

TEXAS TECH UNIVERSITY SYSTEM
Lubbock, Texas

Minutes

Board of Regents

February 27-28, 2020

Thursday, February 27, 2020.—The members of the Board of Regents of the Texas Tech University System convened at 11:00 am on Thursday, February 27, 2020, in Room 102, SimCentral Building, TTUHSC, 1280 S. Coulter Street, Amarillo, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Mark Griffin; Christopher “Chris” M. Huckabee, Chairman; Ginger Kerrick; J. Sean Lewis, Student Regent; Mickey L. Long; John Steinmetz; John B. Walker; and Dusty Womble.

Regent Michael Lewis, Vice Chairman, participated via teleconference.

Regent Ron Hammonds was unable to attend the meetings.

The following officers and staff were present: Dr. Tedd Mitchell, Chancellor, TTUS; Dr. Brian May, President, ASU; Dr. Lawrence Schovanec, President, TTU; Dr. Richard Lange, President, TTUHSC El Paso; Dr. Lori Rice-Spearman, Interim President, TTUHSC; Mr. Keino McWhinney, Executive Assistant to the Chancellor and Secretary of the Board, TTUS; Mr. Ben Lock, Advisor to the Board and Chancellor, TTUS; Mr. Eric Bentley, Vice Chancellor and General Counsel, TTUS; Mr. Gary Barnes, Vice Chancellor and Chief Financial Officer, TTUS; Mrs. Noel Sloan, Vice President for Administration and Finance and Chief Financial Officer, TTU; Mrs. Angie Wright, Vice President for Finance and Administration, ASU; Mrs. Penny Harkey, Vice President and Chief Financial Officer, TTUHSC; Ms. Sue M. Fuciarelli, Vice President for Finance and Administration and Chief Financial Officer, TTUHSC El Paso; Mr. Billy Breedlove, Vice Chancellor for Facilities, Planning and Construction, TTUS; Mrs. Kim Turner, Chief Audit Executive, Office of Audit Services, TTUS; Mr. Patrick Kramer, Vice Chancellor for Institutional Advancement, TTUS; Mrs. Kendra Burris, Deputy Chancellor, TTUS; Mr. Dailey Fuller, Chief of Staff, Chancellor’s Office, TTUS; Dr. Michael Galyean, Provost, TTU; Dr. Donald Topliff, Provost and Vice President for Academic Affairs, ASU; Mr. Kirby Hocutt, Director, Athletics, TTU; Mr. Byron Kennedy, Vice President for Advancement, TTU; Mr. Scott Lacefield, Senior Director of Communications, Chancellor’s Office, TTUS; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

- I. MEETING OF THE BOARD—CALL TO ORDER; CONVENE INTO OPEN SESSION OF THE BOARD.—At 11:00 am, Chairman Huckabee announced a quorum present and called the meeting to order.
- II. EXECUTIVE SESSION.—At 11:00 am, the Board recessed and convened into Executive Session as authorized by Sections 551.071, 551.072, 551.073, and 551.074 of the *Texas Government Code* in the Conference Room, SimCentral Building, TTUHSC, 1280 S. Coulter Street.
- III. OPEN SESSION.—At 1:40 pm, the Board reconvened in open session in Room 102, SimCentral Building, TTUHSC, 1280 S. Coulter Street, to consider items as a Committee of the Whole and Meeting of the Board.
- III.A. REPORT OF EXECUTIVE SESSION.—Chairman Huckabee presented motions regarding items discussed in Executive Session.

Chairman Huckabee announced there were two motions resulting from Executive Session.

- III.A.1. Chairman Huckabee moved that the Board grant total project approval and authorize the chancellor, or the chancellor's designee, to execute the necessary documents to construct the new School of Veterinary Medicine Mariposa Station Facility in Amarillo... under the terms and conditions set forth in Executive Session. The motion was seconded by Regent Long and unanimously approved by the Board.
- III.A.2. Chairman Huckabee moved that the Board authorize President Lange to conclude the negotiations and execute the necessary documents for acquisition of property in El Paso as identified in Executive Session... under the terms and conditions set forth in Executive Session. The motion was seconded by Regent Long and unanimously approved by the Board.

No action was taken on any other matters that were posted for discussion in Executive Session, which included:

Consultation with Attorney Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers (Tex. Govt. Code § 551.071) including: Pre-litigation and litigation update; and Other pending legal matters, potential legal claims updates, settlement offer updates, and discussion and advice from general counsel on pending legal issues.

Deliberation Regarding Individual Personnel Matters Relating to the Appointment, Employment, Evaluation, Reassignment, Duties, Discipline, or Dismissal of Officers or Employees of the TTU System and its Component Institutions. (Tex. Govt. Code § 551.074) including:

Discussion of Chancellor duties, assignments, and expectations; and
Discussion of other personnel matters including the duties, performance
and evaluation of Texas Tech University System or component institution
officers and employees.

(*In connection with this item, to the extent that any agenda notation or
supplemental written materials, which might otherwise be covered by Tex.
Govt. Code §551.1281(b)(1), have been excluded from an internet web
posting, such exclusion has been authorized by a certification pursuant to
Tex. Govt. Code §551.1281(c).)

- IV. RECESS—Chairman Huckabee recessed the meeting at 1:41 pm.
- V. MEETING OF STANDING COMMITTEES.—Committee meetings took place
sequentially beginning at 1:42 pm on Thursday, February 27, 2020. (Refer to XI.
for items approved.)

Thursday, February 27, 2020.—The members of the Board of Regents of the Texas
Tech University System reconvened at 3:06 pm on Thursday, February 27, 2020, in
Room 102, SimCentral Building, TTUHSC, 1280 S. Coulter Street, Amarillo, Texas, with
the following in attendance:

ATTENDANCE.—

Regents present were Mark Griffin; Christopher “Chris” M. Huckabee, Chairman;
Ginger Kerrick; J. Sean Lewis, Student Regent; Mickey L. Long; John Steinmetz;
John B. Walker; and Dusty Womble.

Regent Michael Lewis, Vice Chairman, participated via teleconference.

Regent Ron Hammonds was unable to attend the meetings.

The following officers and staff were present: Dr. Tedd Mitchell, Chancellor,
TTUS; Dr. Brian May, President, ASU; Dr. Lawrence Schovanec, President, TTU;
Dr. Richard Lange, President, TTUHSC El Paso; Dr. Lori Rice-Spearman, Interim
President, TTUHSC; Mr. Keino McWhinney, Executive Assistant to the
Chancellor and Secretary of the Board, TTUS; Mr. Ben Lock, Advisor to the
Board and Chancellor, TTUS; Mr. Eric Bentley, Vice Chancellor and General
Counsel, TTUS; Mr. Gary Barnes, Vice Chancellor and Chief Financial Officer,
TTUS; Mrs. Noel Sloan, Vice President for Administration and Finance and Chief
Financial Officer, TTU; Mrs. Angie Wright, Vice President for Finance and
Administration, ASU; Mrs. Penny Harkey, Vice President and Chief Financial
Officer, TTUHSC; Ms. Sue M. Fuciarelli, Vice President for Finance and
Administration and Chief Financial Officer, TTUHSC El Paso; Mr. Billy Breedlove,
Vice Chancellor for Facilities, Planning and Construction, TTUS; Mrs. Kim
Turner, Chief Audit Executive, Office of Audit Services, TTUS; Mr. Patrick
Kramer, Vice Chancellor for Institutional Advancement, TTUS; Mrs. Kristina
Butts, Vice Chancellor for Governmental Relations, TTUS; Ms. Martha Brown,

Vice Chancellor for State Relations, TTUS; Mr. Kirby Hocutt, Director, Athletics, TTU; Mr. Byron Kennedy, Vice President for Advancement, TTU; Mrs. Kendra Burris, Deputy Chancellor, TTUS; Mr. Dailey Fuller, Chief of Staff, Chancellor's Office, TTUS; Dr. Michael Galyean, Provost, TTU; Dr. Donald Topliff, Provost and Vice President for Academic Affairs, ASU; Mr. Scott Lacefield, Senior Director of Communications, Chancellor's Office, TTUS; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

- V.1. MEETING OF THE BOARD—CALL TO ORDER; CONVENE INTO OPEN SESSION OF THE BOARD.—At 3:06 pm, Chairman Huckabee announced a quorum present and called the meeting to order.
- V.2. EXECUTIVE SESSION.—At 3:06 pm, the Board recessed and convened into Executive Session as authorized by Sections 551.071, 551.072, 551.073, and 551.074 of the *Texas Government Code* in the Conference Room, SimCentral Building, TTUHSC, 1280 S. Coulter Street.
- V.3. OPEN SESSION.—At 4:15 pm, the Board reconvened in open session in Room 102, SimCentral Building, TTUHSC, 1280 S. Coulter Street, to consider items as a Committee of the Whole and Meeting of the Board.

- V.3.a. REPORT OF EXECUTIVE SESSION.—Chairman Huckabee presented motions regarding items discussed in Executive Session.

Chairman Huckabee announced that there were no motions resulting from Executive Session.

No action was taken on any other matters that were posted for discussion in Executive Session, which included:

Consultation with Attorney Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers (Tex. Govt. Code § 551.071) including: Pre-litigation and litigation update; and Other pending legal matters, potential legal claims updates, settlement offer updates, and discussion and advice from general counsel on pending legal issues.

Deliberation Regarding Individual Personnel Matters Relating to the Appointment, Employment, Evaluation, Reassignment, Duties, Discipline, or Dismissal of Officers or Employees of the TTU System and its Component Institutions. (Tex. Govt. Code § 551.074) including: Discussion of Chancellor duties, assignments, and expectations; and Discussion of other personnel matters including the duties, performance and evaluation of Texas Tech University System or component institution officers and employees.

(*In connection with this item, to the extent that any agenda notation or supplemental written materials, which might otherwise

be covered by Tex. Govt. Code §551.1281(b)(1), have been excluded from an internet web posting, such exclusion has been authorized by a certification pursuant to Tex. Govt. Code §551.1281(c).)

V.4. RECESS—Chairman Huckabee recessed the meeting at 4:15 pm.

Friday, February 28, 2020.—The members of the Board of Regents of the Texas Tech University System reconvened at 8:31am on Friday, February 28, 2020, in Room 102, SimCentral Building, TTUHSC, 1280 S. Coulter Street, Amarillo, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Mark Griffin; Christopher “Chris” M. Huckabee, Chairman; Ginger Kerrick; J. Sean Lewis, Student Regent; Mickey L. Long; John Steinmetz; John B. Walker; and Dusty Womble.

Regent Michael Lewis, Vice Chairman, participated via teleconference.

Regent Ron Hammonds was unable to attend the meetings.

The following officers and staff were present: Dr. Tedd Mitchell, Chancellor, TTUS; Dr. Lawrence Schovanec, President, TTU; Dr. Richard Lange, President, TTUHSC El Paso; Dr. Brian May, President, ASU; Dr. Lori Rice-Spearman, Interim President, TTUHSC; Mr. Keino McWhinney, Executive Assistant to the Chancellor and Secretary of the Board, TTUS; Mr. Ben Lock, Advisor to the Board and Chancellor, TTUS; Mr. Eric Bentley, Vice Chancellor and General Counsel, TTUS; Mr. Gary Barnes, Vice Chancellor and Chief Financial Officer, TTUS; Mrs. Noel Sloan, Vice President for Administration and Finance and Chief Financial Officer, TTU; Mrs. Angie Wright, Vice President for Finance and Administration, ASU; Mrs. Penny Harkey, Vice President and Chief Financial Officer, TTUHSC; Ms. Sue M. Fuciarelli, Vice President for Finance and Administration and Chief Financial Officer, TTUHSC El Paso; Mr. Billy Breedlove, Vice Chancellor for Facilities, Planning and Construction, TTUS; Mr. Patrick Kramer, Vice Chancellor for Institutional Advancement, TTUS; Mrs. Kim Turner, Chief Audit Executive, Office of Audit Services, TTUS; Mrs. Kendra Burris, Deputy Chancellor, TTUS; Mr. Dailey Fuller, Chief of Staff, Chancellor’s Office, TTUS; Dr. Michael Galyean, Provost, TTU; Mr. Byron Kennedy, Vice President for Advancement, TTU; Mr. Matt Dewey, Chief Marketing and Communications Officer, TTU; Mr. David Rivero, President, SGA, TTU; Mr. Asher George, Chair, Our Legacy Now Foundation, TTUHSC; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

VI. MEETING OF THE BOARD—CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—At 8:32 am, Chairman Huckabee announced a quorum present and called the meeting to order.

- VI.A. INTRODUCTIONS AND RECOGNITIONS.—The Board continued in Open Session. Chairman Huckabee called on Dr. Mitchell, Dr. May, Dr. Schovanec, Dr. Lange and Dr. Rice-Spearman to present their introductions and recognitions.

Chancellor Mitchell introduced Jason Herrick, Amarillo Mayor Ginger Nelson and Kevin Carter.

Chancellor Mitchell recognized TTUHSC Amarillo staff for their work in coordinating the Board of Regents meetings in Amarillo including: Mattie Been; Renee D'Ambrosi; Amador Villasenor; Lt. Robert Steele; John Smoot; Saxon Lemme; John Holland; and Steve Rozzell.

Chancellor Mitchell recognized the TTUS staff for their work in coordinating the Board of Regents meetings in Amarillo including: Christina Martinez; Kevin Vaughn; Joe Carmichael; Ojay Barbee; Andrew Bevy; Jude Machin; and David Hougland.

President Schovanec introduced the following staff: John Dascanio; Bethany Schilling; and Britt Conklin.

Interim President Rice Spearman introduced the following staff: Dr. Richard Jordan, Regional Dean, School of Medicine; Dr. Quentin Smith, Dean, School of Pharmacy; Dr. Thomas Thekkumkara, Regional Dean, School of Pharmacy (not present); Dr. Joan Brunet, Amarillo Regional Dean School of Health Professions; Mattie Been; Renee D'Ambrosi; and Amador Villasenor.

President Lange and President May had no introductions or recognitions.

[NOTE: All introductions and recognitions for the February 28, 2020 Board of Regents meeting can be viewed in their entirety at the Board of Regents webpage under video archives.]

- VII. RECESS—The Meeting of the Board was not recessed.
- VIII. MEETING OF STANDING COMMITTEES.—No standing committees were reconvened on Friday, February 28, 2020.
- IX. MEETING OF THE BOARD—CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—The Board continued in Open Session.
- X. OPEN SESSION.—At 8:56 am on Friday, February 28, 2020, the Board continued meeting in open session in Room 102, SimCentral Building, TTUHSC, 1280 S. Coulter Street, to consider items as a Committee of the Whole and Meeting of the Board.

X.A. APPROVAL OF MINUTES.—Chairman Huckabee asked for approval of the minutes of the board meetings held on December 12-13, 2019 and January 22, 2020. Regent Long moved for their approval. Regent Womble seconded the motion, and the motion passed unanimously.

X.B. COMMITTEE OF THE WHOLE.—Chairman Huckabee facilitated action on the items to be considered by the Committee of the Whole.

X.B.1. ASU, TTU, TTUHSC, TTUHSC El Paso, TTUSA, and TTUS: Approve Consent Agenda; acknowledge review of Information Agenda.—Regent Huckabee presented the item regarding approval of the Consent Agenda and acknowledgment of review of the Information Agenda. The following are the Minute Orders approved by this motion:

X.B.1.a. TTU: Approve emeritus appointments.—The Board approved to grant emeritus status to the individuals as listed below. This request was approved administratively by the president and the chancellor.

As Dean Emeritus, for his contributions to development and advancement of the Honors College at Texas Tech University as the College's founding Dean:

Gary Bell	Professor of History and Dean of the Honors College (26 years)
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As Faculty Emeritus at the respective ranks indicated:

Peter Westfall	Paul Whitfield Horn Professor of Information Systems and Quantitative Sciences (36 years)
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Steven Frazee	Professor of Agricultural Education and Communication (31 years)
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Fred Hartmeister	Professor of Educational Psychology and Leadership (25 years)
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Gerald Parr	Professor of Educational Psychology and Leadership (45 years)
Jean Scott	Professor of Human Development and Family Studies (40 years)
Barbara Allison	Associate Professor of Family and Consumer Sciences Education (12 years)
Norman Bert	Professor of Theatre and Dance (24 years)
Lora Deahl	Professor of Music (46 years)
Karl Dent	Professor of Music (25 years)
Christina (Tina) Fuentes	Professor of Art (33 years)
Jonathan E. Marks	Professor of Theater and Dance (23 years)
Linda Allen	Paul Whitfield Horn Professor of Mathematics and Statistics (34 years)
Ron Chesser	Professor of Biological Sciences (18 years)
Charlotte Dunham	Associate Professor of Sociology (30 years)
Wallace L. Glab	Associate Professor of Physics (28 years)
Charles W Myles	Professor of Physics (42 years)
Connie Scarborough	Professor of Spanish (10 years)

James L. Smith	Professor of Industrial Manufacturing & Systems Engineering (40 years)
Susan Hidalgo	Associate Librarian, University Libraries (33 years)
William Tydeman	Librarian, Southwest Collection/Special Collections Library (20 years)
Minerva Alaniz	Associate Librarian, University Libraries (18 years)
Jon Hufford	Librarian, University Libraries (25 years)
David Marshall	Archivist, Southwest Collection/Special Collections Library (21 years)
Janet Neugebauer	Associate Archivist, Southwest Collection/Special Collections Library (38 years)
Bonnie Reed	Librarian, Architecture Library (29 years)

X.B.1.b. TTU: Approve faculty development leave of absence.—The Board approved the leaves of absence as listed below. This request was approved administratively by the president and the chancellor.

Faculty development leave with full salary for Jessica Alquist, Associate Professor of Psychological Sciences for the period of September 1, 2020 through January 20, 2021. The purpose of this leave is to work with her collaborator and Co-PI, Liad Uziel at Bar-Ilan University in Israel to complete

writing recent study results in order to develop a grant proposal for submission to the Binational Science Foundation.

Faculty development leave with full salary for Todd Anderson, Professor in Environmental Toxicology, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to devote the semester to collaborating and writing on research with colleague Dr. Thomas Rainwater of the Baruch Institute of Coastal Ecology and Forest Science at Clemson University.

Faculty development leave with full salary for Daehee Bak, Associate Professor in Political Science, for the period September 1, 2020 to December 31, 2020. The objective of his leave is to conduct research on inter-Korean relations and public opinion in South Korea, eventually leading to the completion of two book chapters based on empirical findings from surveys conducted during the leave.

Faculty development leave with full salary for Scott Baugh, Associate Professor in English, for the period of January 1, 2021 to May 31, 2021. The purpose of this leave is to complete his current book project tentatively titled “The Cuarón Brand” about the influence of work by film director Alfonso Cuarón.

Faculty development leave with full salary for Jacob Baum, Assistant Professor in History for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to complete translation of the diary of Sebastian Fischer (1513-1560), a deaf German shoemaker, whose personal family chronicle sheds light on aspects of medical humanities and healthcare in the 16th century, as well as ongoing studies of disabilities and social assimilation.

Faculty development leave with full salary for Nick Bowman, Associate Professor in Journalism and Creative Media Studies for the period January 1, 2020 through May 31, 2020. Dr. Bowman was awarded a Fulbright Scholar grant last year to serve this spring as an invited Scholar-in-Residence at the

Media Psychology Laboratory of the National Chengchi University in Taipei, Taiwan, where he will collaborate with colleagues in research on virtual reality technologies and teach related courses at the host university.

Faculty development leave with full salary for Bruce Cammack, Associate Librarian in the Southwest Collection/Special Collections Library, for the period of March 1, 2021 to August 31, 2021. The purpose of this leave is to complete research products on two sporting trips that Elliott Roosevelt took to Texas from 1875 to 1877, one a scholarly article on Roosevelt's unpublished diary and correspondence from his second trip, and the other a feature-length screenplay adaptation of Roosevelt's experiences.

Faculty development leave with full salary for Guofeng Cao, Associate Professor in Geosciences, for the period of September 1, 2020 to December 31, 2020. The purpose of his leave is to complete the development of a statistical framework to model the uncertainty of geospatial data (e.g., maps and satellite imagery) and to assess the impact of the geospatial uncertainty in decision-making and scientific models.

Faculty development leave with full salary for Kurt Caswell, Professor in the Honors College, for the period of January 1, 2021 to May 31, 2021. The purpose of this leave is to finish researching and writing a book of nonfiction about Iceland for which he has an advance contract with Trinity University Press.

Faculty development leave with full salary for Sankar Chatterjee, Horn Professor of Geosciences, for the period of January 1, 2021 to May 31, 2021. The purpose of this leave is to carry out fieldwork in the Singhbhum Craton in northwest India to continue his work in collaboration with faculty at the Birbal Sahni Institute of Paleosciences in Lucknow, India.

Faculty development leave with full salary for Eric Chiappinelli, Professor in the School of Law, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to continue his research

on the dynamics of family business dysfunctions anticipated to lead to a law review article on the patterns of dysfunctions among siblings in family businesses.

Faculty development leave with full salary for Catherine Cortese, Associate Professor in English, for the period of January 1, 2021 to May 31, 2021. The purpose of this leave is to complete her novel entitled Land of the Free, a work of historical fiction that has received support from the Honors College's Undergraduate Research Scholar program at TTU.

Faculty development leave with full salary for Howard Curzer, Professor in Philosophy, for the period of January 1, 2021 to May 31, 2021. The purpose of this leave is to write the final three chapters of a book entitled Virtue Ethics and Society, which continues his successful work (two other related books previously published) on virtues and virtue ethics.

Faculty development leave with full salary for Tyler Davis, Associate Professor in Psychological Sciences, for the period of September 1, 2020 to January 31, 2021. The purpose of this leave is to write a grant proposal for the National Science Foundation in follow-up to a recently received NSF grant. The leave will entail travel to work with collaborators at the University of California, Riverside.

Faculty development leave with full salary for Stacy Elko, Associate Professor in Art, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to complete the drawings, animations, and programming necessary for testing the Aphasia Education App currently in development with the TTU Arts-in-Medicine team.

Faculty development leave with full salary for Upe Flueckiger, Professor in Architecture, for the period of January 1, 2021 through May 31, 2021. The purpose of this leave is to travel to conduct archival and field research on innovative, economical houses designed by pioneering 20th century architects in the U.S. and Europe.

Faculty development leave with full salary for David Forrest, Associate Professor in Music, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to write a textbook entitled Analyzing Popular Music: A Music Theory Approach to Songs of the Billboard Era, a one-of-a-kind book that will augment Dr. Forrest's and other scholars' teaching and research in the analysis of popular music.

Faculty development leave with full salary for Razvan Gelca, Professor in Mathematics and Statistics, for the period of January 1, 2021 to May 31, 2021. The purpose of this leave is to continue writing a book, Geometric Transformations, aimed at the market of students preparing to compete in the International Mathematical Olympiad. The leave will also entail planning and preparation for the organization of the 62nd International Mathematical Olympiad, in which Dr. Gelca is a principal organizer for this international event's 2021 gathering in Washington, D.C.

Faculty development leave with full salary for Callum Heatherington, Associate Professor in Geosciences, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to produce publications from a National Science Foundation award for studying metamorphism and magnetism in the Klamath Mountains (California/Oregon). Additional NSF proposals to support undergraduate and under-represented student enrollment in STEM and study abroad programs will be developed.

Faculty development leave with full salary for Charlene Kalenkoski, Professor in Personal Financial Planning, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to work with collaborator Gigi Foster at the University of New South Wales, Australia, to design a survey to collect data on how faculty and staff spend time on various professional activities in the higher education sectors in Australia and the U.S.

Faculty development leave with full salary for Min-Joo Kim, Associate Professor in English, for the period of September 1, 2020 to December 31, 2020.

The purpose of this leave is to make two extended international trips necessary for data collection as part of studies to be reported in journal articles and a new book project about the use of linguistic demonstratives in ten different languages.

Faculty development leave with half salary for Carol Korzeniewski, Professor in Chemistry & Biochemistry, for the period of September 1, 2020 to May 31, 2021. The purpose of this leave is to advance further studies in her laboratory centered on materials relevant to energy conversion technologies by working with collaborators at the NIST Center for Neutron Research in Gaithersburg, MD, and at the University of Utah.

Faculty development leave with full salary for Marta Kvande, Associate Professor in English, for the period of January 1, 2021 to May 31, 2021. The purpose of this leave is to work on and complete her book project, *Novel Mediations: Negotiating Print and Manuscript Culture in the Eighteenth-Century Novel*.

Faculty development leave with full salary for Don Lavigne, Associate Professor in Classical and Modern Languages and Literatures, for the period of January 1, 2021 to June 30, 2021. The purpose of this leave is to complete his book project, *Impossible Voices: Archaic Poetics and Archaic Epigram*, which seeks to clarify the relationship between Greek poems inscribed on stone or bronze monuments and other genres evidenced in the period.

Faculty development leave with full salary for Jill Patterson, Professor in English, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to complete her nonfiction manuscript entitled *I Have Failed to Tell This Story Fifty Times*, covering the 2015 capital murder trial of Gabriel Hall in College Station, Texas, for which Dr. Patterson served as the defense team's case storyteller.

Faculty development leave with full salary for Christine Robitschek, Associate Professor in Psychological Sciences, for the period of September

1, 2020 to December 31, 2020. The purpose of this leave is to prepare applications for external funding to advance her research on the intersection of interventions in teaching personal growth initiative (PGI) skills and suicide prevention. Her work with PGI skills has provided evidence supporting its potential positive influence in behavior health.

Faculty development leave with full salary for Andrea Romi, Associate Professor in Accounting, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to participate in critical qualitative research seminars with business researcher at three different universities – Laval University and York University in Canada, and University of Edinburgh in Scotland – in order to gain new methodological approaches to her research on the role of accounting in the developing cannabis industry.

Faculty development leave with full salary for Sanjaya Senadheera, Associate Professor in Civil, Environmental, and Construction Engineering, for the period of January 1, 2021 to May 31, 2021. The purpose of this leave is to facilitate completion of two synthesis/topical review papers on resilient materials innovations for the built environment that will serve as foundation for completing a book that addresses emerging topics in materials engineering as applied to civil engineering problems such as ultra-durable physical infrastructure, lightweight design, and design for expedited construction.

Faculty development leave with half salary for Michael Serra, Associate Professor in Psychological Sciences, for the period of September 1, 2020 to May 31, 2021. The purpose of this leave is to develop two funding proposals to the National Science Foundation Division of Behavioral and Cognitive Sciences on projects advancing Dr. Serra's work in memory and metacognition. The leave will also foster opportunities for him to make research talks at other R1 universities where his work has shared interests.

Faculty development leave with full salary for Elizabeth Sharp, Professor in Human Development and Family Studies, for the period of January 1,

2021 to June 30, 2021. The purpose of this leave is to facilitate two projects stemming from Dr. Sharp's continuing work on equity, sexual harassment and violence, and diversity. One project will be an intensive analysis of a dataset related to harassment and violence in the workplace that will result in published papers and invited presentations. The other project is to write a federal grant extending the former project.

Faculty development leave with full salary for Emily Skidmore, Associate Professor in History, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to focus on research for her second book tentatively titled, *Breast is Best? The Long Debate Over Infant Feeding, 1778-1978*, which will explore discourses around breastfeeding produced by doctors and by the popular press to understand social expectations for women in the era.

Faculty development leave with full salary for Miglena Sternadori, Associate Professor in Journalism and Creative Media Industries, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to progress with her current book project, *A Cultural History of Intersex in America*, her second solo-authored book, which will entail between 30 and 40 interviews to identify and illustrate the effects of textual and visual frames in the coverage of intersex since 1952, and to also prepare a grant application to the National Endowment for the Humanities in support of the research.

Faculty development leave with full salary for Richard Stevens, Professor in Natural Resources Management, for the period of September 1, 2020 to January 30, 2021. The purpose of this leave is to initiate research collaboration with a colleague at the Pontificia Universidad Javeriana in Bogota, Columbia, to study the efficacy to which an important coffee agro-ecosystem conserves biodiversity between natural forest, pastureland, sun-grown, and shade-grown coffee production.

Faculty development leave with full salary for Victoria Surliuga, Associate Professor in Classical

and Modern Languages and Literatures, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to complete her book entitled *Women Beyond the Screen: The Subversive Star-Power of Anna Magnani, Giulietta Masina, Sophia Loren, and Monica Vitti*, intended to fill a gap in post-World War II stardom studies by presenting an analysis of four actresses that synthesizes three growing fields in Italian cinema -- stardom studies, Italian post-World War II film, and biographical studies -- within the framework of cultural studies. The book manuscript is to be submitted to the University of Toronto Press.

Faculty development leave with full salary for Vickie Sutton, Horn Professor in School of Law, for the period of January 1, 2021 to May 31, 2021. The purpose of this leave is to research and write about the planetary protection program for space missions, international law, and domestic law to produce a scholarly book that will be the first to focus on this subject matter.

Faculty development leave with full salary for Jon Thompson, Associate Professor in Chemistry & Biochemistry, for the period January 2021 to May 31, 2021. The purpose of this leave is to visit the Jožef Stefan International Postgraduate School in Slovenia as a visiting foreign expert to participate in the Global Mercury Observation and Training network, funded by the European Union's Horizon 2020 research and innovation program.

Faculty development leave with full salary for Susan Tomlinson, Associate Professor in the Honors College, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to complete a set of botanical paintings of the plant species, *Proboscidea* ("Devil's Claw") by traveling to the Trans Pecos region to observe the plant's life stages from late summer through December. The series of paintings is pre-approved for exhibition at the Royal Horticultural Society within the next five years.

Faculty development leave with full salary for Alex Trindade, Professor in Mathematics and Statistics for the period of September 1, 2020 to December

31, 2020. The purpose of this leave is to complete a series of five statistical modeling projects including financial indices, time series models, signal detection, empirical saddlepoint approximation, and spline-based predictive modeling. The projects are in collaboration with colleagues at other universities and will eventuate to grant proposals.

Faculty development leave with full salary for Joel Velasco, Associate Professor in Philosophy, for the period of September 1, 2020 through December 31, 2020. The purpose of this leave is to complete several papers on scientific and philosophical questions that arise when studying the evolutionary history of life. A portion of the term will be spent as a visitor at the Minnesota Center for the Philosophy of Science at the University of Minnesota.

Faculty development leave with full salary for Dana Weiser, Associate Professor in Human Development and Family Studies, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to extend ongoing collaborations with faculty at the University of Nevada, Reno to complete data analysis using a novel analytic approach for a complicated project on young adults' attitudes toward condoms, develop and conduct studies to further establish psychometric properties of a measure of parent-adolescent sexual communication, develop and conduct new studies to validate a measure of attitudes toward infidelity, and plan and setup a follow-up study of experiences of infidelity partners.

Faculty development leave with full salary for Moon Won, Professor in Civil, Environmental, and Construction Engineering, for the period of September 1, 2020 to December 31, 2020. The purpose of this leave is to facilitate a research project underway with collaborators at the Korea Institute of Civil Engineering and Building Technology to develop an innovative rehabilitation method for deteriorated rigid pavement that takes much less time to implement and results in significantly reduced traffic delays than current methods used in the U.S.

- X.B.1.c. TTU: Approve acceptance of Gift-in-Kind benefitting Texas Tech Museum's Artist Printmaker/Photographer Research Collection—The Board approved acceptance of a gift-in-kind from Neil Maurer and Karen Stothert of 3,239 original photographs by Neil Maurer, with an appraised value of \$647,800 valued roughly by the Museum's Curator of Art. This request was approved administratively by the president and the chancellor.

Neil Maurer and Karen Stothert ("Donors") made a generous contribution of 3,239 photographs for the Museum's Artist Printmaker/Photographer Research Collection. The gift has been arranged primarily through Karen Stothert. Neil Maurer taught for many decades in the art department at the University of Texas at San Antonio and has exhibited work widely in the United States, Latin America and Europe.

The 3,239 photographs range from the 1960s to about 2010. Almost all are darkroom images ranging in subject matter from New York street scenes, formalist landscapes in Ecuador, Peru and other Latin American countries, studio setups, and more. Neal moved from New York to San Antonio in the early 1970s and remains there, although presently beset by Alzheimer's. Karen is a well-known archaeologist whose work focused primarily on pre-Hispanic Ecuador. She also lives in San Antonio.

The value of the collection has been estimated by Texas Tech's Museum's Curator of Art at \$647,800 (not an official appraisal) at the request of the Donors. The high value of this donation is a result of the quantity of individual images.

The donor will not be taking a charitable contribution.

- X.B.1.d. TTUHSC: Approve conferral of emeritus appointment.—The Board approved conferral of the title of professor emeritus on Barbara Sawyer, PhD, for her distinguished service to the School of Health Professions (SHP) and the Texas Tech University Health Sciences Center ("TTUHSC"). This request was approved administratively by the president and the chancellor.

Barbara Sawyer, PhD, MB (ASCP), MLS(ASCP), Distinguished Professor in the Department of Laboratory Sciences & Primary Care in the SHP, retired in December 2019 after an eminent 26-year career at TTUHSC. Hired in 1993, she received tenure and promotion to Associate Professor in 2000, and was promoted to Professor in 2003 as one of the first female full professors in the SHP. She was appointed as TTUHSC University Distinguished Faculty in 2017.

Dr. Sawyer was an outstanding educator with broad knowledge. She taught students in many programs, including Clinical Laboratory Science, Molecular Pathology, and Physician Assistant in her home department, in other SHP departments (Physical Therapy), other Schools (Medicine, Nursing), and at Texas Tech University (Forensic Sciences). She has received nine Outstanding Faculty awards from the TTUHSC Student Government Association, and an award from the TTU Office of the Provost for innovative teaching. In 2014, she received the Minnie Stevens Piper Professor Award, given to ten Texas university faculty annually for outstanding academic, scientific, and scholarly achievement and for dedication to the teaching profession.

Professor Sawyer's distinguished research experience and publication record have spanned many years of study in the fields of neuroscience and clinical laboratory science. In such, she has provided notable service to the university and her profession, collaborating with colleagues at numerous institutions. She has authored many book chapters and has been the content editor for the past three editions of the widely used Tietz' Fundamentals of Clinical Chemistry textbook.

Dr. Sawyer played a role in the founding of the TTUHSC Faculty Senate, and was instrumental in establishing the Mother's Nursing Room at TTUHSC, which led to the recognition of TTUHSC as a "Texas Mother-Friendly Worksite" by the Texas Department of State Health Services. Dr. Sawyer served four years as initiating SHP Faculty Champion for the TTUHSC Quality Enhancement Plan program. Dr. Sawyer received the Omicron Sigma award from the American Society of Clinical

Laboratory Science for outstanding service to the profession.

- X.B.1.e. TTUS: Approve Amendments to Texas Tech University System Regulation 01.05 Ethical Conduct and Required Training.—The Board (i) affirmed that Texas Tech University System Regulation 01.05 Ethical Conduct and Required Training as revised on December 18, 2019 applies to all officers and employees of TTUS including the members of the Board of Regents, as required by Section 03.01.2.k, *Regents' Rules*; and (ii) approved the filing of this revised regulation with the Texas Higher Education Coordinating Board as required by state law. This request was approved administratively by the chancellor.

The General Appropriations Act of the 86th Texas Legislature, 2019, Regular Session (and similar appropriation bills since 1995) stipulates that the expenditures of appropriated funds are contingent on the governing board of institutions of higher education adopting an ethics policy and filing that policy with the Texas Higher Education Coordinating Board. The ethics policy applies to the Board of Regents as well as TTUS component institution staff and faculty. Furthermore, the ethics policy must include specific provisions regarding sexual harassment.

The proposed amendments to the existing ethics policy ensure that the policy complies with current law and clarifies that the Board of Regents as well as TTUS component institution staff and faculty are required to comply with all provisions set forth in TTU System Regulation 01.05 Ethical Conduct and Required Training. The policy is also amended to include a provision which links the ethics policy to the newly revised TTUS System Regulation 07.06 Sexual Harassment, Sexual Assault, Sexual Misconduct, and Title IX Policy and Complaint Procedure.

The TTU System Regulation 01.05 Ethical Conduct and Required Training with proposed amendments is included herewith as Attachment No. 1.

X.B.1.f. ASU: Authorize a ground lease of Angelo State University property for wireless communication equipment.—The Board authorized the president to (i) negotiate and execute a ground lease for 0.0344 acres (1,600 square feet) (“Tract”) of Angelo State University (“ASU”) land to CT Cube, LP, a Texas limited partnership dba West Central Wireless (“Lessee”), and (ii) the lease shall include two non-exclusive easements appurtenant to the Tract for pedestrian and vehicular ingress and egress to and from the Tract over the land leading from the referenced Tract to, and along, the public rights-of-way commonly known as Jackson Street and University Street. This request was approved administratively by the president and the chancellor.

The initial lease will be for twenty-five (25) years beginning on the Commencement Date, with five, five-year automatic renewal periods. Commencement Date will begin on the later of the date of (1) issuance of the license by the Federal Communication Commission (“FCC”) to Lessee, (ii) Lessee’s receipt of the written consent and approval of the City of San Angelo, Tom Green County, the FCC, the Federal Aviation Administration (“FAA”), and any other entity or person. This lease agreement will allow for the installation, transmission and reception of communications signals for better area service. The project’s construction, maintenance and operation will be funded totally by CT Cube, LP, a Texas limited partnership dba West Central Wireless.

Angelo State University will receive an annual remuneration in the amount of \$6,000.00 per year (equal to \$500.00 per month) for the first five years payable in advance for an entire year in full within sixty (60) days after the Commencement Date or anniversary thereof. Thereafter, every five years under the Term, the annual Rent will increase by an escalator of two percent (2%) so that the annual Rent payment for each successive five-year period of the Agreement will be 2% greater than the amount of the annual Rent for the preceding five year period.

In addition to the foregoing Rent, in full and final satisfaction of any amounts, claims or liabilities

owed to Lessor arising under or in connection with (1) that Tower Land Lease Agreement dated February 1, 2002 between CT Cube, Inc. and San Angelo Colts (former tenant of Lessor) concerning a tower at the Leased Premises site or (2) Lessee's use or possession of the Leased Premises for all periods prior to the Commencement Date of this Agreement, Lessee agrees to pay to Lessor a one-time lump sum payment of TWENTY FIVE THOUSAND AND FIFTY DOLLARS (\$25,050.00) within thirty (30) days of the Effective Date of this Agreement.

ASU has the right to terminate the lease for default by giving the wireless communication carriers notice of their intent to cancel at least sixty (60) days after notice of default.

- X.B.1.g. TTU: Approve commissioning of police officers.—
The Board approved to commission the individual as listed below as a police officer, effective on the date indicated. This request was approved administratively by the president and the chancellor.

Mercedes Villalovos, effective December 2, 2019

- X.B.1.h. TTU: Authorize president to execute contract renewal with Income Protection Consultants, Inc.—
The Board authorized the president or his designee to execute a contract renewal with Income Protection Consultants, Inc. to review injury and disability insurance protection for TTU student athletes. This request was approved administratively by the president and the chancellor.

Texas Tech University ("TTU") executed a contract with Income Protection Consultants, Inc. on July 1, 2019. The current contract term expires on June 30, 2020. TTU Athletics wishes to continue the consulting services for up to three additional years at a fee not to exceed \$15,000 per year plus any travel expenses.

The original contract term was submitted to the Board of Regents in August 2019.

- X.B.1.i. TTU: Approve purchasing contracts in excess of \$1,000,000.—The Board approved purchasing

contracts in accordance with *Regents Rules* 07.12.3.a, including those contracts with a value exceeding \$5,000,000 in accordance with *Regents' Rules* 07.12.3.c. This request was approved administratively by the president and the chancellor.

The TTU Approve Purchasing Contacts Listing is included herewith as Attachment No. 2.

- X.B.1.j. TTUHSC: Authorize president to execute contract with Fast-Track Drugs and Biologics LLC.—The Board authorized the president to approve and execute a contract (CON2508281) with Fast-Track Drugs and Biologics LLC to provide expertise in preparation of an Investigational New Drug (“IND”) application for the treatment of alcohol use disorder for submission to the FDA approval process. This request was approved administratively by the president and the chancellor.

Founded in 2003, Fast-Track Drugs and Biologics LLC is a contract research organization with subject matter expertise in medical regulatory and clinical trials management for the National Institute on Drug Abuse, the National Institute of Allergy and Infectious Disease, the National Institute on Alcohol Abuse and Alcoholism (“NIAAA”), the Defense Threat Reduction Agency, the U.S. Army Medical Material Development Activity, and the Centers for Disease Control and Prevention.

Clinical and regulatory support services are needed for development of minocycline analogs for treatment of alcohol use disorder, funded by the National Institutes of Health, NIAAA division. In progress report teleconferences with the NIAAA, it was determined that the project would benefit from outside consultation to help ensure a successful FDA approval application.

TTUHSC issued a Request for Proposal (“RFP”) on December 20, 2019 seeking competitive responses from qualified vendors and selected Fast-Track Drugs and Biologics LLC as the most qualified and possessing the best overall value to TTUHSC. The contract will be effective on or about February 1, 2020 and will expire on or about August 31, 2021. Initially capped at \$25,000, the full potential

contract, not to exceed \$60,000, will be effective upon approval by the Board of Regents. (Chairman Walker authorized a February 1 start date for this contract, prior to approval by the full Board, under the *Regents' Rules* provision that limits payments to the consultant to no more than \$25,000 unless and until the full Board approves the contract)

- X.B.1.k. TTUS: Approve revisions to Traffic and Parking fee schedule.—The Board approved revisions to the Traffic and Parking fee schedule for Texas Tech University, Texas Tech University Health Sciences Center, and Texas Tech University Health Sciences Center El Paso.

The TTU, TTUHSC and TTUHSC El Paso Parking Rate Changes Schedule is included herewith as Attachment No. 3.

Information Agenda

Information is provided as required by Section 01.02.7.d(4)(c), *Regents' Rules*

- (1) ASU, TTU, TTUHSC and TTUHSC El Paso: Summary of Revenues and Expenditures by Budget Category, FY 2020 (as of November 30, 2019), per Section 01.02.8.d(3)(g), *Regents' Rules* – All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at:
<http://texastech.edu/offices/cfo/board-financial-reports.php>
- (2) TTUHSC and TTUHSC El Paso: Contracts for ongoing and continuing health-related service relationships per Section 07.12.4.c, *Regents' Rules* – “Notwithstanding Section 07.12.3.a or Section 07.12.3.b, *Regents' Rules*, the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract. Before such a contract may be executed, the president shall obtain the prior review of the TTUS Office of General Counsel and the TTUS

vice chancellor and chief financial officer, or their designees. A list of health related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting."

TTUHSC:

- (a) CON2446678 Hendrick Medical Center; HMC-Robertson onsite hospital agreement FY20; \$4,101,153 annually.
- (b) CON2446675 Hendrick Medical Center; HMC - Offsite hospital services agreement FY20; \$3,000,000
- (c) CON2446672 Hendrick Medical Center; HMC-Middleton onsite hospital agreement FY20; \$2,800,099
- (d) AMEND592606-021 University Medical Center - UMC Lubbock; Amendment to Schedule 30 Pediatric Critical Care Providers and Payments - "Services Agreement" 1115 Waiver, Assigned Location = Lubbock County Hospital District dba "UMC"; Increase of \$939,746 to \$25,658,085 annually.
- (e) AMEND2446678-001 Hendrick Medical Center; HMC Robertson unit-amend payment and term sections - HMC-Robertson onsite hospital agreement; Reduction of \$337,082 to \$3,764,071 annually.
- (f) AMEND2446672-001 Hendrick Medical Center; HMC Middleton unit-amend payment and term sections - HMC-Middleton onsite hospital agreement; Reduction of \$230,146 to \$2,569,953 annually.
- (g) AMEND2118774-002 University Medical Center - UMC Lubbock; Add two (2) additional FTE Hospitalists, adjust TTUHSC salary levels, increase payment for extra shifts, and change frequency of incentive payments; Increase of \$585,790 to \$5,385,790 annually.
- (h) AMEND1737602-002 Hendrick Medical Center; HMC amend payment Robertson Unit - HMC-Robertson Onsite hospital agreement; Increase of \$9,818 to 3,597,995 annually.
- (i) AMEND1737600-002 Hendrick Medical Center; Amend payment for HMC Middleton unit - HMC-Middleton onsite hospital agreement; Increase of \$6,704 to \$2,459,979 annually.
- (j) AMEND1575374-005 Ector County Hospital District; Master Coordinating Agreement - Faculty & Resident Support; Increase of \$1,255,600 to \$13,272,600 annually.

TTUHSC El Paso:

- (a) 06759; Othon Anesthesia PLLC, "Professional Service Agreement" for TTUHSC El Paso campus, RE: Certified Registered Nurse Anesthetist (CRNA) services for TTUHSC EP at hospital affiliates, annual amount not to exceed \$300,000, total contract value over term \$1,137,500.
- (b) 06751; MC Smith Consultant LLC, "Professional Service Agreement" for TTUHSC El Paso campus, RE: Certified Registered Nurse Anesthetist (CRNA) services for TTUHSC EP at hospital affiliates, annual amount not to exceed \$300,000, total contract value over term \$1,175,000.
- (c) 07028; Nairman Alakarov, CRNA, "Professional Service Agreement" for TTUHSC El Paso campus, RE: Certified Registered Nurse Anesthetist (CRNA) services for TTUHSC

EP at hospital affiliates, annual amount not to exceed \$300,000, total contract value over term \$1,200,000.

- (d) 06156; University of Texas at El Paso, "Service Agreement" for TTUHSC El Paso campus, RE: Spanish language courses for medical students, annual amount not to exceed \$345,600, total contract value over term \$1,728,000.
- (e) 06940; Collection Resources Inc., "Collection Service Agreement" for TTUHSC El Paso campus, RE: Collection services for payor contracts, annual amount not to exceed \$610,000, total contract value over term \$3,660,000.
- (f) 06946; Data Search Collection, "Collection Service Agreement" for TTUHSC El Paso campus, RE: Collection services for payor contracts, annual amount not to exceed \$420,000, total contract value over term \$2,520,000.
- (g) 020239; El Paso Health, "Service Agreement" for TTUHSC El Paso campus, RE: Payor contract for medical services provided by clinical enterprise, annual amount not to exceed \$3,500,000, total contract value over term \$17,500,000.
- (h) 06917; El Paso County Hospital District, "Medical Service Agreement" for TTUHSC El Paso campus, RE: Pathology services to be provided at University Medical Center, annual amount not to exceed \$2,971,500, total contract value over term \$9,093,979.

- (3) TTU and TTUHSC El Paso: Consulting contracts with an initial consideration of \$25,000 or less per Section 07.12.4.e.(2), *Regents' Rules* – "(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$25,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting."

TTU:

- (a) Walker Consultants, Consulting services to review multiple reconfiguration options for Drive of Champions and connection to Marsha Sharp Freeway. Involvement will include: review proposed alternatives, develop pros/cons on each alternative as it impacts traffic and parking lot loading/unloading, and provide recommendations for any changes to proposed alternatives to improve traffic flow. Services will be performed and billed hourly, not to exceed \$10,000.
- (b) JSN Consulting, Consulting services to assess, review, and provide recommendations for the office of Research Commercialization; \$5,000.
- (c) TreMonti, Consulting services to review the technology portfolio to determine the potential commercial opportunity pertaining to Texas Tech University's technology commercialization program; \$12,000

TTUHSC El Paso:

- (a) 06832; Campbell/Wilson, "Consultant Services Agreement" for TTUHSC El Paso campus, RE: Consulting services with uncompensated care reporting and filing, \$15,000.

- (b) 06884; Tanya Sue Maestas, DDS, "Consultant Services Agreement" for TTUHSC El Paso campus, RE: Expertise with build out of Dental Learning Center and design of Oral Health Clinic, \$16,000.
- (c) 07156; Partners in Medical Education Inc., Consultant Services Agreement" for TTUHSC El Paso campus, RE: Review of upcoming ACME visit for residency program at TransMountain, \$25,000.
- (4) TTU and TTUHSC El Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4 of the *Regents' Rules* – Notwithstanding Section 07.12.3.a, *Regents' Rules*, the chancellor or president, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting.
- (a) See following attachments of contracts for TTU and TTUHSC El Paso that meet the above criteria.

TTU: Approved purchasing contracts to be reported to the Board of Regents

Regents' Rules 07.12.4

Component	Vendor	Services or Goods to be Provided	Estimated Per Annum Consideration	Estimated Term Consideration (includes renewals)	Start	End	Procurement Method
TTU	ServiceNow	IT Service Management	\$ 300,000	\$ 1,200,000	12/14/2018	12/13/2022	Sole source

TTUHSC El Paso: Approved purchasing contracts to be reported to the Board of Regents

Regents' Rules 07.12.4

Component	Vendor	Services or Goods to be Provided	Estimated Per Annum Consideration	Estimated Term Consideration (includes renewals)	Start	End	Procurement Method
TTUHSC El Paso	06156: University of Texas at El Paso	Spanish language classes for medical students	\$ 345,600	\$ 1,728,000	10/01/19	09/30/24	N/A: Interagency
TTUHSC El Paso	06759: Othon Anesthesia PLLC	Anesthesia: CRNA Services	\$ 300,000	\$ 1,137,500	11/12/19	08/31/23	N/A: Professional Services
TTUHSC El Paso	06761: MC Smith Consultant LLC	Anesthesia: CRNA Services	\$ 300,000	\$ 1,175,000	09/29/19	08/31/23	N/A: Professional Services
TTUHSC El Paso	06940: Collection Resources Inc.	MPIP Collection Services	\$ 610,000	\$ 3,660,000	11/01/19	10/31/25	RFP: 774-120080777
TTUHSC El Paso	06946: Data Search Collection	MPIP Collection Services	\$ 420,000	\$ 2,520,000	11/01/19	10/31/25	RFP: 774-120080777
TTUHSC El Paso	07028: Nairman Alakarov	Anesthesia: CRNA Services	\$ 300,000	\$ 1,125,000	12/18/19	08/31/23	N/A: Professional Services

- (5) TTU: Contracts for Sponsored Program Projects per Section 07.12.4.b., *Regents' Rules* – The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting.

- (a) US PREP Cohort III; Sarah E. Beal, Executive Director, US PREP National Center, and Principal Investigator; Bill and Melinda Gates Foundation; \$6,000,000 awarded
- (b) US PREP Cohort III; Sarah E. Beal, Executive Director, US PREP National Center, and Principal Investigator; Michael and Susan Dell Foundation; \$2,250,000 awarded
- (c) Teacher Incentive Allotment; Doug D. Hamman, Professor, Dept of Teacher Education, and Principal Investigator; Texas Education Agency (701); \$7,904,186 awarded

- (6) TTU: Emergency or exigent circumstances approval of a contract by Section 07.12.3.g, *Regents' Rules* – "Unless prohibited by law and upon recommendation of the chancellor, when an emergency or exigent circumstance exist and it is not feasible or practical to convene a quorum of the board within the time in which action is needed, approval may be given for a contract by verbal approval of the chair or of the chair of the Finance and Administration Committee. Contracts approved in this manner shall be presented to the board as an information item at the next board meeting."

- (a) On December 19, 2019 Chairman Huckabee granted an exigent circumstances approval that authorized President Schovanec, or his designee, to execute an agreement with Executive Information Systems, LLC as a reseller of services for SAS Institute. In advance of the Chairman's action, all regents were provided information regarding the terms of the agreement.

Chairman Huckabee moved that the Consent Agenda be approved and that the Board acknowledge its review of the Information Agenda. The motion was seconded by Regent Long and passed unanimously.

Chairman Huckabee stated that consideration of items by the Committee of the Whole was concluded.

- XI. REPORTS OF STANDING COMMITTEES.—At 8:58 am, at the direction of Chairman Huckabee, Standing Committee reports were presented sequentially to the Committee of the Whole.

XI.A. REPORT OF THE FACILITIES COMMITTEE

Committee Chair Mickey Long reported that the Facilities Committee met in open session on February 27, 2020 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Facilities Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

- XI.A.1. TTU: Approve total project budget for the Jones AT&T Stadium East Side Finish-Out (GMP and naming).—The Board authorized the chancellor or the chancellor's designee to (i) accept the Guaranteed Maximum Price ("GMP") for construction of the Jones AT&T Stadium East Side Finish-Out; (ii) increase the budget by \$8,688,318 for a total project budget of \$9,403,407; and (iii) amend the Construction Manager At Risk ("CMAR") Agreement. The increase will be funded through the Revenue Finance System ("RFS") repaid with gift funds. The total project budget includes the previously board authorized expenditures from Institutional funds (\$715,089 cash). Regents Chris Huckabee and Michael Lewis recused themselves from the discussion and approval of this item.

The Board also approved naming the Athletic office suite the "Ed Whitacre Center for Athletic Administration." The donor concurs with the naming of the space. Signage for the space will specify the approved name. The gift meets the minimum fifty percent (50%) threshold requirement for naming a subunit within a facility, as verified by the vice chancellor of facilities planning and construction.

The Board reasonably expects to incur debt obligations for the design, planning and construction of the project, and all or a portion of the debt proceeds are reasonably expected to be used to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations to be issued for the Project is \$9,403,407.

The Board also authorized the president to negotiate and execute any and all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

This approval grants authority to construct the finish-out the 2nd floor and partial 3rd floor totaling 25,863 square feet of space within the Jones AT&T Stadium East Side Building. The finish-out will provide office suites and conference space for the

relocation of the athletic staff from the Jones AT&T Stadium South End Zone Building. Finish-out includes all mechanical, electrical, and plumbing infrastructure. The component institution and FP&C will explore the possibility of incorporating existing and/or surplus furniture, fixtures and equipment into the project.

Edward & Linda Whitacre (“Donors”) made a generous contribution of \$6 million to support Texas Tech athletics. To honor and recognize the contribution, the Jones AT&T Stadium East Side Finish-Out will be named “Ed Whitacre Center for Athletic Administration”. Signage for the space will specify the approved name.

The TTU Approve total project budget for the Jones AT&T Stadium East Side Finish-Out (GMP and Naming) PowerPoint is included herewith as Attachment No. 4.

- XI.A.2. TTU: Approve concept and authorize expenditures for a new Academic Sciences Building (DP Stage I).—The Board approved the concept for the project and authorized the chancellor or the chancellor’s designee to (i) approve expenditures of \$1,749,251 in order to provide planning and design services for a new Academic Sciences Building, with an anticipated project budget of \$85,000,000; and (ii) award the Design Professional Agreement and authorize Stage I services. The expenditures will be funded through the Revenue Finance System (“RFS”) repaid with Higher Education Funds (“HEF”).

The Board reasonably expects to incur debt obligations for the design, planning and construction of the project, and all or a portion of the debt proceeds are reasonably expected to be used to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations to be issued for the Project is \$85,000,000.

The Board also authorized the president to negotiate and execute any and all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

This approval grants authority to expend funds to execute a Design Professional Agreement and authorize Stage I services in order to move forward on the project’s vision through the Programming and Schematic Design phases, provide a Statement of Probable Cost and project schedule.

The proposed Academic Sciences Building would be approximately 150,000 – 160,000 GSF, housing research and teaching laboratory space for geosciences, physics, chemistry, biology, and psychological sciences. Associated offices and classrooms will be incorporated as well as all ancillary space to accommodate support of the facility, e.g., mechanical, electrical, plumbing, network infrastructure, custodial, restrooms, etc. The scope of the project also includes analysis of the site utility infrastructure work required, surface parking, landscape enhancements, and public art.

The component institution and FP&C will explore the possibility of incorporating existing and/or surplus furniture, fixtures and equipment into the project.

The TTU Approve concept and authorize expenditures for a new Academic Sciences Building (DP Stage I) PowerPoint is included herewith as Attachment No. 5.

- XI.A.3. TTU: Approve naming of the terrace at the Frazier Alumni Pavilion (H-E-B/TTAA).—The Board approved naming the terrace at the Frazier Alumni Pavilion the “H E B Terrace.” The donor concurs with the naming of this exterior space. Signage for the space will specify the approved name.

H-E-B, LP (“H-E-B”) made a generous contribution of \$1 million to support the Texas Tech Alumni Association’s (“TTAA”) Frazier Pavilion Expansion project. To honor and recognize the contribution, the TTAA Frazier Pavilion terrace will be named “H E B Terrace.” Signage will specify the approved name.

Started in 1905, H-E-B has grown to become the largest privately held employer in the state of Texas and one of the largest privately held retailers in the nation. H-E-B recently announced plans to expand into Lubbock, furthering their commitment to West Texas. Through its Spirit of Giving philosophy, H-E-B made a gift of \$25,000 to Raider Red’s Food Pantry. H-E-B is a current member of the Engineering Key Society.

The TTU Approve naming of the terrace at the Frazier Alumni Pavilion (HEB/TTAA) PowerPoint is included herewith as Attachment No. 6.

- XI.A.4. TTU: Approve naming a laboratory within the Edward E. Whitacre Jr. College of Engineering, Mechanical Engineering Department.—The Board approved naming a laboratory within the Edward E. Whitacre Jr. College of Engineering, Mechanical

Engineering, South Building, Rooms 107 and 109 the “Charles H. Feltz Controls Systems Laboratory”. The donor concurs with the naming of this interior space. Signage for the room will specify the approved name.

Dr. Mitchell and Mrs. Jennifer Wortzman (“Donors”) made a generous contribution of \$400,000 to support the Edward E. Whitacre Jr. College of Engineering, Mechanical Engineering Department. To honor and recognize the contribution, a laboratory used primarily for undergraduate teaching will be named “Charles H. Feltz Controls Systems Laboratory.”

Jennifer is the daughter of Mr. Feltz and the Wortzman’s decided that they would honor Mr. Feltz through the lab naming. Mr. Feltz, a 1940 ME graduate and 1967 Distinguished Engineer, had an extensive career in aeronautical design and was responsible for planning and directing the development and fabrication of the Apollo Command Service Module. The lab aligns well with Mr. Feltz’s career by providing the hands-on experience critical to many autonomous systems, such as aircraft and space flight control and navigation systems.

The gift meets the minimum fifty percent (50%) threshold requirement for naming a subunit within a facility, as verified by the vice chancellor of facilities planning and construction.

The TTU Approve naming a laboratory within the Edward E. Whitacre Jr. College of Engineering, Mechanical Engineering Department PowerPoint is included herewith as Attachment No. 7.

- XI.A.5. TTUHSC: Authorize expenditures for a new School of Health Professions Physician Assistant Building on the campus of Midland College (DP Stage II).—The Board authorized the chancellor or the chancellor’s designee to (i) approve expenditures of \$2,473,066 for a total of \$3,066,003 for a new School of Health Professions Physician Assistant Building on the campus of Midland College, with an anticipated total project budget of \$30,000,000; and (ii) authorize Design Professional Stage II services. The increase and the previously authorized expenditures (\$592,937) have been funded through the Revenue Finance System (“RFS”) repaid with a Legislative Appropriation from the 86th Texas Legislature Regular Session and institutional funds.
- The Board reasonably expects to incur debt obligations for the design, planning and construction of the project, and all or a portion of the debt proceeds are reasonably expected to be used to reimburse the System for project expenditures

previously expended. The maximum principal amount of debt obligations to be issued for the Project is \$30,000,000.

The Board also authorized the president to negotiate and execute any and all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

This approval grants authority for execution of Design Professional Stage II services consisting of the Design Development, Construction Documents, Construction Administration Phases, and to provide a Statement of Probable Cost and project schedule.

The Stage I design analysis indicates an approximate 21,000 GSF addition to the existing Dorothy and Todd Aaron Medical Sciences Building (“AMSB”) located on the campus of Midland College in Midland, TX, and includes renovation to approximately 8,600 SF of existing space. The addition includes new educational / classroom spaces, an ADA testing space, faculty / staff offices, and support spaces. It also includes a full Gross Anatomy Lab complete with specialized mechanical exhaust systems and additional medical equipment. The renovation will accommodate the transition of instructional spaces to meet program needs and conversion of technologies used in current teaching practices. This project will incrementally increase the current cohort capacity of the educational program and allow for the possibility of future expansion. The project will also entail site work, utility infrastructure analysis, and a separate delivery drive for the anatomical specimens as required by the State Anatomical Board of Texas.

The component institution and FP&C will explore the possibility of incorporating existing and/or surplus furniture, fixtures and equipment into the project.

The TTUHSC Authorize expenditures for a new School of Health Professions Physician Assistant Building on the campus of Midland College (DP Stage II) PowerPoint is included herewith as Attachment No. 8.

- XI.A.6. TTUHSC El Paso: Approve total project budget for the Dental Oral Health Clinic in El Paso, TX (GMP).—The Board authorized the chancellor or the chancellor’s designee to (i) accept the Guaranteed Maximum Price (“GMP”) for the construction of the Dental Oral Health Clinic; (ii) increase the budget by \$22,627,125 for a total project budget of

\$25,000,000; (iii) report the project to the Texas Higher Education Coordinating Board ("THECB"); and (iv) amend the Construction Manager At Risk ("CMAR") Agreement. The total project budget will be funded through the Revenue Finance System ("RFS") repaid with TTUHSC El Paso's Institutional Funds, Medical Practice Income Plan ("MPIP"), Higher Education Fund ("HEF") and Woody L. Hunt School of Dental Medicine Appropriation for equipment of \$4.2M.

The Board reasonably expects to incur debt obligations for the design, Planning and construction of the project, and all or a portion of the debt proceeds are reasonably expected to be used to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations to be issued for the Project is \$25,000,000.

The Board also authorized the president to negotiate and execute any and all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

This approval grants authority to construct the Dental Oral Health Clinic located within the Administrative Support Building II ("ASBII") for a total project budget of \$25,000,000.

The project will renovate 40,562 square feet to house, at a minimum, a dental clinic with 145 dental procedure rooms, i.e., sterilization area, central dispensing area(s), vacuum, compressed air, and water; faculty and staff offices with support spaces; public lobby for adults and children; restrooms; custodial spaces; all utilities; HVAC; fire suppression and alarm system; and significant electrical and data storage space. A critical component of the project is data capture, transmittal and storage for digital imaging storage for the patient load this facility will generate for up to 5 years. The scope of this project also includes site infrastructure work and surface parking reconfiguration.

The component institution and FP&C will explore the possibility of incorporating existing and/or surplus furniture, fixtures and equipment into the project.

The TTUHSC El Paso Approve total project budget for the Dental Oral Health Clinic in El Paso, TX (GMP) PowerPoint is included herewith as Attachment No. 9.

- XI.A.7. TTUS: Report on Facilities Planning and Construction projects.—The Board accepted a report on Facilities Planning and Construction managed projects.

The TTUS Report on Facilities Planning and Construction projects (project data as of 02/07/2020) PowerPoint and the TTUS Facilities Planning and Construction Capital Projects Budget Analysis FY 2010-2019 Report (01/30/2020) are included herewith as Attachment No. 10 and Attachment No. 11, respectively.

XI.B. REPORT OF THE FINANCE AND ADMINISTRATION COMMITTEE

Committee Chair John Walker reported that the Finance and Administration Committee met in open session on February 27, 2020 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Finance and Administration Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

- XI.B.1. TTUHSC: Approve contract amendment to provide additional software and services to existing Allscripts Healthcare, LLC contract.—The Board approved a contract amendment with Allscripts Healthcare, LLC (Allscripts) to provide a bundled technology solution that includes electronic health records, patient billing and patient engagement services for the Texas Tech University Health Sciences Center (“TTUHSC”) Amarillo campus.

TTUHSC Amarillo has had an agreement with Allscripts since May 7, 2007 for the TouchWorks EHR (CON1575941). The contract amendment was for 10 years and included automatic renewals on an annual basis. The new amendment (AMEND1575941-003) is for 7 years with automatic one (1) year renewal terms.

The Allscripts technology bundle provides an integrated system that includes the following:

- Existing TouchWorks Electronic Health Records System
 - Existing maintenance
 - Two mandatory TouchWorks EHR version upgrades
 - 2015 Certified Electronic Health Record Technology
- Hosted Practice Management System
 - Revenue Cycle Management Services
- Follow My Health Enterprise patient engagement Services

- Follow My Health Virtual Visits
- TouchWorks Mobile

The amendment will shift annual maintenance fees to a percentage of Net Collections model expected to be approximately \$1.3 - \$1.4 Million annually based on prior twelve month collections, plus a one-time, year one, services fee in the amount of \$110,000. This is an annual increase of approximately \$825,000.

- XI.B.2. TTUHSC: Authorize the president to execute a lease with International Bank of Commerce.—The Board authorized the president to approve and execute a lease contract (CON2473756) with International Bank of Commerce, to acquire space for Texas Tech University Health Sciences Center (“TTUHSC”) Managed Care at the Lubbock campus location.

Texas Tech University Health Sciences Center Managed Care has a contractual agreement with the Texas Department of Criminal Justice (“TDCJ”) to provide health care for patients in correctional facilities throughout West Texas. Managed Care also provides similar services to other correctional facilities while offering unique and valuable education opportunities for individual schools within TTUHSC.

The majority of care is delivered at TDCJ owned, or other contracted correctional facilities; therefore, alternative space is required for the primary administration and operations of the Managed Care programs. Currently, the Managed Care division leases 6,537 square feet of office space in a building on South Loop 289 in Lubbock and 5,084 square feet of office space in a building on I-40 West in Amarillo. The size and configuration of the current space in Lubbock is no longer sufficient to meet the needs of the Managed Care administration. This is largely due to the addition of innovative divisions, such as Data and Analytics, contract expansion, as well as the continued centralization of functions and relocation of some regional leadership positions to a more accessible and dynamic office location.

TTUHSC solicited through RFP 739-SL2416261 Lease of Space - Business Operations (Lubbock, Texas), for available space in the Lubbock area and selected the suites 400, 500, and 600 encompassing 17,127 square feet as proposed by International Bank of Commerce located at 1215 Avenue J, having an initial term of four years, and two additional option years at TTUHSC’s unilateral option to exercise. This contract

may not be terminated without cause for the initial four year term.

The annual rent for this lease contract is \$325,413 or \$19.00/square foot, compared to an average of \$24.23/square foot under the current lease to be paid from contractual revenue. The additional 10,590 square feet will result in an increased cost of \$167,021 providing an additional 10,590 square feet necessary to accommodate the Managed Care's operational needs.

- XI.B.3. TTUHSC: Approval of Location Incentives Agreement with Midland Development Corporation.—The Board approved the location incentives agreement with Midland Development Corporation (“MDC”) for the support of Texas Tech University Health Sciences Center’s (“TTUHSC”) School of Health Professions Physician Assistant Studies Program in the Permian Basin.

The agreement has received approval from the Midland Development Corporation and the City of Midland. The agreement provides up to \$5 million over a period of three (3) years to support TTUHSC’s School of Health Professions Physician Assistant Studies Program at its regional campus in Midland.

The agreement will be effective through December 31, 2023. Prior to receiving MDC funding, TTUHSC must complete certain conditions, specifically: (1) providing a letter from the Board of Regents approving expansion of the physician assistant program and the existing program facility, located at 3600 N. Garfield Street, Midland, Texas 79705 on the campus of Midland College; and (2) TTUHSC must obtain an additional \$25 million in separate funding for construction and improvements of the facility prior to receipt of any MDC funding.

Created in January 2002, MDC promotes opportunities that enhance and diversify the strength and stability of the Midland economy through economic development activities, outreach, education and support. MDC generously committed \$8.4 million to support the Child and Adolescent Psychiatry Fellowship program at TTUHSC in 2018.

- XI.B.4. TTUS: Report on Bond Status and Credit Rating.—The Board accepted a report on the bond status and credit rating.

The TTUS Report on Debt Profile and Credit Rating PowerPoint is included herewith as Attachment No. 12.

- XI.B.5. TTUS: Report on FY 2019 Combined Annual Financial Statements.—The Board accepted a report on the FY 2019 combined annual financial statements of the TTU System.

The TTUS FY 2019 Texas Tech University System Combined Annual Financial Report PowerPoint is included herewith as Attachment No. 13.

- XI.B.6. TTUS: Report on TTUS Endowments.—The Board accepted a report on the status of the TTUS Endowment fund.

The TTUS Report on TTUS Endowments PowerPoint is included herewith as Attachment No. 14.

XI.C. REPORT OF THE ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

Committee Member John Walker reported that the Academic, Clinical and Student Affairs Committee met in open session on February 27, 2020 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Academic, Clinical and Student Affairs Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

- XI.C.1. ASU: Approve changes in academic rank.—The Board approved changes in academic rank for the faculty as listed below, effective the 2020-2021 academic year:

Erin Ashworth-King, Ph.D., associate professor to professor, Department of English and Modern Languages, College of Arts and Humanities;

Kevin G. Garrison, Ph.D., associate professor to professor, Department of English and Modern Languages, College of Arts and Humanities;

You-jou Hung, Ph.D., associate professor to professor, Department of Physical Therapy, Archer College of Health and Human Services;

Jason E. Pierce, Ph.D., associate professor to professor, Department of History, College of Arts and Humanities;

Constance L. Plocinski, D.M.A., associate professor to professor, Department of Visual and Performing Arts, College of Arts and Humanities;

Gabriela I. Serrano, Ph.D., associate professor to professor, Department of English and Modern Languages, College of Arts and Humanities; and

Andrew J. Siefker, Ph.D., associate professor to professor, Department of Mathematics, College of Science and Engineering.

XI.C.2. ASU: Approve changes in academic rank and granting of tenure.—The Board approved changes in academic rank and the granting of tenure, effective the 2020-2021 academic year, for the faculty as listed below:

Susan M. Abernathy-Taylor, Ph.D., assistant professor to associate professor and tenure, Department of Mathematics, College of Science and Engineering;

Steven T. Brewer, Ph.D., assistant professor to associate professor and tenure, Department of Psychology and Sociology, Archer College of Health and Human Services;

Jordan A. Daniel, Ph.D., assistant professor to associate professor and tenure, Department of Kinesiology, Archer College of Health and Human Services;

Eddie F. Holik, III, Ph.D., assistant professor to associate professor and tenure, Department of Physics and Geosciences, College of Science and Engineering;

JongHwa Lee, Ph.D., assistant professor to associate professor and tenure, Department of Communication and Mass Media, College of Arts and Humanities;

Satvir Singh, Ph.D., assistant professor to associate professor and tenure, Department of Management and Marketing, Norris-Vincent College of Business;

Ben R. Skipper, Ph.D., assistant professor to associate professor and tenure, Department of Biology, College of Science and Engineering;

Veronica Snow, D.S.M., assistant professor to associate professor and tenure, Department of Kinesiology, Archer College of Health and Human Services; and

Jesse L. Taylor, Ph.D., assistant professor to associate professor and tenure, Department of Mathematics, College of Science and Engineering.

- XI.C.3. ASU: Approve appointment with tenure.—The Board approved granting tenure to the faculty as listed below concurrently with his appointment.

Russell Calk, Ph.D., new associate professor in the Department of Accounting, Economics and Finance, Norris-Vincent College of Business, effective January 2020. Dr. Calk was formerly a department chair at Texas A&M University-Central Texas from June 2017 through December 2019, as well as a tenured associate professor of accounting from August 2006 through May 2014 and an assistant professor from August 2001 through August 2006 at New Mexico State University.

- XI.C.4. TTU: Approve changes in academic rank.—The Board approved changes in academic rank for the following faculty of Texas Tech University effective September 1, 2020:

Scott Baugh, Ph.D., associate professor to professor, Department of English, College of Arts and Sciences;

Carlos Carpio, Ph.D., associate professor to professor, Department of Agricultural and Applied Economics, College of Agricultural Sciences and Natural Resources;

Barbie Chambers, Ph.D., assistant professor of practice to associate professor of practice, Department of Professional Communication, College of Media and Communication;

Chijuan Hu, M.A.S., assistant professor of practice to associate professor of practice, Department of Chemical Engineering, Edward E. Whitacre Jr. College of Engineering;

Glen Cummins, Ph.D., associate professor to professor, Department of Journalism and Creative Media Industries, College of Media and Communication;

Clifton Ellis, Ph.D., associate professor to professor, College of Architecture;

Joshua Fairbanks, Ph.D., assistant professor of practice to associate professor of practice, Area of Finance, Jerry S. Rawls College of Business;

Lauren Gollahon, Ph.D., associate professor to professor,
Department of Biological Sciences, College of Arts and
Sciences;

Barbara Hahn, Ph.D., associate professor to professor,
Department of History, College of Arts and Sciences;

Brett Houk, Ph.D., associate professor to professor,
Department of Sociology, Anthropology, and Social
Work, College of Arts and Sciences;

Erica Irlbeck, Ed.D., associate professor to professor,
Department of Agricultural Education and
Communications, College of Agricultural Sciences and
Natural Resources;

Min-Joo Kim, Ph.D., associate professor to professor,
Department of English, College of Arts and Sciences;

Changzhi Li, Ph.D., associate professor to professor,
Electrical and Computer Engineering, Edward E.
Whitacre Jr. College of Engineering;

Stephanie Lockwood, Ph.D., assistant professor of practice
to associate professor of practice, Department of
Biological Sciences, College of Arts and Sciences;

Seth McKee, Ph.D., associate professor to professor,
Department of Political Science, College of Arts and
Sciences;

Michael Noel, Ph.D., associate professor to professor,
Department of Economics, College of Arts and Sciences;

Derek Oler, Ph.D., associate professor to professor, Area of
Accounting, Jerry S. Rawls College of Business;

Ranadip Pal, Ph.D., associate professor to professor,
Department of Electrical and Computer Engineering,
Edward E. Whitacre Jr. College of Engineering;

Dimitri Pappas, Ph.D., associate professor to professor,
Department of Chemistry and Biochemistry, College of
Arts and Sciences;

Narissra Punyanunt-Carter, Ph.D., associate professor to
professor, Department of Communication Studies,
College of Media and Communication;

David Ray, Ph.D., associate professor to professor,
Department of Biological Sciences, College of Arts and
Sciences;

Jody Roginson, M.S., assistant professor of practice to
associate professor of practice, Department of Public
Relations, College of Media and Communication;

Cam Stone, Ph.D., assistant professor of practice to
associate professor of practice, Department of
Journalism and Creative Media Industries, College of
Media and Communication;

Elizabeth Trejos-Castillo, Ph.D., associate professor to
professor, Department of Human Development and
Family Studies, College of Human Sciences;

Fernando Valle, Ed.D., associate professor to professor,
Department of Educational Psychology and Leadership,
College of Education;

Natalia Velikova, Ph.D., associate professor to professor,
Department of Hospitality and Retail Management,
College of Human Sciences;

Shu Wang, Ph.D., associate professor to professor,
Department of Nutritional Sciences, College of Human
Sciences;

Julie Willett, Ph.D., associate professor to professor,
Department of History, College of Arts and Sciences;

Aliza Wong, Ph.D., associate professor to professor, the
Honors College and the Department of History, College
of Arts and Sciences;

James Yang, Ph.D., associate professor to professor,
Department of Mechanical Engineering, Edward E.
Whitacre Jr. College of Engineering; and

Kai Zhang, Ph.D., associate professor to professor,
Department of Biological Sciences, College of Arts and
Sciences.

- XI.C.5. TTU: Approve changes in academic rank and granting of tenure.—The Board approved changes in academic rank, effective September 1, 2020, along with the granting of tenure,

effective February 28, 2020, for the following faculty of Texas Tech University:

Matthew Barnes, Ph.D., assistant professor to associate professor and tenure, Department of Natural Resources Management, College of Agricultural Sciences and Natural Resources;

Jacob Baum, Ph.D., assistant professor to associate professor and tenure, Department of History, College of Arts and Sciences;

Caroline Bishop, Ph.D., assistant professor to associate professor and tenure, Department of Classical and Modern Languages and Literatures, College of Arts and Sciences;

Amy Boren-Alpizar, Ph.D. assistant professor to associate professor and tenure, Department of Agricultural Education and Communications, College of Agricultural Sciences and Natural Resources;

Weilong Cong, Ph.D., assistant professor to associate professor and tenure, Department of Industrial Manufacturing and Systems Engineering, Edward E. Whitacre Jr. College of Engineering;

Anthony Cozzolino, Ph.D., assistant professor to associate professor and tenure, Department of Chemistry and Biochemistry, College of Arts and Sciences;

Jaclyn Cravens, Ph.D., assistant professor to associate professor and tenure, Department of Community, Family, and Addiction Sciences, College of Human Sciences;

Michael Faris, Ph.D., assistant professor to associate professor and tenure, Department of English, College of Arts and Sciences;

Ghislaine Fremaux, M.F.A., assistant professor to associate professor and tenure, School of Art, College of Visual and Performing Arts;

Sherice Gearhart, Ph.D., assistant professor to associate professor and tenure, Department of Public Relations, College of Media and Communication;

Heather Greenhalgh-Spencer, Ph.D., assistant professor to associate professor and tenure, Department of Curriculum and Instruction, College of Education;

Jacqueline Henninger, Ph.D., assistant professor to associate professor and tenure, School of Music, College of Visual and Performing Arts;

Elizabeth Karam, Ph.D., assistant professor to associate professor and tenure, Area of Management, Jerry S. Rawls College of Business;

Justin Keene, Ph.D., assistant professor to associate professor and tenure, Department of Journalism and Creative Media Industries, College of Media and Communication;

Peter Keyel, Ph.D., assistant professor to associate professor and tenure, Department of Biological Sciences, College of Arts and Sciences;

Rob King, M.L.I.S., assistant librarian to associate librarian and tenure, Southwest Collections/Special Collections Library;

Belinda Kleinhans, Ph.D., assistant professor to associate professor and tenure, Department of Classical and Modern Languages and Literatures, College of Arts and Sciences;

Kelly Lange, Ph.D., assistant professor to associate professor and tenure, Department of Agricultural and Applied Economics, College of Agricultural Sciences and Natural Resources;

Jerrad Legako, Ph.D., assistant professor to associate professor and tenure, Department of Animal and Food Sciences, College of Agricultural Sciences and Natural Resources;

Jaehoon Lee, Ph.D., assistant professor to associate professor and tenure, Department of Educational Psychology and Leadership, College of Education;

Erin-Marie Legacey, Ph.D., assistant professor to associate professor and tenure, Department of History, College of Arts and Sciences;

Wei Li, Ph.D., assistant professor to associate professor and tenure, Department of Chemical Engineering, Edward E. Whitacre Jr. College of Engineering;

Scott Longing, Ph.D., assistant professor to associate professor and tenure, Department of Plant and Soil Sciences, College of Agricultural Sciences and Natural Resources;

Jeremy Marston, Ph.D., assistant professor to associate professor and tenure, Department of Chemical Engineering, Edward E. Whitacre Jr. College of Engineering;

Bryan McLaughlin, Ph.D., assistant professor to associate professor and tenure, Department of Advertising, College of Media and Communication;

Kimi Nakatsukasa, Ph.D., assistant professor to associate professor and tenure, Department of Classical and Modern Languages and Literatures, College of Arts and Sciences;

Ronald Nolen, M.F.A., assistant professor to associate professor and tenure, School of Theatre and Dance, College of Visual and Performing Arts;

Andres Peralta, Ph.D., assistant professor to associate professor and tenure, School of Art, College of Visual and Performing Arts;

Brandy Pina-Watson, Ph.D., assistant professor to associate professor and tenure, Department of Psychological Sciences, College of Arts and Sciences;

Carlos Portillo, Ph.D., assistant professor to associate professor and tenure, Department of Natural Resources Management, College of Agricultural Sciences and Natural Resources;

Alexander Salter, Ph.D., assistant professor to associate professor and tenure, Area of Energy, Economics, and Law, Jerry S. Rawls College of Business;

Jeremy Schwartz, Ph.D., assistant professor to associate professor and tenure, Department of Philosophy, College of Arts and Sciences;

Ruth Serra-Moreno, Ph.D., assistant professor to associate professor and tenure, Department of Biological Sciences, College of Arts and Sciences;

Kristy Soloski, Ph.D., assistant professor to associate professor and tenure, Department of Community, Family, and Addiction Sciences, College of Human Sciences;

Seth Warren-Crow, M.F.A., assistant professor to associate professor and tenure, School of Theatre and Dance, College of Visual and Performing Arts;

Rebecca Wascoe-Hays, D.M.A., assistant professor to associate professor and tenure, School of Music, College of Visual and Performing Arts; and

Joey Young, Ph.D., assistant professor to associate professor and tenure, Department of Plant and Soil Sciences, College of Agricultural Sciences and Natural Resources.

XI.C.6. TTU: Approve granting of and appointments with tenure.—The Board approved the granting of tenure for the faculty as listed below effective February 28, 2020:

Dora Epstein Jones, Ph.D., associate professor with tenure, College of Architecture; and

Theodore Waldron, Ph.D., associate professor with tenure, Area of Management, Jerry S. Rawls College of Business.

The faculty members as listed below were appointed to their respective positions and ranks at Texas Tech University as of January 2020. The Board approved the granting of tenure for these faculty concurrent with their appointment to the University:

Britt Conklin, D.V.M., professor with tenure and associate dean for clinical programs, School of Veterinary Medicine. Dr. Conklin has been a practicing clinical veterinarian since 2001. His career began at the Alpha Equine Hospital and Breeding Center, one of the first to implement commercial equine embryo transfer. Later, the Center was renamed Reata Equine Center where, as then co-owner, he established the Podiatry Center at Reata, a specialty facility dedicated to lameness and diseases of the equine digit. He has consulted and lectured nationally and internationally in equine

performance medicine and podiatry. Most recently, he has been with Boehringer-Ingelheim Animal Health as Senior Equine Professional Services Veterinarian. He is adjudged to have successfully advanced in his practice career commensurate with expectations for tenure of a clinical professor;

John Dascanio, D.V.M., professor with tenure and senior associate dean, School of Veterinary Medicine. Dr. Dascanio comes to Texas Tech University from Lincoln Memorial University College of Veterinary Medicine in Harrogate, Tennessee where he served as professor and executive associate dean since 2016. Prior to his roles at Lincoln Memorial University, he had received tenure at the Virginia-Maryland Regional College of Veterinary Medicine at Virginia Tech;

Haibo Ge, Ph.D., associate professor with tenure, Department of Chemistry and Biochemistry, College of Arts and Sciences. Dr. Ge has been a tenured associate professor in the Department of Chemistry and Chemical Biology, School of Science at Indiana University-Purdue University Indianapolis since 2015. He joined IUPUI in 2009 as a tenure-track assistant professor; and

Amy Hardberger, J.D., professor of law with tenure, George W. McCleskey Endowed Professor of Water Law, and Director of the Law School's Center for Water Law and Policy, Texas Tech University School of Law. She joins the School of Law this semester after having served as a Professor of Law with tenure at St. Mary's University School of Law. At St. Mary's she held administrative positions as Associate Dean in the School of Law and most recently as Associate Provost of Academic Operations for the University. Prof. Hardberger was previously at Texas Tech as a visiting faculty member and earned her Juris Doctor, *cum laude*, from Texas Tech University School of Law.

- XI.C.7. TTU: Approve designation of Horn Professorships.—The Board approved the designation of Horn Professor to the faculty member as listed below, effective February 28, 2020:

William L. Gardner III, D.B.A., Jerry S. Rawls Chair in Leadership, Director, Institute for Leadership Research, Professor of Management, Area of Management, Jerry S. Rawls College of Business.

Dr. Gardner has been identified as the 4th most influential leadership scholar for the time period 2011-2017, and the 8th most influential for the 1990-2017 time period. He was named to Clarivate Analytics' 2019 Highly Cited Researchers List, recognizing those scholars who have demonstrated significant and broad influence reflected in their publication of multiple papers, highly cited by their peers over the course of the last decade. These highly cited papers rank in the top 1% for a chosen field or fields and year in Web of Science. He is recipient of 10 Best Paper Awards in scholarly journals such as Leadership Quarterly, Academy of Management Review, and Journal of Management. He has over 90 scholarly journal articles, editorials, and editorial commentaries. He has served as Editor-in-Chief of the journal, Group & Organization Management since 2014, and as Associate Editor of The Leadership Quarterly since 2013. He has held various leadership positions in the Southern Management Association, including as its President, the International Leadership Association, and the Academy of Management. He has directed nearly 20 doctoral students to completion of their degrees.

- XI.C.8. TTU: Approve Bachelor of Applied Arts in Commercial Music.— The Board approved the new degree program, Bachelor of Applied Arts in Commercial Music (“BAACM”), to be offered in the J.T. and Margaret Talkington College of Visual and Performing Arts and authorized submission by the Office of the Provost and Senior Vice President for Academic Affairs to the Texas Higher Education Coordinating Board seeking its certification of such a program, and to the Southern Association of Colleges and Schools Commission on Colleges for acknowledgement of a new degree program.

The Bachelor of Applied Arts in Commercial Music is designed to exist in partnership between Texas Tech University (“TTU”) and the South Plains College (“SPC”) Creative Arts Department. SPC students who complete the Associate of Applied Arts (“AAA”) in Commercial Music are eligible to pursue the BAACM at Texas Tech, upon acceptance by application. The SPC AAA in Commercial Music is a degree which adheres to the Workforce Education Course Manual (“WECM”) and is a technical training program. Generally, students who graduate from SPC enter the workforce in commercial music as performers or industry technicians, either in the local popular and contemporary music scene or in areas such as Fort Worth, Austin, Nashville, Los Angeles, or Las Vegas. The TTU BAACM degree will build upon the skills in each student’s specific applied music area as well as in technical knowledge and styles gained through the SPC AAA with the following outcomes: 1) a deeper understanding of

commercial music skills through direct experience and advanced coursework, thus increasing potential success and higher placement in the job market, 2) a pathway for SPC AAA students to more affordably remain in West Texas, and Lubbock in particular, to pursue a four-year degree with a focus on Commercial Music, and 3) the ability to transition into other areas of the general workforce following a commercial music career made possible through the attainment of a four-year degree.

The BAACM at TTU will enhance the employment potential of students seeking careers as music professionals in diverse genres of contemporary music-making, including performance, management, marketing, promotion, arranging and composition, film or animation music, studio and live recording, sound engineering for live performance (locally or in the touring industry), and/or contemporary worship settings. Moreover, recipients of the BAACM will likewise be positioned to excel in the emerging educational market for Career and Technical Education in public school systems. Successful candidates for this program will possess an aptitude for performance and/or composition and arranging, in addition to a strong desire to work in various segments of the commercial music industry, as demonstrated by their completion of the AAA in Commercial Music at South Plains College. As one example of BAACM recipients' future career opportunities: employment in the areas of broadcast, sound engineering, producers, and directors is growing at a faster rate than the national average across all entry-level professions (US Bureau of Labor Statistics).

There are currently no Bachelor of Applied Arts in Commercial Music degrees offered in the state of Texas. The closest degrees are the Bachelor of Music in Commercial Music offered at the University of Texas at El Paso, approximately 350 miles from Lubbock and the Bachelor of Music with Emphasis in Music Industry at West Texas A&M University in Canyon, approximately 106 miles from Lubbock.

It is anticipated that the enrollment for SPC in relationship to the TTU BAACM degree will increase. Students seeking studies in applied commercial music are often deterred because of the lack of availability of a four-year degree offering in this specialty. The BAACM will address that, making the two-year AAA in Commercial Music at SPC more attractive to students and parents who want to know that students can continue the studies into a four-year degree program. SPC, as a community college, has a limited recruiting radius (Bailey, Lamb, Hale, Floyd, Motley, Cottle, Cochran, Hockley, Lubbock, Crosby, Dickens, King,

Yoakum, Terry, Lynn, Garza, Kent, Gaines, Dawson and Borden counties). However, the TTU School of Music will publicize and recruit for this program from a broader radius of students expanding to the Metroplex and the I-35 corridor.

Data for South Plains College Associate of Applied Arts in Commercial Music:

SPC AAA CM Year	ENROLLMENT	GRADUATES
2014-2015	25	15
2015-2016	24	18
2016-2017	25	10
2017-2018	18	4
2018-2019	26	12

Brent Wheeler, Director of the Commercial Music program at South Plains, has indicated that SPC graduates typically either 1) directly enter the commercial industry or 2) seek a four-year degree at Utah State University (in guitar studies) or the Lamont School of Music in Denver, Colorado.

Below are program enrollment projections based on the SPC data and established student demand:

YEAR	1	2	3	4	5
Headcount	2	5	10	12	15
FTSE	2	5	10	12	15
Attrition	0	0	0	1	0
Graduates	0	0	2	5	9

Because the entering BAACM students are receiving foundational coursework in Commercial Music as part of the Associate in Applied Arts in Commercial Music at South Plains College, the equipment required is already in place. The South Plains College Creative Arts department has a robust facility designed specifically for training professionals in Commercial Music. The addition of the TTU Texas Core Curriculum bears no additional cost in facilities. Students will have access to the recording studios already on campus at Texas Tech University, as well as computer labs for processing, editing and producing audio and video. This equipment is already in place for the general population of School of Music students. The following are the projected costs and funding.

Five-Year Costs		Five-Year Funding	
Personnel	\$70,420.25*	Reallocated Funds	\$
Facilities and Equipment	\$167,279.40	Anticipated New Formula Funding	\$103,128
Library, Supplies, and Materials		Designated Tuition and Fees	\$523,409
Other	\$25,000**	Other	\$0
Total Costs	\$262,699.65	Total Funding	\$626,537

*Reallocated from existing personnel.

**Student support (scholarships @ \$5,000 per year)

- XI.C.9. TTUHSC: Approve changes in academic rank.—The Board approved changes in academic rank, effective September 1, 2020, for the faculty as listed below.

Tenured Faculty:

Luis Cuello, Ph.D., associate professor to professor,
Department of Cell Physiology & Molecular Biophysics,
School of Medicine.

Non-Tenure Track Faculty:

Kalin Clifford, Pharm.D., assistant professor to associate professor, Department of Pharmacy Practice, School of Pharmacy;

Russell Snyder, Ph.D., assistant professor to associate professor, Department of Pharmaceutical Sciences, School of Pharmacy ;

Charla Allen, M.D., assistant professor to associate professor, Department of Family & Community Medicine, School of Medicine;

Marina Chavez, M.D., assistant professor to associate professor, Department of Psychiatry, School of Medicine;

Nathan Hansen, M.D., assistant professor to associate professor, Department of Surgery, School of Medicine;

Lara Johnson, M.D., associate professor to professor,
Department of Pediatrics, School of Medicine;

Tam Nguyen, M.D., associate professor to professor,
Department of Otolaryngology, School of Medicine;

Shaughn Nunez, M.D., assistant professor to associate
professor, Department of Pediatrics, School of Medicine ;

Lindsay Penrose, Ph.D., assistant professor to associate
professor, Department of Obstetrics & Gynecology,
School of Medicine;

Dana Phillips, M.D., associate professor to professor,
Department of Obstetrics & Gynecology, School of
Medicine;

Jennifer Phy, D.O., associate professor to professor,
Department of Obstetrics & Gynecology, School of
Medicine;

Lajohn Quigley, M.D., assistant professor to associate
professor, Department of Surgery, School of Medicine;

Michelle Tarbox, M.D., assistant professor to associate
professor, Department of Dermatology, School of
Medicine;

Sandra Eastling, MSN, RN, CNM, WHNP-BC, instructor to
assistant professor, Larry Combest Community Health
and Wellness Center, School of Nursing;

Kyle Johnson, Ph.D., RN, CHSE, assistant professor to
associate professor, Traditional Program, School of
Nursing;

Valerie Kiper, DNP, NE-BC, RN, assistant professor to
associate professor, Non-Traditional Program, School of
Nursing;

Amy Moore, DNP, APRN, FNP-C, associate professor to
professor, Graduate Program, School of Nursing;

Courtnie Moore, MSN, RN, CHSE, instructor to assistant
professor, Traditional Program, School of Nursing;

Mary Mwaura, MSN, RN, CHSE, instructor to assistant
professor, Traditional Program, School of Nursing;

Nancy Ochs, MSN, RN, CWON, instructor to assistant professor, Traditional Program, School of Nursing;

Kamie Parks, MSN, NP-C, RN, instructor to assistant professor, Traditional Program, School of Nursing;

Wendy Thal, DNP, APRN, FNP-C, CEN, APHN-BC, associate professor to professor, Graduate Program, School of Nursing;

Jeff Watson, DNP, RN, NEA-BC, assistant professor to associate professor, Graduate Program, School of Nursing; and

Hesper Holland, M.S., CCC-SLP, instructor to assistant professor, Speech, Language & Hearing Sciences, School of Health Professions.

- XI.C.10. TTUHSC: Approve changes in academic rank and granting of tenure.—The Board approved changes in academic rank, effective September 1, 2020, and the granting of tenure, effective this date, to the faculty as listed below:

Mohamad Al-Rahawan, M.D., associate professor to professor and tenure, Department of Pediatrics, School of Medicine;

Tammy Camp, M.D., associate professor to professor and tenure, Department of Pediatrics, School of Medicine;

Josee Guindon, D.V.M., Ph.D., assistant professor to associate professor and tenure, Department of Pharmacology & Neuroscience, School of Medicine;

Rosalinda Jimenez, Ed.D., MSN, APRN, FNP-BC, PMHNP-BC, assistant professor to associate professor and tenure, Graduate Program, School of Nursing; and

Sandra Whisner, Ph.D., OTR, assistant professor to associate professor and tenure, Rehabilitation Sciences, School of Health Professions.

- XI.C.11. TTUHSC: Approve granting of tenure.—The Board approved the granting of tenure, effective this date, to the faculty as listed below:

Kallol Chaudhuri, M.D., Ph.D., professor, Department of Anesthesiology, School of Medicine;

Santhosh Koshy, M.D., M.B.A., professor, Department of Internal Medicine, School of Medicine;

Sarah Wakefield, M.D., associate professor, Department of Psychiatry, School of Medicine; and

Jennifer Collins, Ph.D., RN, associate professor, Graduate Program, School of Nursing.

- XI.C.12. TTUHSC El Paso: Approve changes in academic rank.—The Board approved changes in academic rank effective September 1, 2020, to the faculty as listed below.

Tenured Faculty:

Dale Quest, Ph.D., associate professor to professor, Department of Medical Education, Paul L. Foster School of Medicine.

Non-Tenure Track Faculty:

Brian Davis, M.D., associate professor to professor, Department of Surgery, Paul L. Foster School of Medicine;

Jesus Diaz, M.D., assistant professor to associate professor, Department of Radiology, Paul L. Foster School of Medicine;

Blanca Garcia, M.D., assistant professor to associate professor, Department of Pediatrics, Paul L. Foster School of Medicine;

Mohamad Nawar Hakim, M.D., assistant professor to associate professor, Department of Pathology, Paul L. Foster School of Medicine;

Stormy Monks, Ph.D., M.P.H., assistant professor to associate professor, Department of Emergency Medicine, Paul L. Foster School of Medicine;

Carmen Prieto-Jimenez, M.D., assistant professor to associate professor, Department of Pediatrics, Paul L. Foster School of Medicine;

Eduardo Rosas-Blum, M.D., assistant professor to associate professor, Department of Pediatrics, Paul L. Foster School of Medicine;

Tariq Siddiqui, M.D., assistant professor to associate professor, Department of Internal Medicine, Paul L. Foster School of Medicine;

Silvina Tonarelli, M.D., assistant professor to associate professor, Department of Psychiatry, Paul L. Foster School of Medicine; and

Radosveta Wells, M.D., assistant professor to associate professor, Department of Emergency Medicine, Paul L. Foster School of Medicine.

- XI.C.13. TTUHSC El Paso: Approve change in academic rank and granting of tenure.—The Board approved a change in academic rank effective September 1, 2020, and the granting of tenure, effective this date, to the faculty member listed below:

Gustavo Rodriguez, M.D., associate professor to professor, Department of Neurology, Paul L. Foster School of Medicine.

XI.D REPORT OF THE AUDIT COMMITTEE

Committee Member Ginger Kerrick reported that the Audit Committee met in open session on February 27, 2020 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Audit Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

- XI.D.1. TTUS: Report on audits.—The Board accepted a report on the System's audit projects, included herewith as Attachment No. 15 (TTUS FY 2020 Prioritized Audit Plan).
- XI.D.2. Executive Session.— At 2:45 pm, the Audit Committee convened into Executive Session, in the Conference Room, SimCentral Building, TTUHSC, 1280 S. Coulter Street, Amarillo, Texas, as authorized by Sections 551.071, 551.074 and 551.076 of the *Texas Government Code*.
- XI.D.3. Open Session.—At 2:01 pm, the Audit Committee reconvened in open session in Room 102, SimCentral Building, TTUHSC,

1280 S. Coulter Street, Amarillo, Texas, to consider items as a committee.

Regent Hammonds stated that there were no motions to present from Executive Session.

XII. OPEN SESSION.—At 9:02 am the Board continued in open session in Room 102, SimCentral Building, TTUHSC, 1280 S. Coulter Street, Amarillo, Texas, to consider items as the Committee of the Whole and Meeting of the Board.

XII.A. SCHEDULE FOR BOARD MEETINGS.— Mr. McWhinney presented the following schedule for future board meetings: May 14-15, 2020, Lubbock; August 6-7, 2020, Lubbock; October 16, 2020, Lubbock; December 10-11, 2020, Lubbock.

XII.B. STUDENT GOVERNMENT ASSOCIATION REPORTS

XII.B.1. REPORT BY STUDENT GOVERNMENT ASSOCIATION, ASU—A video report from Brayden Woods, president, Student Government Association, ASU, was presented. (NOTE: This report can be viewed in its entirety at the Board of Regents webpage under video archives.)

XII.B.2. REPORT BY STUDENT GOVERNMENT ASSOCIATION, TTU—Chairman Huckabee called on David Rivero, president, Student Government Association, TTU, who presented a report from the Student Government Association. (NOTE: This report can be viewed in its entirety at the Board of Regents webpage under video archives.)

XII.B.3. REPORT BY STUDENT GOVERNMENT ASSOCIATION, TTUHSC—No report was presented by the TTUHSC SGA.

XII.B.4. REPORT BY STUDENT GOVERNMENT ASSOCIATION, TTUHSC El Paso.—No report was presented by the TTUHSC at El Paso SGA.

XIII. EXECUTIVE SESSION.—The Board did not convene into Executive Session.

XIV. OPEN SESSION.—At 10:20 am, the Board continued in open session in Room 102, SimCentral Building, TTUHSC, 1280 S. Coulter Street, to consider items as a Committee of the Whole and Meeting of the Board.

XIV.A. REPORT OF EXECUTIVE SESSION.—There were no motions from Executive Session.

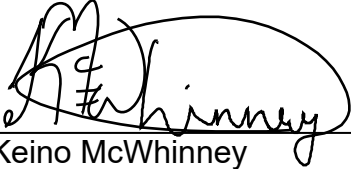
XIV.B. CHAIRMAN'S ANNOUNCEMENTS.—Chairman Huckabee thanked everyone for their work on the successful completion of the meeting.

XV. ADJOURNMENT.—Chairman Huckabee adjourned the meeting at 10:22 am.

INDEX OF ATTACHMENTS

Attachment 1	TTU System Regulation 01.05 Ethical Conduct and Required Training with proposed amendments
Attachment 2	TTU Approve Purchasing Contacts Listing
Attachment 3	TTU, TTUHSC and TTUHSC El Paso Parking Rate Changes Schedule
Attachment 4	TTU Approve total project budget for the Jones AT&T Stadium East Side Finish-Out (GMP and Naming) PowerPoint
Attachment 5	TTU Approve concept and authorize expenditures for a new Academic Sciences Building (DP Stage I) PowerPoint
Attachment 6	TTU Approve naming of the terrace at the Frazier Alumni Pavilion (HEB/TTAA) PowerPoint
Attachment 7	TTU Approve naming a laboratory within the Edward E. Whitacre Jr. College of Engineering, Mechanical Engineering Department PowerPoint
Attachment 8	TTUHSC Authorize expenditures for a new School of Health Professions Physician Assistant Building on the campus of Midland College (DP Stage II) PowerPoint
Attachment 9	TTUHSC El Paso Approve total project budget for the Dental Oral Health Clinic in El Paso, TX (GMP) PowerPoint
Attachment 10	TTU Report on Facilities Planning and Construction projects (project data as of 02/07/2020) PowerPoint
Attachment 11	TTUS Facilities Planning and Construction Capital Projects Budget Analysis FY 2010-2019 Report (01/30/2020)
Attachment 12	TTUS Report on Debt Profile and Credit Rating PowerPoint
Attachment 13	TTUS FY 2019 Texas Tech University System Combined Annual Financial Report PowerPoint
Attachment 14	TTUS Report on TTUS Endowments PowerPoint
Attachment 15	TTUS FY 2020 Prioritized Audit Plan

I, Keino McWhinney, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on February 27-28, 2020.


Keino McWhinney
Secretary of the Board

SEAL

Texas Tech University System

Regulation 01.05

Ethical Conduct and Required Training

Reviewed: October 2019

Next Scheduled Review: October 2024

1. General

- a. Texas Tech University System (TTUS) and its component institutions are committed to ethical behavior and respect for all. In accordance with Texas Government Code § 572.051 and Texas Education Code § 51.9337, TTUS adopts the Code of Ethical Conduct in Exhibit 1. ~~The Code of Ethical Conduct~~ This regulation and the Code of Ethical Conduct applies to ~~every member of the~~ TTUS Regents as well as all TTUS and component institution faculty and staff community.
- a.b. Mandatory Guidance: TTUS Regents as well as all TTUS and component institution staff and faculty must adhere to this regulation as well as all applicable TTUS Regents' Rules, TTUS System Regulations, and component institution operating policies. In accordance with the General Appropriations Act's requirements, TTUS Regents as well as TTUS and component institution staff and faculty are required to comply with all provisions set forth in the TTUS System Regulation 07.06 Sexual Harassment, Sexual Assault, Sexual Misconduct, and Title IX Policy and Complaint Procedure.
- b.c. Failure to follow both the letter and spirit of the Code of Ethical Conduct, applicable law and regulations, and TTUS rules, regulations, policies, codes, and handbooks may result in disciplinary action up to and including termination of employment, ~~enrollment, or campus~~ privileges.

2. Standards

- a. A committee comprised of the System Offices of Audit Services, Equal Opportunity, and General Counsel will review the Code of Ethical Conduct annually in October and submit recommended changes to the Chancellor. The updated Code of Ethical Conduct will become effective November 1 each year.
- b. Each component institution is required to post a link to the Code of Ethical Conduct on the component institution's ~~main home website~~ homepage and on the web page of its Operating Policies (OPs).
- c. As required by Texas Government Code § 572.051, each institution shall distribute this Code of Ethical Conduct, along with Texas Government Code Chapter 572, Subchapter C, *Standards of Conduct and Conflict of Interest Provisions*, to each new officer and employee no later than the third business day after employment or qualification for office.

- d. As required by Texas Education Code § 51.9337(c), institutions shall ensure that each officer and employee completes ethics training. Such training shall be conducted upon employment and at least biennially thereafter and shall include the following:
 - i. The Code of Ethical Conduct;
 - ii. Standards of conduct and professionalism;
 - iii. Conflicts of interest;
 - iv. Conflicts of commitment;
 - v. Outside activities;
 - vi. Use of institutional resources;
 - vii. Protection of confidential information; and
 - viii. Prohibition on acting as an agent.
- e. TTUS component institutions ~~may~~ shall incorporate this Code of Ethical Conduct into ~~existing~~ institutional ethics policies. There will be no variances to the Code of Ethical Conduct.

3. Reporting Requirements

TTUS component institution offices of Human Resources shall certify to the System Office of Equal Opportunity the following information annually by December 1:

- a. The adoption and posting of the approved Code of Ethical Conduct;
- b. The initial notification and distribution of the Code of Ethical Conduct to all officers and employees;
- c. The timely distribution of the Code of Ethical Conduct and Texas Government Code § 572.051 to new officers and employees; and
- d. Confirmation that all officers and employees received training as required.

Contact Office: TTUS Office of Equal Opportunity
(806) 742-3627

EXHIBIT 1

The Texas Tech University System Code of Ethical Conduct

Texas Tech University System and its component institutions, Texas Tech University, Texas Tech University Health Sciences Center, Angelo State University, and Texas Tech University Health Sciences Center El Paso (collectively, "TTUS") expect all members of the TTUS community to behave in a way that allows TTUS institutions to accomplish their respective missions in accordance with the principles set forth below. The following Code of Ethical Conduct ("Code"), which applies to TTUS Regents as well as all TTUS and component institution faculty and staff~~every member of the TTUS community whether employee (faculty and staff) or, student, or external constituent~~, is intended to support a culture and environment of honesty, integrity, fairness, transparency, conservation, ethical scholarship, diversity, and respect for others and the law. This Code applies to ~~all aspects of your life as a member of the TTUS community~~your conduct in the course and scope of your employment as a public employee.

Honesty. Be honest. Demonstrate honesty by being truthful, trustworthy, and fair.

Integrity. Act ethically. Do the right thing even if no one is watching. TTUS is committed to achieving excellence and expects a high standard of professionalism through ethical behavior.

Fairness. Be fair. Hold yourself accountable. Take personal responsibility for your actions. Before you act (or fail to act), carefully consider the consequences, both intended and unintended.

Transparency. Be transparent in all activities, including governance, operations, research, and academics. Promptly and openly identify and disclose conflicts of interest and conflicts of commitment. Take appropriate steps to either eliminate such conflicts or ensure that they do not compromise TTUS procedures and values or violate the law. Do not exploit your professional relationships or TTUS position for personal gain.

Conservation. Protect and conserve all TTUS resources, tangible and intangible – our people, our land, our property, our time, our ideas, and our ideals. Don't disclose confidential information. Put forth your best effort to make TTUS the best it can be.

Ethical Scholarship. Don't cheat. Embrace ethical practices with regard to the acquisition, use, and dissemination of knowledge and research. Uphold scientific standards.

Diversity. Stop seeing differences. Start seeing strengths. TTUS values cultural and intellectual diversity because it enriches our lives and the community as a whole, promoting access, equity, and excellence. Create an environment of mutual respect, appreciation, and tolerance for differing values, beliefs, and backgrounds. Do not discriminate against each other or those whom we serve, and promptly report discrimination.

Respect for Others. Treat everyone with respect and dignity. Do not infringe on the rights or personal values of others. Create an environment that is free of bullying, harassment, sexual harassment, and retaliation, and report those who do bully, harass, or retaliate. While TTUS encourages, and indeed expects, the free expression of views, address differences in viewpoints in a professional and civil manner. Personal attacks on or insults of individuals have no place in the TTUS environment.

Respect for the Law. Obey the letter and spirit of the law.

TTU: Approve Purchasing Contracts

Regents' Rules 07.12.3

Component	Vendor	Services or Goods to be Provided	Estimated Per Annum Expenditures	Estimated Term Expenditures (includes renewals)	Start	End	Procurement Method	Verification that the solicitation and purchasing selection process comply with State law and TTU System policies	Information on potential issues that may arise in the solicitation, purchasing, or contractor selection process.
TTU	Cargill Meat Solutions	Agricultural products	\$ 275,000	\$ 2,200,000	9/5/2012	8/31/2020	RFP	N/A	N/A
TTU	Firemaster	Fire alarm services	\$ 612,000	\$ 4,900,000	4/11/2013	4/10/2021	RFP	N/A	N/A
TTU	Firetrol	Facilities maintenance	\$ 845,000	\$ 3,380,000	2/9/2017	4/23/2021	Cooperative	N/A	N/A
TTU	Turfmaster	Maintenance services	\$ 250,000	\$ 2,000,000	6/22/2016	6/21/2024	RFP	N/A	N/A
TTU	AG Administrators	Insurance services	\$ 850,000	\$ 3,400,000	7/27/2017	7/31/2021	RFP	N/A	N/A
TTU	Carcon Industries	Supplier of food products and services	\$ 7,700,000	\$ 53,900,000	10/21/2014	6/30/2021	Cooperative	The contract was originally procured in accordance with state statutes and TTU operating policies and procedures.	TTU has contracted with this vendor in the past. No previous contract issues. Contract was original submitted in 2016 but did not include the required verification and information on potential issues.
TTU	Oracle	Software license	\$ 500,000	\$ 6,000,000	5/10/2013	9/2/2025	Sole source	The contract was originally procured in accordance with state statutes and TTU operating policies and procedures.	TTU has contracted with this vendor in the past. No previous contract issues.
TTU	Scarborough Specialties	Promotional products	\$ 1,500,000	\$ 12,000,000	12/15/2015	12/15/2023	RFP	The contract was originally procured in accordance with state statutes and TTU operating policies and procedures.	TTU has contracted with this vendor in the past. No previous contract issues. Contract was original submitted in 2016 but did not include the required verification and information on potential issues.
TTU	Suddenlink	Cable services	\$ 815,000	\$ 12,225,000	9/1/2010	8/31/2025	Cooperative	The contract was originally procured in accordance with state statutes and TTU operating policies and procedures.	TTU has contracted with this vendor in the past. No previous contract issues.

TEXAS TECH UNIVERSITY
Parking Rate Changes

	Current (\$)	Proposed (\$)	Increase (\$)	Effective Date
Type	FY 2020	FY 2021		
SURFACE PARKING				
Visitor/Metered Space (hour)	1.50	1.50	-	5/18/2020
Faculty/Staff - Surface Space Res. (year)	867.00	875.00	8.00	5/18/2020
Faculty/Staff - Surface Area Res. (year)	255.00	263.00	8.00	5/18/2020
Student - Surface Commuter North (9 mo)	158.00	162.00	4.00	5/18/2020
Student - Surface Commuter West (9 mo)	139.00	143.00	4.00	5/18/2020
Student - Surface Commuter Satellite (9 mo)	42.00	44.00	2.00	5/18/2020
Student - Surface Residence Hall (9 mo)	256.00	263.00	7.00	5/18/2020
Summer Student - Surface	85.00	87.00	2.00	5/18/2020
Two-Wheel	84.00	87.00	3.00	5/18/2020
GARAGE PARKING				
Visitor/Metered Space (hour)	1.50	1.50	-	5/18/2020
Faculty/Staff - Garage Space Res. (year)	1,300.00	1,321.00	21.00	5/18/2020
Faculty/Staff - Garage Area Res. (year)	670.00	691.00	21.00	5/18/2020
Student - Garage Area Res. (9 mo)	502.50	517.50	15.00	5/18/2020
Summer Student - Garage	167.50	172.00	4.50	5/18/2020
Leased Garage (RaiderPark) (9 mo)	139.00	143.00	4.00	5/18/2020

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Parking Rate Changes
(Annual Rates Unless Otherwise Indicated)

	Current (\$)	Proposed (\$)	Increase (\$)	Effective Date
Type	FY 2020	FY 2021		
FACULTY & STAFF				
Reserved Area	n/a	294.00	n/a	3/1/2020
Area	164.40	176.40	12.00	9/1/2020
Disability	164.40	176.40	12.00	9/1/2020
Motorcycle	42.00	Elimate/ Motorcylces have to pay one of the other fees		9/1/2020
STUDENT				
12 month commuter	107.40	120.00	12.60	9/1/2020
14 month commuter	125.30	140.00	14.70	9/1/2020
9 month commuter	80.55	90.00	9.45	9/1/2020

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER EL PASO
Parking Rate Changes
(Annual Rates Unless Otherwise Indicated)

	Current (\$)	Proposed (\$)	Increase (\$)	Effective Date
Type	FY 2020	FY 2021		
Reserved	582.00	Eliminate		9/1/2020
ADA	164.40	216.00	51.60	9/1/2020
Student	107.40	Eliminate		9/1/2020
Motorcycle	42.00	48.00	6.00	9/1/2020
FACULTY/STAFF				
Black	n/a	660.00	new	9/1/2020
Red	n/a	300.00	new	9/1/2020
Yellow	n/a	180.00	new	9/1/2020
Purple	n/a	216.00	new	9/1/2020
Blue	n/a	120.00	new	9/1/2020
Silver	n/a	96.00	new	9/1/2020
STUDENT				
Teal - 12 month	n/a	120.00	new	9/1/2020
Teal - 14 month	n/a	140.00	new	9/1/2020
Teal - 17 month	n/a	170.00	new	9/1/2020
Brown & Green - 12 month	n/a	96.00	new	9/1/2020
Brown & Green - 14 month	n/a	112.00	new	9/1/2020
Brown & Green - 17 month	n/a	136.00	new	9/1/2020
OTHER				9/1/2020
Patient Parking	n/a	\$3/hour or \$10/day maximum; free with Texas Tech clinical appointment validation	New	9/1/2020
Contractor/Vendor	n/a	\$40/month or \$400/year	New	9/1/2020
Additional Permits	2.00	2.00	--	9/1/2020
Replacement of Non-transferable permit (w/identifiable remnants)	2.00	2.00	--	9/1/2020

Replacement of Transferable permit – 1st Replacement	5.00	5.00	--	9/1/2020
Transferable permit – 2nd Replacement	10.00	10.00	--	9/1/2020
		Permit holder to be assessed up to an additional 20% fee per month based on parking zone.		
Covered Parking	n/a		New	9/1/2020

Texas Tech University

Item 1

Approve total project budget for the Jones AT&T Stadium East Side Finish-Out (GMP and Naming)

Billy Breedlove
Patrick Kramer



2

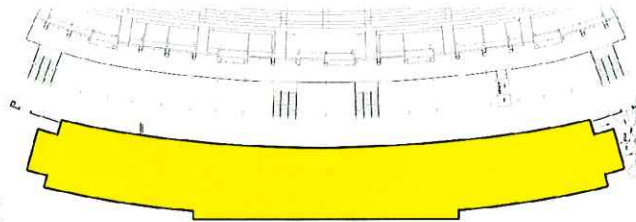


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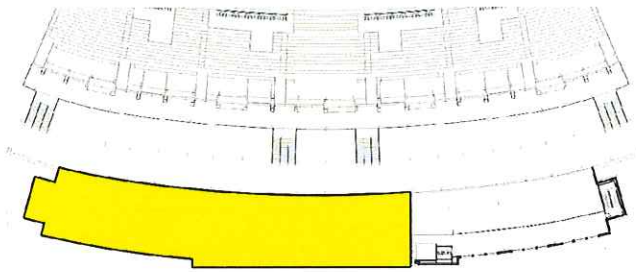
Floor Plans

Item 1

Second Floor



Third Floor

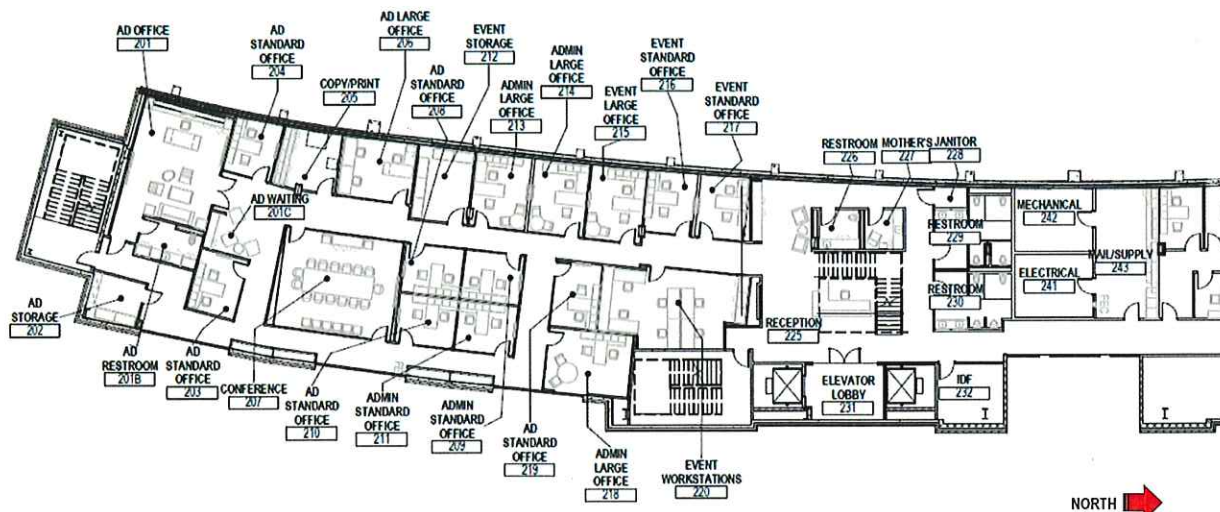


NORTH →

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Second Floor

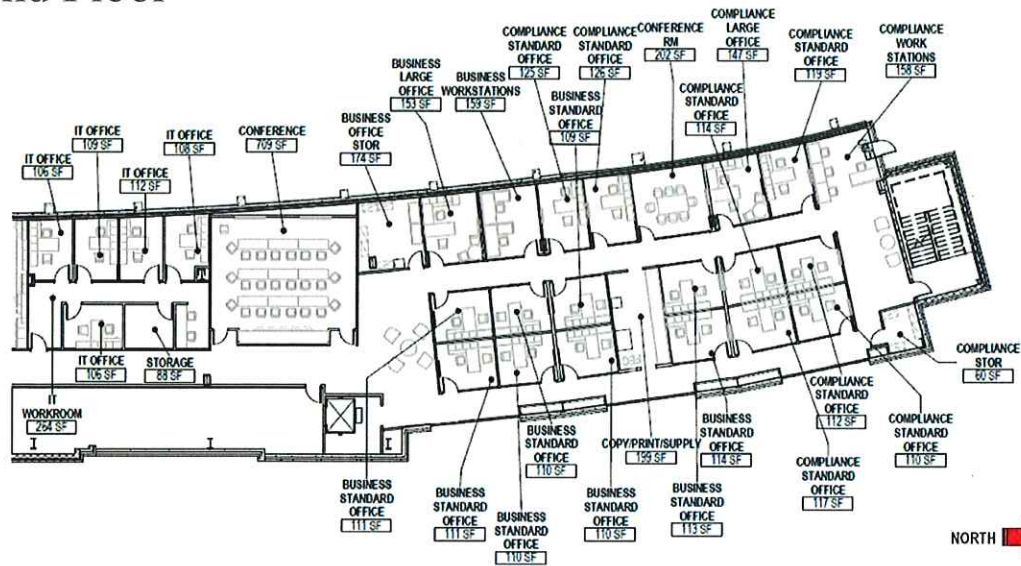
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Second Floor

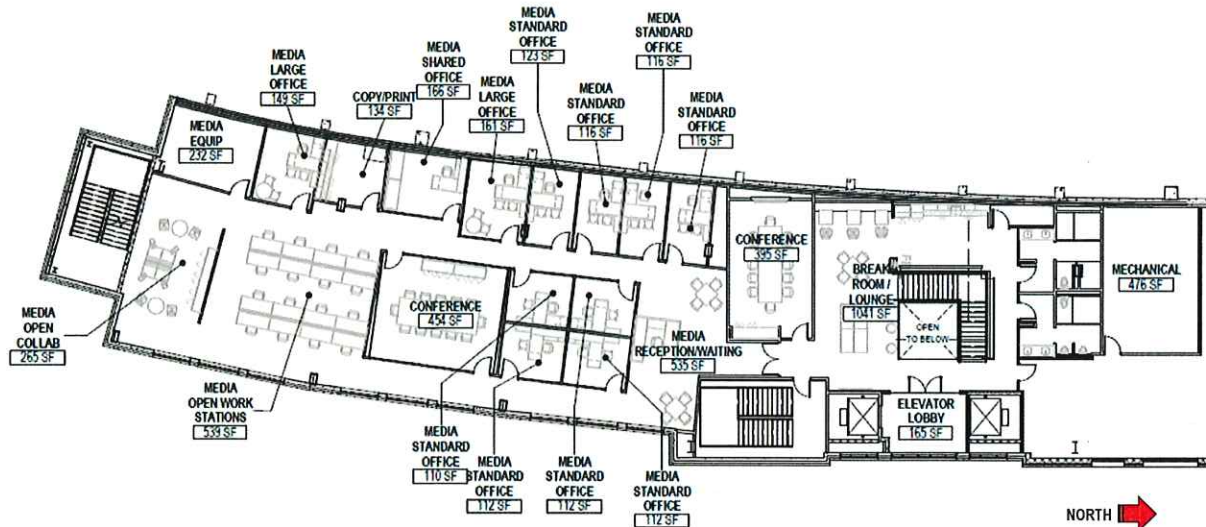
Item 1



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Third Floor

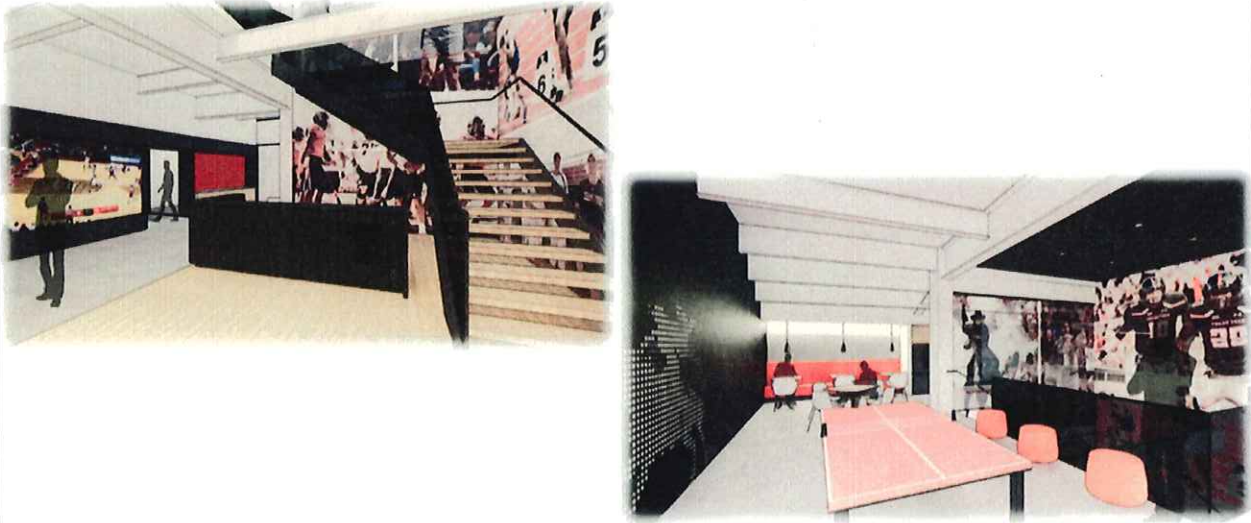
Item 1



7

Interior Images

Item 1



8

Proposed Naming

Item 1



9



10

Scope of Services

Item 1

- Construct the finish-out of the 2nd floor and partial 3rd floor totaling 25,863 SF of space within the Jones AT&T Stadium East Side Building.
- The finish-out will provide office and conference space for the relocation of the athletic staff from the Jones AT&T Stadium South End Zone Building.
- Finish-out includes all mechanical, electrical, and plumbing infrastructure.
- The component institution and FP&C will explore the possibility of incorporating existing and/or surplus furniture, fixtures and equipment into the project.

11

Project Budget

Item 1

	BOR Approved October 2018	Additional Request	Revised Budget
	\$ 715,089	\$ 8,688,318	\$ 9,403,407
Construction	\$ 100,000	\$ 6,392,913	\$ 6,492,913
Professional Services	\$ 537,084	\$ 81,520	\$ 618,604
FF&E	\$ 10,110	\$ 1,555,251	\$ 1,565,361
Administrative Cost	\$ 48,721	\$ 20,130	\$ 68,851
BOR Directed Fees*	\$ 0	\$ 220,392	\$ 220,392
(2.4% FP&C)			
Contingency	\$ 19,174	\$ 418,112	\$ 437,286

* Fees Waived for 1% Landscape Enhancements and 1% Public Art

12

Recommendation

Item 1

- Approve acceptance of the Guaranteed Maximum Price ("GMP") for construction of the Jones AT&T Stadium East Side Finish-Out; increase the budget by \$8,688,318 for a total project budget of \$9,403,407; and amend the Construction Manager At Risk ("CMAR") Agreement.
- The increase will be funded through the Revenue Finance System ("RFS") repaid with gift funds.
- The total project budget includes the previously board authorized expenditures from Institutional funds (\$715,089 cash).
- Approve naming the Athletic office the "Ed Whitacre Center for Athletic Administration".



13

Texas Tech University

Item 2

Approve concept and authorize expenditures for a new Academic Sciences Building (DP Stage I)

Billy Breedlove



14



15



16

Scope of Services

Item 2

- Execute a Design Professional Agreement, and authorize Stage I services in order to move forward on the project's vision through the:
 - Programming and Schematic Design phases;
 - Provide a Statement of Probable Cost; and
 - Project Schedule.

17

Project Overview

Item 2

- Construct approximately 150,000 – 160,000 GSF to include:
 - Research and teaching laboratory space for geosciences, physics, chemistry, biology, and psychological sciences.
 - Associated offices and classrooms will be incorporated.
 - Ancillary space to accommodate support of the facility, mechanical, electrical, plumbing, network infrastructure, custodial, restrooms, etc.
 - Analysis of the site utility infrastructure work required, surface parking, landscape enhancements, and public art.
 - Utility connection to existing TTU tunnel.

18

Project Budget

Item 2

	Budget
	\$ 1,749,251
Construction	\$ 0
Professional Services	\$ 1,552,457
FF&E	\$ 0
Administrative Cost	\$ 500
BOR Directed Fees (2.4% FP&C)	\$ 40,998
Contingency	\$ 155,296

19

Recommendation

Item 2

- Approve expenditures of \$1,749,251 in order to provide planning and design services for a new Academic Sciences Building, with an anticipated project budget of \$85,000,000; award the Design Professional Agreement; and authorize Stage I services.
- The expenditures will be funded through the Revenue Finance System ("RFS") repaid with Higher Education Funds ("HEF").



Texas Tech University

Item 3

Approve naming of the terrace at the Frazier Alumni Pavilion (HEB/TTAA)

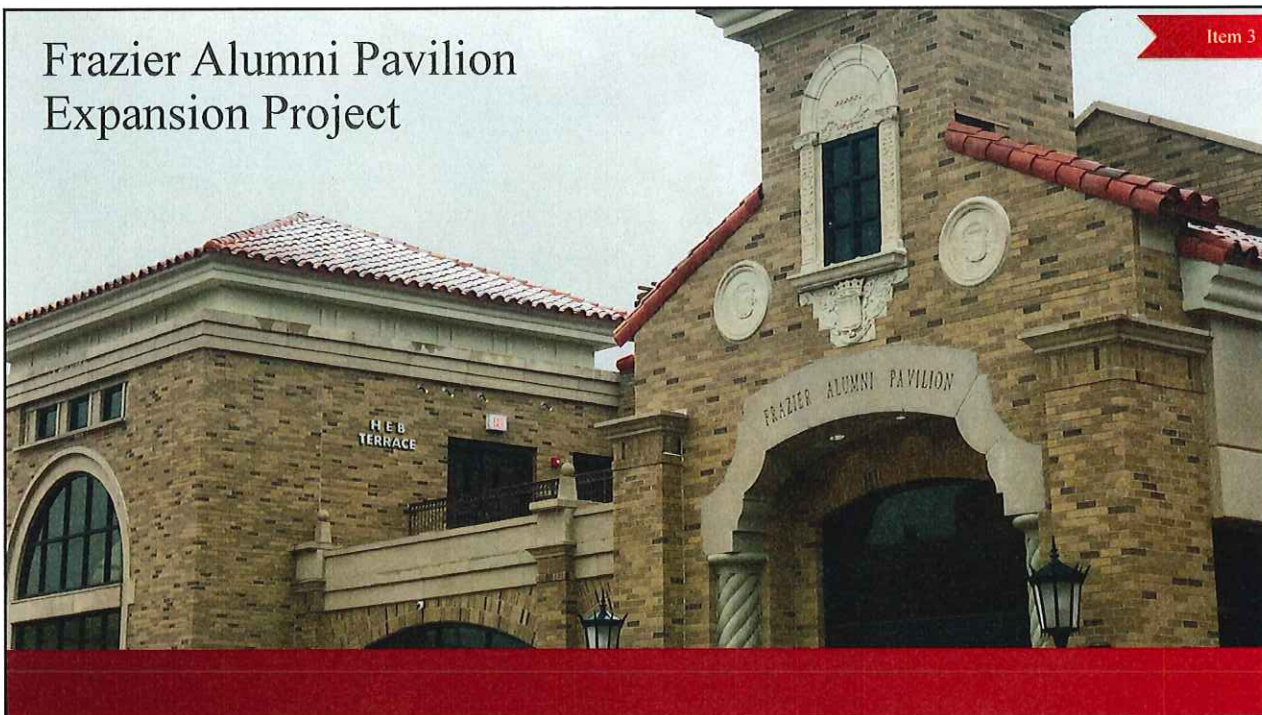
Patrick Kramer



21

Frazier Alumni Pavilion
Expansion Project

Item 3



22

Recommendation

Item 3

- Approve naming the terrace at the Frazier Alumni Pavilion the:
“H E B Terrace”
- The donor concurs with the naming of this exterior space.
- Signage for the space will specify the approved name.



Texas Tech University

Item 4

Approve naming a laboratory within the
Edward E. Whitacre Jr. College of Engineering,
Mechanical Engineering Department

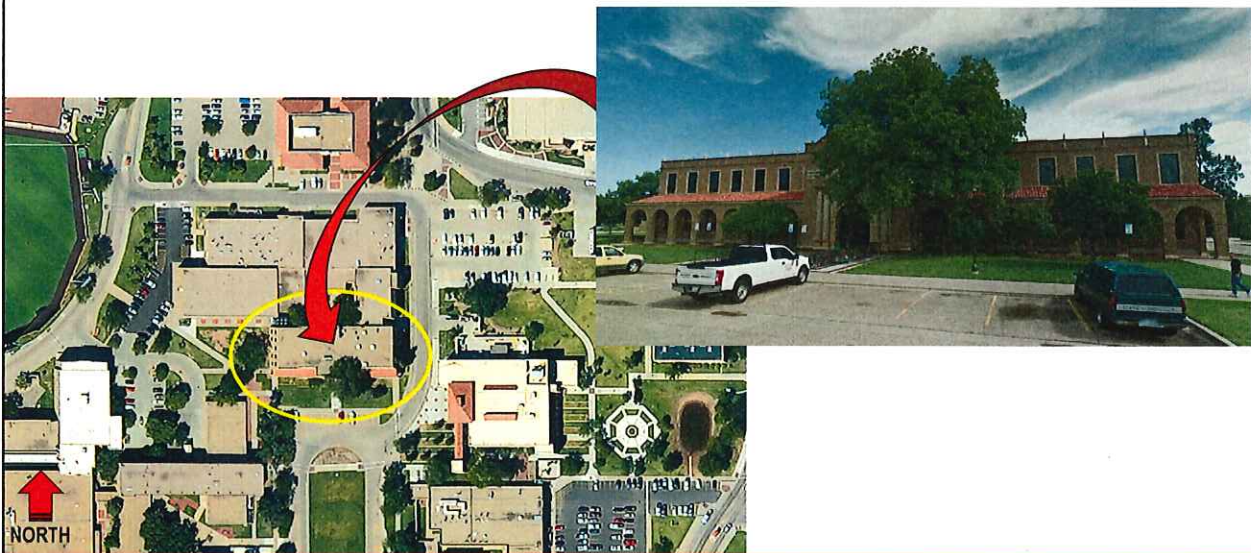
Patrick Kramer



24

Mechanical Engineering – South Building

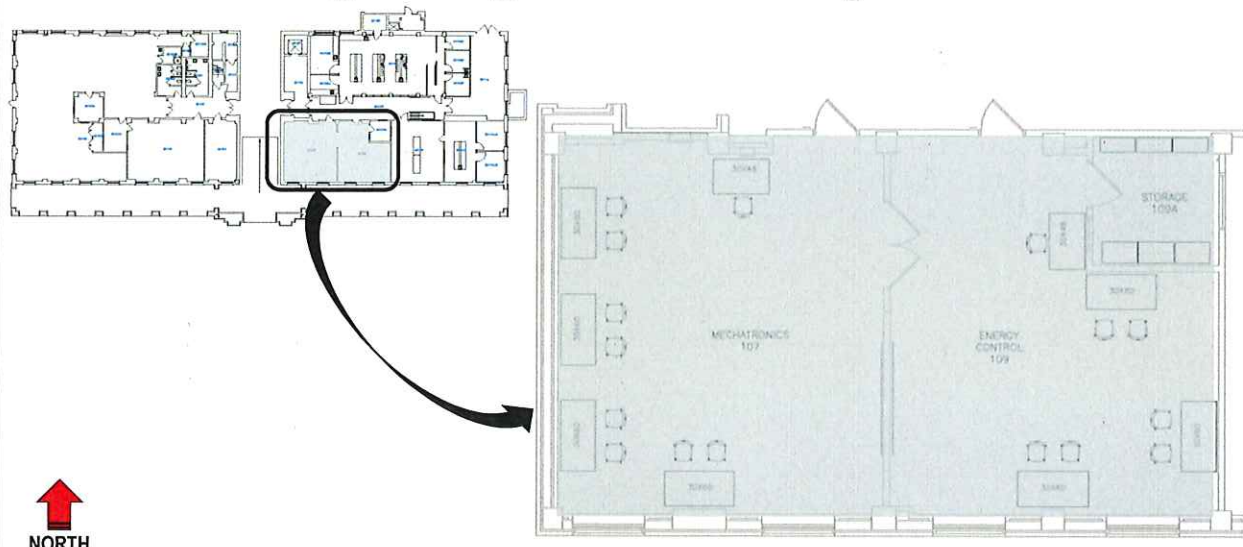
Item 4



25

Mechanical Engineering – South Building

Item 4



26

Recommendation

Item 4

- Approve naming a laboratory within the Edward E. Whitacre Jr. College of Engineering, Mechanical Engineering, South Building, Rooms 107 and 109 the:
“Charles H. Feltz Controls Systems Laboratory”
- The donor concurs with the naming of this interior space.
- Signage for the room will specify the approved name.



27

Texas Tech University Health Sciences Center

Item 5

Authorize expenditures for a new School of Health Professions Physician Assistant Building on the campus of Midland College (DP Stage II)

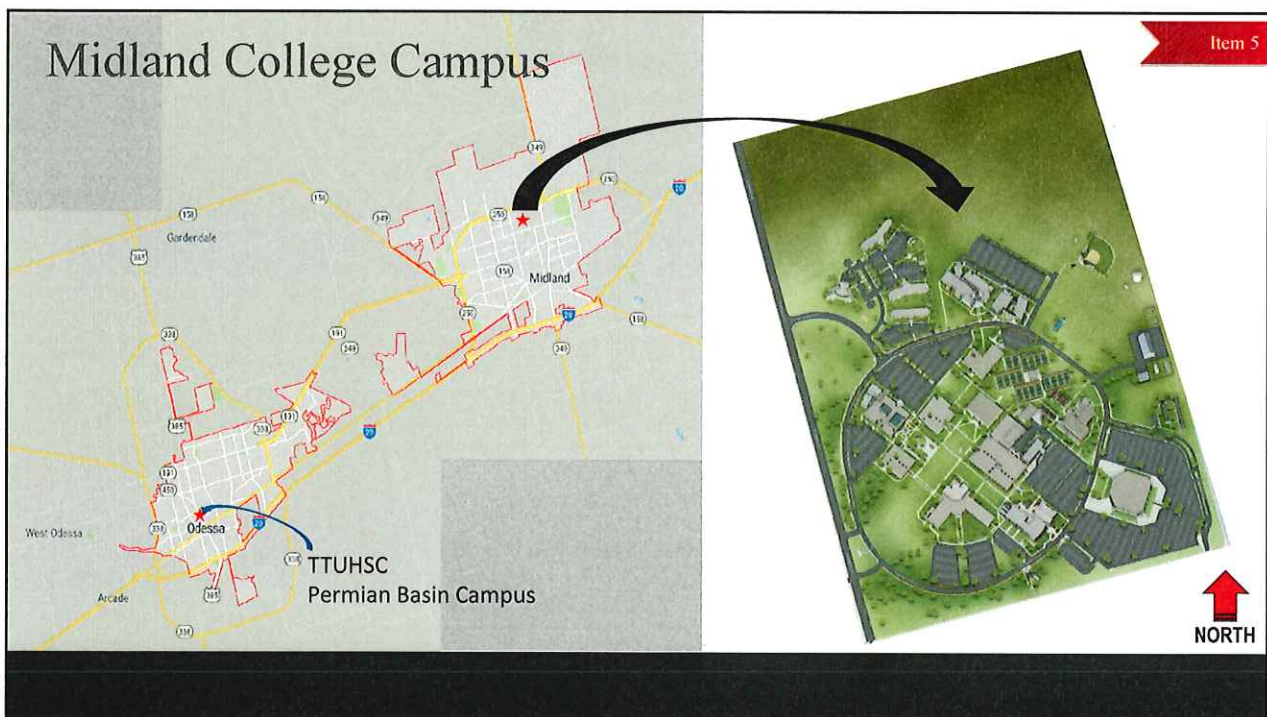
Billy Breedlove



28

Midland College Campus

Item 5



29

Dorothy and Todd Aaron Medical Sciences Building

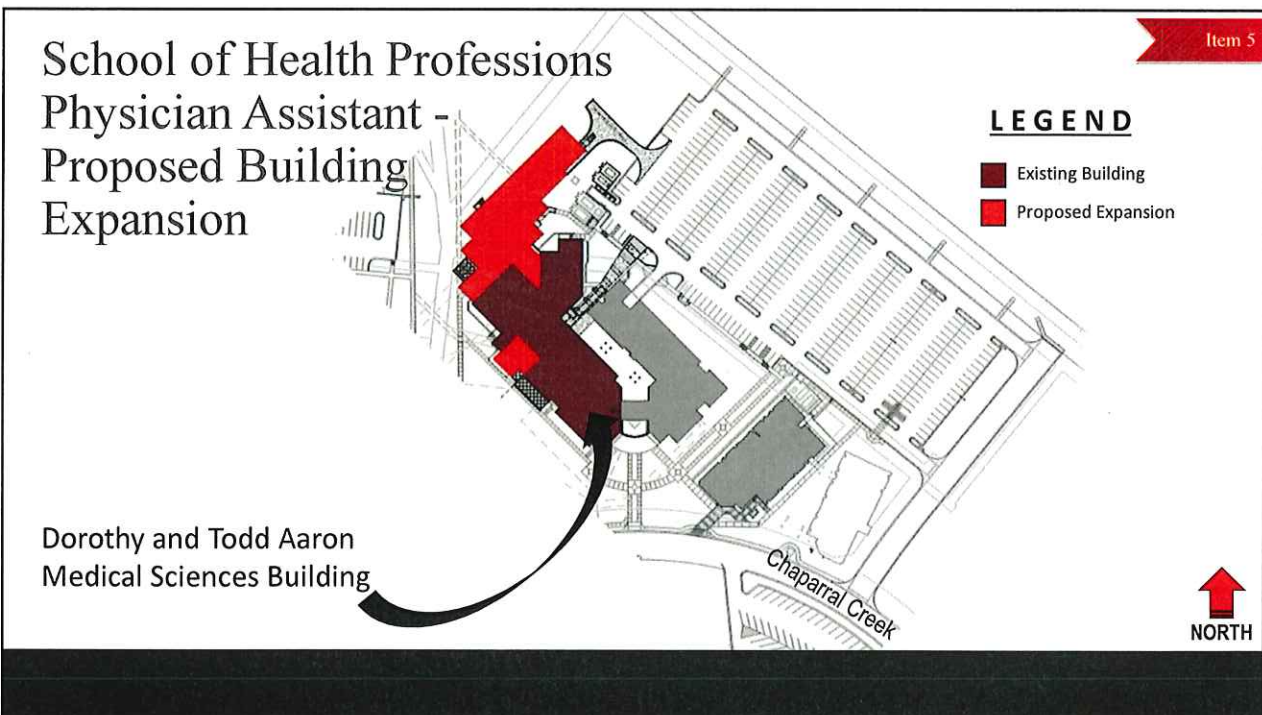
Item 5



30

School of Health Professions Physician Assistant - Proposed Building Expansion

Item 5



31

Scope of Services

Item 5

- Execute Design Professional Stage II services consisting of:
 - Design Development;
 - Construction Documents;
 - Construction Administration Phases;
 - Provide a Statement of Probable Cost; and
 - Project Schedule.

32

Proposed Project Overview


Item 5

- The project will provide an approximate 21,000 GSF addition and renovate 8,600 SF within the existing Dorothy and Todd Aaron Medical Sciences Building.
- Addition will include:
 - Educational / classroom spaces;
 - ADA testing space;
 - Faculty/staff offices; support spaces; and
 - Gross Anatomy Lab with specialized mechanical exhaust systems and equipment.
- Renovation of existing space will provide:
 - Adapt instructional spaces to meet program needs;
 - Conversion of technologies used in current teaching practices;
 - Incremental increase in current capacity;
 - Faculty/staff offices; and support spaces; and
 - Possible future expansion.

33

Project Budget				Item 5
	BOR Approved October 2019	Additional Request	Revised Budget	
	\$ 592,937	\$ 2,473,066	\$ 3,066,003	
Construction	\$ 0	\$ 0	\$ 0	
Professional Services	\$ 526,400	\$ 2,186,248	\$ 2,712,648	
FF&E	\$ 0	\$ 0	\$ 0	
Administrative Cost	\$ 0	\$ 9,300	\$ 9,300	
BOR Directed Fees* (2.4% FP&C)	\$ 13,897	\$ 57,963	\$ 71,860	
Contingency	\$ 52,640	\$ 219,555	\$ 272,195	
* Fees Waived for 1% Landscape Enhancements and 1% Public Art				

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Recommendation		Item 5
<ul style="list-style-type: none"> Approve expenditures of \$2,473,066 for a total of \$3,066,003 for a new School of Health Professions Physicians Assistant Building on the campus of Midland College, with an anticipated total project budget of \$30,000,000; and authorize Design Professional Stage II services. The increase and the previously authorized expenditures (\$592,937) have been funded through the Revenue Finance System ("RFS") repaid with a Legislative Appropriation from the 86th Texas Legislature Regular Session and Institutional Funds. 		
		

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Texas Tech University Health Sciences Center El Paso

Item 6

Approve total project budget for the Dental Oral Health
Clinic in El Paso, TX (GMP)

Billy Breedlove



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37

Administrative Support Building II

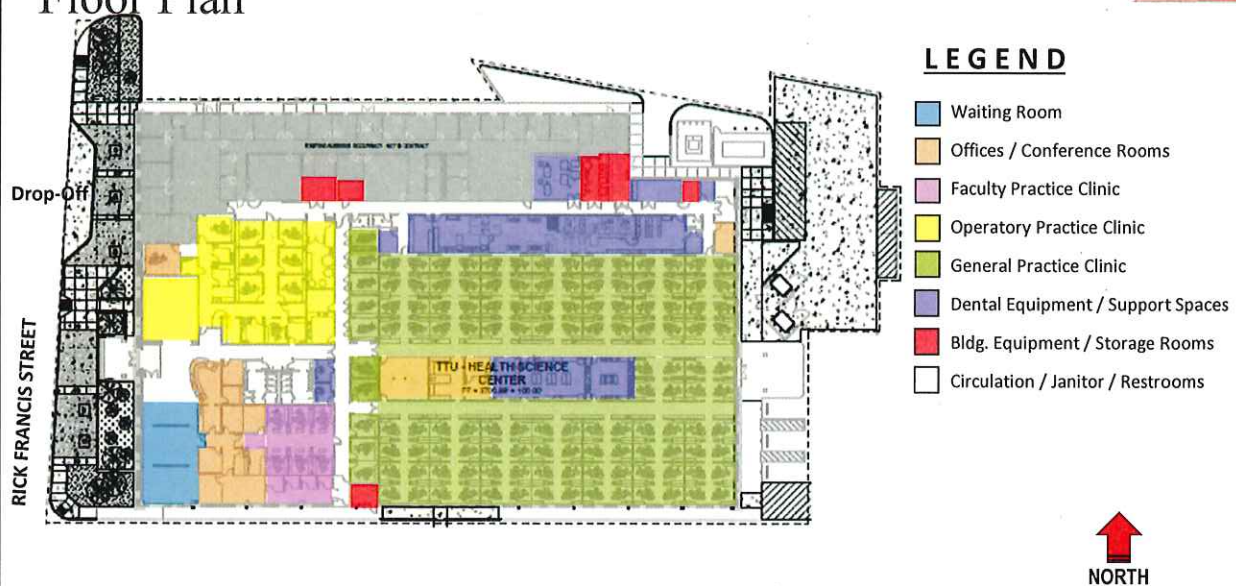
Item 6



38

Floor Plan

Item 6



39

Interior Images

Item 6



40

Interior Images

Item 6



41

Interior Image

Item 6



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Project Overview

Item 6

- Renovate 40,562 GSF of shell space within the Administrative Support Building II ("ASBII") consisting of:
 - Dental clinic with 145 dental procedure areas;
 - Sterilization area;
 - Central dispensing area(s);
 - Faculty / staff offices with support spaces; and
 - Public lobby for adults and children.
- Expand utilities and upgrade the life safety building systems.

43

Project Overview (cont.)

Item 6

- Dental Clinic equipment to be installed with the intent to be relocated later.
- Critical component of project is data capture, transmittal and storage for patient digital imaging.
- Site work including ADA improvements, and student/patient drop-off.

44

Project Budget

Item 6

	BOR Approved August 2019 \$ 2,372,875	Additional Request \$ 22,627,125	Revised Budget \$ 25,000,000
Construction	\$ 54,000	\$ 14,949,210	\$ 15,003,210
Professional Services	\$ 2,148,016	\$ 600,238	\$ 2,748,254
FF&E	\$ 0	\$ 6,273,297	\$ 6,273,297
Administrative Cost	\$ 4,899	\$ 73,206	\$ 78,105
BOR Directed Fees* (2.4% FP&C)	\$ 55,614	\$ 530,323	\$ 585,937
Contingency	\$ 110,346	\$ 200,851	\$ 311,197

* Fees Waived for 1% Landscape Enhancements and 1% Public Art

45

Recommendation

Item 6

- Approve acceptance of the Guaranteed Maximum Price ("GMP") for the construction of the Dental Oral Health Clinic; increase the budget by \$22,627,125 for a total project budget of \$25,000,000; report the project to the Texas Higher Education Coordinating Board ("THECB"); and amend the Construction Manager At Risk ("CMAR") Agreement.
- The total project budget will be funded through the Revenue Finance System ("RFS") repaid with TTUHSC El Paso's Institutional Funds and Medical Practice Income Plan ("MPIP"), Higher Education Fund ("HEF") and Woody L. Hunt School of Dental Medicine Appropriation for equipment of \$4,200,000.



Texas Tech University System

Item 7

Report on Facilities Planning and Construction projects (project data as of (02/07/2020))

Billy Breedlove



47

TTU – Dairy Barn Renovation

Item 7

Current Budget: \$ 3,539,061

Gross Square Feet: 8,000 GSF

Team / Status:

- Design Professional:
Condray Design Group @ 79%
- Construction Manager At Risk (CMAR):
Teinert Construction. @ 1%
- Artist:
Waived

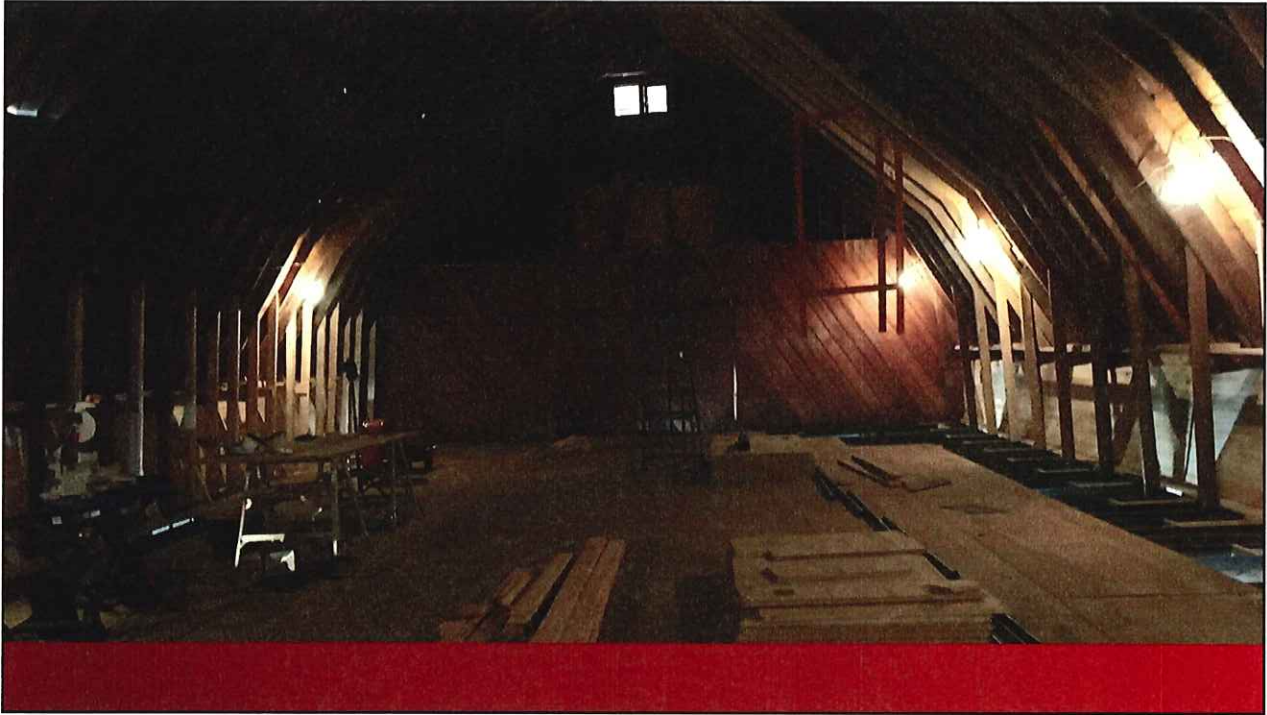
Substantial Completion Date:

Original Date – August 2020

Actual Date – TBD



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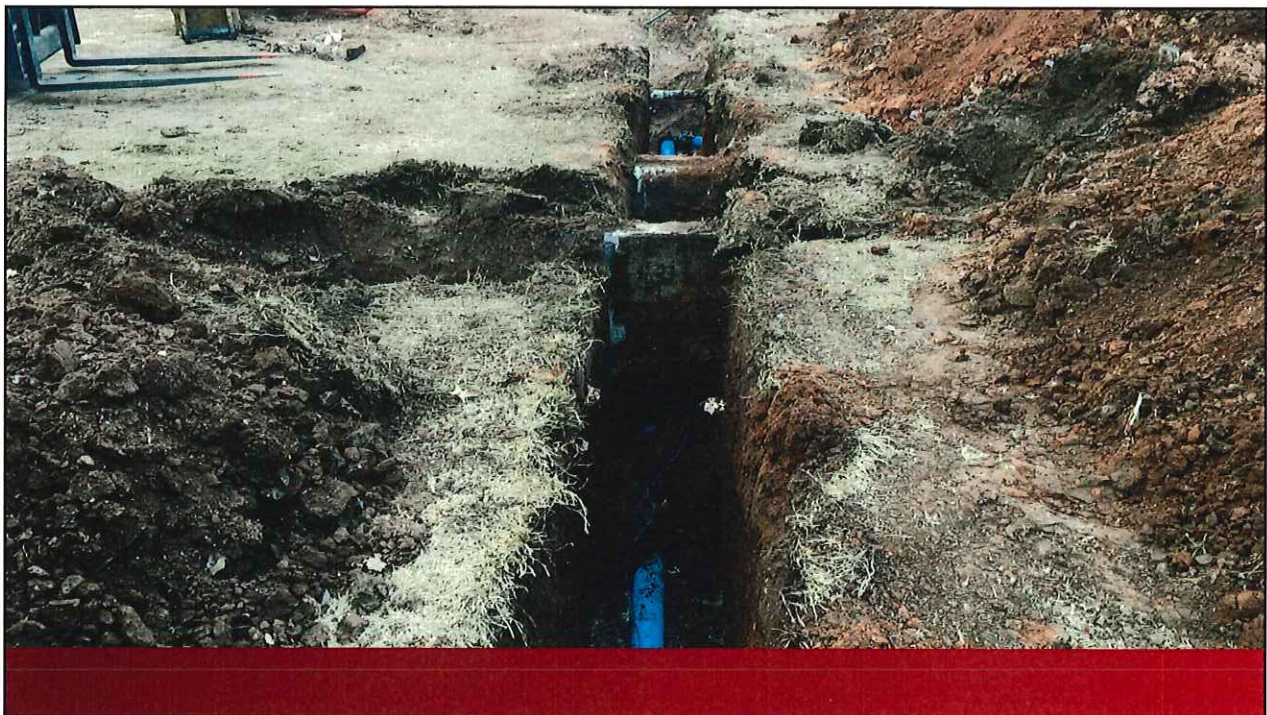
49



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52

TTU – Dairy Barn Renovation

Item 7

Construction Delivery: CMAR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget①	Current Budget②	+(-) Change	
	A	B	C	D	D-C	NOTES
BUDGET	\$ -	\$ 3,539,061	\$ 3,539,061	\$ 3,539,061	\$ -	
CATEGORY						
Construction	\$ -	\$ 2,788,273	\$ 2,788,273	\$ 2,788,048	\$ (225)	For TCEQ to file SWPPP
Professional Services	\$ -	\$ 255,400	\$ 255,400	\$ 260,682	\$ 5,282	To fund Materials testing contract
FF&E	\$ -	\$ 247,000	\$ 247,000	\$ 247,000	\$ -	
Administrative	\$ -	\$ 38,981	\$ 38,981	\$ 39,206	\$ 225	For TCEQ to file SWPPP
Project Contingency	\$ -	\$ 140,204	\$ 140,204	\$ 134,922	\$ (5,282)	To fund Materials testing contract
Regents' Rules	\$ -	\$ 69,203	\$ 69,203	\$ 69,203	\$ -	
TOTAL	\$ -	\$ 3,539,061	\$ 3,539,061	\$ 3,539,061	\$ -	

PARTNERS

General Contractor Teinert Construction
Design Professional Condray Design Group
CM Agent (PM Assist) N/A
Tier 2 Auditor Waived

① e-Builder 11/20/19

② e-Builder (Project Management Software)

53

TTU – School of Veterinary Medicine

Item 7

Current Budget: \$ 90,000,000

Gross Square Feet: 185,200 GSF

Team / Status:

- Design Professional:
Kirksey Architecture @ 50%
- Construction Manager At Risk (CMAR):
Western Builders of Amarillo @ 4%
- Artist:
Waived

Substantial Completion Date:

Original Date – October 2021

Actual Date – TBD



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TTU – School of Veterinary Medicine

Item 7



55

TTU – School of Veterinary Medicine

Item 7



56

TTU – School of Veterinary Medicine

Item 7

Construction Delivery: CMAR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget①	Current Budget②	+(-) Change	
	A	B	C	D	D-C	NOTES
BUDGET	\$ -	\$ 90,000,000	\$ 90,000,000	\$ 90,000,000	\$ -	
CATEGORY						
Construction	\$ -	\$ 73,941,420	\$ 73,941,420	\$ 73,941,420	\$ -	
Professional Services	\$ -	\$ 5,644,767	\$ 5,644,767	\$ 5,644,767	\$ -	
FF&E	\$ -	\$ 6,840,539	\$ 6,840,539	\$ 6,840,539	\$ -	
Administrative	\$ -	\$ 157,181	\$ 157,181	\$ 157,181	\$ -	
Project Contingency	\$ -	\$ 1,286,718	\$ 1,286,718	\$ 1,286,718	\$ -	
Regents' Rules	\$ -	\$ 2,129,375	\$ 2,129,375	\$ 2,129,375	\$ -	
TOTAL	\$ -	\$ 90,000,000	\$ 90,000,000	\$ 90,000,000	\$ -	

PARTNERS

General Contractor Western Builders of Amarillo
Design Professional Kirksey Architecture
CM Agent (PM Assist) TBD
Tier 2 Auditor CBIZ

① e-Builder 1/16/2020

② e-Builder (Project Management Software)

57

TTUHSC – Lubbock Education, Research & Technology + West Expansion

Item 7

Current Budget \$ 99,375,000

Gross Square Feet: 197,282 GSF

UC 62,258 GSF
WE 122,804 GSF
AEC 12,220 GSF

Team / Status:

- Design Professional:
Perkins + Will @ 95%
- Construction Manager At Risk (CMAR):
Hill & Wilkinson General Contractors @ 97%
- Construction Manager Agent (CMA):
Hill International @ 97%
- Artist:
Interior Art: Adam Frank – Installed Mar. 2019
Exterior Art: James Surfs – Installed Apr. 2019

Substantial Completion Date:

Original Date – March 2019

Amended Date – June 2019

Actual Date – TBD



58



59

TTUHSC – Lubbock Education, Research & Technology + West Expansion

Item 7

Construction Delivery: CMAR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget①	Current Budget②	+/- Change D-C	NOTES
	8/2015 ~ 200,000 GSF A	10/2016 183,218 GSF 10/2017 200,062 GSF B	12/2019 199,862 GSF C	2/1/2020 199,862 GSF D		
BUDGET	\$ 2,403,613	\$ 91,375,000	\$ 99,375,000	\$ 99,375,000		
CATEGORY						
Construction	\$ 146,120	\$ 68,790,131	\$ 70,501,127	\$ 71,820,007	\$ 1,318,880	For funding CMAR Contract Amendment #006
Professional Services	\$ 2,035,360	\$ 9,842,401	\$ 9,157,560	\$ 9,122,110	\$ (35,450)	For funding CMAR Contract Amendment #006
FF&E	\$ -	\$ 6,439,009	\$ 14,559,097	\$ 14,307,849	\$ (250,248)	For funding CMAR Contract Amendment #006
Administrative	\$ 89,067	\$ 754,030	\$ 776,537	\$ 437,148	\$ (339,389)	For funding CMAR Contract Amendment #006
Project Contingency	\$ 76,731	\$ 1,733,222	\$ 693,793	\$ -	\$ (693,793)	For funding CMAR Contract Amendment #006
Regents' Rules	\$ 56,335	\$ 3,816,207	\$ 3,687,886	\$ 3,687,886	\$ -	
TOTAL	\$ 2,403,613	\$ 91,375,000	\$ 99,375,000	\$ 99,375,000	\$ -	

PARTNERS

General Contractor Hill & Wilkinson General Contractors
Design Professional Perkins + Will
CM Agent Hill International
Tier 2 Auditor CBIZ

① e-Builder 11/20/2019

② e-Builder (Project Management Software)

60

ASU – Angelo State University Mayer Museum

Item 7

Current Budget: \$ 17,100,000

Gross Square Feet: 32,005 GSF

Team / Status:

- Design Professional (DP):
Kinney Franke Architects @ 81%
- Construction Manager At Risk (CMAR):
Western Builders of Amarillo @ 17%
- Construction Manager Agent (CMA):
Waived
- Artist:
Waived

Substantial Completion Date:
Original Date – August 2020

Actual Date – TBD



61

ASU – Angelo State University Mayer Museum

Item 7

Construction Delivery: CMAR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget①	Current Budget②	+/- Change	NOTES
	A	B	C	D	D-C	
BUDGET	\$ -	\$ 17,100,000	\$ 17,100,000	\$ 17,100,000	\$ -	
CATEGORY						
Construction	\$ -	\$ 13,857,231	\$ 13,857,231	\$ 13,857,231	\$ -	
Professional Services	\$ -	\$ 1,133,738	\$ 1,133,738	\$ 1,133,738	\$ -	
FF&E	\$ -	\$ 1,376,750	\$ 1,376,750	\$ 1,376,750	\$ -	
Administrative	\$ -	\$ 131,000	\$ 131,000	\$ 131,000	\$ -	
Project Contingency	\$ -	\$ 200,428	\$ 200,428	\$ 200,428	\$ -	
Regents' Rules	\$ -	\$ 400,853	\$ 400,853	\$ 400,853	\$ -	
TOTAL	\$ -	\$ 17,100,000	\$ 17,100,000	\$ 17,100,000	\$ -	

PARTNERS

General Contractor: Western Builders of Amarillo
Design Professional: Kinney Franke Architects
CM Agent (PM Assist): N/A
Tier 2 Auditor: N/A

① e-Builder 11/202019

② e-Builder (Project Management Software)

62

TTU – Experimental Sciences Building II

Item 7

Current Budget: \$ 79,500,000

Gross Square Feet: 117,800 GSF

Team / Status:

- Design Professional:
TreasorHL @ 97%
- Construction Manager At Risk (CMAR):
Flintco, LLC @ 94%
- Construction Manager Agent (CMA):
Project Control of Texas, Inc. @ 88%
- Artist:
Lead Pencil Studio / Installed July 2019

Substantial Completion Date:

Original Date – June 2019

Actual Date – June 2019

Shell Space Date – January 2020

4th Floor Date – May 2020



63

TTU – Experimental Sciences Building II

Item 7

Construction Delivery: CMAR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget①	Current Budget②		
	8/2015 ~150,000 GSF	8/2016 120,000 - 140,000 GSF	12/2019 117,800 GSF	2/7/2020 117,800 GSF	+/- Change D-C	NOTES
	A	B	C	D		
BUDGET	\$ 2,217,364	\$ 77,000,000	\$ 79,500,000	\$ 79,500,000		
CATEGORY						
Construction	\$ 125,213	\$ 53,339,497	\$ 63,789,037	\$ 63,789,037	\$ -	
Professional Services	\$ 1,862,310	\$ 7,898,378	\$ 8,788,903	\$ 8,853,804	\$ 64,901	Additional Commissioning scope due to add1 finish-out
FF&E	\$ -	\$ 6,219,772	\$ 2,554,835	\$ 2,554,835	\$ -	
Administrative	\$ 104,730	\$ 541,884	\$ 291,515	\$ 291,515	\$ -	
Project Contingency	\$ 73,142	\$ 5,656,781	\$ 585,248	\$ 520,347	\$ (64,901)	Additional Commissioning scope due to add1 finish-out
Regents' Rules	\$ 51,969	\$ 3,344,688	\$ 3,490,462	\$ 3,490,462	\$ -	
TOTAL	\$ 2,217,364	\$ 77,000,000	\$ 79,500,000	\$ 79,500,000	\$ -	

PARTNERS

General Contractor: Flintco, LLC
Design Professional: TreasorHL
CM Agent: Project Control of Texas, Inc.
Tier 2 Auditor: CBIZ

① e-Builder 11/20/19

② e-Builder (Project Management Software)

64

TTU – The Dustin R. Womble Basketball Center

Item 7

Current Budget: \$ 29,500,000

Gross Square Feet: 58,630 GSF

Team / Status:

- Design Professional:
Populous, Inc. @ 76%
- Construction Manager At Risk (CMAR):
Lee Lewis Construction, Inc. @ 29%
- Construction Manager at Agent (CMA):
Waived
- Artist:
Stephen Johnson / August 2020 Installation

Substantial Completion Date:

Original Date – June 30, 2020

Actual Date – TBD



65

TTU – The Dustin R. Womble Basketball Center

Item 7

Construction Delivery: CMAR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget①	Current Budget②	+/(-) Change	NOTES
	A	B	C	D	D-C	
BUDGET	\$ -	\$ 29,500,000	\$ 29,500,000	\$ 29,500,000	\$ -	
CATEGORY						
Construction	\$ -	\$ 22,714,153	\$ 22,714,153	\$ 22,714,153	\$ -	
Professional Services	\$ -	\$ 2,395,592	\$ 2,395,592	\$ 2,395,592	\$ -	
FF&E	\$ -	\$ 2,150,264	\$ 2,150,264	\$ 2,150,264	\$ -	
Administrative	\$ -	\$ 83,400	\$ 83,400	\$ 83,400	\$ -	
Project Contingency	\$ -	\$ 858,591	\$ 858,591	\$ 858,591	\$ -	
Regents' Rules	\$ -	\$ 1,298,000	\$ 1,298,000	\$ 1,298,000	\$ -	
TOTAL	\$ -	\$ 29,500,000	\$ 29,500,000	\$ 29,500,000	\$ -	

PARTNERS

General Contractor Lee Lewis Construction, Inc.
Design Professional Populous, Inc.
CM Agent (PM Assist) Waived
Tier 2 Auditor Townsend

① e-Builder 11/20/19

66

TTU – Cash Family Sports Nutrition Center

Item 7

Current Budget: \$ 5,560,000

Gross Square Feet: 8,929 GSF

Team / Status:

- Design Professional:
MWM Architects @ 92%
- Construction Manager At Risk (CMAR):
Teinert Comm Building Serv, Inc.
@ 79%
- Construction Manager at Agent (CMA):
N/A
- Artist:
Melissa Borrell /Installed January 2020

Substantial Completion Date:

Original Date – September 2019

Amended Date – December 2019

Actual Date – February 2020



67

TTU – Cash Family Sports Nutrition Center

Item 7

Construction Delivery: CMAR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget①	Current Budget②	+/(-) Change	NOTES
	A	12/2018 8,988 GSF B	12/2019 8,988 GSF C	2/7/2020 8,988 GSF D	D-C	
BUDGET	\$ -	\$ 5,560,000	\$ 5,560,000	\$ 5,560,000	\$ -	
CATEGORY						
Construction	\$ -	\$ 4,500,438	\$ 4,500,438	\$ 4,500,438	\$ -	
Professional Services	\$ -	\$ 450,266	\$ 450,266	\$ 450,266	\$ -	
FF&E	\$ -	\$ 311,550	\$ 311,550	\$ 311,550	\$ -	
Administrative	\$ -	\$ 45,500	\$ 45,500	\$ 45,500	\$ -	
Project Contingency	\$ -	\$ 141,046	\$ 141,046	\$ 141,046	\$ -	
Regents' Rules	\$ -	\$ 111,200	\$ 111,200	\$ 111,200	\$ -	
TOTAL	\$ -	\$ 5,560,000	\$ 5,560,000	\$ 5,560,000	\$ -	

PARTNERS

General Contractor Teinert Commercial Building Services, Inc.
Design Professional MWM Architects
CM Agent (PM Assist) N/A
Tier 2 Auditor N/A

① e-Builder 11/20/19

② e-Builder (Project Management Software)

68

TTU – Weeks Hall Renovation

Item 7

Current Budget: \$ 24,500,000

Gross Square Feet: 67,234 GSF

Team / Status:

- Design Professional:
Dekker/Perich/Sabatini @ 88%
- Construction Manager At Risk (CMAR):
Lee Lewis Construction, Inc. @ 37%
- Artist:
Ilan Averbuch / Summer 2020 Installation

Substantial Completion Date:

Original Date – May 2020

Actual Date – TBD



69

TTU – Weeks Hall Renovation

Item 7

Construction Delivery: CMAR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget①	Current Budget②	+ / (-) Change	NOTES
	A	B	C	D	D-C	
BUDGET	\$ -	\$ 24,500,000	\$ 24,500,000	\$ 24,500,000	\$ -	
CATEGORY						
Construction	\$ -	\$ 18,205,055	\$ 18,225,055	\$ 18,225,055	\$ -	
Professional Services	\$ -	\$ 2,381,684	\$ 2,381,684	\$ 2,381,684	\$ -	
FF&E	\$ -	\$ 2,216,361	\$ 2,216,361	\$ 2,216,361	\$ -	
Administrative	\$ -	\$ 174,350	\$ 174,350	\$ 174,350	\$ -	
Project Contingency	\$ -	\$ 444,550	\$ 424,550	\$ 424,550	\$ -	
Regents' Rules	\$ -	\$ 1,078,000	\$ 1,078,000	\$ 1,078,000	\$ -	
TOTAL	\$ -	\$ 24,500,000	\$ 24,500,000	\$ 24,500,000	\$ -	

PARTNERS

General Contractor Lee Lewis Construction, Inc.
Design Professional Dekker/Perich/Sabatini
CM Agent (PM Assist) Waived
Tier 2 Auditor Townsend

① e-Builder 11/20/19

② e-Builder (Project Management Software)

70

TTUHSC El Paso - Medical Sciences Building II

Item 7

Current Budget: \$ 85,255,675

Gross Square Feet: 219,900 GSF

Team / Status:

- Design Professional:
Perkins + Will @ 86%
- Construction Manager At Risk (CMAR):
Sundt @ 71%
- Construction Manager Agent (CMA):
Broadus and Associates @ 90%
- Artist:
Thomas Sayre / April 2020 Installation

Substantial Completion Date:

Original Date – March 2019

Anticipated Date – June 2020

Actual Date – TBD



71

TTUHSC El Paso - Medical Sciences Building II

Item 7

MSBII

Construction Delivery: CMAR

	BOR Appr (Planning) 8/2015 227,000 GSF	BOR Appr (Full) 2/2016 223,000 GSF	Previous Budget ① 12/2019 219,900 GSF	Current Budget ② 2/7/2020 219,900 GSF	+/- Change D-C	NOTES
	A	B	C	D		
BUDGET	\$ 2,412,064	\$ 84,400,000	\$ 85,255,675	\$ 85,255,675		
CATEGORY						
Construction	\$ 147,170	\$ 59,398,160	\$ 64,950,287	\$ 64,950,287	\$ -	
Professional Services	\$ 2,019,315	\$ 9,749,196	\$ 9,808,660	\$ 9,885,660	\$ 77,000	WJE extension
FF&E	\$ -	\$ 7,302,320	\$ 6,099,104	\$ 6,099,104	\$ -	
Administrative	\$ 109,506	\$ 856,129	\$ 299,362	\$ 299,362	\$ -	
Project Contingency	\$ 79,540	\$ 3,499,945	\$ 483,957	\$ 406,957	\$ (77,000)	To fund extension to WJE Structural investigation
Regents' Rules	\$ 56,533	\$ 3,594,250	\$ 3,614,305	\$ 3,614,305	\$ -	
TOTAL	\$ 2,412,064	\$ 84,400,000	\$ 85,255,675	\$ 85,255,675	\$ -	

PARTNERS

General Contractor Sundt
Design Professional Perkins + Will
CM Agent Broadus and Associates
Tier 2 Auditor RSM

① e-Builder 11/20/19

② e-Builder (Project Management Software)

72

TTUHSC El Paso – Dental Learning Center

Item 7

Current Budget: \$ 12,518,175

Gross Square Feet: 28,831 GSF

Team / Status:

- Design Professional:
Perkins + Will @ 75%
- Construction Manager At Risk (CMAR):
Sundt @ 40%
- Construction Manager Agent (CMA):
Broadus and Associates @ 0%
- Artist:
Waived

Substantial Completion Date:

Original Date – March 2020

Anticipated Date – June 2020

Actual Date – TBD



73

TTUHSC El Paso – Dental Learning Center

Item 7

Construction Delivery: CMAR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget①	Current Budget② ③	+/- Change	NOTES
	A	B	C	D	D-C	
BUDGET	\$ -	\$ 12,518,175	\$ 12,518,175	\$ 12,518,175	\$ -	
CATEGORY						
Construction	\$ -	\$ 5,620,245	\$ 5,809,512	\$ 5,809,512	\$ -	
Professional Services	\$ -	\$ 775,163	\$ 802,342	\$ 802,342	\$ -	
FF&E - FF&C	\$ -	\$ 4,870,982	\$ 267,392	\$ 267,392	\$ -	
FF&E - El Paso	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -	
Administrative	\$ -	\$ 42,604	\$ 42,604	\$ 42,604	\$ -	
Project Contingency -	\$ -	\$ 933,366	\$ 10,000	\$ 10,000	\$ -	
Project Contingency - El Paso	\$ -	\$ -	\$ 2,422,652	\$ 2,422,652	\$ -	
Regents' Rules	\$ -	\$ 275,705	\$ 163,673	\$ 163,673	\$ -	
TOTAL	\$ -	\$ 12,518,175	\$ 12,518,175	\$ 12,518,175	\$ -	

PARTNERS

General Contractor Sundt
Design Professional Perkins + Will
CM Agent Broadus and Associates
Tier 2 Auditor RSM

① e-Builder 11/20/19

② e-Builder (Project Management Software)

③ Project allocation:

FF&C	\$ 7,095,523
El Paso	\$ 5,422,652
	\$ 12,518,175

74

TTUS – Project Assist

Item 7

- USDA Cotton Classing Laboratory
- Frazier Alumni Pavilion Addition
- Texas Tech Federal Credit Union Expansion
- Red Raider Substation
- Veteran Administration Lubbock Community Based Outpatient Clinic
- Lubbock NW Drainage Improvement Project
- Lubbock Playa Lake 52 Drainage Project

75

Texas Tech University System

Item 7

Status of Public Art

76

TTU – Cash Family Sports Nutrition Center

Item 7

Art Budget: \$ 46,000

Artist: Melissa Borrell
Austin, TX

Title: *In Motion*

Status: Installed January 2020

Artist Statement: This fused glass art piece is located on the north and east windows above the dining facility's entrance. Each section is five feet tall and 13.5' long. The artist's goal is to capture the spirit and energy of TTU Athletics through the image of a horse in motion. She chose to represent this through fused glass lines to visually create movement and provide kinetic energy through a static piece. The lines also represent the aspect of team by showing many parts coming together to create one entity. The piece is meant to be viewed from both the interior and exterior of the building and should be visible from many different angles.



77

TTU – Weeks Hall Renovation

Item 7

Art Budget: \$ 236,000

Artist: Ilan Averbuch
Long Island City, NY

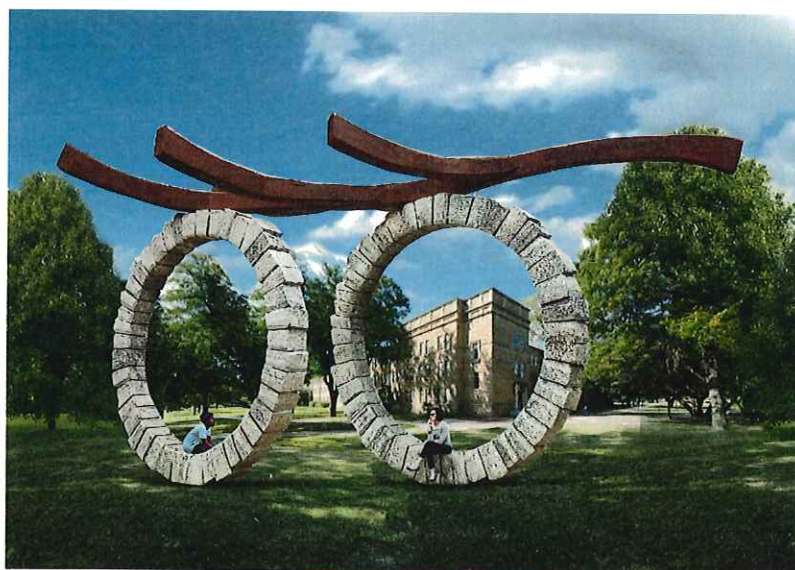
Title: *As Far as the Eye Can See*

Status: Summer 2020 Installation

Artist Statement: "As Far as the Eyes Can See" is a large-scale site-specific sculpture made of Cor-ten weathering steel and recycled granite, measuring 24 feet tall by 46 feet wide with a depth of 18 feet.

Two colossal rings of rough-cut granite stone are positioned diagonally to each other. A branch made of Cor-ten weathering steel hovers above the stone rings connecting to them at their apex. The stone rings are each 20 feet in diameter by 2 feet deep. They are made of two layers of recycled granite sandwiching an internal steel ring that creates the invisible structure to hold the stones together. The steel branch is 46 feet long by 18 feet wide. It is made of welded steel creating a tube that varies in height from 2 to 3 feet by 1 1/2 feet wide.

The sculpture becomes a window into the campus its past, present and future. It creates a place and a landmark where people can gather.



78

TTU – The Dustin R. Womble Basketball Center

Item 7

Art Budget: \$ 281,000

Artist: Stephen Johnson
Lawrence, KS

Title: *Awaiting Artist Announcement*

Status: August 2020 Installation

Artist Statement: The selected design is for four monumental glass mosaics on the exterior walls of The Dustin R. Womble Basketball Center. Dynamic figurative representations of both the Lady Raiders and the Red Raiders are intermixed with the traditional red and black school colors on the north, south, and east walls. The artist is working closely with the Athletics Department to create the specific designs. Murals will be 14'x12' and 11'x8'



79

TTUHSC El Paso - Medical Sciences Building II

Item 7

Art Budget: \$ 790,000

Artist: Thomas Sayre
Raleigh, NC

Title: *Between Earth and Sky*

Status: April 2020 Installation

Artist Statement: The public art installation by Thomas Sayre titled *Between Earth and Sky*, will sculpt the almost 15,000 square foot site into one large, sculptural environment, consisting of highly articulated ground plane terrain and an ever-changing array of kinetic wind sculptures hovering above it. The ground plane will be sculpted into a series of 20 earth berms ranging in height from 3 to 4 feet. Slicing through the berms will be a curving pathway bracketed by earthen walls. Rising out of the terrain will be 23 wind activated sculptures, varying in height from 16-24 feet; each sculpture will have a unique pattern and a hand-blown glass ball that will be lit at night. The artist will work with faculty and researchers on the TTUHSC El Paso campus to determine unique patterns to use in the sculptures.



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2010-2020 Budget Overview 2020-01-30

CapitalPro | 2010-2020 Budget Overview 2020-01-30

Variance based on initial full project funding
Project Status:
In Design
In Construction
Complete - Project Closed/Project Under Warra



TEXAS TECH UNIVERSITY SYSTEM

Report on Debt Profile and Credit Rating

Gary Barnes

Vice Chancellor and Chief Financial Officer

February 27, 2020



1

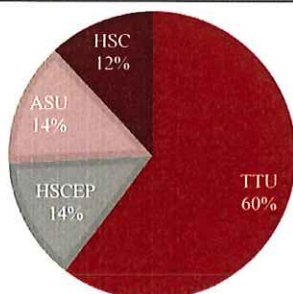
TTUS RFS Total Debt Outstanding

As of August 31, 2019

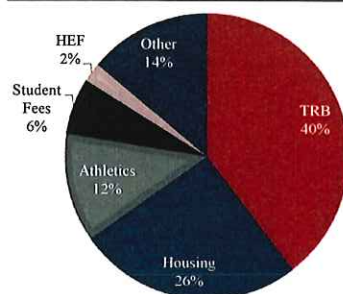


Institution	# of Projects	Debt Outstanding
TTU	62	\$448,915,982
HSC EP	5	\$103,050,700
ASU	16	\$103,369,318
HSC	8	\$88,958,000
GRAND TOTAL		\$744,295,000

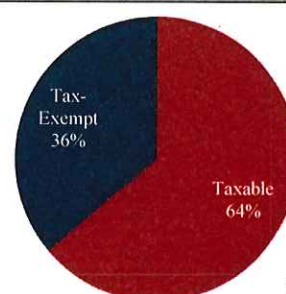
TOTAL DEBT BY COMPONENT



TOTAL DEBT BY FUNDING SOURCE



TAXABLE VS. TAX-EXEMPT



2

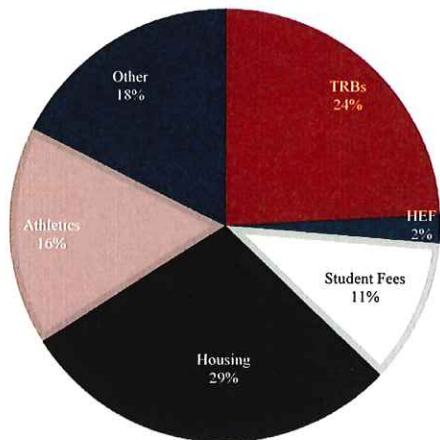
2

Bond Debt Outstanding by General Academic Institutions

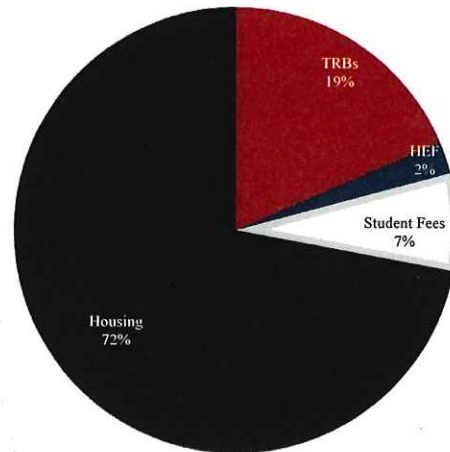
As of August 31, 2019



TTU By Funding Source



ASU By Funding Source



3

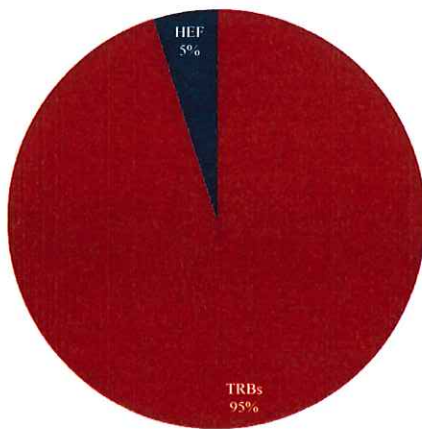
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Bond Debt Outstanding by Health-Related Institutions

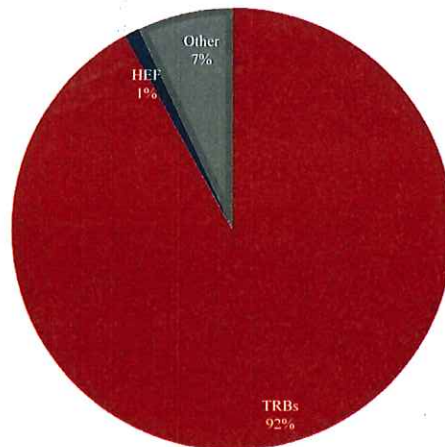
As of August 31, 2019



TTUHSC By Funding Source



TTUHSC El Paso By Funding Source

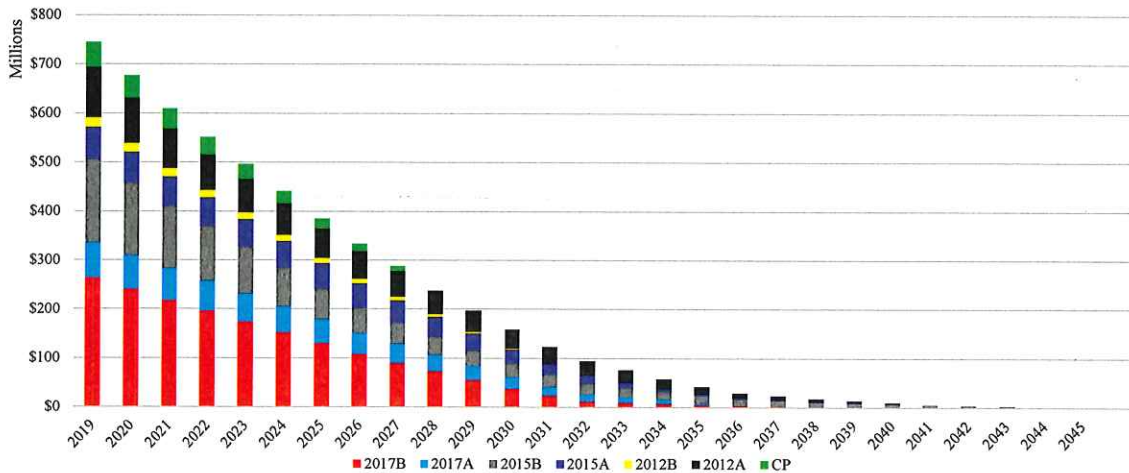


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Outstanding Debt Balance Amortization by Series

Fiscal Year End 2019 – 2045 (in millions)



5

5

STANDARD
& POORS

S&P Global Ratings of TTUS

Report Published June 22, 2018



➤ Confirmed AA+ Rating with Stable Outlook

- *"We assessed TTUS' financial profile as extremely strong, characterized by robust available resources, consistent operating performance (and) manageable debt burden"*

➤ Noted Strengths of TTUS

- Comprehensive course offerings and increasingly diverse operations with four component institutions.
- Consistent history of positive operating performance with FY 2017 ending in 7.9% net operating margin.
- Solid and robust available resources and sizeable endowment relative to rating medians.
- Moderate maximum annual debt service (MADS) burden at 4.6% of FY 2017 operating expenses and capacity to absorb additional debt plans.

➤ Weaknesses

- Relatively lower student characteristics compared to peer institutions.
- Regional geographic draw compared with peers.

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Moody's Issuer Comment of TTUS

Report Published May 15, 2019



➤ Affirmed Aa1+ Rating with Stable Outlook

- "TTUS' excellent strategic positioning reflects its sizable wealth profile" ... "solid fundraising activity and steady enrollment growth" ... "Disciplined fiscal oversight, favorable debt service coverage and a disciplined approach to financial leverage."

➤ Noted Strengths of TTUS

- TTUS' wealth relative to expenses exceeds the Aa1-median, fostered by cash and investment growth and modest expense increases.
- Sound cash flow margin of 14.8% in FY18 providing a 5-yr average 3.9x annual debt service coverage.
- Financial leverage measure improves to a very strong 5.6x when accounting for the state supported debt service.

➤ Weaknesses

- Exposure to potentially volatile healthcare revenue
- Competition for research funding
- Continued geographic concentration with 93% of undergraduates drawn from Texas

7

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TTU System RFS Credit Ratings

10-year History



Date	Moody's	STANDARD & POORS	FitchRatings
2019	Aa1 / Stable	AA+ / Stable	AA+ / Stable
2018			
2017	Aa1 / Stable	AA+ / Stable	AA+ / Stable
2016			
2015	Aa1 / Stable	AA+ / Stable	
2014	↑	↑	AA+ / Stable
2013			↑
2012			
2011			
2009	Aa2 / Stable	AA / Stable	AA / Stable

8

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TTUS Credit Profile Peer Comparisons, FY 2018



Moody's



	Texas A&M University System	Texas State University System	Texas Tech University System	University of North Texas System	University of Texas System	University of Houston System
RATINGS (Moody's, S&P, Fitch)	<i>Aaa/AAA/AAA</i>	<i>Aa2/NR/AA</i>	<i>Aa1/AA+/AA+</i>	<i>Aa2/NR/AA</i>	<i>Aaa/AAA/AAA</i>	<i>Aa2/AA/NR</i>
Operating Revenue (\$MM)	\$4,613	\$1,287	\$1,896	\$936	\$19,532	\$1,344
RANKING:	2	5	3	6	1	4
Operating Cash Flow Margin (%)	15.5%	16.0%	11.0%	10.9%	20.2%	16%
RANKING:	4	2 (tied)	5	6	1	2 (tied)
Max Single Revenue Contribution (%)	32.8%	54.8%	31.4%	46.7%	42%	51.8%
RANKING:	2	6	1	4	3	5
Spendable Cash & Investments to Operating (x)	2.0	0.7	1.0	0.6	1.5	0.8
RANKING:	1	5	3	6	2	4
Spendable Cash & Investments to Total Debt (x)	1.7	0.8	2.2	0.8	2.5	0.7
RANKING:	3	4 (tied)	2	4 (tied)	1	6
Total Debt-to-Cash Flow (x)	7.3	5.3	3.9	6.7	2.7	6.6
RANKING:	6	3	2	5	1	4
AVERAGE RANKING:	3	4.17	2.67	5.17	1.5	4.17
	3	4 (tied)	2	6	1	4 (tied)

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Moody's Investors Service



Public College and University Ratings and Outlooks by Rating Category (as of January 22, 2020):

Aaa			
Indiana University	Aaa	Stable	IN
Purdue University	Aaa	Stable	IN
Texas A&M University System	Aaa	Stable	TX
University of Michigan	Aaa	Stable	MI
University of North Carolina at Chapel Hill	Aaa	Stable	NC
University of Texas System	Aaa	Stable	TX
University of Virginia	Aaa	Stable	VA
University of Washington	Aaa	Negative	WA
Aa1			
North Carolina State University at Raleigh	Aa1	Stable	NC
Ohio State University	Aa1	Stable	OH
Pennsylvania State University	Aa1	Stable	PA
State University of Iowa	Aa1	Stable	IA
Texas Tech University System	Aa1	Stable	TX
University of Colorado	Aa1	Stable	CO
University of Delaware	Aa1	Stable	DE
University of Minnesota	Aa1	Stable	MN
University of Missouri System	Aa1	Negative	MO
University of Nebraska	Aa1	Stable	NE
University of Pittsburgh	Aa1	Stable	PA
University of Utah	Aa1	Stable	UT
University System of Maryland	Aa1	Stable	MD
Virginia Polytechnic Institute & State University	Aa1	Stable	VA

Only 3 Public Universities in Texas are ranked in Moody's top 2 rating categories:

- Texas A&M University System
- University of Texas System
- Texas Tech University System

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Potential RFS Bond Issuance

Anticipated for Late Spring to Summer 2020



Component	Capital Project Name	Repayment Source	Estimated Amount
ASU	Centennial Village Phase II	Auxiliary/Housing Fees	\$ 14,500,000
ASU	University Museum with Art Classrooms	Gifts/Pledges/HEF Appropriations	15,648,000
TTU	Womble Basketball Practice Center	Gifts/Pledges	22,750,000
TTU	Cash Family Sports Nutrition Center	Gifts/Pledges	4,962,000
TTU	School of Veterinary Medicine Facilities	Gifts/Pledges	90,000,000
HSC ELP	Dental Oral Health Clinic Bldg Renovation	HEF/MPIP Clinic Revenues	25,000,000
TTU	Academic Sciences Building	HEF Appropriations	85,000,000
New Money Total \$			257,860,000
Callable 2012A Series \$			80,665,000
Callable 2012B Series \$			15,975,000
Refinance Callable 2012A & 2012B Series Bonds Total \$			96,640,000
(Potential NPV Savings +8%, +\$7,000,000)			
Combined New Money and Refinance Total \$			354,500,000

***Estimates Pending Full Board of Regent's Approval

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TEXAS TECH UNIVERSITY SYSTEM

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TEXAS TECH UNIVERSITY SYSTEM

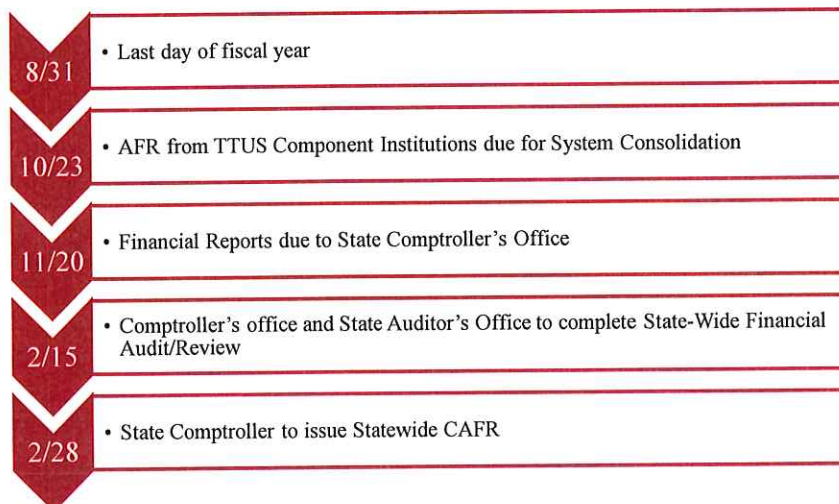
Review of the
**FY 2019 Texas Tech University System
Combined Annual Financial Report**

Gary Barnes, *TTUS Vice Chancellor and CFO*
February 27, 2020

Page 1

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**Texas Tech University System
Timeline for Combined Annual Financial Reporting**



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Revenues, Expenses and Changes in Net Position

FY 2015 – FY 2019 (In Thousands)

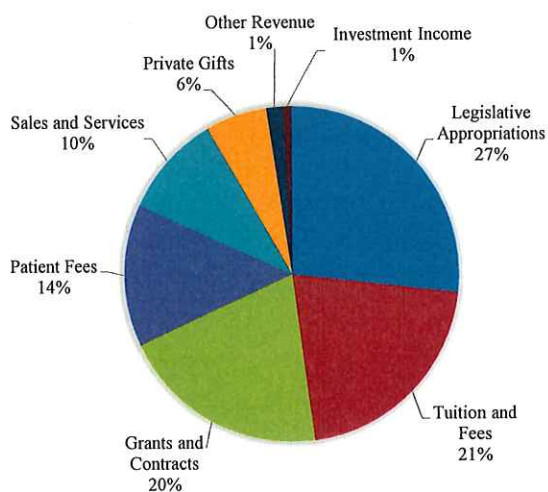


	Restated				
	2015	2016	2017	2018	2019
Beginning Net Position	\$ 2,685,809	\$ 2,732,250	\$ 2,924,055	\$ 2,833,287	\$ 3,019,406
Revenues					
Tuition and Fees	380,658	404,505	413,531	429,180	441,489
Patient Fees	254,662	262,154	260,173	273,361	287,391
Sales and Services (Room Rent, Meals, Athletics)	181,365	185,717	191,103	194,800	207,137
Grants and Contracts	346,389	400,650	397,159	400,522	422,063
Other Revenue	23,202	49,780	56,421	52,567	32,960
Legislative Appropriations (General Revenue)	468,174	515,430	541,934	554,682	560,340
Private Gifts	83,318	123,267	92,203	88,246	122,305
Investment Income	56,594	80,557	117,710	82,715	18,100
TOTAL REVENUE	1,794,362	2,022,060	2,070,234	2,076,073	2,091,785
Expenses					
Salaries, Wages & Benefits	1,049,394	1,105,158	1,184,505	1,219,859	1,401,198
Professional Fees and Services	64,588	76,200	80,018	79,680	86,413
Travel	31,396	33,651	33,796	35,146	37,982
Materials and Supplies	90,832	91,457	93,380	90,384	92,474
Utilities, Rentals & Leases	65,952	69,172	75,182	77,120	79,316
Repairs & Maintenance	38,556	38,473	39,357	43,274	46,296
Interest Expense on Capital Assets, Depreciation	154,915	142,400	145,044	153,369	158,719
Scholarships	69,515	77,794	83,208	83,698	89,467
Other Operating Expenses	129,511	170,150	141,139	151,467	157,008
TOTAL EXPENSES	1,694,659	1,804,455	1,875,629	1,933,997	2,148,873
Other					
Increase (Decrease) in Fair Mkt Value of Inv	(59,284)	(26,711)	65,927	40,631	24,130
Prior Period Adjustment(s)	(53)	911	(351,300)	8,815	5,403
Ending Net Position	\$ 2,726,175	\$ 2,924,055	\$ 2,833,287	\$ 3,024,809	\$ 2,991,851

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Sources of Revenue, FY 2019

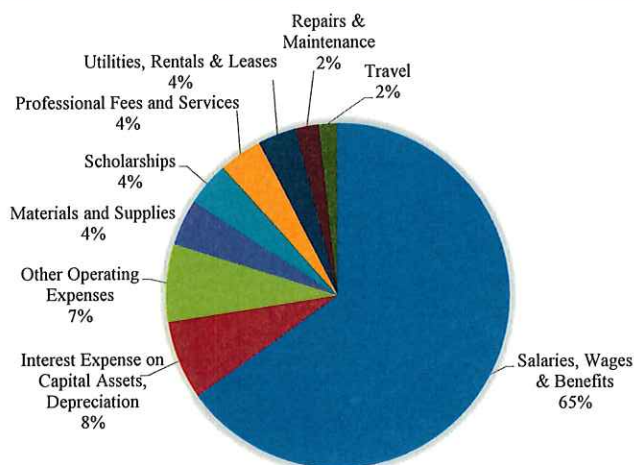


Revenues (in thousands)	FY 2019
Legislative Appropriations (General Revenue, HEF, TRB)	560,340 27%
Tuition and Fees	441,489 21%
Grants and Contracts	422,063 20%
Patient Fees	287,391 14%
Sales and Services (Room Rent, Meals, Athletics)	207,137 10%
Private Gifts	122,305 6%
Other Revenue	32,960 1%
Investment Income	18,100 1%
TOTAL REVENUE	2,091,785

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Total Expenses, FY 2019

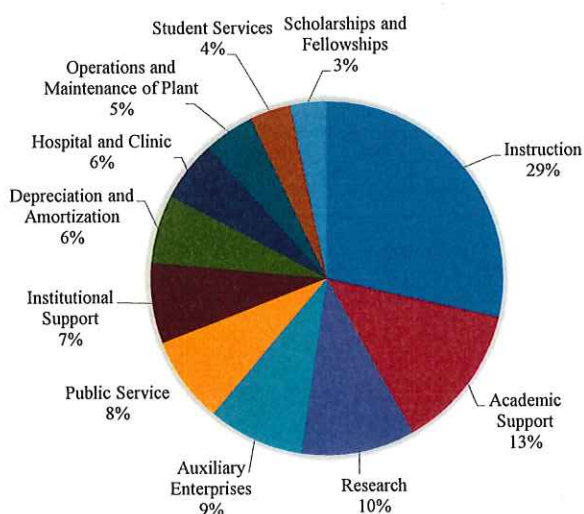


Expenses (in thousands)	FY 2019	
Salaries, Wages & Benefits	1,401,198	65%
Interest Expense on Capital Assets, Depreciation	158,719	7%
Other Operating Expenses	157,008	7%
Materials and Supplies	92,474	4%
Scholarships	89,467	4%
Professional Fees and Services	86,413	4%
Utilities, Rentals & Leases	79,316	4%
Repairs & Maintenance	46,296	2%
Travel	37,982	2%
TOTAL EXPENSES	2,148,873	

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Operating Expenses by NACUBO Function, FY 2019

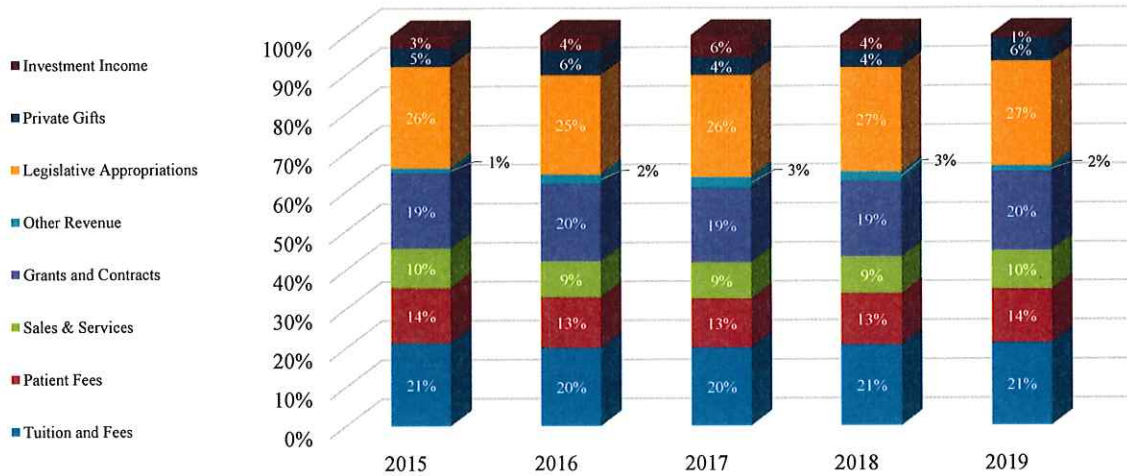


Operating Expenses by NACUBO Function (in thousands)	FY 2019	
Instruction (faculty salaries, academic admin depts, office supplies)	607,270	29%
Academic Support (libraries, academic computing, central academic admin)	282,663	13%
Research	221,683	10%
Auxiliary Enterprises (Athletics, Res Hall, Dining)	188,001	9%
Public Service (SBCD, public broadcasting, TDCI)	167,478	8%
Institutional Support (General Admin, Exec. Mgt, legal/fiscal ops)	156,443	7%
Depreciation and Amortization	132,919	6%
Hospital and Clinic	117,773	6%
Operations and Maintenance of Plant	99,323	5%
Student Services (admissions, registrar, financial aid)	80,499	4%
Scholarships and Fellowships	69,021	3%
TOTAL OPERATING EXPENSES	2,123,073	

Page 6

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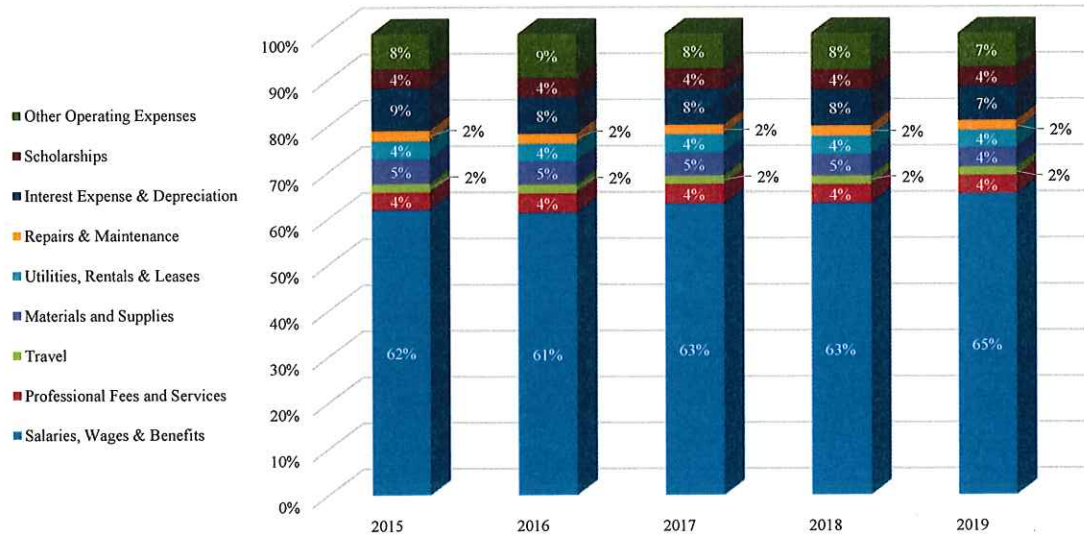
Analysis of Total Revenues by Category



Page 7

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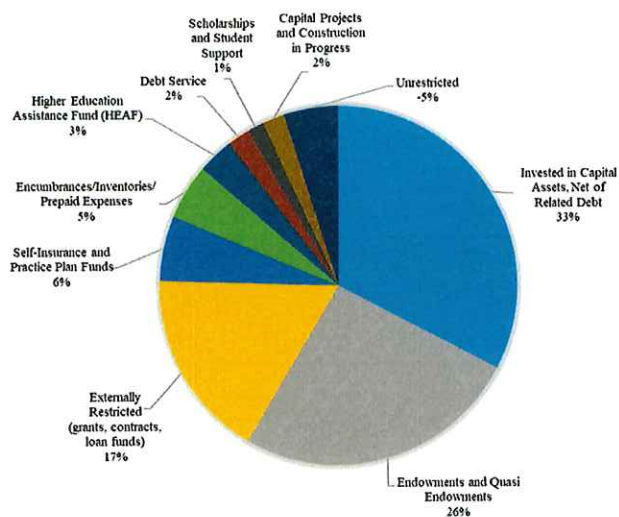
Analysis of Total Expenses by Category



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8

Net Position, FY 2019



Net Position (in thousands)	FY 2019	
Invested in Capital Assets, Net of Related Debt (buildings, land, equipment)	1,081,350	36%
Endowments and Quasi Endowments	858,309	29%
Externally Restricted (grants, contracts, loan funds)	562,670	19%
Self-Insurance and Practice Plan Funds	194,213	6%
Encumbrances/Inventories/Prepaid Expenses	165,205	6%
Higher Education Assistance Fund (HEAF)	108,143	4%
Debt Service	66,814	2%
Scholarships and Student Support	50,761	2%
Capital Projects and Construction in Progress	66,136	2%
Unrestricted	(161,750)	-5%
TOTAL NET POSITION	2,991,851	

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TEXAS TECH UNIVERSITY SYSTEM

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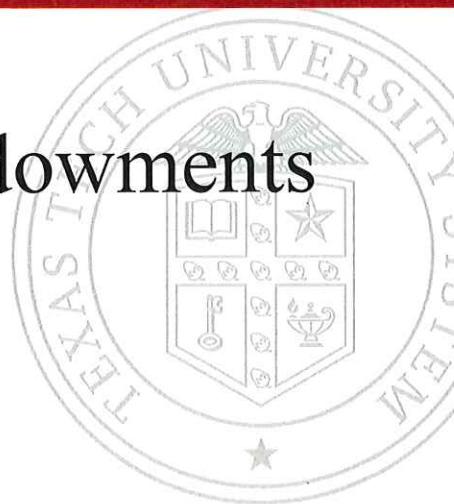


Report on TTUS Endowments

Gary Barnes

Vice Chancellor and Chief Financial Officer

February 27, 2020



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Endowment Funds



Definition:

- Gifts that are invested for long term growth to produce earnings that will last into perpetuity.

Purpose:

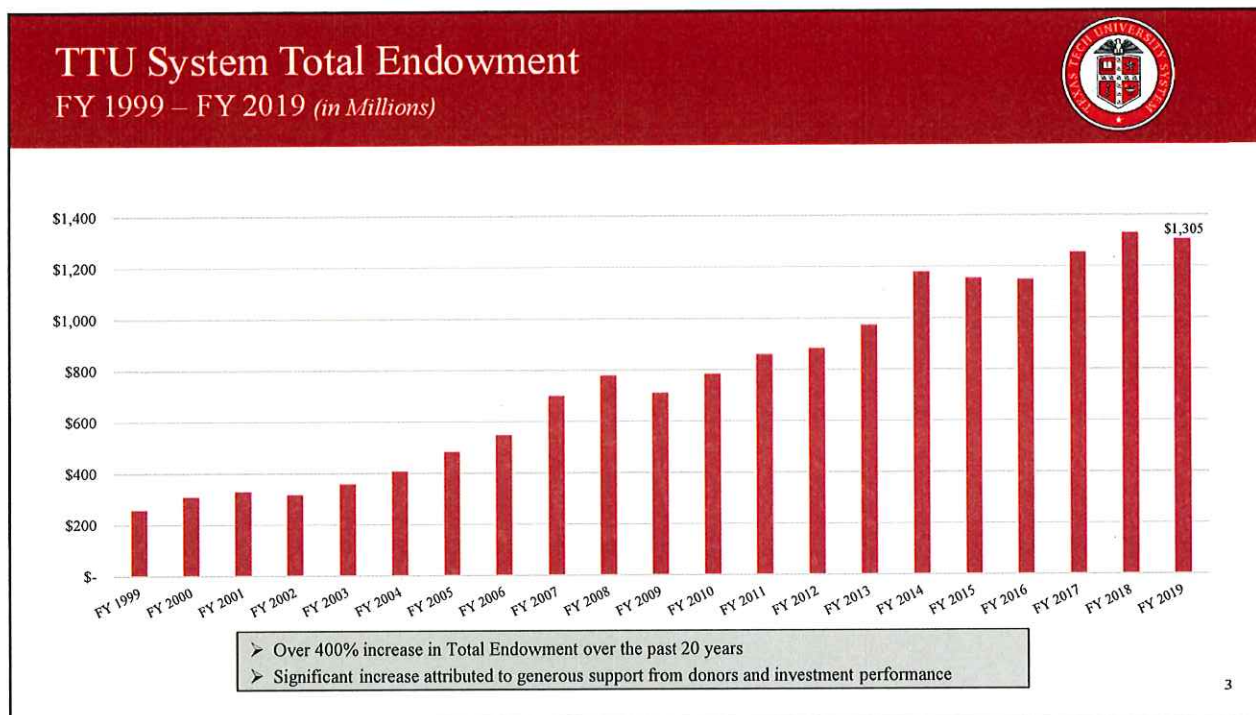
- Support strategic mission and goals of institution while also fulfilling philanthropic goals of individual donors.

Benefits:

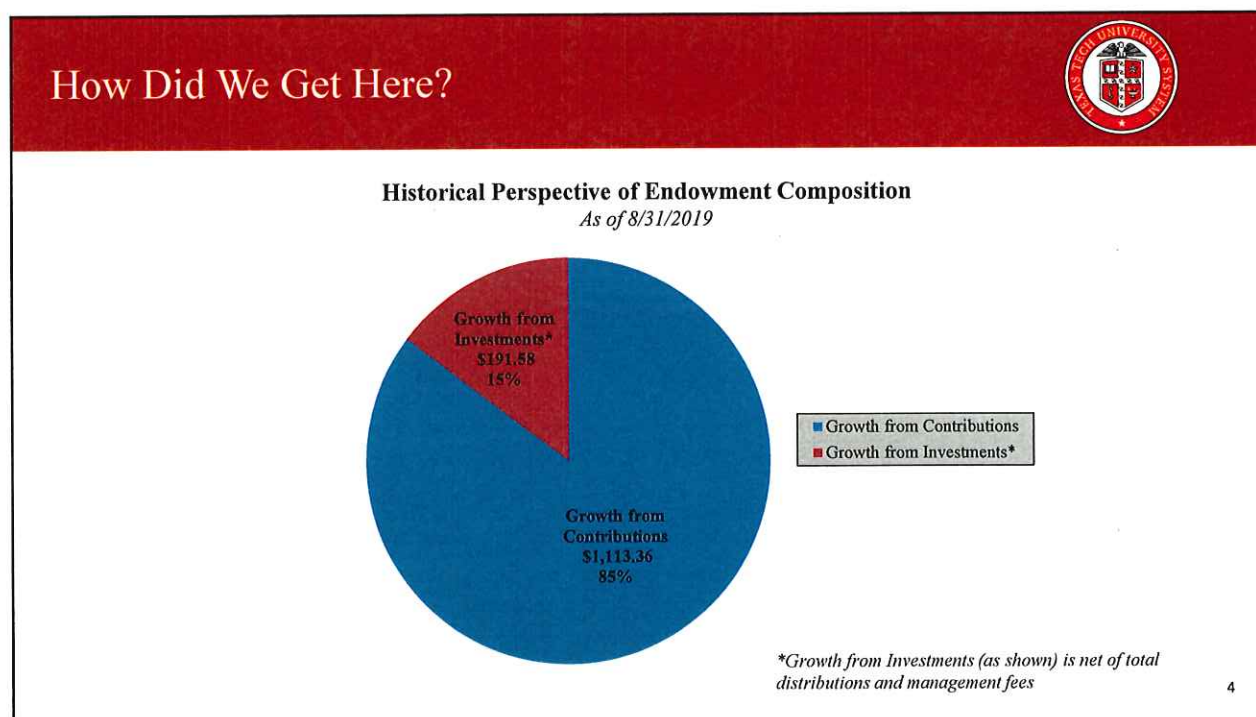
- Support that will impact both current and future generations.
- Consistent and stable source of revenue that will last into perpetuity.

2

2



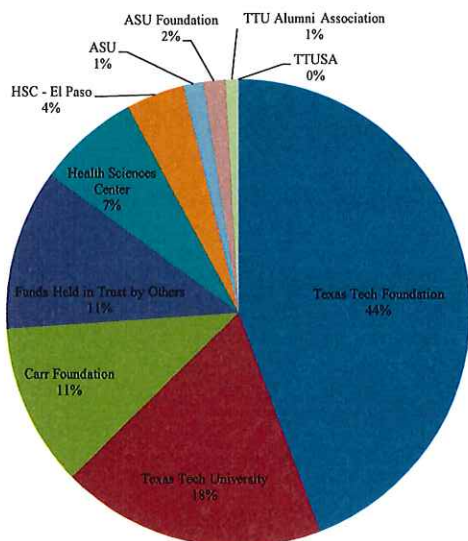
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TTUS Total Endowment by Agency

As of August 31, 2019



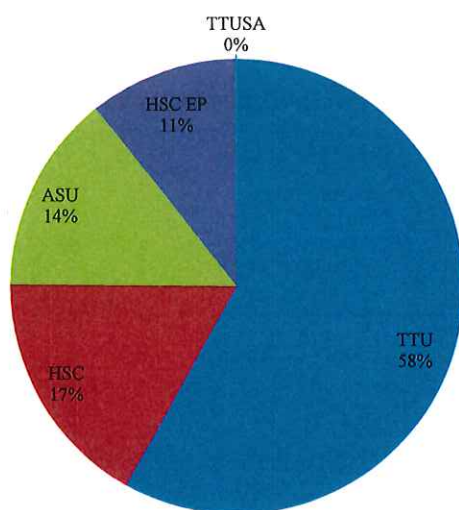
Texas Tech Foundation	577,116,988	44%
Texas Tech University	239,997,195	18%
Carr Foundation	147,366,103	11%
Funds Held in Trust by Others	145,559,385	11%
Health Sciences Center	92,389,402	7%
HSC - El Paso	52,719,708	4%
ASU	17,789,416	1%
ASU Foundation	19,854,838	2%
TTU Alumni Association	11,286,869	1%
TTUSA	859,777	0%

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TTUS Total Endowment by Component

As of August 31, 2019



TTU	758,658,407	58%
HSC	221,899,518	17%
ASU	185,010,357	14%
HSC EP	138,189,574	11%
TTUSA	1,181,826	0%

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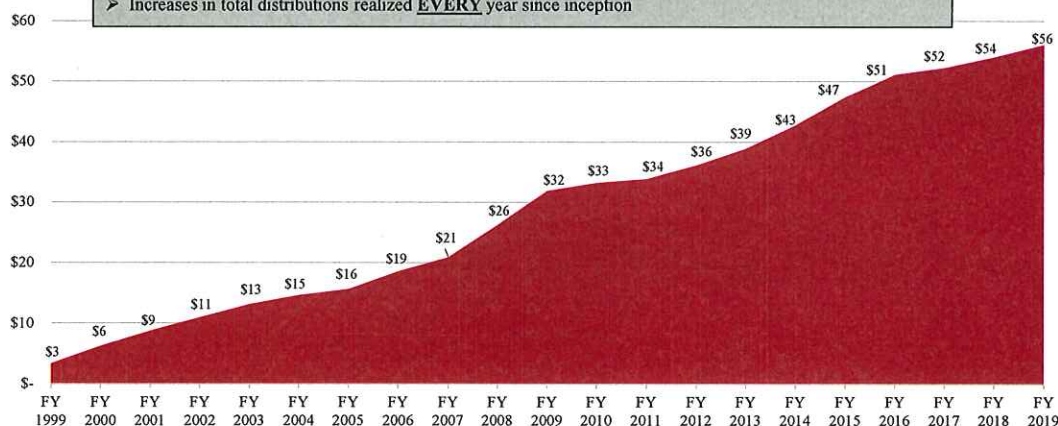
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Distributions to Component Institutions

FY 1999 – FY 2019 (in Millions)



- Through careful stewardship, the target distribution rate of **4.5%** has been realized every year since inception.
- Over **\$619M in total earnings** paid since inception with \$56M in FY 2019 alone.
- Increases in total distributions realized **EVERY** year since inception



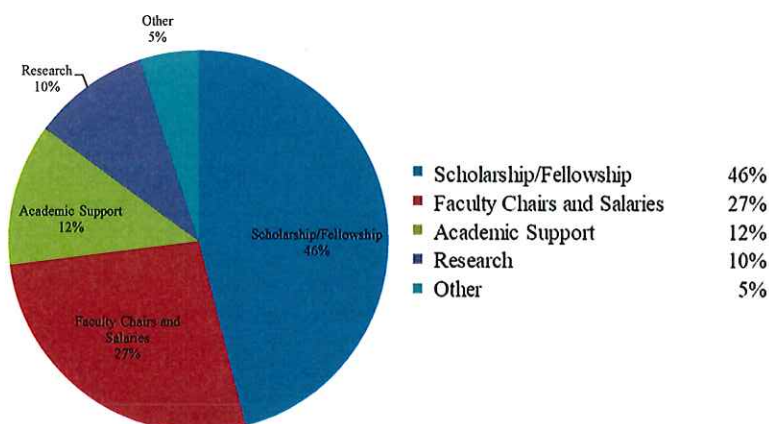
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Endowment Distribution by Type

As of August 31, 2019



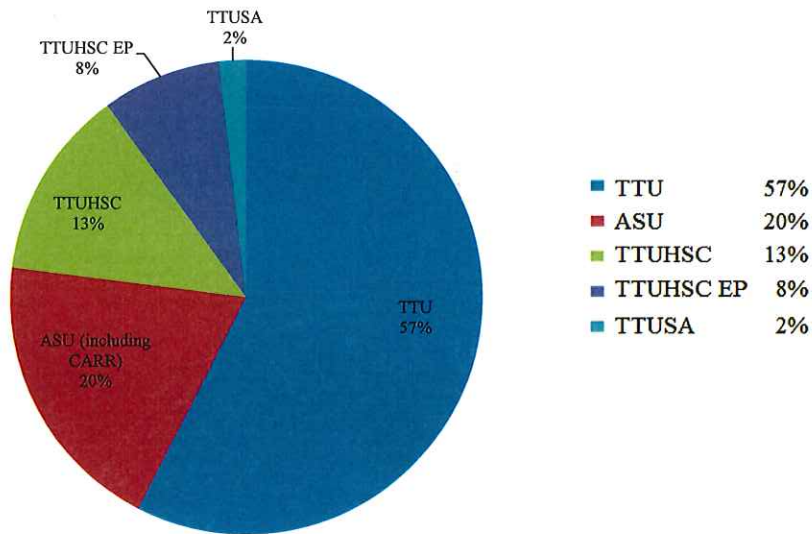
- In FY 2019, earnings of \$56 million were distributed to all 4 universities to support their academic, research and community engagement missions, as directed by donors.



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Endowment Distribution by Component

As of August 31, 2019



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Investment Update



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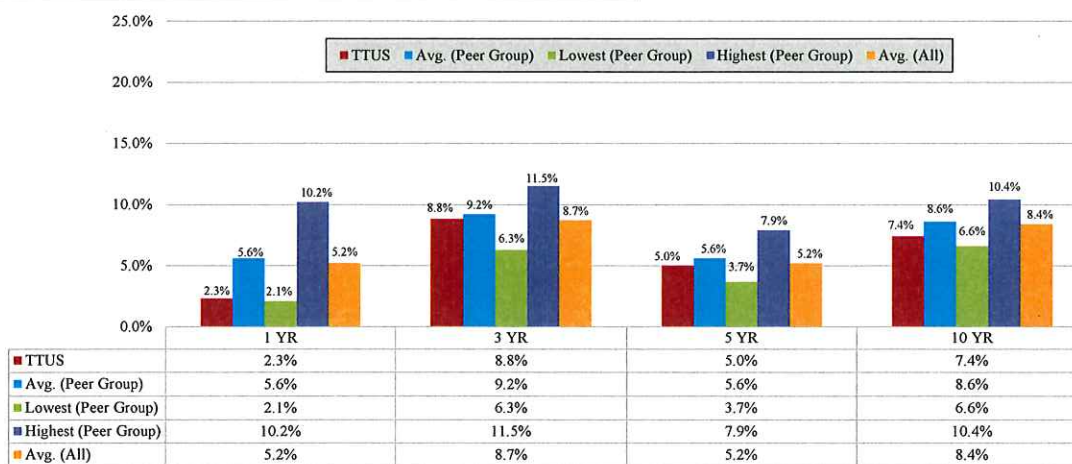
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NACUBO Annual Study of Endowments

As of June 30, 2019



TTUS 1/3/5/10 YR RETURNS VS. TOTAL & PEER GROUP (750M-1.5B)



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LTIF Returns / Performance Update



	1 YEAR	3 YEAR	5 YEAR	10 YEAR
As of 6/30/19	2.31%	8.80%	5.01%	7.41%
As of 8/31/19	0.18%	7.31%	4.87%	6.90%
As of 12/31/19	10.92%	7.08%	5.93%	6.36%

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TEXAS TECH UNIVERSITY SYSTEM

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2020

PRIORITY	ENTITY	AUDIT AREA		BUDGETED HOURS	BUDGET ADJUSTMTS	STATUS AS OF FEB 17	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
		TOTAL ENGAGEMENT HOURS AVAILABLE		20,500					
		REQUIRED AUDITS							
Required	ALL	Audit Report Follow-Up Procedures and Reporting	Follow-Up	800		In Progress	643	157	0
Required	ALL	State Auditor's Office, THECB, and Comptroller's Office Misc. Projects		15					15
		TTU, HSC, ASU: 2019 Statewide Federal Financial Audit	SAO			In Progress			0
		TTU: Comptroller's Post-Payment Audit	State Comptroller's Office			In Progress			0
		TTU: SB 65 Contract Monitoring Analysis	SAO			In Progress			0
		ASU: Formula Funding Onsite Review	Coordinating Board						0
		HSC: Governor's Office Review of TWITR Grant	Governor's Office			Complete			0
		HSC: Financial Aid Compliance - Graduate Medical Education Grants	Coordinating Board						0
		HSC: Correctional Managed Healthcare	SAO			In Progress			0
Required	ALL	CPRIT Grant Funds	External	10					10
Required	ALL	Contracting and Procurement Processes	Compliance	200					200
Required	ALL	Benefits Proportional by Fund	Compliance	500		In Progress	3	497	0
Required	TTUS	Texas Tech Foundation, Inc. Financial Statements	External	100		In Progress	113		(13)
Required	TTUS	Regents, Chancellor, & Presidents Travel and Other Expenses	External	30		In Progress	85		(55)
Required	TTUS	Office of Audit Services Annual Report	Compliance	30		Complete	20		10
Required	TTUS	Office of Audit Services Annual Plan	Compliance	100					100
Required	TTUS	Office of Audit Services Quality Assurance Activities Review	Compliance	60					60
Required	TTU	Athletics Financial Agreed-Upon Procedures	External	5		Complete			5
Required	TTU	Texas Tech Public Media Financial Statements	External	200		Complete	197		3
Required	TTU	Joint Admission Medical Program Grants	Compliance	60		Complete	59		1
Required	TTU	Football Attendance Certification	Compliance	10		Complete	41		(31)
New	TTU	TTU Texas Higher Education Coordinating Board Facilities Audit	Compliance		100				100
Required	HSC	Willied Body Program	Compliance	240		In Progress	8	232	0
Required	HSC	Correctional Managed Health Care Contract	Compliance	150					150
Required	HSC/HSC-EP	Texas Higher Education Coordinating Board Residency Grants	Compliance	50		Complete	61		(11)
Required	HSC-EP	Willied Body Program	Compliance	240		In Progress	55	185	0
Required	ASU	Athletics Financial Agreed-Upon Procedures	Financial (assist)	5		Complete	12		(7)
Required	ASU	Carr Foundation Financial Statements	Financial (assist)	5		In Progress		5	0
Required	ASU	ASU Foundation, Inc. Financial Statements	Financial (assist)	5		In Progress		5	0
		TOTALS FOR REQUIRED AUDITS		2,815	100		1,297	1,081	537
		AUDITS IN PROGRESS AT AUGUST 1, 2019							
Prior Year	TTUS	Office of Investments	Financial/Operational	315		Complete	460		(145)
Prior Year	TTUS	Security Camera Policies	Management Advisory	60		Complete	46		14
Prior Year	TTUS	Office of Institutional Advancement - Red Raider Club	Management Advisory	300		Complete	444		(144)
Prior Year	TTUS	IT Risk Assessment Framework	IT/Controls	60		In Progress	21	39	0
Prior Year	TTUS	Risk Management Assessment	Risk Management	5		Complete	2		3
Prior Year	TTU	Certified Rehabilitation Cost Report - Admin Building	Compliance	20		Complete	30		(10)
Prior Year	TTU	College of Education	Financial/Operational	5		Complete	15		(10)
Prior Year	TTU	Research Safety Governance	Governance	50		Complete	185		(135)
Prior Year	TTU	Costa Rica Campus	Financial	80		Complete	190		(110)
Prior Year	TTU	Student Success and Retention	Operational	350		Complete	365		(15)
Prior Year	HSC	Department of Ophthalmology EMR Migration and Implementation Review	Management Advisory	150		In Progress	13	137	0
Prior Year	HSC-EP	PLFSOM Department Cash Controls	Controls	5		Complete	18		(13)
Prior Year	HSC-EP	Office of Sponsored Programs	Operational/Compliance	350		Complete	330		20
Prior Year	HSC-EP	IT Network Security	IT/Controls	350		Complete	302		48
Prior Year	HSC-EP	PLFSOM Department of Neurology	Financial/Controls	335		Complete	294		41
Prior Year	ASU	Housing and Residential Programs	Financial/Compliance	100		Complete	97		3
Prior Year	ASU	Chrome River Travel System Post-Implementation Review	IT/Controls	160		In Progress	152	108	(100)
Prior Year	ALL	Wrap-up on Audits Included in August BOR Report		50		Complete	33		17
		TOTALS FOR AUDITS IN PROGRESS		2,745	-		2,997	284	(536)
		UNPLANNED SPECIAL PROJECTS AND INVESTIGATIONS							
		Total Hours Budgeted for Special Projects & Investigations		3,500	(1,794)				1,706
		IN PROGRESS AT AUGUST 1, 2019							
Special	HSC-EP	MSA Billing Review	Special		250	In Progress	88	162	0
Special	HSC-EP	HVAC Vendor Contract	Special		250	In Progress	222	28	0
		BEGUN AFTER AUGUST 1, 2019							
Special	TTUS	Endowment Report Special	Special		127	Complete	127		0
Special	TTU	Equestrian Center	Special		250	In Progress	187	63	0
Special	HSC	Managed Care Time Clock Special	Special		350	In Progress	332	18	0
Special	HSC-EP	Chief Health Informatics Officer Travel Review	Special		212	Complete	212		0
Special	ITU	Humanities Center	Special		55	Complete	55		0
Special	ALL	Miscellaneous Hotline Projects	Special		300	In Progress	216	84	0
		SPECIAL PROJECTS AND INVESTIGATIONS TOTALS		3,500	1,794		1,439	355	1,706

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
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Fiscal Year 2020

PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMENTS	STATUS AS OF FEB 17	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
HIGHEST PRIORITY								
1	TTU	Student Financial Aid	10		In Progress		10	0
1	TTU	Endowment Spending Accounts	400		In Progress	285	115	0
1	TTU	College Reserve Balances	375					375
1	TTU	TAC 202 Information Technology Controls Compliance	325					325
1	HSC	Student Financial Aid	10		In Progress		10	0
1	HSC	Amarillo Campus Departments	375					375
1	HSC	Office of the Registrar	350		In Progress	43	307	0
1	HSC-EP	Information Technology Governance	400					400
1	HSC-EP	Physical Plant	400					400
1	HSC-EP	MPIIP Business Office	400					400
1	ASU	Contracting Office	300					300
1	ASU	Student Financial Aid	450		In Progress	23	427	0
		HIGHEST PRIORITY TOTALS	3,795	-		351	869	2,575
MODERATE PRIORITY								
2	ALL	Clery Act Reporting Processes	400	150	In Progress	632	150	(232)
2	TTU	Transportation & Parking Services	400					400
2	TTU	Advising Processes	450					450
2	TTU	Intercollegiate Athletics	400					400
2	HSC	School of Pharmacy	350					350
2	HSC	School of Nursing	400		In Progress	55	345	0
2	HSC-EP	Research Safety	350		In Progress	74	276	0
2	HSC-EP	Student Financial Aid	250					250
2	HSC-EP	GE Centrality EMR Application Controls	350					350
2	ASU	Office of Institutional Advancement	350					350
2	ASU	Payroll Security and Processes	400		In Progress	341	59	0
		MODERATE PRIORITY TOTALS	4,100	150		1,102	830	2,318
LOWER PRIORITY								
3	TTU	Certified Cost Rehabilitation Report - Weeks Hall	40					40
3	TTU	University Libraries	350					350
3	TTU	UIL Office	175		In Progress	15	160	0
3	HSC	Lubbock Department of Pediatrics	350					350
3	HSC	Mental Health Institute	300	(300)	Cancelled			0
3	HSC-EP	Hunt School of Nursing	350		In Progress	41	309	0
3	HSC-EP	Institutional Advancement	350		In Progress	45	305	0
3	ASU	Online Giving Processes	100					100
		LOWER PRIORITY TOTALS	2,015	(300)		101	774	840
CONSTRUCTION PROJECT AUDITS								
FP&C	TTUS	TTU Experimental Sciences Building II			Complete			0
FP&C	TTUS	TTU Talkington College of VPA Maedgen Theatre Addition			In Progress			0
FP&C	TTUS	TTU Talkington College of VPA Phase II						0
FP&C	TTUS	TTU Weeks Hall Renovation			In Progress			0
FP&C	TTUS	TTU Womble Basketball Practice Facility			In Progress			0
FP&C	TTUS	TTU School of Veterinary Medicine						0
FP&C	TTUS	TTU Football Training Facility						0
FP&C	TTUS	TTU Jones AT&T Stadium East Side						0
FP&C	TTUS	HSC Lubbock Education Research & Technology Building			In Progress			0
FP&C	TTUS	HSC Permian Basin Academic Facility			Complete			0
FP&C	TTUS	TTUS HSC Southwest Professional Building						0
FP&C	TTUS	TTUS HSC SHP Midland PA Building						0
FP&C	TTUS	HSC-EP Medical Sciences Building II			In Progress			0
FP&C	TTUS	HSC-EP Dental Clinic						0
FP&C	TTUS	ASU Museum						0
		CONSTRUCTION PROJECT TOTALS	0	-		-	-	0

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Fiscal Year 2020

PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMENTS	STATUS AS OF FEB 17	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
		OTHER VALUE-ADDED WORK						
		Total Hours Budgeted for Other Value-Added Work	1,530	(1112)				418
Other	ALL	Data Analysis			Ongoing	39		
Other	ALL	Fraud Prevention Training			Ongoing	57		
Other	ALL	Cash Handling, Internal Control, and Control Environment Training			Ongoing	19		
Other	ALL	New Employee Orientation			Ongoing	23		
Other	TTUS	Values Culture Retreat			Ongoing	223		
Other	TTUS	Enterprise Systems Steering Committee, Council, and Work Group			Ongoing	3		
Other	TTUS	FP&C Contract Selection Process Proctor			Ongoing	38		
Other	TTUS	OAS Process Improvement			Ongoing	18		
Other	TTUS	Chrome River Travel & Expense System Implementation			In Progress	2		
Other	HSC	President's Executive Council			Ongoing	4		
Other	HSC	Institutional Compliance Risk Council			Ongoing	5		
Other	HSC	Billing Compliance Advisory Committee			Ongoing	2		
Other	HSC	Enterprise Risk Management Committee			Ongoing	3		
Other	HSC	Performance Improvement Committee			Ongoing			
Other	HSC-EP	Institutional Compliance Committee			Ongoing	7		
Other	HSC-EP	Conflict of Interest Committee			Ongoing	3		
Other	HSC-EP	IT Collaboration Software Taskforce			Ongoing	14		
Other	ASU	Process Improvement Team			Ongoing	3		
Other	ASU	Chrome River Expense System Implementation			In Progress	21		
Other	N/A	Quality Assurance (Peer) Reviews: Eastern New Mexico State			In Progress	43		
Other	N/A	Texas Tech Federal Credit Union Board and Committees			Ongoing	10		
Other	N/A	Professional Organizations (ACUA, TACUA, IIA, TXCPA, ACFE)			Ongoing	387		
Other	ALL	Other Miscellaneous Projects			Ongoing	188		
		OTHER VALUE-ADDED WORK TOTALS	1,530	-		1,112	-	418
		TOTAL ENGAGEMENT HOURS	20,500	(50)		8,399	4,193	7,858
		KEY						
	TTUS	Texas Tech University System and/or inclusive of multiple Texas Tech institutions						
	TTUSA	Texas Tech University System Administration						
	TTU	Texas Tech University						
	HSC	Texas Tech University Health Sciences Center						
	ASU	Angelo State University						
	HSC-EP	Texas Tech University Health Sciences Center El Paso						
	N/A	Work that is not attributable to a particular institution or campus						
Required	Audits that are mandated by law, Operating Policies, standards, contracts, etc. Will be performed based on timing of external deadlines.							
Prior Year	Engagements from prior year annual plan that were in progress at August 1. Goal is to complete them early in the year.							
Special	Unplanned special projects and investigations.							
1	Engagements that were deemed most critical per the risk assessment at August 1.							
2	Engagements that were deemed to be moderately critical per the risk assessment at August 1.							
3	Engagements that were deemed least critical per the risk assessment at August 1.							
FP&C	Outsourced construction audits performed by independent CPA or consulting firms.							
Other	Other projects, including committee service, class development and instruction, professional organizations, etc.							