



## TEXAS TECH UNIVERSITY

Office of the Vice President  
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# MEMORANDUM

**TO:** Financial Managers

**FROM:** Noel Sloan, Vice President for Administration and Finance and Chief  
Financial Officer *Noel Sloan*

**DATE:** May 20, 2016

**SUBJECT:** FY 2017 Operating Budget Policy and Guidelines

The goal of the FY 2017 Operating Budget is a budget that supports the University's strategic priorities. Each division is expected to scrutinize all expenditures in order to maximize resources in support of the upcoming legislative session.

I am pleased to inform you that a 2% merit program for faculty and staff has been approved for all centrally funded positions. The recommended merit will be effective September 1, 2016 for Fiscal Year 2017 upon approval by the Board of Regents at the August meeting. The criteria and procedures for awarding merits to employees who exhibited meritorious performance during FY 2016 are outlined in the Merit Policy section of this document.

The Budget Prep modules will open to users on May 20, 2016. The final budget requests will be due back to the Budget Office on June 7, 2016 at 5:00 pm. Intermediate deadlines should be determined and communicated by each college and/or division. The budget is not considered final and is subject to change until the Board of Regents has approved.

Budget Office staff will be providing hands-on "Budget Prep Workshops" beginning May 23, 2016. If you will be a user of the system, please register via the AFISM Training website: <http://webapps.tosm.ttu.edu/itts/sumtotalsystems>.

## **Faculty & Staff Merit Policy**

### **Eligibility Criteria**

- Benefits eligible faculty and staff (i.e., appointed at least as a .5 FTE, excluding benefits eligible working retirees and temporary workers).
- Employed on or before September 1, 2015 and continuously employed.
- Staff must have a current performance evaluation (dated February 2016 or after) with an overall rating of 4.0 or above on file with Human Resources by April 15, 2016.
- Faculty must have a current faculty annual report for year 2015 (dated spring 2016 or after).
- **Merit increases should be based on FY 2016 performance. The Provost or Administration and Finance Office will be reviewing merit amounts awarded to ensure the level of the merit increase is consistent with the faculty annual report or staff performance evaluation.**

### **Ineligibility Criteria**

- Employees who received any increase in compensation after March 1, 2016 (i.e., merit, promotion, reclassification, etc.) except for staff who received an increase after March 1, 2016 on the basis of completing a work related certification or college degree.
- Non-benefits eligible employees.
- Employees who are scheduled to retire or terminate on or before August 31, 2016 are excluded from merit consideration.
- Employees hired after September 1, 2015.
- Staff with a current performance evaluation score less than 4.0.

### **Other Criteria**

- Supplements are excluded from merit calculations.
- The existing criteria and procedures established by each department and/or college are to be considered in determining merit priorities.
- Selection of individuals or allocation of merit funds must not be made based on race, color, religion, sex, age, disability, genetic information, national origin, or veteran status.
- Increases in compensation should be awarded for meritorious performance during FY 2016, guided by existing department and/or college criteria and not across the board adjustments.

### **Merit Process**

- The equity fields in Salary Planner should not be used.
- Faculty and staff merits should be entered into the Merit Percent or Merit Amount fields in the Salary Planner Employee Detail screen.

- Merits awarded in Salary Planner to individuals who are currently eligible but become ineligible for any reason will be removed from Salary Planner and may NOT be reallocated once the budgets have been locked in the Budget Prep System.
- Merit amounts (or percentages) will be applied to the job labor distribution allocations (FOPs) in place when the merit is calculated.
- Merit reports are available in Cognos at the following location: Budget>Budget Prep>TTU and TTU System>Merit.

**Merit Pool Funding**

- Merit pools were determined by taking 2% of all eligible employees’ base salary. Please use the chart below to determine which merit pools will receive merit and fringe funding centrally, and which will require merits to be absorbed within the Fund’s current budget.

Fund Type	Funding Method
E&G State FOPs (11A, 11B172-B00000, & 11B021)	Budget increase to cover merit pool defined above will be provided to respective FOP(s).
Designated Funds (16A, 18C000)	Budget increase to cover merit pool defined above plus estimated fringes of 18% will be provided to respective FOP(s).
ALL Other Funds	No additional budget provided centrally.

**Salary and Personnel Guidelines**

**Faculty**

- Faculty promotions approved by the Board of Regents will be entered by the HR Compensation Office prior to the new fiscal year. Individuals promoted from Assistant to Associate Professor will receive a \$5,000 annual increase, from Associate Professor to Professor a \$7,000 increase, and promotions to Horn Professorship, an \$8,000 increase. These promotions are funded centrally by the President. The Provost Office will provide a list of faculty members receiving promotions. Funding will then be added to the appropriate FOPs by the Budget Office.
- Review all faculty salaries for appropriate effort percentages between instruction and research. For example, a faculty member that spends 60% of time on instruction and 40% on research should be programmed 60% 100 and 40% 200. These percentages must be determined in the department and college through a considered review of effort associated with each faculty member.

**Non-Faculty**

- **Staff Promotions** – Promotions will not be facilitated through Budget Prep. Promotions are to be made in accordance with OP 70.11, which requires that

vacant staff positions be properly posted and filled through a competitive selection process. Exceptions require the President's approval.

**New Positions, Reclassifications, Equity Increases and Permanent Future Changes**

- New Position requests, Reclassifications, and Equity Increases will follow the same approval and procedural guidelines used during the year.
- HR activity submitted in FY 2016 that impacts FY 2017 will be updated in Salary Planner with an offsetting adjustment to the appropriate budget pool as necessary. This will occur until August 31, 2016 to ensure budgets remain in line with salary activity.

**Non-Exempt Employees**

Please consider the following when estimating salary budget amounts:

- All non-exempt employees will be paid overtime when either hours worked exceeds 40 hours in a work week, or the combination of eligible leave and/or holiday pay plus hours worked exceeds 40 hours in a work week.
- When over 40 hours in a week are worked, the amount of time over 40 hours will be paid at 1 ½ times the regular hourly rate.
- When the combination of eligible leave, holiday pay, and hours worked exceeds 40 hours in a work week, but hours worked does not exceed 40 hours, the amount of time worked over 40 hours will be paid at the regular hourly rate.
- Full time hourly employee estimated annual cost is calculated by multiplying the hourly rate by 2080 hours. Employment for less than full time should be prorated based on the FTE of the employee.

**Vacant Positions**

- All vacant positions budgeted at a salary less than the minimum pay grade will be closed (including those budgeted at 0.00).

**Current Restricted and Matching Funds**

- Current restricted FOPs which will be active in FY 2017 can be added to employee/position labor distributions in Salary Planner, but should not be budgeted in Budget Development.
- All current restricted FOPs which will become inactive prior to FY 2017 must be removed from all labor distributions in Salary Planner.

**Temporary College level FOPs for use in Salary Planner for anticipated Sponsored Project (Grant) funding**

- As in prior years, temporary FOPs will be made available to Colleges during the upcoming Budget Prep process. The purpose of the Temporary College FOPs is to allow colleges to budget salaries for anticipated Sponsored Project funding. The use of the FOPs should be limited to the intended purpose and

should not be used as a matter of convenience. Additionally, it is recommended that the Temporary College FOPs be used only when the college does not have other funding sources.

- If a Temporary College FOP was utilized in the prior year, that FOP will be available again this Fiscal Year. To establish a new Temporary College FOP, please request a new fund via the New Fund System at <http://newfund.texastech.edu>. The request should include the following:
  - Fund Class – 18T;
  - Fund Title – Temporary Salary FOP [*College Name*];
  - Only one FOP may be established for each college.
- Temporary College FOPs may only be used for salaries associated with anticipated Sponsored Project funding and not as a matter of convenience.
- Salaries should be moved via Labor Redistribution form and/or the Current and Future Labor Change ePAF as soon as anticipated funding is available.

## **Other Expenditure Guidelines**

### **Requests for New FOPs**

- Upon proper approval for new initiatives or for realigning existing FOPs, complete and submit the appropriate Finance Forms, a Fund Request Form and/or a FOP Combination Form. Immediately upon approval and entry into the system by Accounting Services, the FOP will be available for entry into Budget Prep (key in the new FOP number into Budget Development and Salary Planner, access/security will automatically follow the ORGN as assigned in TeamAPP).

### **FOAP Budgeting**

- Fund types 11-14 and 16 are FOAP Budgeted. The available balance must be in the specific budget pool prior to spending.
- Fund types 17, 18 and 31 are FOP Budgeted. Budget availability is determined by adding the total available balance for all expense codes.

### **Current Restricted and Matching Funds**

- Budget Development does not include current restricted or matching FOPs. Budget Development requests associated with Current Restricted and Matching FOPs will be removed.

### **Longevity (Code 6A5)**

- For each two years of service, employees receive longevity pay of \$20 per month after the first 2 years of service. Incremental increases begin after 4

years of service. Please refer to OP 70.25 for further guidelines and the incremental payment schedule.

- Budget longevity cost within the FOP in budget pool code 6A5.
- A longevity estimate report is available in the Budget Prep folder of Cognos.

#### **Cell Phone Allowance (6A9)**

- Cell phone allowances should be reviewed annually to ensure appropriate business purpose and funding source. Funds should be set aside in code 6A9 for cell phone allowances. A list of overload jobs (including cell phone allowances) can be viewed in the Human Resources folder of Cognos Reports. All other overloads should be budgeted in 6Z0.

#### **Fringe Benefits (Code 6B4)**

- Fringe benefits must be budgeted for local & auxiliary FOPs in code 6B4 with the exception of 16A199, 16A201, 16A262 and 16A427 which will be centrally funded.
- A fringe benefit estimate report is available in the Budget Prep folder of Cognos.

#### **Contingency (Code 6Z0)**

- Funds should be set aside in code 6Z0 for any jobs submitted as overloads, with the exception of cell phone allowances which should be budgeted in 6A9. A list of overload jobs can be viewed in the Human Resources folder of Cognos Reports. The Budget Office will reallocate to the correct budget pools based on the type of overload.

#### **Materials and Supplies (Code 7C0)**

- Funds should be set aside for the annual mail stop fee in code 7C0.

#### **Communications and Utilities (Code 7D0)**

- The rates for the annual communications fee using the new FTE model have been provided to the Deans and Vice Presidents of each division. Funds should be set aside in 7D0 to facilitate the fee for the ongoing support of Microsoft Lync Unified Communications and TTU System Communication Services.
- A **\$3.50 per square foot** rate is to be used in estimating utility requirements for auxiliary units. This needs to be budgeted in the budget pool code 7D0.

#### **TA/RA/GPTI Exemptions (Code 7P2)**

- Departments appointing Teaching Assistants, Research Assistants or Graduate Part-Time Instructors on institutional FOPs must fund the TA/RA/GPTI exemption from that FOP. Budget an estimated exemption amount in budget pool code 7P2 on the institutional FOPs that you intend to pay the students.

This amount is based on nine semester credit hours. Split appointments may be divided proportionately. If a restricted account does not allow expenditures for student waivers, please budget the waiver expenditures in the institutional FOP that it will be charged to. **Please note: Graduate Assistants appointed with a GA title will not receive a fee exemption.**

#### **Unallocated Expenses (Code 7Z6)**

- To cover unanticipated, non-salary expenses, funds are budgeted in code 7Z6.

### **Revenue and Transfer Guidelines**

#### **Revenue Estimates**

- Conservative estimates should be used in projecting revenue. Managers need to check the FOPs total revenue that was generated in FY 2015 and current projected in FY 2016 in order to project for FY 2017. If no revenue was generated in the last two years, please remove this revenue source and related expenses from your FOP in Budget Development.
- ADIA (Academic Department Instruction Assessment) will not be budgeted during the prep cycle beginning FY 2017. Differential Tuition revenue budget estimates have been entered by the Budget Office.
- The Budget Development module includes a comment feature to be completed for any FY 2017 revenue estimate that exceeds the base revenue budget.

#### **Carry Forwards (5Z8)**

- Carry forward of prior year fund balance may only be used in special circumstances and requires approval of the Managing Director of Budget as the prior year fund balance cannot be determined until fiscal year-end.

#### **Transfers**

- If the source of revenue is a transfer from another fund, the FOAP for the transfer in and the transfer out must be entered in the Budget Prep Transfer System.
- Only permanent transfers are allowed on budget book FOPs, whether they are mandatory or non-mandatory transfers, and should be listed in the Budget Transfer System.
- Debt Service and Administrative Service Charge transfers have been entered by the Budget Office.

#### **Service Departments**

- Service FOPs should carefully review the rates they charge the departments so that all costs are recouped for the services rendered without accumulating excess fund balance.

### **Contact Information**

If you have any questions concerning these guidelines, or if you need help in entering data in the Budget Prep modules, please refer to the Budget Contacts listed in the Budget Office website at <http://www.depts.ttu.edu/budget/> or call the Budget Office at 742-3228.

cc: Interim President John Opperman  
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