

TEXAS TECH UNIVERSITY SYSTEM
Lubbock, Texas

Minutes

Board of Regents

May 9, 2024

Thursday, May 9, 2024.—The members of the Board of Regents of the Texas Tech University System convened at 8:04 am on Thursday, May 9, 2024, in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present in person were Arcilia Acosta; Cody Campbell; Clay Cash; Tim Culp; Ginger Kerrick Davis, Vice Chairwoman; Steeley Freeman, Student Regent; Pat Gordon; Mark Griffin, Chairman; Shelley Sweatt; and Dusty Womble.

The following officers and staff were present for all or a portion of the meeting: Dr. Tedd Mitchell, Chancellor, TTUS; Dr. Lawrence Schovanec, President, TTU; Dr. Richard Lange, President, TTUHSC El Paso; Dr. Lori Rice-Spearman, President, TTUHSC; Dr. Stacia Haynie, President, MSU; Mr. Eric Bentley, Vice Chancellor and General Counsel, TTUS; Mr. Keino McWhinney, Secretary of the Board and Special Advisor to the Chancellor, TTUS; Mrs. Chelle Hillis, Associate Vice Chancellor, Office of the Chief Financial Officer, TTUS; Ms. Teresa Jack, Assistant Chief Audit Executive, Audit Services, TTUS; Mr. Billy Breedlove, Vice Chancellor for Facilities, Planning and Construction, TTUS; Mr. Patrick Kramer, Vice Chancellor for Institutional Advancement, TTUS; Ms. Martha Brown, Vice Chancellor for State Relations, TTUS; Mr. Dailey Fuller, Chief of Staff, Chancellor's Office, TTUS; Mrs. Christy Haynes, Deputy Chief of Staff, TTUS; Mrs. Noel Sloan, Senior Vice President for Administration and Finance and Chief Financial Officer, TTU; Mrs. Penny Harkey, Vice President and Chief Financial Officer, TTUHSC; Ms. Angie Wright, Vice President for Finance and Administration, ASU; Ms. Jessica Fisher, Vice President for Finance and Administration and Chief Financial Officer, TTUHSC El Paso; Mr. Tim Barrett, Chief Investment Officer, Office of Investments, TTUS; Dr. Ronald Hendrick, Provost, TTU; Dr. Darrin D'Agostino, Provost and Chief Academic Officer, TTUHSC; Dr. Marcy Brown Marsden, Provost, MSU; Mr. Kirby Hocutt, Director, Athletics, TTU; Mr. Jim Bret Campbell, Executive Director, National Ranching Heritage Center, TTU; Mr. Kam Wiese, President, SGA, ASU; Ms. Zetta Cannedy, President, SGA, MSU; Mr. Vincent Peter, Vice President of External Affairs, SGA, MSU; Ms. Abigail Vega, President, SGA, TTU; Mr. Jesse Burnett, President, SGA, TTUHSC; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

I. MEETING OF THE BOARD—CALL TO ORDER; CONVENE INTO OPEN SESSION OF THE BOARD.—At 8:04 am, Chairman Griffin announced a quorum present and called the meeting to order.

I.A. REPORT FROM TEXAS HIGHER EDUCATION COORDINATING BOARD (“THECB”) CHAIRMAN.—Dr. Fred Farias was unable to attend.

I.B. INTRODUCTIONS AND RECOGNITIONS.—Chairman Griffin called on Dr. Mitchell, Dr. Haynie, Dr. Schovanec, Dr. Lange and Dr. Rice-Spearman to present their introductions and recognitions.

Chancellor Mitchell Abbi Brickey, senior director, Chancellors’ Council; Urvi Dalal, assistant director of digital media and support, Chancellor’s Office; and Naïma Moustaid-Moussa, inaugural director of the One Health Institute; and recognized Martha Brown and Scott Lacefield.

President Schovanec recognized Small Co-Ed Cheer team coach, Bruce Bills; director Stephanie Rhode; and members Allee Teague, Lexie Eise; Rylie Trent; and Addison Belmarez. He recognized Justin Stanton from the Ranch Horse Team, and presented a video featuring the Therapeutic Riding Center along with its director, Tangi Irwin, and volunteer coordinator, Kelcee Heinrich, and client, Morgan Kineear.

President Rice-Spearman did not have any introductions or recognitions.

President Haynie recognized Dr. Beverly Stiles, 2024 Piper Professor and introduced Dr. Marcy Brown Marsden, Provost and VPAA.

President Lange introduced Dr. John Harrell, associate vice president for Student Success and Engagement.

[NOTE: All introductions and recognitions for the May 9, 2024, Board of Regents meeting can be viewed in its entirety at the Board of Regents webpage under video archives.]

I.C. STUDENT GOVERNMENT ASSOCIATION REPORTS

I.C.1. REPORT BY STUDENT GOVERNMENT ASSOCIATION, ASU—Chairman Griffin called on Kam Wiese, president, Student Government Association, ASU, who presented a report from the Student Government Association. (NOTE: This report can be viewed in its entirety at the Board of Regents webpage under video archives.)

- I.C.2. REPORT BY STUDENT GOVERNMENT ASSOCIATION, MSU—Chairman Griffin called on Zetta Cannedy, president, Student Government Association, MSU, who presented a report from the Student Government Association. (NOTE: This report can be viewed in its entirety at the Board of Regents webpage under video archives.)
- I.C.3. REPORT BY STUDENT GOVERNMENT ASSOCIATION, TTU—Chairman Griffin called on Abigail Vega, president, Student Government Association, TTU, who presented a report from the Student Government Association. (NOTE: This report can be viewed in its entirety at the Board of Regents webpage under video archives.)
- I.C.4. REPORT BY STUDENT GOVERNMENT ASSOCIATION, TTUHSC—Chairman Griffin called on Jesse Burnett, president, Student Government Association, TTUHSC, who presented a report from the Student Government Association. (NOTE: This report can be viewed in its entirety at the Board of Regents webpage under video archives.)
- I.C.5. REPORT BY STUDENT GOVERNMENT ASSOCIATION, TTUHSC El Paso.—Chase Green, president, Student Government Association, TTUHSC El Paso, was unable to attend the meeting.

I.D. STUDENT REGENT REPORT.—Mrs. Steeley Freeman presented a report to the Board.

II. RECESS—The Meeting of the Board was recessed at 9:10 am.

Committee meetings took place sequentially beginning at 9:11 am in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas. All approved items are listed below under III.

III. MEETING OF STANDING COMMITTEES.—Committee meetings took place sequentially beginning at 9:11 am on Thursday, May 9, 2024.

III.A. FACILITIES COMMITTEE

The Facilities Committee, presided by Committee Chair Dusty Womble and Vice Chair Arcilia Acosta and composed by all nine voting members of the Board of Regents, met in open session on May 9, 2024, at 9:11 am to consider and act on the items as listed below. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were considered and approved by the Facilities Committee in open session and

without objection by the Board of Regents of the Texas Tech University System.

- III.A.1. ASU: Approve total project budget for the Mayer Museum Expansion project and accept the Competitive Sealed Proposal Contract Sum.—The Board authorized the chancellor, or the chancellor’s designee, to (i) transfer the project in accordance with Section 08.01.4.d., *Regents’ Rules*; (ii) accept the Competitive Sealed Proposal (“CSP”) Contract Sum for construction of the Mayer Museum Expansion project; (iii) increase the budget by \$4,303,180 for a total project budget of \$4,500,586; (iv) waive the use of a Construction Manager Agent (“CMA”); (v) waive the board directed fee for landscape enhancements; (vi) waive the board directed fee for public art; (vii) report the project to the Texas Higher Education Coordinating Board (“THECB”); and (viii) award a Competitive Seal Proposal (“CSP”) Agreement. The total project budget includes the Institutions’ previously authorized expenditures of \$197,406 and will be funded with gifts.

The Board further authorized the president to negotiate and execute all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

This approval grants authorization to award a Competitive Sealed Proposal (“CSP”) Agreement and proceed with construction of the Mayer Museum Expansion project, with a total project budget of \$4,500,586. Also, grants approval to waive the use of a Construction Manager Agent (“CMA”), and continue with the Angelo State University (“ASU”) Facilities Services team overseeing the project; waive the board directed fee for landscape enhancements; and waive the board directed fee for public art.

The original budget for this project was projected below \$4.0 million and therefore was being managed by ASU’s office of Facilities Services. The construction documents were 100% complete and a Request for Competitive Sealed Proposals was posted on February 28, 2024. Proposals were received on March 20, 2024, and ASU noted that the project no longer would be considered a minor construction project under the *Regents’ Rules* as the project will exceed \$4.0 million. Therefore, ASU notified the Texas Tech University System, Facilities Planning and Construction office of the budget

increase and in accordance with Section 08.01.4.d, the project is being brought to the Facilities Committee for board approval.

The project will provide an approximately 4,500 GSF multipurpose expansion to the southwest corner of the Angelo State University Mayer Museum building. The facility's expansion will provide space for general events; the space will also contain a small café, storage, single restrooms, and several "in-wall display" cases for exhibits.

The ASU Approve total project budget for the Mayer Museum Expansion project and accept the Competitive Sealed Proposal Contract Sum PowerPoint is included herewith as Attachment No. 1.

- III.A.2. TTU: Approve concept and authorize expenditures of the National Ranching Heritage Center's Red Steagall Institute project for Design Professional Stage I design services.—The Board approved the concept for the project and authorized the chancellor, or the chancellor's designee, to (i) approve expenditures of \$514,218 in order to provide planning and design services for the National Ranching Heritage Center's Red Steagall Institute project, with an anticipated project budget of \$28,000,000; (ii) award the Design Professional ("DP") Agreement; and (iii) authorize Stage I design services. The expenditure will be funded with gifts.

The Board further authorized the president to negotiate and execute all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

This approval grants authorization to proceed with the National Ranching Heritage Center's Red Steagall Institute project, with an anticipated project budget of \$28,000,000. Awards a Design Professional ("DP") Agreement and authorizes Stage I design services to move forward on the project's vision through the programming and schematic design phases, provide a Statement of Probable Cost, and project schedule.

The Red Steagall Institute for Traditional Western Arts will honor excellence in Western writing and music, leather working, metal working, painting, and sculpture. The Institute's goal is to move these artisan forms forward into the future with the most professional, artistic, authentic, educational platforms.

The Red Steagall Institute is not a museum nor is it a hall of fame. It is a learning institute dedicated to the preservation of the arts of painting, sculpture, metalworking, leather working, and the compositions of music and poetry. The mission being the preservation of these art forms for future generations. The Red Steagall Institute will preserve, pass forward, and provide the public with rich stories told through traditional Western art. Masters-in-residence will demonstrate for the public and scholars the techniques of their trades including bit and spur making; leatherwork; painting and sculpting; song and poetry; and the written word-through full-time workshops and studio spaces. Students of traditional Western arts will learn from masters through specialized programming. A world-class facility will provide opportunities available nowhere else in the world.

Seminars held at the institute will serve as a platform from which aspiring young artists can present their works and search for entry and a 'leg up' on the ladder of success. These aspiring artists will be selected from applicants all over the country. It will also serve as a home laboratory for the students in the art department at Texas Tech University. So many times, talent is not recognized nor developed because the artist does not have an arena in which to perfect their talents. Over time, we will develop an in-depth research library for students and writers who help us preserve our western lifestyle.

The Red Steagall Institute will become a repository for other artists and writers, as well. Most importantly, it will be a place to pass on to future generations knowledge of the heritage, traditions, and values inspired by the ranching industry.

The TTU Approve concept and authorize expenditures of the National Ranching Heritage Center's Red Steagall Institute project for Design Professional Stage I design services PowerPoint is included herewith as Attachment No. 2.

- III.A.3. TTU: Approve namings within the new South End Zone at Jones AT&T Stadium.—The Board approved the namings, as listed on the following page, within the new South End Zone at Jones AT&T Stadium. The donors concur with their approved room name. Signage for the space will specify the approved name. Regent Culp recused himself from the discussion and approval of this item.

Room	Official Room Name
Running Back Meeting Room	Dreambuilt Homes Running Back Meeting Room
All-Staff Conference Room	Frankie Barela All-Staff Conference Room
Defensive Coordinator Office	Jeremy Earl Defensive Coordinator Office
Recruit Lounge	Seiders Family Recruiting Lounge
Defensive Staff Conference Room	West Texas Land Guys Defensive Staff Conference Room
Associate Head Coach Office	Kurt & Jerry McKee Associate Head Coach Office
Grand Entry Lobby	Tim & Annette Culp Grand Entry Lobby
SEZ SE Bell Tower	Mike Wallace Bell Tower
SW Gated Entrance	Scott and Jaime Bryant Family Southwest Gate
SE Gated Entrance	Travis & Lexi Thompson Southeast Gate
SEZ Concourse Loge Bar Area	John & Tracy Sellers
Recruit/NFL Corridor	Joe Dee Brooks Corridor
Gameday Tunnel	Sailor Sharbutt Memorial Tunnel
Head Coach Office	Joyce Davis Head Coach Office
Field Club	Gary Petersen Field Club
SEZ SW Bell Tower	John Billingsley Bell Tower

Multiple donors have made certain financial commitments, outlined as follows, to the Red Raider Facility Foundation, Inc., benefiting construction of the new South End Zone at Jones AT&T Stadium.

Donor	Gift Amount
Kurt & Jerry McKee	\$125,000.00
Dreambuilt Homes, Inc.	\$250,000.00
West Texas Land Guys	\$250,000.00

Jimmy Earl	\$450,000.00
Frankie Barela	\$500,000.00
Joe Dee Brooks	\$800,000.00
Tim Culp	\$1,000,000.00
Joyce Davis	\$1,000,000.00
Multiple Donors for Sailor Sharbutt Memorial	\$1,050,000.00
Seiders Family	\$1,500,000.00
Butch's Rathole & Anchor	\$1,900,000.00
Travis & Lexi Thompson	\$2,000,000.00
Mike Wallace	\$5,000,000.00
John Billingsley	\$5,000,000.00
Gary Peterson	\$10,000,000.00
John & Tracy Sellers	\$10,000,000.00

These gifts meet the minimum fifty percent (50%) threshold requirement for naming a subunit within a facility, as verified by the project's general contractor and the Deputy Athletics Director and provided to the vice chancellor of Facilities Planning and Construction.

The TTU Approve namings within the new South End Zone at Jones AT&T Stadium PowerPoint is included herewith as Attachment No. 3.

- III.A.4. TTU: Approve namings within the new Dustin R. Womble Football Center.—The Board approved the namings, as listed below and on the following page, within the new Dustin R. Womble Football Center. The donors concur with their approved room name. Signage for the space will specify the approved name.

Room	Official Room Name
Alumni Lounge	Steve & Elaine Nance Lounge
Player Lounge	Tim Winn & Rudy Renda Player Lounge
Recruit Theater	Doyle Family Recruit Theater
Player Locker Room	Scovell Family Player Locker Room
Gameday Locker Room	Scovell Family Gameday Locker Room

Student-Athlete Entry Lobby	Dorris Family Lobby
Training Room – Conference Room	Justin Fincher Conference Room
Nutrition Station	Steve and Jan Goree Family Nutrition Station
Team Theater #1 (Team Meeting Room)	Lance Langford Team Meeting Room
Team Theater #2 (Unit Meeting Room)	Tommy McVay Memorial Unit Meeting Room
Recovery Lounge	Brad and Barb Bouma Recovery Lounge
Cardio Balcony	Terry & Kelly Crofoot Cardio Balcony
Men’s Coach Locker Room	Steve & Eileen Guthrie Men’s Coach Locker Room
Equipment Conference Room	Brian Sikes Equipment Conference Room

Multiple donors have made certain financial commitments, as outlined below, to the Red Raider Facility Foundation, Inc., benefiting construction of the new Dustin R. Womble Football Center.

Donor	Gift Amount
Justin Fincher	\$125,000.00
Doyle Family	\$250,000.00
Brad & Barb Bouma	\$250,000.00
Terry & Kelly Crofoot	\$250,000.00
Steve & Eileen Guthrie	\$250,000.00
Tommy McVay Memorial	\$300,000.00
Brian Sikes	\$400,000.00
Dorris Family	\$700,000.00
Steve Goree	\$1,000,000.00
Lance Langford	\$1,000,000.00
Steve & Eileen Nance	\$1,000,000.00
Tim Winn & Rudy Renda	\$1,830,000.00
Scovell Family	\$3,000,000.00

These gifts meet the minimum fifty percent (50%) threshold requirement for naming a subunit within a facility, as verified by the project’s general contractor and the Deputy Athletics

Director and provided to the vice chancellor of Facilities Planning and Construction.

The TTU Approve namings within the new Dustin R. Womble Football Center PowerPoint is included herewith as Attachment No. 4.

- III.A.5. TTUHSC: Approve expenditures for the Renovation of Room B60 in the Dorothy and Todd Aaron Medical Sciences Building and a New Building for the TTUHSC School of Health Professions Physician Assistant program projects for Design Professional Stage II design services.—The Board authorized the chancellor, or the chancellor’s designee, to (i) approve expenditures of \$1,325,000 for a total of \$3,825,000 for the Renovation of Room B60 in the Dorothy and Todd Aaron Medical Sciences Building and a New Building for the TTUHSC School of Health Professions Physician Assistant program projects, with an anticipated project budget of \$18,700,000; (ii) amend the Design Professional (“DP”) Agreement; and (iii) authorize Stage II design services. The total expenditure of \$3,825,000 which includes the previously approved \$2,500,000 will be funded through the Revenue Finance System (“RFS”), repaid with Capital Construction Assistance Projects (“CCAP”) Legislative appropriations.

The Board further authorized the president to negotiate and execute all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

This approval grants authority to amend the Design Professional (“DP”) Agreement for Stage II design services consisting of Design Development (“DD”), Construction Documents (“CD”), Construction Administration (“CA”) Phases, and to provide a Statement of Probable Cost.

The proposed renovation of Room B60, which contains 2,690 SF, is located within the Dorothy and Todd Aaron Medical Sciences Building. The plan is to reconfigure the existing 99-seat tiered lecture room by demolishing the tiers and ramp system to create a space with a flat floor which can then accommodate an ADA Testing Center. The center is programmed to contain 15 testing rooms, proctor office, IT room, and support/storage rooms.

The proposed project will construct a new one-story building with approximately 10,000 GSF for the TTUHSC School of Health Professions Physician Assistant program and be located adjacent to the existing Dorothy and Todd Aaron Medical Sciences Building. The new facility is programmed to accommodate the entire administrative team – including PA program administrators, faculty, and staff. The project will provide:

- a. Lobby/waiting/reception area.
- b. Large multipurpose meeting room which supports conference seating and be subdivided into small and medium-sized breakout rooms.
- c. Catering/food prep area.
- d. Furniture/equipment storage areas.
- e. Dean's office.
- f. Faculty and staff offices.
- g. Breakroom.
- h. IT/support spaces.
- i. General storage space, custodial space, restrooms; and
- j. Receiving area.

The project will also provide replacement parking, utility extensions required for the new building, and civil work.

In November 2022, the Board of Regents approved and authorized the following:

- (i) authorized initiation of the additional project scope for the Dorothy and Todd Aaron Medical Sciences Building Addition and Renovation project through the Capital Construction Assistance Projects.
- (ii) approved expenditure of \$2,500,000 in order to provide planning and design services for a new building and renovation within the existing building, and construct a new road, with an anticipated budget increase of \$18,700,000 for a total project budget of \$48,700,000.
- (iii) waived the board directed fee for landscape enhancements.
- (iv) waived the board directed fee for public art.
- (v) amended the DP Agreement for Stage I design services associated with the new building construction and existing building renovation scope.
- (vi) amended the Construction Manager-Agent ("CMA") Agreement for additional services associated with the construction of a new road, new building, and renovation within the existing building.

- (vii) accepted the amended Guaranteed Maximum Price (“GMP”) for construction of the new road and pre-construction services for the new building; and
- (viii) amended the Construction Manager At Risk (“CMAR”) Agreement.

The TTUHSC Approve expenditures for the Renovation of Room B60 in the Dorothy and Todd Aaron Medical Sciences Building and a New Building for the TTUHSC School of Health Professions Physician Assistant program projects for Design Professional Stage II design services PowerPoint is included herewith as Attachment No. 5.

- III.A.6. TTUHSC: Approve concept and authorize expenditures of the TTUHSC Lubbock – 5B West Research Lab Renovations project for Design Professional Stage II design services.—The Board authorized the chancellor, or the chancellor’s designee, to (i) approve expenditures of \$880,418 for a total of \$1,124,637 for the TTUHSC Lubbock – 5B West Research Lab Renovations project, with an anticipated project budget of \$11,000,000; (ii) amend the Design Professional (“DP”) Agreement; and (iii) authorize Stage II design services. The total expenditures of \$1,124,637 which includes the previously approved \$244,219 will be funded through the Revenue Finance System (“RFS”), repaid with Capital Construction Assistance Projects (“CCAP”) Legislative appropriations.

The Board reasonably expects to incur debt obligations for the design, planning and construction of the project, and all or a portion of the debt proceeds are reasonably expected to be used to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations to be issued for the Project is \$11,000,000.

The Board further authorized the president to negotiate and execute all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

This approval grants authority to amend the Design Professional (“DP”) Agreement for Stage II design services consisting of Design Development (“DD”), Construction Documents (“CD”), Construction Administration (“CA”) Phases, and to provide a Statement of Probable Cost.

In 1974, the Texas Tech University Health Sciences Center (“TTUHSC”) building began construction. Over the course of a few decades, the facility was finished out in stages. The west half of Pod B on the fifth floor has not seen any major renovations since its initial construction. Finishes, wall systems, mechanical equipment, piping, electrical and other utilities need refurbishment and/or replacement due to their age and to improve functionality. Upgrading the space is critical to maintain a state-of-the-art facility and allow TTUHSC to remain competitive for research grants while recruiting and retaining principal investigators/faculty.

This project consists of renovating approximately 13,670 square feet of research space located in the west half of Pod B on the fifth floor of the TTUHSC building. Research labs and support spaces will be renovated into modern, innovative BSL2/BSL2+ labs. All existing furniture, finishes, and built-in equipment (“FFE”) will be removed, the floor plan reconfigured, and new FFE installed. All mechanical, electrical, and plumbing systems within the area of renovation will be updated and/or reconfigured. The renovations will provide the flexibility to accommodate different room configurations in order to meet the various needs of the academic and research programs.

The TTUHSC Approve concept and authorize expenditures of the TTUHSC Lubbock – 5B West Research Lab Renovation project for Design Professional Stage II design services PowerPoint is included herewith as Attachment No. 6.

- III.A.7. TTUHSC: Approve TTUHSC Institutional Master Plan.—The Board (i) approved the Texas Tech University Health Sciences Center (“TTUHSC”) institutional master plan; and (ii) authorized TTUHSC to make minor revisions to the plan as necessary with consultation of the Texas Tech University System Office of Facilities Planning and Construction.

TTUHSC has successfully completed its master planning engagement, as previously approved by the Board of Regents during the August 11-12, 2022, Board meeting and is now seeking approval of the institutional master plan.

The multi-year institutional master plan aims to balance strategic program growth and enhancements across the Schools of Medicine, Nursing, Pharmacy, Health Professions, Biomedical Sciences, and Population and Public Health with necessary infrastructure and technology investments to support

the mission of the university. Given its complexity as a multi-campus, multi-disciplinary health sciences center, TTUHSC's efforts to develop an institutional plan were centered on the goals to ensure responsible alignment of mission and resources for excellence in academics, research, and patient care. This plan builds upon the foundation laid by the TTU/TTUHSC Lubbock Campus Master Plan 2014 Update approved by the Board of Regents in 2014, by undergoing a comprehensive planning effort that encompass TTUHSC's locations in Abilene, Amarillo, Dallas, Lubbock, Odessa, and Midland.

TTUHSC's planning efforts aligned academic programs, clinical practices, research endeavors, and facilities with a clear articulation of the institution's vision, operational convergence, and utilization of technology to leverage in the future. Data-driven metrics and benchmarking informed decision-making throughout the process. Additionally, TTUHSC engaged both internal and external stakeholders in each of its campus communities to participate in visioning exercises and to review and evaluate the initiatives and framework that comprised the master plan.

The TTUHSC institutional master plan encompasses existing facilities, potential space development, opportunities for consolidation and streamlined operations, projected academic, research, and clinical needs, current capabilities, infrastructure enhancements, educational goals, and anticipated resource requirements.

With the institutional master plan as a guiding document, TTUHSC is in a position to accommodate growth and enhance the existing campuses, while also developing, if needed, further infrastructure to support new academic, clinical, and research ventures. The master plan will serve as a flexible, visionary tool to guide leadership into the future, enabling the university to envision opportunities that support and advance its efforts to transform health care through innovation and collaboration.

To ensure that the plan provides a flexible framework for the future development of TTUHSC's campuses to support the vision and mission of the university, TTUHSC will conduct annual reviews of the plan. Approval is sought for TTUHSC to make minor modifications to the plan in consultation with the Office of Facilities Planning and Construction. This approach allows TTUHSC to maintain a comprehensive and continuous planning process while having the ability to adjust as necessary,

within the conceptual framework of the master plan. This adaptability will facilitate informed decision-making as new opportunities, data, and resources emerge during plan implementation.

TTUHSC is committed to cultivating a dynamic and adaptable university poised to tackle the challenges and seize the opportunities of the future decades. The priorities outlined in the master plan will nurture excellence in learning, drive pioneering research, and support the delivery of exceptional health care services to the individuals and communities served by the university.

The TTUHSC Approve TTUHSC Institutional Master Plan PowerPoint is included herewith as Attachment No. 7.

- III.A.8. TTUHSC El Paso: Approve expenditures of the Clinical Sciences Building project for Construction Manager At Risk pre-construction services.—The Board authorized the chancellor, or the chancellor’s designee, to (i) approve expenditures of \$306,926 for a total of \$2,314,106 for the Clinical Sciences Building project, with an anticipated project budget of \$120,000,000; (ii) award a Construction Manager At Risk (“CMAR”) Agreement; and (iii) authorize pre-construction services. The total expenditures of \$2,314,106 which includes the previously approved \$2,007,180 will be funded through the Revenue Finance System (“RFS”) repaid with Capital Construction Assistance Projects (“CCAP”) Legislative appropriations (\$59,897,111), gift funds, and institutional funds.

The Board reasonably expects to incur debt obligations for the design, planning and construction of the project, and all or a portion of the debt proceeds are reasonably expected to be used to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations for the Project is \$120,000,000.

The Board further authorized the president to negotiate and execute all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

This approval grants authority to award a Construction Manager At Risk (“CMAR”) Agreement and authorize pre-construction activities associated with the planning and design process, i.e., project evaluation; site analysis; constructability review; value

engineering; scheduling; cost control; and development of a Guaranteed Maximum Price (“GMP”).

The proposed project will construct an approximately 160,000 GSF, three to four story building.

The Clinical Sciences Building planning and construction will coincide with the planning and construction of the new Comprehensive Cancer Center located on the same property.

The new facility will house all existing clinical practices in the current facility inclusive of the Breast Care Center, Internal Medicine, Neurology, Obstetrics/Gynecology, Ophthalmology, Orthopedic Surgery and Rehabilitation, Pediatrics, and Surgery, with sub-specialty emphasis on Cardiothoracic, Urology, ENT, and Endocrinology. A non-oncology Infusion center has been requested. The project will consist of the following components supporting these clinics:

1. Exam and procedure rooms supporting TTUHCS El Paso School of Medicine clinical practices.
2. Support areas for the clinical operations (nurse’s stations, triage/vitals, laboratory support, medicine storage, clinical supply rooms, waiting areas, and other support spaces).
3. Administration, clinical providers, clinical support offices and touchdown spaces.
4. Resident touchdown spaces and classroom areas.
5. Building support rooms (IT, mechanical, electrical, receiving, etc.).
6. Other ancillary spaces (restrooms, break areas, student study areas, etc.).
7. Parking

The TTUHSC El Paso Approve expenditures of the Clinical Sciences Building project for Construction Manager At Risk pre-construction services PowerPoint is included herewith as Attachment No. 8.

- III.A.9. TTUHSC El Paso: Approve expenditures of the Comprehensive Cancer Center project for Design Professional Stage II design services and Construction Manager At Risk pre-construction services.—The Board authorized the chancellor, or the chancellor’s designee, to (i) approve expenditures of \$5,531,878 for a total of \$7,257,028 for the Comprehensive Cancer Center project, with an anticipated project budget of \$95,000,000; (ii) award a Design Professional (“DP”) Agreement and authorize Stage II design services; (iii) award a Construction Manager At

Risk (“CMAR”) Agreement and authorize pre-construction services. The total expenditures of \$7,257,028 which includes the previously approved \$1,725,150 will be funded through the Revenue Finance System (“RFS”) repaid with a Legislative Appropriation from the 88th Texas Legislative Regular Session (\$65,000,000 of general revenue), gift funds, and institutional funds.

The Board reasonably expects to incur debt obligations for the design, planning and construction of the project, and all or a portion of the debt proceeds are reasonably expected to be used to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations to be issued for the Project is \$30,000,000.

The Board further authorized the president to negotiate and execute all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

This approval grants authority to amend the Design Professional (“DP”) Agreement for Stage II design services consisting of Design Development (“DD”), Construction Documents (“CD”), Construction Administration (“CA”) Phases, and to provide a Statement of Probable Cost. The Board also grants authority to award a Construction Manager At Risk (“CMAR”) Agreement and authorize pre-construction activities associated with the planning and design process, i.e., project evaluation; site analysis; constructability review; value engineering; scheduling; cost control; and development of a Guaranteed Maximum Price (“GMP”).

The proposed project will construct an approximately 90,000 GSF multi-story facility to meet the needs of the patients in El Paso and the surrounding region.

The primary goal of this facility is to provide cancer screening and to improve cancer treatments and outcomes. The facility will be designed to deliver multidisciplinary cancer care with medical oncology, radiation oncology and surgery consults. The long-term goal is for TTUHSC El Paso to achieve the NIH – NCI designation for this facility. The facility will also provide resources for cancer prevention and screening.

The Comprehensive Cancer Center's planning and construction will coincide with the planning and construction of the new Clinical Sciences Building located on the same property.

The proposed new facility will include:

1. Imaging center containing approximately 20,000 GSF. This imaging center will be shared by the new TTUHSC El Paso Clinical Sciences Building. The imaging center will include an imaging area of approximately 12,000 GSF which will include numerous machines and diagnostic equipment including X-rays, PETs, CTs, MRIs, Mammogram equipment, Radiology/Fluoroscopy equipment, Ultrasound equipment as well as a host of other treatment and diagnostic equipment. Approximately 8,000 GSF of the imaging center will be dedicated to clinical support space that includes the common areas, clinical support, and space such as waiting rooms, nurse's stations, vital collection areas, doctor collaboration areas, and resident touchdown areas.
2. An Oncology Center with approximately 70,000 GSF that includes:
 - i. A Medical Oncology Clinic that includes approximately 11,500 GSF that will house numerous patient exam rooms, patient consultation rooms, patient procedure rooms as well as support areas for clinical operations.
 - ii. A Radiation Oncology Clinic that includes approximately 11,000 GSF that includes patient exam rooms, patient dressing rooms, support areas, two linear accelerators and a computer tomograph simulator.
 - iii. An Infusion Clinic that includes approximately 11,300 GSF that will include patient treatment open bays, patient treatment shell open bay space, patient private rooms, patient consultation rooms and support space for clinical operations.
 - iv. The remaining 36,200 SF will be common areas, clinical support and non-assignable square footage for the administration, resident touchdown space and building support space.

The TTUHSC El Paso Approve expenditures of the Comprehensive Cancer Center project for Design Professional Stage II design services and Construction Manager At Risk pre-

construction services PowerPoint is included herewith as Attachment No. 9.

- III.A.5. TTUS: Report on Facilities Planning and Construction projects.—The Board accepted a report on Facilities Planning and Construction managed projects included herewith as Attachment No. 10 (TTUS Report on Facilities Planning and Construction projects (project data as of 04/18/2024) PowerPoint) and Attachment No. 11 (TTUS Facilities Planning and Construction Capital Projects Budget Analysis FY 2018-2023 Report (Revised 4-10-24)).

III.B. FINANCE AND INVESTMENTS COMMITTEE

The Finance and Investments Committee, presided by Committee Chair Cody Campbell and Vice Chair Pat Gordon and composed by all nine voting members of the Board of Regents, met in open session on May 9, 2024, at 10:21 am to consider and act on the items as listed below. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were considered and approved by the Finance and Investments Committee in open session and without objection by the Board of Regents of the Texas Tech University System.

- III.B.1. TTU: Authorize president to finalize negotiations and execute a contract with Collegiate Licensing Company LLC dba CLC for Trademark Licensing Agency Services.—The Board authorized the president, or his designee, to finalize negotiations and execute a contract with Collegiate Licensing Company LLC dba CLC (“CLC”) for Trademark Licensing Agency Services.

Texas Tech University (“TTU”) issued a Request for Proposal (“RFP”) on November 11, 2022, seeking competitive proposals from qualified Trademark Licensing Agency suppliers and selected CLC as providing the best overall value to TTU. The proposed contract will replace the existing contract with CLC which has been in effect since July 01, 2013.

TTU owns certain names and identifying marks, including but not limited to trademarks, service marks, trade dress, team names, nicknames, abbreviations, city/state names in the appropriate context, slogans, designs, colors, uniform and helmet designs, distinctive landmarks, logographics, mascots, seals and other symbols associated with or referring to TTU (“Indicia”). CLC will serve as the exclusive agent to license the use of all TTU Indicia in such a manner as to preserve the

integrity, character, and dignity of TTU and maintain the reputation of the Indicia.

CLC will provide TTU with a revenue share of all gross royalties. TTU will receive the following:

- 87.5% of all gross royalties up to \$2,000,000
- 90% of all gross royalties that exceed \$2,000,000
- 92.5% of all gross royalties that exceed \$4,000,000
- CLC will pay TTU a one-time signing bonus of \$125,000

The estimated annual revenue to TTU is \$3,000,000 annually. The total estimated revenue TTU over the term is \$30,000,000.

TTU has annual estimated expenses of \$75,000 for additional services that CLC offers (currently Corsearch and Strategic Marketing Solutions). The total estimated expenses over the term of the contract are \$750,000.

Term and termination. The contract will be effective July 1, 2024 and will expire on June 30, 2034. The contract does not allow TTU to terminate without cause.

- III.B.2. TTU: Authorize president to enter negotiations and execute a contract for campus learning management system.—The Board authorized the president, or his designee, to enter into negotiations and execute a contract for a campus learning management system.

Texas Tech University (“TTU”) issued a Request for Proposal (“RFP”) on December 17, 2023, seeking competitive proposals from qualified and experienced Proposer(s) who can provide and support a relevant and adaptable learning management system (“Solution”). TTU provides varying learning formats and learner pathways to its higher education, (including, undergraduate, graduate, and postgraduate students), K-12, and Continuing Education students and needs a Solution that can support these differing modalities and populations.

Three (3) final vendors are currently being evaluated. The new contract is anticipated to be effective August 1, 2024, or the date of last signature, whichever is later, and expire four (4) years thereafter. Unless terminated earlier pursuant to the contract terms, the contract would automatically renew for up to two (2) four (4) year renewal terms unless either party provided written notice of its intent not to renew the contract at least one

hundred and twenty (120) days before the end of the initial or then-current renewal term.

The estimated annual value of the contract is \$1,000,000 and provides for annual increases in the license amount.

- III.B.3. TTUS: Investment Performance Update.—The Board accepted an update on the performance of TTUS investments included herewith as Attachment No. 12 (TTUS Investment Performance Update).

III.C. ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

The Academic, Clinical, and Student Affairs Committee, presided by Committee Chair Ginger Kerrick Davis and Vice Chair Shelley Sweatt and composed by all nine voting members of the Board of Regents, met in open session on May 9, 2024, at 10:37 am to consider and act on the items as listed below. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were considered and approved by the Academic, Clinical, and Student Affairs Committee in open session and without objection by the Board of Regents of the Texas Tech University System.

- III.C.1. MSU: Approve Bachelor of Musical Arts degree.—The Board approved a new degree program, Bachelor of Musical Arts (“BMA”), offered by the Department of Music and authorized submission by the Office of the Provost and Vice President for Academic Affairs to the Texas Higher Education Coordinating Board (“THECB”) seeking its certification of such a program and to the Southern Association of Colleges and Schools Commission on Colleges for acknowledgment of a new degree program.

The Department of Music at MSU currently offers two degrees in Music—a Bachelor of Arts (“BA”) in Music and a Bachelor of Music (“BM”). The BM has two tracks: Teacher Certification (instrumental or vocal) and Music Performance (instrumental, keyboard, and vocal). The proposed BMA degree helps meet the needs of students preparing for professional music careers, studying music in combination with an outside field (such as business, media, or entrepreneurship), or as private teachers. Its interdisciplinary emphasis will be tailored to each student individually depending on their area(s) of outside interest. The added degree will permit MSU to offer a range of options in music, from performance to teaching to entrepreneurship.

Enrollment projections for the new program are given in Table 1 below. It is anticipated that in Year 1, some students will change from other degree pathways to the BMA. However, the objective is to increase total enrollment in all music programs.

Table 1: Projected Enrollment in MSU’s Programs in Music (BMA, BA, and BM)

	Year 0 (pre-program)	Year 1	Year 2	Year 3	Year 4	Year 5
BMA (new program)	0	3	6	8	10	12
BA and BM	54	58	60	62	63	64
Attrition*	0	-2	-3	-5	-5	-3
Cumulative Headcount	54	59	63	70	73	76
Graduates	9	9	10	10	10	11

* Attrition applied at the beginning of a year.

Projected costs and funding for the proposed BMA are summarized in Table 2. No additional faculty or staff are required for this degree program. Tenured and tenure-track faculty in the Department of Music will teach lower-level and upper-level courses in the degree, and MSU will continue to hire adjuncts to support the primary performance and applied music courses (brass, percussion, woodwinds, guitar, voice, keyboard, strings). No additional facilities or equipment are required for this degree program. No additional accreditation is required or sought for this degree program.

Table 2: Projected Costs and Revenue for MSU’s Proposed BMA degree

Five-Year Costs		Five-Year Funding	
Personnel+	\$0	Anticipated New Formula Funding	\$105,574
Facilities and Equipment	\$0	Tuition and Fees	\$900,025
Library, Supplies, and Materials	\$0		
Total Costs	\$0	Total Funding	\$1,005,599

- III.C.2. TTU: Approve change in academic rank.—The Board approved changes in academic rank for the faculty of Texas Tech University, as listed below, effective September 1, 2024.

Ersela Kripa, M.S., associate professor to professor,
Tommy J. Huckabee College of Architecture.

- III.C.3. TTU: Approve Master of Science degree with a major in Computer Engineering.—The Board approved the new degree program, Master of Science (“MS”) degree with a major in Computer Engineering, and authorized submission by the Office of the Provost and Senior Vice President for Academic Affairs, to the Texas Higher Education Coordinating Board seeking its certification of such a program and to the Southern Association of Colleges and Schools for acknowledgment of a new degree program.

The Master of Science (“MS”) in Computer Engineering degree will be delivered face-to-face to students on the Lubbock campus. The program is housed in the Electrical and Computer Engineering (“ECE”) Department within the Edward E. Whitacre Jr. College of Engineering. This program will have thesis and non-thesis options requiring 30 and 36 semester credit hours, respectively. It will support both hardware and software computer engineering and will focus on the design, development, research, and analysis of computer engineering systems.

Computer Engineering combines both software and hardware jobs in the areas of computer engineering. The overall demand for computer engineers is expected to grow by about 5.4% between 2016 and 2026, with most of the growth expected on the software side. The Bureau of Labor Statistics shows that computer engineering jobs with a focus on software will grow at a rate of 22% between 2020 to 2030, which is much faster than the average job growth rate. The Bureau of Labor also states that a typical entry-level education in the field requires a master’s degree and the 2021 median starting salary for a computer engineer with a focus on software is \$131,500 per year. The number of software-related jobs in 2020 was 33,000. Hardware computer engineering jobs are projected to grow at a rate of 2% between 2020 and 2030, which is lower than the average job growth rate, with average starting salaries of approximately \$128,000 per year.

Texas currently has seven public and four private universities offering a master’s degree in computer engineering. Almost all the universities reside in the central and eastern part of Texas, with only one school, the University of Texas at El Paso, west of San Antonio. The goal of the TTU program is to offer the students in West Texas an opportunity to complete a graduate-level program in computer engineering that will meet the growing demand for qualified computer engineers at local, state, and national levels.

The ECE department surveyed the undergraduate students taking ECE classes to determine if there was interest in a Master of Science in Computer Engineering if it was offered at Texas Tech University. The survey results showed that 54% of the students were interested in the degree if it was offered at Texas Tech University. Additionally, a survey was sent to the ECE Industrial Advisory Board (“IAB”), which is comprised of personnel from industry and research labs, and 60% of the IAB members indicated there is a demand for a master’s in computer engineering graduates.

The enrollment projections are provided in the table below.

	Year 1	Year 2	Year 3	Year 4	Year 5
Total New Students	10	13	15	17	20
Attrition*	2	1	2	2	2
Cumulative Headcount	10	22	25	30	33
FTSE (fall)	10	22	25	30	33
Graduates	0	9	12	13	15

* Attrition applied at the beginning of the following year

The projected five-year costs and funding are given in the table below. Because all the required courses and prescribed electives are currently taught, the five-year cost estimates are mostly personnel related. The costs include hiring two faculty to support the program, one in year one and a second in year two, program administration, and clerical/staff support, all based on the estimated percentage of time spent on the new program. Other costs are prorated startup funding for the new faculty. The five-year funding shown reflects tuition and fees and state formula funding estimates in years three through five.

Five-Year Costs		Five-Year Funding	
Personnel (faculty, administration, and clerical/staff salaries)	\$696,875	New Funds	\$0
Facilities and Equipment	\$0	Reallocation of Existing Resources	\$696,875
Supplies and Materials	\$7,500	Anticipated New Formula Funding	\$348,504
Student Support (Scholarships)	\$75,000	Special Item Funding	\$0
Other	\$110,000	Tuition and fees	\$846,481
Total Costs	\$889,375	Total Funding	\$1,891,860

- III.C.4. TTU: Authorize renaming of the College of Human Sciences to the College of Health and Human Sciences.—The Board approved the change of the name of the College of Human Sciences to the College of Health and Human Sciences.

Since its inception as the College of Home Economics, the college has focused on aspects of human health, including nutrition, hygiene, home management, child-rearing, and family relationships. Our vision statement, “Improving and Enhancing the Human Condition,” reflects that commitment. Other institutions with comparable colleges are changing the names of those units to Health and Human Sciences (e.g., Kansas State, Purdue University, Florida State, Penn State, Oregon State). Over 50% of the former human sciences colleges now include health in their names. In addition, the Association of Public and Land-Grant Universities (“APLU”) officially changed the name of one of its key subgroups to the Board on Health and Human Sciences.

Most of our research projects now directly address some aspects of human health, while others have components related to healthy human development, relationships, and health-promoting environments for living. Our faculty are actively involved with investigating health-related topics across the human lifespan, including but not limited to Alzheimer’s and aging, the impact of financial stress and therapeutic interventions for mental illness, designing for healthy homes and

workplaces, and marketing strategies for health-conscious consumers. Our centers and institutes provide essential opportunities to improve the health of individuals, families, and communities. They address issues such as addiction recovery, couples and relationship therapy, nutrition and metabolic health, child and adolescent development, financial management, and counseling to support children and families dealing with trauma. Students increasingly turn to the College of Human Sciences for pathways to health careers. Many of our students plan to pursue careers in nursing, medicine, mental health counseling, dietetics, healthcare management, and occupational and physical therapy.

- III.C.5. TTU: Authorize creation of the Department of Interdisciplinary Human Sciences in the College of Human Sciences.—The Board authorized the creation of the Department of Interdisciplinary Human Sciences in the College of Human Sciences.

The proposal creates the Department of Interdisciplinary Human Sciences with a typical organizational structure to consolidate and standardize the various department-level functions (e.g., faculty workload, teaching assignments, performance evaluations, etc.) and the location of the faculty and students in the programs.

The College of Human Sciences operates simultaneously as a college and an academic unit, home to two programs, six degree programs, and two centers. Creating the new Department of Interdisciplinary Human Sciences will allow the college to provide structure for the governance and support of two academic programs and centers that will be housed under it. The academic programs are Family and Consumer Sciences Education (Bachelor of Science in Family and Consumer Sciences, Master of Science and Doctor of Philosophy) and Human Sciences (Bachelor of Applied Arts and Sciences, Bachelor of Science, and Master of Science). The centers are the Center for Adolescent Resiliency and the Curriculum Center for Family and Consumer Sciences Education.

- III.C.6. TTUHSC: Approve appointment with tenure.—The Board approved the granting of tenure for the following faculty member of Texas Tech University Health Sciences Center (“TTUHSC”) concurrently with their respective appointment.

Michael Serra, Ph.D. joined the TTUHSC School of Medicine, Department of Medical Education as an associate professor on

January 22, 2024. Dr. Serra comes from Texas Tech University where he was a tenured associate professor in the Department of Psychology starting in 2008 (tenure was awarded on February 28, 2014). He earned a Ph.D. in experimental psychology from Kent State University in 2007 and completed a post-doctoral fellowship at Columbia University. His teaching and research interest related to memory or metacognition will focus his attention on learners' basic cognitive functioning, study behaviors, and academic performance outcomes.

The faculty member whose name appears above has been judged by the respective departmental faculty, appropriate committees, and administrative personnel as worthy of appointment with tenure. Approval of tenure for this individual, along with the other TTUHSC tenure approvals being requested on this day, brings the number of tenured faculty in all academic schools of the Health Sciences Center to 161. There are a total of 217 faculty either in the tenure-track or tenured. After this appointment, the percentage of tenure track faculty who has been awarded tenure will be approximately 74.19% percent. The number of faculty on the non-tenure track is 548.

- III.C.7. TTUHSC El Paso: Approve the establishment of a Doctor of Philosophy degree in the area of Biomedical Sciences.—The Board approved the establishment of a Doctor of Philosophy (“Ph.D.”) degree in the area of Biomedical Sciences and authorized submission by the vice president for Academic Affairs to the Texas Higher Education Coordinating Board and the Southern Association of Colleges and Schools Commission on Colleges seeking their approval for such a program.

Implementation for this program will not require additional space or facilities. The cost of the program will be covered by internal funding initially, and subsequently through formula funding, grants and endowments. The program will be administered by the L. Frederick Francis Graduate School of Biomedical Sciences (“FGSBS”).

The Graduate School of Biomedical Sciences (“GSBS”) first opened its doors as a regional campus of the Texas Tech University Health Sciences Center (“TTUHSC”) Graduate School of Biomedical Sciences, headquartered in Lubbock, Texas, seating the first class of master’s students on the El Paso campus in August 2013. In August 2014, the Texas Higher Education Coordinating Board (“THECB”) officially acknowledged the GSBS as a freestanding school within the

Texas Tech University Health Sciences El Paso (“TTUHSC El Paso”). The first cohorts of TTUHSC El Paso GSBS students pursuing master’s degree and post-baccalaureate certificates in Biomedical Sciences enrolled in Fall 2016. In February 2022, the GSBS was endowed with a \$10 million donation by the Francis family and the school was named as L. Frederick Francis Graduate School of Biomedical Sciences.

The FGSBS mission is “to educate the next generation of scientists and health- related professionals by providing a dynamic research environment oriented to satisfy the learning needs of a multicultural group of students by fostering creativity and discovery.” Aligned with this mission, the Ph.D. in Biomedical Sciences program is designed to prepare graduate students for a lifetime of research, innovative discoveries, teaching or other professional activities within biomedical and health sciences fields. The Ph.D. program will provide graduate students with specialized coursework and laboratory training in Biomedical Sciences, allowing graduate students to explore current topics, recent advances, and emerging literature within the field.

According to the Texas Workforce Commission (2022), the Texas economy is showing an upward trend following the negative impact of the COVID-19 pandemic. Consequently, the expanding economy has resulted in a higher demand for workers. The Texas Workforce Commission (2023) projects that specialized occupations will experience a shortage of local workers in areas where worker supply has historically struggled to keep up with labor demands. In Texas, the labor market for the 2020-2030 period is projected to see continuous growth in specific industries, including Health Care and Social Assistance, Educational Services, as well as Professional, Scientific, and Technical Services (Texas Workforce Commission, 2022, 2023). Furthermore, this demand is particularly relevant to the region, which has been designated as a health professional shortage area with a medically underserved population (Health Resources and Services Administration [“HRSA”], 2019, 2022).

Analysis of existing Ph.D. in Biomedical degree programs revealed the nearest U.S. universities offering doctoral degrees in Biomedical Sciences are located over 260 miles away. The closest of these are the University of New Mexico in Albuquerque, New Mexico (260 miles), followed by the Texas Tech University Health Sciences Center, in Lubbock, Texas (350 miles).

The FGSBS presently offers a Master of Science (“M.S.”) degree and a Post-baccalaureate Certificate program, both in the field of Biomedical Sciences. The FGSBS M.S. in Biomedical Sciences degree program is designed to serve as a pathway to the proposed Ph.D. in Biomedical Sciences program; therefore, eighteen (18) Semester Credit Hours (“SCH”) of the M.S. in Biomedical Sciences degree will fulfill requirements of the Ph.D. in Biomedical Sciences degree plan. Students graduating from the FGSBS M.S. in Biomedical Sciences, or other master’s program with equivalent core courses, will require 78 SCH rather than 96 SCH towards completion of the Ph.D. in Biomedical Sciences.

Refer to Table 1. Below.

Table 1. Semester Credit Hour (“SCH”) requirements for Ph.D. Completion

	SCH entering with a qualifying Bachelor's degree	SCH entering with a qualifying Master's degree
Core courses	14	0
Required courses (1)/Seminar(10)	11	11
Prescribed Electives	4	0
Research Base	49	49
Dissertation	18	18
Total SCH	96	78

Recruitment efforts will be based on attending career and recruitment events hosted at surrounding universities such as the University of Texas at El Paso (“UTEP”) and New Mexico State University (NMSU). Also, the FGSBS will implement in-house recruitment efforts of students graduating from its own Master’s degree in Biomedical Sciences program. Furthermore, the FGSBS will utilize online and social media platforms, including the FGSBS website, as well as print materials, such as program brochures, to recruit and attract students to the Ph.D. in Biomedical Sciences.

The projected five-year costs and funding are given in Table 2. Below. The \$2,100,000 in personnel cost reflects the hiring of four faculty plus three administrative support staff. No other personnel costs are expected. The five-year funding of \$2,300,156 represents Tuition and Fees revenue along with Endowments, and Formula Funding. In addition, Table 3. shows expected student enrollment, attrition, and graduating students.

Table 2. Five-Year Cost Projections for Ph.D. in Biomedical Sciences

Five-Year Costs		Five-Year Funding	
Personnel (administration and salaries)	\$2,100,000	Reallocated Funds	\$86,687
Facilities and Equipment	\$0	Anticipated New Formula Funding	\$443,853
Supplies and Materials	\$0	Special Item Funding	\$1,317,103
Other	\$0	Tuition and Fees	\$452,513
Total Costs	\$2,100,000	Total Funding	\$2,300,156

Table 3. Expected Student Enrollment

	Year 1	Year 2	Year 3	Year 4	Year 5
Incoming students	5	5	5	5	5
Attrition	-1	-1	-1	-1	-1
Cumulative Headcount	4	8	12	16	20
Graduates					5

In conclusion, the Ph.D. in Biomedical Sciences at the FGSBS will be the only program located in the U.S.-Mexico border region to address the need for doctoral degrees in biomedical sciences and the shortage of specialized workers entering biomedical science careers. The program will build on current programming offered at TTUHCS El Paso and expand opportunities to prepare students for tomorrow’s biomedical and health science careers.

III.D. AUDIT COMMITTEE

The Audit Committee, presided by Chair Arcilia Acosta and Vice Chair Pat Gordon and composed by all nine voting members of the Board of Regents, met in open session on May 9, 2024, at 10:48 am to consider and act on the items as listed below. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were considered and approved by the Audit Committee in open session and without objection by the Board of Regents of the Texas Tech University System.

- III.D.1. TTUS: Report on audits.—The Board accepted a report on the System’s audit projects, included herewith as Attachment No. 13 (TTUS Office of Audit Services Prioritized Audit Plan, FY 2024).

Thursday, May 9, 2024.—The members of the Board of Regents of the Texas Tech University System reconvened at 10:57 am on Thursday, May 9, 2024, in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present in person were Arcilia Acosta; Cody Campbell; Clay Cash; Tim Culp; Ginger Kerrick Davis, Vice Chairwoman; Steeley Freeman, Student Regent; Pat Gordon; Mark Griffin, Chairman; Shelley Sweatt; and Dusty Womble.

The following officers and staff were present for all or a portion of the meeting: Dr. Tedd Mitchell, Chancellor, TTUS; Dr. Lawrence Schovanec, President, TTU; Dr. Richard Lange, President, TTUHSC El Paso; Dr. Lori Rice-Spearman, President, TTUHSC; Dr. Stacia Haynie, President, MSU; Mr. Eric Bentley, Vice Chancellor and General Counsel, TTUS; Mr. Keino McWhinney, Secretary of the Board and Special Advisor to the Chancellor, TTUS; Mrs. Chelle Hillis, Associate Vice Chancellor, Office of the Chief Financial Officer, TTUS; Ms. Teresa Jack, Assistant Chief Audit Executive, Audit Services, TTUS; Mr. Billy Breedlove, Vice Chancellor for Facilities, Planning and Construction, TTUS; Mr. Patrick Kramer, Vice Chancellor for Institutional Advancement, TTUS; Ms. Martha Brown, Vice Chancellor for State Relations, TTUS; Mr. Dailey Fuller, Chief of Staff, Chancellor's Office, TTUS; Mrs. Christy Haynes, Deputy Chief of Staff, TTUS; Mrs. Noel Sloan, Senior Vice President for Administration and Finance and Chief Financial Officer, TTU; Mrs. Penny Harkey, Vice President and Chief Financial Officer, TTUHSC; Ms. Angie Wright, Vice President for Finance and Administration, ASU; Ms. Jessica Fisher, Vice President for Finance and Administration and Chief Financial Officer, TTUHSC El Paso; Mr. Tim Barrett, Chief Investment Officer, Office of Investments, TTUS; Dr. Ronald Hendrick, Provost, TTU; Dr. Darrin D'Agostino, Provost and Chief Academic Officer, TTUHSC; Dr. Marcy Brown Marsden, Provost, MSU; Mr. Kirby Hocutt, Director, Athletics, TTU; Mr. Chris Huckabee; Mr. Mark Fewin; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

IV. MEETING OF THE BOARD—CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—At 10:57 am, Chairman Griffin announced a quorum present and called the meeting to order.

IV.A. REPORT ON RED RAIDER FACILITIES FOUNDATION.—Mr. Chris Huckabee, Mr. Mark Fewin and Mr. Kirby Hocutt presented a report on the Red Raider Foundation.

IV.B. APPROVAL OF MINUTES.—Chairman Griffin asked for approval of the minutes of the board meeting held on February 29-March 1, 2024. Regent Campbell moved for their approval. Regent Ginger Kerrick Davis seconded the motion, and the motion passed unanimously.

IV.C. COMMITTEE OF THE WHOLE.—Chairman Griffin announced that for the purpose of facilitating action on the items to be considered, Vice Chairwoman Kerrick Davis would preside over the Committee of the Whole.

IV.C.1. ASU, MSU, TTU, TTUHSC, TTUHSC El Paso, TTUSA, and TTUS: Approve Consent Agenda; acknowledge review of Information Agenda.—The Board approved the Consent Agenda and acknowledgment of its review of the Information Agenda. The following are the Minute Orders approved by this motion.

IV.C.1.a. ASU: Approve exception to nepotism policy.—The Board approved an exception to the nepotism policy in the following instance. Frank W. Reid is the brother of Athletic Director, James Reid and works on a part-time basis as a bus driver. His responsibilities include transporting athletic teams and coaches to and from athletic events. Normally, a bus driver would be utilized by individual athletic coaches and ultimately be supervised by the Athletic Director. In this case, Frank’s services will still be requested directly by each team’s athletic coach and ultimately will be under the supervision of Assistant Athletic Director, Nicholas Lambert. This arrangement will be re-evaluated yearly by Nicholas Lambert to ensure that there is effective management of conflict of interest and to see if any modifications are necessary. This request was approved administratively by the president and the chancellor.

IV.C.1.b. ASU: Approve emeritus appointment.—The Board approved conferral of the title of professor emeritus onto Joseph I. Satterfield, Ph.D., for his long and faithful distinguished service to Angelo State University (“ASU”). This request was approved administratively by the president and the chancellor.

Dr. Joseph I. Satterfield, professor of Geology, will retire from ASU on August 15, 2024, with distinguished service of 21 years. Dr. Satterfield became a member of the Angelo State University faculty effective the fall, 2003 semester. He achieved the rank of tenured Professor in 2014. In addition to being a prime mover in establishing the Geosciences major at Angelo State, he has been instrumental in making it one of the premier field-based programs in

the state. “Dr. Joe” certainly exemplified the Science and Engineering mission statement which begins “In a student-centered environment...”: he always put our students first. For example, although he is a highly published scholar, his passion was to involve students in research - a goal at which he was extraordinarily successful. His long record of dedicated service to the department and the university is legendary and is illustrated in one particular by his choosing to stay on past commencement to lead one last six-week field camp during summer 2024.

Dr. Satterfield is an exemplar of “individual distinction, exceptionally high-quality service, and outstanding contributions to the university” as outlined in OP 02.03 section 1.c. I see all the University Core Values through his service to the university, but, in particular, I note Significance, as he has definitely constructed a legacy and reputation of dynamic impact beyond himself, and Community, as he has strengthened institutional purpose and met relevant commuting needs.

Dr. Satterfield earned his B.A. in Geology from Rice University in 1980 and his M.A in Geology from University of Missouri-Columbia in 1982. He earned his Ph.D. in Geology from Rice University in 1995.

Dr. Satterfield has been honored with several outstanding service and teaching awards throughout his career. He received ASU’s President’s Award for Faculty Excellence in Research in 2018 and the ASU President’s Award for Faculty Excellence in Service in 2013. His professional achievements also include receiving the 2016 Distinguished Service Award and the 2015 Best Paper Award, both from West Texas Geological Society, Midland. He was the recipient of the 2015 Professorial Award for Excellence in the Teaching of Natural Resources in Earth Sciences from the American Association of Petroleum Geologists Foundation.

- IV.C.1.c. TTU: Approve faculty development leaves of absence.—The Board approved the leaves of absence as listed below. This request was approved administratively by the president and the chancellor.

College of Arts and Sciences

Faculty development leave with full salary for Kanika Batra, Professor of English in the Department of English in the College of Arts and Sciences. Dr. Batra is the recipient of two of Texas Tech University's "highly prestigious" awards, so is applying for two consecutive semesters of faculty development leave, both at full salary. Dr. Batra is applying for faculty development leave with full salary from September 2024 to December 2024 to accommodate a fellowship from the Stellensbosch Institute of Advanced Studies, approved as one of Texas Tech University's "highly prestigious" awards. During the period of leave, Dr. Batra will be in residence at the Stellensbosch Institute of Advanced Studies Wallenberg Research Centre in Cape Town, South Africa, where she will complete an interdisciplinary analysis focusing on women's political writings, speeches, life narratives, and first-person accounts to span historical research, political discourse analysis, literary analysis, and an examination of print media by the Student Non-Violent Coordinating Committee ("SNCC") and the South African Student Organisation ("SASO"). Dr. Batra expects to complete her forthcoming manuscript, tentatively titled *Black Freedom from Selma to Soweto*, while in residence at the Research Centre. Dr. Batra is applying for a second, separate faculty development leave with full salary from January 2025 to May 2025 to accommodate a Fulbright Scholar award at the University of Alberta ("UAlberta"), Canada, where she will conduct research in collaboration with the Orlando Project in Women's Writing, a digital textbase developed at UAlberta. Her research will expand the textbase to include previously excluded and overlooked experiences of South Asian and Black Diasporic Women's Writing ("SABLA") reflecting immigrant experiences of social and geographic resilience in Canada. Her research will produce two peer reviewed journal articles ready for submission by August 2025.

Faculty development leave with full salary for Anita McChesney, Associate Professor of German in the Department of Classical and Modern Languages and Literatures in the College of Arts and Sciences, from January 2025 through May 2025. The purpose of this leave is to accommodate a Fulbright Scholar award at the University of Salzburg in Austria, where Dr. McChesney will hold the Fulbright-Botstiber Visiting Professorship of Austrian-American Studies. In this appointment, Dr. McChesney will complete a research project entitled *Imaging Austria: Auto- and Hetero Images of a Nation*. This project examines dominant representations of Austria in contemporary literature with a particular focus on how these are informed by historical and cultural intersections with the United States. She will also engage in regular teaching at the University of Salzburg. This research is expected to produce two peer-reviewed journal publications and substantially enhance international collaborations in this field.

Faculty development leave with half salary for Abigail Swingen, Associate Professor in the Department of History in the College of Arts and Sciences, from September 2024 to May 2025. The purpose of this leave is to accommodate a National Endowment for the Humanities Award for Faculty, one of Texas Tech University's "highly prestigious" awards. The National Endowment for the Humanities Award for Faculty will allow Dr. Swingen to complete research on and finalize a manuscript for her projected book to be published in calendar year 2026. Dr. Swingen's stature in the field is affirmed by her receipt of the NEH Award for Faculty, which follows her receipt in 2023-2024 of the National Endowment for the Humanities Fellowship in residence at the Huntington Library in San Marino, California, where she has conducted initial research necessary for her forthcoming NEH Award for Faculty.

Edward E. Whitacre, Jr., College of Engineering

Faculty development leave with full salary for Akbar Siami Namin, Professor of Computer Science in the Department of Computer Science in the College of Engineering, from January 2025 through May 2025.

The purpose of this leave is to accommodate a Fulbright Scholar award at the St. Polten University of Applied Sciences in Austria during which Dr. Namin will explore the application of Artificial Intelligence (AI) in building the next generation of tools and techniques in ethical hacking (red teaming) and digital forensics and cyber defense (blue teaming). The project targets two major goals: 1) to create a set of toolkits built on top of AI-enabled modules to enhance red/blue team activities in penetration testing and digital forensics, 2) to improve educational pedagogy in digital forensics and ethical hacking through creating a set of AI-enabled hands-on experiences and case studies and related instructional modules. The educational materials will be publicly available on the PI's GitHub Repository to enable accessible education for a wide variety of academic and industry sectors.

Honors College

Faculty development leave with full salary for Costică Brădăţan, Professor of Philosophy in the Honors College, for the period of September 2024 to December 2024. The purpose of this leave is to accommodate an offer by the Fulbright Scholar program to extend Dr. Brădăţan's current Fulbright fellowship through December 2024. The offer of an extension of this nature is highly unusual and indicates the value of Dr. Brădăţan's contributions to scholarly activities. During the period of leave, Dr. Bradatan will be in Romania for the purpose of completing research for a book titled *Against Conformity*. Dr. Bradatan's research will include collaboration with the Netherlands Institute for Advanced Study. The book, already under contract with Princeton University Press, follows Dr. Bradatan's forthcoming 2023 publication titled *In Praise of Failure: Four Lessons in Humility*, published by Harvard University Press.

Faculty development leave with half salary for Bryan Giemza, Associate Professor of Humanities and Literature in the Honors College, from September 2024 through May 2025. The purpose of this leave is to accommodate a Fulbright Scholar award in Belgium for Dr. Giemza to complete his current

monograph titled *The God of Dark Matter: the Conversation between Apophatic Theology and Contemporary Science*. The book is under contract with the highly prestigious Notre Dame Press and the full draft is due in May 2025. Further, this leave will allow Dr. Giemza to finalize a second contract for another book with St. Martin's Press; this prestigious publisher has expressed interest in Dr. Giemza's existing work on the relationships between disinformation and climate change. Two finalized contracts with such prestigious publishers will significantly enhance both Dr. Giemza's scholarly reputation and the reputation of the Honors College at TTU.

College of Human Sciences

Faculty development leave with full salary for Tunmin (Catherine) Jai, Associate Professor of Hospitality and Retail Management in the College of Human Sciences for the period of September 2024 to December 2024. The purpose of this leave is to accommodate a Fulbright Scholar award in Taiwan during which Dr. Jai will conduct research on how advanced technologies like AI and 3D technologies change practices in the global supply chain amidst the shifting global economy. She will also lead the faculty and administrators at Fen Ju Catholic University in Taiwan in developing an English-taught professional curriculum, which would be the first English-taught undergraduate program in their college. The findings and recommendations resulting from Dr. Jai's Fulbright US Scholar award will be disseminated through special lectures/workshops, professional conferences, case studies, and journal publications.

Faculty development leave with full salary for Jessica Yuan, Professor of Hospitality and Retail Management in the College of Human Sciences for the period of September 2024 to December 2024. The purpose of this leave is to accommodate a Fulbright Scholar award in Morocco for which Dr. Yuan will conduct research on traditional gastronomy, focusing on the nation's intangible cultural heritage (ICH). The country of Morocco has two gastronomic Intangible Cultural Heritages (ICHs) recognized by

UNESCO (the United Nations for Education, Science, and Culture Organization): (1) the Mediterranean Diet (inscribed in 2013), and (2) Couscous (inscribed in 2020). This Fulbright project intends to explore (1) the abundance of food history and culinary tradition of Morocco in its gastronomic ICHs, and (2) the effects of ICH inscriptions on the formation of a distinctive national identity and sustainable tourism development in Morocco. This flex project combines teaching and research in partnership with the School of Hospitality Business & Management (SHBM) at the Mohammad VI Polytechnic University (UM6P) in Ben Guerir, Morocco. The scholarly inquiry expects to nourish the growth of multidisciplinary research and pedagogical programs at UM6P and TTU.

- IV.C.1.d. TTU: Approve exceptions to nepotism policy.—The Board approved the following exceptions to the nepotism policy in the following instance. This request was approved administratively by the president and the chancellor.

Mr. Josh Dollar is the married spouse of Dr. Yesim Dollar. Mr. Dollar has an MA in Applied Linguistics and over 12 years of experience working with ESL and EFL learners at the collegiate level. He has previously been hired as an instructor for the International TA (ITA) workshop for the past four years. He is one of the few qualified people available to instruct the ITA summer workshop who is familiar with the TTU program and does not need extensive training. The program is currently in need of more qualified instructors than are available, and his employment will ensure that we have the staff to serve our international GTAs best. Dr. Yesim Dollar is a Lecturer in Applied Linguistics and ESL in the Department of Classical and Modern Languages and Literatures. She is also currently serving as the Interim Director of the ITA program. While Dr. Dollar, in her role as interim director, is responsible for hiring and supervising the instructors for the summer ITA workshop, Dr. Erin Callopy, appointed Interim department chair (July 1, 2024), will directly supervise Mr. Dollar as an instructor in this program. Directly reporting to Dr. Callopy will circumvent the line of reporting to Dr. Yesim Dollar. If this arrangement of

employment continues into future academic years, this arrangement will be re-evaluated by the Dean and Department Chair to ensure that there is effective management of conflict of interest and to determine if any modifications are necessary.

Yan Zhao is married to Dr. Haibo Ge and works as a research associate in his lab. Ms Zhao has over 10 years of research experience as a research associate. Prior to moving to Lubbock, TX, she worked in the Department of Chemistry and Chemical Biology at Indiana University Purdue University Indianapolis. During the period, Ms. Zhao published 14 research articles in top scientific peer-reviewed journals including *Angewandte Chemie International Edition* (4), *Journal of the American Chemical Society* (3), *Nature Communications* (1), and *Chemical Science* (2). Her organic chemistry research experience is directly related to the research programs outlined in the Welch and NSF grants. She is the most qualified person to perform the work as a Research Associate. Her work was instrumental in securing these funds, and the opportunity to join the group to research these projects is critical for the future success of the group, which provides a clear benefit to Texas Tech University. Normally, a Research Associate would report directly to the Primary Investigator (Dr. Ge). Dr. Ge will continue to direct the activities of the research program and supervise postdocs, graduate and undergraduate students working in the laboratory. To prevent favoritism (or the appearance of favoritism) with respect to the appointment, promotion wages, hours, or other conditions of appointment, the Department Chair will personally review and approves Ms. Zhao's performance as well as any other records, correspondences, or transactions involving her appointment, promotion, wages, hours, or other conditions of appointment (e.g. approvals for training, business expenses, and travel expenditures). Dr. Ge will not function as an arbiter in any situation involving Ms. Zhao, nor will he initiate or participate in institutional decisions involving a direct benefit or affecting an employment decision (i.e, appointment, promotion, or wages) for Ms. Zhao.

IV.C.1.e. ASU: Approve renaming of Mayer Field.—The Board approved renaming the “Mayer Field” at Angelo State University to the “Mayer Softball Field,” to reflect consistency across campus for naming facilities. Signage for the space will specify the approved name. This request was approved administratively by the president and the chancellor.

The Board of Regents approved naming the playing field at the softball park at Angelo State University the “Mayer Field,” on October 11, 2013, as a result of a private gift. The donor concurred with the naming of the facility and the gift met the requirement of donation of at least fifty percent (50%) of the project’s construction cost, as stated in Section 08.05, Regents’ Rules, in existence at the time.

Angelo State University requests to rename “Mayer Field” to more clearly reflect the use of the facility as the Angelo State University Rambelle Softball Field. Therefore, the University requests that the field be renamed the “Mayer Softball Field.”

The prior donor concurs with the renaming of the facility.

IV.C.1.f. TTU: Approve naming of Engineering Laboratory 125 in the Edward E. Whitacre, Jr. College of Engineering.—The Board approved naming the Electrical Engineering Lab 125 in the Edward E. Whitacre, Jr. College of Engineering, the “Evelyn M. Knox Davies Robotics Laboratory.” The donor concurs with the approved room name. Signage for the space will specify the approved name. This request was approved administratively by the president and the chancellor.

Evelyn M. Davies (“Donor”) made a generous commitment of \$1.1 million to support the Edward E. Whitacre Jr. College of Engineering (the “College”) through the establishment of three funds:

- \$500,00.00 to establish the Evelyn M. Davies Robotics Scholarship Endowment, providing scholarship to students participating in the College’s Robotics Team;

- \$500,000.00 to establish the Evelyn M. Davies Robotics Laboratory Fund within the College's Electrical and Computer Engineering Department (the "Department") to renovate room 125 within the Department and create a world-class robotics laboratory; and
- \$100,000.00 to establish the Evelyn M. Davies Robotics Laboratory Maintenance Endowment to support maintenance and upkeep of the laboratory being renovated and named.

To honor and recognize this contribution, the renovated laboratory in the Edward E. Whitacre Jr. College of Engineering will be named "Evelyn M. Knox Davies Robotics Laboratory". Signage for the space will specify the approved name.

The Donor is a former student of Texas Tech University. She has been active in the community, receiving the Women of Excellence Award from the YWCA in 2017 and Outstanding Philanthropist from the Association of Fundraising Professionals – Lubbock chapter in 2014. She has served on various advisory boards throughout the Texas Tech University System, including service to the Texas Tech Foundation Board of Directors. She resides in Lubbock, Texas.

The gift meets the minimum fifty percent (50%) threshold requirement for naming a subunit within a facility, as verified by TTU Operations, and provided to the vice chancellor of Facilities Planning and Construction.

IV.C.1.g. ASU, MSU, TTU, TTU SVM, TTUHSC, TTUHSC EI Paso and TTUSA: Approve the Five-Year Capital Projects Plan and authorize submission of the MP1 report.—The Board approved the updated Five-Year Capital Projects Plan and authorized the submission of Capital Expenditure Plan ("MP1") Summary Report to the Texas Higher Education Coordinating Board ("THECB") for Angelo State University ("ASU"); Midwestern State University ("MSU"); Texas Tech University ("TTU"); Texas Tech University School of Veterinary Medicine ("TTU SVM"); Texas Tech University Health Sciences Center ("TTUHSC");

Texas Tech University Health Sciences Center El Paso (“TTUHSC El Paso”); and Texas Tech University System Administration (“TTUSA”). This request was approved administratively by the president and chancellor.

The ASU Five-Year Capital Projects Plan; MSU Five-Year Capital Projects Plan; TTU Five-Year Capital Projects Plan; TTU SVM Five-Year Capital Projects Plan; TTUHSC Five-Year Capital Projects Plan; TTUHSC El Paso Five-Year Capital Projects Plan; and TTUSA Five-Year Capital Projects Plan are included herewith as Attachment No. 14, Attachment No. 15, Attachment No. 16, Attachment No. 17, Attachment No. 18, Attachment No. 19, and Attachment No. 20, respectively.

- IV.C.1.h. ASU: Authorize president to execute a contract for custodial services.—The Board authorized the president to approve and execute a contract with AHI to provide custodial and related services at Angelo State University. This request was approved administratively by the president and the chancellor.

The current active custodial contract with GCA/ABM expires on August 31, 2024, requiring the establishment of a new service agreement. In accordance with state procurement standards, Angelo State University (“ASU”) conducted a custodial services solicitation (RFP 737-24-CustodialServices) which was issued on February 8, 2024. After appropriate due diligence, the ASU evaluation committee selects AHI based on best value considerations. It is expected that the contract will exceed \$1,000,000 annually. The contract will be for a three-year initial term with four additional one-year extensions.

Financials

The estimated monthly cost will be capped at \$200,000 and the estimated annual cost will be capped at \$2,400,000.

IV.C.1.i. TTU: Approve establishment of Quasi Endowment – Stuart Convers Endowment in Chemistry.—The Board approved establishment of a quasi-endowment to support the Texas Tech University Department of Chemistry by endowing a discretionary gift of \$2.5 million estate gift. This request was approved administratively by the Texas Tech University chief financial officer and senior vice president for Finance & Administration and the Texas Tech University System vice chancellor and chief financial officer.

The Estate of Charles Stuart Convers (the “Estate”) left a one-time gift to Texas Tech University, for the benefit of the Department of Chemistry (the “Department”), restricted as follows:

“twenty-eight percent (28%) [of the value of the Estate] to the Department of Chemistry, Fund for Excellence, Texas Tech University.”

The ultimate gift to the Department from the Estate was \$2,693,600.00. The Department, with the approval of the Texas Tech University Chief Financial Officer and Senior Vice President for Finance & Administration and the Texas Tech University System Vice Chancellor and Chief Financial Officer, desires to permanently endow a portion of the Estate’s gift—\$2.5 million—to honor Mr. Convers’ longtime and regular giving to the Department prior to his passing, as follows:

Name:	“Stuart Convers Endowment in Chemistry”
Amount:	\$2.5 million
Purpose:	To provide discretionary funding to the Department of Chemistry

IV.C.1.j. TTU: Approve modification of endowment.—The Board approved modification of the criteria for the Arts & Sciences Quest for Excellence Scholarship in the College of Arts & Sciences, as listed below. This request was approved administratively by the president and the chancellor.

New name: College of Arts & Sciences Quest for Excellence Fund

New criteria: Funds to be utilized at the discretion of the Dean for the College of Arts & Sciences, for the advancement of the college.

The Arts & Sciences Quest for Excellence Scholarship was internally established on May 13, 1991 (the “Endowment”) using excess unrestricted gifts transferred from the Arts & Sciences Capital Campaign. The Endowment was initially purposed to award scholarships based on scholarship qualifications or financial needs of students within the College of Arts & Sciences (the “College”), as determined by the discretion of the Dean.

The College desires to modify the criteria of the Endowment, removing the restriction that funding only be used for scholarships and allowing use of the Endowment for the overall advancement of the College, within the Dean’s discretion.

The balance of the Endowment as of April 1, 2024, including the corpus and spendable is \$556,186.40.

IV.C.1.k. TTU: Authorize president to enter negotiations and execute a contract for elevator maintenance and modernization services.—The Board authorized the president, or his designee, to enter into negotiations and execute a contract for elevator maintenance and modernization services. This request was approved administratively by the president and the chancellor.

Texas Tech University (“TTU”) issued a Request for Proposal (“RFP”) on January 8, 2024, seeking competitive proposals from qualified and experienced Proposer(s) who can provide all materials, tools, insurance, equipment, labor, travel, services, permits, and licenses necessary for the maintenance and callback services of elevators.

Proposer responses are currently being evaluated. The new contract is anticipated to be effective July 26, 2024, or the date of last signature, whichever is

later, and expire four (4) years thereafter. Unless terminated earlier pursuant to the Contract terms, the Contract would automatically renew for up to two (2) four (4) year renewal terms unless either party provided written notice of its intent not to renew the Contract at least sixty (60) days before the end of the initial or then-current renewal term.

The estimated annual value of the contract is \$2,000,000 and will vary based on services required for maintenance and modernization.

IV.C.1.I. TTU: Authorize president to enter negotiations and execute a contract for compensation consultant services.—The Board authorized the president, or his designee, to enter into negotiations and execute a contract for compensation consultant services. This request was approved administratively by the president and the chancellor.

Texas Tech University (“TTU”) issued a Request for Proposal (“RFP”) on October 19, 2023, seeking competitive proposals from qualified and experienced Proposer(s) to provide compensation consulting services.

The proposer will evaluate and offer recommendations for improvement to the current staff pay plan, pay practices, and market salary competitiveness for TTU staff employees, excluding athletic-specific titles and faculty-related positions, through four phases.

Proposer responses are currently being evaluated. The new contract is anticipated to be effective on the date of last signature and expire upon completion of the services.

The estimated consulting fee is \$500,000. The university will also reimburse actual travel, lodging, and out-of-pocket expenses related to the services provided.

IV.C.1.m. TTUHSC: Authorize president to execute a consulting contract to develop and recommend an administrative structure for TTUHSC mental health services.—The Board authorized the president, or the president’s designee, to finalize negotiations, approve and execute a contract with a consultant to provide expertise in strategic design of the administrative structure, staffing, and clinical care delivery to improve the comprehensive mental health services provided by Texas Tech University Health Sciences Center (“TTUHSC”) to support youth and families of West Texas experiencing trauma and grief. This request was approved administratively by the president and the chancellor.

TTUHSC's Department of Psychiatry has endeavored to create an innovative mental health service delivery model approach for families suffering mental health distress. The approach links a stepped-care model which includes a mental health hotline staffed by front line clinicians, a school-based program to support students in urgent need of mental health services and intensive outpatient and partial hospitalization services offered through the Relational Health Center. In creating a comprehensive system of care, families will be better assessed and an appropriate level of care provided to decrease distress and improve well-being. Building and clarifying this model presents a unique opportunity for the future of mental health care delivery and improved access for rural communities. Operationalizing in regards to administrative structure, standards in both virtual and in-person care delivery, and recruitment and retention of clinicians will allow the Department of Psychiatry to best serve the families of West Texas and potentially provide for replication elsewhere.

TTUHSC has developed many mental healthcare services for youth and families and now seeks to tie various delivery models together to create a “no wrong door” trauma-informed system of care. Establishing the system of care is complex and requires comprehensive interviews, policy and procedure reviews, and clear documentation. While there is expertise within the existing TTUHSC clinical and administrative teams, there is limited capacity for

evaluating best practices given resource constraints. A focused approach by an objective third party expert is needed to best plan and develop a higher standard of care for patients, reduce clinician burnout rates, and increase clinician retention within the timeframe required.

This led to TTUHSC issuing a Request for Proposal (RFP) on December 20, 2023, seeking competitive responses from qualified consultants to evaluate current services provided by the Department of Psychiatry related to trauma and grief. Engaging a qualified consultant is critical to ensuring the optimal functioning of these essential mental health programs within the TTUHSC landscape. TTUHSC has selected Meadows Mental Health Policy Institute For Texas (“Meadows”) as the most qualified. Meadows began operations in 2014 and has provided consulting, assessment, data analysis, policy development, and legislative advocacy for mental healthcare in Texas communities. The Meadows team is comprised of experts with decades of experience working to improve mental health services and systems of care across Texas.

The project schedule anticipates completion by the end of fiscal year 2026 and will proceed through four phases:

Phase 1 – Establish a shared Project Vision with TTUHSC Leaders

Phase 2 – Obtain and Analyze Data

Phase 3 – Identify, Document, and Report Implementation Recommendations

Phase 4 – Implementation Technical Assistance

The contract (CON3603684) is constructed to become effective on or about September 1, 2024 and will expire August 31, 2026. The proposed consulting fee is not to exceed \$625,000 including actual travel, lodging, and out-of-pocket expenses related to the services provided.

IV.C.1.n. TTU: Approve purchasing contract(s) in excess of \$1,000,000.—The Board approved purchasing contracts in accordance with *Regents Rules* 07.12.3.a, including those contracts with a value exceeding \$5,000,000 in accordance with *Regents' Rules* 07.12.3.c as listed below. This request was approved administratively by the president and the chancellor.

NOTE: Regent Arcilia Acosta recused herself from the discussion and approval of this item.

TTU: Approve Purchasing Contracts

Regents' Rules 07.12.3.a and 07.12.3.c

Component	Vendor	Services or Goods to be Provided	Estimated Per Annum Expenditures	Estimated Term Expenditures (includes renewals)	Start	End	Procurement Method
TTU	(C20621) Chick-Fil-A Supply (CFA Supply)	Chick-Fil-A Food Service Supplier	\$2,000,000	\$ 20,000,000	6/1/2024	5/31/2034	RFP (Tied to Chick-Fil-A)
TTU	(C21850) Summus Dell/Microsoft	Microsoft Campus Volume Licensing Agreement	\$1,500,000	\$ 6,000,000	9/1/2024	8/31/2028	Texas Department of Information Resources (DIR)
TTU	(C11957) Summus Dell	Dell Branded Hardware, software, etc.	\$9,000,000	\$ 56,000,000	1/10/2018	10/6/2024 (extension)	Texas Department of Information Resources (DIR)
TTU	(C21823) Carcon Industries	Supplier of food products and services (US Foods)	\$8,000,000	\$ 24,000,000	7/1/2024	6/3/2027	Sourcewell
TTU	(C21631) Toot'n Totum Food Stores, LLC	Fuel Station Provider for TTU Fleet	\$1,200,000	\$ 9,600,000	Execution	8 years after execution	RFP
TTU	(C14753) Summus VWR	Lab Products and Services	\$3,000,000	\$ 27,000,000	8/12/2019	6/30/2028 (extension)	E&I

Information Agenda

Information is provided as required by Section 01.02.7.d(4)(c), *Regents' Rules*

- (1) ASU, MSU, TTU, TTUHSC and TTUHSC El Paso: Summary of Revenues and Expenditures by Budget Category, FY 2024 (as of February 29, 2024), per Section 01.02.8.d(3)(g), *Regents' Rules* – All actual expenditures will be reviewed by the Finance and Investments Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at: <https://www.texastech.edu/offices/cfo/board-financial-reports.php>

- (2) TTUHSC and TTUHSC El Paso: Contracts for ongoing and continuing health-related service relationships per Section 07.12.4.c, *Regents' Rules* – “The following are excepted from the requirements of Section 07.12.3.a and Section 07.12.3.b, *Regents' Rules*, the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract or new health related services contracts that in-volve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per an-num amount is less than \$1,000,000. Before such a contract may be executed, the president shall obtain the prior review of the TTU system Office of General Counsel and the TTU system vice chancellor and chief financial officer, or their designees. A list of health related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting.”

TTUHSC					
<i>Regents' Rules, 07.12.4.c</i>					
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	Extension/ Amendment
TTUHSC	(CON3575953) University Medical Center - UMC Lubbock	Agreement for Burn and Trauma Services	9/1/2023	6/30/2024	Extension
TTUHSC	(AMEND3371958-005)	Amendment to Compensation -	4/1/2022	6/30/2024	Amendment

	University Medical Center - UMC Lubbock	Agreement for Services and Funding Support - Pediatrics Department			
TTUHSC	(AMEND3053371-005) University Medical Center - UMC Lubbock	Amendment to Compensation - Agreement for Medical Director Services	7/1/2021	6/30/2024	Amendment
TTUHSC	(AMEND3041369-005) University Medical Center - UMC Lubbock	Amendment to Services and Compensation - Pediatric Surgery Services	7/1/2021	6/30/2024	Amendment
TTUHSC	(AMEND2117893-008) University Medical Center - UMC Lubbock	Amendment to Staffing and Compensation - Salary for physician and funding for fellow	5/1/2018	6/30/2024	Amendment

TTUHSC El Paso					
<i>Regents' Rules, 07.12.4.c</i>					
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	Extension/Amendment
TTUHSC EP	(11691) El Paso County Hospital District	Emergency Medicine & Toxicology	02/01/24	01/31/29	Extension
TTUHSC EP	(07677-A07) El Paso County Hospital District	Anesthesia	07/16/20	11/30/26	Amendment

- (3) MSU, TTU, and TTUHSC El Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4 of the *Regents' Rules* – The following are excepted from the requirements of Section 07.12.3.a and 07.12.3 b, *Regents' Rules*, “the chancellor or president, or the chancellor or presidents designee, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall

be provided to the board as an information item at the next regular board meeting.”

MSU: Approved Purchasing Contracts								
<i>Regents Rules, 07.12.4</i>								
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Per Annum Consideration	Term Consideration (includes renewal)	Start Date	End Date	New or Extension	Procurement Method
MSU	EAB Global C24019 / Proposal Q-288279	Recruitment and Retention Software	\$492,910 and \$637,300 (plus estimate of \$15,920 & \$14,538)	2 years (FY24 & FY25)	07/01/2023	06/30/2025	Amendment	Sole Source

TTU: Approved Purchasing Contracts								
<i>Regents Rules, 07.12.4</i>								
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Per Annum Consideration	Term Consideration (includes renewal)	Start Date	End Date	New or Extension	Procurement Method
TTU	(C16048) One Sixty Over Ninety	Creative Service Agency Services	\$950,000/year	\$3.8 mil.	08/31/2020	09/30/2024	Extension	UT Austin RFP
TTU	(C10473) Paciolan	Athletic Ticketing Equipment and Services	\$300,000/year	\$3.6 mil	07/01/2017	06/30/2029	Extension	Sole Source
TTU	(C21752) Texas Workforce Commission	Autism life skills services through Burkhart Center Transition Academy	\$500,000/Year (revenue)	\$3.0 mil. (revenue)	09/01/2024	08/31/2030	New	Other State Agency
TTU	(C19178) United Supermarkets	Red Raider Meats Grocery Partner	\$950,000/year (revenue)	\$3.8 mil. (revenue)	03/01/2022	03/01/2026	Extension	Other
TTU	(C21704) All Star Business Concepts Tascosa Office Machines	Furniture Solutions with related equipment and services	\$200,000/year	\$1.4 mil.	11/29/2023	12/04/2030	New	Sourcewell
TTU	(C21614) Holiday Motor Coaches	Bus Charter Services	\$500,000/year	\$4.0 mil.	03/08/2024	03/07/2032	New	Exempt

TTU	(C19030) Adaptive Technology Systems	Networking Products and Services	\$650,000/ year	\$3.2 mil.	01/16/2019	04/22/2019	Extension	DIR
TTU	(C21667) Shrieve Chemical	Water treatment chemicals	\$750,000/ year	\$3.0 mil.	02/21/2024	01/30/2028	New	City of Austin RFP

TTUHSC El Paso: Approved Purchasing Contracts								
<i>Regents Rules, 07.12.4</i>								
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Per Annum Consideration	Term Consideration (includes renewal)	Start Date	End Date	New or Extension	Procurement Method
TTUHSC EP	(11834) Hueco Dreams, LLC	CRNA	\$333,333/yr. (pro-rated)	\$1.3 M	05/01/24	08/31/27	New	N/A Professional Services
TTUHSC EP	(11810) Canyon View Anesthesia	CRNA	\$333,333/yr. (pro-rated)	\$1.3 M	05/01/24	08/31/27	New	N/A Professional Services
TTUHSC EP	(11755) Texas Health and Human Services Commission	CLASS Program	\$625,000/yr. (pro-rated)	\$3.1 M	02/12/24	02/11/29	New	N/A Professional Services
TTUHSC EP	(07776-A04) Texas Health and Human Services Commission	Research	\$251,000/yr. (pro-rated)	\$1.0 M	09/01/20	0/31/24	Extension	N/A Professional Services
TTUHSC EP	(11052-A01) Anesthesia and Pain Management Services PLLC	Anesthesia	\$787,500/yr. (pro-rated)	\$3.1 M	08/01/23	07/31/27	Extension	N/A Professional Services
TTUHSC EP	(10420-A01) Good Type, Inc.	OBGYN	\$336,940/yr. (pro-rated)	\$1.3 M	01/31/23	01/30/27	Extension	N/A Professional Services
TTUHSC EP	(10273-A01) Locumtenens.co m, LLC	OBGYN	\$600,000/yr. (pro-rated)	\$2.4 M	10/01/22	09/30/26	Extension	N/A Professional Services
TTUHSC EP	(10116-A01) Scott Boyd, MD, PC	Anesthesia	\$525,000/yr. (pro-rated)	\$2.1 M	12/01/22	11/30/26	Extension	N/A Professional Services
TTUHSC EP	(09850-A02) Rene Muro, MD. PA	Anesthesia	\$787,500/yr. (pro-rated)	\$3.1 M	07/19/22	07/18/26	Extension	N/A Professional Services

TTUHSC EP	(09713-A02) Lucidity Anesthesia Services PLLC	Anesthesia	\$787,500/yr. (pro-rated)	\$3.1 M	07/07/22	07/06/26	Extension	N/A Professional Services
TTUHSC EP	(09693-A01) Elizabeth Navejas, MD, PLLC	Anesthesia	\$525,000/yr. (pro-rated)	\$2.1 M	07/07/22	07/06/26	Extension	N/A Professional Services
TTUHSC EP	(09620-A02) Rio Bravo Physician Anesthesia Services, PLLC	Anesthesia	\$787,500/yr. (pro-rated)	\$3.1 M	07/07/22	07/06/26	Extension	N/A Professional Services

- (4) TTUHSC and TTUHSC El Paso: Consulting contracts with an initial consideration of \$100,000 or less per Section 07.12.4.e.(2), *Regents' Rules* – “(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$100,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting.”

TTUHSC					
<i>Regents Rules, 07.12.4.e.(2)</i>					
Component	Vendor (Include Contract #)	Consulting Service to be Provided	Term Consideration	Start Date	End Date
TTUHSC	(CON3579222) Divurgent LLC	Consultant Services - EHR Selection Analysis	\$ 5,500	2/1/2024	3/31/2024

TTUHSC El Paso					
<i>Regents Rules, 07.12.4.e.(2)</i>					
Component	Vendor (Include Contract #)	Consulting Service to be Provided	Term Consideration	Start Date	End Date
TTUHSC EP	(11423) John D. Minna	CPRIT Research	\$35,000	03/01/23	02/29/28

- (5) TTU and TTUHSC: Contracts for Sponsored Programs Projects per Section 07.12.4.b., *Regents' Rules* – “The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of

\$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting.”

TTU:

- (a) NSF Engineering Research Center for Advancing Sustainable and Distributed Fertilizer Production (CASFER) - Year 2; Gerri Botte, Professor, Chemical Engineering, and Principal Investigator; National Science Foundation; \$4,500,000.00 awarded

TTUHSC:

- (a) Health Resources and Services Administration grant funding entitled “Health Center Program”; grant year 03/01/2024 through 02/28/2025; award amount \$3,231,853

- (6) TTUS: Named Funds per Section 13.02.3.a, *Regents’ Rules* – “The board delegates approvals to name endowments or other gift funds established through a private gift of less than \$5 million to the president of the benefitting institution, in consultation and cooperation with the chancellor and the vice chancellor of Institutional Advancement. Notice shall be provided to the board of regents as part of the information agenda at the next board meeting.”

- (a) Prior to the call to order of the May 2024 board meeting, the vice chancellor for institutional advancement notified the board of regents of all named endowments and other gifts equaling \$100,000 or more given or pledged to the component universities via agreements executed between 1/22/2024 to 4/21/2024.

- (7) TTU: Emergency or exigent circumstances for Budget Adjustment, Section 07.04.4.a(2), *Regents’ Rules* – “Emergency and exigent circumstances approvals. When an emergency or exigent circumstances exist, the chair or the chair of the Finance and Investments Committee may approve a proposal submitted by the chancellor, or the chancellor’s designee, for budget adjustments which establish a new budget in excess of \$2,000,000 or increase an existing budget to an amount in excess of \$2,000,000 due to new activities and/or revenue sources, with subsequent notification to the board at the next regular board meeting.”

- (a) On April 13, 2024, Chairman Griffin granted an exigent circumstances approval that authorized President Schovanec, or his designee, to execute an employment agreement extension with Coach Grant McCasland to continue to serve as Head Men’s Basketball Coach for Texas Tech University. All regents were provided with information regarding the terms of the updated employment agreement.

Regent Kerrick Davis moved that the item as presented be approved. The motion was seconded by Regent Culp and passed unanimously. Regent Arcilia Acosta recused herself from the discussion and approval of item “n” from the Consent Agenda.

Regent Kerrick Davis stated that consideration of items by the Committee of the Whole was concluded.

- IV.D SCHEDULE FOR BOARD MEETINGS.—Mr. McWhinney presented the following schedule for future board meetings: August 8-9, 2024, Lubbock; and November 14-15, 2024, Lubbock; March 6-7, 2025, Location TBD; May 8-9, 2025, Lubbock; August 14-15, 2024, Lubbock; and November 13-14, 2025, Lubbock.
- V. EXECUTIVE SESSION.—At 11:11 am, the Board recessed and convened into Executive Session as authorized by Sections 551.071, 551.072, 551.073, 551.074, and 551.076 of the *Texas Government Code* in the Regents Committee Room (106), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas.
- VI. OPEN SESSION.—At 3:24 pm, the Board reconvened in open session in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas, to consider items as a Committee of the Whole and Meeting of the Board.
- VI.A. REPORT OF EXECUTIVE SESSION.—Chairman Chairman Griffin called on Vice Chairwoman Kerrick Davis to present motions regarding items discussed in Executive Session.
- Vice Chairwoman Kerrick Davis announced there were two motions resulting from Executive Session.
- VI.A.1. Vice Chairwoman Kerrick Davis moved that the Board authorize President Lori Rice-Spearman, or her designee, to conclude the negotiations and execute the necessary documents for a contract with University Medical Center and other parties as necessary for management of electronic medical records ... all under the terms and conditions discussed in Executive Session. The motion was seconded by Regent Campbell and unanimously approved by the Board.
- VI.A.2. Vice Chairwoman Kerrick Davis moved that the Board authorize President Lange, or his designee, to conclude the negotiations and execute the necessary documents for acquisition of real property in El Paso as identified in Executive Session ... all under the terms and conditions set forth in Executive Session.

The motion was seconded by Regent Campbell and unanimously approved by the Board.

No action was taken on any other matters that were posted for discussion in Executive Session, which included:

Consultation with Attorney Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers (Tex. Govt. Code § 551.071) including: Pre-litigation and litigation update; and Other pending legal matters, potential legal claims updates, settlement offer updates, and discussion and advice from general counsel on pending legal issues.

Deliberation Regarding Prospective Gifts or Donations (Tex. Govt. Code § 551.073).

Deliberation Regarding Individual Personnel Matters Relating to the Appointment, Employment, Evaluation, Reassignment, Duties, Discipline, or Dismissal of Officers or Employees of the TTU System and its Component Institutions. (Tex. Govt. Code § 551.074) including: Discussion of Chancellor duties, assignments, and expectations; and Discussion of other personnel matters including the duties, performance and evaluation of Texas Tech University System or component institution officers and employees.

Deliberation Regarding Security Devices or Security Audits. (Section 551.076).

(*In connection with this item, to the extent that any agenda notation or supplemental written materials, which might otherwise be covered by Tex. Govt. Code §551.1281(b)(1), have been excluded from an internet web posting, such exclusion has been authorized by a certification pursuant to Tex. Govt. Code §551.1281(c).)

VI.B. CHAIRMAN'S ANNOUNCEMENTS.—There were no announcements.

VII. ADJOURNMENT.—Chairman Griffin adjourned the meeting at 3:27 pm.

INDEX OF ATTACHMENTS

Attachment 1	ASU Approve total project budget for the Mayer Museum Expansion project and accept the Competitive Sealed Proposal Contract Sum PowerPoint
Attachment 2	TTU Approve concept and authorize expenditures of the National Ranching Heritage Center's Red Steagall Institute project for Design Professional Stage I design services PowerPoint
Attachment 3	TTU Approve namings within the new South End Zone at Jones AT&T Stadium PowerPoint
Attachment 4	TTU Approve namings within the new Dustin R. Womble Football Center PowerPoint
Attachment 5	TTUHSC Approve expenditures for the Renovation of Room B60 in the Dorothy and Todd Aaron Medical Sciences Building and a New Building for the TTUHSC School of Health Professions Physician Assistant program projects for Design Professional Stage II design services PowerPoint
Attachment 6	TTUHSC Approve concept and authorize expenditures of the TTUHSC Lubbock – 5B West Research Lab Renovation project for Design Professional Stage II design services PowerPoint
Attachment 7	TTUHSC Approve TTUHSC Institutional Master Plan PowerPoint
Attachment 8	TTUHSC El Paso Approve expenditures of the Clinical Sciences Building project for Construction Manager At Risk pre-construction services PowerPoint
Attachment 9	TTUHSC El Paso Approve expenditures of the Comprehensive Cancer Center project for Design Professional Stage II design services and Construction Manager At Risk pre-construction services PowerPoint
Attachment 10	TTUS Report on Facilities Planning and Construction projects (project data as of 04/18/2024) PowerPoint
Attachment 11	TTUS Facilities Planning and Construction Capital Projects Budget Analysis FY 2018-2023 Report (Revised 4-10-24)
Attachment 12	TTUS Investment Performance Update
Attachment 13	TTUS Office of Audit Services Prioritized Audit Plan, FY 2024
Attachment 14	ASU Five-Year Capital Projects Plan
Attachment 15	MSU Five-Year Capital Projects Plan
Attachment 16	TTU Five-Year Capital Projects Plan
Attachment 17	Texas Tech University School of Veterinary Medicine ("TTU SVM")
Attachment 18	TTUHSC Five-Year Capital Projects Plan
Attachment 19	TTUHSC El Paso Five-Year Capital Projects Plan
Attachment 20	TTUSA Five-Year Capital Projects Plan

I, Keino McWhinney, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting May 9, 2024.



SEAL



A handwritten signature in blue ink, reading "Keino McWhinney".

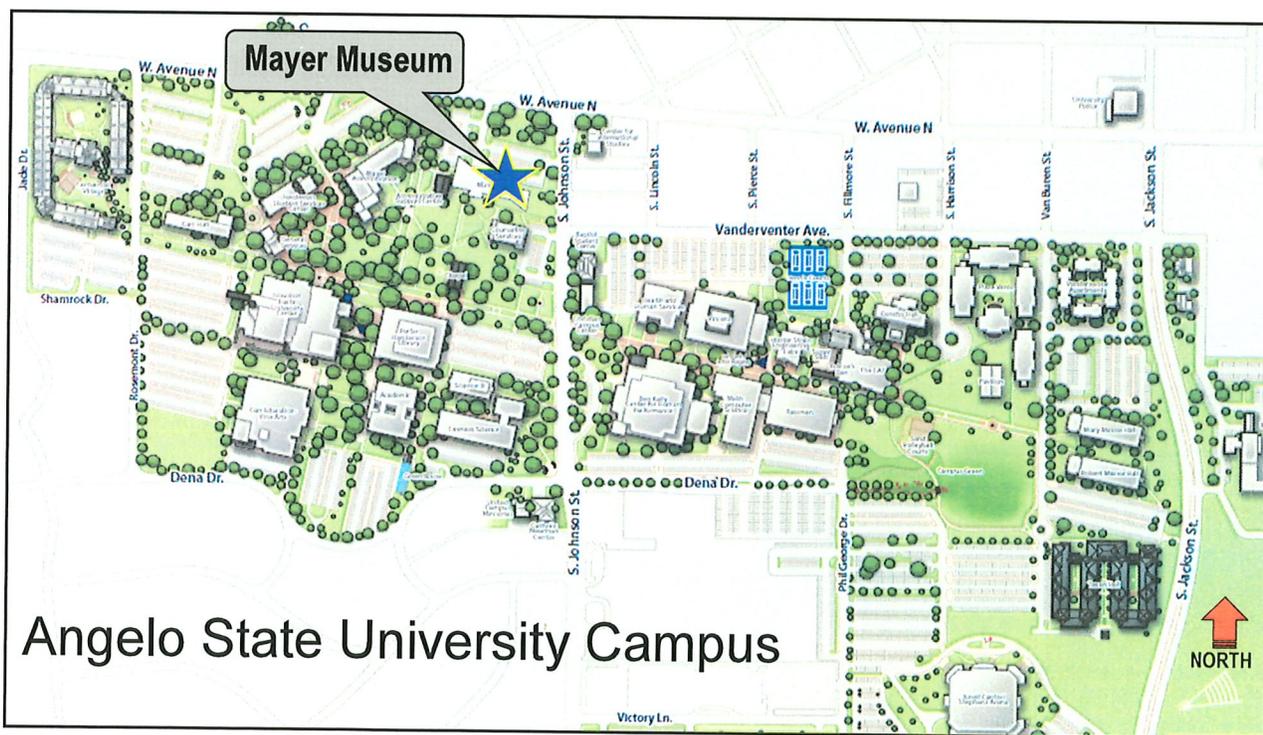
Keino McWhinney
Secretary

Angelo State University

ITEM 1

Approve total project budget for the Mayer Museum Expansion project and accept the Competitive Sealed Proposal Contract Sum

Billy Breedlove



Angelo State University Campus

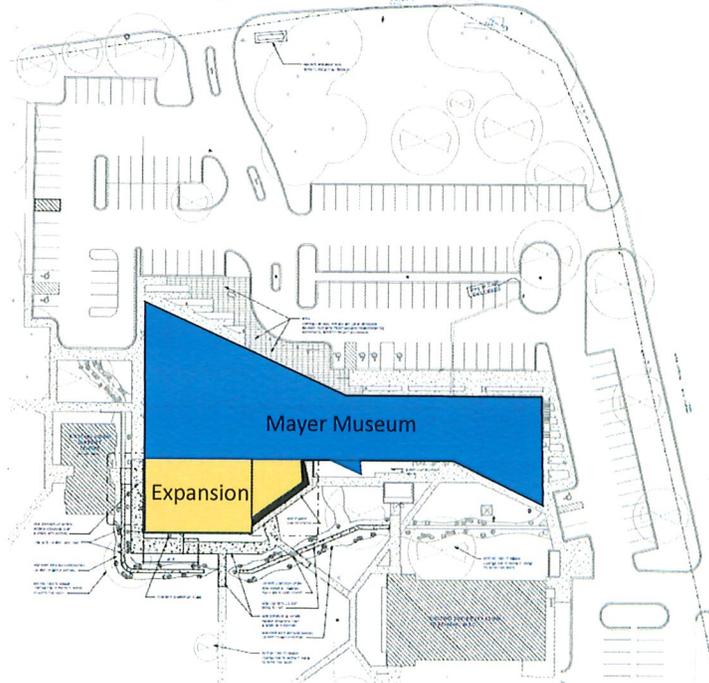
Rendering of the Southwest Corner of the Mayer Museum Expansion

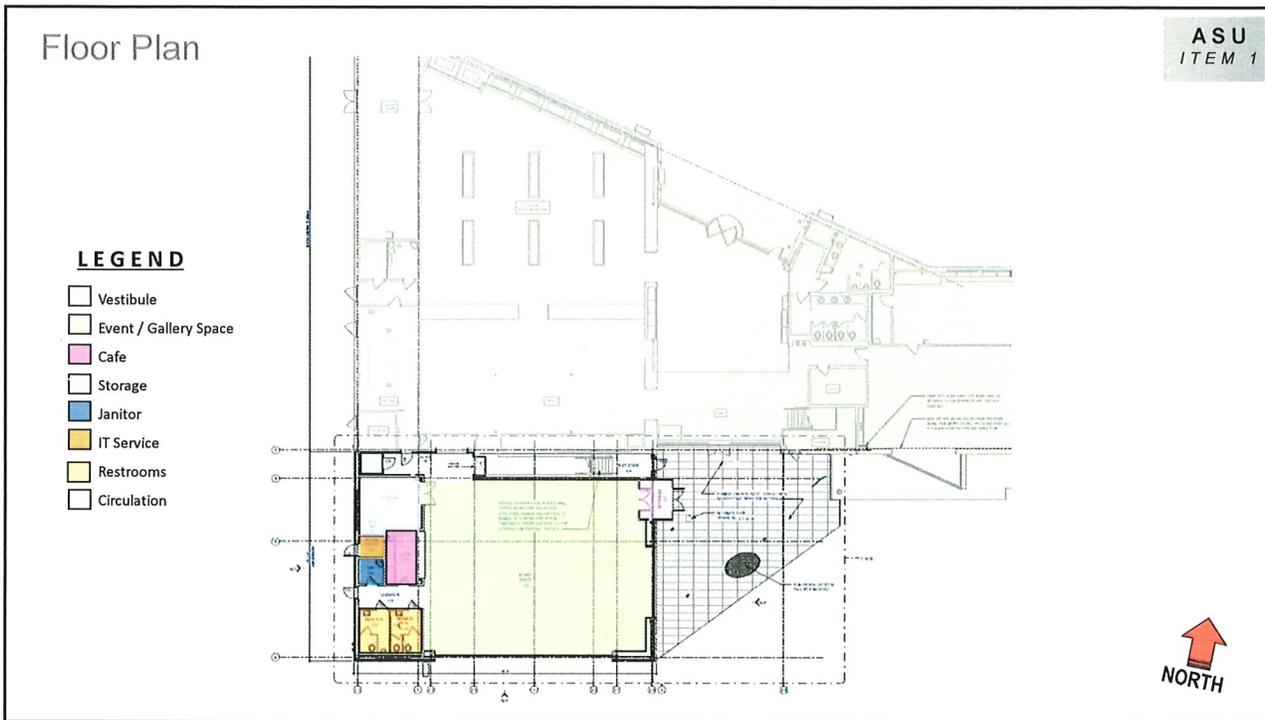
ASU
ITEM 1



Site Plan

ASU
ITEM 1





- ### Project Background
- ASU
ITEM 1
- The original budget for this project was projected below \$4.0 million and therefore was being managed by ASU's office of Facilities Services.
 - Construction documents were 100% complete and a Request for Competitive Sealed Proposals was posted on February 28, 2024.
 - Proposals were received on March 20, 2024, and ASU noted that the project no longer would be considered a minor construction project under the Regents' Rules as the project will exceed \$4.0 million.
 - ASU notified the Texas Tech University System, FP&C office of the budget increase and in accordance with Section 08.01.4.d, the project is being brought to the Facilities Committee for board approval.

Project Overview

ASU
 ITEM 1

- The project will provide an approximately 4,500 GSF multipurpose expansion to the southwest corner of the Angelo State University Mayer Museum building.
- The facility's expansion will provide the following:
 - Space for general events.
 - Small café.
 - Storage.
 - Single restrooms, and
 - Several "in-wall display" cases for exhibits.

Project Budget

ASU
 ITEM 1

	Institution Expenditures	Additional Request	Revised Budget
	\$ 197,406	\$ 4,303,180	\$ 4,500,586
Construction	\$ 35,826	\$ 3,975,500	\$ 4,011,326
Professional Services	\$ 161,580	\$ 25,000	\$ 186,580
FF&E	\$ 0	\$ 90,000	\$ 90,000
Administrative Cost	\$ 0	\$ 0	\$ 0
BOR Directed Fees*	\$ 0	\$ 105,482	\$ 105,482
(2.4% FP&C Fee)			
Contingency	\$ 0	\$ 107,198	\$ 107,198

* Fee for 1% Landscape Enhancements and 1% Public Art - Waiver Requested

Recommendation

ITEM 1

- Authorize the chancellor or the chancellor's designee to
 - (i) Transfer the project in accordance with Section 08.01.4.d., *Regents' Rules*.
 - (ii) Accept the Competitive Sealed Proposal ("CSP") Contract Sum for construction of the Mayer Museum Expansion project.
 - (iii) Increase the budget by \$4,303,180 for a total project budget of \$4,500,586.
 - (iv) Waive the use of a Construction Manager Agent ("CMA").
 - (v) Waive the board directed fee for landscape enhancements.
 - (vi) Waive the board directed fee for public art.
 - (vii) Report the project to the Texas Higher Education Coordinating Board ("THECB").
 - (viii) Award a Competitive Sealed Proposal Agreement.
- The total project budget which includes the Institutions' previously authorized expenditure of \$197,406 will be funded with Gifts.



Texas Tech University

ITEM 2

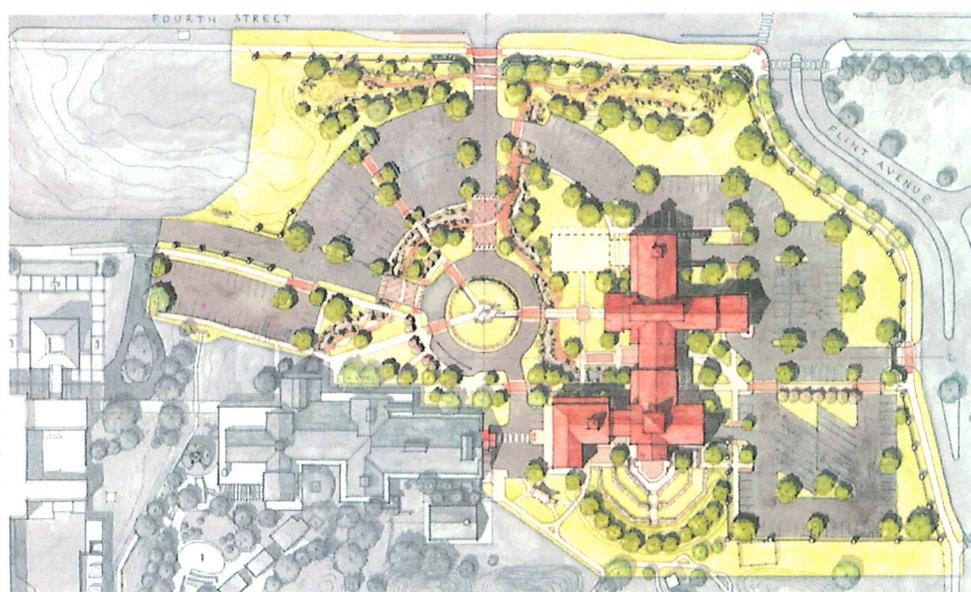
Approve concept and authorize expenditures of the National Ranching Heritage Center's Red Steagall Institute project for Design Professional Stage I design services

Billy Breedlove and Jim Bret Campbell



Concept Rendering - Site Plan

TTU
ITEM 2



Concept Rendering – Aerial of Red Steagall Institute

TTU
ITEM 2



Concept Rendering – Main Entrance

TTU
ITEM 2



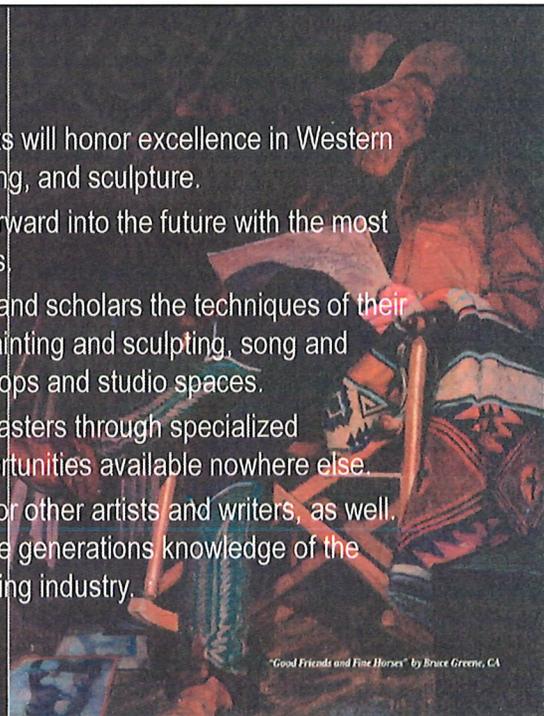
Concept Rendering – Interior of Artisan Studio

TTU
ITEM 2



Project Overview

- The Red Steagall Institute for Traditional Western Arts will honor excellence in Western writing, music, leather working, metal working, painting, and sculpture.
- The Institute's goal is to move these artisan forms forward into the future with the most professional, artistic, authentic, educational platforms.
- Masters-in-residence will demonstrate for the public and scholars the techniques of their trades including bit and spur making, leatherwork, painting and sculpting, song and poetry, and the written word-through full-time workshops and studio spaces.
- Students of traditional Western arts will learn from masters through specialized programming. A world-class facility will provide opportunities available nowhere else.
- The Red Steagall Institute will become a repository for other artists and writers, as well. Most importantly, it will be a place to pass on to future generations knowledge of the heritage, traditions, and values inspired by the ranching industry.



"Good Friends and Fine Horses" by Bruce Greene, CA

Project Budget		TTU ITEM 2
	Proposed Budget	
	\$ 514,218	
Construction	\$ 0	
Professional Services	\$ 482,852	
FF&E	\$ 0	
Administrative Cost	\$ 0	
BOR Directed Fees	\$ 12,052	
(1% Landscape Enhancements, 1% Public Art, and 2.4% FP&C Fee)		
Contingency	\$ 19,314	

- Recommendation ITEM 2
- Approve the concept for the project and authorize the designee to:
 - (i) Approve expenditures of \$514,218 in order to provide planning and design services for the National Ranching Heritage Center's Red Steagall Institute project, with an anticipated project budget of \$28,000,000.
 - (ii) Award the Design Professional Agreement.
 - (iii) Authorize Stage I design services.
 - The expenditures will be funded with gifts.
- 

Texas Tech University

ITEM 3

Approve namings within the new South End Zone at Jones AT&T Stadium

Patrick Kramer and Kirby Hocutt



Overview

TTU
 ITEM 3

- Multiple donors have made certain financial commitments to the Red Raider Facility Foundation, Inc., benefiting construction of the new South End Zone Facility at the Jones AT&T Stadium.

Room	Official Room Name
Running Back Meeting Room	Dreambuilt Homes Running Back Meeting Room
All-Staff Conference Room	Frankie Barela All-Staff Conference Room
Defensive Coordinator Office	Jeremy Earl Defensive Coordinator Office
Recruit Lounge	Seiders Family Recruiting Lounge
Defensive Staff Conference Room	West Texas Land Guys Defensive Staff Conference Room
Associate Head Coach Office	Kurt & Jerry McKee Associate Head Coach Office
Grand Entry Lobby	Tim & Annette Culp Grand Entry Lobby
SEZ SE Bell Tower	Mike Wallace Bell Tower
SW Gated Entrance	Scott and Jaime Bryant Family Southwest Gate
SE Gated Entrance	Travis & Lexi Thompson Southeast Gate
SEZ Concourse Loge Bar Area	John & Tracy Sellers
Recruit/NFL Corridor	Joe Dee Brooks Corridor
Gameday Tunnel	Sailor Sharbutt Memorial Tunnel
Head Coach Office	Joyce Davis Head Coach Office
Field Club	Gary Petersen Field Club
SEZ SW Bell Tower	John Billingsley Bell Tower

South End Zone – Field View

TTU
ITEM 3



CLIBON

RED RAIDER FACILITIES FOUNDATION
10000 FUTURE CENTER BLVD SUITE 400 DALLAS TEXAS 75243

POPULOUS

South End Zone – Premium Concourse
Named in recognition of John & Tracy Sellers

TTU
ITEM 3



CLIBON

RED RAIDER FACILITIES FOUNDATION
10000 FUTURE CENTER BLVD SUITE 400 DALLAS TEXAS 75243

POPULOUS

South End Zone – Field Club

Named in recognition of Gary Petersen

TTU
ITEM 3



GIBBON

RED RAIDER FACILITIES FOUNDATION

POPULOUS

South End Zone – Southwest Bell Tower & Southeast Bell Towers

Named in recognition of John Billingsley & Mike Wallace

TTU
ITEM 3



GIBBON

RED RAIDER FACILITIES FOUNDATION

POPULOUS

Recommendation

ITEM 3

- Approve the namings within the new South End Zone at Jones AT&T Stadium, as outlined in the board agenda.
- The donors concur with their approved name.
- Signage for the space will specify the approved name, in accordance with TTUS and TTU standards.



Texas Tech University

ITEM 4

Approve namings within the new Dustin R. Womble Football Center

Patrick Kramer and Kirby Hocutt



Overview

TTU
 ITEM 4

- Multiple donors have made certain financial commitments to the Red Raider Facility Foundation, Inc., benefiting construction of the new Dustin R. Womble Football Center.

Room	Official Room Name
Alumni Lounge	Steve & Elaine Nance Lounge
Player Lounge	Tim Winn & Rudy Renda Player Lounge
Recruit Theater	Doyle Family Recruit Theater
Player Locker Room	Scovell Family Player Locker Room
Gameday Locker Room	Scovell Family Gameday Locker Room
Student-Athlete Entry Lobby	Dorris Family Lobby
Training Room – Conference Room	Justin Fincher Conference Room
Nutrition Station	Steve and Jan Goree Family Nutrition Station
Team Theater #1 (Team Meeting Room)	Lance Langford Team Meeting Room
Team Theater #2 (Unit Meeting Room)	Tommy McVay Memorial Unit Meeting Room
Recovery Lounge	Brad and Barb Bouma Recovery Lounge
Cardio Balcony	Terry & Kelly Crofoot Cardio Balcony
Men's Coach Locker Room	Steve & Eileen Guthrie Men's Coach Locker Room
Equipment Conference Room	Brian Sikes Equipment Conference Room

View of the 6th Street Entry Area

TTU
ITEM 4



GILBON

RED RAIDER FACILITIES FOUNDATION

POPULOUS

Dustin R. Womble Football Center – Gameday Locker Room
Named in recognition of the John Scovell Family

TTU
ITEM 4



GILBON

RED RAIDER FACILITIES FOUNDATION

POPULOUS

Dustin R. Womble Football Center – Player’s Lounge

TTU
ITEM 4

Named in recognition of Rudy Renda & Tim Winn



CUIDON

RED RAIDER FACILITIES FOUNDATION

POPULOUS

Recommendation

ITEM 4

- Approve the namings within the new Dustin R. Womble Football Center as outlined in the board agenda.
- The donors concur with their approved room name.
- Signage for the space will specify the approved name, in accordance with TTUS and TTU standards.

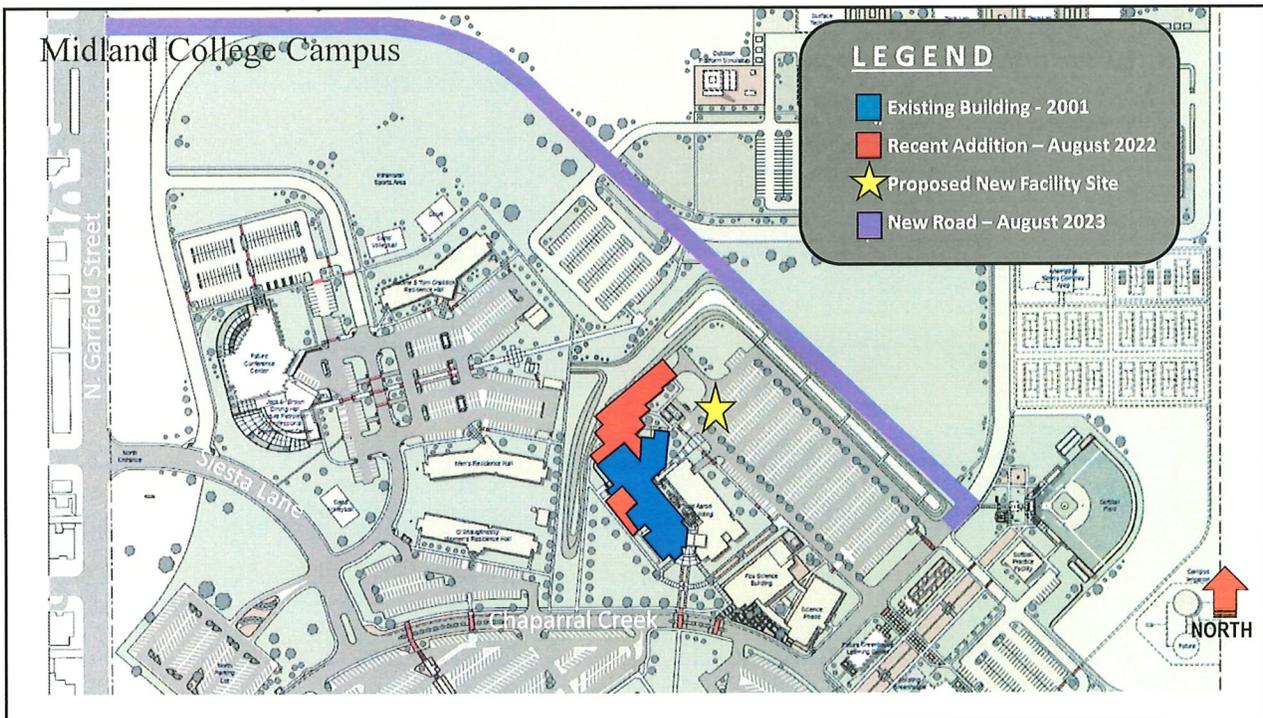


Texas Tech University Health Sciences Center

ITEM 5

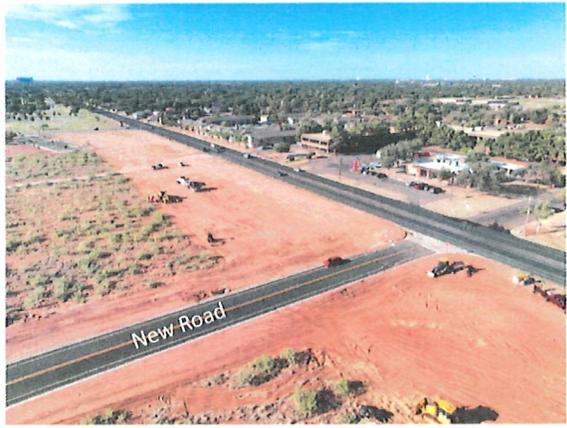
Approve expenditures for the Renovation of Room B60 in the Dorothy and Todd Aaron Medical Sciences Building and a New Building for the TTUHSC School of Health Professions Physician Assistant program projects for Design Professional Stage II design services

Billy Breedlove



New Road Complete

TTUHSC
ITEM 5



New Road and N. Garfield Street Intersection



New Road and Fox Road Intersection

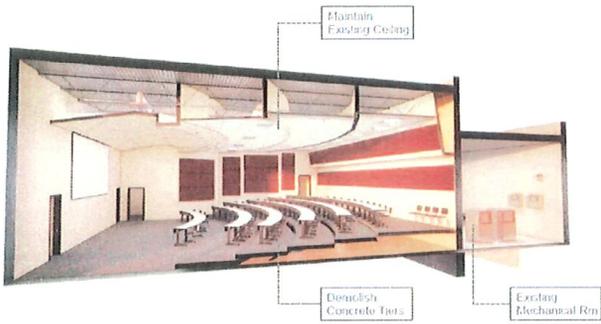
Project Overview – Renovate Room B60

TTUHSC
ITEM 5

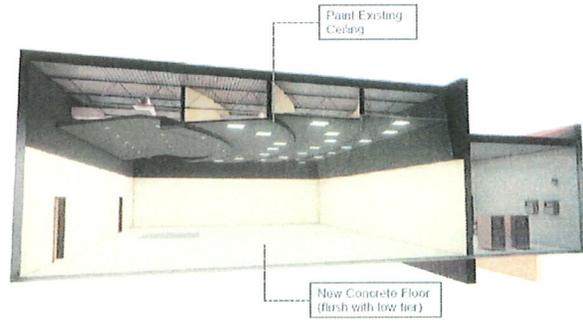
- Project will renovate Room B60, which contains 2,690 SF located within the Dorothy and Todd Aaron Medical Sciences Building located on the Midland College Campus.
- Reconfigure the existing 99-seat tiered lecture room to create a space with a flat floor which can then accommodate an ADA Testing Center, programmed to contain:
 - 15 testing rooms.
 - Proctor office.
 - IT room, and
 - Support / storage rooms.

Concept Renderings of B60 from Tiered Floor to Flat Floor

TTUHSC
 ITEM 5



Existing Tiered Floor with Fixed Tables



Tiers Demolished and New Concrete Flat Floor

New Floor Plan

TTUHSC
 ITEM 5

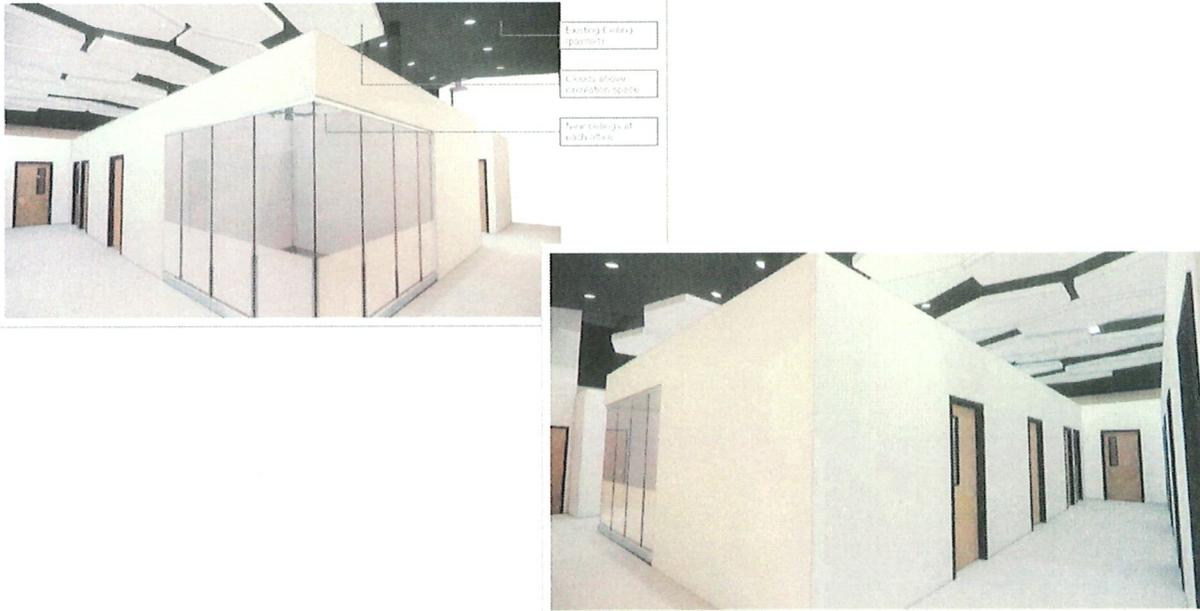


Department Legend

- ADA TESTING ROOM
- IT
- PROCTOR & MONITOR
- STORAGE

Concept Rendering - New Construction

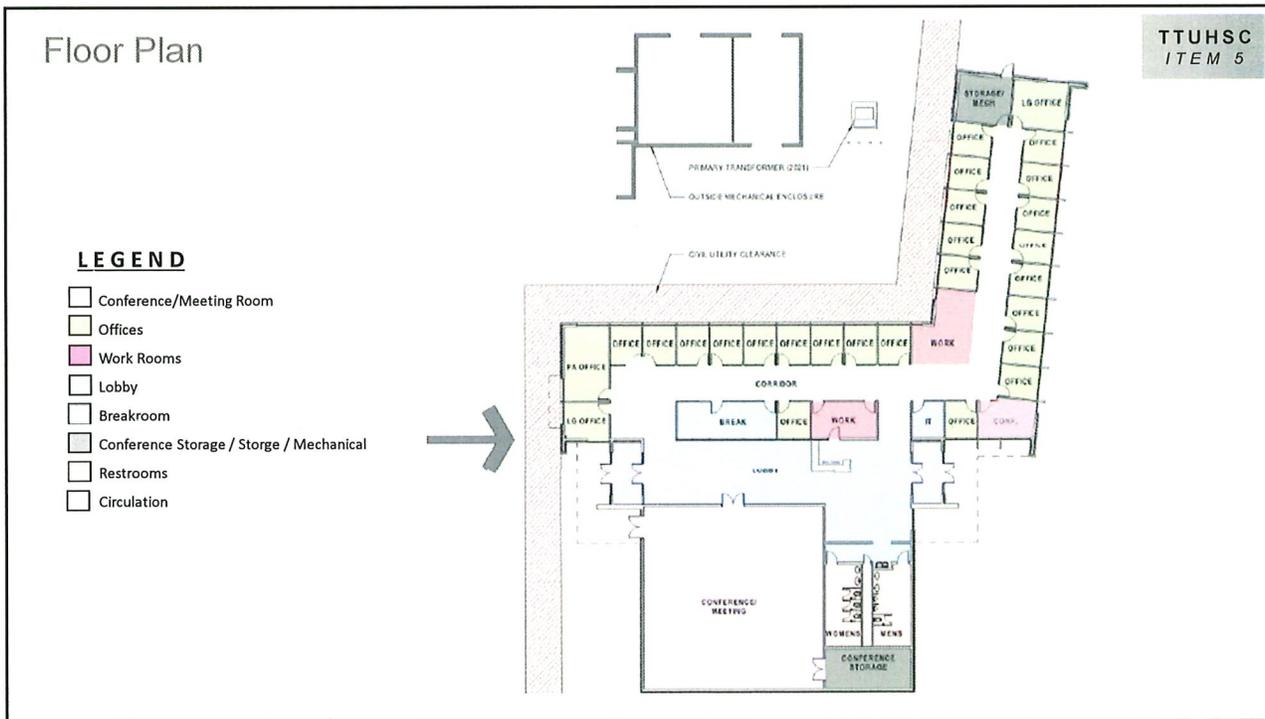
TTUHSC
ITEM 5



Project Overview – Construct New Building

TTUHSC
ITEM 5

- Project will construct a new one-story building with approximately 10,000 GSF for the TTUHSC School of Health Professions Physician Assistant program and be located adjacent to the Dorothy and Todd Aaron Medical Sciences Building.
- New facility is programmed to accommodate the entire administrative team – including PA program administrators, faculty, and staff. Project will provide:
 - Lobby / waiting / reception area.
 - Large multipurpose meeting room which supports conference seating and be subdivided into small and medium-sized breakout rooms.
 - Catering/food prep area.
 - Furniture/equipment storage areas.
 - Dean's office, along with faculty / staff offices, and breakroom.
 - IT / support spaces.
 - General storage space, custodial space, restrooms; and receiving area.



Project Budget

TTUHSC
 ITEM 5

	Board Approved November 2022	Additional Request	Revised Budget
	\$ 2,500,000	\$ 1,325,000	\$ 3,825,000
Construction	\$ 2,004,046	\$ 50,000	\$ 2,054,046
Professional Services	\$ 393,524	\$ 1,063,200	\$ 1,456,724
FF&E	\$ 0	\$ 0	\$ 0
Administrative Cost	\$ 48,144	\$ 112,525	\$ 160,669
BOR Directed Fees*	\$ 32,102	\$ 57,547	\$ 89,649
(2.4% FP&C Fee)			
Contingency	\$ 22,184	\$ 41,728	\$ 63,912

* Fee for 1% Landscape Enhancements and 1% Public Art - Waived

Recommendation

ITEM 5

- Authorize the chancellor or the chancellor's designee to
 - (i) Approve expenditures of \$1,325,000 for a total of \$3,825,000 for the Renovation of Room B60 in the Dorothy and Todd Aaron Medical Sciences Building and a New Building for the TTUHSC School of Health Professions Physician Assistant program project, with an anticipated budget of \$18,700,000.
 - (ii) Amend the Design Professional ("DP") Agreement.
 - (iii) Authorize Stage II design services.
- The total expenditure of \$3,825,000 which includes the previously approved \$2,500,000 will be funded through the Revenue Finance System ("RFS"), repaid with Capital Construction Assistance Projects ("CCAP") Legislative appropriations.



Texas Tech University Health Sciences Center

ITEM 6

Approve concept and authorize expenditures of the TTUHSC Lubbock – 5B West Research Lab Renovation project for Design Professional Stage II design services

Billy Breedlove



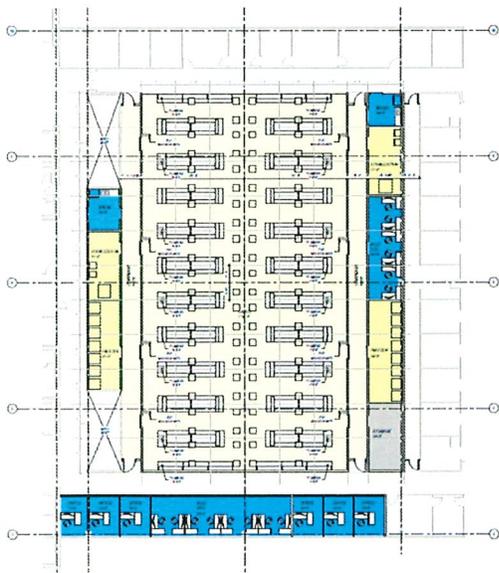
TTUHSC Lubbock – 5B West Research Lab Renovations Existing Floor Plan

TTUHSC
 ITEM 6

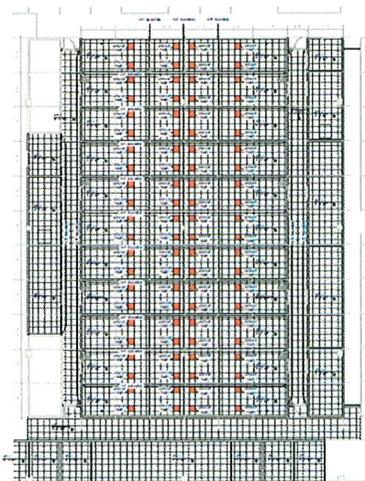


TTUHSC Lubbock – 5B West Research Lab Renovations

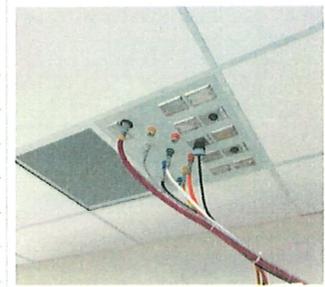
TTUHSC
 ITEM 6



Floor Plan Example



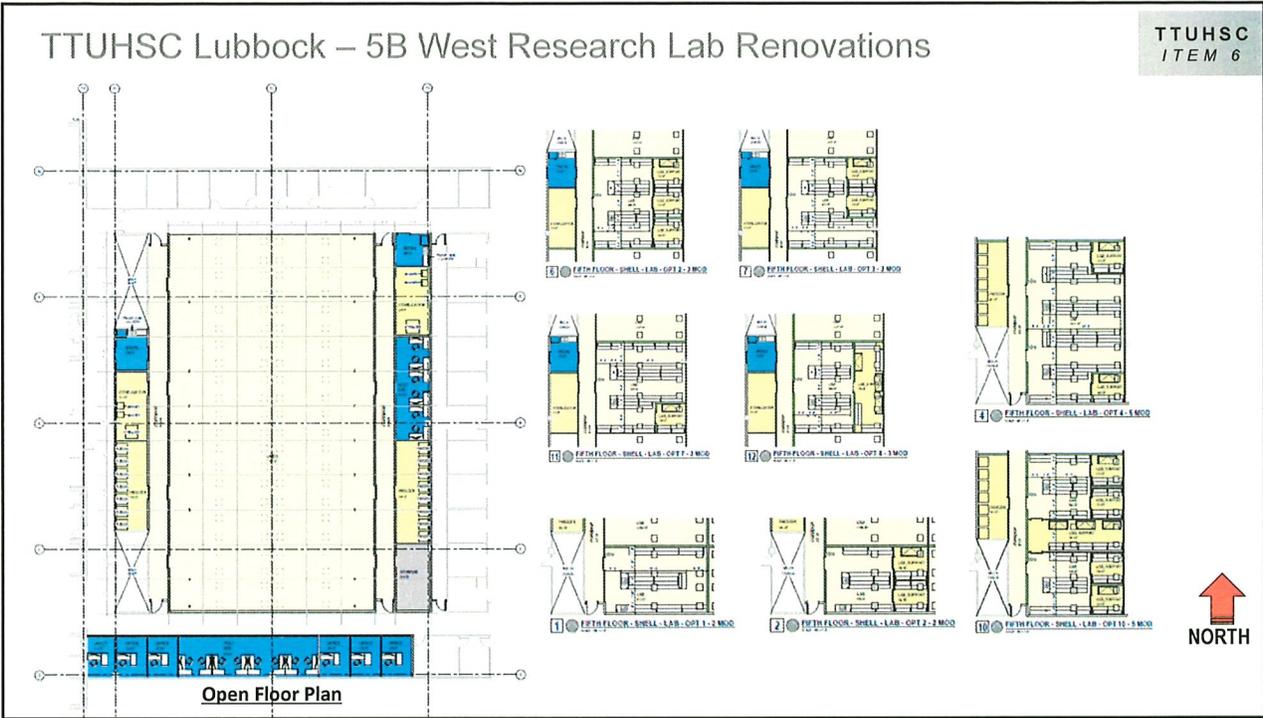
Ceiling Plan



Utility Connections

Utilities Include: compressed air, gas, vacuum, domestic hot and cold water and DI water. Connection points are color coordinated with the fixtures on the table.



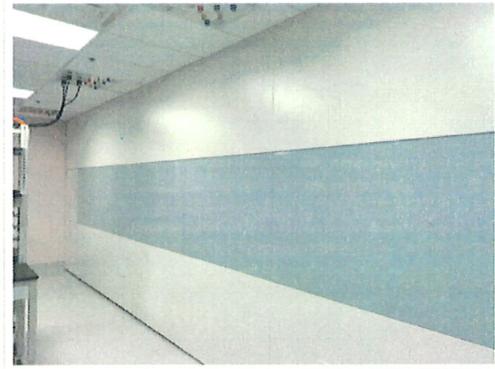


Existing Interior Photos (cont.)

TTUHSC
ITEM 6



Existing Lab



Movable Partition

Scope of Services

TTUHSC
ITEM 6

- Execute Design Professional Stage II design services consisting of:
 - Design Development ("DD");
 - Construction Documents ("CD");
 - Construction Administration ("CA") Phases;
 - Statement of Probable Cost; and
 - Project Schedule.

Project Overview

TTUHSC
 ITEM 6

- Project will renovate approximately 13,670 square feet of research space located in the west half of Pod B on the fifth floor of the TTUHSC building.
- Research labs and support spaces will be renovated into modern, innovative BSL2/BSL2+ labs.
- All existing furniture, finishes, and built-in equipment (FFE) will be removed, the floor plan reconfigured, and new FFE installed.
- All mechanical, electrical, and plumbing systems within the area of renovation will be updated and/or reconfigured.
- Renovations will provide the flexibility to accommodate different room configurations in order to meet the various needs of the academic and research programs.

Project Budget

TTUHSC
 ITEM 6

	Board Approved August 2023	Additional Request	Revised Budget
	\$ 244,219	\$ 880,418	\$ 1,124,637
Construction	\$ 0	\$ 0	\$ 0
Professional Services	\$ 167,610	\$ 698,070	\$ 865,680
FF&E	\$ 0	\$ 40,000	\$ 40,000
Administrative Cost	\$ 49,204	\$ 43,551	\$ 92,755
BOR Directed Fees	\$ 5,724	\$ 20,635	\$ 26,359
(1% Landscape Enhancements, 1% Public Art, and 2.4% FP&C Fee)			
Contingency	\$ 21,681	\$ 78,162	\$ 99,843

Recommendation

ITEM 6

- Authorize the chancellor or the chancellor's designee to
 - (i) Approve expenditures of \$880,418 for a total of \$1,124,637 for the TTUHSC Lubbock - 5B West Research Lab Renovations project, with an anticipated project budget of \$11,000,000.
 - (ii) Amend the Design Professional ("DP") Agreement.
 - (iii) Authorize Stage II design services.
- The total expenditures of \$1,124,637 which includes the previously approved \$244,219 will be funded through the Revenue Finance System ("RFS"), repaid with Capital Construction Assistance Projects ("CCAP") Legislative appropriation.



Texas Tech University Health Sciences Center

ITEM 7

Approve TTUHSC Institutional Master Plan

Dr. Lori Rice-Spearman



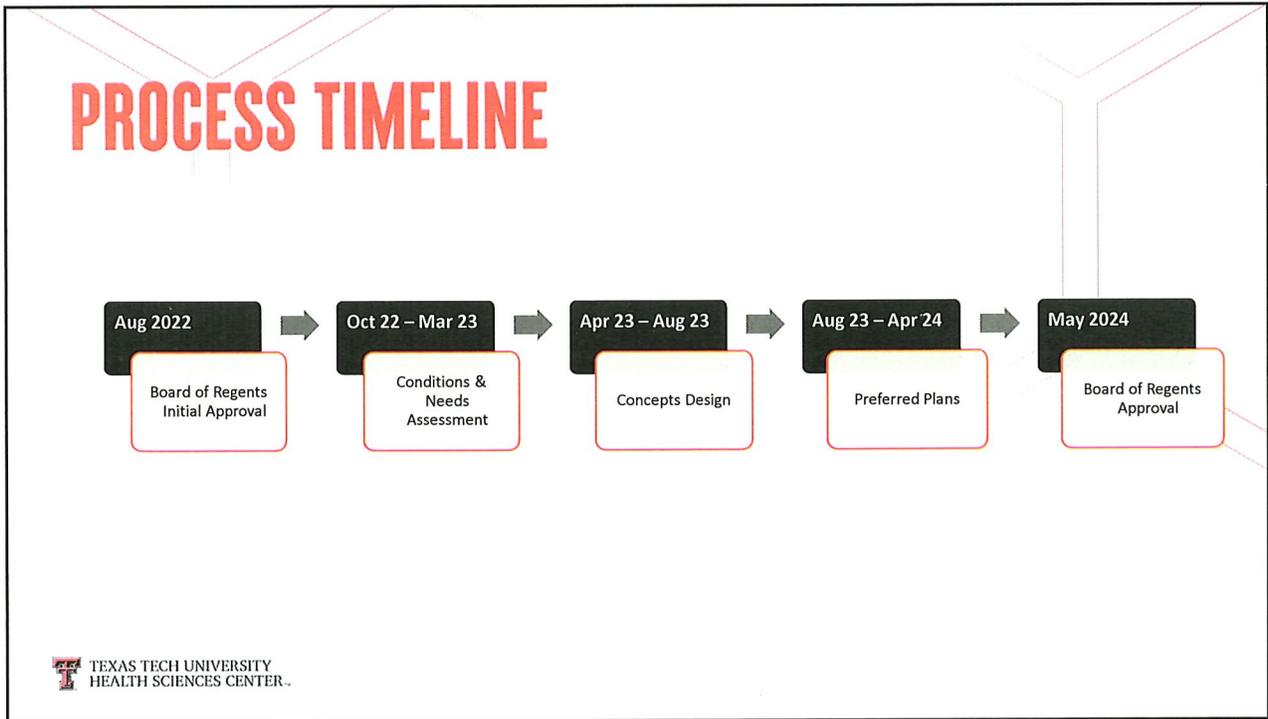
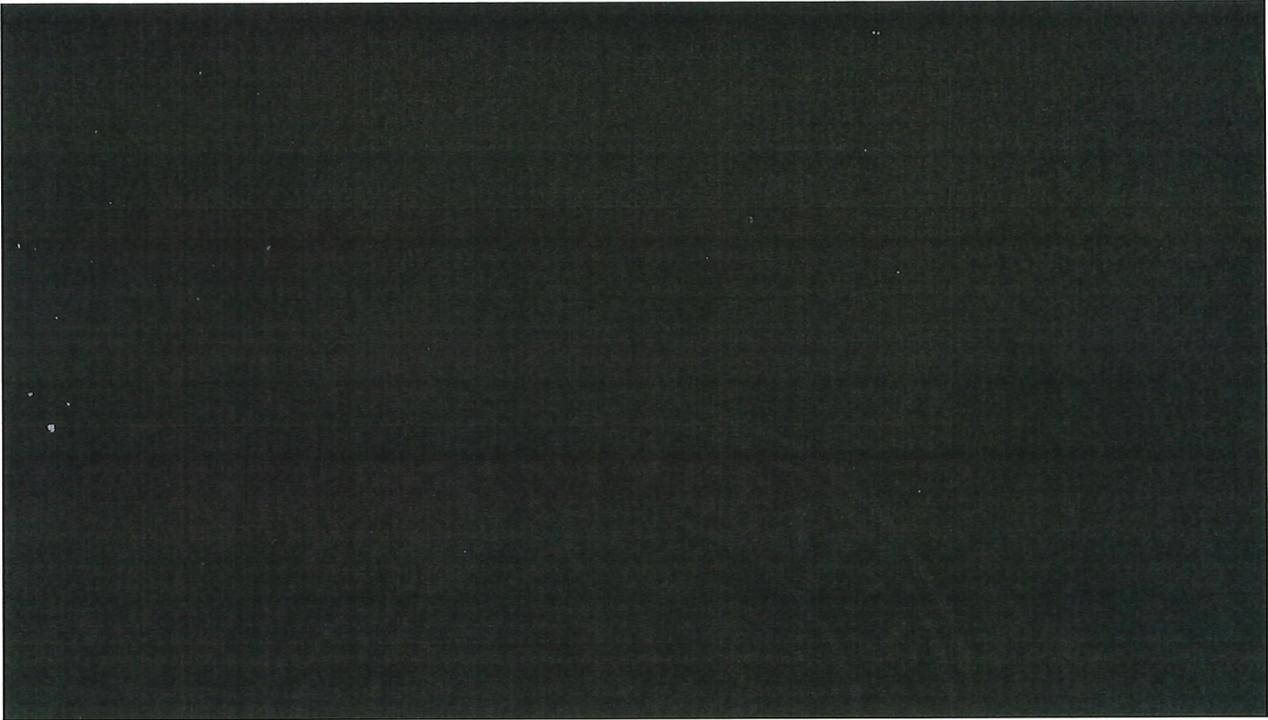

TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER™

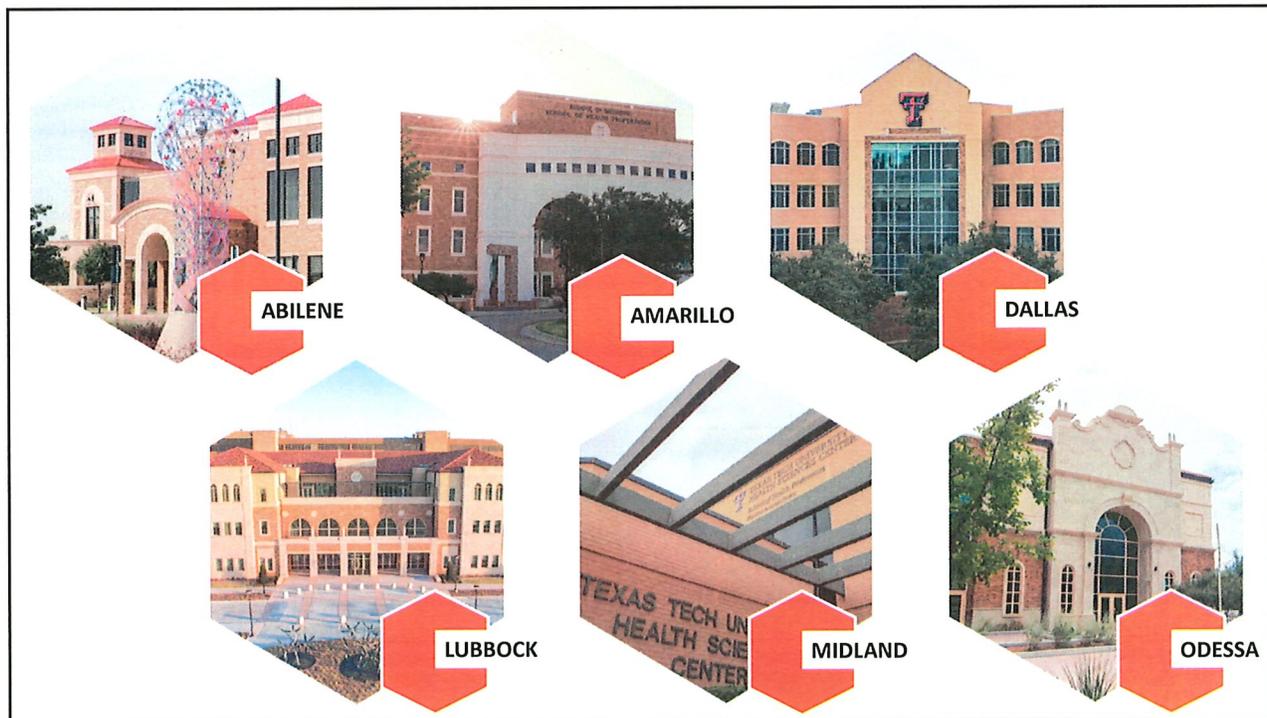
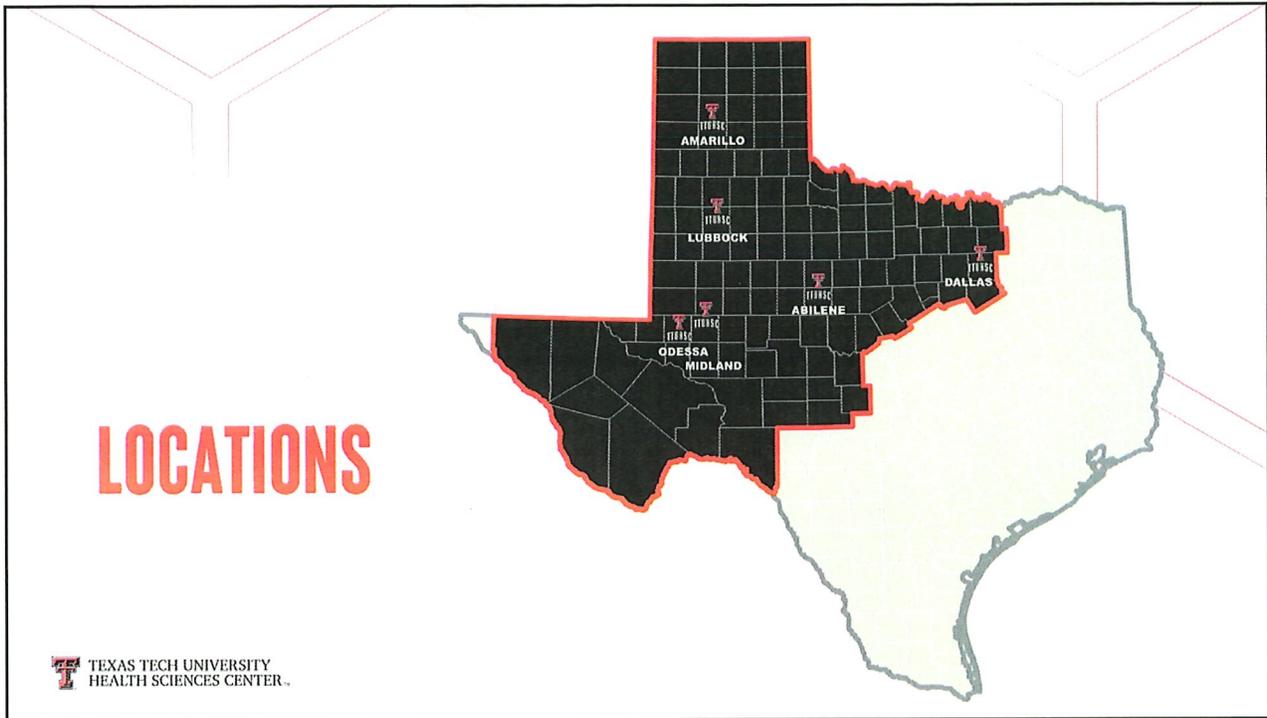
INSTITUTIONAL MASTER PLAN

2024

PENDING BOARD APPROVAL







EVALUATION CONSIDERATIONS

	Minimum Impact / Negative Review	Maximum Impact / Positive Review
Mission	Little strategic benefit advancing TTUHSC's mission	Highly impactful in helping to advance TTUHSC's mission at an institutional-level
ROI	Unlikely to provide financial return on investment including potential for increased operational spending to support	Significant potential for financial return on investment due to growth, operational efficiencies or addressed maintenance needs
Transformational	No transformational impact for the campus and hard to justify funding support	Highly transformational for the future of the campus and easy to justify for funding support
Implementation	Enabling requirements significantly impact the feasibility of successfully delivering the project	Highly feasible with no barriers to implementation beyond a typical project
Consistency	Does not improve the "color" of any categories on the Getting Everywhere to Green matrix	Makes multiple categories "green" on the Getting Everywhere to Green matrix
Experience	Minor enhancement of the overall campus experience for team members, learners or patients	Maximum enhancement of the campus experience that significantly advances TTUHSC's reputation and recruitment opportunities



Recommendation

ITEM 7

- Approve the Texas Tech University Health Sciences Center (“TTUHSC”) Institutional Master Plan.
- Authorize TTUHSC to make minor revisions to the plan as necessary with consultation of the Texas Tech University System office of Facilities Planning and Construction.

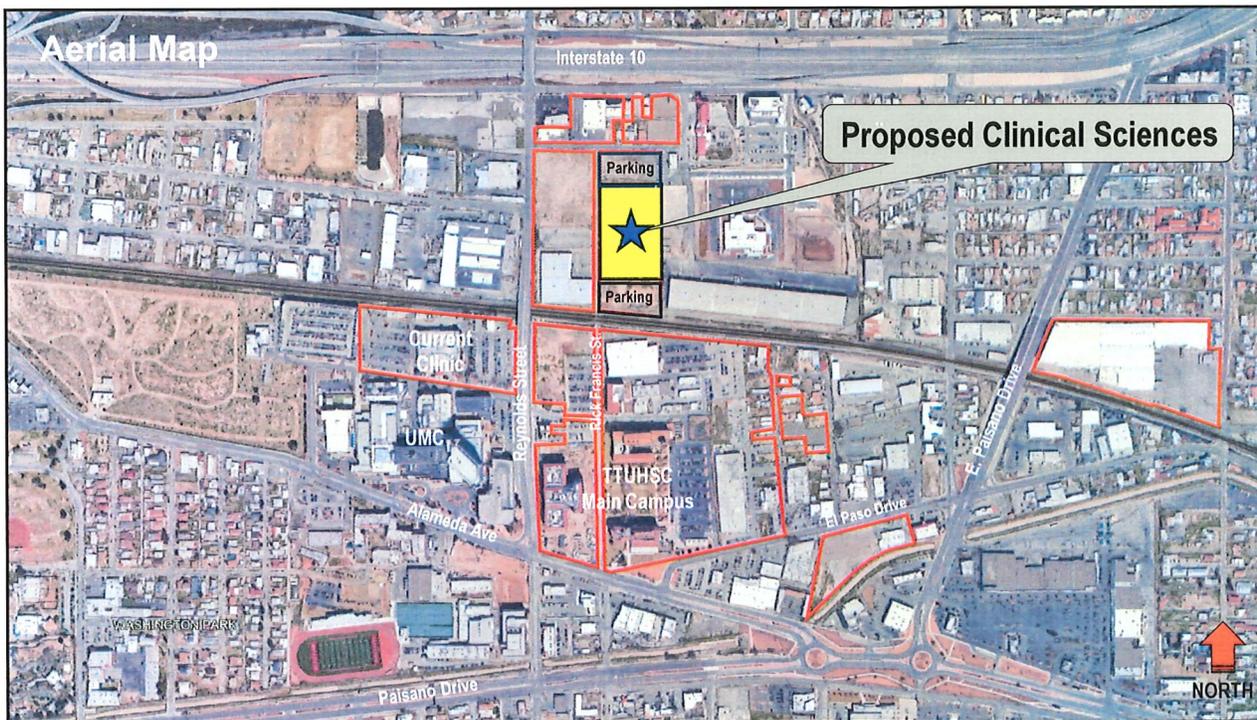


Texas Tech University Health Sciences Center El Paso

ITEM 8

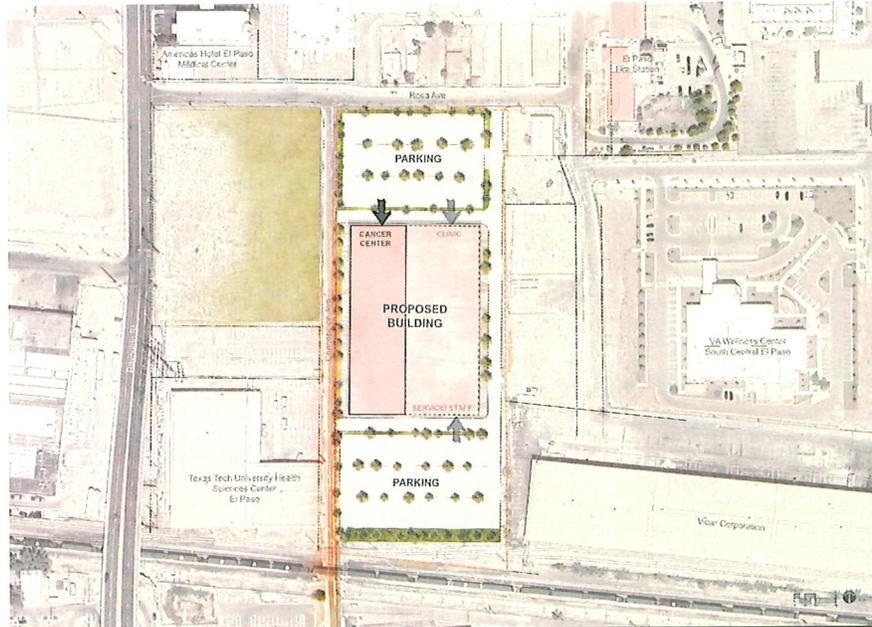
Approve expenditures of the Clinical Sciences Building project for Construction Manager At Risk pre-construction services

Billy Breedlove



Conceptual Site Plan

TTUHSC
EL PASO
ITEM 8



Scope of Services

TTUHSC
EL PASO
ITEM 8

- Award a Construction Management At Risk Agreement to provide pre-construction activities associated with the planning and design process:
 - Project evaluation;
 - Site analysis;
 - Constructability review;
 - Value engineering;
 - Scheduling;
 - Cost control; and
 - Development of Guaranteed Maximum Price ("GMP").

Project Overview

TTUHSC
EL PASO
ITEM 8

- Project will construct an approximate 160,000 GSF, three to four story building.
- New facility will house all existing clinical practices in the current facility inclusive of the Breast Care Center, Internal Medicine, Neurology, Obstetrics/Gynecology, Ophthalmology, Orthopedic Surgery and Rehabilitation, Pediatrics, and Surgery, with sub-specialty emphasis on Cardiothoracic, Urology, ENT, and Endocrinology. A non-oncology Infusion center has been requested.
- Project will consist of the following components supporting these clinics:
 - Exam and procedure rooms supporting TTUHCS El Paso School of Medicine clinical practices.

Project Overview (cont.)

TTUHSC
EL PASO
ITEM 8

- Support areas for clinical operations (nurse stations, triage/vitals, labor and delivery support, medicine storage, clinical supply rooms, waiting areas, and other support spaces).
- Administration, clinical providers, clinical support offices, and touchdown spaces.
- Resident touchdown spaces and classroom areas.
- Building support rooms (IT, mechanical, electrical, receiving, etc.).
- Other ancillary spaces (restrooms, break areas, student study areas, etc.).
- Parking.

Project Budget

TTUHSC
 EL PASO
 ITEM 8

	Board Approved November 2023	Additional Request	Revised Budget
	\$ 2,007,180	\$ 306,926	\$ 2,314,106
Construction	\$ 0	\$ 240,000	\$ 240,000
Professional Services	\$ 1,877,527	\$ 0	\$ 1,877,527
FF&E	\$ 0	\$ 0	\$ 0
Administrative Cost	\$ 0	\$ 36,500	\$ 36,500
BOR Directed Fees	\$ 47,043	\$ 17,793	\$ 64,836
<small>(1% Landscape Enhancements, 1% Public Art, and 2.4% FP&C Fee)</small>			
Contingency	\$ 82,610	\$ 12,633	\$ 95,243

Recommendation

ITEM 8

- Authorize the chancellor or the chancellor’s designee to
 - (i) Approve expenditures of \$306,926 for a total of \$2,314,106 for the Clinical Sciences Building project, with an anticipated project budget of \$120,000,000.
 - (ii) Award a Construction Manager At Risk (“CMAR”) Agreement; and
 - (iii) Authorize pre-construction services.
- The total expenditures of \$2,314,106 which includes the previously approved \$2,007,180 will be funded through the Revenue Finance System (“RFS”), repaid with Capital Construction Assistance Projects (“CCAP”) Legislative appropriations (\$59,897,111) gift funds, and institutional funds.

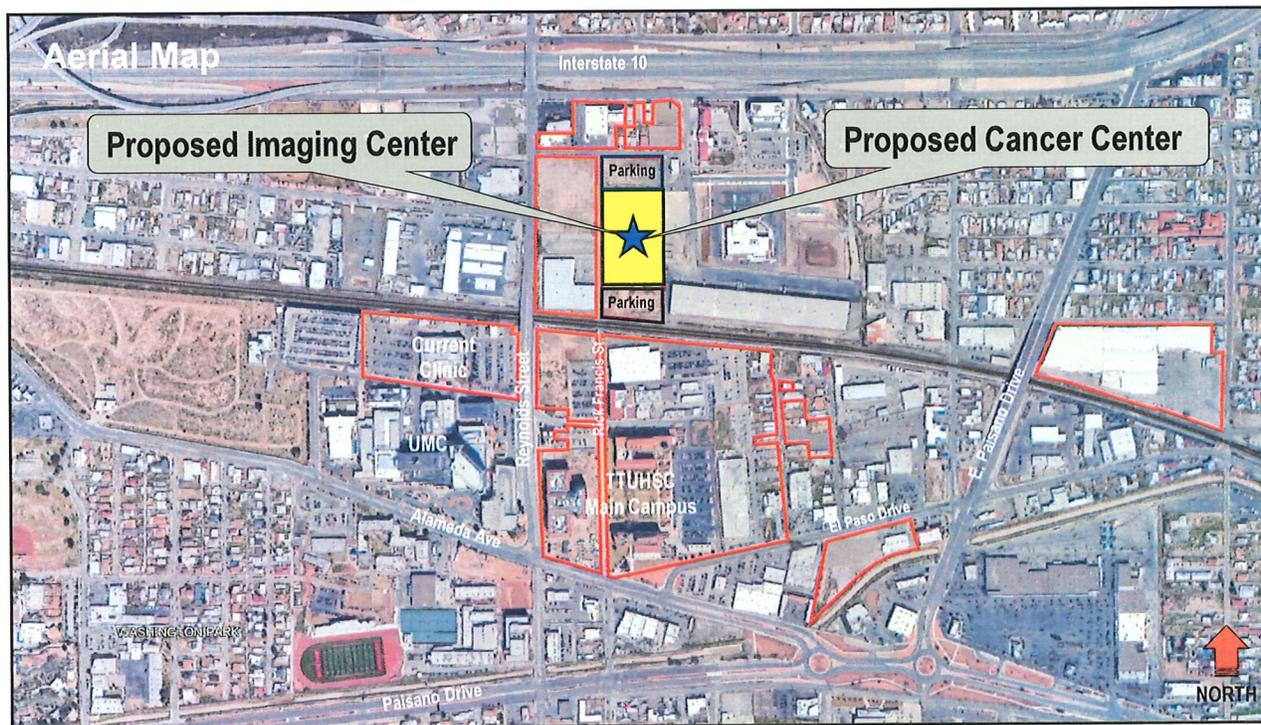


Texas Tech University Health Sciences Center El Paso

ITEM 9

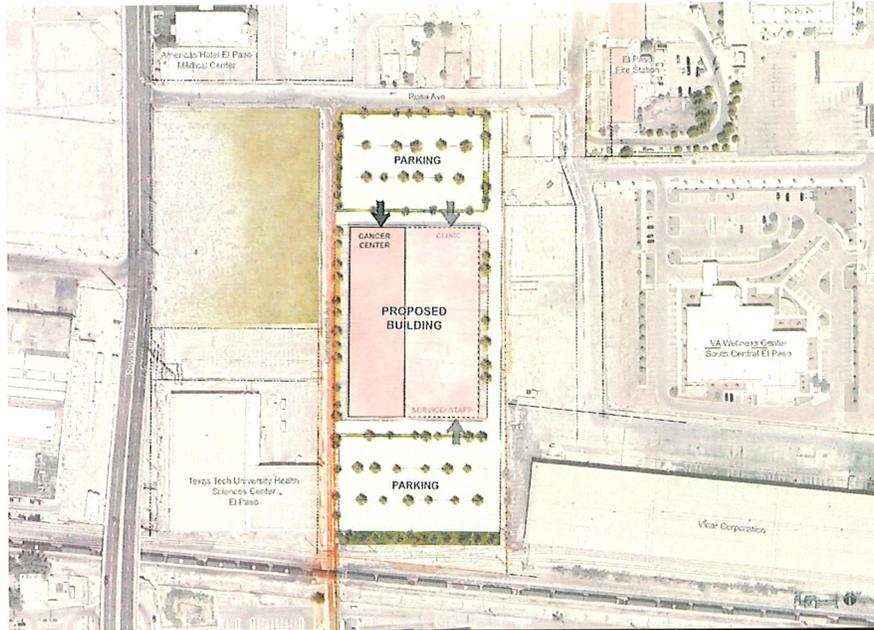
Approve expenditures of the Comprehensive Cancer Center project for Design Professional Stage II design services and Construction Manager At Risk pre-construction services

Billy Breedlove



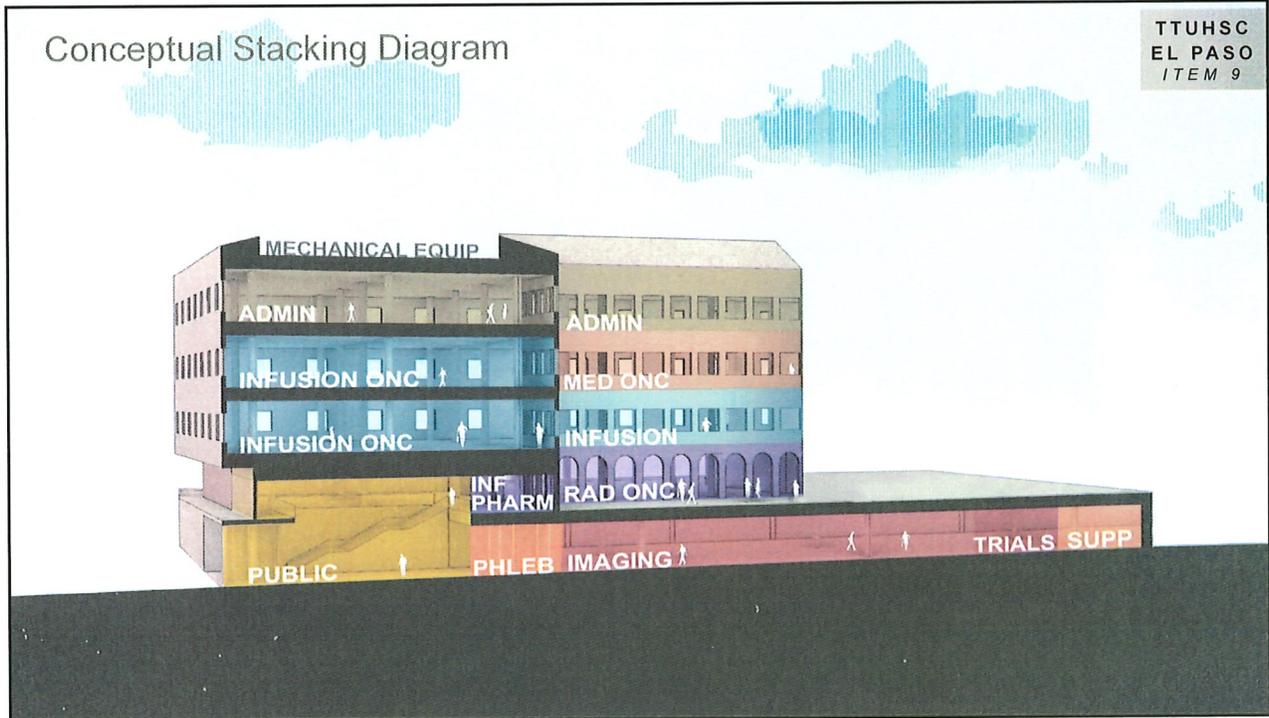
Conceptual Site Plan

TTUHSC
EL PASO
ITEM 9



Conceptual Stacking Diagram

TTUHSC
EL PASO
ITEM 9



Scope of Services

TTUHSC
EL PASO
ITEM 9

- Execute Design Professional Stage II design services consisting of:
 - Design Development ("DD");
 - Construction Documents ("CD");
 - Construction Administration ("CA") Phases;
 - Statement of Probable Cost; and
 - Project Schedule.

Scope of Services (cont.)

TTUHSC
EL PASO
ITEM 9

- Award a Construction Management At Risk Agreement to provide pre-construction activities associated with the planning and design process:
 - Project evaluation;
 - Site analysis;
 - Constructability review;
 - Value engineering;
 - Scheduling;
 - Cost control; and
 - Development of Guaranteed Maximum Price ("GMP").

Project Overview

TTUHSC
EL PASO
ITEM 9

- Project will construct an approximate 90,000 GSF multi-story facility to provide cancer screening and to improve cancer treatments and outcomes.
- The proposed new facility will include:
 - Imaging center containing approximately 20,000 GSF. This imaging center will be shared by the new TTUHSC El Paso Clinical Sciences Building.
 - The imaging center will contain approximately 12,000 GSF of imaging space which will include numerous machines and diagnostic equipment including X-rays, PETs, CTs, MRIs, Mammogram equipment, Radiology/Fluoroscopy equipment, Ultrasound equipment as well as a host of other treatment and diagnostic equipment.
 - Approximately 8,000 GSF of the imaging center will be dedicated to clinical support space that includes the common areas, clinical support, and space such as waiting rooms, nurse's stations, vital collection areas, doctor collaboration areas, and resident touchdown areas.

Project Overview (cont.)

TTUHSC
EL PASO
ITEM 9

- An Oncology Center with approximately 70,000 GSF that includes:
 - A Medical Oncology Clinic that includes approximately 11,500 GSF that will house numerous patient exam rooms, patient consultation rooms, patient procedure rooms as well as support areas for clinical operations.
 - A Radiation Oncology Clinic that includes approximately 11,000 GSF that includes patient exam rooms, patient dressing rooms, support areas, two linear accelerators and a computer tomograph simulator.
 - An Infusion Clinic that includes approximately 11,300 GSF that will include patient treatment open bays, patient treatment shell open bay space, patient private rooms, patient consultation rooms and support space for clinical operations.
 - The remaining 36,200 SF will include:
 - Resident touchdown space;
 - Clinical support and non-assignable square footage for the administration;
 - Common areas; and building support spaces.

Project Budget

TTUHSC
 EL PASO
 ITEM 9

	Board Approved November 2023	Additional Request	Revised Budget
	\$ 1,725,150	\$ 5,531,878	\$ 7,257,028
Construction	\$ 0	\$ 240,000	\$ 240,000
Professional Services	\$ 1,613,713	\$ 4,889,945	\$ 6,503,658
FF&E	\$ 0	\$ 0	\$ 0
Administrative Cost	\$ 0	\$ 34,000	\$ 34,000
BOR Directed Fees	\$ 40,433	\$ 140,253	\$ 180,686
<small>(1% Landscape Enhancements, 1% Public Art, and 2.4% FP&C Fee)</small>			
Contingency	\$ 71,004	\$ 227,680	\$ 298,684

Recommendation

ITEM 9

- Authorize the chancellor or the chancellor's designee to
 - (i) Approve expenditures of \$5,531,878 for a total of \$7,257,028 for the Comprehensive Cancer Center project, with an anticipated project budget of \$95,000,000.
 - (ii) Award a Design Professional ("DP") Agreement and authorize Stage II design services.
 - (iii) Award a Construction Manager At Risk ("CMAR") Agreement and authorize pre-construction services.
- The total expenditures of \$7,257,028 which includes the previously approved \$1,725,150 will be funded through the Revenue Finance System ("RFS"), repaid with Legislative Appropriation from the 88th Texas Legislative Regular Session (\$65,000,000 of general revenue), gift funds, and institutional funds.



Texas Tech University System

ITEM 10

Report on Facilities Planning and Construction projects (project data as of 04/18/2024)

Billy Breedlove



TTU Academic Sciences Building

Projected Budget: \$ 112,500,000

Gross Square Feet: 131,411 GSF

Team / Status:

- Design Professional:
Barnes Gromatzky Kosarek Architects, Inc. @ 92%
- Construction Manager At Risk (CMAR):
Western Builders of Amarillo, Inc. @ 79%
- Construction Manager Agent (CMA): Waived
- Landscape Enhancement: Waived
- Public Art: Waived

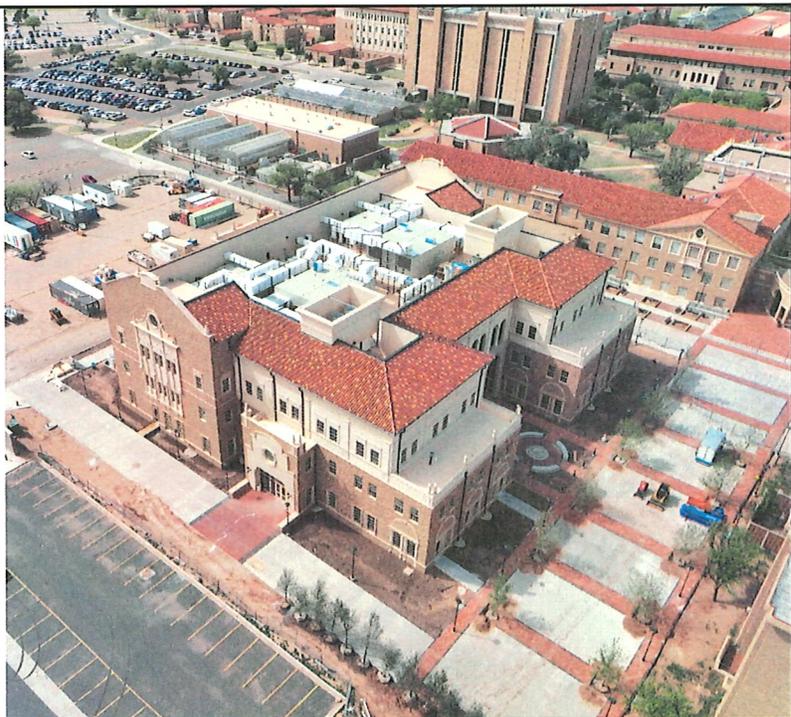
Substantial Completion:

Original Date: February 2024

Amended Date: May 2024

Actual Date: TBD

Ribbon Cutting: August Board Meeting





TTU Academic Sciences Building

Construction Delivery: CMAR

BUDGET	BOR Appr (GMP) 4/2022 129,254 GSF	Previous Budget As Of 2/2024 131,411 GSF	Current Budget As Of 4/18/2024 131,411 GSF	+ / (-) Change D-C	NOTES
	B	C	D		
BUDGET	\$ 112,500,000	\$ 112,500,000	\$ 112,500,000	\$ -	
CATEGORY					
Construction	\$ 93,406,886	\$ 93,406,886	\$ 93,406,886	\$ -	
Professional Services	\$ 7,857,451	\$ 7,857,451	\$ 7,857,451	\$ -	
FF&E	\$ 5,035,632	\$ 5,035,632	\$ 5,035,632	\$ -	
Administrative	\$ 375,078	\$ 375,078	\$ 375,078	\$ -	
Project Contingency	\$ 3,188,234	\$ 3,188,234	\$ 3,188,234	\$ -	
Regents' Rules	\$ 2,636,719	\$ 2,636,719	\$ 2,636,719	\$ -	
TOTAL	\$ 112,500,000	\$ 112,500,000	\$ 112,500,000	\$ -	

PARTNERS

Construction Manager	Western Builders of Amarillo, Inc.
Design Professional	Barnes Gromatzky Kosarek Architects, Inc.
CM Agent	Waived
Tier 2 Auditor	CBIZ

ASU Carr Hall Renovation

Current Budget: \$ 8,561,645

Gross Square Feet: 20,920 GSF

Team / Status:

- Design Build Team:
 - Design Professional:
O'Connell Robertson @ 80%
 - Contractor
Hoar Construction @ 83%
- Construction Manager Agent (CMA): Waived
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion:

Original Date: February 2024

Actual Date: March 11, 2024



ASU Elta Joyce Murphey Auditorium Renovation

Current Budget: \$ 8,957,200

Gross Square Feet: 8,205 GSF

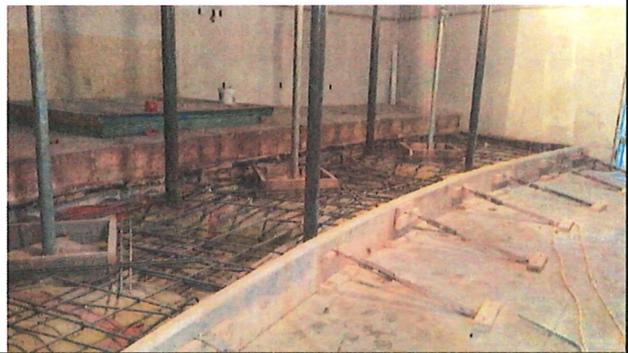
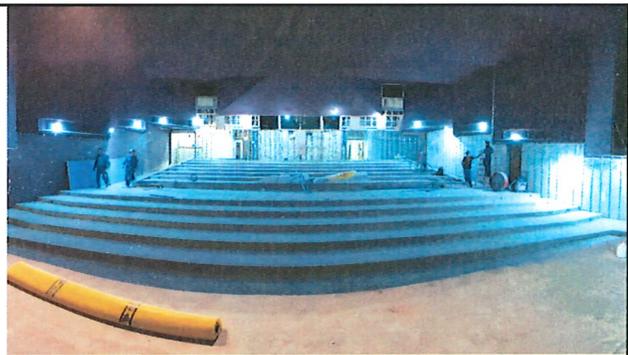
Team / Status:

- Design Professional:
PBK Architects @ 77%
- Construction Manager At Risk (CMAR):
Western Builders @ 13%
- Construction Manager Agent (CMA): Waived
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion:

Original Date: July 2024

Actual Date: TBD



ASU Elta Joyce Murphey Auditorium Renovation

Construction Delivery: CMAR

	BOR Appr (Full) 8/11/2023 5,679 GSF	Previous Budget As Of 2/2024 8,205 GSF	Current Budget As Of 4/18/2024 8,205 GSF	+ / (-) Change D-C	NOTES
	B	B	D		
BUDGET	\$ 6,000,000	\$ 8,957,200	\$ 8,957,200	\$ -	
CATEGORY					
Construction	\$ 5,019,500	\$ 7,909,196	\$ 7,909,196	\$ -	
Professional Services	\$ 625,796	\$ 625,796	\$ 625,796	\$ -	
FF&E	\$ 104,649	\$ 104,649	\$ 104,649	\$ -	
Administrative	\$ 27,905	\$ 27,905	\$ 27,905	\$ -	
Project Contingency	\$ 81,534	\$ 79,729	\$ 79,729	\$ -	
<i>Regents' Rules</i>	\$ 140,616	\$ 209,925	\$ 209,925	\$ -	
TOTAL	\$ 6,000,000	\$ 8,957,200	\$ 8,957,200	\$ -	

PARTNERS
 Construction Manager: Western Builders
 Design Professional: PBK Architects
 CMA Agent: Waived
 Tier 2 Auditor: Waived

ASU Concho Hall Demolition

Current Budget: \$ 6,360,000

Gross Square Feet: 103,883 GSF

Team / Status:

- Design Professional: R2M Engineering @ 45%
- Construction Manager At Risk (CMAR): Collier Construction @ 0%
- Construction Manager Agent (CMA): Waived
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion:

Original Date: November 2024

Actual Date: TBD





ASU Concho Hall Demolition

Construction Delivery: CMAR

	BOR Appr 2/2024 103,883 GSF	Previous Budget As Of 2/2024 103,883 GSF	Current Budget As Of 4/18/2024 103,883 GSF	+ / (-) Change	NOTES
	B	C	D	D-C	
BUDGET	\$ 6,360,000	\$ 6,360,000	\$ 6,360,000	\$ -	
CATEGORY					
Construction	\$ 5,660,731	\$ 5,660,731	\$ 5,660,731	\$ -	
Professional Services	\$ 470,215	\$ 470,215	\$ 470,215	\$ -	
FF&E	\$ -	\$ -	\$ -	\$ -	
Administrative	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	
Project Contingency	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	
Regents' Rules	\$ 149,054	\$ 149,054	\$ 149,054	\$ -	
TOTAL	\$ 6,360,000	\$ 6,360,000	\$ 6,360,000	\$ -	

PARTNERS

Construction Manager	Collier Construction
Design Professional	R2M
CM Agent	Waived
Tier 2 Auditor	Waived

ASU Central Plant Renovation and Addition (CCAP)

Current Budget: \$ 36,000,000

Gross Square Feet: N/A

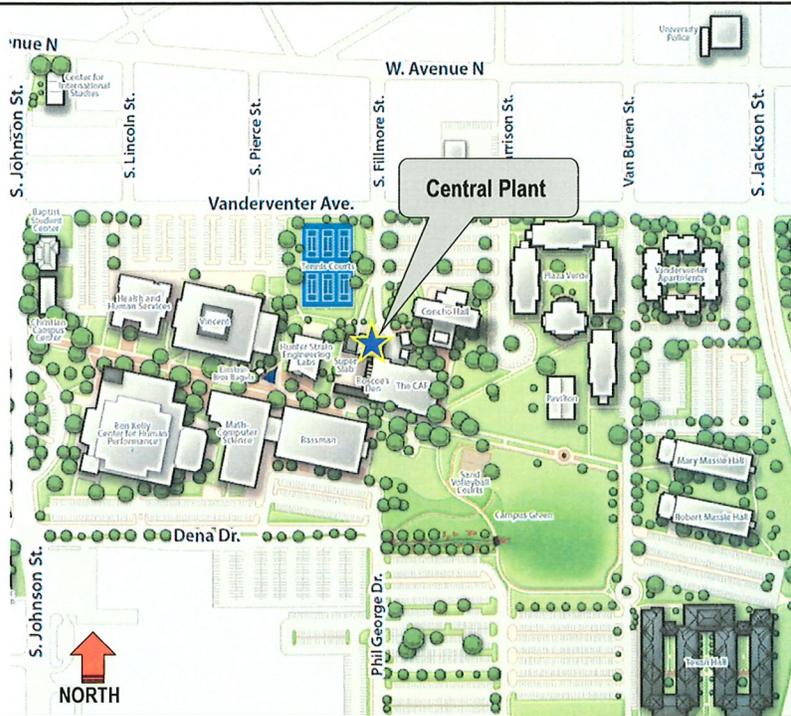
Team / Status:

- Design Build Team:
 - Design Professional - Sims Architects, Inc @ 37%.
 - Contractor - Western Builders of Amarillo, Inc. @ 0%
- Construction Manager Agent (CMA): Timshel @ 0%
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion:

Original Date: October 2025

Actual Date: TBD



ASU Central Plant Renovation and Addition(CCAP)

Construction Delivery: DB

	BOR Appr (Full) 11/2023 N/A GSF	Previous Budget As Of 2/2024 N/A GSF	Current Budget As Of 4/18/2024 N/A GSF	+ /(-) Change	NOTES
	B	C	D	D-C	
BUDGET	\$ 36,000,000	\$ 36,000,000	\$ 36,000,000	\$ -	
CATEGORY					
Construction	\$ 32,025,732	\$ 32,025,732	\$ 32,025,732	\$ -	
Professional Services	\$ 2,886,620	\$ 2,886,620	\$ 2,886,620	\$ -	
FF&E	\$ 8,500	\$ 8,500	\$ 8,500	\$ -	
Administrative	\$ 87,150	\$ 87,150	\$ 87,150	\$ -	
Project Contingency	\$ 148,249	\$ 148,249	\$ 148,249	\$ -	
Regents' Rules	\$ 843,749	\$ 843,749	\$ 843,749	\$ -	
TOTAL	\$ 36,000,000	\$ 36,000,000	\$ 36,000,000	\$ -	

PARTNERS

Construction Manager Western Builders of Amarillo
 Design Professional Sims Architects, Inc.
 CM Agent Timshel
 Tier 2 Auditor Fort Hill

ASU Aviation Program Training Facility

Current Budget: \$ 8,622,039

Gross Square Feet: 14,450 GSF

Team / Status:

- Design Professional: KFW Architects AIA @ 76%
- Construction Manager At Risk (CMAR): Hoar Construction @ 1%
- Construction Manager Agent (CMA): Waived
- Landscape Enhancement: Waived
- Public Art: Waived

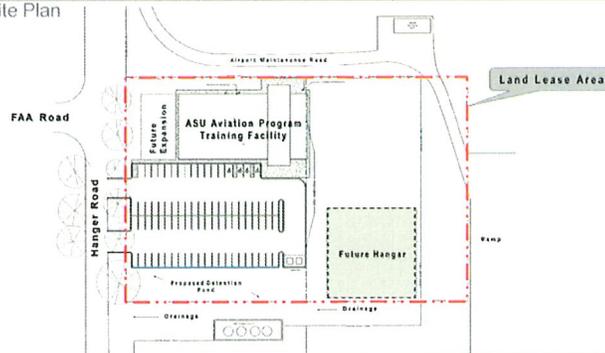
Substantial Completion:

Original Date: January 2025

Actual Date: TBD



Site Plan





ASU Aviation Program Training Facility

Construction Delivery: CMAR

	BOR Appr (Full) 11/2023 14,450 GSF	Previous Budget As Of 2/2024 14,450 GSF	Current Budget As Of 4/18/2024 14,450 GSF	+ / (-) Change	NOTES
	B	C	D	D-C	
BUDGET	\$ 8,622,039	\$ 8,622,039	\$ 8,622,039	\$ -	
CATEGORY					
Construction	\$ 7,339,375	\$ 7,339,375	\$ 7,339,375	\$ -	
Professional Services	\$ 599,792	\$ 599,792	\$ 599,792	\$ -	
FF&E	\$ 294,456	\$ 294,456	\$ 294,456	\$ -	
Administrative	\$ 22,086	\$ 22,086	\$ 22,086	\$ -	
Project Contingency	\$ 164,251	\$ 164,251	\$ 164,251	\$ -	
Regents' Rules	\$ 202,079	\$ 202,079	\$ 202,079	\$ -	
TOTAL	\$ 8,622,039	\$ 8,622,039	\$ 8,622,039	\$ -	

PARTNERS

Construction Manager Hoar Construction
 Design Professional KFW Architects, AIA
 CMAgent Waived
 Tier 2 Auditor Townsend

TTUHSC Preston Smith Library 3rd Floor Renovation

Current Budget: \$7,000,000

Gross Square Feet: 29,837 GSF

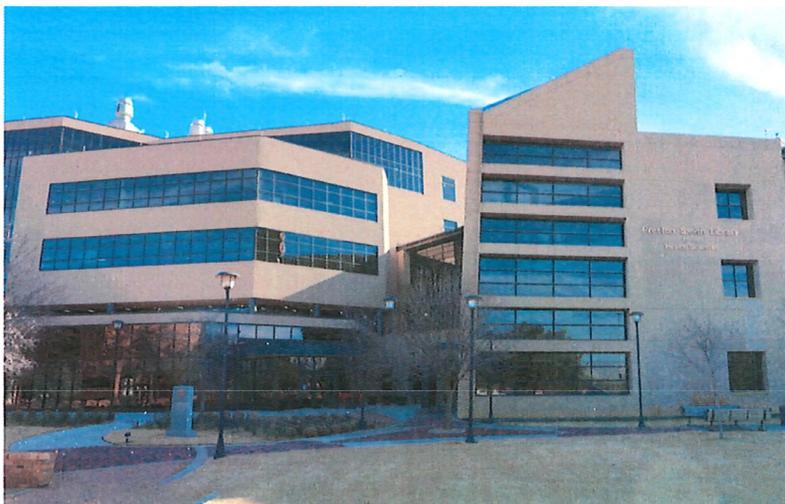
Team / Status:

- Design Professional (Contracted with TTUHSC):
Page Southerland Page, Inc.
Fanning, Fanning & Assoc., Inc.
- Competitive Sealed Proposal (CSP)
JT Vaughn Construction @ 17%
- Construction Manager Agent (CMA): Waived
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion:

Original Date: August 2024

Actual Date: TBD



TTUHSC Preston Smith Library 3rd Floor Renovation

Construction Delivery: CSP

BUDGET	BOR Appr (Full) 11/2023 29,837	Previous Budget As Of 2/2024 29,837	Current Budget As Of 4/18/2024 29,837	+ / (-) Change	NOTES
	B	C	D	D-C	
BUDGET	\$ 7,000,000	\$ 7,000,000	\$ 7,000,000	\$ -	
CATEGORY					
Construction	\$ 4,852,590	\$ 4,852,590	\$ 4,852,590	\$ -	
Professional Services	\$ 544,563	\$ 544,563	\$ 544,563	\$ -	
FF&E	\$ 1,136,599	\$ 1,136,599	\$ 1,136,599	\$ -	
Administrative	\$ 200,118	\$ 200,118	\$ 200,118	\$ -	
Project Contingency	\$ 102,068	\$ 102,068	\$ 102,068	\$ -	
Regents' Rules	\$ 164,062	\$ 164,062	\$ 164,062	\$ -	
TOTAL	\$ 7,000,000	\$ 7,000,000	\$ 7,000,000	\$ -	

PARTNERS

Construction Manager JT Vaughn Construction
 Design Professional Page Southland Page, Inc
 (Contracted with TTUHSC) Fanning & Assoc. Inc.
 CMAgent Waived
 Tier 2 Auditor Waived

TTUHSC Lubbock Laboratory Animal Resource Center Expansion (LARC)

Current Budget: \$ 15,000,000

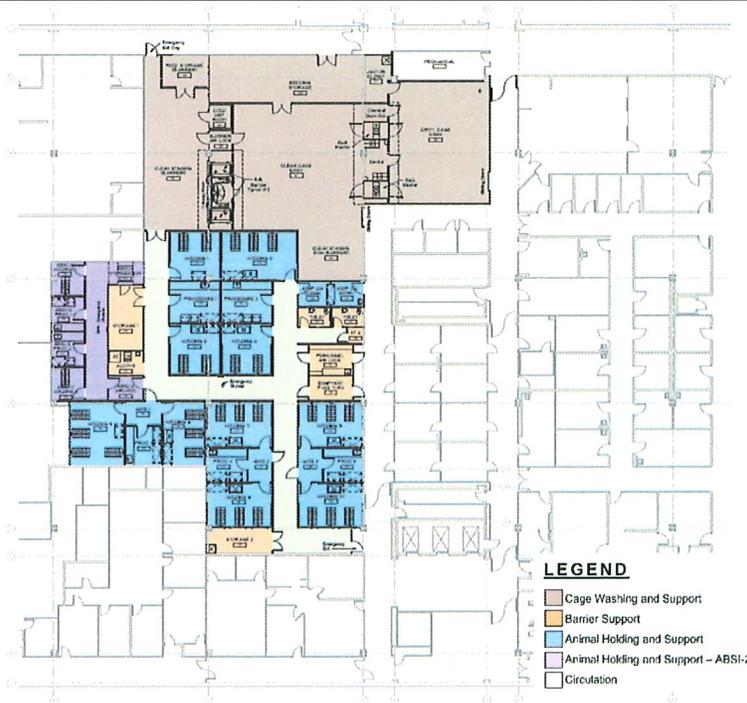
Gross Square Feet: 14,066 GSF

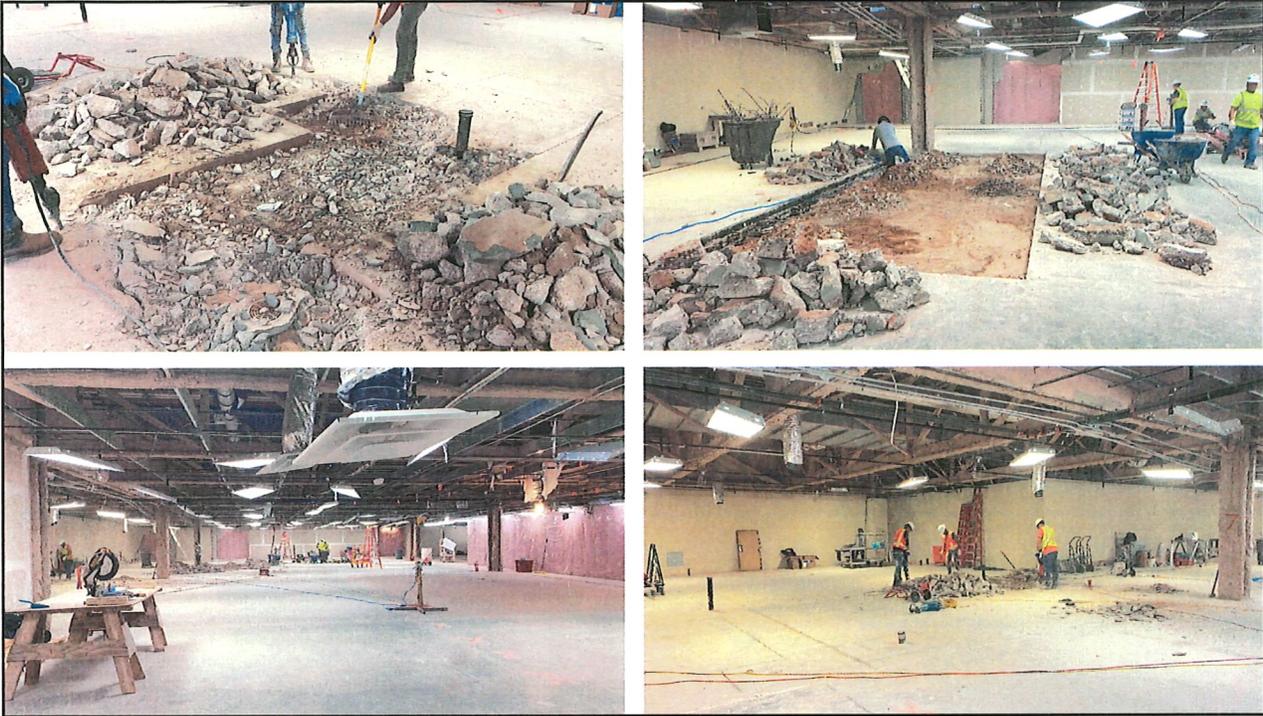
Team / Status:

- Design Professional:
Sims Architects, Inc. @ 79%
- Construction Manager At Risk (CMAR):
Western Builders of Amarillo, Inc. @ 1%
- Construction Manager Agent (CMA): Waived
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion Date:
 Original Date: March 2025

Actual Date: TBD





TTUHSC Laboratory Animal Resource Center Expansion (LARC)

Construction Delivery: CSP

	BOR Appr (Full) 2/2024 14,066	Previous Budget As Of 2/2024 14,066	Current Budget As Of 4/18/2024 14,066	+ / (-) Change	NOTES
	B	C	D	D-C	
BUDGET	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ -	
CATEGORY					
Construction	\$ 9,879,350	\$ 9,879,350	\$ 9,879,350	\$ -	
Professional Services	\$ 1,128,080	\$ 1,128,080	\$ 1,128,080	\$ -	
FF&E	\$ 3,129,300	\$ 3,129,300	\$ 3,129,300	\$ -	
Administrative	\$ 318,081	\$ 318,081	\$ 318,081	\$ -	
Project Contingency	\$ 193,627	\$ 193,627	\$ 193,627	\$ -	
Regents' Rules	\$ 351,562	\$ 351,562	\$ 351,562	\$ -	
TOTAL	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ -	

PARTNERS

Construction Manager	Western Builders of Amarillo, Inc.
Design Professional	Sims Architects, Inc.
CM Agent	Waived
Tier 2 Auditor	Fort Hill

MSU Bolin Hall Renovation and Expansion

Current Budget: \$ 43,356,000

Gross Square Feet: 93,494 GSF Renovation
7,500 GSF Addition

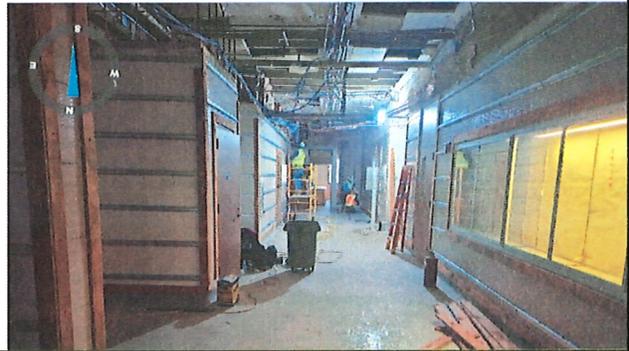
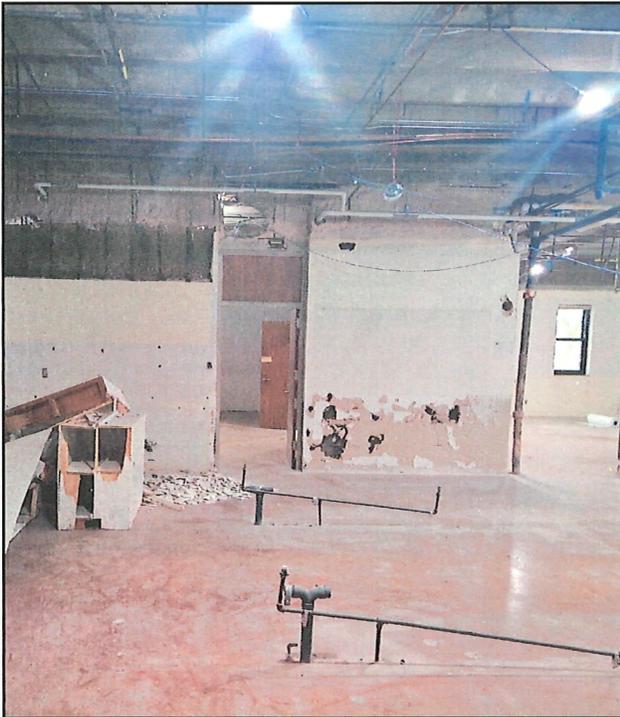
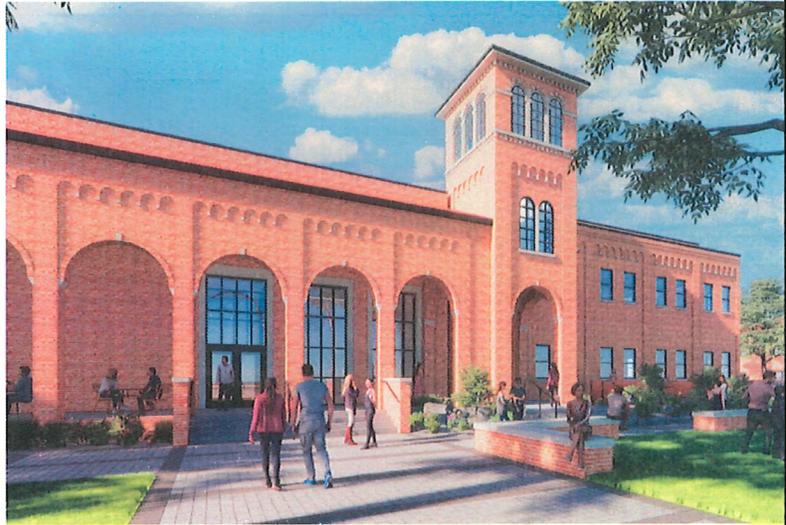
Team / Status:

- Design Build Team:
 - Design Professional – Corgan @ 70%
 - Contractor – Whiting-Turner Contracting Co. @ 4%
- Construction Manager Agent (CMA): Prolego @ 0%
- Public Art: Adam Frank

Substantial Completion Date:

Phase I – January 2025
Phase II – August 2025

Actual Date – TBD



MSU Bolin Hall Renovation and Expansion

BUDGET	BOR Appr (Full)	Previous Budget As Of		Current Budget As Of		+ / (-) Change D-C	NOTES
	11/2023 55,000 GSF Reno 7,500 GSF New B	2/2024 55,000 GSF Reno 7,500 GSF New C	4/18/2024 55,000 GSF Reno 7,500 GSF New D	4/18/2024 55,000 GSF Reno 7,500 GSF New D			
BUDGET	\$ 43,356,000	\$ 43,356,000	\$ 43,356,000	\$ 43,356,000	\$ -		
CATEGORY							
Construction	\$ 34,230,150	\$ 34,260,150	\$ 34,272,650	\$ 34,272,650	\$ 12,500		Architect backcharge and credit to owner's contingency for MEP peer review reimbursement.
Professional Services	\$ 4,325,938	\$ 4,325,938	\$ 4,313,438	\$ 4,313,438	\$ (12,500)		
FF&E	\$ 2,340,601	\$ 2,340,601	\$ 2,340,601	\$ 2,340,601	\$ -		
Administrative	\$ 377,027	\$ 442,027	\$ 442,027	\$ 442,027	\$ -		
Project Contingency	\$ 686,129	\$ 591,129	\$ 588,629	\$ 588,629	\$ (2,500)		To fund Public Art Finalist Fee.
Regents' Rules	\$ 1,396,155	\$ 1,396,155	\$ 1,398,655	\$ 1,398,655	\$ 2,500		
TOTAL	\$ 43,356,000	\$ 43,356,000	\$ 43,356,000	\$ 43,356,000	\$ -		

PARTNERS

Construction Manager Whiting-Turner Contracting Co.
 Design Professional Corgan
 CM Agent Prolego
 Tier 2 Auditor CBIZ

Texas Tech University System

ITEM 10

Projects – In Design

TTUHSC Lubbock 5B West Research Lab Renovation

Status: Stage I

Current Budget: \$ 244,219

Projected Budget: \$ 11,000,000

Gross Square Feet: 13,670 GSF

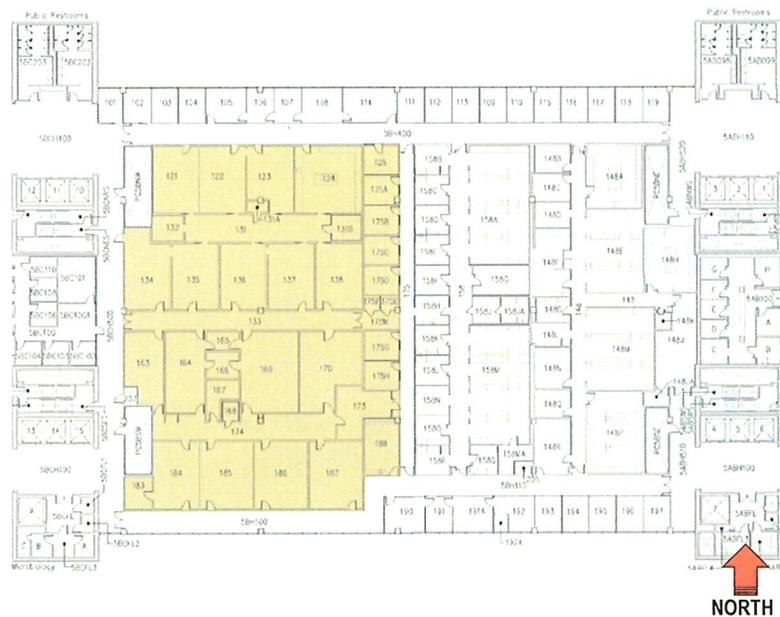
Team / Status:

- Design Professional:
Sims Architects, Inc.
- Construction Manager At Risk (CMAR):
TBD
- Construction Manager Agent (CMA):
TBD
- Landscape Enhancement: TBD
- Public Art: TBD

Substantial Completion Date:

Original Date: TBD

Actual Date: TBD



TTUHSC Midland PA New Addition (CCAP)

Status: New Building/Renovation - Stage I Design
 Road – Substantially Complete

Current Budget: \$ 2,500,000

Projected Budget: \$ 18,700,000

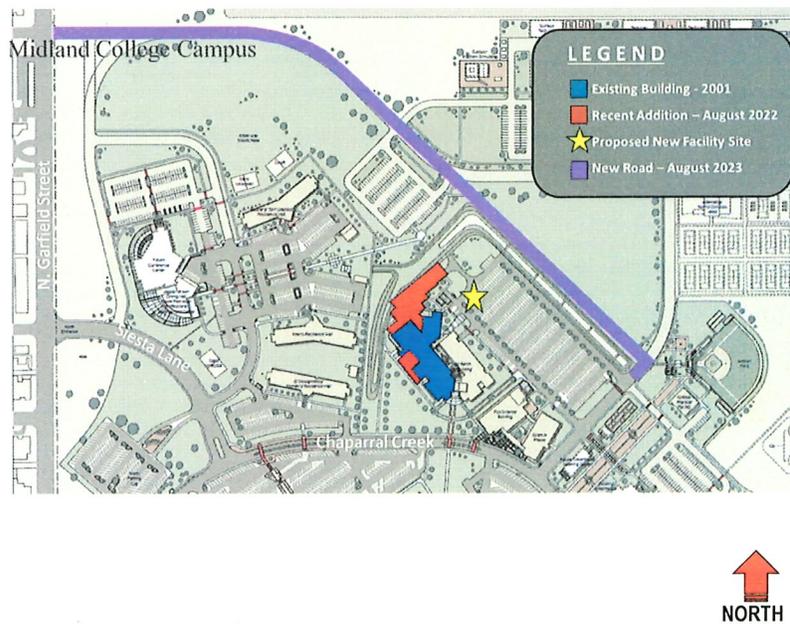
Team / Status:

- Design Professional:
Parkhill
- Construction Manager At Risk (CMAR):
Adolfson & Peterson Construction
- Construction Manager Agent (CMA):
Project Controls
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion Date:

Original Date – TBD

Actual Date – TBD



TTUHSC El Paso Clinical Sciences Building (CCAP)

Status: Stage I Design

Current Budget: \$ 2,007,180

Projected Budget: \$ 120,000,000

Gross Square Feet (approx.): 160,000 GSF

Team / Status:

- Design Professional: HDR
- Construction Manager At Risk (CMAR): TBD
- Construction Manager Agent (CMA): TBD
- Landscape Enhancement: TBD
- Public Art: TBD

Substantial Completion Date:

Original Date – TBD

Actual Date – TBD



TTUHSC El Paso Comprehensive Cancer Center

Status: Stage I Design

Current Budget: \$ 1,725,150

Projected Budget: \$ 95,000,000

Gross Square Feet (approx.): 90,000 GSF

Team / Status:

- Design Professional: HDR
- Construction Manager At Risk (CMAR): TBD
- Construction Manager Agent (CMA): TBD
- Landscape Enhancement: TBD
- Public Art: TBD

Substantial Completion Date:

Original Date – TBD

Actual Date – TBD



Texas Tech University

ITEM 10

Projects Managed by TTU Operations

TTU Biology Building Renovation (CCAP)

Current Budget: \$ 8,399,000

Gross Square Feet: 144,940 GSF

Team / Status:

- Replace Plumbing/Hot Water System \$1,500,000
Design Professional: Jacobs, Inc.
Contractor: Armstrong Plumbing (in scheduling)
- Renovate Restrooms for ADA \$1,000,000
Design Professional: Huckabee
Contractor: Henthorn Construction (in construction)
- ADA/Life Safety Renovations \$500,000
Design Professional: Huckabee/Operations (in design)
Contractor: TBD
- Renovate Classrooms and Class Labs \$3,399,000
Design Professional: Operations/Huckabee (in design)
Contractor: Amstar/TBD
- Renovate Lecture Hall 100 \$2,000,000
Design Professional: Huckabee (in design)
Contractor: Collier Construction (in construction)



TTU Science Building Renovation(CCAP)

Current Budget: \$ 16,181,000

Gross Square Feet: 109,343 GSF

Team / Status:

- HVAC and Building Controls Upgrade \$2,000,000
Design Professional: TBD
Contractor: TBD
- Abate and Replace flooring \$300,000
Design Professional: TBD
Contractor: TBD
- Exterior Building Repairs \$1,000,000
Design Professional: TBD
Contractor: TBD
- Renovate Machine and Technology Shops \$2,000,000
Design Professional: TBD
Contractor: TBD
- Renovate Classrooms and Class Labs \$4,000,000
Design Professional: HDR, Inc. – in programming/study
Contractor: TBD
- Elevator and Machine Room Upgrades \$700,000
Design Professional: TBD
Contractor: TBD
- Electrical Upgrades and Emergency Generator \$700,000
Design Professional: TBD
Contractor: TBD
- Life Safety and Accessibility Upgrades \$5,481,000
Design Professional: TBD
Contractor: TBD



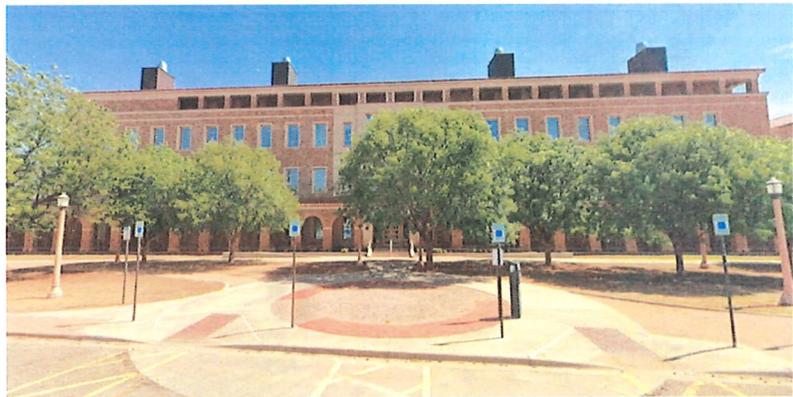
TTU Experimental Sciences Building Controls (CCAP)

Current Budget: \$ 4,350,000

Gross Square Feet: 113,304 GSF

Team / Status:

- Building Controls Replacement \$4,000,000
Design Professional: Fanning, Fanning & Assoc.
Contractor: Control Technologies, Inc. (under construction)
- Switchgear Modification \$350,000
Design Professional: Operations Division
Contractor: Operations/Control Technologies, Inc. (complete)



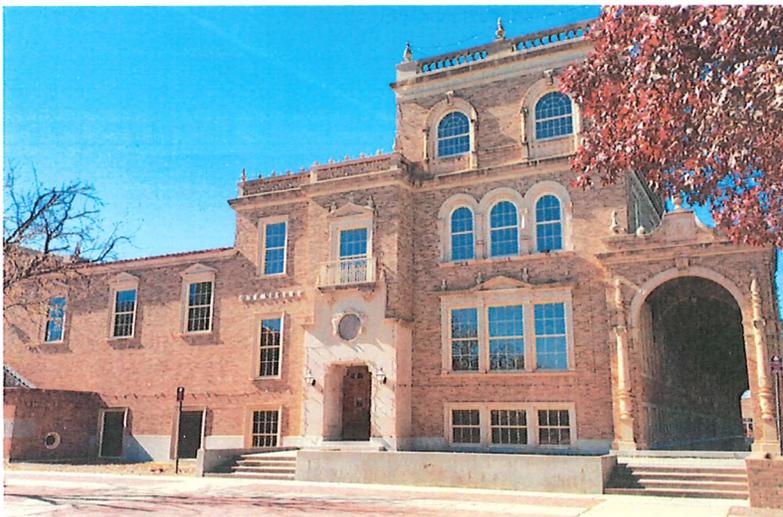
TTU Chemistry Building (CCAP)

Current Budget: \$ 11,274,100

Gross Square Feet: 177,142 GSF

Team / Status:

- Abate and replace flooring tile \$1,500,000
Design Professional: TBD
Contractor: TBD
- Repair and replace HVAC system components and building controls \$1,274,100
Design Professional: TBD
Contractor: TBD
- Renovate restrooms for ADA/code compliance \$1,000,000
Design Professional: TBD
Contractor: TBD
- Replace ceiling and lighting systems \$1,300,000
Design Professional: TBD
Contractor: TBD
- Renovate class labs \$3,500,000
Design Professional: TBD
Contractor: TBD
- Renovate classrooms \$700,000
Design Professional: TBD
Contractor: TBD
- HVAC renovation to reduce negative pressure throughout the building \$1,000,000
Design Professional: Fanning, Fanning & Assoc. Inc. (in design)
Contractor: TBD
- Replace freight elevator \$1,000,000
Contractor: Elevated, Inc. (in progress)



Texas Tech University System

ITEM 10

Status of Public Art

TTU Centennial Public Art *100 Reflections*

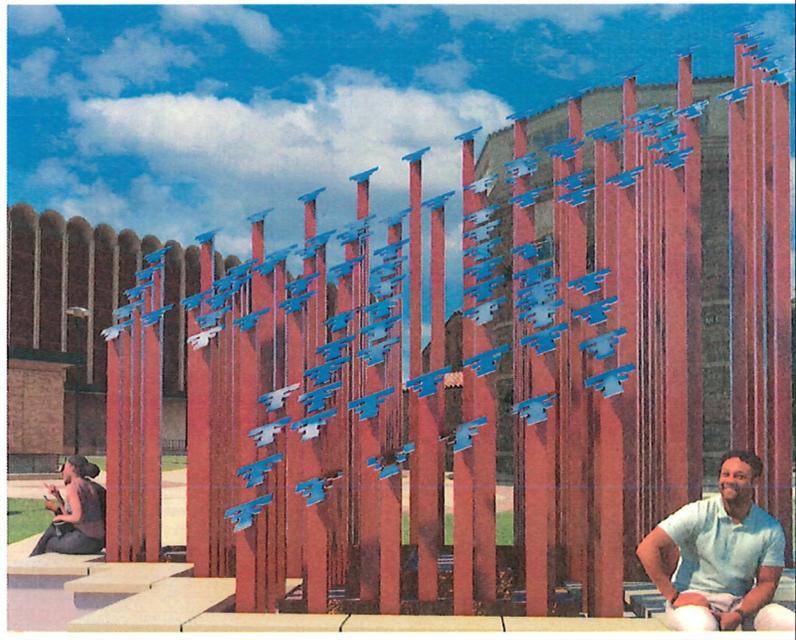
Art Budget: \$285,000 (All Funds have been raised)

Artist: Randy Walker
Minneapolis, MN

Title: *100 Reflections*

Status: In Fabrication

Artist Statement: *100 Reflections* celebrates Texas Tech at 100 years. It is both one and many; singular and open-ended. Like the university itself, there are many ways of experiencing it: from up close and from a distance, grounded and reaching for the sky. The flat Double T has been transformed from a flat graphic to an environment, constantly shifting with changing light and the generations of students who come to view it.



MSU Bolin Hall Renovation and Expansion

Art Budget: \$368,000

Artist: Adam Frank
New York City, NY

Title: *LOCUS (tentative)*

Status: July 2025 Installation

Artist Statement: *LOCUS* will welcome all to Bolin Hall with an innovative, dynamic, uplifting work of light. The installation will greet students and faculty with a hyper realistic, dynamic, real-time sky mural embedded in the lobby wall.

The artist will install a large LED display behind a half-mirrored glass curtain wall in the new lobby. This will optically combine the celestial bodies of the sky simulation with the reflection of the actual space.

The dynamic clouds, sun, moon and stars will seem to be located inside Bolin Hall





TEXAS TECH UNIVERSITY SYSTEM

TTUS Investment Performance Update

Tim Barrett, CFA, *Associate Vice Chancellor and CIO*

May 9th, 2024

TTUS Investment Programs



▪ **LTIF (Endowments):** The Long-Term Investment Fund (LTIF) consists of two sub-portfolios targeting the risk and return profile of the global 60/40 portfolio. The LTIF is managed by the Office of Investments staff under direction of the TTUS CIO with oversight from the TTUS CFO and advised by the Investment Resource Council (IRC).

▪ **CCIP (Operating & Reserve funds):** The Comprehensive Cash & Investment Pool (CCIP) consists of three sub-portfolios targeting increasing risk and return levels appropriate for the Texas Tech University System operational cash needs. The CCIP is managed by the Treasury staff & a portion of the Office of Investments team under direction of the TTUS CFO and advised by the Pool Advisory Committee (PAC).

▪ **MDIF:** The Mission Directed Investment Fund (MDIF) will hold all approved mission directed investments, governed by Regent Rules. The day-to-day management and performance reporting will be handled by a portion of the Office of Investments team with oversight from the TTUS CFO.

Asset Class Performance vs Benchmark

as of February 29, 2024



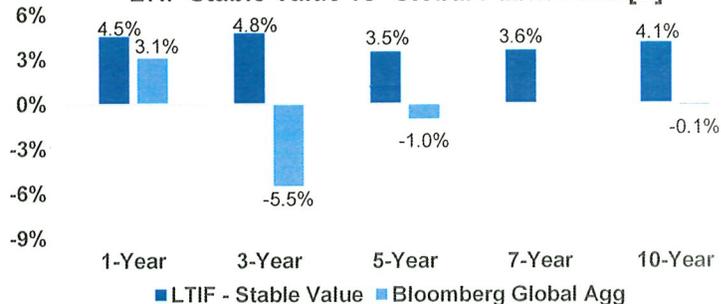
LTIF Weight vs Target



LTIF Growth vs Global Public Equity [A]



LTIF Stable Value vs Global Public Debt [B]



Long Term Investment Fund (LTIF) as of February 29, 2024

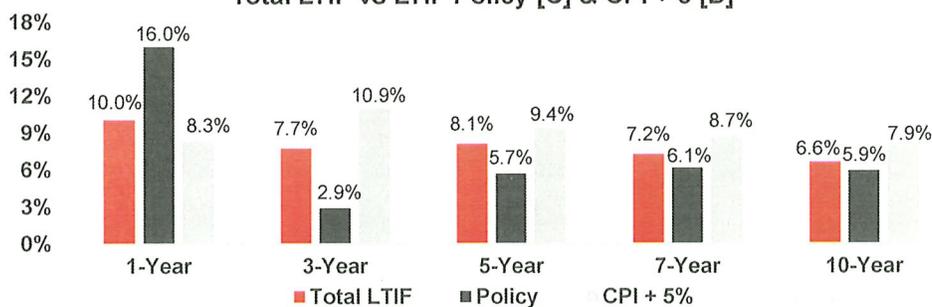


Portfolio Holdings & Performance Overview – February 2024

Reported NAV: Monthly 91%, Quarterly 0%, Total 60%

Portfolio Composition	Balance	Weight	Target	QTD	YTD	1-Year	3-Year	5-Year	7-Year	10-Year
Total LTIF	1,679,387,303	100%	100%	3.48%	3.48%	10.03%	7.71%	8.06%	7.22%	6.57%
LTIF Policy Composite				2.04%	2.04%	15.97%	2.87%	5.68%	6.15%	5.88%
CPI + 5%				1.57%	1.57%	8.31%	10.93%	9.38%	8.69%	7.95%
LTIF - Growth	1,065,562,411	63.4%	60.0%	5.08%	5.08%	13.44%	9.50%	11.95%	10.77%	9.32%
MSCI ACWI				4.90%	4.90%	23.15%	6.79%	10.51%	9.94%	8.37%
LTIF - Stable Value	613,824,892	36.6%	40.0%	0.81%	0.81%	4.54%	4.75%	3.50%	3.58%	4.09%
Bloomberg Global Agg				-2.62%	-2.62%	3.10%	-5.52%	-1.03%	0.01%	-0.13%

Total LTIF vs LTIF Policy [C] & CPI + 5 [D]



Long Term Investment Fund (LTIF)

as of February 29, 2024



Portfolio Composition – February 2024

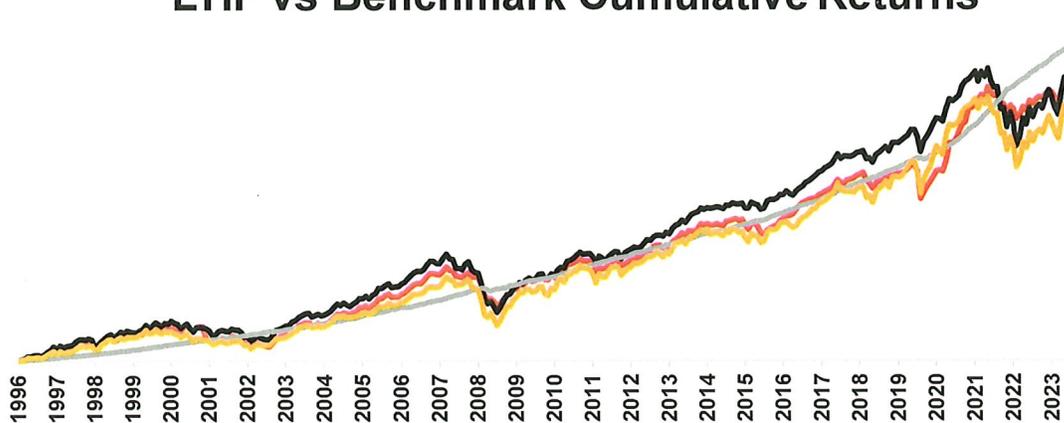
Portfolio Composition	Balance	Weight	QTD	YTD	1-Year	3-Year	5-Year	7-Year	10-Year
Total LTIF	1,679,387,303	100.00%	3.48%	3.48%	10.03%	7.71%	8.06%	7.22%	6.57%
LTIF Policy Composite			2.04%	2.04%	15.97%	2.87%	5.68%	6.15%	5.88%
CPI + 5%			1.57%	1.57%	8.31%	10.93%	9.38%	8.69%	7.95%
LTIF – Growth	1,065,562,411	63.45%	5.08%	5.08%	13.44%	9.50%	11.95%	10.77%	9.32%
MSCI ACWI TR Net USD			4.90%	4.90%	23.15%	6.79%	10.51%	9.94%	8.37%
Public Equity	670,342,665	39.92%	8.34%	8.34%	27.02%	7.61%	13.53%	12.40%	10.06%
Portable Alpha	417,621,990	24.87%	9.01%	9.01%	28.03%	8.36%	14.12%	12.72%	
Active	237,643,101	14.15%	7.77%	7.77%	26.81%	5.97%	9.84%	10.67%	8.77%
Passive	15,077,574	0.90%	-0.83%	-0.83%	17.08%	6.86%			
Private Equity	334,661,345	19.93%	-0.07%	-0.07%	-5.46%		12.09%	9.83%	8.30%
Private Real Assets	60,558,401	3.61%	0.00%	0.00%	5.15%	21.16%	5.68%	5.82%	7.52%
LTIF - Stable Value	613,824,892	36.55%	0.81%	0.81%	4.54%	4.75%	3.50%	3.58%	4.09%
Bloomberg Global Aggregate USD			-2.62%	-2.62%	3.10%	-5.52%	-1.03%	0.01%	-0.13%
Hedge Funds	155,131,982	9.24%	1.40%	1.40%	1.95%	1.74%	2.89%	3.45%	3.07%
Pooled Absolute Return	62,568,858	3.73%	0.08%	0.08%	2.28%	2.80%	1.90%	2.90%	2.07%
Absolute Return	43,071,457	2.56%	1.42%	1.42%	5.95%	3.32%			
Alpha Pool Net	49,491,666	2.95%	2.77%	2.77%	-0.30%	0.25%	5.44%	5.41%	4.98%
Debt	408,154,679	24.30%	0.67%	0.67%	6.90%	7.11%	4.57%	4.17%	5.01%
Pooled Public Debt	63,367,504	3.77%	0.64%	0.64%	3.11%	2.92%	1.55%	1.29%	3.48%
Public Debt	119,038,743	7.09%	1.74%	1.74%	8.91%				
Pooled Private Debt	121,201,694	7.22%	0.38%	0.38%	6.59%	6.60%	5.76%	6.54%	6.09%
Private Debt	104,546,738	6.23%	-0.20%	-0.20%	9.15%	11.68%			
Total Cash	43,248,594	2.58%	0.99%	0.99%	4.91%	2.03%	1.64%	1.43%	1.03%
Liquidating Funds	7,289,638	0.43%	-3.68%	-3.68%	-32.93%	14.22%	4.66%	11.10%	9.63%

Long Term Investment Fund (LTIF)

Benchmark Comparisons, as of February 29, 2024



LTIF vs Benchmark Cumulative Returns



The portfolio since inception in 1996 has met the primary objective of covering the spending (Distribution) rate of 4.5%, while simultaneously growing the endowment.

LTIF Policy Benchmarks:

- 60% Equity Global (MSCI ACWI with USA net)
- 40% Debt Global Bonds (Barclays Global Agg)

Returns are since inception of the LTIF (9/1/1996)

Fund	Total Return	Annualized Return
LTIF	595.30%	7.31%
LTIF Policy Composite	598.88%	7.33%
Global 60/40 + 1%	542.25%	7.00%
CPI + 5	654.90%	7.63%

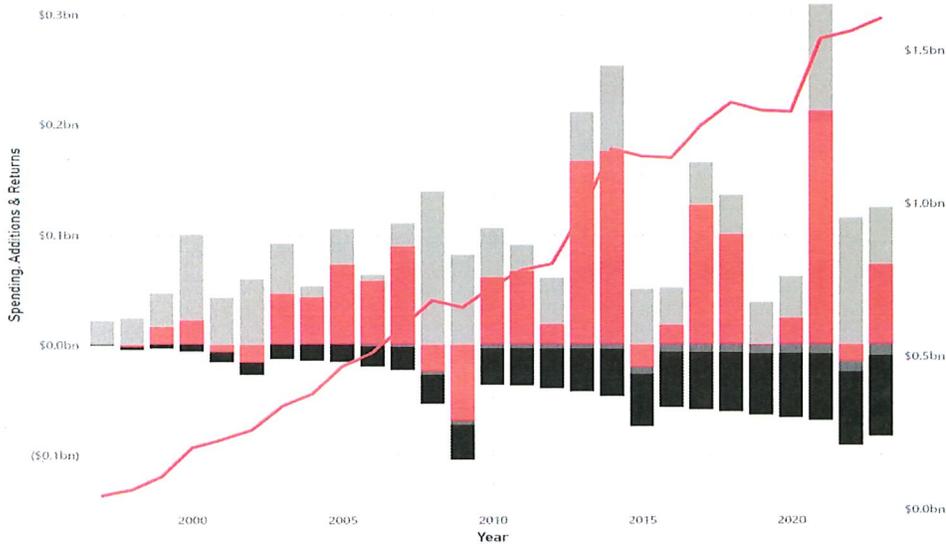
Long Term Investment Fund (LTIF)

Market Value & Flows by Year, as of August 31, 2023

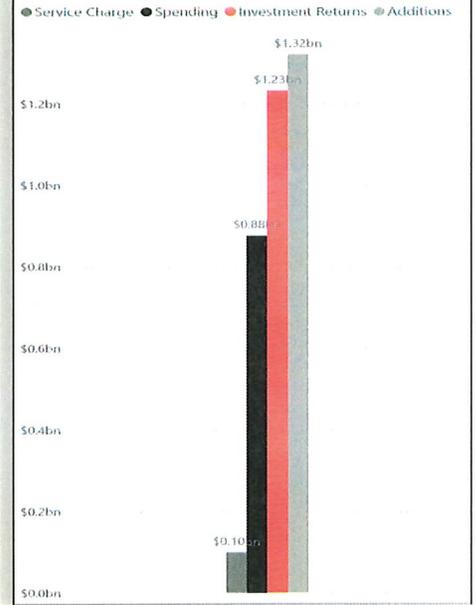


LTIF Market Value & Flows by Year

● Investment Returns ● Additions ● Service Charge ● Spending — LTIF (Right Axis)



Investment Returns & Flows (Since Inception)



Comprehensive Cash & Investment Pool (CCIP) as of February 29, 2024

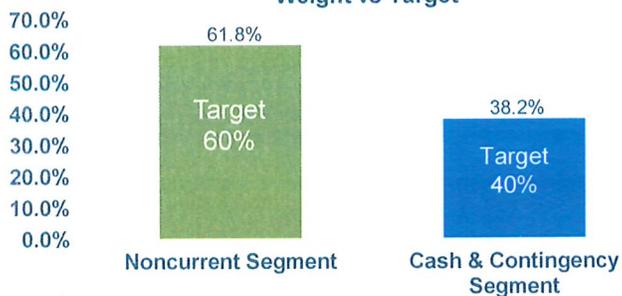


Portfolio Holdings & Performance Overview – February 2024

Reported valuation % of NAV: 91%

Portfolio Composition	Balance	Weight	Target	QTD	YTD	1-Year	3-Year	5-Year	7-Year	10-Year	SI
Total CCIP	2,042,867,947	100.0%	100.0%	1.48%	1.48%	10.12%	2.92%	3.03%	2.97%	2.74%	4.24%
CCIP Policy Composite				0.71%	0.71%	6.75%	1.23%	3.28%	2.94%	2.53%	1.05%
Global 60/40				1.87%	1.87%	14.84%	1.85%	6.01%	6.09%	5.10%	6.50%
Noncurrent Segment	1,262,795,696	61.8%	60.0%	2.39%	2.39%	13.28%	4.50%	4.76%	4.21%	3.61%	4.82%
NCS Composite				0.93%	0.93%	8.02%	1.21%	4.32%	3.82%	3.35%	3.52%
Cash & Contingency Segment	780,072,251	38.2%	40.0%	0.18%	0.18%	5.63%	0.74%	1.23%	1.17%	0.93%	0.80%
ICE BofA 0-3 Yr				0.23%	0.23%	4.60%	0.68%	1.46%	1.39%		1.16%

Noncurrent Segment / Cash & Contingency Segment
 Weight vs Target



Total CCIP vs CCIP Policy [C]



CCIP Noncurrent Segment

as of February 29, 2024



NCS Segment Summary – February 2024

Portfolio Composition	Balance	Weight	Target	QTD	YTD	1-Year	3-Year	5-Year	7-Year	10-Year	SI
Noncurrent Segment	1,262,795,696	100.0%	100.0%	2.39%	2.39%	13.28%	4.50%	4.76%	4.21%	3.61%	4.82%
NCS Composite				0.93%	0.93%	8.02%	1.21%	4.32%	3.82%	3.35%	3.52%
Public Equity	526,520,439	41.7%	25.0%	5.31%	5.31%	22.22%	3.50%	2.08%	1.48%	1.22%	4.90%
MSCI ACWI TR Net USD				4.90%	4.90%	23.15%	6.79%	10.51%	9.94%	8.37%	6.08%
Public Equity - Passive	430,389,408			4.81%	4.81%	20.66%					3.34%
Public Equity - Active	96,131,031			7.61%	7.61%	14.97%					23.28%
Public Debt	329,512,358	26.1%	25.0%	-0.92%	-0.92%	3.24%	1.29%	0.32%	0.75%	-6.49%	-1.23%
Bloomberg Global Agg				-2.62%	-2.62%	3.10%	-5.52%	-1.03%	0.01%	-0.13%	4.61%
Public Debt - Passive	181,168,380			-1.39%	-1.39%	3.40%					-2.35%
ITIF - Public Debt	32,877,303			0.64%	0.64%	3.11%	2.92%	1.55%			0.12%
Public Debt - Active	115,466,674			0.09%	0.09%	3.63%					6.31%
Diversifying Assets	212,412,217	16.8%	30.0%	2.36%	2.36%	4.06%	3.14%	2.65%	2.29%	2.25%	3.03%
HFRX GLOBAL HEDGE FUND US				1.24%	1.24%	3.15%	0.68%	3.15%	2.24%	1.40%	3.92%
Diversifying Assets	159,903,946			3.13%	3.13%	3.19%					13.40%
ITIF - Diversifying Assets	52,508,271			0.08%	0.08%	2.12%	2.49%	2.26%	2.02%	2.06%	2.87%
Private Debt	159,936,263	12.7%	20.0%	0.38%	0.38%	6.59%	6.60%	5.76%			5.90%
Private Credit Composite						3.23%	2.77%	3.96%			3.36%
Cash	34,414,419	2.7%	0.0%	0.85%	0.85%	4.49%	1.99%	1.71%	1.69%	1.28%	1.11%

Historical returns prior to 2021 are assets held before the creation of the NCS

CCIP Cash Segment

as of February 29, 2024



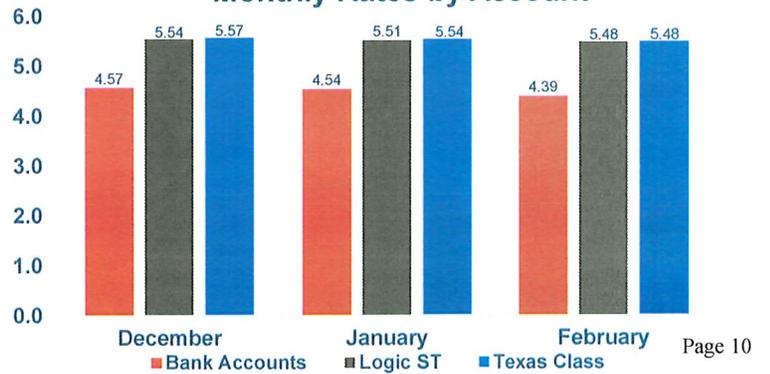
Cash Segment Summary – February 2024

Account	Market Value	Monthly Interest Rates Annualized		
		December	January	February
Bank Accounts	\$109,958,837	4.57	4.54	4.39
Logic ST	\$38,380,399	5.54	5.51	5.48
Texas Class	\$38,812,104	5.57	5.54	5.48
Total	\$187,151,340			

Monthly Daily Average Balances



Monthly Rates by Account



CCIP Contingency Segment

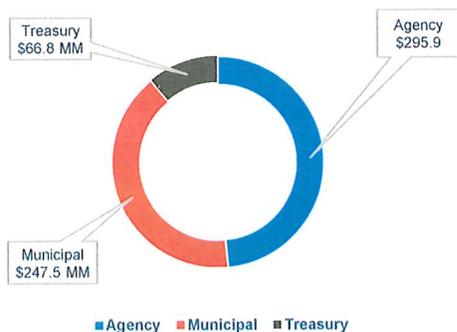
as of February 29, 2024



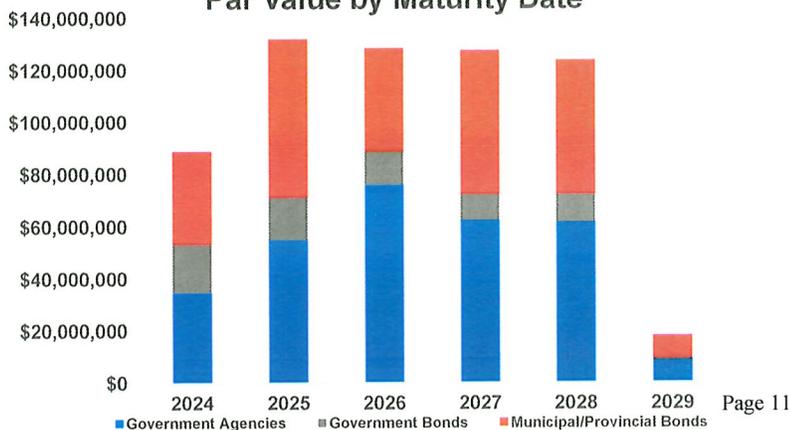
Contingency Segment Summary – February 2024

Asset Type	N	Par Value	Market Value	Unrealized Gain/Loss	Avg Duration	Yield To Maturity	Coupon Yield
Agency	203	\$298,055,389	\$284,581,193	(\$11,383,514)	2.65	4.87%	2.26%
Municipal	225	\$251,890,000	\$239,635,809	(\$7,844,184)	2.56	4.89%	2.47%
Treasury	32	\$68,650,000	\$65,151,371	(\$1,643,220)	1.97	4.78%	1.50%
Total	460	\$618,595,389	\$589,368,373	(\$20,870,918)	2.54	4.87%	2.26%

Book Value by Asset Type (millions)



Par Value by Maturity Date





TEXAS TECH UNIVERSITY SYSTEM™

TEXAS TECH UNIVERSITY SYSTEM
 OFFICE OF AUDIT SERVICES
 PRIORITIZED AUDIT PLAN
 Fiscal Year 2024

PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMNTS	STATUS AS OF APR 20	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
		TOTAL ENGAGEMENT HOURS AVAILABLE	20,650					
		REQUIRED ENGAGEMENTS						
Required	ALL	Audit Report Follow-Up Procedures and Reporting	900		In Progress	665	235	0
Required	ALL	State & Federal Involuntary Engagements	15	(5)				10
		TTU, TTUHSC: FY2023 Statewide Federal Financial Audit			State Auditor's Office	Complete		0
		TTU, TTUHSC, TTUHSC-EP: Sales, Excise, and Use Tax Audit			State Comptroller's Office	In Progress		0
		TTU: Coronavirus State and Local Fiscal Recovery Fund			Office of the Governor	In Progress		0
		TTU: CPB OIG Audit of Texas Tech Public Media			Corporation for Public Broadcasting	Complete		0
		TTUHSC: CPRIT Grants Site Visit			CPRIT	In Progress		0
		HSC-EP: Post-Payment Audit			State Comptroller's Office	In Progress		0
		MSU: Texas Veterans Commission Site Visit			Texas Veterans Commission	1 Complete	1	0
		MSU: Student Financial Assistance Compliance Review			Coordinating Board	2 In Progress	2	0
		MSU: Post-Payment Audit			State Comptroller's Office	2 Complete	2	0
Required	ALL	CPRIT Grant Funds	10		Financial Compliance (assist)	In Progress	10	0
Required	ALL	Contracting and Procurement Processes	200		Compliance	Complete	13	187
Required	TTUS	Texas Tech Foundation, Inc. Financial Statements	150		Financial (assist)	Complete	134	16
Required	TTUS	Regents, Chancellor, & Presidents Travel and Other Expenses	110		Compliance (assist)	Complete	87	23
Required	TTUS	Risk Management Assessment	35		Risk Management	Complete		35
Required	TTUS	Multihazard Emergency Plan Safety and Security Audit	150		Compliance	Complete	165	(15)
Required	TTU	NCAA Financial Agreed-Upon Procedures	5		Financial (assist)	Complete		5
Required	TTU	Red Raider Facilities Foundation, Inc.	5		Financial (assist)	Complete		5
Required	TTU	Texas Tech Public Media Financial Statements	200		Financial (assist)	Complete	154	46
Required	TTU	US PREP Data Use Compliance	60		Compliance	In Progress	3	57
Required	TTU	Football Attendance Certification	30	(30)	Compliance	Cancelled		0
Required	HSC	Correctional Managed Health Care Contract	150		Compliance	Complete		150
Required	HSC	Willed Body Program	300		Compliance	Complete	349	(49)
New	HSC	Texas Higher Education Coordinating Board Nursing Shortage Reduction Program			Compliance	30 Complete	3	27
Required	HSC/HSC-EP	Texas Higher Education Coordinating Board Residency Grants	50		Compliance	Complete	52	(2)
Required	HSC-EP	Willed Body Program	300		Compliance	Complete	287	13
Required	ASU	Carr Foundation Financial Statements	5		Financial (assist)	Complete	1	4
Required	ASU	ASU Foundation Financial Statements	5		Financial (assist)	In Progress	5	0
Required	ASU	Joint Admission Medical Program Grants	60		Compliance	Complete	100	(40)
Required	MSU	Joint Admission Medical Program Grants	60		Compliance	Complete	140	(80)
Required	MSU	NCAA Financial Agreed-Upon Procedures	5		Financial (assist)	Complete	4	1
Required	MSU	MSU Foundation, Inc. Financial Statements	5		Financial (assist)	In Progress		5
		TOTALS FOR REQUIRED ENGAGEMENTS	2,810	0		2,162	312	336
		AUDITS IN PROGRESS AT AUGUST 1, 2023						
Prior Year	ALL	Foreign Influence Mitigation Program	40		Controls/Management Advisory	In Progress	4	36
Prior Year	TTU	Intercollegiate Athletics	345		Compliance/Operational	Complete	346	(1)
Prior Year	TTU	College of Arts and Sciences	100		Controls/Financial	Complete	1,018	(918)
Prior Year	TTU	Whitacre College of Engineering	315		Controls/Financial	Complete	422	(107)
Prior Year	HSC	Julia Jones Matthews School of Population and Public Health	150		Controls/Financial	Complete	159	(9)
Prior Year	HSC-EP	PremiSys Application Security and Controls	90		Operational/IT	Complete	103	(13)
Prior Year	HSC-EP	Dental Clinic Financial Processes	110		Controls	Complete	159	(49)
Prior Year	ASU	Maxient Application Security and Controls	170		Controls/IT	Complete	188	(18)
Prior Year	ASU	NVCOB Commercial Aviation Program	80		Compliance/Operational/Controls	Complete	131	(51)
Prior Year	MSU	President's Office: Policy Management Implementation Review	100		Management Advisory	Complete	92	8
Prior Year	MSU	Institutional Reporting Processes	290		Controls	Complete	206	84
Prior Year	MSU	MSU Foundation, Inc. 2022 Financial Statements	5		Financial (assist)	Complete	2	3
Prior Year	ALL	Wrap-up on Audits Included in August BOR Report	20			Complete	21	(1)
		TOTALS FOR AUDITS IN PROGRESS	1,815	0		2,851	36	(1,072)
		INVESTIGATIONS, HOTLINE REPORTS, & SPECIAL PROJECTS						
		Total Hours Budgeted	2,500	(2,399)				101
		IN PROGRESS AT AUGUST 1, 2023						
Special	HSC	School of Medicine Student Affairs Investigation			Investigation	72 Complete	72	0
Special	HSC-EP	Botox Inventory Controls Investigation			Investigation	149 Complete	149	0
Special	MSU	Enrollment Management Processes and Data Security			Management Advisory/IT Security	250 In Progress	200	50
		BEGUN AFTER AUGUST 1, 2023						
Special	TTU	Department of English Purchases Investigation			Investigation	283 Complete	283	0
Special	TTU	Free Market Institute Purchases Investigation			Investigation	400 In Progress	392	8
Special	TTU	RCOBA Finance Student Organizations Bank Account Investigation			Investigation	63 Complete	63	0
Special	TTU	Rodeo Team Investigation			Investigation	615 In Progress	598	17
Special	HSC	Department of Ophthalmology Cash Investigation			Investigation	350 In Progress	303	47
Special	ASU	Physical Therapy Cargile Professorship Funds			Investigation	17 Complete	17	0
Special	ALL	Miscellaneous Hotline Projects				200 In Progress	128	72
		INVESTIGATIONS, HOTLINE REPORTS, & SPECIAL PROJECTS TOTAL	2,500	2,399		2,205	194	101

TEXAS TECH UNIVERSITY SYSTEM
 OFFICE OF AUDIT SERVICES
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 Fiscal Year 2024

HIGHEST PRIORITY									
1	TTUS	Institutional Advancement Donor Database Implementation	Management Advisory	100					100
1	TTU	Faculty Hiring Processes	Operational	400					400
1	TTU	University Student Housing Application Controls	IT Controls/Operational	350		Complete	199		151
1	HSC	Amarillo Veradigm Practice Management Application Controls	IT Controls	325		Complete	225		100
1	HSC-EP	Human Resource Processes	Operational	400		Complete	566		(166)
1	HSC-EP	Contracting Office Processes	Operational/Compliance	400		In Progress	87	313	0
1	ASU	Title IX Program	Compliance	400					400
1	ASU	Hispanic-Serving Institution STEM Grant	Financial/Compliance	250		Complete	402		(152)
1	MSU	Payroll Processes	Compliance/Controls	350		In Progress	65	285	0
1	MSU	President's Office	Management Advisory	400					400
New	MSU	CBORD/CS Gold Implementation	Management Advisory		375	In Progress	342	33	0
New	MSU	Simple K Key Management System Implementation	Management Advisory		400	In Progress	214	186	0
HIGHEST PRIORITY TOTALS				3,375	775		2,100	817	1,233
MODERATE PRIORITY									
2	TTU	Intercollegiate Athletics	Operational/Compliance	400					400
2	TTU	Institutional Compliance Program	Compliance	400	50	In Progress	460	10	(20)
2	TTU & HSC	One Health Initiative	Management Advisory	250					250
2	TTU & HSC	C-Cure Application Controls	IT Controls/Operational	400	(400)	Cancelled			0
2	HSC	Lubbock Department of Psychiatry	Operational/IT Controls	450		In Progress	129	321	0
2	HSC	Institutional Compliance Program	Compliance	350					350
2	HSC-EP	Centricity EMR HIPAA Workflows	IT Controls/Compliance	350	(350)	Cancelled			0
2	HSC-EP	Institutional Compliance Program	Compliance	350		Complete	428		(78)
New	HSC-EP	Research Data Security and Controls	IT Controls		400	In Progress	205	195	0
2	ASU	NCAA Compliance Program	Compliance	300					300
2	ASU	DegreeWorks Application Review	IT Controls	300		In Progress	2	298	0
2	MSU	Building Access Controls	Operational/Controls	300		Complete	255		45
2	MSU	Faculty Load and Compensation	Operational/Controls	150					150
MODERATE PRIORITY TOTALS				4,000	(300)		1,479	824	1,397
LOWER PRIORITY									
3	ALL	SB 17 Compliance Review	Compliance	500		In Progress	188	312	0
3	TTU	Museum of Texas Tech University	Operational/Controls	150		In Progress	22	128	0
3	TTU	Administration and Finance Certificate Program	Management Advisory	250		In Progress	20	230	0
3	HSC	Jerry S. Hodge School of Pharmacy	Operational/IT Controls	400		Complete	412		(12)
3	HSC	Clinical Trial Billing Processes	Financial/Compliance	350					350
3	HSC-EP	Voyager Fuel Card Controls	Controls	200		Complete	448		(248)
New	HSC-EP	Missing Property Processes	Operational/Controls		250	In Progress	24	226	0
3	ASU	Supplemental Designated Tuition	Financial/Compliance	200		In Progress	29	171	0
3	MSU	Faculty Onboarding Processes	Operational/Controls	150					150
LOWER PRIORITY TOTALS				2,200	250		1,143	1,067	240
CONSTRUCTION PROJECT AUDITS									
FP&C	TTUS	TTU Talkington College of VPA Phase II	RL Townsend & Associates			In Progress			-
FP&C	TTUS	TTU Academic Sciences Building	CBIZ Risk & Advisory Services			In Progress			-
FP&C	TTUS	TTU West Village II	Fort Hill Associates						-
FP&C	TTUS	TTUHSC Southwest Professional Building	RL Townsend & Associates			In Progress			-
FP&C	TTUS	TTUHSC School of Health Professions Midland PA Building	RL Townsend & Associates			In Progress			-
FP&C	TTUS	TTUHSC Lubbock Animal Resource Center	Fort Hill Associates						-
FP&C	TTUS	ASU Central Plant Renovation & Additions	Fort Hill Associates						-
FP&C	TTUS	ASU Carr Hall Renovation	RL Townsend & Associates			In Progress			-
FP&C	TTUS	ASU Aviation Program Training Facility	RL Townsend & Associates						-
FP&C	TTUS	MSU Bolin Hall Renovation and Expansion	CBIZ Risk & Advisory Services			In Progress			-
FP&C	TTU	TTU Operations Division Project Management Processes	RL Townsend & Associates			In Progress			-
CONSTRUCTION PROJECT TOTALS				-	-		-	-	-

TEXAS TECH UNIVERSITY SYSTEM
 OFFICE OF AUDIT SERVICES
 PRIORITIZED AUDIT PLAN
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		OTHER VALUE-ADDED WORK							
		Total Hours Budgeted for Other Value-Added Work		3,950	(3,656)				294
Service to the Institutions									
Other	ALL	Data Analytics				Ongoing		38	
Other	ALL	Fraud Prevention Training				Ongoing		37	
Other	ALL	Cash Handling, Internal Control, and Control Environment Training				Ongoing		1	
Other	ALL	New Employee Orientation				Ongoing		17	
Other	TTUSA	Values Culture Integration				Ongoing		317	
Other	TTUS	Enterprise Systems Steering Committee, Council, and Work Group				Ongoing		2	
Other	TTUS	Technology Ecosystem RFP				In Progress		6	
Other	TTUS	A.I. Policy Council				Ongoing		8	
Other	TTUS	FP&C Contract Selection Process Proctor				Ongoing		95	
Other	TTUS	Payment Works Implementation				In Progress		10	
Other	TTU	Accounting Advisory Council				Ongoing		5	
Other	HSC	President's Advisory Board				Ongoing			
Other	HSC	Institutional Compliance Risk Council				Ongoing			
Other	HSC	Billing Compliance Advisory Committee				Ongoing		5	
Other	HSC	Performance Improvement Committee				Ongoing		5	
Other	HSC	Clery Compliance Committee				Ongoing		1	
Other	HSC-EP	Institutional Compliance Committee				Ongoing		5	
Other	HSC-EP	Administrators and Directors Quarterly Forum				Ongoing		2	
Other	ASU	Executive Management Meetings				Ongoing		27	
Other	ASU	Banner Operations Team				Ongoing			
Other	ASU	Conflicts of Interest and Commitment Committee				Ongoing		8	
Other	MSU	Executive Management Meetings				Ongoing		56	
Other	MSU	Ethics & Compliance Committee				Ongoing		65	
Other	ALL	Other Miscellaneous Projects				Ongoing		268	
Service to the Profession									
Other	N/A	Professional Organizations (e.g., ACUA, TACUA, IIA, TXCPA, ACFE)				Ongoing		528	
Other	N/A	Quality Assurance (Peer) Reviews - UT Southwestern				In Progress		2	
Development of OAS Staff and Operations									
Other	TTUS	TeamMate+ Issue Tracking Implementation				Complete		108	
Other	TTUS	Audit Staff Development				Ongoing		1,884	
Other	TTUS	Office of Audit Services Annual Report				Complete		2	
Other	TTUS	Office of Audit Services Annual Plan				In Progress		96	
Other	TTUS	Office of Audit Services Self-Assessment							
Other	TTUS	Office of Audit Services External Quality Assessment							
Other	TTUS	Quality and Process Improvement Activities				Ongoing		58	
Other	TTUS	GAGAS Quality Assurance Review							
OTHER VALUE-ADDED WORK TOTALS				3,950	-			3,656	-
TOTAL ENGAGEMENT HOURS				20,650	725			15,596	3,250

KEY									
	TTUS	Texas Tech University System and/or inclusive of multiple Texas Tech institutions							
	TTUSA	Texas Tech University System Administration							
	TTU	Texas Tech University							
	HSC	Texas Tech University Health Sciences Center							
	ASU	Angelo State University							
	HSC-EP	Texas Tech University Health Sciences Center El Paso							
	MSU	Midwestern State University							
	N/A	Work that is not attributable to a particular institution or campus							
Required	Audits that are mandated by law, Regents' Rules, System or institutional policies, standards, contracts, etc. Will be performed based on timing of external deadlines.								
Prior Year	Engagements from prior year annual plan that were in progress at August 1. Goal is to complete them early in the year.								
Special	Unplanned investigations and hotline complaints.								
1	Engagements that were deemed most critical per the risk assessment at August 1.								
2	Engagements that were deemed to be moderately critical per the risk assessment at August 1.								
3	Engagements that were deemed least critical per the risk assessment at August 1.								
FP&C	Outsourced construction audits performed by independent CPA or consulting firms.								
Other	Other value-added projects, including committee service, class development and instruction, professional organizations, auditor training, etc.								

