



TEXAS TECH UNIVERSITY Master of Public Administration Program

Connections

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September 13, 2012

From the Director's Desk

Greetings from Lubbock. The MPA program continues to evolve and grow. To reflect the nation's and the university's increasing involvement in environmental teaching and research, we added a new faculty member this fall to teach environmental courses. We are excited to be part of this movement, and we bring a management and policy orientation to the environmental table. We are considering the establishment of an environmental management track for our program.

Our student population continues to be stable. We bring in about the same number of students we graduate. During the academic year, 17 students completed their program requirements and were added to the growing list of alumni. At the time I am writing this, 26 have been admitted and 6 more are in various stages of completing their admission applications. With our new admissions, we have 58 students. Our largest concentration is public management with almost half our students in that track. Our second highest concentration is Nonprofit management, which is a track that was just added two years ago. We also have a good representation of students who are working on a dual MPA/JD program. Interest in public administration as a field from the political science Ph.D. students is also growing.



David K. Hamilton,
Director, Master of Public
Administration Program



We held our second annual graduation banquet to honor the graduates in May. Alumnus Jodey Arrington, Vice Chancellor for Research, Commercialization, and Federal Relations at Texas Tech, spoke to the graduates about taking advantage of opportunities. He told them that they should be aggressive in seeking opportunities to develop their careers. He gave them some advice on character traits that would help them in their career advancement.

We also honored ex-mayor of Lubbock, Tom Martin as outstanding alumnus of the year. He was honored at a luncheon held October 12, 2011. Mayor Martin has had an exemplary career in public (**Director's** don't page 2 >)

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From the Director's Desk (con't)

service and has made a distinct contribution to the betterment of society. He served 28 years in municipal government including 24 years in various police positions including eight years as chief of police of San Marcos and Grapevine. He was elected to the Lubbock City Council in 2003 and elected Mayor in 2008. His lifetime spent in public service and his dedication to improving society is truly exemplary. He has also given back to the Texas Tech Master of Public Administration program by serving on the MPA/CPS Advisory Board as well as attending and speaking at student events. It is an honor to recognize him as an outstanding alumnus.

One of our requirements is the internship. This requirement gives pre-service students an opportunity to gain practical experience and utilize the theory that is taught in classroom to real-life situations. It also gives potential employers the chance to receive benefit from low-cost (or no-cost) student interns. It is a win-win for both the student and the agency. A number of our students receive full-time job offers from their internship employers. **One internship program** that has been particularly productive is a collaborative with the Texas Department of Agriculture to place interns in rural communities. Interns receive a stipend and room and most meals. In exchange, they gain valuable experience working on a variety of government and nonprofit projects. We have placed students in communities all over Texas from Levelland to Clifton, to Wharton, to Farmersville.

We are always looking for good internship opportunities for our students. We would appreciate any leads on quality internships for our students. Our website keeps evolving. Check it out. It is www.mpa.pols.ttu.edu. We try to make it more user friendly. If you have suggestions, we would like to hear from you. We would also like to pass on news on alumni events. If you have news or positions that you would like us to publish, please send them along.

We have developed new recruiting materials. However, we know that the best recruiters of new students are our alumni. Help us grow the program. If you know of any potential students, please refer them to us or let us know and we will contact them directly. Alumni can also serve as mentors of potential or new students.

Alumni News and Profiles

Kate Gardner, a 2009 MPA Alum from the Health Care Administration track, is employed as a Project Coordinator at the NIH (National Cancer Institute). She furthered her education through an Accelerated (15 month) Nursing Program at Marymount University in Arlington, Virginia and graduated in May 2012 as a Registered Nurse. She had the unique opportunity to participate in the AACN Student Policy Summit 2012 (website: <http://www.aacn.nche.edu/government-affairs/2012-student-policy-summit>) for her university as well as representing the State of Virginia. She met with members of Congress on Capitol Hill to discuss the future of nursing, funding, and healthcare reform in light of the current budget climate. At this Summit, I was also fortunate to meet a distinguished Texas Tech graduate, Nancy Ridenhour, from the Health Science Center. She says, "The education and foundation I got from the Texas Tech MPA Program really gave me the confidence to talk about big issues and enhanced the message I gave...."

Marguerite Allen, a 2009 MPA Alum from the Public Management track, is employed with the City of Fort Worth/Housing & Economic Development and was promoted to the Business Development Coordinator. As Business Development Coordinator for the City of Fort Worth, she manages eight out of ten active tax increment financing (TIF) districts as well as special projects for the Housing and Economic Development Department. Two of the TIF districts, Downtown and the Near Southside, are administered externally by nonprofit organizations, Downtown Fort Worth, Inc. and Fort Worth South, Inc. Maggie works as somewhat of a liaison between her Department and the nonprofits to ensure TIF-eligible projects move forward. She was honored back in February when Fort Worth South, Inc. awarded her the MVP award for her generous assistance and outstanding dedication to Near Southside. Additionally, she was selected to travel to Nagaoka, Japan as part of an upcoming business exchange program put together by Fort Worth Sister Cities International. More information can be found at: <http://www.fwsistercities.org/archives/sister-cities-selects-young-professionals-for-business-exchange>

Bret Sholar, a 1992 Alum from the Environmental Management track was recently promoted to Administrator of

Alumni News and Profile (con't)

Minerals Division with the Oklahoma Department of Mines. He has been with OMD for almost 11 years.

Rick Menchaca, a 1988 MPA Alum from the Public Administration track would like to note a career change. He is currently an Investment Banker with BOSc, Inc. Previously City Manager in San Marcos and Midland, TX.

Dr. Richard Anthony Baker, the first African American to graduate from Texas Tech University with a doctorate of jurisprudence, and graduate degrees in Public Administration (M.P.A.), and Higher Education (Ph.D.), Dr. Baker currently serves as the Assistant Vice Chancellor and Vice President of the Office of Equal Opportunity Services (“EOS”) for the University of Houston System and University of Houston (“University”). Dr. Baker is responsible for managing the University’s affirmative action, anti-discrimination, and anti-harassment efforts, including providing administrative guidance, conducting formal investigations of complaints as well as providing prevention training for the entire University community.

John Porras, a 2009 Alum from the Public Administration track was with the City of Lubbock and served as a Fuel and Acquisition Coordinator. This fall he will be in Ohio where he will be working for the Obama Campaign.

Trey Smith, a 2011 Alum from the Public Administration track has just started law school at the University of Denver.

Christian Shotts, a 2012 Alum from the Public Administration track is employed as Program Specialist in Regional Services at the South Plains Association of Governments. As a program specialist, he is involved in a number of projects including: writing and administering community development block grants, working on disaster relief and transportation programs for SPAG. He is also one of 24 solid waste coordinators in the state. He serves as staff to the planning commission charged with reducing the waste stream in communities in the SPAG area. He also is in charge of the SPAG newsletter and website. People wanting to subscribe to the newsletter should go to <http://www.spag.org/Newsletter.html>

Crane Sorensen, a 2009 Alum from the Policy Analysis track was recently promoted to a Sales Representative for Cameron International and was transferred from Houston, TX to Pittsburgh, PA last month.

J. Gregory Shugart, a 1990 Alum from the Public Administration track has served as the Criminal Courts Administrator of Tarrant County since April, 2011.

Heather A. Morris, a 2010 Alum from the Public Administration track serves as the Managing Director of the Research Development Team (RDT) in the Office of the Vice President for Research at Texas Tech University. In this capacity, she leads a team of research development professionals who work with faculty and administrators to develop large, multi-disciplinary proposals to federal and state agencies and corporate foundations. Heather also works with regional, state, and national partners to further develop collaborative teams to advance and achieve the strategic goals championed by the University. She joined the OVPR in April 2010 having, among other things, served on the Texas Higher Education Coordinating Board and worked as an Assistant Emergency Management Coordinator in the Office of the President and a Pre-awards Analyst in the Office of Research Services at Texas Tech.

Graduate Selected for Prestigious Fellowship—Congratulations to Delia Tibbs!

Delia Tibbs, a 2012 graduate of the MPA program with a health administration concentration won a prestigious Centers for Disease Control Public Health Prevention Service Fellowship. She competed with over 400 applicants. She received one of the 25 fellowships awarded.

The PHPS fellowship is a 3-year training and service fellowship for master’s level public health professionals. PHPS offers a unique opportunity to learn and practice public health management at the local, state, national

Graduate Selected for Prestigious Fellowship—Congratulations to Delia Tibbs! (con't)

and international levels. In addition to on-the-job training, the PHPS program provides formal instruction in program management, epidemiology, surveillance, emergency response, and program evaluation. PHPS fellows participate in a variety of activities, such as seminars, evaluation projects, Web-based training, temporary duty assignments, and conferences, which are designed to teach essential public health program management skills.

The fellowship focuses on public health program management and provides experience in program planning, implementation, and evaluation through specialized hands-on training and mentorship at CDC, and in state and local health organizations. Fellows start with two 6-month rotations at the CDC in Atlanta, Georgia or one of the other CDC locations. The next two years, fellows spend their time in a field assignment with a public health agency.

Congratulations to Delia Tibbs!

Job Vacancies

The **City of Plainview** is seeking to fill its ***Community Development Manager*** position. This individual will be responsible for managing the Planning and Zoning, Building Inspection/Code Compliance, Platting and Subdividing, and Animal Control functions in the Community Development Department.

Formal Education: Prefer bachelor's degree or higher in urban / regional planning, social science, business administration, public administration, or a related field or an equivalent of education and experience will be considered. .

Experience: Prefer at least three to five years of progressively responsible experience in municipal government, preferably with experience planning & zoning and/or code administration.

Contact Jeffrey Snyder
City of Plainview
901 Broadway
Plainview, Texas 79072
(806) 296-1100

or go directly to the City of Plainview website at www.plainviewtx.org for an employment application.

Broward County Florida is recruiting for the ***Budget and Management Analyst*** position.

Qualifications:

- Master's Degree in Public or Business Administration or related field;
- At least 1 year of professional work experience;
- Working knowledge of local government budgeting

Please send a resume and both undergraduate and graduate transcripts (unofficial transcripts and/or copies of transcripts are acceptable) by September 30th to: mgelman@broward.org; or to the Office of Management and Budget, 115 South Andrews Avenue, Room 404, Fort Lauderdale, Florida 33301; or FAX to 954-357-6364.

Career Opportunities

Check out the job opportunities in Fort Worth government. New jobs are posted regularly. Here's a link to the latest:

<http://jobs.fortworthgov.org/>

Center for Public Service

The Center for Public Service is an outreach arm of the Public Administration Program. It provides training, educational and research services to the public, health and nonprofit communities as well as our current students.

As part of our training commitment to the community, we started a Certified Public Manager (CPM) training program in Midland/ Odessa last October. This program has 16 students who are full-time employees from the cities of Odessa and Midland and other communities in the area. The CPM is a nationally recognized certificate program that has 7 modules. This program is scheduled to finish in December. If you have any employees in your organizations who you think would benefit from this certificate program, please contact us.

The Center for Public Service also does applied research for organizations. Examples of research that has been done through the Center:

- A study for a rural community on the contracted versus inhouse police services;
- A survey of employee satisfaction for a county government;
- An evaluation of the public defender's office for a county in the Metroplex.
- A survey of construction salaries for an organization.

If your organization is in need of research, surveys or evaluation studies, the Center may be able to provide expert assistance. Contact David Hamilton at david.hamilton@ttu.edu.

New Faculty

Dr. Robert E. Forbis Jr. is a visiting assistant professor of political science and the Master of Public Administration Program (MPA). He teaches courses on: Environmental Politics and Policy, Environmental Administration, Environmental Law and Regulation, Public Lands and Resource Law and Policy, Energy Law and Policy, Sustainability Policy, and Environmental Justice.

Professor Forbis' research focus is an ongoing exploration of the energy development and environmental protection policy nexus. His research specifically addresses political conflicts derived from the "fracking" process of Coal-Bed Methane Natural Gas (CBM) development as well as other forms of domestic energy development initiatives. His dissertation drew upon on policy subsystem theory to identify conditions under which stakeholders within the Bureau of Land Management's policymaking environment strategically responded to the political conflict that emerged from the modern-day federal expansion of CBM energy development in the states of the Rocky Mountain West.



Prior to his arrival at Texas Tech Dr. Forbis was an assistant professor at Idaho State University. He earned his Doctorate in Political Science from the University of Utah, Master of Public Administration from the University of Utah, and Bachelor of Arts from the University of Texas-Austin.

Updates From Faculty Members

We are proud of our faculty and their accomplishments. They are dedicated teachers that are also engaged in research and community service.

Dr. John Gerlach

Dr. Gerlach began the 2011-12 academic year by co-organizing a symposium entitled "Bridging the Gap between

Updates From Faculty Members (Con't)

Dr. John Gerlach (con't)

Science and Environmental Policy" at the 242nd meeting of the American Chemical Society in Denver, CO. There, he presented a paper entitled "The USGS Gap Analysis Program: Turning Science into Policy." Dr. Gerlach also presented a paper entitled "Politics and Environmental Policy: A Public Administrator's Guide" at the American Society for Public Administration conference in Las Vegas, NV. Dr. Gerlach and Dr. Cindy Rugeley published a paper entitled "Understanding Environmental Public Opinion by Dimension: How Heuristic Processing Mitigates High Information Costs on Complex Issues" in the June 2012 issue of *Politics and Policy*. Additionally, Dr. Gerlach has a forthcoming paper at *Administration and Society* entitled "Data Selection for Making Biodiversity Management Decisions: Best Available Science and Institutionalized Agency Norms" (with Dr. Laron Williams and Colleen E. Forcina). Dr. Gerlach currently has manuscripts under peer review at *Science of the Total Environment* and *Politics and Policy*. In the classroom, Dr. Gerlach continues to teach MPA courses related to the Nonprofit Management track, the field of environmental policy, and research methods and program evaluation for public administrators.

Dr. David Hamilton

David Hamilton was elected President of the Section on Intergovernmental Administration and Management, a section of the American Society for Public Administration. He also serves as Secretary/Treasurer of the High Plains Chapter of the American Society for Public Administration.

He is co-author of *Race and Regionalism: The Structure of Local Government and Racial Disparity* published in volume 47, number 3 of the *Urban Affairs Review*.

His article *Does Regionalism Detract from Local Democracy? The impact of Government Scale on Local Level Participation* accepted for publication in the *Journal of Public Management and Social Policy*.

He completed the manuscript for *Measuring the Effectiveness of Regional Governance* to be published by Springer Publishers

He gave an invited presentation at the International Conference on Regional and Urban Development at Sun Yat-Sen University in Guangzhou, China in December.

He organized a panel at the national American Society for Public Administration Conference in Las Vegas in March and was co-presenter of the paper *Negotiating the Political Minefield in Small Town America*.

He presented a paper at the national Urban Affairs Conference in Pittsburgh in April on *Regional Governance*.

He supervised students in a funded research project to evaluate the public defender's office in a Texas county.

Dr. Katharine Hayhoe

This summer she gave keynote addresses at the annual meetings of the NASA GLOBE Program (Minnesota) and Christians in Science (Queen's College, Cambridge UK). She also gave a seminar at the UK National Centre for Atmospheric Science and the Dept. of Meteorology at the University of Reading (UK) and presented at the 2012 National Hydraulic Engineering Conference (Nashville TN).

Also this summer, in partnership with Argonne National Laboratory, she was awarded a grant by the Dept of Defense to study climate change impacts on DOD installations.

This fall in September, she is speaking to the Lubbock Women's Executive Forum and participating in a series of TTU OLLI lectures on climate change, impacts, and solutions. In October, she is participating in 2 panel discussions and leading a tour at the annual meeting of the Society for Environmental Journalists that we are hosting here at Texas Tech University. She has been invited to give the Robert and Mabel Beggs Lecture on Science, Spirituality and Society at Cornell University in October. In November, she has been invited to speak at the Sunday Forum

Updates From Faculty Members (Con't)

Dr. Katharine Hayhoe (con't)

hosted by National Cathedral in Washington DC. In December, she is giving 5 presentations at the annual meeting of the American Geophysical Union (San Francisco).

There have been some good articles written on some of our recent publications as well as on my work in general. Here are a few links:

Acid Rain: Scourge of the Past or Trend of the Present? http://www.nsf.gov/discoveries/disc_summ.jsp?cntn_id=124955

Future Dengue Forecast: Intricate Relationships Between Mosquitoes, Virus and Climate Change Found <http://www.sciencedaily.com/releases/2012/07/120705151204.htm>

Climate Change to Alter Global Fire Risk <http://www.sciencedaily.com/releases/2012/06/120612144805.htm>

Climate Change and the Drought <http://stateimpact.npr.org/texas/2012/03/30/climate-change-and-the-drought-an-interview-with-katharine-hayhoe/>

Coping With Climate Change: 2 Texas Towns Struggle for Water http://www.pbs.org/newshour/bb/climate-change/jan-june12/texaswater_03-22.html

Industrial Revolution <http://www.texasmonthly.com/preview/2012-07-01/feature6>

For Katharine Hayhoe, Climate Change Not a Leap of Faith www.climatecentral.org/news/for-katharine-hayhoe-climate-change-not-a-leap-of-faith/

Dr. Aman Khan

Dr. Khan, Professor of Public Administration in the Department of Political Science, has just completed a manuscript on public budgeting that is ready to go to press later this fall. He is also under contract to publish a revised edition of his Cost and Optimization in Government. In addition, he ran the first week-long training program in public finance for practitioners last fall in Dallas. The program is offered through the Institute of Governmental Finance in the College of Arts and Sciences at Texas Tech in association with the Graduate Program in Public Administration, which he founded with the active help and assistance of a small team of well recognized scholars and practitioners in the field. It was well attended by government practitioners from all over the state, including a couple of elected officials. It is scheduled to run again this fall in Dallas. Active nationally, Dr. Khan continues to serve on the editorial board of Public Budgeting, Accounting, and Financial Management journal.



Institute of Governmental Finance Class of October 2011

Updates From Faculty Members (Con't)

Dr. Sung-Wook Kwon

3 Conference Presentations

“Balancing Economic Development and Environmental Sustainability in Cities,” the 73rd Annual Conference of the American Society for Public Administration, March 2 – 6, 2012, Las Vegas, NV. (with Jungah Bae and Richard Feiock)

“Development Impact Fees: A Vehicle or Restraint for Land Development,” the Annual Meeting of Southeastern Conference of Public Administration, September 21 – 24, 2011, New Orleans, LA. (with Sang-Seok Bae, Richard Feiock, and Sang-Chul Park)

“Cooperation in Economic Development with the context of State Rules,” the American Political Science Association’s annual conference, September 1-4, 2011, Seattle, WA. (with Christopher Hawkins)

1 Publication

“Residential Development and Hierarchical Governance: Multi-Family Housing and Multi-Level Analysis,” *Korean Journal of Policy Studies* 27(2) (August, 2012) (with Sang-Chul Park and Chang Kyu Kwak)

Dr. Carie Steele

Dr. Steele joined the MPA faculty in Fall 2011. She began the year by attending the 2011 American Political Science Association Conference in Seattle, Washington in September. There she presented a paper entitled "Disease Control and Donor Priorities: The Political Economy of Development Aid for Health." This paper originated from her dissertation, for which she won the University of Illinois, Department of Political Science Burkholder Award for Best Dissertation in 2011. In March, Dr. Steele attending the 2012 Midwest Political Science Association Conference in Chicago, Illinois. There she presented a revised version of "Disease Control and Donor Priorities: The Political Economy of Development Aid for Health" as well as a new project titled "International Cooperation and Domestic Preservation: The Political Economy of World Heritage Site Nomination and Inscription." In April, Dr. Steele conducted field work in Nambia --- interviewing policy-makers in Windhoek as well as visiting rural areas to visit clinics and speak with patients and healthcare workers. The results of this work were presented at the 2nd annual European Political Science Association Conference in Berlin, Germany in June. Dr. Steele continues to teach MPA courses related to policy analysis and health policy.

Evaluation of a Public Defender Office

This evaluation was completed by graduate public administration students at Texas Tech University under the direction of Dr. David K Hamilton for the Texas Indigent Defense Commission

This is a summary of the evaluation of the Public Defender’s Office in a county in the Dallas area. The office was instituted in 2007 after county judges and commissioners recognized a need to find solutions to curb the rising cost of indigent defense services. The county was awarded a grant from the Texas Indigent Defense Commission to help create a public defender’s office. This office is administered by a Chief Public Defender, along with two other assistant public defenders, and they handle about 30% of the indigent defense cases of the county.

The evaluation team used both quantitative and qualitative methodologies to evaluate the effectiveness of the office and the overall indigent defense in the county. The team used the data in statistical analyses to test hypotheses on whether the public defender had improved indigent defense services in the county. Qualitative analysis was based on interviews conducted with several stakeholders including County judges, the District Attorney, the Justices-of-the-Peace, among others. The evaluation analyzed the Public Defender’s Office and the overall indigent defense system on each of the objectives stated in the grant submission.

The team’s conclusions from the analysis are that the Public Defender’s Office has made a difference in indigent defense. Indigent defendants have been given immediate access to legal services. Second, the Public Defender’s Office has also met the objective of improving the speedy disposition of felony cases or cases in which

Evaluation of a Public Defender Office (con't)

the defendant is not able to post bond. However, it has not made a difference in the processing speed of misdemeanor cases from arrest to disposition.

The analysis showed that since the establishment of the Public Defender's Office, the amount of jail time for those arrested on felony charges has been dramatically reduced. However time spent in jail for those facing misdemeanor charges has remained relatively static.

Although total indigent costs have increased, the number of new cases filed has increased by a similar percentage. Indeed, the average cost per case has decreased from the base year before the establishment of the Public Defender's Office in all except one year studied. Public defender costs per case were also lower than assigned counsel in two of the three years studied. In addition, the reduction of jail time and jail population has saved the county money. We attribute the reduced jail time and savings, at least partially, to the reduced amount of time to process defendants through the system. Indeed, the jail has been able to realize increased revenue by accepting prisoners from other jurisdictions.

Due to deficiencies in the data collected from the files, the original sample size of 300 cases was reduced to 224 cases. The report recommended that the collection of data and recordkeeping be improved so that there is accuracy and consistency in District and County Court records. The team also recommended that the county should consider moving to an automated and integrated electronic system to manage and track defendants through the system. The system should link the justice-of-the-peace precincts, the jail system, the district attorneys, public defenders, indigent defense coordinator, investigator, district and county clerks and attorney. An integrated system should improve case information, increase uniformity, and improve access by users. Moreover, the county could realize improved efficiencies through data sharing. Moreover, the team recommended that the Public Defender be assigned more felony cases as the analysis indicated that the office handled felony cases more efficiently than assigned counsel. Felony defendants receive less jail time and faster processing through the court system with the Public Defender than through assigned counsel. The team felt that the Public Defender's Office also provided more consistent investigative research and support to indigent clients through its on-staff investigator. Auditor reports showed that the payments for investigative work varied during the years studied and seemed to be inadequate, given the number of cases handled by assigned counsel.

Finally, the team felt that there were efficiencies that could be achieved in the Public Defender's Office. One objective of the grant was to reduce indigent defense costs. The team felt that investigative services are an extremely important function and this position should continue. There are two office support staff to service an investigator and three attorneys. The team questioned the need for two office staff and recommended that the office reduce the office staff by one to affect some savings. If needed, the office could hire temporary staff as necessary to assist in the office function.

The Master of Public Administration Program

The Master of Public Administration (MPA) provides professional knowledge and skills-based competence for working public administrators or students seeking a career as a manager or policy analyst in public or nonprofit agencies. Recipients of our degree enter the job market equipped with general public management skills and a specialization in a particular public sector or policy area such as non-profit management, fiscal administration, health administration, and health policy among others. The MPA is conferred and administered by the Department of Political Science in conjunction with the Center for Public Service.

At Texas Tech, we are deeply concerned about teaching as well as research, and we offer a quality education with a high degree of interaction among faculty and students. We are committed to challenging students in the classroom and to providing a "cutting-edge" education. As a result, our students are often involved in real-world projects—working with faculty in the Earl Survey Research Lab, assisting with Center for Public Service projects, or by providing a public service to community organizations through service learning projects.

If you want to learn more about Texas Tech's MPA program, then please explore the site, review the [MPA Handbook](#), and contact us at 806-742-3125 to set up an appointment to talk about your educational and professional goals.

THE MASTER OF PUBLIC ADMINISTRATION PROGRAM (MPA) *An Education in Leadership*

Advance your career
Enhance your skills

Further your education
Gain additional knowledge

Texas Tech University offers a professionally accredited course of study for the Master of Public Administration degree (MPA) and a field of study for the PhD degree in the Department of Political Science.

The University's MPA degree is professionally accredited with concentrations in
Public Management
Health Care Administration
Nonprofit Administration
Fiscal Administration
Policy Analysis

And dual degree programs in

Law
Economics
Environmental Toxicology

Study with full-time faculty, who have researched and published in their fields and who are also involved in applied research and service in the community.

Alumni occupy management and administrative positions in federal, state and local government as well as hospitals and nonprofit organizations.

Courses are offered once a week in the evening during the semester to accommodate the working adult.

An internship complements the classroom experience and often leads to job offers. The internship can be waived for experienced professionals.

Scholarships and financial aid are available.

For more information and to apply, visit our website at www.mpa.pols.ttu.edu or contact us at:

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Fax: (806) 742.4038
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MPA Enrollment

Now accepting applications for Spring 2013 and Fall 2013. Great opportunity for recent graduates and professionals to strengthen their skills and increase their marketability for career advancement. All courses are in the evening to accommodate the working professional.



Texas Tech University, Master of Public Administration Program
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Recruitment

Help us recruit good students. Our alumni are our best recruiters. If you know of any potential candidates for our program, please let us know so that we can contact them. We would also like to know if there are any alumni who would like to be mentors to our students. If you are interested, please contact us. Mentors can be a big asset to helping our students with questions and help them navigate the program and get started in their career.

Contribute To The Program

The university is striving to become recognized as a Tier One higher education institution. This provides more prestige for alumni and students and increased resource opportunities for the university. We are close to this level but need to improve in only one or two areas. In conjunction with that effort, our vision is to develop a national reputation for the Political Science Department and the Public Administration program. This means developing a national reputation for the Political Science Department and the Public Administration program. A major element in developing this reputation is to host major conferences on important policy topics and invite scholars and practitioners with national reputations. To this end, we are soliciting contributions to establish a conference endowment. If you would like to support the development of the program with a financial contribution, please contact David Hamilton at david.hamilton@ttu.edu or 806.742.2977.

Connections is an electronic newsletter produced by the Master of Public Administration Program. If you have questions or comments contact us at:

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