

TEXAS TECH UNIVERSITY SYSTEM  
Lubbock, Texas

Minutes

Board of Regents  
February 8, 2001

Thursday, February 8, 2001.—The members of the Board of Regents of the Texas Tech University System convened at 11:40 a.m. on Thursday, February 8, 2001, in Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were James E. Sowell, Chairman; J. Robert Brown, Vice Chairman; Carin Barth; E. R. "Dick" Brooks; John W. Jones; Nancy E. Jones; and J. Michael Weiss. Brian C. Newby and Alan B. White arrived shortly after the meeting had been called to order.

Also participating at the opening of the meeting were John T. Montford, Chancellor; James L. Crowson, Deputy Chancellor for Administration; Elizabeth Haley, Interim Deputy Chancellor for Operations; David Schmidly, President, Texas Tech University; David R. Smith, President, Texas Tech University Health Sciences Center; Pat Campbell, Vice Chancellor and General Counsel; Jim Brunjes, Chief Financial Officer; and Lucy Lanotte, Executive Secretary to the Board of Regents.

- I. CALL TO ORDER.—Chairman Sowell announced a quorum present and called the meeting to order.
  
- II. INTRODUCTIONS AND RECOGNITIONS.—Chairman Sowell called on Chancellor Montford for the introductions and recognitions. Chancellor Montford welcomed Dr. Elizabeth G. Haley, who is serving as interim deputy chancellor for operations; Linda C. Hoover, who is serving as interim dean of the College of Human Sciences; and Dr. Steve Sears, who is serving as interim dean of the College of Business Administration. Chancellor Montford also welcomed Dr. Bob Hickerson, dean of the Junction campus, and the following individuals who are interested in the Texas Tech initiative to establish an education program in the Hill Country: Marc Williamson, superintendent of Fredericksburg I.S.D.; Robert Weinheimer, chairman of the Higher Education Steering Committee for the Texas Tech initiative in the Hill Country; and Linda Langerhans, member of the steering committee and former Mayor of Fredericksburg. Chancellor

Montford then introduced Jeff Blackwell, president of the San Antonio Chapter of the Texas Tech Ex-Students Association.

- III. RECESS TO EXECUTIVE SESSION.—At approximately 11:45 a.m., at the direction of Chairman Sowell, the Board recessed and convened in Executive Session as authorized by Chapter 551 of the *Texas Government Code*.
  
- IV. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 1:10 p.m., the Board reconvened in open session in Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas, for the purpose of recessing into Committee Meetings.
  
- V. RECESS TO STANDING COMMITTEES.—At approximately 1:12 p.m., at the direction of Chairman Sowell, the Board recessed into meetings of its standing committees, which were conducted sequentially in open session. The Academic, Clinical and Student Affairs Committee met from approximately 1:12 p.m. until approximately 2:25 p.m. in Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas; the Finance and Administration Committee met from approximately 2:25 p.m. until approximately 2:45 p.m. in Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas; and the Facilities Committee met from approximately 2:45 p.m. until approximately 3:09 p.m. in the Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas.
  
- VI. RECONVENING OF THE BOARD TO OPEN SESSION.—At approximately 3:09 p.m. on Thursday, February 8, the Board reconvened in open session in Executive Salon 3, Third Floor, Adam's Mark Hotel, 111 Pecan Street East, San Antonio, Texas, to consider items as a Board and in the Committee of the Whole.
  
- VI.A. APPROVAL OF MINUTES.—Regent Newby moved that the minutes of the Board meeting held on December 14, 2000 be approved. Regent Brown seconded the motion, and the motion passed unanimously.
  
- VI.B. COMMITTEE OF THE WHOLE

Chairman Sowell announced that for the purpose of facilitating action on the items to be considered, Vice Chairman Brown would preside over the Committee of the Whole.

1. Regent Brown called on Deputy Chancellor Crowson who presented the item regarding approval of the Consent Agenda and acknowledgment of review of the Information Agenda. Regent Brown moved that the Consent Agenda be approved. The motion was seconded and passed unanimously. The following are the Minute Orders approved by this motion:

- a. TTU: Approve leaves of absence.—The Board approved the following leaves of absence that had been approved administratively by the Office of the President and the Office of the Chancellor.

Leave without pay for Kathleen Hennessey, professor, College of Business Administration, for the period January 15, 2001 through May 31, 2001. The purpose of this leave is the development of research and teaching programs in telecommunications. This leave will be taken in Dallas, Texas.

Leave without pay for Mike Moses, professor, College of Education, for the period January 15, 2001 through January 15, 2002. Dr. Moses begins duties as general superintendent with the Dallas Independent School District January 2001, but plans to continue working with colleagues in the education leadership program at Texas Tech University during this one-year period, as time permits. This leave will be taken in Dallas, Texas.

Postpone a faculty development leave with salary for Dr. Richard L. Blanton, associate professor, Department of Biological Sciences. This leave was scheduled to begin January 10, 2001 through May 31, 2001, but needs to be postponed until September 1, 2001 through January 10, 2002. This request is warranted due to delays in lab work being conducted at Texas Tech University. This leave is to study the regulation of expression of the gene for the cellulose synthase in the cellular slime mold *Dictyostelium discoideum* and will be taken at the University of Dundee, Scotland.

- b. TTU: Approve emeritus appointments.—The Board approved the granting of emeritus status to the individuals listed below as approved administratively by the Office of the President and the Office of the Chancellor.

David Charles Cummins

Professor of Law (30 years)

Samuel Everett Curl	Professor of Animal Science and Dean, College of Agricultural Sciences and Natural Resources (31 years)
Wayne Timothy Ford	Professor of Mathematics and Statistics (32 years)
James Wilton Graves	Professor of Agricultural and Applied Economics (37 years)
Ruth Martin	Professor of Education, Nutrition and Restaurant/Hotel Management (13 years)
Arunkumar Mitra	Associate Professor of Mathematics and Statistics (33 years)
Thomas Alec Musiak	Professor and chairperson, Department of Landscape Architecture (12 years)
Benjamin Havelock Newcomb	Professor of History (35 years)
William Manos Portnoy	Professor of Electrical Engineering (33 years)
Rodric Bruce Schoen	Thornton Professor of Law (28 years)
Darrell Lee Vines	Professor of Electrical Engineering (37 years)

c. TTU: Ratify the establishment of (i) the Center for Entrepreneurship; and (ii) the Institute for Internet Buyer Behavior.—The Board approved the establishment of the following center and institute as approved administratively by the Office of the President and the Office of the Chancellor.

- (i) The Center for Entrepreneurship. The Center for Entrepreneurship will provide a structure that will first and foremost provide opportunities for students to participate in entrepreneurial endeavors while simultaneously supporting initiatives for the founding of high technology firms by faculty (of all colleges) and by individuals desiring to establish organizations in the West Texas

Region. The key concept is to provide faculty and student assistance to budding entrepreneurs that will furnish “turn-key” business plans and assist in the proof of concept phase of a possible technology. A fundamental principle of the entity is to realize synergies among the capabilities of the several colleges of Texas Tech University and the needs and resources of surrounding economic development organizations such as the Reese Development Authority.

- (ii) The Institute for Internet Buyer Behavior. The mission of the Institute for Internet Buyer Behavior (“I<sup>2</sup>B<sup>2</sup>”) is the generation and dissemination of new knowledge regarding the transformational impact of the Internet on the production, distribution, and consumption processes of a global economy.

The goal of the I<sup>2</sup>B<sup>2</sup> is to conduct applied research that leads to an understanding of changes in consumer acquisition and consumption behavior as a result of new processes, products, and services created and delivered by the Internet. The output of the I<sup>2</sup>B<sup>2</sup> will be of value to organizations trying to understand how to compete, to investors trying to evaluate where to invest, to students trying to understand career choices and employment opportunities, and to researchers attempting to explain and predict consumer behavior as the Internet reshapes the global economy.

- d. TTU: Approve name change from the Texas Center for Productivity and Quality of Work Life to the Texas Center for Innovative Organizations.—The Board approved changing the name of the Texas Center for Productivity and Quality of Work Life to the Texas Center for Innovative Organizations as approved administratively by the Office of the President and the Office of the Chancellor.

When the Texas Center for Productivity and Quality of Work Life was established in 1981, the name was well-suited to its mission. Since that time, activities have changed and the name Texas Center for Innovative Organizations better reflects the activities in which the Center is engaged.

- e. TTU: Approve naming of Computer Room EE218 in the Department of Electrical and Computer Engineering as the “Marion Hagler Computer Center.”—The Board approved

naming Computer Room EE218 in the Electrical Engineering Building, Department of Electrical and Computer Engineering, the “Marion Hagler Computer Center” as approved administratively by the Office of the President and the Office of the Chancellor to honor Dr. Marion Hagler’s commitment to the teaching, research, and service missions of Texas Tech University.

Dr. Marion Hagler, professor of electrical engineering and senior associate dean in the College of Engineering, who retired at the end of the fall 2000 semester after 33 years of teaching, research, and service to Texas Tech University. Dr. Hagler came to Texas Tech in 1967 as an assistant professor; in 1970 he was tenured and promoted to associate professor; and in 1975 he was promoted to Professor of Electrical Engineering. In 1981, he was named a Paul Whitfield Horn Professor based on his distinguished record of research and service to Texas Tech University.

Dr. Hagler was named acting chairman of Electrical Engineering/Computer Science in 1983 and permanent chairman in 1984 serving until 1987. He continued as chairman of Electrical Engineering from 1987 to 1995. Since 1997, he has served as the director for the Program in Semiconductor Product Engineering. Currently, he is the senior associate dean in the College of Engineering.

- f. TTU: Approve lease agreement for space on the roof of the University Plaza office building for placement of a telecommunications tower.—The Board approved a lease agreement between Texas Tech University (“TTU”) and Alamosa Wisconsin Limited Partnership (“Alamosa”) for the lease of space on the roof of the University Plaza office building for the construction and operation of a telecommunications tower as approved administratively by the Office of the President and the Office of the Chancellor. The original term of the lease will be at least five (5) years, with subsequent renewal periods upon mutual agreement. Alamosa will pay to TTU \$2,000 per month, which will be increased by fifteen percent (15%) upon each renewal.
- g. TTU: Ratify budget and salary adjustments for the period November 1, 2000 through December 31, 2000.—The Board ratified budget and salary adjustments for the period November 1, 2000 through December 31, 2000, included herewith as Attachment No. 1, as approved administratively

by the Office of the President and the Office of the Chancellor.

- h. TTUHSC: Approve Center for Functional Brain Mapping and Cortical Studies.—The Board approved the establishment of a Center for Functional Brain Mapping and Cortical Studies in the TTUHSC School of Allied Health (“SOAH”) as approved administratively by the Office of the President and the Office of the Chancellor. The center's primary purpose will be to study how the nervous system interprets information from the environment. The Center will operate within the Department of Communication Disorders in the SOAH. The Program Director for the Doctor of Audiology Program will be the initial Director of the Center.
  
- i. TTUHSC: Approve renewal of current agreement with Brenda Arnett and Associates.—The Board approved the renewal agreement with Brenda Arnett and Associates (Houston, Texas), as approved administratively by the Office of the President and the Office of the Chancellor. The term of the agreement is March 1, 2001 through August 31, 2001 for the purpose of assisting Texas Tech University Health Sciences Center in enhancing federal and private support for the expansion of research, education and service programs. The amount of the agreement would not exceed \$25,000, plus expenses not to exceed \$3,000, for a period of six months.

Mr. Brown then moved that the Board acknowledge its review of the Information Agenda as follows:

#### Information Agenda

Information is provided as required by *Board of Regents Policy 01.01.10.c*.

- (1) TTU and TTUHSC: Summary of Revenues and Expenditures by Budget Category, FY 2001, per *Board of Regents Policy 01.01.8.c(3)(f)*: All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information.
  - (a) TTU: Report dated November 30, 2000 for fiscal year 2001
  - (b) TTUHSC: Report dated November 30, 2000 for fiscal year 2001
  
- (2) TTU: Budget Adjustments per *Board of Regents Policy 04.04.4.c(3)* for the period November 1, 2000 through December 31, 2000: For research contracts, grants, and sponsored projects, any budget adjustments exceeding \$100,000 and supplemental awards and renewal proposals greater than \$250,000 will be reported to the board for information.

- (a) Residual Stresses in Thermosetting Resins for Polymer Matrix Composites; \$193,859; From AFOSR;
  - (b) MURI 2 – Explosive-Driven Power Generation for Directed-Energy Munitions; \$191,094; From AFOSR CFDA 12.630;
  - (c) T9700/PhaseIII-DOD/Admin/QA (1331-44-0962); \$1,012,648; DOD/Brookes AFB Phase III;
  - (d) T9700/PhaseIII-DOD/Terrestrial; \$176,821; From 1331-44-0962 – T9700/Phase III-DOD/Admin/QA;
  - (e) T9700/Phase III-DOD/Aquatic; \$108,288; From 1331-44-0962 – T9700/Phase III-DOD/Admin/QA;
  - (f) T9700/Phase III-DOD/ERA-Aquatic; \$153,491; From 1331-44-0962 – T9700/Phase II-DOD/Admin/QA;
  - (g) T9700/Phase III-DODAnalytical; \$150,491; From 1331-44-0962 – T9700/PhaseIII-DOD/Admin-QA;
  - (h) T9700/Phase III-DOD/Modeling; \$128,455; From 1331-44-0962 – T9700/Phase III-DOD/Admin/QA;
  - (i) Head Start Family Literacy Program; \$120,893; National Center for Family Literacy Prime DHHS 90YL0001/02;
  - (j) Scientific Basis for Gate-Stack Interface Engineering; \$450,000; SemaTech; and
  - (k) Texas Grant; \$999,055; Coordinating Board.
- (3) TTUHSC: Budget Adjustments per *Board of Regents Policy 04.04.4.c(3)* for the period November 1, 2000 through December 31, 2000: For research contracts, grants, and sponsored projects, any budget adjustments exceeding \$100,000 and supplemental awards and renewal proposals greater than \$250,000 will be reported to the board for information.
- (a) Development of counter-terrorism measures to combat the bacteria *Yersinia pestis* with selenium pharmaceuticals; \$287,223; DOD/Ophthalmology-Lubbock;
  - (b) Use of combinatorial peptide chemistry in detection of bio-threat agents; \$172,574; DOD/Microbiology-Lubbock;
  - (c) Study of long term consequences associated with chemical warfare agents and biological toxins; \$275,336; DOD/Physiology-Lubbock;
  - (d) Provide funding to train Family Practice physicians; \$1,231,480; Texas Higher Education Coordinating Board/Family Medicine-Lubbock, Amarillo, Odessa, El Paso;
  - (e) Provide family planning and preventive child health services to women and children with emphasis on low income; \$1,471,762; Texas Department of Health/Obstetrics and Gynecology-Odessa & El Paso;
  - (f) Provide special supplemental nutrition program for women, infants and children (WIC); \$1,749,675; Texas Department of Health/Obstetrics and Gynecology-Odessa.
- (4) TTUHSC: School of Medicine Faculty Employment Contracts per *Board of Regents Policy 04.05.4.b*: “All faculty employment contracts greater than \$100,000 per annum shall be approved by the president. A list of all faculty employment contracts greater than \$100,000 per annum will be provided to the board as an information item at the next board meeting.”
- (a) Khatchadourian, Joseph, M.D., Assistant Professor/NTT; Internal Medicine, Odessa; 1/1/01-8/31/01; \$120,000;
  - (b) Marcus, Robert S., M.D., Associate Professor/NTT; Ob/Gyn, Odessa; 12/1/00-8/31/01; \$203,000;
  - (c) Marshall, Michael P., M.D., Associate Professor/NTT; Orthopaedic Surgery, Lubbock; 1/1/01-8/31/02; \$211,000;



- (d) McGovern, Robert, M.D., Associate Professor/NTT; Pediatrics, El Paso; 11/1/00-8/31/01; \$121,000; and
- (e) Smith, Michael C., M.D., Instructor/NTT; Emergency Medicine, El Paso; 12/15/00-8/31/01; \$130,000.

The motion was seconded and passed unanimously.

- 2. TTU and TTUHSC: Approve changes in capital projects planning process.—Regent Brown called on Deputy Chancellor Crowson who presented an information item with respect to changing the Four-Year Capital Plan normally presented at the February board meeting to a Five-Year Capital Plan to be presented at the May board meeting.
- 3. TTUS: Approve amendments to the Campus Master Plan.—Regent Brown called on Deputy Chancellor Crowson who presented the item regarding the approval of the following amendments to the campus land use plan, a component of the Campus Master Plan documents, included herewith as Attachment No. 2:

Grounds Maintenance Nursery	20 acres
Ronald McDonald Expansion	2 acres
Student Recreational Fields	29 acres
Park and Ride Facility	10 acres

The motion was seconded, and passed unanimously.

- 4. TTUS: Approve increase to Office of Facilities Planning and Construction surcharge.—Regent Brown called on Deputy Chancellor Crowson who presented the item, included herewith as Attachment No. 3, to approve an increase by 0.5% (one half of one percent) in the surcharge assessed by the Office of Facilities Planning and Construction ("FP&C").

Mr. Ellicott explained that the existing rates were based on the rates utilized by the University of Texas System and the Texas A&M System. Texas Tech has a different funding mechanism whereby FP&C receives a percent of each invoice. Most of the revenue does not occur until the construction phase; however, approximately one-half of the effort is spent in the design phase. Therefore, a structural funding deficit occurs. It is anticipated that the 0.5% will generate approximately \$1.2 million over the next four years.

Regent Weiss noted that the funding mechanism seems to put the funding well behind the need for resources. He recommended that a corrective action be taken. If not, a period of time may occur when all of the work is done and then the money begins to come in. He recommended that a model be built to fund the project as follows: 50% on approval; 40% on the bid going out and 10% upon completion.

Mr. Ellicott stated that the university has looked at an up-front funding model which would allow us to operate with a positive fund balance rather than at a deficit. Additional revenue is still needed, however, to handle the expenses that are involved in managing the projects.

Mr. Crowson responded that the 50/40/10 model has merit.

Regent Weiss asked that if the 50/40/10 model was considered again and adopted, would the university still need the one-half point increase? He stated that we will hit a point someday where this department is going to be receiving funding, assuming for a minute that you stopped every planning job, then you would have all the funds coming in and no needed resources.

Mr. Ellicott stated that the funds would then be utilized to pay off the deficit because we currently operate in a deficit mode.

Mr. Crowson explained that the 50/40/10 model would put the department past the deficit.

Mr. Brunjes noted that the model would put us at a "break even" point. The university prefunded the department approximately \$2 million at the present time that would be about the equivalent of the 50/40/10 model.

Mr. Ellicott reported that if the department did 50% on approval of the project, 40% when we award a construction contract and 10% upon substantial completion, we would be approximately \$1.6 million out of debt. Under the current plan, we will break even in approximately the second quarter of FY03. But since the project revenue ends at FY04, because there are no more projects pending, we start going back in the hole.

Mr. Brunjes noted that we have a cash flow that has us breaking even in 2003. There is also a requirement of the state that since we cannot charge capital projects, except as a percent of the total cost of the project, we cannot charge a budgeted amount for projects. We could not collect 50% beforehand on the projects that are funded through the state HEAF appropriations.

Regent Weiss asked if it couldn't be fixed on the other end. It was stated that the cost of the project must not be ascertained before the surcharge can be funded.

Mr. Brunjes stated that we cannot assess direct charges from a department to a project and we cannot move budgets out of the state treasury. We have to charge that as a percent of the construction of the project for state-funded projects. That includes primarily the HEAF projects.

Regent Weiss asked if the state statutes will not permit the 50/40/10 model.

Mr. Brunjes confirmed that this was correct if state funds are involved.

Mr. Crowson explained that only the Higher Education Assistance Fund projects would be restricted by the state statutes.

Mr. Brunjes confirmed that this was correct. When the university has to go through the state comptroller's office, we are restricted. We did elect to have a funding model that was appropriate for all projects and not try to separate a funding model for the state from the funding model for funds that are committed locally.

Mr. Crowson noted that the TRB projects and the other revenue in the revenue financing system projects are not affected by the state limitations.

Regent Weiss asked if the university gets in a situation where we fund at a time when the resources are needed here and we fund later.

Mr. Brunjes confirmed that this was correct. This is why we have a deficit.

Mr. Crowson reported that the deficit is a structure deficit.

Mr. Ellicott noted that the University of Texas and the A&M Systems both fund up-front. The Texas Department of Transportation funds up-front. From my experience, the Army Corps of Engineers also has up-front revenue and is managed down. Based on his experience, he recommended that 10% be held until substantial completion because there is always some work that needs to be done when the project is over.

The motion was seconded, and passed. Mr. Weiss asked to be recorded as voting "no."

5. TTUS: Approve naming of Texas Tech Boulevard.—Regent Brown called on Deputy Chancellor Crowson who presented the item to approve naming the new boulevard to be constructed from the corner of 19th Street and Indiana Avenue and extending north through the university campus to Loop 289 and Quaker Avenue as "Texas Tech Boulevard." Approvals have been obtained and construction is expected to begin on May 1, 2002.

Chancellor Montford asked whether there would be objection from the board, the city of Lubbock, or other members of the administration if "Parkway" were substituted for "Boulevard." Mr. Crowson said that he did not believe there would be objection from the administration or the city.

After discussion by the board, Regent Brown amended the motion to change the name of the new boulevard to be constructed from the corner of 19th Street and Indiana Avenue and extending north through the university campus to Loop 289 and Quaker Avenue to the "Texas Tech Parkway."

The motion was seconded, and passed unanimously.

6. TTU: Report on the Hill Country Initiative.—The board accepted a report on the Hill Country Initiative presented by Dr. David Schmidly, president, and Dr. Robert Hickerson, dean, Texas Tech University campus at Junction.

#### VI.C. REPORT OF EXECUTIVE SESSION

Chairman Sowell called on Vice Chairman Brown to present motions regarding items discussed in Executive Session.

Vice Chairman Brown moved that the Office of the Chancellor be authorized to proceed with the University Golf Course proposal to the Texas Higher Education Coordinating Board within the parameters and as authorized in Executive Session. The motion was seconded, and passed. Mr. Weiss asked to be recorded as voting “no.”

Vice Chairman Brown moved that the Office of the Chancellor be authorized to negotiate and finalize the sale of an easement upon university property to the Texas Department of Transportation for construction of the East-West Freeway. This authority shall be within the parameters set forth in Executive Session. The motion was seconded, and passed unanimously.

#### VI.D. REPORT OF THE ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

Chairman Sowell called on Regent N. Jones to give the report of the Academic, Clinical and Student Affairs Committee.

Regent Jones reported that the Academic, Clinical and Student Affairs Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders which follow were recommended by the Academic, Clinical and Student Affairs Committee and approved in open session and without objection by the Board of Regents of Texas Tech University System.

1. TTU: Approve exception to Board of Regents Policy 04.23, Nepotism.—The Board approved the granting of an exception to *Board of Regents Policy 04.23, Nepotism*, to allow Susan Kvashny, wife of Alon Kvashny, chairperson, Department of Landscape Architecture, to be employed as a visiting instructor, Department of Landscape Architecture, College of Agricultural Sciences and Natural Resources. All personnel actions, compensation decisions performance evaluations, merit increases and all other administrative decisions will fall under the direct purview of the

dean of the College of Agricultural Sciences and Natural Resources.

2. TTU: Approve appointment with tenure.—The Board approved the granting of tenure to William R. Pasewark, Ph.D., new professor in the Area of Accounting, College of Business Administration, contemporaneously with his appointment as professor at Texas Tech University. Dr. Pasewark was previously tenured at the University of Houston.
3. TTU: Approve granting of academic tenure.—The Board approved granting academic tenure to Gerald Dolter, associate professor, School of Music, College of Arts and Sciences; and Jonathan Marks, associate professor, Department of Theatre and Dance, College of Arts and Sciences, effective February 8, 2001.
4. TTU: Approve changes in academic rank and granting of tenure.—The Board approved changes in academic rank, effective September 1, 2001, and the granting of tenure, effective February 8, 2001, for the following faculty of Texas Tech University:

Cary Green, from assistant professor to associate professor,  
Department of Plant and Soil Science, College of Agricultural  
Sciences and Natural Resources;

Robert Mitchell, from assistant professor to associate professor,  
Department of Range, Wildlife and Fisheries Management,  
College of Agricultural Sciences and Natural Resources;

Gene Wilde, from assistant professor to associate professor,  
Department of Range, Wildlife and Fisheries Management,  
College of Agricultural Sciences and Natural Resources;

Juan Granados, from assistant professor to associate professor,  
Department of Art, College of Arts and Sciences;

Andrew Martin, from assistant professor to associate professor,  
Department of Art, College of Arts and Sciences;

Marliss Desens, from assistant professor to associate professor,  
Department of English, College of Arts and Sciences;

Harold Gurrola, from assistant professor to associate professor,  
Department of Geosciences, College of Arts Sciences;

James Rogers, from assistant professor to associate professor,  
Department of Health, Physical Education and Recreation,  
College of Arts and Sciences;

Marilyn Massey-Stokes, from assistant professor to associate  
professor, Department of Health, Physical Education and  
Recreation, College of Arts and Sciences;

Jimmie Reeves, from assistant professor to associate professor,  
School of Mass Communications, College of Arts and  
Sciences;

Carl Seaquist, from assistant professor to associate professor,  
Department of Mathematics and Statistics, College of Arts  
and Sciences;

John Gilbert, from assistant professor to associate professor,  
School of Music, College of Arts and Sciences;

Stephen Saideman, from assistant professor to associate  
professor, Department of Political Science, College of Arts  
and Sciences;

Jerome Koch, from assistant professor to associate professor,  
Department of Sociology, Anthropology and Social Work,  
College of Arts and Sciences;

Debra Laverie, from assistant professor to associate professor,  
Area of Marketing, College of Business Administration;

Sandra Cooper, from assistant professor to associate professor,  
College of Education;

Barbara Morgan-Fleming, from assistant professor to associate  
professor, College of Education;

Julie Thomas, from assistant professor to associate professor,  
College of Education;

Michael Verdi, from assistant professor to associate professor,  
College of Education;

Hansel Burley, from assistant professor to associate professor,  
College of Education;

Sudqi Alayyan, from assistant professor to associate professor,  
Department of Engineering Technology, College of  
Engineering;

Jordan Berg, from assistant professor to associate professor,  
Department of Mechanical Engineering, College of  
Engineering; and

Tim Dodd, from assistant professor to associate professor,  
Department of Education, Nutrition and Restaurant/Hotel  
Management, College of Human Sciences.

5. TTU: Approve changes in academic rank.—The Board approved changes in academic rank for the following faculty of Texas Tech University, effective September 1, 2001:

Octavio Ramirez, from assistant professor to associate professor,  
Department of Agricultural and Applied Economics, College  
of Agricultural Sciences and Natural Resources;

Ellen Peffley, from associate professor to professor, Department of  
Plant and Soil Science, College of Agricultural Sciences and  
Natural Resources;

Tina Fuentes, from associate professor to professor, Department of  
Art, College of Arts and Sciences;

Larry Blanton, from associate professor to professor, Department of  
Biological Sciences, College of Arts and Sciences;

Bradley Ewing, from assistant professor to associate professor,  
Department of Economics and Geography, College of Arts  
and Sciences;

Jamie Kruse, from associate professor to professor, Department of  
Economics and Geography, College of Arts and Sciences;

Constance Kuriyama, from associate professor to professor,  
Department of English, College of Arts and Sciences;

Victor Shubov, from associate professor to professor, Department  
of Mathematics and Statistics, College of Arts and Sciences;

Keith Bearden, from associate professor to professor, School of  
Music, College of Arts and Sciences;

Glenn Browne, from assistant professor to associate professor,  
Area of ISQS, College of Business Administration;

Dale Duhan, from associate professor to professor, Area of  
Marketing, College of Business Administration; and

James Dickens, from assistant professor to associate professor,  
Department of Electrical Engineering, College of  
Engineering.

6. TTU: Approve granting of continuing appointment to librarian.—The Board approved granting continuing appointment to John Camp, associate librarian, Library, effective February 8, 2001.
7. TTU: Approve granting of promotion and continuing appointment to librarian.—The Board approved granting promotion, effective September 1, 2001, and granting continuing appointment, effective February 8, 2001, to Lorraine Bingham, assistant librarian, Library; Victoria Jones, assistant archivist, Library; Brian Quinn, assistant librarian, Library; and Linda Warner, assistant librarian, Library.
8. TTU: Approve granting of promotion to librarian.—The Board approved granting of promotion to Theresa Trost, from associate librarian to librarian, Library, effective September 1, 2001.
9. TTU: Approve designation of Horn professorships.—The Board approved the designation of Horn professors, effective February 8, 2001, to Dr. Frits Ruymgaart, Department of Mathematics and Statistics, College of Arts and Sciences; and Dr. William Westney, School of Music, College of Arts and Sciences.
10. TTU: Approve a Bachelor of Arts degree in Natural History and Humanities in the Honors College.—The Board approved a new degree program for a Bachelor of Arts in Natural History and Humanities in the Honors College and authorized the Office of the Chancellor to cause a proposal to be submitted to the Texas Higher Education Coordinating Board seeking approval for such a program.
11. TTU: Approve a Master of Science degree in Manufacturing Systems and Engineering in the College of Engineering.—The Board approved a new degree program for a Master of Science in Manufacturing Systems and Engineering, College of Engineering, and authorized the Office of the Chancellor to cause a proposal to be submitted to the Texas Higher Education Coordinating Board seeking approval for such a program.



12. TTUHSC: Approve change in academic rank in the School of Medicine.—The Board approved a change in academic rank for Judith Kupersmith, M.D., from Associate Professor to Professor of Clinical Neuropsychiatry and Behavioral Sciences in the School of Medicine, effective February 9, 2001.

Dr. Kupersmith has greatly contributed to the educational mission of the School of Medicine and specifically to the residents of the Department of Neuropsychiatry and Behavioral Sciences. Her distinguished service to the Texas Tech University School of Medicine is deserving of the promotion to professor.

The conditions of the waiver of the nepotism rules that the Board of Regents approved on May 9, 1997, namely, that no personnel actions, compensation decisions, performance evaluations, merit increase or other administrative decisions would be taken by Dr. Joel Kupersmith, dean of the School of Medicine, with reference to Dr. Judith Kupersmith, have been followed scrupulously in that President Smith has made all such decisions.

13. TTUHSC: Approve changes in academic rank in the School of Medicine.—The Board approved changes in academic rank, effective September 1, 2001, for the following non-tenure-track faculty of Texas Tech University Health Sciences Center:

Tamis Bright, M.D., assistant professor to associate professor, Internal Medicine, School of Medicine;

Jane Counts, Ph.D., instructor to assistant professor, Family Medicine, School of Medicine;

Werner de Riese, M.D., assistant professor to associate professor, Surgery, School of Medicine;

Joe A. Fralick, Ph.D., associate professor to professor, Microbiology, School of Medicine;

Arthur Petrosian, Ph.D., assistant professor to associate professor, Neuropsychiatry, School of Medicine;

Thomas Pressley, Ph.D., associate professor to professor, Physiology, School of Medicine;

Rial Rolfe, Ph.D., associate professor to professor, Microbiology, School of Medicine; and

Steven C. Schneider, Ph.D., assistant professor to associate professor, Family and Community Medicine, School of Medicine.

14. TTUHSC: Approve changes in academic rank and granting of tenure.—The Board approved changes in academic rank, effective September 1, 2001, and the granting of tenure, effective February 8, 2001, for the following faculty of Texas Tech University Health Sciences Center:

John A. Daniel, Ed.D., assistant professor to associate professor, Rehabilitation Sciences, School of Allied Health;

D. Dwayne Paschall, Ph.D., assistant professor to associate professor, Communication Disorders, School of Allied Health;

Phillip S. Sizer, Jr., assistant professor to associate professor, Rehabilitation Sciences, School of Allied Health;

Michael Blanton, Ph.D., assistant professor to associate professor, Pharmacology, School of Medicine;

Gail A. Cornwall, Ph.D., assistant professor to associate professor, Cell Biology and Biochemistry, School of Medicine;

Vaughan H. Lee, Ph.D., assistant professor to associate professor, Cell Biology and Biochemistry, School of Medicine;

Raul Martinez-Zaguilan, Ph.D., assistant professor to associate professor, Physiology, School of Medicine; and

Simon C. Williams, Ph.D., assistant professor to associate professor, Cell Biology and Biochemistry, School of Medicine.

15. TTUHSC: Approve granting of tenure.—The Board approved granting of tenure, effective February 8, 2001, for the following faculty of Texas Tech University Health Sciences Center:

Lori Rice-Spearman, academic associate professor, Diagnostic and Primary Care, School of Allied Health;

Sandra M. Brown, M.D., associate professor patient care, Ophthalmology, School of Medicine;

Shafiq A. Khan, Ph.D., associate professor, Cell Biology and Biochemistry, School of Medicine;

Barbara Rohland, M.D., associate professor patient care, Health Services Research Management, School of Medicine; and

Charles F. Seifert, Pharm.D., professor, Pharmacy Practice, School of Pharmacy.

16. TTUHSC: Approve agreement with consultant to conduct an analysis of, and make recommendations regarding, the clinical business operations, clinic administration, and department administrator responsibilities at the School of Medicine at Amarillo.—The Board approved a consulting agreement with Healthcare Integration Consultants, Inc. (“Consultant”) to conduct an analysis of, and make recommendations regarding, the clinical business operations, clinic administration, and department administrator responsibilities at the Texas Tech University Health Sciences Center at Amarillo (“TTUHSC”) School of Medicine.

Total cost of the consulting agreement is not to exceed \$35,000 (based on a \$175 per hour fee and between 142 and 200 hours of service). In addition, TTUHSC will reimburse Consultant’s actual travel, lodging and out-of-pocket expenses related to the engagement, estimated at \$6,500. The project will be diligently pursued until completion, approximately 120 days, and will begin as quickly as possible following approval by the Board of Regents, acceptance of the engagement agreement, and remittance of the initial fee of \$5,000.

17. TTUHSC: Approve an amendment to the agreement with Radiology Associates of Albuquerque for Emergency Room radiology readings.—The Board approved an amendment to extend the agreement with Radiology Associates of Albuquerque (“RAA”) for Emergency Room radiology film interpretations from March 1, 2001 through March 31, 2001, with a 30-day renewal clause.

Due to a national shortage of radiologists and a reduction in radiology faculty to a critically low level, to ensure quality and reliable radiology services to its patients and the teaching hospital, the Texas Tech University Health Sciences Center (“TTUHSC”) contracted with RAA on March 28, 2000 to provide professional teleradiology reading of films. The original agreement was amended on August 28, 2000 to expand to 24 hour-per-day, 7 day-per-week coverage through January 16, 2001 at \$250 per hour.

At the November 3, 2000 meeting (Item VI.F.6), the Board of Regents approved an agreement with Team Health, Inc. for the operation of the administrative and professional radiology services at the School of Medicine. This agreement was to be effective January 1, 2001. During contract negotiations, Team Health requested an extension of the start date to April 1, 2001. Until the contract with Team Health is finalized, TTUHSC must have radiology coverage of the Emergency Room at University Medical Center. UMC has agreed to continue the services of RAA at their expense from January 17, 2001 through February 28, 2001. The 30-day renewal clause in the agreement between TTUHSC and RAA will permit TTUHSC the flexibility of continuing RAA services in the event the Team Health contract is not finalized by the end of March 2001.

18. TTU and TTUHSC: Annual reports on research activities.
  - A. The Board accepted an annual report on research activities of Texas Tech University for FY 2000 presented by Dr. Robert Sweazy, included herewith as Attachment No. 4.
  - B. The Board accepted an annual report on research activities of Texas Tech University Health Sciences Center for FY 2000 presented by Dr. Joel Kupersmith, included herewith as Attachment No. 5.
  
19. TTU and TTUHSC: Scheduled reports on the status of academic units.
  - A. The Board accepted a report on the activities and plans for the College of Human Sciences presented by Dr. Linda Hoover, included herewith as Attachment No. 6.
  - B. The Board accepted a report on the activities and plans for the School of Nursing presented by Dr. Alexia Green, included herewith as Attachment No. 7.

#### VI.E. REPORT OF THE FINANCE AND ADMINISTRATION COMMITTEE

Chairman Sowell called on Regent White, Chair, to give the report of the Finance and Administration Committee.

Committee Chairman White reported that the Finance and Administration Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders which follow were recommended by the Finance and Administration Committee and approved in open

session and without objection by the Board of Regents of Texas Tech University System.

1. TTU: Approve fee assessment schedule effective Fall semester, 2001.—The Board approved the fees to be assessed and charged to regularly enrolled and prospective students beginning with the Fall semester, 2001, included herewith as Attachment No. 8.
2. TTU: Approve budget adjustments for the period November 1, 2000 through December 31, 2000.—The Board approved budget adjustments for the period November 1, 2000 through December 31, 2000, included herewith as Attachment No. 9.
3. TTUHSC: Approve fee assessment schedule effective Fall semester, 2001.—The Board approved and adopted the global fee document establishing fees to be assessed and collected from regularly enrolled students effective with the Fall semester, 2001, included herewith as Attachment No. 10.
4. TTUHSC: Approve revisions to the Traffic and Parking Regulations and increase of parking permit fees.—The Board approved revisions to the Traffic and Parking Regulations included herewith as Attachment No. 11.

#### VI.F. REPORT OF THE FACILITIES COMMITTEE

Chairman Sowell called on Regent J. Jones, Chair, to give the report of the Facilities Committee.

Committee Chairman J. Jones reported that the Facilities Committee met in open session to consider those matters on its agenda and to formulate recommendations to the Board of Regents of Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders which follow were recommended by the Facilities Committee and approved in open session and without objection by the Board of Regents of Texas Tech University System.

1. TTU: Approve construction of a parking garage at 18th Street and Flint Avenue.—The Board authorized the Office of the Chancellor to proceed with the construction of a project for a new parking garage at the intersection of 18th Street and Flint Avenue with a project budget of \$11,500,000 to be funded through the Revenue Financing System to be repaid with revenues derived from the parking system. The Board also authorized the Office of the Chancellor to design the project, obtain approval from the Texas

Higher Education Coordinating Board, select a construction manager, and award a construction contract.

Mr. Weiss asked to be recorded as voting “no.”

2. TTU: Authorization to enter into agreements for utilities to support the renovation and expansion of Jones SBC Stadium.—The Board authorized the Office of the Chancellor to execute agreements as necessary with the City of Lubbock and any other entities that may be required to construct utilities (power, water, storm and sanitary sewer) to support the renovation and expansion of Jones SBC Stadium. The funds required for this work are contained in the current Stage I and Stage II budgets.
3. TTU: Approve exception to Board of Regents Policy 03.01.—The Board approved an exception to *Board of Regents Policy 03,01.2.d*, Building Program, to waive the assistance of an Owner’s Representative for the University Center Renovation and Addition project.
4. TTU: Approve naming the College of Business Administration.—Upon the recommendation of the Office of the Chancellor and the Office of the President, the board approved naming the College of Business Administration the “Jerry S. Rawls College of Business Administration” in recognition of Mr. Rawls’ \$25 million contribution to the College, and further approved (i) placing the name “Jerry S. Rawls College of Business Administration” in metal letters in two locations on the exterior of the building, as depicted on the enhanced photocopies included herewith as Attachment No. 12; (ii) placing a bronze *bas relief* bust of Mr. Rawls in conjunction with an inscription to be approved by Mr. Rawls in the main entry hall of the building; and (iii) creating inside the building that houses the Jerry S. Rawls College of Business Administration a “Rawls Hall of Distinction” that will recognize Mr. Rawls’ life, values, and business history.

During presentation of the proposal, the Board of Regents unanimously expressed its deepest gratitude for Mr. Rawls’ generosity.

Chairman Sowell noted the importance of this contribution toward providing continued improvements in the quality of instruction offered to students and preparing them for roles in the business world after graduation and stated that the proposed name placements, the bronze plaque, and the Rawls Hall of Distinction

are extremely appropriate to the significance of Mr. Rawls' contribution.

Regent Barth concurred with Chairman Sowell and commented on the significance of Mr. Rawls' contribution with respect to his vision of excellence and continued improvement in all areas of the College of Business Administration and propelling the College to its ultimate goal of being one of the top nationally ranked business schools in the country.

5. TTU: Accept major gift-in-kind for the Athletic Training Center.—The Board approved the acceptance of a gift-in-kind for the resurfacing of the upper running track, the lower floor and the installation of an electronic timer for Division IA quality track and field events in the Athletic Training Center, valued at \$642,400, from Mr. Jim Sowell of Dallas, Texas, for the benefit of the Department of Athletics.
6. TTUHSC: Approve construction of a third floor addition to the existing clinic building at Texas Tech Medical Center at El Paso.—The Board authorized the Office of the Chancellor to proceed with the construction of a project to add a third floor to the existing clinic building at the Texas Tech Medical Center at El Paso with a project budget of \$8,900,000, of which \$5,243,450 will come from Higher Education Assistance Funds (HEAF) and \$3,656,550 from Institutional funds. The project will also address major deficiencies with the existing heating, ventilation and cooling systems. The Board also authorized the Office of the Chancellor to design the project, obtain approval from the Texas Higher Education Coordinating Board and select a construction manager and award a construction contract.
7. TTU: Report on the Credit Union building.—The Board accepted a report by Mr. Ellicott on the status of the Credit Union building, included herewith as Attachment No. 13.
8. TTU: Report on Texas Department of Transportation 2001 Enhancement Funds.—The Board accepted a report by Mr. Ellicott on Texas Department of Transportation 2001 Enhancement Funds application request, included herewith as Attachment No. 14.
9. TTUHSC: Report on the Academic Retirement Village.—The Board accepted a report by Mr. Ellicott on the Academic Retirement Village, included herewith as Attachment No. 15.
10. TTU and TTUHSC: Report on Office of Facilities Planning and Construction projects.—The Board accepted a report by Mr. Ellicott on the

facilities planning and construction projects, included herewith as Attachment No. 16.

- VI.G. REPORT OF THE INVESTMENT ADVISORY COMMITTEE.—Chairman Sowell called on Investment Advisory Committee Chair Robert Brown to present the Investment Advisory Committee report, included herewith as Attachment No. 17.
- VI.H. REPORT OF THE AD HOC BOARD POLICY MANUAL REVIEW COMMITTEE.—Chairman Sowell called on Ad Hoc Board Policy Manual Review Committee Chair Nancy Jones to present the Ad Hoc Board Policy Manual Review Committee report, included herewith as Attachment No. 18.
- VI.I. REPORT OF SPECIAL COMMITTEE TO STUDY ENROLLMENT MANAGEMENT.—Chairman Sowell called on Special Committee to Study Enrollment Management Committee Chair Brian Newby to present the report on the Special Committee to Study Enrollment Management, included herewith as Attachment No. 19.
- A. Regent Sowell introduced Andrew Schoppe, president of the Texas Tech University student government, who presented a report on activities of the TTU student government.
  - B. Regent Sowell also introduced Alyssa Young, president of the Texas Tech University Health Sciences Center student government, who presented a report on activities of the TTUHSC student government.
- VI.J. SCHEDULE FOR BOARD MEETINGS.—Mr. Crowson presented the proposed schedule for future Board meetings and asked for comments. The established schedule is as follows: May 10-11, 2001, Lubbock; August 9-10, 2001, Lubbock (at TTUHSC); November 1 (workshop/retreat)-2, 2001, Lubbock; December 13-14, 2001, Odessa; March 7-8, 2002, Austin; May 9-10, 2002, Lubbock; August 8-9, 2002, Lubbock (at TTUHSC); November 14 (workshop/retreat)-15, 2002, Lubbock; December 19-20, 2002, Junction; February 6-7, 2003, Fort Worth/Arlington; May 15-16, 2003, Lubbock.

Regent Brooks requested that the December meeting be held in Lubbock to coincide with graduation and that the out-of-town meeting be held at another time. Regent Barth suggested that the February meeting in the year the legislature is in session be scheduled in Austin. Mr. Crowson noted that the board previously had decided to have a meeting in Lubbock at the time of either the A&M or the UT game and that means a November meeting. The August meeting is held in Lubbock because it is the budget meeting. The May meeting is held in Lubbock because of spring graduation. Either the February or December meeting could be scheduled out of town.



Mr. Crowson stated that the board had also decided to meet once a year in a major metropolitan area and once a year in an area where we have an institution.

Regent Nancy Jones noted that the board has had enough experience with out of town meetings to determine their effectiveness and to weigh the costs versus the benefits.

- VI.K. THE PRESIDENT'S REPORT, TTU.—Chairman Sowell called on President Schmidly who presented the President's Report, included herewith as Attachment No. 20.
  
- VI.L. THE PRESIDENT'S REPORT, TTUHSC.—Chairman Sowell called on President Smith who presented the President's Report, included herewith as Attachment No. 21.
  
- VI.M. CHANCELLOR'S REPORT.—Chairman Sowell called on Chancellor Montford who presented the Chancellor's Report, included herewith as Attachment No. 22.
  
- VI.N. ADJOURNMENT.—Chairman Sowell adjourned the meeting at approximately 4:40 p.m.

#### INDEX OF ATTACHMENTS

Attachment 1	TTU Budget and Salary Adjustments, November 1, 2000 to December 31, 2000
Attachment 2	TTUS Amendments to the Campus Master Plan
Attachment 3	TTUS Increase to Office of Facilities Planning and Construction Surcharge
Attachment 4	TTU Annual Research Report
Attachment 5	TTUHSC Annual Research Report
Attachment 6	TTU College of Human Sciences Report
Attachment 7	TTUHSC School of Nursing Report
Attachment 8	TTU Fee Assessment Schedule Effective Fall Semester, 2001
Attachment 9	TTU Budget Adjustments, November 1, 2000 to December 31, 2000
Attachment 10	TTUHSC Fee Assessment Schedule Effective Fall Semester, 2001

Attachment 11	TTUHSC Revisions to the Traffic and Parking Regulations and Increase of Parking Permit Fees
Attachment 12	TTU Excerpt to Jerry S. Rawls
Attachment 13	TTU Report on the Credit Union Building
Attachment 14	TTU Report on Texas Department of Transportation 2001 Enhancement Funds
Attachment 15	TTU Report on the Academic Retirement Village
Attachment 16	TTU and TTUHSC Report on Office of Facilities Planning and Construction Projects
Attachment 17	Report of the Investment Advisory Committee
Attachment 18	Report of the Ad Hoc Board Policy Manual Review Committee
Attachment 19	Report of Special Committee to Study Enrollment Management
Attachment 20	TTU President's Report
Attachment 21	TTUHSC President's Report
Attachment 22	TTUS Chancellor's Report

I, James L. Crowson, the duly appointed and qualified Assistant Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University Board of Regents meeting on February 8, 2001.

James L. Crowson  
Assistant Secretary

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