as the Florence T. Hall Endowed Chair for Excellence in Women’s Health and a professor and associate dean for outcomes management and evaluation. If that sounds very technical, it is because in a former life she was an engineer. We also have Kathryn Sridaromont who is our associate professor and department chair for traditional undergraduate studies. Emily Merrill is a professor and department chair for advanced practice RN studies. And, Karla Chapman is the assistant dean for student affairs.

“I would also like to recognize some of the administrators in Abilene who have helped make this meeting happen. Ava Walker is the assistant to Dean Merritt. Carol Walker is the PC and network support specialist. Bill Davis is the Simulation Center and IT technician and voice of Tommy the mannequin.

“From our School of Pharmacy, we have Dr. Quentin Smith who is the dean of the School of Pharmacy from Amarillo. Dr. Debra Notturno-Strong is the regional dean of the School of Pharmacy in Abilene. Dr. Jon Weidanz is a professor and chair of the Department of Immunotherapeutics and Biotechnology as well as the associate dean of the Graduate School of Biomedical Sciences. He is a tour guide extraordinaire as you learned this morning.

“We also have some of our administrators from the School of Pharmacy from Abilene. They have really helped with the School of Nursing in getting our meetings arranged. Melissa Edwards is the unit coordinator in the Executive Office in Pharmacy Practice. Deborah Emery is the assist vice president for finance and administration for the campus. Thank you guys very much.

“That concludes my introductions Mr. Chairman.”

Dr. May had no introductions.

XIII. OPEN SESSION.—At approximately 9:04 am on Friday, March 1, the Board continued meeting in open session in Room 2000 (Classroom), Second Floor, TTUHSC School of Nursing Building, 1674 Pine Street, Abilene, Texas, to consider items as a Committee of the Whole and Meeting of the Board.

XIII.A. APPROVAL OF MINUTES.—Chairman Long asked for approval of the minutes of the board meeting held on December 13-14, 2012. Regent Anders moved for their approval. Regent Neal seconded the motion, and the motion passed unanimously.

XIII.B. COMMITTEE OF THE WHOLE.—Chairman Long announced that for the purpose of facilitating action on the items to be considered, Regent Anders would preside over the Committee of the Whole.

XIII.B.1. Regent Anders presented the item regarding approval of the Consent Agenda and acknowledgment of review of the
Information Agenda. The following are the Minute Orders approved by this motion:

XIII.B.1.a. ASU: Administrative change at the department level.—The Board approved the following administrative change at the department level within the Division of Academic Affairs at Angelo State University effective June 3, 2013. This request was approved administratively by the president and the chancellor.

**College of Arts and Sciences**

- Move the Department of Security Studies and Criminal Justice from the College of Business to the College of Arts and Sciences to be effective beginning the first summer term, June 3, 2013.

XIII.B.1.b. TTU: Approve faculty developmental leaves of absence.—The Board approved the following leaves of absence. This request was approved administratively by the president and the chancellor.

**Faculty Development Leaves**

Faculty development leave with salary for Kanika Batra, associate professor, Department of English, College of Arts and Sciences, from August 1, 2013, to December 31, 2013 to complete a second book *Postcolonial Counterpublics: Genders and Sexualities in Print*. This book will examine the role of print in creating a public discourse about gender and sexuality through independent and underground magazines and newsletters published in India, Jamaica, and South Africa from the 1970s to the 1990s.

Faculty development leave with salary for Christina Bradatan, assistant professor, Department of Sociology, Anthropology and Social Work, College of Arts and Sciences from August 1, 2013 to May 31, 2014, to conduct a climate change study. The intended final output
of this work is a book as well as articles. In this study, she will use back casting, a method to estimate what the future would look like if a number of parameters follow a certain pattern, such as how migration patterns will be affected by future climate change.

Faculty development leave with salary for Heidi Brady, professor, Department of Animal and Food Sciences, College of Agricultural Sciences and Natural Resources, from August 1, 2013 to December 31, 2013, to complete research for and write a textbook entitled The Horse in Art of the American West. This book will be co-authored by Scott White of the National Ranching Heritage Center and will offer depictions of the horse in paintings, sculptures, and photography of the American West beginning from the early works of Charles Russell and Frederic Remington to the present day.

Faculty development leave with salary for Hansel Burley, professor, Department of Educational Psychology and Leadership, College of Education, from January 1, 2014 to May 31, 2014, to conduct a series of studies using Institute of Education Sciences national databases. The studies will explore the efficacy of the Theory of Planned Behavior and Resilience Theory in explaining students’ preparation for college. Burley will use the findings as the basis for seeking grant funding and for submission to refereed scholarly journals.

Faculty development leave with salary for Kurt Caswell, associate professor, Honors College, from August 1, 2013, to December 31, 2013 to complete a book of travel essays entitled On the Trail of Grendel’s Mother: Travels in Iceland. The travel book resulting from this project will address a key theme, the idea that modern environmental challenges, primarily climate change, are symptoms of a cultural problem: the
disappearance of myths, especially in the developed world.

Faculty development leave with salary for Kevin Chua, associate professor, School of Art, College of Visual and Performing Arts, from August 1, 2013, to December 31, 2013 to complete a book entitled *Enlightenment Vitalism and the Matter of Painting*. Completion of this book will give opportunities for conference panel discussions at the national and international level.

Faculty development leave with salary for Wesley Cochran, professor, School of Law, from August 1, 2013, to December 31, 2013 to conduct research on Texas gaming law and its possible expansion to include casino games. This will include the development of a manuscript for a new edition of the gaming law casebook that he co-authored and that is used currently in a number of law schools in the country.

Faculty development leave with salary for Dennis Covington, professor, Department of English, College of Arts and Sciences, from August 1, 2013 to May 31, 2014, to travel to Israel, France, Spain, the Sudan, and Haiti to finish researching and writing the first draft of a book in progress entitled *The Substance of Things Hoped For: A Search for Faith in a Post-Christian World*.

Faculty development leave with salary for Howard Curzer, professor, Department of Philosophy, College of Arts and Sciences, from August 1, 2013 to May 31, 2014, to complete a book that will defend parts of Aristotle’s moral theory as appropriate for the modern world. He will argue that every virtue lies between two vices and that people who are thought to be extremely virtuous may have gone so far to avoid one vice that they have fallen into another.

Faculty development leave with salary for Michael Dini, associate professor, Department of
Biological Sciences, College of Arts and Sciences, from January 1, 2014 to May 31, 2014, to explore the drawbacks and advantages of course flipping (i.e., time-shifting), where lectures are delivered online, and students spend class time on activities designed to reinforce expected learning outcomes. He will travel to several universities and speak with professors and their students who are currently engaged in this pedagogy. He will develop course materials for use in the flipped BIOL 1403-1404 courses.

Faculty development leave with salary for Arthur Durband, associate professor, Department of Sociology, Anthropology and Social Work, College of Arts and Sciences, from January 1, 2014 to May 31, 2014, to conduct research for a proposed monograph describing a large series of ancient skeletal remains from the site of Roonka, South Australia. These remains were unearthed during the 1970s as the result of a large salvage excavation of a burial ground and have never been formally described. The Aboriginal Elders, who are the custodians of this material, would like to eventually repatriate and rebury these remains, so it is important to preserve any available scientific data before these remain are lost to science.

Faculty development leave with salary for Stacy Elko, associate professor, School of Art, College of Visual and Performing Arts, from January 1, 2014 to May 31, 2014, to attend a six week studio residency at the Women’s Workshop in Rosendale, New York, and an eight week studio residency at Pyramid Atlantic Keyholoder in Silver Springs, Maryland. She will create a new body of work using handmade paper and printmaking techniques based on the one hundred names of God from Arabic language mythos. She will present a collaborative sculptural installation at a national art event.

Faculty development leave with salary for Hans Hansen, associate professor, Area of
Management, Rawls College of Business Administration, from August 1, 2013 to December 31, 2013, to travel and collect data in expanding research to write a book detailing how the death penalty actually operates in Texas. The book will offer a unique sociological perspective on the death penalty in Texas, detailing how it actually works as an institution and what pressures and influences the decisions made in this social system.

Faculty development leave with salary for Kitty Harris, associate academic dean, Department of Community, Family and Addiction Services, College of Human Sciences, from August 1, 2013 to December 31, 2013, to produce a Doctoral Degree Program in Addictive Disorders and Recovery Studies. The leave will consist of researching other programs, meeting with other professionals, and creating a doctoral program that fits within the Texas Tech University and State of Texas guidelines.

Faculty development leave with salary for Zhaoming He, associate professor, Department of Mechanical Engineering, Whitacre College of Engineering, from August 1, 2013 to December 31, 2013, to collaborate with Jiangsu University in China on studies of heart valve simulation and mechanics. This research will lead to strong proposals to the National Institutes of Health and the China National Science Foundation, and bring visibility of Texas Tech University to other universities in China and recruit high quality students from China.

Faculty development leave with salary for John Howe, professor, Department of History, College of Arts and Sciences, from August 1, 2013 to May 31, 2014, to spend the academic year at a specialized major research institution in order to finalize and submit to a publisher a book on the revival of the medieval Latin Church at the start of the High Middle Ages.
Faculty development leave with salary for Alan Jankowski, professor, Department of Mechanical Engineering, Whitacre College of Engineering, from August 1, 2013 to December 31, 2013, to write a textbook for the undergraduate ME4330 and graduate ME6330 course on the mechanics of nanomaterials and to conduct nanostructured materials research at Texas Tech University and Sandia National Laboratory.

Faculty development leave with salary for Keith Jones, associate professor, Department of Psychology, College of Arts and Sciences, from August 1, 2013 to December 31, 2013, to develop and submit two grant proposals to support research on human-robot interaction’s. Both proposals will be submitted to the National Robotics Initiative, which is a joint program supported by the National Science Foundation, the National Aeronautics and Space Administration, the National Institutes of Health, and the U.S. Department of Agriculture.

Faculty development leave with salary for William Lan, professor, Department of Educational Psychology and Leadership, College of Education, from August 1, 2013 to December 31, 2013, to conduct a collaborative gerontology study with faculty of Psychology at Chulalongkorn University in Bangkok, Thailand, to investigate factors related to the quality of the aging process among Thai elders. The study is designed to address a national concern of Thailand where the percentage of seniors (those over 60 years old) in the population is projected to increase from 9.9% in 2010 to 14.4% by 2020.

Faculty development leave with salary for Catherine Langford, associate professor, Department of Communication Studies, College of Arts and Sciences, from January 1, 2014 to May 31, 2014, to conduct research and to write two book manuscripts. The first manuscript is about the jurisprudence of Supreme Court Justice Antonin Scalia, tentatively entitled A Matter of Interpretation: Antonin Scalia’s
Textualist Approach to Constitutional Interpretation, and the second is about major American social movements, tentatively entitled Communicating Protest: The Fight for Civil Rights in American Social Movements. The second book requires time to travel to archives holding primary materials relating to each of the movements.

Faculty development leave with salary for Sung-Won Lee, associate professor, Department of Physics, College of Arts and Sciences, from August 1, 2013 to May 31, 2014, to work on high priority physics analysis and to develop future research programs. He will travel to the Fermi National Accelerator Laboratory in Batavia, Illinois, to mentor and supervise postdoctoral and graduate students at the Large Hadron Collider Physics Center.

Faculty development leave with salary for David Lektzian, associate professor, Department of Political Science, College of Arts and Sciences, from August 1, 2013 to May 31, 2014, to travel to Lithuania to teach a course in research methodology under a teaching/research Fulbright Scholar Grant.

Faculty development leave with salary for Miguel Levario, assistant professor, Department of History, College of Arts and Sciences, from January 1, 2014 to May 31, 2014, to travel to various major research institutions to begin research for his second book manuscript on civilian violence. The book examines the history of organized vigilante violence along the U.S. and Mexico border at the turn of the 20th century while focusing on the role of the state in organizing civilians into armed protectors of property and life called Home Guards during the Mexican Revolution in 1910 and the Prohibition Era.

Faculty development leave with salary for Zhangxi Lin, associate professor, Area of Information Systems and Quantitative Sciences,
Rawls College of Business Administration, from August 1, 2013 to May 31, 2014, to enhance the research results from the collaboration projects in information systems and information technology research among partners in Europe, China, and the United States. He will write three to five journal paper submissions from his research findings.

Faculty development leave with salary for Peter Martens, associate professor, School of Music, College of Visual and Performing Arts, from January 1, 2014 to May 31, 2014, to travel and conduct research for a book that is under contract with Ashgate Publishing and entitled *Music, Psychology, and the Recovery of the Past: Isaac Vossius’ 1673 De poematum cantu et viribus rythmi*. The book will be a combined monograph on, and translation of, a 1673 treatise by Isaac Vossius.

Faculty development leave with salary for Tim Matis, associate professor, Department of Industrial Engineering, Whitacre College of Engineering, from January 1, 2014 to May 31, 2014, to work with professors in the department of Industrial Engineering at the Catholic University of Valparaiso and University of Adolfo Ibanez in Vina Del Mar, Chile. The collaboration will produce educational materials in Spanish for the undergraduate instruction of stochastic processes to be hosted on the website [www.stochasticchallenge.org](http://www.stochasticchallenge.org), an initiative which is part of a grant funded by the National Science Foundation.

Faculty development leave with salary for Gregory McKenna, Horn Professor, Department of Chemical Engineering, Whitacre College of Engineering, from January 1, 2014 to May 31, 2014, to work as a visiting researcher at the École Supérieure de Physique et de Chimie Industrielles in Paris, France. This would permit him to develop new in-polymer nanorheology which uses atomic force microscopy. This new
research would enhance his ability to secure research funding at Texas Tech University.

Faculty development leave with salary for Helen Morrow, associate professor, Department of Sociology, Anthropology and Social Work, College of Arts and Sciences, from January 1, 2014 to May 31, 2014, to travel to Nepal to teach political science under a teaching/research Fulbright Scholar Grant.

Faculty development leave with salary for Sylvia Niehuis, assistant professor, Department of Human Development and Family Studies, College of Human Sciences, from August 1, 2013 to December 31, 2013, to organize an international conference on economic synchronization and families to be held in Germany in 2015. Niehuis will be holding discussions with leading scholars to participate in the development of an edited book based on extending the major conference plenaries.

Faculty development leave with salary for Bolanle Olaniran, professor, Department of Communication Studies, College of Arts and Sciences, from August 1, 2013 to December 31, 2013, to research new media technologies which affect and impact global communication processes and culture, and to research crisis planning and management in order to develop a new model for a Crisis Communication Center. Globalization and communication technologies continue to deeply change e-learning and virtual spaces for teachers, students, and practitioners. A valuable byproduct of the proposed research is to foster a greater understanding of multicultural teaching and learning. This work will enable individuals and many organizations to rethink management processes in order to help prepare students and public relations practitioners for effective crisis management.

Faculty development leave with salary for Paul Pare, professor, Department of Chemistry and Biochemistry, College of Arts and Sciences, from
January 1, 2014 to May 31, 2014, to travel to Brazil to conduct research on iron assimilation by crop plants under a teaching/research Fulbright Scholar Grant.

Faculty development leave with salary for Anna Ribeiro, associate professor, Department of Philosophy, College of Arts and Sciences, from August 1, 2013 to December 31, 2013, work on a book entitled *Poetry: Philosophical Thoughts on an Ancient Practice*. The book would provide a fully informed account of poetry by scrutinizing the available scholarship from various disciplines with the tools of philosophical analysis.

Faculty development leave with salary for Hamed Sari-Sarraf, professor, Department of Electrical Engineering, Whitacre College of Engineering, from August 1, 2013 to December 31, 2013, to travel to Azerbaijan to teach a cohort of Azeri science and engineering students under a teaching/research Fulbright Scholar Grant.

Faculty development leave with salary for Robert Shaw, associate professor, Department of Chemistry and Biochemistry, College of Arts and Sciences, from August 1, 2013 to May 31, 2014, to conduct research centered on chemical agents that reduce resistance to a common class of antibiotics (β-lactam antibiotics), which includes penicillin and cephalosporin. Shaw will submit journal papers and applications for federal funding to support research.

Faculty development leave with salary for Martha Smithey, associate professor, Department of Sociology, Anthropology & Social Work, College of Arts and Sciences, from January 1, 2014 to May 31, 2014, to complete a book on female-perpetrated infanticide. This book will be based on her previous research. Also, she will conduct research to supplement a chapter regarding male-perpetrated infanticide.
Faculty development leave with salary for Mark Stoll, associate professor, Department of History, College of Arts and Sciences, from August 1, 2013 to December 31, 2013, to research and write the concluding three chapters of a book manuscript. The book will take a comprehensive look at the intersection of religion and the environment and is entitled *Nature in the Colors of the Spirit: Religion and the Making of American Environmentalism.*

Faculty development leave with salary for Eric Walden, associate professor, Area of Information Systems and Quantitative Sciences, Rawls College of Business Administration, from August 1, 2013 to May 31, 2014, to conduct research on the effects of computer training on brain structure and to pursue grant funding.

Faculty development leave with salary for Jason Whiting, associate professor, Department of Community, Family and Addiction Services, College of Human Sciences, from January 1, 2014 to May 31, 2014, to write and submit a grant proposal to develop a federally funded treatment for domestic violence and complete a professional book on this topic. The grant proposal will be an extension of research on understanding perceptual and relational distortion dynamics that contribute to abuse. The book will be a review of this and other research on couple conflict, deception, and distortion.

Faculty development leave with salary for Moon Won, professor, Department of Civil and Environmental Engineering, Whitacre College of Engineering, from August 1, 2013 to December 31, 2013, to conduct research with a research team at Chungang University regarding airport runway design and evaluations. The findings and experience from the project will enhance teaching and research.

XIII.B.1.c. **TTU: Approve naming of Hall of Honor in Edward E. Whitacre Jr. College of**
Engineering.—The Board approved naming the Hall of Honor in the Edward E. Whitacre Jr. College of Engineering the “RENTECH Boiler Systems Hall of Honor. This request was approved administratively by the president and the chancellor. The donor concurs with the naming of this facility.

The naming meets the requirement of donation of at least 50 percent of the project’s total cost as stated in Regents’ Rule, Section 08.05.

XIII.B.1.d. TTU: Approve naming of Golf Clubhouse at Texas Tech Rawls Course.—The Board approved naming the Clubhouse at the Texas Tech Rawls Course the “Cash Foundation Clubhouse”. This request was approved administratively by the president and the chancellor. The donor concurs with the naming of this facility.

The naming meets the requirement of donation of at least 50 percent of the project’s total cost as stated in Regents’ Rule, Section 08.05.

XIII.B.1.e. ASU: Approve commissioning of police officer.—The Board approved to commission the following individual as a police officer, effective with the date indicated below. This request was approved administratively by the president and the chancellor.

Sammy Prieto, effective December 17, 2012

XIII.B.1.f. TTU: Accept major gift-in-kind to the Edward E. Whitacre Jr. College of Engineering and College of Architecture.—The Board approved to accept the following gift-in-kind for the benefit of the Edward E. Whitacre Jr. College of Engineering and College of Architecture: a FANUC Robot valued at $277,340 from Frito Lay, Inc., of Plano, Texas. This request was approved administratively by the president and the chancellor.
XIII.B.1.g. **TTU: Approve modification of endowment for the College of Education.**—The Board approved modification of the name and criteria for the Douglas J. and Judy A. Simpson Endowment Fund for Doctoral Students’ Presentation in Education. This request was approved administratively by the president and the chancellor. The donor has requested, in writing, to the modification of the endowment.

The proposed new name for the endowment is the “Douglas and Judy Simpson Doctoral Students National Presentations Fund.”

The proposed new criteria for the endowment is “Student GPA must be 3.75 or higher on a 4.0 scale. Student must be a full time doctoral student in a College of Education degree program and have completed one full year of doctoral studies beyond the master’s degree. Student must also be a Graduate, Teaching or Research Assistant. Student must be representing at a national or international conference. Student must be strongly recommended by her or his advisor. The amount of the award will be contingent upon the earning of the endowment.”

XIII.B.1.h. **TTU: Affirm managerial group and exclude members of the Board of Regents from access to classified information.**—The Board approved the following resolutions, as revised, affirming the classified material managerial group and excluding members of the Board of Regents from access to classified information, as provided for in Department of Defense 5220.22-M, National Industrial Security Program Operating Manual, 2-104 and 2-106. This request was approved administratively by the president and the chancellor.

RESOLVED, that those persons occupying the following positions at Texas Tech University (“TTU”) be known as the Managerial Group, having the authority and responsibility for the negotiation, execution and administration of User
Agency contracts, as described in Department of Defense 5220.22-M, *National Industrial Security Program Operating Manual:*

President, TTU
Vice President for Research, TTU
Senior Associate Vice President for Research (Facility Security Officer), TTU

RESOLVED, that the Managerial Group is hereby delegated all of the board’s duties and responsibilities pertaining to the protection of classified information under classified contracts of the Department of Defense or User Agencies of the Industrial Security Program awarded to TTU;

RESOLVED, that until such time as the persons occupying the position of President and Vice President for Research have been granted Personnel Security Clearances by the Department of Defense, these persons shall be excluded from access to all classified information in the possession of TTU;

RESOLVED, that the following named officers and members of the Board of Regents shall not require, shall not have, and can be effectively excluded from, access to all classified information in the possession of TTU, and do not occupy positions that would enable them to affect adversely the policies and practices of TTU in the performance of any classified contracts for the Department of Defense or User Agencies of its Industrial Security Program awarded to TTU, and need not be processed for personnel security clearance:

**BOARD OF REGENTS**

Mr. Larry K. Anders
Mr. L. Frederick Francis
Mr. John Esparza
Mr. Tim Lancaster
Mr. Mickey L. Long
Mrs. Debbie Montford
Mrs. Nancy Neal
Mr. John D. Steinmetz  
Mr. John Walker  

Information Agenda  

Information is provided as required by Section 01.02.6.b(2)(c), Regents' Rules  

(1) ASU, TTU and TTUHSC: Summary of Revenues and Expenditures by Budget Category, FY 2013, per Section 01.02.8.d(3)(f), Regents' Rules: All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information.  

(a) ASU: Report dated November 30, 2012 for fiscal year 2013 (available for review upon request); and  
(b) TTU: Report dated November 30, 2012 for fiscal year 2013 (available for review upon request); and  
(c) TTUHSC: Report dated November 30, 2012 for fiscal year 2013 (available for review upon request).  

(2) TTUHSC: Contract Renewals per Section 07.12.4.b., Regents' Rules: “Approval of the President is required for all component institution contract renewals or amendments. A list of those renewal contracts in excess of $500,000 per annum, including the amount of the contract, will be provided to the board as an information item at the next board meeting.”  

(a) 94094-6B; Northwest Texas Healthcare System Inc; amendment to "Master Services Agreement"; reduction of $1,275,000.00, total now $3,750,000.00.  
(b) 09117-1G; El Paso County Clinical Services Inc; "Restated Medical Services Agreement" Seventh Amendment, to add "Attachment I Service Requirements for the Department of Anesthesia" that were previously covered in a separate agreement, thus adding $11,200,000.00 to this contract for new total amount $47,495,972.00.  
(c) 09117-1H; El Paso County Clinical Services Inc; "Restated Medical Services Agreement" Eighth Amendment, to correct discrepancy between financial matrix of the contract and Medical Directorship language so that the two match; $47,495,972.00.  
(d) 12727-E; El Paso Childrens Hospital Corporation; "Pediatric Specialty Medical Services Agreement", amendment to add a pediatric service for $1,600,00.00, for new total amount $10,266,357.00.  
(e) 94217-10A; Texas Department of Criminal Justice 696; amendment to "Contract ... Correctional Health Services FY 2012-2013"; TDCJ No. 696-HS-12-13-
A040 M-001, for reconciliation of expenses, no change in total amount $180,288,324.00.

(f) 09162-5A; Permian Basin Clinical Services Inc; "Addendum to Master Coordinating Agreement" RE: RESIDENT funding, Midland Memorial Hospital, amount $1,285,443.00; total amount of contract $3,448,532.00.

(g) 01439-8; Laboratory Corporation of America; "Eighth Amendment ..." to the "Laboratory Services Agreement" 01439-0; increase of $36,000.00, total amount now $500,000.00.

(h) 13320-0; Northwest Texas Healthcare System Inc; renewal of "Master Services Agreement"; $14,650,000.00.

(i) 98024-4; Swank Motion Pictures Inc; renewal "Agreement ... " for license and sale of HEALTH.EDU content & materials to specified markets; $2,896,358.00.

(3) ASU and TTUHSC: Contracts for the services of a consultant with an initial consideration of $25,000 or less per Section 07.12.2d(2)(b), Regents’ Rules: “A report of the contract shall be provided as an information Agenda item at the next board meeting.”

ASU:
(a) NurseTim Incorporated; $2,710.51. Responsible Administrator: Dr. Susan Wilkinson, Department Chair and Associate Professor of Nursing, Nursing & Rehabilitation Sciences; Selection Process: Competitive Bidding was not required for this contract. The individual was chosen based on expertise and performance of previous workshop at ASU. ASU was charged a reduced rate because NurseTim Incorporated, Dr. Tim Bristol, provided a similar service at Howard College the same week. Purpose: NurseTim Incorporated will provide a development consultation workshop and customize workshop to faculty requests. Deliverables: Dr. Bristol will be responsible for providing an on-site development workshop on nursing curriculum with handout information

TTUHSC:
(a) 13330-0; Partners in Medical Education Inc; "Consultant Services Agreement", assessment of Gastroenterology, Cardiology Fellowship programs; $5,600.00.
(b) PO pending; Delta Physician Placement; recruitment of Neonatologist, Amarillo campus; not to exceed $25,000.00.

(4) TTUS: Selection of Investment Managers per Section 13.2, LTIF Investment Policy Statement:
“The CIO, based on recommendations from the IAC, is authorized to hire and terminate external investment managers. b) Investment managers hired under this delegation will be reported as an Information Agenda item at the next Board meeting.”


The Investment Advisory Committee ("IAC") met on September 6, 2012 and December 12, 2012, and recommended the following investment funds for hire by the Chief Investment Officer (CIO):

1. Viking Global Fund – long-only fund that replicates the long equity positions of their hedge fund product, selecting securities from a wide range of industries globally. Fundamental analysis is used in the selection process in order to properly assess business models and appropriate valuations.

2. Deerfield – a hedge fund that focuses solely on the healthcare industry investing in long/short equity positions of biotechnology, pharmaceutical, medical device, and healthcare service companies.

XIII.B.2. TTUS: Approve amendments to Chapter 10 (Intellectual Property), Regents’ Rules.—The Board approved amendments to Chapter 10, Regents’ Rules, included herewith as Attachment No. 6. There are two aspects to the proposed amendments.

(1) Due to a U.S. Supreme Court decision regarding intellectual property rights, there is a need to revise the Texas Tech University System ("Texas Tech") policy that governs ownership of intellectual property. Currently, our Regents’ Rules require an inventor or creator to assign to Texas Tech … on an after the fact basis … an ownership interest in intellectual property that is developed. But, the Supreme Court has ruled that rights to an invention belong to the inventor unless and until there has been an express transfer of the rights.

In Stanford v. Roche Molecular Systems, Inc., it was determined that Stanford University could not secure ownership rights to an invention developed by a Stanford researcher through his Stanford employment-related work … even though the researcher had signed a document in which he agreed to assign the rights to
Stanford. Before Stanford could secure an express assignment of rights to the invention, the Stanford researcher executed an agreement to sell the property rights to a third party.

To prevent this from happening at Texas Tech, the *Regents’ Rules* need to be changed to close the gap in time between the creation of the intellectual property and the express assignment of the intellectual property rights to Texas Tech. To do this, the proposed policy revision would establish Texas Tech’s ownership right at the time the intellectual property is created.

(2) In addition to the amendment above that is specific to intellectual property ownership, revisions are proposed throughout Chapter 10 to:

-- change the name of the department that handles Texas Tech’s intellectual property from “Office of Technology Transfer and Intellectual Property (OTTIP)” to the current name of that office; and

-- change the title of this department head from “Director” to the current title for that position.

The language of these proposed *Regents’ Rules* changes are shown on the following pages.

Prior to the Board meeting, the Regents’ Rules Review Committee will review these proposed amendments, and if determined to be necessary and appropriate, the Rules Committee will recommend adoption by the full Board.

Regent Anders stated that consideration of items by the Committee of the Whole was concluded.

XIV. REPORTS OF STANDING COMMITTEES.—At approximately 9:08 am, at the direction of Chairman Long, Standing Committee reports were presented sequentially to the Committee of the Whole.

XIV.A. REPORT OF THE ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

Committee Chairman Neal reported that the Academic, Clinical and Student Affairs Committee met in open session on February 28, 2013 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless
otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Academic, Clinical and Student Affairs Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

XIV.A.1. **ASU: Approve changes in academic rank.**—The Board approved changes in academic rank for the following faculty of Angelo State University (“ASU”) effective the 2013-2014 academic year:

Jeffrey G. Boone, Ph.D., from associate professor to professor, Department of Communication and Mass Media, College of Arts and Sciences;

Mark B. Crouch, Ph.D., from associate professor to professor, Department of Mathematics and Computer Science, College of Arts and Sciences;

Michael T. Dixon, Ph.D., from assistant professor to associate professor, Department of Biology, College of Arts and Sciences;

Roberto M. Garza, Ph.D., from associate professor to professor, Department of Political Science and Philosophy, College of Arts and Sciences;

Donna B. Gee, Ed.D., from associate professor to professor, Department of Teacher Education, College of Education;

John Glassford, Ph.D., from associate professor to professor, Department of Political Science and Philosophy, College of Arts and Sciences;

Carolyn R. Mason, Ph.D., from associate professor to professor, Department of Nursing and Rehabilitation Sciences, College of Health and Human Services;

Karen L. Shumway, Ph.D., from associate professor to professor, Department of Management and Marketing, College of Business;

Andrew J. Siefker, Ph.D., from assistant professor to associate professor, Department of Mathematics and Computer Science, College of Arts and Sciences;
James A. Summerlin, Ed.D., from associate professor to professor, Department of Curriculum and Instruction, College of Education; and

Susan C. Wilkinson, Ph.D., from associate professor to professor, Department of Nursing and Rehabilitation Sciences, College of Health and Human Services.

XIV.A.2. **ASU: Approve changes in academic rank and granting of tenure.**—The Board approved changes in the academic rank and the granting of tenure, effective with the 2013-2014 academic year, for the following faculty of Angelo State University:

Heather J. Braden, Ph.D., from assistant professor to associate professor, Department of Nursing and Rehabilitation Sciences, College of Health and Human Services;

Loree A. Branham, Ph.D., from assistant professor to associate professor, Department of Agriculture, College of Arts and Sciences;

David A. Faught, Ph.D., from assistant professor to associate professor, Department of English and Modern Languages, College of Arts and Sciences;

Kimberly K. Livengood, Ph.D., from assistant professor to associate professor, Department of Curriculum and Instruction, College of Education; and

Gabriela I. Serrano, Ph.D., from assistant professor to associate professor, Department of English and Modern Languages, College of Arts and Sciences.

XIV.A.3. **ASU: Approve granting of tenure.**—The Board approved the granting of tenure to the following faculty of Angelo State University effective with the 2013-2014 academic year:

Anthony N. Celso, Ph.D., associate professor, Department of Security Studies and Criminal Justice, College of Business.

XIV.A.4. **TTU: Approve changes in academic rank.**—The Board approved changes in academic rank for the following faculty
of Texas Tech University, effective with the 2013-2014 academic year:

Saif Haq, Ph.D., from associate professor to professor, College of Architecture;

Nancy McIntyre, Ph.D., from associate professor to professor, Department of Biological Sciences, College of Arts and Sciences;

Louisa Hope-Weeks, Ph.D., from associate professor to professor, Department of Chemistry and Biochemistry, College of Arts and Sciences;

Greta Gorsuch, Ed.D., from associate professor to professor, Department of Classical and Modern Languages and Literatures, College of Arts and Sciences;

Jacqueline Kolosov, Ph.D., from associate professor to professor, Department of English, College of Arts and Sciences;

Seshadri Ramkumar, Ph.D., from associate professor to professor, Department of Environmental Toxicology, College of Arts and Sciences;

Aaron Yoshinobu, Ph.D., from associate professor to professor, Department of Geosciences, College of Arts and Sciences;

Jerry Dwyer, Ph.D., from associate professor to professor, Department of Mathematics and Statistics, College of Arts and Sciences;

Brock Williams, Ph.D., from associate professor to professor, Department of Mathematics and Statistics, College of Arts and Sciences;

Mark Webb, Ph.D., from associate professor to professor, Department of Philosophy, College of Arts and Sciences;

David Hamilton, Ph.D., from assistant professor to associate professor, Department of Political Science, College of Arts and Sciences;
David Harrison, Ph.D., from associate professor to professor, Area of Finance, Rawls College of Business Administration;

Qing Cao, Ph.D., from associate professor to professor, Area of Information Systems and Quantitative Sciences, Rawls College of Business Administration;

Audra Morse, Ph.D., from associate professor to professor, Department of Civil and Environmental Engineering, Whitacre College of Engineering;

Lianfa Song, Ph.D., from associate professor to professor, Department of Civil and Environmental Engineering, Whitacre College of Engineering;

Brandon Weeks, Ph.D., from associate professor to professor, Department of Chemical Engineering, Whitacre College of Engineering;

Tim Dallas, Ph.D., from associate professor to professor, Department of Electrical and Computer Engineering, Whitacre College of Engineering;

James Russell, Ph.D., from associate professor to professor, Department of Personal Financial Planning, College of Human Sciences;

Andrew Martin, M.F.A., from associate professor to professor, School of Art, College of Visual and Performing Arts;

Matthew Santa, Ph.D., from associate professor to professor, School of Music, College of Visual and Performing Arts;

David Shea, D.M., from associate professor to professor, School of Music, College of Visual and Performing Arts; and

Christopher Smith, M.M., from associate professor to professor, School of Music, College of Visual and Performing Arts.
XIV.A.5. **TTU: Approve changes in academic rank and granting of tenure.**—The Board approved changes in academic rank and the granting of tenure, effective with the 2013-2014 academic year, for the following faculty of Texas Tech University:

Michael Ballou, Ph.D., from assistant professor to associate professor, Department of Animal and Food Sciences, College of Agricultural Sciences and Natural Resources;

Chenggang Wang, Ph.D., from assistant professor to associate professor, Department of Agricultural and Applied Economics, College of Agricultural Sciences and Natural Resources;

Christopher Taylor, M.Arch., from assistant professor to associate professor, College of Architecture;

Brian Zugay, Ph.D., from assistant professor to associate professor, College of Architecture;

Brenda Rodgers, Ph.D., from assistant professor to associate professor, Department of Biological Sciences, College of Arts and Sciences;

Dylan Schwilk, Ph.D., from assistant professor to associate professor, Department of Biological Sciences, College of Arts and Sciences;

Christopher Bains, Ph.D., from assistant professor to associate professor, Department of Classical and Modern Languages and Literatures, College of Arts and Sciences;

Curtis Bauer, Ph.D., from assistant professor to associate professor, Department of English, College of Arts and Sciences;

Marta Kvande, Ph.D., from assistant professor to associate professor, Department of English, College of Arts and Sciences;

Jonathan Maul, Ph.D., from assistant professor to associate professor, Department of Environmental Toxicology, College of Arts and Sciences;
Miguel Levario, Ph.D., from assistant professor to associate professor, Department of History, College of Arts and Sciences;

Victoria Howle, Ph.D., from assistant professor to associate professor, Department of Mathematics and Statistics, College of Arts and Sciences;

Mark McKenzie, Ph.D., from assistant professor to associate professor, Department of Political Science, College of Arts and Sciences;

Gregg Murray, Ph.D., from assistant professor to associate professor, Department of Political Science, College of Arts and Sciences;

Timothy Nokken, Ph.D., from assistant professor to associate professor, Department of Political Science, College of Arts and Sciences;

Cynthia Rugeley, Ph.D., from assistant professor to associate professor, Department of Political Science, College of Arts and Sciences;

Kenneth DeMarree, Ph.D., from assistant professor to associate professor, Department of Psychology, College of Arts and Sciences;

Christina Bradatan, Ph.D., from assistant professor to associate professor, Department of Sociology, Anthropology and Social Work, College of Arts and Sciences;

Mayukh Dass, Ph.D., from assistant professor to associate professor, Area of Marketing, Rawls College of Business Administration;

Shirley Matteson, Ph.D., from assistant professor to associate professor, Department of Curriculum and Instruction, College of Education;

Lucy Barnard-Brak, Ph.D., from assistant professor to associate professor, Department of Educational Psychology and Leadership, College of Education;
Charles Crews, Ph.D., from assistant professor to associate professor, Department of Educational Psychology and Leadership, College of Education;

Stephanie Jones, Ed.D., from assistant professor to associate professor, Department of Educational Psychology and Leadership, College of Education;

Eugene Wang, Ph.D., from assistant professor to associate professor, Department of Educational Psychology and Leadership, College of Education;

Ranadip Pal, Ph.D., from assistant professor to associate professor, Department of Electrical and Computer Engineering, Whitacre College of Engineering;

Jennifer Farris, Ph.D., from assistant professor to associate professor, Department of Industrial Engineering, Whitacre College of Engineering;

Douglas Smith, Ph.D., from assistant professor to associate professor, Department of Applied and Professional Studies, College of Human Sciences;

Sylvia Niehuis, Ph.D., from assistant professor to associate professor, Department of Human Development and Family Studies, College of Human Sciences;

Natalia Kolyesnikova, Ph.D., from assistant professor to associate professor, Department of Nutrition, Hospitality and Retailing, College of Human Sciences;

Mitzi Lauderdale, J.D., from assistant professor to associate professor, Department of Personal Financial Planning, College of Human Sciences;

Barbara McArthur, M.L.S., from assistant librarian to associate librarian, Library;

Glenn Cummins, Ph.D., from assistant professor to associate professor, Department of Journalism and Electronic Media, College of Media and Communication;
Weiwu Zhang, Ph.D., from assistant professor to associate professor, Department of Public Relations, College of Media and Communication;

Kelly Crager, Ph.D., from assistant archivist to associate archivist, Vietnam Center;

Christie Blizard, M.F.A., from assistant professor to associate professor, School of Art, College of Visual and Performing Arts;

Francisco Ortega-Grimaldo, Ph.D., from assistant professor to associate professor, School of Art, College of Visual and Performing Arts;

Carla Cash, Ph.D., from assistant professor to associate professor, School of Music, College of Visual and Performing Arts; and

John Hollins, D.M.A, from assistant professor to associate professor, School of Music, College of Visual and Performing Arts.

XIV.A.6. **TTU: Approve granting of academic tenure.**—The Board approved granting tenure to the following faculty of Texas Tech University, effective with the 2013-2014 academic year:

Carole Edwards, associate professor, Department of Classical and Modern Languages and Literatures, College of Arts and Sciences;

Christopher Witmore, associate professor, Department of Classical and Modern Languages and Literatures, College of Arts and Sciences;

Derek Oler, associate professor, Area of Accounting, Rawls College of Business Administration;

Ronald Hedden, associate professor, Department of Chemical Engineering, Whitacre College of Engineering;

Sandra Huston, associate professor, Department of Personal Financial Planning, College of Human Sciences; and
Laura Heinz, associate librarian, Library.

XIV.A.7. **TTU: Approve appointments with tenure.**—The Board approved the granting of tenure to the following faculty of Texas Tech University contemporaneously with their appointments:

Carlos Carpio, Ph.D., new associate professor in Agricultural and Applied Economics, College of Agricultural Sciences and Natural Resources. Currently, Professor Carpio is tenured as an associate professor in the College of Agricultural, Forest, and Environmental Sciences at Clemson University; and

Eric A. Chiappinelli, J.D., Frank McDonald Endowed Professor, School of Law. Currently, Professor Chiappinelli is tenured as a professor in the School of Law at Creighton University.

XIV.A.8. **TTU: Approve designation of Horn Professorships.**—The Board approved the designation of Horn Professor to Hongxing Jiang, Ph.D., Department of Electrical and Computer Engineering, Whitacre College of Engineering, effective March 1, 2013.

XIV.A.9. **TTU: Approve emeritus appointments.**—The Board approved to grant emeritus status to the individuals listed below.

**Dean Emeritus**

Allen McInnes

Dean, Rawls College of Business (11 years)

**Professor Emeritus**

Vivien Allen

Horn Professor of Plant and Soil Science (17 years)

John Blair

Professor of Management (31 years)

Walter Borst

Professor of Physics (25 years)
Peder Christiansen  Professor of Classical and Modern Languages and Literatures (46 years)

William Dukes  Professor of Finance (45 years)

Dennis Fehr  Associate Professor of Art (22 years)

Norman Hopper  Professor of Plant and Soil Science (35 years)

Fred Kemp  Associate Professor of English (24 years)

Constance Kuriyama  Professor of English (30 years)

Colleen Leary  Professor of Geosciences (35 years)

Meredith McClain  Associate Professor of Classical and Modern Languages and Literatures (36 years)

Mary Runnels  Professor of Educational Psychology and Leadership (27 years)

Doug Simpson  Professor of Curriculum and Instruction (10 years)

Yung-mei Tsai  Professor of Sociology, Anthropology and Social Work (39 years)

Harold Dean Victory  Professor of Mathematics and Statistics (38 years)

Donald Walker  Professor of History (33 years)
XIV.A.10. **TTU:** Approve a change in name for the Area of Accounting to the School of Accounting in the Jerry S. Rawls College of Business Administration.—The Board approved a name change from the Area of Accounting to the School of Accounting in the Jerry S. Rawls College of Business Administration and authorized submission by the Office of the Provost and Senior Vice President to the Texas Higher Education Coordinating Board and to the Southern Association of Colleges and Schools for their acknowledgement of the new unit name.

Costs to implement this change are minimal and restricted to replacement of stationery, business cards, nameplates, and similar items. Benefits of the change of name include added visibility for Texas Tech University accounting programs, enhanced student recruiting, and improved fundraising opportunities. There are no personnel changes or modifications of accounting degree programs associated with the proposed name change.

XIV.A.11. **TTUHSC:** Approve changes in academic rank.—The Board granted changes in academic rank, effective September 1, 2013, to the following individuals:

**Tenured Faculty:**

Martine Coué, PhD, associate professor to professor, Department of Medical Education, Paul L. Foster School of Medicine

Janet F. Piskurich, PhD, associate professor to professor, Department of Medical Education, Paul L. Foster School of Medicine

**Tenure Track Faculty:**

Maurizio Chiriva-Internati, PhD, assistant professor to associate professor, Department of Internal Medicine, School of Medicine

Elizabeth Thomas, PhD, MPH, RNC, assistant professor to associate professor, Department of Graduate Studies, School of Nursing

**Non-Tenure Track Faculty:**

Elisa Brown, MD, assistant professor of Clinical Obstetrics and Gynecology to associate professor,
Department of Obstetrics and Gynecology, School of Medicine

Michael Crone, MD, assistant professor to associate professor, Department of Urology, School of Medicine

Oluyemisi Fatunde, MD, associate professor to professor, Department of Pediatrics, School of Medicine
Stephanie Filleur, PhD, assistant professor to associate professor, Department of Urology, School of Medicine

R. Moss Hampton, MD, associate professor to professor, Department of Obstetrics and Gynecology, School of Medicine

Lara Johnson, MD, assistant professor to associate professor, Department of Pediatrics, School of Medicine

Desirae McKee, MD, assistant professor to associate professor, Department of Orthopaedic Surgery, School of Medicine

Zachary Mulkey, MD, assistant professor to associate professor, Department of Internal Medicine, School of Medicine

Vasum Peiris, MD, MPH, assistant professor to associate professor, Department of Pediatrics, School of Medicine

Alejandro Perez-Verdia, MD, assistant professor to associate professor, Department of Internal Medicine, School of Medicine

Jennifer Phy, DO, assistant professor to associate professor, Department of Obstetrics and Gynecology, School of Medicine

Rakhshanda Rahman, MD, associate professor to professor, Department of Surgery, School of Medicine

Christiane Vogt-Harenkamp, MD, PhD, assistant professor to associate professor, Department of Anesthesiology, School of Medicine

Irfan Warraich, MD, assistant professor to associate professor, Department of Pathology, School of Medicine
Kishore Yalamanchili, MD, assistant professor to associate professor, Department of Internal Medicine, School of Medicine

Amr Abdelgawad, MD, assistant professor to associate professor, Department of Orthopedic Surgery, Paul L. Foster School of Medicine

Cecilia DeVargas, MD, assistant professor to associate professor, Department of Psychiatry, Paul L. Foster School of Medicine

Carolyn Perry, MS, CCC-SLP, instructor to assistant professor, Department of Speech, Language, and Hearing Sciences, School of Allied Health Sciences

Linda McMurry, RN, DNP, NEA-BC, assistant professor to associate professor, Department of Clinical Services and Community Engagement, School of Nursing

Amy Moore, DNP, RN, FNP-C, assistant professor to associate professor, Department of Non-Traditional Undergraduate Studies, School of Nursing

Tara C. Hilliard, RN, MSN, ACNP-BC, instructor to assistant professor, Department of Graduate Studies, School of Nursing

XIV.A.12. TTUHSC: Approve changes in academic rank and granting of tenure.—The Board approved changes in academic rank effective September 1, 2013, and to grant tenure, effective this date, to the following individuals:

   Lan Guan, MD, PhD, assistant professor to associate professor, Department of Cell Physiology & Molecular Biophysics, School of Medicine; and

   Jun Zhang, MD, assistant professor to associate professor, Department of Anesthesiology, Paul L. Foster School of Medicine.

XIV.A.13. TTUHSC: Approve granting of tenure.—The Board granted tenure, effective this date, to the following individuals:
XIV.A.14. **TTUHSC: Approve appointments with tenure.**—The Board approved the granting of tenure effective this date to Jeanne N. Novotny, Ph.D., RN, FAAN, founding dean and professor of the Gayle Greve Hunt School of Nursing in El Paso, and effective May 1, 2013 to Salvador Cruz-Flores, M.D. He has been recruited to the Paul L. Foster School of Medicine as professor and founding chair of the Department of Neurology. Dr. Novotny joined TTUHSC on January 1, 2013.

Dr. Novotny earned her Bachelor of Science and Master of Science in Nursing degrees from Ohio State University and her doctorate degree from Kent State University. She started her academic career as an assistant professor at Kent State University and served in various administrative and academic positions at the University of Virginia, Vanderbilt University and Case Western Reserve University. From 2001 to 2011, she served as dean and professor of the School of Nursing at Fairfield University in Fairfield, Connecticut. In this role, she led the school through successful reviews and accreditation visits from the Connecticut Board of Nurse Examiners, the Commission on Collegiate Nursing Education (undergraduate and graduate), the Council on Nurse Anesthesia, and the North Eastern Accreditation of Schools and Colleges. Over the decade, several million dollars came under her stewardship from a combination of government, private foundations and corporate sources. Dr. Novotny did not have tenure at her former place of employment.

Dr. Cruz-Flores will come to us from St. Louis University School of Medicine in St. Louis, Missouri, where he serves as the Sidney W. Souers endowed chair and professor of neurology with tenure. He earned his medical degree from the Universidad Autonoma de Nuevo Leon in Monterey,
Mexico and a Master’s in Public Health from the School of Public Health at St. Louis University. Concurrent with his academic position, Dr. Cruz-Flores also serves as director of the Souers Stroke Institute at St. Louis University and director of the Neuroscience Intensive Care Unit at the St. Louis University Hospital, just two of several other leadership positions that he holds. He is a productive researcher and the author of numerous peer-reviewed professional journal publications. Dr. Cruz-Flores has been invited to speak at several prestigious neurological conferences in the United States and overseas. He holds multiple board certifications.

XIV.A.15. TTUHSC: Approve appointment of Grover E. Murray Professor.—The Board approved the appointment of Afzal Siddiqui, Ph.D., professor with tenure of Immunology and Molecular Microbiology and of Internal Medicine, as a Grover E. Murray Professor. Dr. Siddiqui has been a member of the School of Medicine faculty since 2000.

XIV.A.16. TTUHSC: Approve conferral of posthumous emeritus appointment.—The Board approved the conferral of the title of posthumous professor emeritus on Harry M. Weitlauf, M.D. for his long and faithful service to the School of Medicine and the Texas Tech University Health Sciences Center.

XIV.A.17. TTUHSC: Approve change to previously approved waiver of nepotism.—The Board approved a change to the waiver of nepotism as granted to Helen R. Thorsheim, Ph.D. at the February 24, 2006 Board of Regents meeting.

XIV.B. REPORT OF THE AUDIT COMMITTEE

Committee Chairman Francis reported that the Audit Committee met in open session on February 28, 2013 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the action set forth in the Minute Order that follows was recommended by the Audit Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

XIV.B.1. TTUS: Report on audits.—The Board accepted a report on the System’s audit projects, included herewith as Attachment No. 7.
XIV.B.2. TTUS: Report on enterprise risk management processes.—The Board accepted a report on the System’s risk management processes included herewith as Attachment No. 8.

XIV.C. REPORT OF THE FACILITIES COMMITTEE

Committee Chairman Montford reported that the Facilities Committee met in open session on February 28, 2013 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Facilities Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

XIV.C.1. TTU: Approve establishment of a Stage I design budget for the TTU Research & Technology Park.—The Board authorized the Office of Facilities Planning and Construction to (i) establish a Stage I design budget of $1,200,000 to plan and design the Texas Tech University Research & Technology Park; (ii) award planning and pre-construction services of the design build contract; and (iii) the design budget will be funded through the Revenue Finance System (“RFS”) taxable debt repaid with indirect cost recovery.

It was further recommended that the board acknowledge that it expects to pay expenditures in connection with the construction of the project prior to the issuance of obligations to finance the project and, in that respect, the board found that the reimbursement for the payments of such expenditures will be appropriate and consistent with the lawful objectives of the Texas Tech University System, and, as such, declare its intention, in accordance with the provisions of Treasury Regulations, Section 1.150-2, to reimburse itself for original expenditures, advanced in connection with the design, planning and construction of a new project an aggregate maximum principal amount expected to be $1,200,000.

The TTU Approve Establishment of a Stage Design Budget for the TTU Research and Technology Park PowerPoint as presented to the Board during the presentation of this item is included herewith as Attachment No. 9.

XIV.C.1-A. TTUHSC: Re-approve a project to construct the TTUHSC School of Nursing facility in El Paso.—The Board authorized the Office of Facilities Planning and Construction to (i)
proceed with a project to construct the Texas Tech University Health Sciences Center (“TTUHSC”) School of Nursing facility on the TTUHSC campus in El Paso, TX with a project budget increase of $3,500,000; thereby, increasing the project budget from $11,000,000 to $14,500,000; (ii) waive the board directed fees for public art and landscape enhancements associated with this budget increase; (iii) obtain re-approval from the Texas Higher Education Coordinating Board; (iv) waive the use of an Owner’s Representative; (v) complete the contract documents; and (vi) accept a Guaranteed Maximum Price (“GMP”) proposal from the Construction Manager at Risk. The project will be funded by debt issued through the Revenue Financing System which will be repaid by the Medical Center of the Americas Gift and the Hunt Family Foundation Gift.

It was further recommended that the Board acknowledge that it expects to pay expenditures in connection with the construction of the project prior to the issuance of obligations to finance the project and, in that respect, the Board found that the reimbursement for the payments of such expenditures will be appropriate and consistent with the lawful objectives of the Texas Tech University System, and, as such, declare its intention, in accordance with the provisions of Treasury Regulations, Section 1.150-2, to reimburse itself for original expenditures, advanced in connection with the design, planning and construction of a new project an aggregate maximum principal amount expected to be $14,500,000.

The chancellor further recommended that the president be authorized to negotiate and execute any and all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

The TTUHSC Re-approve a Project to Construct the TTUHSC School of Nursing Facility in El Paso PowerPoint as presented to the Board during the presentation of this item is included herewith as Attachment No. 10.

XIV.C.2. TTUS: Report on TTU / TTUHSC Campus Master Plan Update.—The Board accepted a report on the update to the TTU / TTUHSC Campus Master Plan, included herewith as Attachment No. 11.
XIV.C.3. TTUS: Report on Facilities Planning and Construction projects.—The Board accepted a report on Facilities Planning and Construction managed projects, included herewith as Attachment No. 12.

XIV.D. REPORT OF THE FINANCE AND ADMINISTRATION COMMITTEE

Committee Chairman Anders reported that the Finance and Administration Committee met in open session on February 28, 2013 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow was recommended by the Finance and Administration Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

XIV.D.1. TTUS: Authorize consulting agreements to provide support for federal relations.—Mr. Arrington presented the item to authorize the chancellor or his designee to execute consulting agreements with The Alpine Group (Barry Brown) and Arnold & Porter LLP, commencing March 1, 2013 and terminating December 31, 2013, to consult and support the Texas Tech University System (“TTUS”), Texas Tech University (“TTU”), the Texas Tech University Health Sciences Center (“TTUHSC”) and Angelo State University (“ASU”) in identifying and pursuing funding opportunities within the federal government and other sources.

There will be an option for the chancellor to extend each agreement for up to 24 months (in whatever increments the parties agree on) if the results produced in the preceding period warrant an extension. The agreements will also include a provision that allows either party to terminate the agreement at will with 30 days written notice.

Through the use of the Request for Proposals (“RFP”) process in January, 2013, The Alpine Group and Arnold & Porter LLP were determined to be the best overall value out of the 2 proposals.

The total cost for both engagements is $20,000 per month; this includes a contract with The Alpine Group (Barry Brown), in the amount of $12,500 per month; and a contract with Arnold & Porter LLP, in the amount of $7,500 per month. Funding will be provided by the Office of Research,
Commercialization and Federal Relations. In addition, there will be an up-front payment of $5,000 to Arnold & Porter LLP due with the March payment.

The current consulting agreement, including Amendment No. 5 from January 1, 2013 until February 28, 2013, with Arnold & Porter LLP is set to expire on February 28, 2013. The consulting fee for the current contract is $17,500 per month, payable to Arnold & Porter (which includes a subcontract with The Alpine Group (Barry Brown) in the amount of $12,500).

XIV.D.2. TTUS: Authorize engagement of consulting firm specializing in compensation structures and administration to assess the current staff pay plans.—This item was tabled for consideration.

XV. OPEN SESSION.—At approximately 9:13 am the Board continued in open session, in Room 2000 (Classroom), Second Floor, TTUHSC School of Nursing Building, 1674 Pine Street, Abilene, Texas, to consider items as the Committee of the Whole and Meeting of the Board.

XV.A. SCHEDULE FOR BOARD MEETINGS.—Mr. Lock presented the following schedule for future board meetings: May 16-17, 2013; August 8-9, 2013; October 11, 2013; December 12-13, 2013; February 27-28, 2014; May 15-16, 2014; August 7-8, 2014; December 12-13, 2014.

XV.B. CHANCELLOR’S REPORT.—Chairman Long called on Chancellor Hance, who presented the Chancellor’s Report, included herewith as Attachment No. 13.

XV.C. THE PRESIDENT’S REPORT, TTU.—Chairman Long called on Interim President Schovanec, who presented the President’s Report, included herewith as Attachment No 14.

XV.D. THE PRESIDENT’S REPORT, TTUHSC.—Chairman Long called on President Mitchell, who presented the President’s Report, included herewith as Attachment No. 15.

XV.E. THE PRESIDENT’S REPORT, ASU.—Chairman Long called on President May, who presented the President’s Report, included herewith as Attachment No. 16.

XV.E.1 REPORT BY STUDENT GOVERNMENT ASSOCIATION, ASU—Chairman Long called on Mr. Hector Romo, president, Student Government Association, ASU, who presented a
XVI. EXECUTIVE SESSION.—At approximately 10:21 am, the Board recessed and convened into Executive Session as authorized by Sections 551.071 and 551.074 of the Texas Government Code in the Conference Room (Room 2502), Second Floor, TTUHSC School of Nursing.

XVII. OPEN SESSION.—At approximately 10:54 am, the Board continued in open session in Room 2000 (Classroom), Second Floor, TTUHSC School of Nursing Building, to consider items as a Committee of the Whole and Meeting of the Board.

XVII.A. REPORT OF EXECUTIVE SESSION.—Chairman Long called on Vice Chair Anders to present motions regarding items discussed in Executive Session.

Vice Chairman Anders announced there were two motions resulting from Executive Session.

XVII.A.1. Regent Anders moved that the Board of Regents authorize Chancellor Hance to publicly announce the name of the finalist for president and chief executive officer of Texas Tech University at the time and in the manner the chancellor deems appropriate…within the parameters discussed in Executive Session. Regent Neal seconded the motion which was unanimously approved.

XVII.A.2. Regent Anders moved that the Board of Regents authorize the president of Texas Tech University, or his designee, to enter into an employment agreement with Matt Wallerstedt…within the parameters discussed in Executive Session. Regent Walker seconded the motion which was unanimously approved.

No action was taken on Friday, March 1, 2013 on any other matters that were discussed in Executive Session, which included:

Consultation with Attorney (Section 551.071):
- (Pending and Potential Litigation Update): General overview of components litigation and Medical Self Insurance Plan update;
- Angelo State Plaza Verde matter;
- Report on examination of process for evaluation and selection of parties submitting responses to Request for Qualifications (RFQ) from design build teams for major projects; and
• Otherwise consult with and seek the advice of legal counsel.

Personnel Matters (Section 551.074):
• Discussion of terms for Athletics Department contracts;
• Discussion of the performance, evaluation and compensation of Texas Tech University System Administration and component institution employees as requested by the Board of Regents and Chancellor

XVII.B. CHAIRMAN’S ANNOUNCEMENTS.—There were no announcements.

XVIII. ADJOURNMENT.—Chairman Long adjourned the meeting at approximately 10:59 am.
INDEX OF ATTACHMENTS

Attachment 1 TTUS Value Added, Value Accounted
Attachment 2 TTUS Leading the Way, Performance & Accountability Report 2012
Attachment 3 TTU Journey Toward Tier One PowerPoint
Attachment 4 ASU Key Strategic Issues PowerPoint
Attachment 5 TTUHSC Planning Retreat PowerPoint
Attachment 6 TTUS Amend Section 10.3, Regents' Rules
Attachment 7 TTUS Prioritized Audit Plan 2013
Attachment 8 TTUS Risk Management Activities
Attachment 9 TTU Approve Establishment of a Stage I Design Budget for the TTU Research and Technology Park PowerPoint
Attachment 10 TTUHSC Re-approve a Project to Construct the TTUHSC School of Nursing Facility in El Paso PowerPoint
Attachment 11 TTU/TTUHSC Report on the Campus Master Plan Update PowerPoint
Attachment 12 TTUS Design and Construction Review Report
Attachment 13 TTUS Chancellor's Report
Attachment 14 TTU President's Report
Attachment 15 TTUHSC President's Report
Attachment 16 ASU President's Report
Attachment 17 ASU SGA President's Report

I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on February 28-March 1, 2013.

[Signature]

Ben Lock
Secretary

SEAL