

TEXAS TECH UNIVERSITY SYSTEM
Lubbock, Texas

Minutes

Board of Regents

November 14, 2025

Friday, November 14, 2025.—The members of the Board of Regents of the Texas Tech University System convened at 8:31 am on Friday, November 14, 2025, in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present in person were Arcilia Acosta; Cody Campbell, Chairman; Clay Cash; Tim Culp; Pat Gordon; Eli Heath, Student Regent; Doug McReaken; Don Sinclair; Shelley Sweatt; and Dustin Womble, Vice Chairman.

The following officers and staff were present for all or a portion of the meeting: Dr. Tedd Mitchell, Chancellor, TTUS; Mr. Brandon Creighton, Chancellor-elect, TTUS; Dr. Lawrence Schovanec, President, TTU; Dr. Richard Lange, President, TTUHSC El Paso; Mr. Ronnie Hawkins, Jr., President, ASU; Dr. Stacia Haynie, President, MSU; Mr. Eric Bentley, Vice Chancellor and General Counsel, TTUS; Mr. Keino McWhinney, Secretary of the Board and Special Advisor to the Chancellor, TTUS; Mr. James Mauldin, Chief Financial Officer, TTUS; Mr. Billy Breedlove, Vice Chancellor for Facilities, Planning and Construction, TTUS; Mrs. Teresa Jack, Acting Chief Audit Executive, Office of Audit Services, TTUS; Mr. Patrick Kramer, Vice Chancellor for Institutional Advancement, TTUS; Mr. Tim Barrett, Chief Investment Officer, Office of Investments, TTUS; Mr. Dailey Fuller, Chief of Staff, Chancellor's Office, TTUS; Mrs. Christy Haynes, Deputy Chief of Staff, TTUS; Mrs. Noel Sloan, Senior Vice President for Administration and Finance and Chief Financial Officer, TTU; Mrs. Penny Harkey, Vice President and Chief Financial Officer, TTUHSC; Ms. Angie Wright, Chief Financial Officer and Vice President for Finance and Administration, ASU; Mrs. Jessica Fisher, Vice President for Finance and Administration and Chief Financial Officer, TTUHSC El Paso; Mr. Chris Stovall, Vice President, Administration and Finance, MSU; Dr. Ronald Hendrick, Provost, TTU; Dr. Darrin D'Agostino, Provost and Chief Academic Officer, TTUHSC; Dr. Marcy Brown Marsden, Provost, MSU; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

- I. MEETING OF THE BOARD—CALL TO ORDER; CONVENE INTO OPEN SESSION OF THE BOARD.—At 8:31 am, Chairman Campbell announced a quorum present and called the meeting to order.

- I.A. INTRODUCTIONS AND RECOGNITIONS.—Chairman Campbell called on Dr. Mitchell, Mr. Hawkins, Dr. Haynie, Dr. Schovanec, Dr. Lange and Mrs. Penny Harkey who filled in for Dr. Rice-Spearman, to present their introductions and recognitions.

Chairman Campbell recognized and thanked Dr. Mitchell for his service as chancellor of the Texas Tech University System.

Student Regent Heath also thanked Dr. Mitchell for his service and announced that the Joint Congress of the Student Government Association approved a Resolution of Appreciation in his honor.

Chairman Campbell welcomed and introduced Mr. Brandon Creighton, Chancellor-elect.

Chancellor-elect Creighton addressed the board and introduced his staff members: Tara Clements, Court Manske, Catie Cooper, and Erin Wilson.

Chancellor Mitchell recognized Dr. Lori Rice-Spearman and wished Dr. Schovanec a happy birthday.

President Hawkins recognized the late Judge Rob Junell.

Dr. Haynie recognized the grand opening of the Bolin Science Hall.

President Schovanec recognized Coach Gerald Glasco and NiJaree Canady.

Mrs. Harkey, in the absence of President Rice-Spearman, recognized Mr. Cole Johnson and introduced Dr. Mohamad Al-Rahawan.

President Lange introduced Dr. Eric Rohren.

[NOTE: All introductions and recognitions for the November 14, 2025, Board of Regents meeting can be viewed in its entirety at the Board of Regents webpage under video archives.]

- I.B. COMMITTEE OF THE WHOLE.—Chairman Campbell announced that for the purpose of facilitating action on the items to be considered, Vice Chairman Womble would preside over the Committee of the Whole.

- I.B.1. TTUS: Authorize resolution honoring the late Robert L. Pfluger.—The Board authorized a resolution, as included on the following page, in honor of the late Robert L. Pfluger in recognition and appreciation of his dedication and service to the people of Texas and The Board of Regents of the Texas Tech University System,

where Mr. Pfluger served as chairman and vice chairman during his time on the Board.

Texas Tech University System Board of Regents

RESOLUTION OF THE BOARD

WHEREAS, The Board of Regents of the Texas Tech University System is proud to recognize and honor former Board of Regents Chairman Robert L. Pfluger for a lifetime of dedicated and distinguished service to his country and the Texas Tech University System; and

WHEREAS, Former Chairman Pfluger served on the Board of Regents of the Texas Tech University System from 1975 to 1981, including as vice chairman from September 1, 1976, to August 31, 1978, and as chairman from September 1, 1978, to August 31, 1980; and

WHEREAS, Former Chairman Pfluger's leadership oversaw the period during which the school of medicine was fully accredited by the Liaison Committee on Medical Education; and

WHEREAS, Former Chairman Pfluger graduated with honors from Texas Technological College in 1951, earning a degree in animal husbandry, and was recognized as a distinguished alumnus of both Texas Tech University and the Davis College of Agricultural Sciences & Natural Resources; and

WHEREAS, Former Chairman Pfluger had a profound impact on the ranching industry, serving as president of the Texas Sheep and Goat Raisers Association and holding various leadership roles, including president of the Mohair Council of America; and

WHEREAS, Former Chairman Pfluger served two terms on the Federal Reserve Bank of Dallas Board of Directors and was a member of the Board of Directors of the Texas State Bank; and

WHEREAS, Former Chairman Pfluger and his wife Susan established the Robert L. Pfluger Scholarship Endowment at Angelo State University in 2022 to support students in their pursuit of educational advancement and professional success; and

WHEREAS, The Board of Regents expresses its profound gratitude for such dedication, service and passion; now, therefore, be it

RESOLVED, That the Board of Regents of the Texas Tech University System, on this date, November 14, 2025, hereby extends its heartfelt appreciation to the family of Robert L. Pfluger for his loyalty and dedication to others throughout his life; and, be it further

RESOLVED, That a copy of this Resolution be prepared for the family of Robert L. Pfluger as an expression of high regard from the Texas Tech University System Board of Regents.

Chairman Campbell moved that the item as presented be approved. The motion was seconded by Regent Womble and passed unanimously.

I.B.2. ASU, MSU, TTU, TTUHSC, TTUHSC El Paso, TTUSA, and TTUS: Approve Consent Agenda; acknowledge review of Information Agenda.—The Board approved the Consent Agenda and acknowledgment of its review of the Information Agenda. The following are the Minute Orders approved by this motion.

I.B.2.a. TTU: Approve appointments with tenure.—The Board approved the granting of tenure for the following faculty, concurrently with each appointment. This request was approved administratively by the president and the chancellor.

Chad Cross, Ph.D., joined the School of Veterinary Medicine at Texas Tech University as a professor and director of the Parasitology and Vector Biology Laboratory on July 1, 2025. Dr. Cross came to Texas Tech from the University of Nevada where he was hired with tenure in 2005. He also served in faculty roles at Nevada State University and Ivy Tech State College. Dr. Cross received two Bachelor of Science degrees from Purdue University in wildlife science and biological sciences. He received a Master of Science degree from the University of Nevada in Counseling, and a Master of Science degree in entomology and nematology from the University of Florida. He earned an additional Master of Science degree in computational and applied mathematics and his Ph.D. in ecological sciences from Old Dominion University.

Burak Eksioglu, Ph.D., joined the Department of Industrial, Manufacturing and Systems Engineering in the Edward E. Whitacre Jr. College of Engineering at Texas Tech University August 1, 2025, as professor and chair. Dr. Eksioglu came to Texas Tech from the University of Arkansas where he was professor and director of the Master of Science in Engineering Program. Dr. Eksioglu also served on the faculty at Mississippi State University, where he received tenure in 2009, and Clemson University. Dr. Eksioglu received his Bachelor of Science degree in industrial engineering from Bogazici University in Istanbul Turkey, his Master of Science degree in engineering business management from the University of Warwick and his Ph.D. in industrial and systems engineering from the University of Florida.

Rebecca Ingram, Ph.D., will join the Department of Classical and Modern Languages and Literatures in the College of Arts and Sciences at Texas Tech University as professor and chair on January 1, 2026. Dr. Ingram is joining Texas Tech from the University of San Diego where she was a professor who was awarded tenure in 2015. Dr. Ingram received her Bachelor of Arts degree in Spanish from Emory University and her Ph.D. in romance studies from Duke University.

Nicole Porter, Ph.D., will join the Tommie J. Huckabee College of Architecture at Texas Tech University as associate dean for research and innovation on November 1, 2025. Dr. Porter joins Texas Tech from the University of Utah, where she served as a professor with tenure. Previously she served as assistant and associate professor at the University of Nottingham. Dr. Porter received her Bachelor of Planning and Design degree, Master of Architecture degree and Ph.D. in landscape architecture at the University of Melbourne.

Pankaj Trivedia, Ph.D., joined the Department of Plant and Soil Science in the Gordon W. Davis College of Agricultural Sciences and Natural Resources at Texas Tech as an associate professor on March 1, 2025. Dr. Trivedia will also support the Institute of Genomics for Crop Abiotic Stress Tolerance ("IGCAST"). Dr. Trivedia came to Texas Tech from Colorado State University where he received tenure in 2020. Dr. Trivedia received his Bachelor of Science degree in microbiology from Kurukshetra University, his Master of

Science degree from Gurukul Kangri University and his Ph.D. in botany with a specialization in microbiology from Kumaun University in India.

- I.B.2.b. TTU: Approve leave of absence without pay.—The Board approved the following leave of absence without pay. This request was approved administratively by the president and the chancellor.

Mindy Brashears, Ph.D., Horn Professor in the Department of Animal and Food Sciences within the Gordon W. Davis College of Agricultural Sciences and Natural Resources, is requesting a leave of absence without pay for the period beginning one day before she is appointed Undersecretary for Food Safety at the United States Department of Agriculture (“USDA”), and ending on the final day of her government appointment. Dr. Brashears has the full support of both her Department Chair and the Dean for this request. A leave of absence will allow Dr. Brashears to accept, pending confirmation, the position of USDA Undersecretary for Food Safety. In this role, Dr. Brashears will build relationships with USDA, Congress, and other stakeholders, improving her leadership skills and policy knowledge. This position will increase the reputation and visibility of Dr. Brashears, the Department of Animal and Food Sciences, Gordon W. Davis College of Agricultural Sciences and Natural Resources, and Texas Tech University.

- I.B.2.c. TTU: Approve exceptions to nepotism policy.—The Board approved the following exceptions to the nepotism policy as listed below. This request was approved administratively by the president and the chancellor.

Dr. Impa Somayanda, associate professor in the Department of Plant and Soil Science in the Gordon W. Davis College of Agricultural Sciences and Natural Resources, has a familial relationship with Dr. Krishna Jagadish, professor and interim chair in the Department of Plant and Soil Science. An exception to the nepotism policy is requested given that Dr. Jagadish’s appointment as interim chair constitutes a conflict of interest. To resolve the conflict, Dr. Somayanda’s supervisor will be Dr. Noureddine Abidi, associate dean in the Gordon W. Davis College of Agricultural Sciences and Natural Resources, effective September 1, 2025., Dr. Abidi, in consultation with

Dr. Clint Krehbiel, Dean of the Gordon W. Davis College of Agricultural Sciences and Natural Resources, will have sole authority to recommend retention and other decisions surrounding Dr. Somayanda's role. Any changes to Dr. Somayanda's appointment and other impactful decisions must be reviewed and approved by Drs. Abidi and Krehbiel.

Yamilex Anguiano, Food Service Worker I, and Yasodhara Anguiano, Food Service Leader, both come from a restaurant family and were hired several years ago within dining services at the TTU Center at Junction. At that time, there was a Food Service Leader supervising both of them. That supervisor was ultimately dismissed from her duties. Yasodhara was subsequently reclassified to the supervisor position which put her in a position to supervise her daughter, Yamilex Anguiano. Effective immediately, Yamilex will report to the Director of Operations, Robert Stubblefield in order to prevent any issues related to the family relationship that would interfere with a reporting structure.

I.B.2.d. TTU: Approve the name change of the Department of Mechanical Engineering.—The Board approved the administrative change at the department level in the Edward E. Whitacre Jr. College of Engineering to change the name of the Department of Mechanical Engineering to the Department of Mechanical and Aerospace Engineering, effective August 1, 2026. This request was approved administratively by the president and the chancellor.

I.B.2.e. TTUHSC: Approve conferral of emeritus appointments.—The Board approved conferral of the title of professor emeritus status to the following individuals for their long and faithful service to the Texas Tech University Health Sciences Center ("TTUHSC"): Joe A. Fralick, Ph.D., Rial D. Rolfe, Ph.D., MBA, and Patti Patterson Joiner, M.D., MPH. This request was approved administratively by the president and the chancellor.

Dr. Joe A. Fralick served with the TTUHSC School of Medicine Department of Immunology and Molecular Microbiology for 50 years. He obtained his Ph.D. as an NIH predoctoral fellow in radiation biology and biophysics from the Oak Ridge National Laboratory and the University of Tennessee in 1970. Dr. Fralick joined TTUHSC in 1974 and

began his focused research on bacterial genetics with the initiation of chromosome replication in *E. coli*, and later in his career focused on antibiotic resistance. He was also an excellent teacher, particularly in the areas of bacterial genetics, physiology, and molecular biology, within the School of Medicine and the Graduate School of Biomedical Sciences.

Dr. Fralick retired in February 2024.

Dr. Rial D. Rolfe joined the TTUHSC School of Medicine in 1981 following a post-doctoral fellowship at the UCLA School of Medicine. He was a faculty member in the Department of Immunology and Molecular Microbiology and the Department of Medical Education. He served in various capacities, including associate dean of faculty affairs and development, chair of the Department of Health Organization Management, and vice president for academic affairs. Dr. Rolfe has hundreds of published abstracts and articles, as well as an impressive number of books, chapters, and monographs.

Dr. Rolfe retired in May 2024.

Dr. Patti Patterson Joiner received her M.D. and completed postgraduate training in pediatrics at the University of Texas Medical Branch at Galveston from 1982 to 1987. She joined the TTUHSC School of Medicine in 2000 as an associate professor in the Department of Pediatrics in Lubbock, and also served as vice president for rural and community health. A highly recognized advocate for child welfare, Dr. Patterson Joiner served as the medical director of the School of Medicine's Child Abuse Pediatrics in Lubbock from 2008 to 2024. She served in many leadership capacities, including with the Texas Department of Health, the Ray Helfer Society, and the US Department of Health and Human Services, with a national impact on child health policies. She led numerous medical mission trips with TTUHSC students as part of the Global Health Elective Development program to Nicaragua.

Dr. Patterson Joiner retired in May 2024.

- I.B.2.f. TTUHSC El Paso: Approve granting of tenure.—The Board approved the granting of tenure, effective this date, to the individuals as listed below. This request was approved administratively by the president and the chancellor.

Mei-Zhen Cui, Ph.D., joined the Paul L. Foster School of Medicine as professor of molecular and translational medicine and as a member of the Center of Emphasis in Diabetes and Metabolism on July 1, 2025. Before joining TTUHSC El Paso, Dr. Cui was a tenured professor at the University of Texas Permian Basin College of Health Sciences and Human Performance, where she also served as co-director of the Biomedical Research Center and director of the Animal Facility. Dr. Cui's research focuses on the molecular mechanisms underlying cardiovascular diseases such as atherosclerosis, restenosis, and thrombosis. Her work investigates vascular pathologies driven by aberrant signaling mechanisms, including interactions between extracellular molecules and cell membrane receptors, signal transduction pathways, gene expression, and protein modification. Her research has been continuously funded by National Institutes of Health, American Heart Association and other organizations. Her work investigates how lysophosphatidic acid signaling contributes to smooth muscle cell migration, neointimal formation, and atherogenesis.

Eric Rohren, M.D., Ph.D., joined the Paul L. Foster School of Medicine as professor of radiology and dean on October 1, 2025. Prior to joining TTUHSC El Paso, Dr. Rohren served as a tenured professor and chair of the Department of Radiology at Baylor College of Medicine. He has held numerous leadership roles in the field of radiology, including service on the Society of Nuclear Medicine and Molecular Imaging's PET Center of Excellence and the American College of Radiology's Commission on Nuclear Medicine. Dr. Rohren served on the Board of Directors of the American Board of Nuclear Medicine, where he was chair from 2013 to 2014. He is currently a member of the Board of Chancellors of the American College of Radiology, and is the incoming chair of the Accreditation Council for Graduate Medical Education's Radiology Review Committee. A recognized expert in PET imaging, he lectures nationally and internationally on diagnostic and therapeutic nuclear medicine, with a particular focus on PET/CT applications in oncology.

Xuemin Xu, Ph.D., joined the Paul L. Foster School of Medicine as professor of molecular and translational medicine and member of the Center of Emphasis in Neuroscience on July 1, 2025. Previously, he was a tenured professor and the Dr. John Doran Endowed Professor in Neurobiology at the University of Texas Permian Basin, where he directed the Biomedical Research Center, the Neurodegenerative Disease Research Laboratory, and co-directed the Animal Facility. His research focuses on the molecular mechanisms of Alzheimer's disease and amyotrophic lateral sclerosis ("ALS"). Using animal models and advanced molecular technologies, he successfully identified a novel molecule crucial to ALS pathogenesis with strong therapeutic potential. As part of the Trauma Research and Combat Casualty Care Collaborative, Dr. Xu advanced trauma-care innovations for military and civilian use. His research has been consistently supported by the National Institutes of Health, the Alzheimer's Association, and the American Health Assistance Foundation.

- I.B.2.g. TTUHSC El Paso: Approve gift-related naming of a facility.—The Board approved the naming of the "GECU Foundation Orthopedic Reception Area" within the Fox Cancer Center, in honor and recognition of the generous donation from the GECU ("Greater El Paso Credit Union") Foundation. Signage for the space will specify the approved name. This request was approved administratively by the president and the chancellor.

Texas Tech University Health Science Center El Paso desires to name the Orthopedic Reception Area within the to-be-constructed Fox Cancer Center, the "GECU Foundation Orthopedic Reception Area." The GECU Foundation has made a generous pledge of \$500,000.00 to TTUHSC El Paso's Building for Hope Campaign, benefitting construction of the Fox Cancer Center.

- I.B.2.h. TTUHSC El Paso: Approve the expenditure of the Clinical Sciences Building project and accept the Construction Manager At Risk GMP for Bid Package III – Core, Shell, and Building Systems.—The Board approved and authorized the chancellor or the chancellor's designee to:
- (i) approve the expenditure of \$87,414,343 for a total of \$176,086,973 for the Clinical Sciences Building

- project, with an anticipated project budget of \$203,700,000;
- (ii) accept the Guaranteed Maximum Price (“GMP”) for construction of Bid Package III – Core, Shell, and Building Systems; and
 - (iii) amend the Construction Manager At Risk (“CMAR”) Agreement for execution of Bid Package III – Core, Shell, and Building Systems.

This request was approved administratively by the president and the chancellor.

The total expenditure of \$176,086,973 which includes the previously approved \$88,672,630 will be funded through the Revenue Finance System (“RFS”) repaid with Capital Construction Assistance Projects (“CCAP”) Legislative Appropriation (\$59,897,111), gift funds, and institutional funds.

The Board reasonably expects to incur debt obligations for the design, planning, and construction of the project, and all or a portion of the debt proceeds are reasonably expected to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations for the Project is \$203,700,000.

The Board further authorized the president to negotiate and execute all agreements with city, state, and county agencies, utility companies, and other entities required to complete the project successfully.

This approval grants authority to construct Bid Package III — Core, Shell, and Building Systems for the Clinical Sciences Building project and incur an additional expenditure of \$87,414,343. It grants approval to amend the CMAR Agreement. The total current expenditure of \$176,086,973 will be funded through the RFS and repaid with CCAP, Legislative Appropriations, gift funds, and institutional funds.

Bid Package III — Core, Shell, and Building Systems

The scope of work includes: Glass & Glazing, Masonry & Stone, Waterproofing & Sealants, Roofing, Stucco & EIFS, Shielding, Drywall & Framing, Acoustical Ceilings, Doors/Frames/Hardware, Mechanical, Plumbing, Fire Protection, Electrical, and Low Voltage Lighting.

The project will construct an approximate 225,000 GSF multi-story building. The planning and construction will coincide with the planning and construction of the new Comprehensive Cancer Center located in the same building.

The new facility will house all existing clinical practices, inclusive of the Breast Care Center, Internal Medicine, Neurology, Obstetrics/Gynecology, Ophthalmology, Orthopedic Surgery, Rehabilitation, Pediatrics, and Surgery, with sub-specialty emphasis on Cardiothoracic, Urology, ENT, and Endocrinology. A non-oncology Infusion center has been requested. The project will consist of the following components supporting these clinics:

1. Exam and procedure rooms supporting TTUHSC El Paso School of Medicine clinical practices.
2. Support areas for clinical operations (nurse stations, triage/vitals, laboratory support, medicine storage, clinical supply rooms, waiting areas, and other support spaces).
3. Administration, clinical providers, clinical support offices, and touchdown spaces.
4. Resident touchdown spaces and classroom areas.
5. Building support rooms (IT, mechanical, electrical, receiving, etc.).
6. Other ancillary spaces (restrooms, break areas, student study areas, etc.).
7. Parking

I.B.2.i. TTUHSC El Paso: Approve the expenditure of the Comprehensive Cancer Center project and accept the Construction Manager At Risk GMP for Bid Package III – Core, Shell, and Building Systems.—The Board approved and authorized the chancellor or the chancellor’s designee to:

- (i) approve the expenditure of \$74,906,279 for a total of \$129,746,978 for the Comprehensive Cancer Center project, with an anticipated project budget of \$138,200,000;
- (ii) accept the Guaranteed Maximum Price (“GMP”) for construction of Bid Package III – Core, Shell, and Building Systems; and
- (iii) amend the Construction Manager At Risk (“CMAR”) Agreement for the execution of Bid Package III – Core, Shell, and Building Systems.

This request was approved administratively by the president and the chancellor.

The total expenditure of \$129,746,978 which includes the previously approved \$54,840,699 will be funded through the Revenue Finance System (“RFS”) repaid with a Legislative Appropriation from the 88th and 89th Texas Legislative Regular Session (\$130,000,000 of general revenue), gift funds, and institutional funds.

The Board reasonably expects to incur debt obligations for the design, planning, and construction of the project, and all or a portion of the debt proceeds are reasonably expected to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations to be issued for the Project is \$8,200,000.

The Board further authorized the president to negotiate and execute all agreements with city, state, and county agencies, utility companies, and other entities required to complete the project successfully.

This approval grants authority to construct Bid Package III – Core, Shell, and Building Systems for the Comprehensive Cancer Center project and incur an additional expenditure of \$74,906,279. It grants approval to amend the CMAR. Total current expenditure of \$129,746,978 will be funded through the RFS repaid with a Legislative Appropriation from the 88th and 89th Texas Legislative Regular Session (\$130,000,000 of general revenue), gift funds, and institutional funds.

Bid Package III — Core, Shell, and Building Systems

The scope of work includes: Glass & Glazing, Masonry & Stone, Waterproofing & Sealants, Roofing, Stucco & EIFS, Shielding, Drywall & Framing, Acoustical Ceilings, Doors/Frames/Hardware, Mechanical, Plumbing, Fire Protection, Electrical, and Low Voltage Lighting.

The project will construct an approximate 131,000 GSF multi-story facility to provide cancer screenings, improve treatments, and bring hope and comfort to El Paso and the surrounding communities. State-of-the-art diagnostic equipment support will be brought to building-wide operations, and an infusion clinic, radiation, and medical oncology clinics, as well as all supporting elements, will be

facilitated. This will ensure a comprehensive and patient-centered approach to cancer care. The planning and construction will coincide with the planning and construction of the new Clinical Sciences Building located in the same building.

The proposed new facility will include:

- 1) An imaging center containing approximately 49,000 GSF. The new TTUHSC El Paso Clinical Sciences Building will share this imaging center, which will be constructed simultaneously with this facility.
 - i) The imaging center will contain approximately 31,000 GSF of imaging space, which will include various machines and diagnostic equipment, including Spect, Echo, Theranostics, CTs, X-rays, PETs, MRIs, Mammogram equipment, Radiology/Fluoroscopy equipment, Ultrasound equipment, and a host of other treatment and diagnostic equipment.
 - ii) Approximately 18,000 GSF of the imaging center will be dedicated to clinical support space, which includes the shared areas, clinical support, and spaces such as waiting rooms, nurse's stations, vital collection areas, doctor collaboration areas, and resident touchdown areas.
- 2) An Oncology Center with approximately 82,000 GSF that includes:
 - i) A Medical Oncology Clinic providing approximately 13,000 GSF will house patient exam rooms, patient consultation rooms, patient procedure rooms, and support areas for clinical operations.
 - ii) A Radiation Oncology Clinic with approximately 15,000 GSF includes patient exam rooms, dressing rooms, support areas, two linear accelerators, HDR, and a computer tomograph simulator.
 - iii) An Infusion Clinic with approximately 12,000 GSF will include twenty-five infusion bays (including five shells), private patient rooms, consultation rooms, and support space for clinical operations.
 - iv) The remaining 42,000 GSF will include a large Conference Center, Meditation Space, Tumor Board, Research/Clinical Trial space, Phlebotomy &

Lab areas, Resident touchdown space, Infusion Pharmacy, Clinical support and non-assignable square footage for the administration, shared areas, and support spaces.

- I.B.2.j. ASU, MSU, TTU, TTU SVM, TTUHSC, TTUHSC El Paso, and TTUS: Acknowledge the Campus Condition Reports.—The Board acknowledged the Campus Condition Report for Angelo State University, Midwestern State University, Texas Tech University, Texas Tech University School of Veterinary Medicine, Texas Tech University Health Sciences Center, Texas Tech University Health Sciences Center El Paso, and Texas Tech University System. This request was approved administratively by the president and the chancellor and acknowledged by the Board of Regents for submission to the Texas Higher Education Coordinating Board (“THECB”).

The ASU Campus Condition Report, MSU Campus Condition Report, TTU Campus Condition Report, TTU SVM Campus Condition Report, TTUHSC Campus Condition Report, TTUHSC El Paso Campus Condition Report, and TTUS Campus Condition Report are included herewith as Attachment No. 1, Attachment No. 2, Attachment No. 3, Attachment No. 4, Attachment No. 5, Attachments No. 6, and Attachment No. 7, respectively.

- I.B.2.k. TTU: Approve budget adjustment for the FY2026 Operating Budget and Delegate Senate Bill 5 related contract approval authority to the president.—The Board approved a budget adjustment to Texas Tech University’s (“TTU”) FY 2026 Operating Budget. This request will add an additional \$24,000,000 to TTU’s FY 2026 Operating Budget. This request was approved administratively by the president and the chancellor.

In addition, TTU requests authority for the president, or his designees, to enter into negotiations and execute contracts with various vendors to support acquisitions of research equipment and supplies to support meteorological forecasting provided for in Senate Bill 5, Second Called Session, 89th Legislature.

Activity	Source of Funds		Expense
	Other	Income	
Board Approval			
Senate Bill 5 Appropriation		\$24,000,000	\$24,000,000
Per the language of Senate Bill 5 from the second special session of the 89th legislature: SECTION A 3. AA TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR: METEOROLOGICAL FORECASTING. The amount of \$28,000,000 is appropriated from the economic stabilization fund to the Trusteed Programs within the Office of the Governor for the two-year period beginning on the effective date of this Act to be used for the purpose of providing disaster preparedness grants for enhanced atmospheric measurement and modeling techniques to improve meteorological forecasting, enhance weather intelligence and forecasting accuracy, and improve flood management and timeliness of flood warnings. Texas Tech University will be allocated \$24,000,000 with the remaining \$4,000,000 allocated to the University of Texas at Arlington.			
Total		\$24,000,000	\$24,000,000

BUDGET REQUEST

Section 07.04.4.a., *Regents' Rules*, requires Board approval of budget adjustments that exceed certain limits or pertain to certain types of activities or transactions. On August 8, 2024, the Board of Regents approved TTU's FY 2026 Operating Budget in the amount of \$1,794,945,798. The revised FY 2026 Operating Budget will be \$1,818,945,798.

CONTRACT APPROVAL

The Texas Legislature passed Senate Bill 5, which authorizes appropriations to support meteorological forecasting.

The funding has been appropriated, and TTU must encumber or expend the funding through executed contracts and purchase orders within two years of the appropriation date. TTU will execute contracts in compliance with *Regents' Rules*, Chapters 07 and 08, as well as Texas Tech University System Regulations and TTU Operations Policies and Procedures. Because of the timeliness of the projects, TTU requests authority to execute contracts and present them as required in Chapter 07 of the Texas Tech University System *Regents' Rules* for ratification at the next Board meeting.

- I.B.2.l. TTUHSC: Authorize the president to extend existing consulting contract with Divurgent, L.L.C. to ensure the continuity of technical evaluation and implementation assistance for the Electronic Health Record and Revenue Cycle Systems.—The Board authorized the president, or the president’s designee, to approve and extend an existing contract (CON3656498) with Divurgent L.L.C. (Divurgent).

Texas Tech University Health Sciences Center (“TTUHSC”) intends to continue its engagement with Divurgent, L.L.C. through December 2027 for continuous support throughout the Epic Go-Live and optimization periods as well as to facilitate the subsequent expansion of the EPIC instance to the Amarillo and Permian Basin campuses.

The cost of the extension and associated services from Divurgent, L.L.C., encompassing all travel, lodging, and out-of-pocket expenses, is not to exceed \$560,000, with the full cost of the contract not to exceed \$860,000.

- I.B.2.m. TTUHSC: Authorize president to execute a sales and services contract to purchase Edison™ Histotripsy System from HistoSonics for TTUHSC physician engagement with the UMC TLC2 Foundation Cancer Center.—The Board authorized the president, or the president’s designee, to finalize negotiations, approve and execute a contract with HistoSonics to procure the Edison™ Histotripsy System (“Edison™ System”). This request was approved administratively by the president and the chancellor.

The cost of the Edison™ System will be \$1,261,000 for the equipment, procedure kits and first year annual maintenance. The annual maintenance fee will be \$149,500 per year for the subsequent five (5) years for a total of six (6) years of coverage.

- I.B.2.n. TTU, TTUS, and TTUHSC: Approve purchasing contract(s) in excess of \$1,000,000.—The Board approved purchasing contracts in accordance with *Regents Rules*, Section 07.12.3.a, including those contracts with a value exceeding \$5,000,000 in accordance with *Regents’ Rules*, Section 07.12.3.c., as listed below and on the following page. This request was approved administratively by the president and the chancellor.

TTU and TTUS: Approve Purchasing Contracts

Regents' Rules 07.12.3.a and 07.12.3.c

Component	Vendor	Service to Goods to be Provided	Estimated Per Annum Expenditures	Estimated Term Expenditures (includes renewals)	Start	End	Procurement Method
TTU	(C24632) Elsevier BV-Amsterdam	Books and reference materials for TTU Library	\$ 1,500,000	\$ 6,000,000	Execution	4 years after execution	Sole Source
TTU	(C23775) Air Partner, LLC	Air Charter Services for Athletics	\$ 4,000,000	\$ 32,000,000	Execution	8 years after execution	Exempt
TTU	(CTBD) Allstar Temporaries dba Lubbock Temporary Help Services	Supplemental Temporary Staffing Services	\$ 1,800,000	\$ 14,400,000	Execution	8 years after execution	RFP
TTUS	(C24455) Summus Staples	Office products, supplies, and solutions	\$ 1,300,000	\$ 15,000,000	Execution	2/2/2035	E&I
TTUS	(C19038) Lamar Institute of Technology/ Ellucian (Change from TAMU-CC to LIT)	Enterprise software licenses, services, maintenance, and goods	\$ 2,000,000	\$ 22,000,000	9/1/2022	8/31/2032 (extension)	Texas Connection Consortium

Section 07.12.3.c, *Regents' Rules*, requires each contract for the purchase of goods and services, with a value exceeding \$5,000,000, that the Chief Procurement Officer for the applicable component institution or the TTU system must submit to the board: (1) verification that the solicitation and purchasing method and contractor selection process comply with state law and TTU system policies; and (2) information on any potential issue that may arise in the solicitation, purchasing, or contractor selection process.

TTUHSC: Approve Purchasing Contracts

Regents' Rules 07.12.3.a

Component	Vendor	Service to Goods to be Provided	Estimated Per Annum Expenditures	Estimated Term Expenditures (includes renewals)	Start	End	Procurement Method
TTUHSC	UHSC Acquisition Co., LLC dba Lab Design & Fenco Solutions (47QSMS2 5D003T)	Reconfigurable casework	\$4,600,000	\$4,600,000	12/1/2025	8/31/2026	GSA Cooperative

I.B.2.o. TTUS: Approve delegation of non-academic fee, including parking rates, graduate executive style and degree-based program fee approvals.—The Board approved the delegation of authority to the president of each respective institution including Angelo State University, Midwestern State University, Texas Tech University, Texas Tech University Health Sciences Center Lubbock, and Texas Tech University Health Sciences Center El Paso, with the approval of the chancellor, to set mandatory non-academic fees, including parking rates, beginning fall 2026. This request was approved administratively by each respective president and the chancellor.

In addition, the Board approved the delegation of authority to the presidents of Angelo State University, Midwestern State University, Texas Tech University, Texas Tech University Health Sciences Center Lubbock, and Texas Tech University Health Sciences Center El Paso to establish and maintain necessary program fees for executive style programs and degree-based program fees at the graduate level.

All tuition, fees, rentals, rates, and charges of Angelo State University, Midwestern State University, Texas Tech University, Texas Tech University Health Sciences Center Lubbock, and Texas Tech University Health Sciences Center El Paso are charged and collected under specific authorization of the laws of the State of Texas, including, but not limited to, the authorization in Texas Education Code, Sections 54.008, 54.017, 54.051, 54.0513, 54.216,

54.218, 54.5035, 54.504, 54.505, and 55.16 and other applicable sections.

The Board of Regents approved delegation to the presidents of Angelo State University, Midwestern State University, Texas Tech University, Texas Tech University Health Sciences Center Lubbock, and Texas Tech University Health Sciences Center El Paso the authority to establish waiver and exemption criteria and waiver and exemption approval procedures for the fees, rentals, rates, and charges in accordance with state laws, including but not limited to Texas Education Code, Sections 54.213(a), 54.261, 54.218, 54.5035, and 54.0513.

With this action, the board will delegate the authority to the presidents of Angelo State University, Midwestern State University, Texas Tech University, Texas Tech University Health Sciences Center Lubbock, and Texas Tech University Health Sciences Center El Paso, subject to the approval of the Chancellor, the authority to set non-academic fees, including parking rates, beginning with the Fall 2026 term.

In addition, the Board also delegated authority to the presidents of Angelo State University, Midwestern State University, Texas Tech University, Texas Tech University Health Sciences Center Lubbock, and Texas Tech University Health Sciences Center El Paso, to establish and maintain necessary program fees for executive style programs and degree-based program fees at the graduate level.

Information Agenda

Information is provided as required by Section 01.02.7.d(4)(c), *Regents' Rules*

- (1) ASU, MSU, TTU, TTUHSC and TTUHSC El Paso: Summary of Revenues and Expenditures by Budget Category, FY 2025 (as of August 31, 2025), per Section 01.02.8.d(3)(g), *Regents' Rules* – All actual expenditures will be reviewed by the Finance and Investments Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at:
<https://www.texastech.edu/offices/cfo/board-financial-reports.php>

- (2) TTUHSC: Contracts for ongoing and continuing health-related service relationships per Section 07.12.4.c, *Regents' Rules* – “The following are excepted from the requirements of Section 07.12.3.a and Section 07.12.3.b, *Regents' Rules*, “the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract or new health related services contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000. Before such a contract may be executed, the president shall obtain the prior review of the TTU system Office of General Counsel and the TTU system vice chancellor and chief financial officer, or their designees. A list of health-related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting.”

TTUHSC					
<i>Regents' Rules, 07.12.4.c</i>					
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	Extension/ Amendment
TTUHSC	Locumtenens com LLC (CON594709)	Locum Tenens	11/17/2010	11/16/2025	Extension
TTUHSC	Consilium Staffing LLC (CON590970)	Locum Tenens	6/1/2013	8/31/2016	Extension
TTUHSC	Hendrick Medical Center (CON3719644)	Offsite Hospital Services	9/1/2025	8/31/2027	New
TTUHSC	Childress Regional Medical Center – CRMC (CON3718248)	Onsite Healthcare Services	9/1/2025	8/31/2027	New
TTUHSC	Mitchell County Hospital District (CON3717476)	Onsite Hospital Services	9/1/2025	8/31/2027	New
TTUHSC	Northwest Texas Healthcare System Inc (CON3712023)	Offsite Hospital Services	9/1/2025	8/31/2027	New
TTUHSC	United Regional Health Care System Inc	Offsite Hospital Services	9/1/2025	8/31/2027	New

	(CON3711750)				
TTUHSC	Texas Department of Criminal Justice 696 (CON3709975)	TDCJ MSA	9/1/2025	8/31/2027	New
TTUHSC	University Medical Center - UMC Lubbock (CON3549409)	Electronic Health Records	9/1/2023	8/31/2026	Extension
TTUHSC	Neogen Mental Health Behavioral Services PA (CON1652256)	Psychiatry Services	1/1/2017	8/31/2026	Extension
TTUHSC	University of Texas Medical Branch (AMEND597614-007)	Pharmaceutical Services	9/1/2025	8/31/2027	Extension
TTUHSC	University Medical Center - UMC Lubbock (AMEND588851-014)	Master Coordinating Agreement	7/1/2025	6/30/2026	Extension
TTUHSC	Covenant Childrens Hospital (AMEND3646126-001)	Pediatric Hospitalist	9/1/2025	8/31/2026	Extension
TTUHSC	TDCJ MSA (AMEND3539632-002)	Texas Department of Criminal Justice 696	7/30/2025	8/31/2025	Extension
TTUHSC	University Medical Center - UMC Lubbock (AMEND3371958-013)	Pediatric Services and Funding Support	7/2/2025	6/30/2026	Extension
TTUHSC	University Medical Center - UMC Lubbock (AMEND3156070-010)	Faculty Support - Otolaryngology	6/30/2025	6/30/2026	Extension
TTUHSC	University Medical Center - UMC Lubbock (AMEND3041369-010)	Pediatric Surgery Services	6/30/2025	6/30/2026	Extension
TTUHSC	University Medical Center - UMC Lubbock (AMEND2118774-008)	Hospitalist Services	3/1/2025	3/31/2026	Extension
TTUHSC	University Medical Center - UMC Lubbock	Funding for Physician and Fellow	6/30/2025	6/30/2026	Extension

	(AMEND2117893-011)				
TTUHSC	University Medical Center - UMC Lubbock (AMEND1592373-017)	Faculty Support Internal Medicine & Medical Oncology	4/1/2025	6/30/2027	Extension

- (3) MSU, TTU and TTUS, TTUHSC, and TTUHSC El Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4.a of the *Regents' Rules* – The following are excepted from the requirements of Section 07.12.3.a and 07.12.3 b, *Regents' Rules*, “the chancellor or president, or the chancellor or presidents designee, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting.”

MSU: Approved Purchasing Contracts						
<i>Regents Rules, 07.12.4.a</i>						
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	New or Extension	Procurement Method
MSU	U.S Bank	State of Texas – Commercial Card Program	09/01/2025	03/31/2027	New	State Contract

TTU and TTUS: Approved Purchasing Contracts						
<i>Regents Rules, 07.12.4.a</i>						
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	New or Extension	Procurement Method
TTU	(C24717) Wheels Up Partners, LLC	Air Charter Services for Athletics	Execution	5 Years after execution	New	Exempt
TTU	(CTBD) Kimber Personnel LLC	Supplemental Temporary Staffing Services	Execution	8 years after execution	New	RFP
TTUS	(CTBD) KT Black	Supplemental Temporary Staffing Services	Execution	8 years after execution	New	RFP
TTU	(CTBD) RedCap Staffing	Supplemental Temporary Staffing Services	Execution	8 years after execution	New	RFP
TTU	(CTBD) Stadium People	Supplemental Temporary Staffing Services	Execution	8 years after execution	New	RFP
TTU	(C24642) Navajo Office Products	Furniture, installation, and related services	12/17/2024	12/31/2029	New	Omnia
TTUS	(2026-768-0086) Chalker Flores, LLP	Outside counsel for Intellectual property matters	09/01/2025	08/31/2027	New	Office of Attorney General
TTU	(C24355) Continental Electric Construction	Various Trades and Services	Execution	8 years after execution	New	RFP
TTU	(C20947) Qualys Inc.	Software as a service security product	09/01/2023	08/31/2028	Extension	Sole Source
TTU	(C24502) Zone Industries	Various Trades and Services	Execution	8 years after execution	New	RFP
TTU	(C24183) Precision Mechanical	Various Trades and Services	Execution	8 years after execution	New	RFP
TTU	(C24679) MediaSmarts, LLC	SmarterUmedia Services	Execution	5 years after execution	New	Sole Source

TTUHSC: Approved Purchasing Contracts						
<i>Regents Rules, 07.12.4.a</i>						
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	New or Extension	Procurement Method
TTUHSC	Comphealth Inc (CON595950)	Physician Locum Tenens	6/26/2009	6/25/2026	Extension	Professional Service
TTUHSC	JDC Ultrasound Inc (CON595449)	Echo Technician Services	6/1/2025	5/31/2026	Extension	Professional Service
TTUHSC	Midland College (CON595115)	Operational & Maintenance Costs	9/1/2010	8/31/2026	Extension	Interagency
TTUHSC	Trans Star Ambulance (CON594979)	Ambulance Services	1/1/2000	8/31/2026	Extension	Professional Service
TTUHSC	Locumtenens com LLC (CON591739)	Professional Staffing Services	2/1/2014	8/31/2026	Extension	Professional Service
TTUHSC	Ameritas Life Insurance Company (CON589562)	Dental Insurance Plan	8/1/1996	7/31/2026	Extension	Exempt
TTUHSC	Firemaster LLC (CON579843)	Fire Alarm System and Services	5/1/2015	4/30/2030	Extension	Solicitation
TTUHSC	Longsight Inc (CON579715)	Sakai Software	11/23/2011	8/31/2026	Extension	Solicitation
TTUHSC	Shareholder Value Ltd (CON579167)	Lease	10/14/2014	11/30/2026	Extension	Solicitation
TTUHSC	Grace Clinic of Lubbock (CON579149)	Lease	7/1/2012	6/30/2026	Extension	Spot Purchase
TTUHSC	University Medical Center - UMC Lubbock (CON579119)	Lease	1/1/2011	12/31/2025	Extension	Interlocal
TTUHSC	University Medical Center - UMC Lubbock (CON579117)	Lease	5/1/2011	12/31/2025	Extension	Interlocal
TTUHSC	Medical Arts Hospital (CON3719696)	Offsite Hospital Services	9/1/2025	8/31/2027	New	Interlocal
TTUHSC	State Office of Risk Management (CON3716634)	Worker's Compensation Coverage	9/1/2025	8/31/2027	New	Interagency
TTUHSC	Stephens Memorial Hospital District (CON3716326)	Onsite Hospital Services	9/1/2025	8/31/2027	New	Interlocal
TTUHSC	Grasshopper Anesthesia Services PLLC (CON3618368)	Anesthesia Services	5/20/2024	5/19/2026	Extension	Professional Service

TTUHSC	United Audit Systems Inc (CON3571621)	Coding Services	2/5/2024	8/31/2026	Extension	Solicitation
TTUHSC	McGraw-Hill LLC (CON3226343)	Licensing Agreement	1/1/2013	9/25/2026	Extension	Exempt
TTUHSC	Patriot Placement and Recruitment LLC (CON2405867)	Nurse Staffing	9/1/2019	8/31/2026	Extension	Professional Service
TTUHSC	HireRight LLC (CON2267404)	Background Checks	10/1/2011	9/30/2026	Extension	Cooperative
TTUHSC	3M Health Information Systems Inc (CON2191981)	Coding Assistance	8/27/2018	8/28/2027	Extension	Sole Source
TTUHSC	Teague Anesthesia PLLC (CON1695429)	CRNA Services	5/29/2017	5/28/2026	Extension	Professional Service
TTUHSC	Reliant Energy Retail Services LLC (CON1675430)	Electric Energy	1/12/2015	4/30/2026	Extension	Exempt
TTUHSC	Covenant Medical Group (CON1583051)	Preceptorship	7/1/2016	6/30/2026	Extension	Professional Service
TTUHSC	Covenant Medical Group (CON1581592)	Clerkship Director	11/1/2015	10/31/2015	Extension	Professional Service
TTUHSC	International Bank of Commerce Oklahoma (AMEND2473756-006)	Lease	7/1/2026	6/30/2031	Extension	Interlocal

TTUHSC El Paso: Approved Purchasing Contracts						
<i>Regents Rules, 07.12.4.a</i>						
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	New or Extension	Procurement Method
TTUHSC EP	Pramukh Amor PLLC (CON3722145)	Anesthesia	11/01/25	08/31/29	New	N/A Professional Services
TTUHSC EP	Texas Department of State Health Services (CON3715209)	Psychiatry	09/01/25	08/31/27	New	N/A Professional Services
TTUHSC EP	Palovela Anesthesia, PLLC (CON3714397)	Anesthesia	09/01/25	08/31/29	New	N/A Professional Services
TTUHSC EP	El Paso County Hospital District (CON3684245)	Surgery	11/01/25	10/31/28	New	N/A Professional Services
TTUHSC EP	El Paso Healthcare System Ltd. (AMEND3568671-001)	Orthopedics	12/01/23	12/31/28	Extension	N/A Professional Services

TTUHSC EP	C&P Anesthesiology, PLLC (AMEND3552146-003)	Anesthesia	01/01/24	12/31/27	Extension	N/A Professional Services
TTUHSC EP	Scott Boyd, MD, PC (AMEND3421904-003)	Anesthesia	06/01/25	05/31/29	Extension	N/A Professional Services

- (4) ASU: Consulting contracts with an initial consideration of \$100,000 or less per Section 07.12.4.e.(1), *Regents' Rules* – “(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$100,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting.”

ASU				
<i>Regents Rules, 07.12.4.e.(1)</i>				
Component	Vendor (Include Contract #)	Consulting Service to be Provided	Start Date	End Date
ASU	Dr. Martin Kivlighan (C2500524/C2600047)	Consultant for ASU's PsyD Counseling Psychology APA accreditation and Department of Psychology	7/31/2025	8/31/2026
ASU	Youngblood & Associates, LLC (C2600170)	Project evaluation services supporting National Science Foundation Awards; Collaborative Research; EPIIC; Raising Rural Economic Development & Innovation (RREDI) NSF #2331473	10/01/2025	09/30/2026

- (5) TTU and TTUHSC: Contracts for Sponsored Programs Projects per Section 07.12.4.b., *Regents' Rules* – “The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting.”

TTU:

- (a) Advanced Semiconductor Power Devices; Stephen Benjamin Bayne, Vice President, Pulsed Power and Power

- Electronics, and Principal Investigator; DOD Army Research Lab; \$5,250,000 awarded
- (b) NSF Engineering Research Center for Advancing Sustainable and Distributed Fertilizer Production ("CASFER") - Year 4; Gerardine G Botte, Professor, Chemical Engineering, and Principal Investigator, National Science Foundation; \$5,700,000 awarded

TTUHSC:

- (a) Texas Higher Education Coordinating Board Graduate Medical Education Expansion Grants 2024-2026- Family Medicine Permian Basin; grant year 7/1/2025 through 6/30/2026; award amount \$2,475,000.00
- (b) Texas Higher Education Coordinating Board Graduate Medical Education Expansion Grants 2024-2026- Psychiatry Permian Basin; grant year 7/1/2025 through 6/30/2026; award amount \$1,200,000.00
- (c) American Kratom Association/Center for Plant Science and Health funding titled: "Assessment of kratom use and kratom product composition in the state of Texas"; contract year 8/1/2025 through 7/31/2026; contract amount \$1,028,667.00
- (d) National Institutes of Health: National Heart, Lung, and Blood Institute funding titled: "VIBRANT MOMS: Verifying and Implementing evidence-based programs addressing needed transformations for maternal health outcomes, measures, and support"; contract year 8/15/2025 through 8/14/2026; contract amount \$1,499,829.00
- (e) Cancer Prevention and Research Institute of Texas grant funding titled: "TTUHSC Texas Regional Excellence in Cancer Award"; grant year 8/31/2025 through 8/30/2026; award amount \$1,200,000.00
- (f) Administration for Children and Families funding titled: "Texas Nurse Family Partnership"; contract year 9/1/2025 through 8/31/2026; contract amount \$1,074,551.00
- (6) TTU: Exigent circumstances approval by Section 07.12.3.i, *Regents' Rules* - "Unless prohibited by law, when an emergency or exigent circumstances exist and it is not feasible or practical to convene a quorum of the board within the time in which action is needed, approval may be given for a contract proposal submitted by the chancellor, or the chancellor's designee, by verbal approval of the chair or of the chair of the Finance and Investments Committee. Contracts approved in this manner shall be presented to the board as an information item at the next board meeting."
- (a) On September 9, 2025, Chairman Campbell granted an exigent circumstances approval, pursuant to Sections 01.02.1.b and 07.12.3.i *Regents' Rules*, for Texas Tech University to negotiate and enter into a contract with Abilene Christian University for a demonstration reactor and water desalination-related services. The contract will total approximately \$112 million, and the initial term is 10 years with one 10-year renewal option.

(b) On September 11, 2025, Chairman Campbell granted an exigent circumstances approval, pursuant to Sections 01.02.1.b and 07.12.3.i Regents' Rules, for Texas Tech University to negotiate and enter into a Letter of Agreement followed by a Long Form Contract with Red Raider Sports Properties, LLC/Learfield to exclusively administer the Athletic Department's marketing, sponsorship, and promotional rights. The minimum guaranteed rights fee of the contract will total approximately \$165.5 million, and the initial term will expire June 30, 2037.

- (7) TTU: Execution of contracts related to the TTU Reese National Security Complex as delegated to the Chair of the Finance and Investments Committee per Minute Order IV.A.7(3), August 14-15, 2025 – During the August 14-15, 2025 Board of Regents meeting, the Board approved Execution Session item IV.A.7(3): “(3) delegate to the chair of the Finance and Investments Committee the authority to approve execution of contracts related to this project and present them as an Information item at the next Board meeting ... all under the terms and conditions set forth in Executive Session.”

On September 19, 2025, Regent Culp reviewed the contract for Design Professional Services between Texas Tech University and Parkhill dated September 15, 2025, and authorized President Schovanec to execute the contract on behalf of TTU.

Contract term:	Anticipated duration of services is 160 calendar days
Termination:	TTU may terminate without cause at any time with written notice
Contract amount:	\$1,410,000.00

- (8) TTUS: Named endowments per Section 13.02.3.a, *Regents' Rules* – “The board delegates approvals to name endowments or other gift funds established through a private gift of less than \$5 million to the president of the benefiting institution, in consultation and cooperation with the chancellor and the VCIA. Notice shall be provided to the board of regents as part of the information agenda at the next board meeting.”

(a) Prior to the call to order of the November board meeting, the vice chancellor for institutional advancement notified the board of regents of all named endowments and other gifts equaling \$100,000 or more given or pledged to the component universities via agreements executed between July 27, 2025, through October 25, 2025.

- (9) TTUS: Texas Tech Foundation Board nominations by Article IV, Section 2, Amended and Restated Bylaws of Texas Tech Foundation, Inc. – “The Foundation Board shall be composed of not less than twenty-one (21), and not more than forty (40) voting members, elected by the current members, with notice to the Board of Regents. Members of the Foundation Board serve in cooperation and coordination with the Board of Regents. The Foundation Board shall endeavor to have at least one member from each of Lubbock, El Paso, San Angelo, Wichita Falls or their surrounding areas and shall further endeavor to have members that represent the diverse geographic areas of Texas served by the Texas Tech University System.”

- (a) On August 29, 2025, the Texas Tech Foundation Board of Directors unanimously approved the following individuals to serve on the foundation board of directors:

Second Term Appointments – expiring August 31, 2029

David Alderson
Walt Cathey
Honorable Robert L. Duncan
Juan Nevarez
Barry Street
Tim Winn

First Term Appointments – Expiring August 31, 2029

Clark Briner
Margaret Hodge
Nancy McDonald
Charlyn Plunk

- (10) TTU, TTUHSC, and TTUHSC El Paso: Namings of a facility resulting from gifts less than \$500,000.00 per Section 13.02.2.b(4), *Regents’ Rules* – “Gifts of less than \$500,000.00 that meet the requirements outlined in this chapter [13] for naming of a facility, as defined herein, may be approved by the component institution president, in cooperation and coordination with the VCIA. The item will be placed as an information item at the next board meeting after the public announcement.”

TTU:

- (a) Naming of Rubio Family South Endzone Wide Receiver Coach’s Office, in honor and recognition of the generous donation from Fabian Rubio, for the benefit of Athletics’ South Endzone and Womble Football Training Center project.
- (b) Naming of Dr. Robert I. Hart Family Defensive Line Meeting Room in the Womble Football Training Center, in

honor and recognition of the generous donation from Robert Hart and Susan Nelson, for the benefit of Athletics' South Endzone and Womble Football Training Center project.

- (c) Naming of John Norman and Antwan Alexander P5SL Proverbs Podcast Room, in honor and recognition of the generous donation from John Norman, for the benefit of Athletics' South Endzone and Womble Football Training Center project.

TTUHSC:

- (a) Naming of the Tranquility Room with TTUHSC's Dallas Campus, "In Memory of Marc Wise, TTU 1969," in honor and recognition of the generous donation of Betsy Wise.

TTUHSC El Paso:

- (a) Naming of the Margie and Ed Escudero Medical Oncology Clinic Reception Area within the Fox Cancer Center, in honor and recognition of Margie and Ed Escudero's generous pledge of \$250,000.00 to the Building for Hope Campaign, benefitting the Fox Cancer Center.
- (b) Naming of the Ed and Lori Anderson Exam Room within the Fox Cancer Center, in honor and recognition of Ed and Lori Anderson's generous pledge of \$100,000.00 to the Building for Hope Campaign, benefitting the Fox Cancer Center.
- (c) Naming of the Group 1 Café within the Fox Cancer Center, in honor and recognition of Group 1 Automotive's generous gift of \$200,000.00 to the Building for Hope Campaign, benefitting the Fox Cancer Center.
- (d) Naming of a private infusion bay, "[i]n memory of Ann LaMantia Private Infusion Bay," within the Fox Cancer Center, in honor and recognition of a \$100,000.00 pledge to the Building for Hope Campaign, benefitting the Fox Cancer Center.
- (e) Naming of a private infusion bay within the Fox Cancer Center after Phyllis and Harry E. (Pete) Davis II, in honor and recognition of a \$100,000.00 gift to the Building for Hope Campaign, benefitting the Fox Cancer Center.
- (f) Naming of the 1st floor chapel within the Fox Cancer Center the "Francis Family Chapel," in honor and recognition of a \$300,000.00 pledge by Rick and Ginger Francis, through the Paso del Norte Community Foundation, benefitting the Fox Cancer Center.

- (11) TTU: Notification of Removal of Naming under per Section 13.05.6, *Regents' Rules* – "A naming approved under this Chapter 13, *Regents' Rules*, may be removed if the board determines retention of the name would present an adverse reputational risk to the TTU system or one or more of its component institutions, where there is nonfulfillment of a

pledge, or in other unusual or unforeseen circumstances as determined in the board's discretion."

- (a) The Board of Regents approved the naming of the South Endzone SW Bell Tower in honor and recognition of John Billingsley's \$5 million pledge to the Red Raider Facilities Foundation, Inc. ("RRFF"), for the benefit of Texas Tech University Department of Athletics' ("Athletics") Womble Football Training Center and South Endzone projects. The pledge was subsequently assigned by RRFF to the Texas Tech Foundation, Inc., for the continued benefit of Athletics.

John Billingsley ("Donor") passed away on February 10, 2025. Donor's Estate, through legal counsel, notified Athletics and TTFI that the Estate is unable to fulfill the remainder of Donor's pledge, which Donor owed a remaining \$4 million. Athletics, therefore, requested approval to remove the previously approved naming. Approval was granted and the naming of the South Endzone SW Bell Tower was removed on September 15, 2025. Athletics will work directly with Donor's Estate to allocate Donor's \$1 million gift to other projects.

- (12) TTUHSC El Paso: Exigent Circumstances approval per Section 13.05.8, *Regents' Rules* – "When an emergency or exigent circumstances exist and it is not feasible or practical to convene a quorum of the board within the time in which action is needed, approval may be given for a naming proposal submitted by the chancellor and VCIA, or their designee, by verbal approval of the chair and vice chair of the board. The board, as a whole, will be made aware of the naming at the time the decision is made and, if accepted, namings approved in this manner shall be presented to the board as an information item at the next board meeting."

- (a) Naming of the GECU Women's Health Wing, within the Fox Cancer Center, in honor and recognition of GECU's \$10 million pledge to the Building for Hope Campaign. The naming was approved by the chair and vice chair via exigent circumstances and was publicly announced on October 7, 2025.
- (b) Naming of the Hunt Medical Oncology Clinic, within the Fox Cancer Center, in honor and recognition of the Woody and Gayle Hunt Family Foundation's \$5 million pledge to the Building for Hope Campaign. The naming was approved by the chair and vice chair via exigent circumstances and was publicly announced on September 17, 2025.
- (c) Naming of the Millie & Wayne Martin Courtyard, within the Fox Cancer Center, in honor and recognition of Millie & Wayne Martin's \$2 million pledge to the Building for Hope Campaign. The naming was approved by the chair and

vice chair via exigent circumstances and was publicly announced on September 17, 2025.

- (13) ASU: Namings for Academic Positions or Initiatives per Section 13.02.3(c), *Regents' Rules* – "Named chairs, professorships, deanships, or any other academic position must meet the minimum funding levels established by the benefitting component institution's operating policies and Chapter 06, Regents' Rules, and be approved by the component president, in consultation and cooperation with the VCIA, with timely notice to the board of regents prior to its next regularly scheduled meeting before the gift and related naming are publicly announced. The item will be placed as an information item at the next board meeting after the public announcement."

- (a) Naming of The Fazlur and Jahanara Rahman Distinguished Lectureship in Science Honoring Dr. Roy E. Moon, in honor and recognition of a gift of \$250,000.00 from Dr. Fazlur and Mrs. Jahanara Rahman to permanently endow the lectureship in honor of Dr. Roy E. Moon.

Dr. Rahman, a retired oncologist, adjunct professor of biology at Angelo State, and author of two books, has been involved with the lectureship since its establishment in 1977.

This endowment ensures the continued success of the lecture series, which brings distinguished scientists and scholars to campus to share their expertise with students, faculty, and the broader community. The Rahmans' support both honors the legacy of Dr. Moon and strengthens Angelo State's tradition of academic excellence in the sciences. Further, the Rahman's lead gift has resulted in subsequent gifts from multiple donors to assist in growing the endowment.

- (14) TTU: Exigent circumstances approval per Section 01.02.1.b, *Regents' Rules* - "Section 109.001, Texas Education Code, states that the board "by rule may delegate a power or duty of the board to an officer, employee, or other agent of the board." When an emergency or exigent circumstances exist that cannot be adequately addressed through Section 07.04.4.a(2) relating to budget adjustments, Section 07.12.3.i relating to contracts, or Section 08.01.7 relating to major construction projects, the chair – or if the chair is not available within the time required for action, the vice chair may approve a proposal submitted by the chancellor, or the chancellor's designee, for an action that otherwise would require the approval of the board as a whole, with subsequent notification to the board as soon as practicable."

- (a) On September 16, 2025, Chairman Campbell granted an exigent circumstances approval, pursuant to Sections 01.02.1.b and 03.01.11.c Regents' Rules, for approval of a nepotism exception to hire Jordan Linder (Men's Basketball) and Brayden Gerlich (Women's Basketball) in two separate part-time student manager positions for TTU Basketball. Jordan is the son of Assistant Men's Basketball Coach, Jeff Linder. Jordan Linder will report directly to the Associate Director of Men's Basketball Operations, Duncan Bacon. Brayden Gerlich is the son of Head Women's Basketball Coach, Krista Gerlich. Brayden Gerlich will report directly to the Director of Women's Basketball Operations, Ashlee Villarreal.
- (15) ASU, MSU, TTU, TTUHSC and TTUHSC El Paso: Chief Executive Officer Title IX administrative reports as required by *Texas Education Code*, Section 51.253(c) – “Subject to Subsection (d), at least once during each fall or spring semester, the chief executive officer of a postsecondary educational institution shall submit to the institution's governing body and post on the institution's Internet website a report concerning the reports received under Section 51.252. The report: (1) may not identify any person; and (2) must include: (A) the number of reports received under Section 51.252; (B) the number of investigations conducted as a result of those reports; (C) the disposition, if any, of any disciplinary processes arising from those reports; (D) the number of those reports for which the institution determined not to initiate a disciplinary process, if any; and (E) any disciplinary actions taken under Section 51.255.” Reports for the most recently completed reporting period are available to the board and are posted on each component institution website.
ASU: <https://www.angelo.edu/current-students/title-ix/annual-reports/>
MSU: <https://msutexas.edu/titleix/annual-reports.php>
TTU: <https://www.depts.ttu.edu/titleix/annualreports/>
TTUHSC: https://www.ttuhs.edu/title-ix/institutional_annual_reports.aspx.
TTUHSC EP: <https://elpaso.ttuhs.edu/title-ix/title-ix-reporting.aspx>
- (16) TTU: Office of Research Commercialization (ORC) report per Section 10.16.1, *Regents' Rules* – “At least once a year, coincidental with a regular board meeting, the ORC Director shall prepare for the chancellor and the board a report listing the titles and a brief description of each intellectual property disclosure received since the last report, all license and assignment agreements entered into by the ORC, and the status of existing license and assignment agreements, including the distribution of revenues earned from such agreements.”

The TTU Office of Research and Commercialization Annual Report FY 2025 is included herewith as Attachment No. 8.

- (17) TTU and TTUHSC: Approval of contracts or transaction involving a sale or purchase of real property, or commitments of land per Section 07.12.4.g, *Regents' Rules* – “The following are excepted from the requirements of Section 07.12.3.a and 07.12.3.d, Regents' Rules, the board delegates to the chair of the Finance and Investments Committee the authority to approve, upon the recommendation by the Chancellor or President, or their designee, as appropriate, (i) any contract or transaction involving a sale or purchase of real property, or commitments of land including without limitation leases, easements and licenses even if more than five years with a per annum amount that is less than \$1,000,000; and (ii) any amendment, extension or renewal of such contract or transaction originally approved by the Board of Regents' or the chair of the Finance and Investments Committee , so long as the amendment, extension or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Any such contracts, transactions, amendments, extensions, or renewals that are approved by the chair of the Finance and Investments Committee under this delegation of authority shall be placed as an information agenda item at the next regular board meeting.”

TTU:

- (a) Changes to LISD ground lease and 14 Real Estate, LLC ground lease. On October 28, 2025, Committee Chair Tim Culp authorized President Schovanec or his designee to execute an amended ground lease with LISD and an amended ground lease with 14 Real Estate, LLC to convey 93 feet between two properties originally allocated to LISD to now be allocated to 14 Real Estate, LLC. The property is located close to the intersection of 4th Street and Quaker Ave. 14 Real Estate, LLC will utilize and maintain a minimum three-foot concrete barrier between the two sites. This will be a no cost adjustment to either ground lease.
- (b) Permanent right of access and use of Texas Tech University land to the City of Lubbock (LP&L distribution line across TTU land). On October 28, 2025, Committee Chair Tim Culp authorized President Schovanec or his designee to convey approximately 2.4 acres from Texas Tech Parkway to Indiana Avenue to the City of Lubbock in exchange for updates and maintenance of Brandon Station. The permanent right of access proposed is located south of the Rawls Golf Course fence and north of the existing property boundaries of Garrison and Lubbock VA Clinic. The review of prior appraisals reflects an average value of \$261,773 per acre. The value of the 2.4-acre easement would be approximately \$628,255. To

support the expansion of LP&L distribution lines and the growth of the campus, an agreement would be entered into that conveys the permanent right of access in exchange for updating and maintaining Brandon Station, located on the TTU campus, to mitigate the impact of electrical outages that may occur in neighboring communities to campus' electrical circuits.

TTUHSC:

- (a) Transfer of land from TTUHSC to TTU benefiting the Amarillo Campus and acknowledge the construction of a storm water detention basin. On October 28, 2025, Committee Chair Tim Culp authorized President Rice-Spearman and President Schovanec to convey 2.27 acres in Amarillo from TTUHSC to TTU and acknowledge that TTU will construct a storm water detention basin on the site for the benefit of the Amarillo Campus. The 2.27 acres have an appraised value of \$593,382. TTU will construct a storm water detention basin on the transferred property with a total estimated project budget not to exceed \$1,000,000. This project will be funded with institutional funds and will serve the stormwater management needs of both TTUHSC and TTU under fully developed conditions.
- (b) Transfer of land from TTUHSC to Lubbock County Hospital District dba University Medical Center ("UMC") (helipad sites). On October 28, 2025, Committee Chair Tim Culp authorized President Rice-Spearman to execute a deed of real property conveying a .5503-acre tract of land in Lubbock, Texas, to UMC at no cost to be utilized by UMC for the sole purpose of constructing helipad sites. UMC is in the process of relocating and expanding the helipad site used for incoming trauma flights to the hospital. To facilitate the relocation/expansion of the helipads to mitigate safety risks and to support the teaching and other related hospital activities of TTUHSC, UMC has requested that TTUHSC deed the Real Property to UMC. Pursuant to the terms of the Deed as currently drafted, if Lubbock County Hospital District's premises are no longer used as a site for hospital facilities to support the teaching and other related hospital activities of TTUHSC and UMC, then the conveyance would become null and void and the property will revert to TTUHSC. House Bill No. 288, Chapter 85, Page 208, the 61st of the Texas Legislature specifically authorized the Board of Regents to convey land to UMC in an amount not to exceed twenty (20) acres. With approval, the Board of Regents will have conveyed 16.7541 acres to UMC.
- (c) Authorize negotiations of transfer of land from Hendrick Health ("Hendrick") to TTUHSC. On October 28, 2025, Committee Chair Tim Culp authorized President Rice-Spearman to complete negotiations and subsequently accept a gift of real property in Abilene, Texas, for the benefit of TTUHSC's Abilene campus. Hendrick desires to gift certain real property, being approximately one-half (1/2) acres located southeast of the TTUHSC Abilene

campus on the north side of 17th Street (the “Property”). The Property shall be utilized by TTUHSC to construct an approximately 15,000 square foot one-story building focused designated as the “Abilene Research Facility.”

Regent Womble moved that the item as presented be approved. The motion was seconded by Chairman Campbell and passed unanimously.

Regent Womble stated that consideration of items by the Committee of the Whole was concluded.

I.C. APPROVAL OF MINUTES.—Chairman Campbell asked for approval of the minutes of the board meeting held on August 14-15, 2025; August 21, 2025; August 25, 2025; August 30, 2025; September 4, 2025; and September 30, 2025. Regent Womble moved for their approval. Regent Culp seconded the motion, and the motion passed unanimously.

I.D SCHEDULE FOR BOARD MEETINGS.— Mr. McWhinney presented the following schedule for future board meetings: February 26-27, 2026, Dallas; May 7-8, 2026, Lubbock; August 13-14, 2026, Lubbock; and November 12-13, 2026, Lubbock.

II. RECESS—The Meeting of the Board was recessed at 9:13 am.

Committee meetings took place sequentially immediately upon recess of the Meeting of the Board beginning at 9:14 am in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas. All approved items are listed below under III.

III. MEETING OF STANDING COMMITTEES.—Committee meetings took place sequentially beginning at 9:14 am on Friday, November 14, 2025.

III.A. AUDIT COMMITTEE

The Audit Committee, presided by Chair Pat Gordon and Vice Chair Doug McReaken and composed by all nine voting members of the Board of Regents, met in open session on November 14, 2025, at 9:14 am to consider and act on the items as listed below. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were considered and approved by the Audit Committee in open session and without objection by the Board of Regents of the Texas Tech University System.

III.A.2. TTUS: Report on audits.—The Board accepted a report on the System’s audit projects, included herewith as Attachment No. 9 (TTUS Office of Audit Services Prioritized Audit Plan FY 2026).

III.B. FACILITIES COMMITTEE

The Facilities Committee, presided by Committee Chair Arcilia Acosta and Vice Chair Clay Cash and composed by all nine voting members of the Board of Regents, met in open session on November 14, 2025, at 9:22 am to consider and act on the items as listed below. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were considered and approved by the Facilities Committee in open session and without objection by the Board of Regents of the Texas Tech University System.

- III.B.1. TTU: Approve expenditure of the Texas Tech Semiconductor Cleanroom project for Construction Manager At Risk pre-construction services.—The Board approved and authorized the chancellor or the chancellor’s designee to:
- (i) approve expenditure of \$21,831 for a total of \$2,297,543 for the Texas Tech Semiconductor Cleanroom project; with an anticipated project budget of \$24,000,000;
 - (ii) award a Construction Manager At Risk (“CMAR”) Agreement; and
 - (iii) authorize pre-construction services.

The total project budget, which includes the previously approved \$2,276,162 will be funded through the Revenue Finance System (“RFS”), repaid with a grant from the Texas Semiconductor Innovation Fund, Higher Education Funds (“HEF”), institutional funds, and Texas University Fund (“TUF”) for equipment.

The Board reasonably expects to incur debt obligations for the design, planning, and construction of the project, and all or a portion of the debt proceeds are reasonably expected to be used to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations to be issued for the Project is \$24,000,000.

The Board further authorized the president to negotiate and execute all agreements with city, state, and county agencies, utility companies, and other entities required to complete the project successfully.

This approval grants authority to award a CMAR Agreement and authorize pre-construction activities associated with the planning and design process, i.e., project evaluation; site analysis; constructability review; value engineering; scheduling; cost control; and development of a Guaranteed Maximum Price (“GMP”).

The proposed renovation project focuses on the Engineering Technology Labs building (Building #210), a 20,974 gross square foot ("GSF") facility originally constructed in 1961. As part of a strategic modernization initiative to support advanced research and instructional capabilities, the project will renovate approximately 6,700 GSF of interior space currently occupied by Suites 100 through 105.

This renovation will transform the area into a state-of-the-art Semiconductor Cleanroom facility, encompassing approximately 5,600 net usable square feet ("NSF"). The cleanroom will be designed to meet stringent environmental control standards necessary for semiconductor fabrication, micro/nano-device prototyping, and other sensitive research applications in nanotechnology and materials science.

The project scope includes demolition of existing interior finishes, minor asbestos abatement, and systems within the affected suites, installation of new mechanical, electrical, and plumbing ("MEP") infrastructure, and integration of advanced HVAC systems to maintain required cleanroom classifications (e.g., ISO Class 5–8 depending on research needs). Supporting spaces will include gowning areas, utility chases, control rooms, and other essential service areas.

In addition to enhancing the university's research capacity, the new cleanroom facility is expected to support interdisciplinary collaboration, industry partnerships, and firsthand student training, aligning with broader institutional goals in science, engineering, and technology innovation.

Due to the university's immediate need of the facility, Texas Tech University selected the design professional from the TTUS approved design professional pre-qualification list. The firm Farnsworth Group, Inc. was selected based on its extensive expertise in the design of semiconductor cleanroom facilities. The Farnsworth Group, Inc. professionals provided the feasibility study and planning document needs.

The TTU Approve expenditure of the Texas Tech Semiconductor Cleanroom project for Construction Manager At Risk pre-construction services PowerPoint is included herewith as Attachment No. 10.

- III.B.2. TTUS: Report on Facilities Planning and Construction projects.—The Board accepted a report on Facilities Planning and Construction managed project, included herewith as Attachment No. 11 (TTUS Report on Facilities Planning and Construction projects (project data as of 10/23/2025) and Attachment No. 12 (TTUS Facilities Planning and Construction Capital Projects Budget Analysis FY 2020-2025 Report (Revised 10-21-2025)).

III.C. FINANCE AND INVESTMENTS COMMITTEE

The Finance and Investments Committee, presided by Committee Chair Tim Culp and Vice Chair Pat Gordon and composed by all nine voting members of the Board of Regents, met in open session on November 14, 2025, at 9:32 am to consider and act on the items as listed below. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were considered and approved by the Finance and Investments Committee in open session and without objection by the Board of Regents of the Texas Tech University System.

- III.C.1. TTUS: Report on TTUS Endowments.—The Board accepted an update on the TTUS Total Endowment, as of August 31, 2025, included herewith as Attachment No. 13 (TTUS Report on TTUS Endowments).
- III.C.2. TTUS: Investment Performance Update.—The Board accepted an update on the performance of TTUS investments, included herewith as Attachment No. 14 (TTUS Investment Performance Update).

III.D. ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

The Academic, Clinical, and Student Affairs Committee, presided by Committee Chair Shelley Sweatt and Vice Chair Don Sinclair and composed by all nine voting members of the Board of Regents, met in open session on November 14, 2025, at 9:46 am to consider and act on the items as listed below. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were considered and approved by the Academic, Clinical, and Student Affairs Committee in open session and without objection by the Board of Regents of the Texas Tech University System.

- III.D.1. TTU: Approve Bachelor of Arts degree with a major in Religious Studies.—The Board approved the new degree program, Bachelor of Arts (“B.A.”) degree with a major in Religious Studies, and authorized submission by the Office of the Provost and Senior Vice President for Academic Affairs to the Texas Higher

Education Coordinating Board seeking its certification of such a program and to the Southern Association of Colleges and Schools for acknowledgment of a new degree program.

The Bachelor of Arts in Religious Studies will be offered 100 percent online and with hybrid course delivery options. The program will be housed in the Department of Philosophy in the College of Arts and Sciences.

The Bachelor of Arts in Religious Studies at Texas Tech University is dedicated to advancing the academic exploration of religion through exceptional scholarship and teaching that highlights religions profound relevance in both local and global contexts. By fostering an innovative and interdisciplinary approach to learning, the program empowers students to gain a deeper understanding of the ways in which religion shapes human experience, culture, and society. The program will equip students with the critical skills necessary to engage thoughtfully with the world around them.

The enrollment projections in the table below are based on current enrollment patterns in the online bachelor's degrees offered through TTU Online. Further, student demand for the degree is supported by the workforce data previously presented.

	Year 1	Year 2	Year 3	Year 4	Year 5
Total New Students	25	50	75	75	75
Attrition*	3	5	8	8	8
Cumulative Headcount	25	72	142	209	264
FTSE (fall)	25	72	142	209	264
Graduates	0	0	0	12	26

* Attrition applied at the beginning of the following year

The projected five-year costs and funding are provided in the table below. In year one, the Religious Studies program will operate with 1 non-tenure track faculty participating in the program 100 percent. The program will also hire an additional Lecturer in year two. In years one to five, adjunct faculty will be hired as needed. The estimate of costs also reflects facilities and equipment and supplies and materials costs for office expenses and promotional materials. The five-year funding shown reflects tuition and fees and state formula funding estimates in years three through five.

Five-Year Costs		Five-Year Funding	
Personnel (administration and salaries)	\$472,665	Reallocated Funds	\$0
Facilities and Equipment	\$10,500	Anticipated New Formula Funding	\$1,006,772
Supplies and Materials	\$3,500	Special Item Funding	\$0
Other	\$30,000	Tuition and fees	\$8,925,612
Total Costs	\$516,665	Total Funding	\$9,932,384

- III.D.2. TTU: Approve Bachelor of Science degree with a major in Aerospace Engineering.—The Board approved the new degree program, Bachelor of Science (“B.S.”) degree with a major in Aerospace Engineering, and authorized submission by the Office of the Provost and Senior Vice President for Academic Affairs to the Texas Higher Education Coordinating Board seeking its certification of such a program and to the Southern Association of Colleges and Schools for acknowledgment of a new degree program.

The Bachelor of Science in Aerospace Engineering will be delivered face-to-face on the Lubbock campus. The program will be housed within the Department of Mechanical Engineering, part of the Edward E. Whitacre Jr. College of Engineering.

This program is designed to equip students with the knowledge and technical skills necessary to thrive in the evolving aerospace industry. Students will gain a strong foundation in engineering principles, reinforced through hands-on experiential learning opportunities. Core areas of emphasis will include structures and materials, thermo-fluids, flight dynamics and control, and astronautics. Graduates will be well-prepared for careers in commercial airlines, air defense industries, unmanned aerial systems, space exploration, and aerospace research and development. The program is intentionally aligned with industry standards and will provide pathways for professional certifications and continued education.

Enrollment projections for the Aerospace Engineering program have been conservatively estimated based on observed trends in other bachelor’s programs within the Edward E. Whitacre Jr. College of Engineering. Students admitted to the college begin under a Foundational Engineering designation and must meet specific academic criteria to advance into a degree program. The Bachelor of Science in Aerospace Engineering will provide an

additional, distinct pathway for students pursuing an engineering degree at Texas Tech University.

	Year 1	Year 2	Year 3	Year 4	Year 5
Total New Students	30	75	100	100	100
Cumulative Headcount	30	102	194	284	360
Attrition*	3	8	10	10	10
Graduates	0	0	0	14	38
FTSE (fall)	30	102	194	284	360

* Attrition is applied at the beginning of the following year

The proposed budget provides a phased hiring plan to ensure the program is adequately staffed to meet student demand while maintaining fiscal responsibility. Faculty hiring will occur over three years. In Year 1, one lecturer will be hired, bringing valuable industry expertise and practical knowledge to the curriculum. In Year 2, TUF funds will support the addition of one tenure-track faculty member, while temporary funds from the Office of the Provost will be used to hire additional lecturers as the program grows. In Year 3, any additional lecturer hires will be supported through temporary funds. Once targeted enrollment levels are achieved, conversations will occur to consider the allocation of new permanent faculty lines.

In addition to faculty, the program budget includes three new staff positions: one administrative staff member and one academic advisor beginning in Year 2, and one laboratory technician beginning in Year 3. The program also requires enhancements to laboratory facilities, including renovations, new lab equipment and updated teaching materials and supplies.

Five-Year Costs		Five-Year Funding	
Personnel (faculty, administration, and clerical/staff salaries)	\$3,952,000	New Funds	
Facilities and Equipment	\$800,000	Reallocation of Existing Resources	
Supplies and Materials	\$250,000	Anticipated New Formula Funding	\$1,985,980
Student Support (Scholarships)	\$315,000	Special Item Funding	
Other	\$0	Tuition and fees	\$16,294,072
Total Costs	\$5,317,000	Total Funding	\$18,280,052

- III.D.3. TTU: Approve Bachelor of Science degree with a major in Mechanical Engineering Technology.—The Board approved the new degree program, Bachelor of Science (“B.S.”) degree with a major in Mechanical Engineering Technology, and authorized submission by the Office of the Provost and Senior Vice President for Academic Affairs to the Texas Higher Education Coordinating Board seeking its certification of such a program and to the Southern Association of Colleges and Schools for acknowledgment of a new degree program.

The Bachelor of Science in Mechanical Engineering Technology degree will be delivered face-to-face to students on the Lubbock campus. The Department of Mechanical Engineering, within the Edward E. Whitacre Jr. College of Engineering, houses the program.

The Mechanical Engineering Technology program equips students with the knowledge and technical skills to design, manage, and execute manufacturing projects effectively. Combining practical hands-on manufacturing experience with fundamental engineering education, the program emphasizes graphics, design, material properties, manufacturing techniques and quality control. Graduates will be well prepared for careers in design, manufacturing, quality control, management, and other roles in manufacturing intensive industries such as aerospace, robotics and automotive. The program is designed to meet pathways to professional certification and continued education.

Enrollment projections for the proposed program have been conservatively estimated based on trends observed in other bachelor’s programs within the Edward E. Whitacre Jr. College of Engineering. Additionally, new students in the college begin under a Foundational Engineering designation and must meet and maintain specific academic criteria to transition into a designated degree plan, ensuring alignment with program requirements. The new Mechanical Technology Engineering will offer a new pathway to a degree from Texas Tech University for these students.

	Year 1	Year 2	Year 3	Year 4	Year 5
Total New Students	25	50	60	60	60
Cumulative Headcount	25	72	127	181	223
Attrition*	3	5	6	6	6
Graduates	0	0	0	12	26
FTSE (fall)	25	72	127	181	223

* Attrition is applied at the beginning of the following year

The proposed budget includes the hiring of three lecturers over three years. This phased approach ensures adequate staffing to meet student demand while maintaining fiscal responsibility. The lecturers will bring industry expertise and practical knowledge to the curriculum, enhancing the program's focus on hands-on skills and advanced technological training, aligning with industry needs. The department will hire two lab technicians to aid in manufacturing labs and help run the second machine shop dedicated to the program, and one new academic advisor to support student success and program growth. The program will require enhancement to four laboratory facilities, including renovation and new lab equipment. New teaching materials and supplies are needed. It is anticipated that 20% of the students will be awarded scholarships with an average of \$1,500.

Five-Year Costs		Five-Year Funding	
Personnel (faculty, administration, and clerical/staff salaries)	\$2,574,000	New Funds	
Facilities and Equipment	\$1,000,000	Reallocation of Existing Resources	
Supplies and Materials	\$250,000	Anticipated New Formula Funding	\$1,283,134
Student Support (Scholarships)	\$205,500	Special Item Funding	
Other	\$0	Tuition and fees	\$10,532,392
Total Costs	\$4,029,500	Total Funding	\$11,815,526

- III.D.4. TTU: Approve conferral of an honorary degree.—The Board approved the conferral of an honorary Doctorate of Business Administration degree to Mr. Jerry Rawls.

Mr. Rawls is a proud alumnus of Texas Tech, earning a Bachelor of Science in mechanical engineering in 1967. Mr. Rawls was recommended for this honorary degree in recognition of his outstanding achievements in business over the course of his career. Thus, a Doctor of Business is the appropriate recognition. Mr. Rawls in being nominated in three categories:

1. To recognize excellence in business;
2. To recognize those persons whose lives serve as examples of the aspirations of TTUS for its students; and
3. To recognize an individual from industry or government who as achieved national or international distinction through significant contributions to society

After earning his BS in mechanical engineering from Texas Tech and a Master of Science in industrial administration from Purdue University (1968), Mr. Rawls spent 20 years at Raychem Corporation where he served as National Sales Manager and Manager of Product Marketing. During his last six years there, he was General Manager of two divisions. In 1988, he co-founded Finisar Corporation, a fiber optics company, with Frank H. Levinson. The goal for Finisar was to build cost effective gigabit optical transceivers to provide the optical input and output for high-speed computer networks. In 1992, Finisar proposed using multi-mode optics to dramatically lower the cost of gigabit optical links in data centers. Finisar's proposal was adopted by the American National Standards Institute (ANSI) committee as the basis for the Fibre Channel Standard and later by the Institute of Electrical and Electronics Engineers (IEEE) as the Gigabit Ethernet Standard. According to Mr. Rawls, the success of Finisar was due to their ability to accomplish something that others at the time believed was impossible: "The conventional wisdom said what we had done was technically impossible."

The last committee meeting adjourned at 9:51 am.

Friday, November 14, 2025.—The members of the Board of Regents of the Texas Tech University System reconvened at 9:51 am on Friday, November 14, 2025, in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present in person were Arcilia Acosta; Cody Campbell, Chairman; Clay Cash; Tim Culp; Pat Gordon; Eli Heath, Student Regent; Doug McReaken; Don Sinclair; Shelley Sweatt; and Dustin Womble, Vice Chairman.

The following officers and staff were present for all or a portion of the meeting: Dr. Tedd Mitchell, Chancellor, TTUS; Mr. Brandon Creighton, Chancellor-elect, TTUS; Dr. Lawrence Schovanec, President, TTU; Dr. Richard Lange, President, TTUHSC El Paso; Mr. Ronnie Hawkins, Jr., President, ASU; Dr. Stacia Haynie, President, MSU; Mr. Eric Bentley, Vice Chancellor and General Counsel, TTUS; Mr. Keino McWhinney, Secretary of the Board and Special Advisor to the Chancellor, TTUS; Mr. James Mauldin, Chief Financial Officer, TTUS; Mr. Billy Breedlove, Vice Chancellor for Facilities, Planning and Construction, TTUS; Mrs. Teresa Jack, Acting Chief Audit Executive, Office of Audit Services, TTUS; Mr. Patrick Kramer, Vice Chancellor for Institutional Advancement, TTUS; Mr. Tim Barrett, Chief Investment Officer, Office of Investments, TTUS; Mr. Dailey Fuller, Chief of Staff, Chancellor's Office, TTUS; Mrs. Christy Haynes, Deputy Chief of Staff, TTUS; Mrs. Noel Sloan, Senior Vice President for Administration and Finance and Chief Financial Officer, TTU; Mrs. Penny Harkey, Vice President and Chief

Financial Officer, TTUHSC; Ms. Angie Wright, Chief Financial Officer and Vice President for Finance and Administration, ASU; Mrs. Jessica Fisher, Vice President for Finance and Administration and Chief Financial Officer, TTUHSC El Paso; Mr. Chris Stovall, Vice President, Administration and Finance, MSU; Dr. Ronald Hendrick, Provost, TTU; Dr. Darrin D'Agostino, Provost and Chief Academic Officer, TTUHSC; Dr. Marcy Brown Marsden, Provost, MSU; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

- IV. MEETING OF THE BOARD—CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—At 9:51 am, Chairman Campbell announced a quorum present and called the meeting to order.
- V. EXECUTIVE SESSION.—At 9:51 am, the Board recessed and convened into Executive Session as authorized by Sections 551.071, 551.072, 551.073, 551.074, and 551.076 of the Texas Government Code in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas.
- VI. OPEN SESSION.— At 1:44 pm, the Board reconvened in open session in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas, to consider items as a Committee of the Whole and Meeting of the Board.
 - VI.A. REPORT OF EXECUTIVE SESSION.—Chairman Campbell called on Vice Chairman Womble to present motions regarding items discussed in Executive Session.

Vice Chairman Womble announced there were two motions resulting from Executive Session.

 - VI.A.1. Vice Chairman Womble moved that the Board approve amendments to the Board policy statement updating the Audit Committee Charter ... all under the terms and conditions set forth in Executive Session. The motion was seconded by Regent Culp and unanimously approved by the Board.
 - VI.A.2. Vice Chairman Womble moved that the Board authorize the Chair of the Finance Committee and the System's Chief Financial Officer to conclude the negotiations and execute the necessary documents for a real property transaction involving the Chancellor's residence to be owned by the TTU System ... all under the terms and conditions set forth in Executive Session. The motion was seconded by Regent Cash and unanimously approved by the Board.

No action was taken on any other matters that were posted for discussion in Executive Session, which included:

Consultation with Attorney Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers (Tex. Govt. Code § 551.071) including: Pre-litigation and litigation update; and Other pending legal matters, potential legal claims updates, settlement offer updates, and discussion and advice from general counsel on pending legal issues.

Deliberation Regarding Prospective Gifts or Donations (Tex. Govt. Code § 551.073).

Deliberation Regarding Individual Personnel Matters Relating to the Appointment, Employment, Evaluation, Reassignment, Duties, Discipline, or Dismissal of Officers or Employees of the TTU System and its Component Institutions. (Tex. Govt. Code § 551.074) including: Discussion of Chancellor duties, assignments, and expectations; and Discussion of other personnel matters including the duties, performance and evaluation of Texas Tech University System or component institution officers and employees.

Deliberation Regarding Security Devices or Security Audits. (Section 551.076).

(*In connection with these items, to the extent that any agenda notation or supplemental written materials, which might otherwise be covered by Tex. Govt. Code § 551.1281(b)(1), have been excluded from an internet web posting, such exclusion is authorized by a certification hereby made by the General Counsel pursuant to Tex. Govt. Code § 551.1281(c).)

VI.B. CHAIRMAN'S ANNOUNCEMENTS.—There were no announcements.

VII. ADJOURNMENT.—Chairman Campbell adjourned the meeting at 1:45 pm.

INDEX OF ATTACHMENTS

Attachment 1	ASU Campus Condition Report
Attachment 2	MSU Campus Condition Report
Attachment 3	TTU Campus Condition Report
Attachment 4	TTU SVM Campus Condition Report
Attachment 5	TTUHSC Campus Condition Report
Attachment 6	TTUHSC El Paso Campus Condition Report
Attachment 7	TTUS Campus Condition Report
Attachment 8	TTU Office of Research and Commercialization Annual Report FY 2025
Attachment 9	TTUS Office of Audit Services Prioritized Audit Plan FY 2026
Attachment 10	TTU Approve expenditure of the Texas Tech Semiconductor Cleanroom project for Construction Manager At Risk pre-construction services PowerPoint
Attachment 11	TTUS Report on Facilities Planning and Construction projects (project data as of 10/23/2025)
Attachment 12	TTUS Facilities Planning and Construction Capital Projects Budget Analysis FY 2020-2025 Report (Revised 10-21-2025)
Attachment 13	TTUS Report on TTUS Endowments
Attachment 14	TTUS Investment Performance Update

I, Keino McWhinney, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on November 14, 2025.

SEAL




Keino McWhinney
Secretary



Angelo State University
Campus Condition Report - FY2025
October 16, 2025

Summary by Period and Category						
Period	Critical	Deferred	Planned	Adaptation	Total	
Budgeted - Current Year	\$ -	\$ 1,029,623	\$ 3,362,136	\$ 3,305,425	\$ 7,697,184	
Expenditures - Previous Year	\$ -	\$ 440,599	\$ 4,485,048	\$ 20,947,190	\$ 25,872,837	
Projected - Years 2 Through 5	\$ -	\$ 4,806,400	\$ 16,058,504	\$ 23,449,772	\$ 44,314,676	
Unbudgeted - Current Year	\$ -	\$ 270,000	\$ 164,350	\$ 360,000	\$ 794,350	
Total	\$ -	\$ 6,546,622	\$ 24,070,038	\$ 48,062,387	\$ 78,679,047	

Summary by Type and Category						
Maintenance Type	Critical	Deferred	Planned	Adaptation	Total	
Architectural	\$ -	\$ 864,400	\$ 4,016,254	\$ 34,571,702	\$ 39,452,356	
HVAC	\$ -	\$ 2,160,000	\$ 7,055,000	\$ -	\$ 9,215,000	
Plumbing and Electrical	\$ -	\$ 411,373	\$ 557,489	\$ 24,035	\$ 992,897	
Safety	\$ -	\$ -	\$ 739,350	\$ 600,000	\$ 1,339,350	
Legal and Mandatory	\$ -	\$ 2,085,000	\$ 7,783,336	\$ 10,571,847	\$ 20,440,183	
Other	\$ -	\$ 1,025,849	\$ 3,918,609	\$ 2,294,803	\$ 7,239,261	
Total	\$ -	\$ 6,546,622	\$ 24,070,038	\$ 48,062,387	\$ 78,679,047	

Top Five Priority Projects						
Priority	Project Name	Period	Category	Type	Amount	
1	Plaza Verde 3 - HVAC Replacements	Projected - Year 2	Deferred Maintenance	HVAC	\$ 2,000,000	
2	Vincent Building - Restroom Refresh	Budgeted - CY	Facility Adaptation	Plumbing/Electrical	\$ 551,556	
3	Junell Center - Window Replacement	Projected - Year 2	Deferred Maintenance	Architectural	\$ 200,000	
4	Porter Henderson Library - Elevator Modernization/Upgrade	Budgeted - CY	Deferred Maintenance	Legal	\$ 411,373	
5	Academic Building - Lecture 004 Refresh	Budgeted - CY	Facility Adaptation	Architectural	\$ 250,000	

E&G Deferred Maintenance	\$ 804,373
Non-E&G Deferred Maintenance	\$ 5,742,249
Total Deferred Maintenance	\$ 6,546,622

THECB - Fall 2024		Building Replacement Estimate Report		DM Index Value	
Educational and General Campus Condition Index Value (EGCCIV)		\$ 487,028,510		0.1652%	
Institution-Wide Campus Condition Index Value (IWCCIV)		\$ 1,484,760,144		0.4409%	

Midwestern State University
Campus Condition Report - FY2025
October 1, 2025

Summary by Period and Category						
Period	Critical	Deferred	Planned	Adaptation	Total	
Budgeted - Current Year	\$	- \$	1,268,810 \$	4,410,439 \$	1,495,500 \$	7,174,749
Expenditures - Previous Year	\$	239,097 \$	71,248 \$	5,165,076 \$	5,076,700 \$	10,552,121
Projected - Years 2 through 5	\$	- \$	1,017,300 \$	19,660,320 \$	1,779,000 \$	22,456,620
Unbudgeted - Current Year	\$	- \$	- \$	- \$	- \$	-
Total	\$	239,097 \$	2,357,358 \$	29,235,835 \$	8,351,200 \$	40,183,490
Summary by Type and Category						
Maintenance Type						
Architectural	\$	200,015 \$	1,609,445 \$	8,300,125 \$	7,351,700 \$	17,461,285
HVAC	\$	28,382 \$	164,603 \$	6,094,790 \$	- \$	6,287,775
Plumbing and Electrical	\$	10,700 \$	32,000 \$	5,339,973 \$	55,000 \$	5,437,673
Safety	\$	- \$	121,470 \$	3,376,644 \$	744,500 \$	4,242,614
Legal and Mandatory	\$	- \$	18,200 \$	935,806 \$	80,000 \$	1,034,006
Other	\$	- \$	411,640 \$	5,188,497 \$	120,000 \$	5,720,137
Total	\$	239,097 \$	2,357,358 \$	29,235,835 \$	8,351,200 \$	40,183,490
Top Five Priority Projects						
Priority	Name	Period		Category	Type	Amount
1	Overhaul chiller #1 to replace all seals.	Budgeted - Current Year		Planned Maintenance	HVAC	\$ 254,145
2	Overhaul chiller 2, replace seals and leaked freon.	Budgeted - Current Year		Planned Maintenance	HVAC	\$ 303,861
3	Auditorium rigging safety improvements.	Budgeted - Current Year		Planned Maintenance	Safety	\$ 386,259
4	Resurface large lot south of Bolin. ~67,000 SF.	Budgeted - Current Year		Planned Maintenance	Other	\$ 1,384,132
5	Top slab installation for tunnel ceilings critical areas.	Budgeted - Current Year		Planned Maintenance	Other	\$ 500,000

E&G	\$ 916,246
Non-E&G Deferred Maintenance	\$ 1,054,472
Total	\$ 1,970,718

THECB - Fall 2024		Building Replacement Estimate Report		DM Index Value	
Educational and General Campus Condition Index Value (EGCCIV)		\$ 364,795,736		0.2512%	
Institution-Wide Campus Condition Index Value (IWCCIV)		\$ 1,198,714,515		0.1644%	

Texas Tech University
Campus Condition Report - FY2025
September 29, 2025

Summary by Period and Category						
Period	Critical	Deferred	Planned	Adaptation	Total	
Budgeted - Current Year	\$ -	\$ 18,179,153	\$ 55,950,727.00	\$ 68,592,650	\$ 142,722,530	
Expenditures - Previous Year	\$ -	\$ 570,358	\$ 16,009,031	\$ 44,022,011	\$ 60,601,400	
Projected - Years 2 Through 5	\$ -	\$ 3,760,000	\$ 27,846,168	\$ 150,000	\$ 31,756,168	
Unbudgeted - Current Year	\$ -	\$ -	\$ -	\$ -	\$ -	
Total	\$ -	\$ 22,509,511	\$ 99,805,926	\$ 112,764,661	\$ 235,080,098	
Summary by Type and Category						
Maintenance Type	Critical	Deferred	Planned	Adaptation	Total	
Architectural	\$ -	\$ 6,540,846	\$ 18,190,251	\$ 95,001,707	\$ 119,732,804	
HVAC	\$ -	\$ 13,414,342	\$ 38,218,805	\$ 8,565,789	\$ 60,198,936	
Plumbing and Electrical	\$ -	\$ 1,504,323	\$ 12,264,698	\$ 6,364,207	\$ 20,133,228	
Safety	\$ -	\$ -	\$ 15,091,269	\$ 1,816,912	\$ 16,908,181	
Legal and Mandatory	\$ -	\$ 750,000	\$ 9,806,121	\$ 772,511	\$ 11,328,632	
Other	\$ -	\$ 300,000	\$ 6,234,782	\$ 243,535	\$ 6,778,317	
Total	\$ -	\$ 22,509,511	\$ 99,805,926	\$ 112,764,661	\$ 235,080,098	
Top Five Priority Projects						
Priority	Project Name	Period	Category	Type	Amount	
1	Design Only: Repl 15" Sewer Line from N Univ GH to Indiana Lift Station	Budgeted - Current	Deferred Maintenance	Plumbing/Electrical	\$ 300,000	
2	Ag Science HVAC System Deficiencies Repairs/Replacements	Budgeted - Current	Deferred Maintenance	HVAC	\$ 400,000	
3	Library Elevator #2 Modernization	Budgeted - Current	Deferred Maintenance	Other	\$ 200,000	
4	Reese 250 Replace East Roof	Budgeted - Current	Deferred Maintenance	Architectural	\$ 350,000	
5	Biology - Ext Cast Stone Repairs, Basement Waterproofing	Budgeted - Current	Deferred Maintenance	Architectural	\$ 350,000	

E&G Deferred Maintenance	\$ 12,666,511
Non-E&G Deferred Maintenance	\$ 9,272,642
Total Deferred Maintenance	\$ 21,939,153

THECB - Fall 2024	
Building Replacement Estimate Report	DM Index Value
	0.4646%
Educational and General Campus Condition Index Value (EGCCIV)	\$2,726,413,145
Institution-Wide Campus Condition Index Value (IWCCIV)	\$7,092,706,040
	0.3093%

Texas Tech University - School of Veterinary Medicine
Campus Condition Report - FY2025
September 29, 2025

September 20, 2025

Summary by Period and Category						
Period	Critical	Deferred	Planned	Adaptation	Total	
Budgeted - Current Year	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	
Expenditures - Previous Year	\$ -	\$ -	\$ -	\$ -	\$ -	
Projected - Years 2 Through 5	\$ -	\$ -	\$ -	\$ -	\$ -	
Unbudgeted - Current Year	\$ -	\$ -	\$ -	\$ -	\$ -	
Total	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	
Summary by Type and Category						
Maintenance Type	Critical	Deferred	Planned	Adaptation	Total	
Architectural	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	
HVAC	\$ -	\$ -	\$ -	\$ -	\$ -	
Plumbing and Electrical	\$ -	\$ -	\$ -	\$ -	\$ -	
Safety	\$ -	\$ -	\$ -	\$ -	\$ -	
Legal and Mandatory	\$ -	\$ -	\$ -	\$ -	\$ -	
Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Total	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	
Top Five Priority Projects						
Priority	Project Name	Period	Category	Type	Amount	
1	Vet School Amarillo Replace AHU Platform due to Safety Concerns	Budgeted-CurrentYear	Deferred Maintenance	Exterior Wall System	\$ 200,000.00	
2					\$ -	
3					\$ -	
4					\$ -	
5					\$ -	

E&G Deferred Maintenance	\$ 200,000.00
Non-E&G Deferred Maintenance	\$ -
Total Deferred Maintenance	\$ 200,000.00

THECB - Fall 2024		Building Replacement	
Estimate Report		DM Index Value	
		\$133,465,450	0.1499%
		\$166,831,813	0.1199%

Educational and General Campus Condition Index Value (EGCCIV)	
Institution-Wide Campus Condition Index Value (IWCCIV)	

Texas Tech University Health Sciences Center
2025 CCI Summary Report
October 1, 2025

Summary by Period and Category						
Period	Critical	Deferred	Planned	Adaptation	Total	
Budgeted - Current Year	\$ -	\$ 1,361,554	\$ 5,310,212	\$ 4,310,715	\$ 10,982,481	
Expenditures - Previous Year	\$ -	\$ 1,736,057	\$ 4,576,485	\$ 3,079,937	\$ 9,392,478	
Projected - Years 2 through 5	\$ -	\$ -	\$ 30,359,467	\$ 15,756,500	\$ 46,115,967	
Unbudgeted - Current Year	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ 3,097,611	\$ 40,246,164	\$ 23,147,151	\$ 66,490,926	
Summary by Type and Category						
Maintenance Type						
Architectural						
HVAC	\$ -	\$ 712,077	\$ 14,558,118	\$ 16,796,355	\$ 32,066,550	
Plumbing and Electrical	\$ -	\$ 1,424,622	\$ 13,615,804	\$ 58,494	\$ 15,098,920	
Safety	\$ -	\$ 156,994	\$ 5,665,905	\$ 250,804	\$ 6,073,703	
Legal and Mandatory	\$ -	\$ 662,280	\$ 2,878,629	\$ 480,133	\$ 4,021,042	
Other	\$ -	\$ 55,396	\$ 354,522	\$ 211,402	\$ 621,320	
Total	\$ -	\$ 86,241	\$ 3,173,185	\$ 5,349,964	\$ 8,609,390	
	\$ -	\$ 3,097,611	\$ 40,246,164	\$ 23,147,151	\$ 66,490,926	
Top Five Priority Projects						
Priority	Name	Period	Category	Amount	Type	
1	REFURBISH AHU #2 & #3	Budgeted - Current Year	1-Planned Maintenance	\$ 900,000.00	APP - Approximated	
2	REPLACE ROOF	Budgeted - Current Year	1-Planned Maintenance	\$ 800,000.00	APP - Approximated	
3	REFURBISH AHU BB01 & BB02	Budgeted - Current Year	1-Planned Maintenance	\$ 830,000.00	APP - Approximated	
4	INSTALL CHILLER UNIT	Budgeted - Current Year	1-Planned Maintenance	\$ 525,000.00	APP - Approximated	
5	WET SEAL BUILDING EXTERIOR	Budgeted - Current Year	1-Planned Maintenance	\$ 750,000.00	APP - Approximated	

E&G Deferred Maintenance	\$ 729,067
Non-E&G Deferred Maintenance	\$ 632,487
Total Deferred Maintenance	\$ 1,361,554

THECB - Fall 2024 Building Replacement Estimate Report		DM Index Value
Educational and General Campus Condition Index Value (EGCCIV)	\$ 1,352,087,764	0.0539%
Institution-Wide Campus Condition Index Value (IWCCIV)	\$ 1,889,731,442	0.0721%

Texas Tech University Health Sciences Center - El Paso
Campus Condition Report - FY2025
October 15, 2025

Summary by Period and Category									
	Critical	Deferred	Planned	Adaptation	Total				
Budgeted - Current Year	\$ -	\$ 867,500	\$ 2,027,442	\$ 2,260,450	\$ 5,155,392				
Expenditures - Previous Year	\$ -	\$ 440,181	\$ 392,787	\$ 8,453,846	\$ 9,286,814				
Projected - Years 2 through 5	\$ -	\$ 3,180,900	\$ 16,267,596	\$ 13,233,500	\$ 32,681,996				
Unbudgeted - Current Year	\$ -	\$ 1,682,400	\$ 2,017,500	\$ 6,882,744	\$ 10,582,644				
Total	\$ -	\$ 6,170,981	\$ 20,705,324	\$ 30,830,540	\$ 57,706,845				
Summary by Type and Category									
Architectural	\$ -	\$ 1,431,681	\$ 4,318,293	\$ 23,015,787	\$ 28,765,761				
HVAC	\$ -	\$ 3,704,652	\$ 3,290,824	\$ 312,981	\$ 7,308,457				
Plumbing and Electrical	\$ -	\$ 597,044	\$ 1,639,565	\$ 41,081	\$ 2,277,690				
Safety	\$ -	\$ 184,642	\$ 1,606,250	\$ 67,812	\$ 1,858,704				
Legal and Mandatory	\$ -	\$ 51,000	\$ 569,000	\$ 4,888,194	\$ 5,508,194				
Other	\$ -	\$ 201,963	\$ 9,281,392	\$ 2,504,686	\$ 11,988,040				
Total	\$ -	\$ 6,170,981	\$ 20,705,324	\$ 30,830,540	\$ 57,706,845				
Top Five Priority Projects									
Priority	Name	Period	Category	Type	Amount				
1	MSB1- Replace Boiler #1	Budgeted - Current Year	Planned Maintenance	P&E - Plumbing & Electrical	\$ 3,913,661				
2	Campus Fire Alarm System Upgrades	Budgeted - Current Year	Planned Maintenance	SFT - Safety	\$ 2,000,000				
3	OHC Mechanical Upgrades Design	Budgeted - Current Year	Planned Maintenance	ARCH - Architectural	\$ 100,000				
4	ASB Roof Replacement	Budgeted - Current Year	Planned Maintenance	OTH - Other	\$ 650,000				
5	MSB1 Chiller #2 Replacement	Budgeted - Current Year	Planned Maintenance	HVAC	\$ 375,000				

E&G Deferred Maintenance	\$ 1,509,766
Non-E&G Deferred Maintenance	\$ 2,538,634
Total Deferred Maintenance	\$ 4,048,400

THECB - Fall 2024 Building Replacement Estimate Report		DM Index Value
Educational and General Campus Condition Index Value (EGCCIV)	\$ 429,445,048	0.3516%
Institution-Wide Campus Condition Index Value (IWCCIV)	\$ 687,223,039	0.5891%

Texas Tech University System
Campus Condition Report - FY2025
September 29, 2025

Summary by Period and Category						
Period	Critical	Deferred	Planned	Adaptation	Total	
Budgeted - Current Year	\$ -	\$ -	\$ -	\$ -	\$ -	-
Expenditures - Previous Year	\$ -	\$ -	\$ -	29,065	\$ 29,065	29,065
Projected - Years 2 Through 5	\$ -	\$ -	\$ -	\$ -	\$ -	-
Unbudgeted - Current Year	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ -	\$ -	\$ -	29,065	\$ 29,065	29,065
Summary by Type and Category						
Maintenance Type	Critical	Deferred	Planned	Adaptation	Total	
Architectural	\$ -	\$ -	\$ -	29,065	\$ 29,065	29,065
HVAC	\$ -	\$ -	\$ -	\$ -	\$ -	-
Plumbing and Electrical	\$ -	\$ -	\$ -	\$ -	\$ -	-
Safety	\$ -	\$ -	\$ -	\$ -	\$ -	-
Legal and Mandatory	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ -	\$ -	\$ -	29,065	\$ 29,065	29,065
Top Five Priority Projects						
Priority	Project Name	Period	Category	Type	Amount	
1					\$ -	-
2					\$ -	-
3					\$ -	-
4					\$ -	-
5					\$ -	-

E&G Deferred Maintenance	\$ -
Non-E&G Deferred Maintenance	\$ -
Total Deferred Maintenance	\$ -

THECB - Fall 2024		Building Replacement Estimate Report	DM Index Value
Educational and General Campus Condition Index Value (EGCCIV)		\$27,959,405	0.0000%
Institution-Wide Campus Condition Index Value (IWCCIV)		\$52,726,092	0.0000%



Office of Research Commercialization

Annual Report

Fiscal Year 2025

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Executive Summary

Fiscal Year 2025 was another exceptional year for the commercialization efforts across the Texas Tech University System (TTUS), marked by record-setting achievements and strategic growth. The Office of Research Commercialization (ORC) continued to build strong industry collaborations, advancing the translation of TTUS research into impactful innovations.

During FY25, the ORC executed 36 technology license agreements, matching the record established in FY22. Invention disclosures reached 137, continuing a strong upward trend over the past five fiscal years. Patent activity also reached a new high, with 150 patent applications filed, driven by increased invention disclosures and strategic investments in foreign filings to protect key licensed portfolios. With licensing revenue reaching \$1,051,018, up 50% from FY24 and 5% from FY23, FY25 marked the second-highest revenue year in ORC history (Table 1). This growth in revenue reflects the implementation of effective deal strategies, advanced revenue models, and proactive efforts to maintain existing licenses, ensuring company compliance and strengthening the potential for long-term growth.

Recent launches of two market-ready technologies highlight how TTUS research is transforming industries and improving lives, demonstrating the real-world value of our research commercialization efforts. [Modul](#), is streamlining healthcare operations in underserved and correctional settings through its scalable workflow automation platform, while [Aeromine Technologies](#) has introduced a silent, bladeless rooftop wind energy system that delivers a compact and sustainable solution for urban power generation.

Faculty engagement has remained central to the ORC's mission. In FY25, a comprehensive engagement campaign across Texas Tech University (TTU) and the Texas Tech University Health Sciences Center (TTUHSC) resulted in an increase in invention disclosures, particularly from first-time inventors, and notable participation from departments that have shown lower historic disclosure activity. Further campaigns across the TTUS are planned to build on this momentum in FY26.

FY25 also marked a leadership transition. Cameron Smith, former AVP for Research Commercialization, departed in July. Jennifer Souter, who served as Managing Director for Intellectual Property, was promoted to Senior Managing Director for Research Commercialization in October. Moving forward, she will lead efforts to advance the system's intellectual property portfolio and strengthen commercialization opportunities.

As research activity continues to expand, corresponding growth in new inventions is expected to drive additional intellectual property filings and licensing opportunities. TTUS is well-positioned to sustain its momentum and continue advancing innovation across the system in the coming years.

Table 1: Texas Tech University System Annual Metrics (FY21 – FY25)

TTUS Yearly Metrics	FY21	FY22	FY23	FY24	FY25
Invention Disclosures	103	110	122	131	137
Patent Applications (Provisional and Non-Provisional)	129	107	148	140	150
U.S. Issued Patents	19	26	22	21	23
Licenses Signed	20	36	30	31	36
Licensing Revenue	\$564,450	\$1,198,875	\$1,001,440	\$702,231	\$1,051,018

FY25 Invention Disclosures, Provisional Patent Applications Filed, and U.S. Issued Patents are included in Appendices A, B, and C.



Faculty and Campus Engagement, Events, and Recognition

Faculty engagement continues to drive a vibrant culture of innovation and collaboration across the institutions the ORC serves. The eighth annual [Inventor Celebration](#), co-hosted with the National Academy of Inventors (NAI), honored TTUS inventors and celebrated 23 U.S. issued patents for FY25. Awards were also presented recognizing Emerging Inventors of the Year at TTU and TTUHSC, as well as honors for Disruptive Technology of the Year, Startup of the Year, and Deal of the Year. Continued innovation across the TTU System once again earned Texas Tech a place among the top 100 U.S. universities for issued patents, as recognized by the NAI. Earlier this year, five [TTUS Researchers](#), including Dr. Naima Moustaid-Moussa from TTU/TTUHSC and Dr. Hiranmoy Das from TTUHSC, were inducted as Fellows of the NAI, while three others were recognized as Senior Members. In total, the TTUS is well represented in the NAI amongst its peer institutions with 15 NAI Fellows and 12 Senior Members being inducted since 2012.

In collaboration with the TTUHSC, the ORC hosted [Dr. Akhilesh Sharma](#) of Alkem Laboratories for a keynote lecture and one-on-one faculty meetings to explore translational collaboration opportunities in oncology and metabolic disease. The ORC also co-hosted an event focused on "[Bridging the Gap on Innovation across the Texas Tech System](#)," aimed at connecting regional stakeholders, engaging component institutions, and highlighting commercialization resources available to encourage and enhance system-wide, multi-institutional innovation and collaboration.

The ORC participated in campus research events and annual symposia throughout the year and continued to collaborate with its partners in the innovation ecosystem, participating in iHub programming, serving as commercialization mentors, and providing intellectual property and technology assessments for accelerator and other project teams.

Marketing and Communications

Marketing remained a key priority in FY25. The [ORC's LinkedIn](#) page has gained 713 followers (2500+ total) and garnered over 150,000 impressions in the past year alone. Campaigns such as #ResearcherSpotlight, #IssuedPatent, and #TechnologyShowcase enhanced the visibility of TTUS inventors and discoveries within the broader scientific and industrial communities. In addition, and new for FY25, the ORC launched its Annual Impact Report to highlight key achievements and fiscal year activity.

Strategic Stakeholder Engagement and Industry Partnering

External engagement with industry was strengthened through the ORC's participation in a number of partnering events and venture initiatives throughout the U.S., where TTUS inventors and technologies have been featured. These include:

- [TechConnect World Innovation Summit](#)
 - [Dr. Sina Mostafavi](#) (TTU Huckabee College of Architecture) showcased a full-scale prototype of a jointless, modular, and lightweight timber lattice structure for sustainable construction.
 - [MelodiaSync](#), a TTUHSC startup company, co-founded by Drs. Jessica Blume, Samudani Dhanasekara, and Chanaka Kahathuduwa, featured its patented EEG-based system for mental state modulation.
 - [Dr. Kai Wu](#) (TTU Department of Electrical and Computer Engineering) presented a new approach to magnetic flow cytometry.
- [BIO International Convention](#). At this global pharmaceutical partnering event, ORC staff promoted a portfolio of TTUS technologies, including small-molecule therapeutics, biologics, diagnostics, and delivery platforms, primarily in pre-clinical or early translational stages, representing key focus areas such as oncology, inflammation, neuroscience, metabolic disease, and reproductive health.



Nearly 20 partnering meetings were held with biopharma, diagnostics, and investment groups spanning the U.S., Europe, and Asia.

- Translational Funding Engagements. The ORC engaged with several translational funding programs, including [GCC REACH](#) and [LEAP Rx](#) (Empire Discovery Institute). These initiatives provide proof-of-concept funding, mentorship, and industry engagement to help researchers advance early-stage therapeutics toward commercialization.
- [Destination Startup](#). The ORC participated in Destination Startup, a Colorado based venture accelerator highlighting early- and later-stage startups. TTUHSC-based [Avesta76 Therapeutics](#), focused on breast cancer therapeutics, was among the featured companies.
- [Chevron Studios](#). A TTU-developed ammonia production technology utilizing stable absorbents was selected by Chevron Studios, an accelerator for low-carbon innovations, as one of seven projects to receive scale-up funding to demonstrate its feasibility to operate at a minimum viable commercial scale.

Intellectual Property Portfolio

The TTUS intellectual property (IP) portfolio remains robust and strategically managed. In FY25, the ORC filed 150 patent applications, exceeding the record high set in FY23 (Table 2). Despite portfolio growth, legal budgets were effectively projected and managed, thanks to targeted audits and prioritization strategies.

Key initiatives included:

- Annual audits of licensed IP, resulting in restructured agreements and improved compliance.
- Comprehensive review of unlicensed IP, enabling smarter legal investment and focused outreach.
- Enhanced inventor collaboration, with faculty actively reviewing patent drafts and aligning filings with ongoing research.

Patent lifecycle metrics remained stable, with a 72% conversion rate from provisional to full applications and a 13% abandonment rate, reflecting strong portfolio quality (Appendix D). As research activity increases, legal resources will need to scale accordingly. However, the ORC's proactive auditing and prioritization efforts continue to mitigate budget pressures.

Table 2: TTUS Patent Filings by Type (FY21 – FY25)

Provisional Patent Applications		FY21	FY22	FY23	FY24	FY25
		34	41	49	60	54
Non-Provisional Applications	PCT	25	19	26	28	38
	U.S. Utility	4	4	9	7	5
	U.S. National Stage	19	20	19	20	23
	Foreign National Stage	31	11	36	17	17
	Continuation/Divisional	16	11	10	7	13
	Design Patent	0	1	1	0	0
	Copyright (n/c)	0	0	0	0	0
Total		129	107	150	139	150



Institutional Engagement and Metrics

A summary of key metrics from each TTUS component institution (excluding external disclosures) is presented below (Table 3).

Table 3: TTUS Component Institution Annual Metrics (FY25)

	Invention Disclosures	Patent Applications Filed	Issued U.S. Patents	Licenses Executed	Revenue Generated
TTU	88	101	17	21	\$741,247
TTUHSC	24	31	6	9	\$162,416
Joint TTU/TTUHSC	7	10	0	5	\$0
TTUHSC El Paso	5	7	0	1	\$146,356
ASU	0	1	0	0	\$1,000
MSU	1	0	0	0	0

Comprehensive yearly data by institution for the past three fiscal years has been included in Appendix E with additional division metrics shown in Appendix F.

Texas Tech University (TTU)

TTU continued its upward trajectory in FY25, with faculty leading or jointly contributing to 88 invention disclosures (a 21% increase from FY24), and 101 patent applications (including 35 new provisional and 66 non-provisional applications). TTU also executed 21 license agreements, generating \$741,247 in licensing revenue and accounting for 71% of total revenue received. The Edward E. Whitacre College of Engineering was the most active college in the generation of new intellectual property, responsible for 28% of TTUS invention disclosures, followed by the College of Arts and Sciences at 19%, and the School of Veterinary Medicine and Davis College of Agricultural Sciences and Natural Resources at 8% (Appendix E and F).

Notable License Agreements executed in FY25 for TTU developed technologies include:

- Inside Out, LLC, Exclusive License, “Electrolyzed Sludge and its Applications as Fertilizer” and “Method and System for Real-Time Detection and Quantification of Per- and Polyfluoroalkyl Substances Using an Ultra-Fast Electrochemical Sensor” Gerardine Botte, Dayana Victoria, Juan Sennache, Chemical Engineering, Edward E. Whitacre Jr. College of Engineering.
- MetaPhite Genetics LLC, Exclusive License, “The ptxD/Phosphite System Activates the Plant Defense Responses and Improves Glycine max Performance Under Abiotic Stresses” Luis Herrera-Estrella, Damar Lopez-Arredondo, Francisco Perez-Zavala, Plant and Soil Science, Davis College of Agricultural Sciences and Natural Resources.
- 3i Biotechnologies, Exclusive License, “Immunization by Targeting the Junctional Epithelium in the Gingival Crevise” Harvinder Gill, Akhilesh Shakya, Rohan Ingrole, Chemical Engineering, Edward E. Whitacre Jr. College of Engineering.

Texas Tech University Health Sciences Center (TTUHSC)

The TTUHSC had a standout year in FY25, with faculty contributing to 24 new invention disclosures, a record 31 total patent applications filed, and nine new license agreements, with revenue accounting for 15% of total income received. The TTUHSC consistently accounts for one-fourth of TTUS's disclosure activity, with the School of Medicine and the Jerry H. Hodge School of Pharmacy being the most active, responsible for 14% and 5% of disclosures, respectively (Appendix E and F).



Notable License Agreements executed in FY25 for TTUHSC developed technologies include:

- Esperanza, LLC, Exclusive License, "Therapeutics for Treatment of Triple-Negative Breast Cancer" Ruiwen Zhang/Nadezhda German, Constantinus Mikelis, Wei Wang, Luca Cucullo, Pharmaceutical Sciences, Jerry H. Hodge School of Pharmacy.

Texas Tech University Health Sciences Center El Paso (TTUHSC El Paso)

The TTUHSC El Paso, along with the Paul L. Foster School of Medicine, contributed five new invention disclosures, two new provisional, and five non-provisional patent applications in FY25. In addition, one exclusive license agreement was executed, and \$146,356 in licensing revenue was generated, representing 14% of total TTUS licensing revenue.

Notable License Agreements executed in FY25 for TTUHSC El Paso technologies include:

- T2YourHealth, LLC, Exclusive License, "Compact NMR Device for Fingertip Assessment of Metabolic Health and Diabetes Risk" David Cistola, Vipulkumar Patel, Paul L. Foster School of Medicine.

Angelo State University (ASU)

Engagement with ASU continues, with the institution's second non-provisional patent application filed and licensed to an ASU startup company, which completed iHub programming. ORC staff continues to host workshops with the ASU Small Business Development Center and regularly works with teams participating in local programs to increase engagement and disclosure activity.

Midwestern State University (MSU)

The ORC received its second invention disclosure from MSU since the institution joined TTUS, following the first in FY24, reflecting growing awareness of ORC support and increased interest in innovation among MSU faculty and students. Engagement continues through sponsored project IP review and commercialization planning.

Representatives from both ASU and MSU participated in the above-mentioned "Bridging the Gap on Innovation Across the Texas Tech University System" event, a forum designed to foster engaging dialogue on strengthening innovation collaboration across TTUS institutions, marking the beginning of a sustained effort to deepen collaboration across TTUS in FY26 and beyond.

FY26 Planning and Projections

The ORC enters FY26 with strong momentum and a clear focus on scaling commercialization efforts across the TTUS System. With increasing research expenditure, the office anticipates continued growth in invention disclosures, patent filings, industry partnerships, and commercialization revenue.

Key priorities for FY26 include:

- Maintaining operational efficiency while supporting a growing team.
- Expanding faculty engagement across the TTUS component institutions through targeted outreach, programming, and support.
- Strengthening industry partnerships via proactive marketing and investor relations.
- Seeking funding for a proof-of-concept program, aimed at bridging the gap between discovery and commercialization.



Looking ahead, the ORC will continue its commitment to fostering a robust and comprehensive commercialization process by actively engaging and supporting faculty throughout their research and commercialization journeys. With a built-out team, faculty across TTUS will benefit from proactive engagement and assistance to ensure their research has the best chance of commercial success.

Establishment of a proof-of-concept fund should be a priority for the new year as it would provide critical early-stage funding to promising technologies, enhancing their market readiness, industry attractiveness, and supporting TTUS's broader goals, including TTU's pursuit of AAU status. The need for such funding is particularly pressing given recent pauses in federal programs such as SBIR/STTR, which have created uncertainty for translational research. Developing internal mechanisms to fill this funding gap will help sustain commercialization momentum and mitigate potential impacts on FY26 activity and performance metrics. To guide these efforts, the ORC will collaborate closely with internal and external partners across the innovation ecosystem. An industry advisory board will be established to help shape investment decisions and ensure that commercialization strategies remain aligned with market needs.

Revenue projections for FY26 are positive, driven by the expanding portfolio and increased licensing activity. A summary of historical revenue (FY23 – FY25) and projections for FY26 is available in Appendix G.

The ORC remains committed to fostering a high-impact innovation ecosystem across TTUS. With a strong team and strategic roadmap, FY26 is positioned to be another year of growth and achievement.

A handwritten signature in black ink, appearing to read 'J. Souter'.

Jennifer Souter
Senior Managing Director, Research Commercialization



Appendices

Appendix A

FY25 Invention Disclosures

Invention Number	Invention Title	Inventors (*Lead Inventor)	Institution	Disclosure Date	Disclosure Status
2025-001	First-in-Class COX-2 Targeted Protein Degradar with In situ Formation via Kinetic Target-Guided Synthesis	Ahmed S.F. Belal; Ahmed F El-Yazbi; Perihan A. Elzahhar; Yehia S. Mechref *; Hisham A Nematalla	TTU	3-Sep-24	Active
2025-002	Innovative Battery Technology for Enhanced Energy Storage and Efficiency	Stephen B. Bayne; Ayda Demir *; Cesar Sanchez Villalobos	TTU	4-Sep-24	Archived
2025-003	Glow Discharge Optical Emission Coded Aperture Spectroscopy	Gerardo Gamez *	TTU	3-Sep-24	Active
2025-004	Automated Pill Dispenser	J Hanson; Andrew Slezak; Abigail Sneath *	TTU	4-Sep-24	Archived
2025-005	Solar Cell Heavy Water Enrichment System	Noah J. D'Amico; Robert V. Duncan *; Andrew K. Gillespie; Ian N. Jones; Cuikun Lin; Sandeep Puri	TTU	9-Sep-24	Archived
2025-006	Halicin, a potent inducer of Ferroptosis	Mohamed Ashraf Eltokhy; Shreyas R. Gaikwad; Morgan Elizabeth Moore; Sanjay K. Srivastava *	TTUHSC	11-Sep-24	Active
2025-007	Ultra-fast rotary ultrasonic micro-machining system for hard and brittle materials	Weilong Cong *; ShahRumman Rezvy	TTU	13-Sep-24	Active
2025-008	Methods and device for optimization of the human brain to a target state using auditory binaural beats	Jessica Blume; Chathurika Dhanasekara; Chanaka N. Kahathuduwa *	TTUHSC	15-Sep-24	Related to
2025-009	Bestation (Discover Best Destinations With Your Besties)	Atefeh Emadlou; Kia Rokni *	External	18-Sep-24	Archived
2025-010	Stem cell-based therapeutic agents for Alzheimer's Disease	Hongmin Wang *	TTUHSC	20-Sep-24	Archived
2025-011	AI-Powered Nurse Residency Matching Platform	Cory Church *	TTUHSC	22-Sep-24	Archived

2025-012	Mitigating biofouling in wastewater treatment membranes using magnetic microparticles	Wenjie Fei *; Abdul Naji Hamood; Rajesh Shrikant Khare; Mahdi Malmali; Masoumeh Pourasgharoshtebini; Yuexiao Shen	TTUHSC, TTU	24-Sep-24	Archived
2025-013	Automated High Pressure Gas Lift Optimization	Smith E. Leggett *; Qiugang (Jay) Lu; Will Nelle	TTU	24-Sep-24	Passive
2025-014	Multilayered nanofilm coated hollow glass microspheres for bacteria isolation and recovery	Rutwik J. Joshi; Gizem Levent; Wei Li *	TTU	25-Sep-24	Related to
2025-015	Smart Puppet: An AI-Driven Educational Toy for Screen-Free Learning	Muhammad A. Muhammad *	External	26-Sep-24	Archived
2025-016	Rapid passive sampling kit for measuring dissolved hydrophobic chemicals in sediment porewater	Balaji Anandha Rao; Magdalena I. Rakowska *; Danny D. Reible	TTU	27-Sep-24	Exclusive License
2025-017	Two- and three-dimensional molecular fingerprints as drivers of a compound's clinical function	Chiquito J. Crasto *	TTU	27-Sep-24	Archived
2025-018	Plasma finished nonwoven materials	Mirza M.O. Khyum; Md Faizur Rahman; Seshadri S. Ramkumar *	TTU	1-Oct-24	Archived
2025-019	Mobility of Nitrogen, Carbon, and Phosphorus in Soil Systems Amended with Electrochemically Treated Waste Activated Sludge	Gerardine G. Botte *	TTU	1-Oct-24	Active
2025-020	Development of Solid-State Particle Track Detectors with Enhanced Neutron Detection for Fusion and Aerospace Applications	Noah J. D'Amico; Robert V. Duncan; Andrew K. Gillespie; Ian N. Jones; Cuikun Lin *; Sandeep Puri; Annette Sobel	TTU, TTUHSC	2-Oct-24	Active
2025-021	Flap Protector: An invention that prevents the dispersment of harmful bacteria and particles	Deja Meda; Lorna Simmons *	External	2-Oct-24	Archived
2025-022	Treatment of milk allergy using microneedles	Harvinder S. Gill *; Akhilesh K. Shakya; Ghanesh Kesav Venkatesa Prabhu	TTU	2-Oct-24	Assess

2025-023	Pond-in-Pond system for treating wastewater	Clifford B. Fedler *	TTU	8-Oct-24	Archived
2025-024	Efficient and precise calculation of the empowerment gradients for deriving intrinsic controllers	Daniel Polani; Stas Tiomkin *	TTU	11-Oct-24	Archived
2025-025	Flower Fabric	Scott D. Longing *; Nicholas Wilson	TTU	27-Oct-24	Archived
2025-026	Long-range autonomous power pole monitoring	Robert V. Duncan *; Shelby L. Lacouture	TTU	22-Oct-24	Archived
2025-027	Development of a gene editing technology using ribonucleoprotein (RNP) via pollen transformation in crops	Chien V Ha *; Luis Rafael Herrera-Estrella; Lam-Son Phan Tran	TTU	28-Oct-24	Active
2025-028	Water soluble Ln(III) Naphthylsalophen complexes	Ana de Bettencourt-Dias; Anne E. V. Gorden *; Jorge Henrique Santos Klier Monteiro	TTU	29-Oct-24	Active
2025-029	Generation of analogs of the anti-inflammatory compound silymarin	Katia Azarfar; Boris Decourt *	TTUHSC	31-Oct-24	Archived
2025-030	Handheld imaging device for the real-time detection of bacteria in burn wounds	Allie C Smith *	TTU	12-Nov-24	Archived
2025-031	Concept of multimodal external wide body high speed rail car	Brian Paterson *	TTU	12-Nov-24	Archived
2025-032	Integrated Multi-Omics Analyses of Synaptosomes Revealed Synapse Centered Novel Targets in Alzheimer's Disease	Subodh Kumar *	TTUHSC - El Paso	13-Nov-24	Archived
2025-033	Method of rapidly diagnosing and mitigating contact loss in electrochemical systems with solid-solid interfaces	Zeeshan Ahmad *; Md Salman Rabbi Limon	TTU	26-Nov-24	Active
2025-034	A Machine-Learning Economic Threshold Approach to Soil Moisture and Irrigation Management	Syed Badruddoza; Darren Hudson *; Krishna Jagadish SV; Rachel Wade	TTU	26-Nov-24	Active
2025-035	Mushroom nanoproducts for cosmetics and skin care	Brendan Kelly; Julia L. Shamshina *	TTU	27-Nov-24	Archived
2025-036	A Functional Enzymatic Assay for Schistosomiasis Vaccine	Darrick Carter; Sean Gray; Afzal A. Siddiqui *	TTUHSC	6-Dec-24	Active

2025-037	Airqiv AI Research Assistant	Paul K. Bjerk *	TTU	8-Dec-24	Archived
2025-038	Atmospheric plasma gas surface finishing of nonwoven and woven to enhance particulate filtration	Mirza M.O. Khyum; Seshadri S. Ramkumar *	TTU	10-Dec-24	Non-Enabling
2025-039	Modification of a glaucoma valve to make it both antimicrobial and fibrosis resistant	Matt Porter; Ted W. Reid *; Phat L. Tran	TTUHSC	10-Dec-24	Active
2025-040	Molecular and serological diagnostic tools for Contagious Equine Meteritis (CEM) caused by Taylorella equigenitalis (TE)	Devendra H. Shah; Smriti Shringi *	TTU	11-Dec-24	Active
2025-041	Multistage Process for Plastic Functionalization Using Metal Oxide catalysts	Gerardine G. Botte *; Zenifar Haque	TTU	13-Dec-24	Related to
2025-042	Engineered Probiotics to Combat food Allergies	Akhilesh K. Shakya *; Jatindra N. Tripathy	TTU	16-Dec-24	Archived
2025-043	Detection of Fentanyl in Human Nails Using ATR-FTIR Spectroscopy	Lenka Halamkova *	TTU	18-Dec-24	Archived
2025-044	Ranching Simulator game	Bailey N. Brashears; Clint Rusk *	TTU	19-Dec-24	Active
2025-045	Nanoformulation of anti-PD1 antibody as cancer immunotherapy	Md Rakibul Islam; Ninh La-Beck *	TTUHSC	19-Dec-24	Active
2025-046	Spanish for Specific Purposes in Agriculture (SSPA)	Arlene Garcia *; Silvana Pietrosevoli; Leonor Salazar	TTU	10-Jan-25	Active
2025-047	Utility of Sm-p80 in the Immunotherapy of Cancer	Aryandra Arya; Mumtaz Yaseen Balkhi *; Afzal A. Siddiqui	TTUHSC	10-Jan-25	Active
2025-048	Heimdall's Cure	Andy Rhinezor Epie *	External	16-Jan-25	Archived
2025-049	Use of topical Minoxidil to stimulate hoof growth, mane and tail hair growth in horses	Laszlo M. Hunyadi *; Emily Ann Sundman	TTU	17-Jan-25	Archived
2025-050	The Purrfect Feeder, A Canned Food Cutter and Portioned Food Dispenser	Xachary J. Chapman *; Jeffrey L. Hanson; Austin Pflum	TTU	21-Jan-25	Under Option
2025-051	Cell isolation and deformability assessment device	Ke Liu; Dimitri S. Pappas *	TTU	22-Jan-25	IPRC

2025-052	System for Real-Time Detection and Quantification of Per- and Polyfluoroalkyl Substances	Gerardine G. Botte *; Juan Carlos Munoz-Senmache; Dayana Donneys Victoria	TTU	26-Jan-25	Exclusive License
2025-053	AI-Driven Automated Time Tracking Billing, Accounting, and Financial Optimization System	Panashe Siachitema *	External	5-Feb-25	Archived
2025-054	Process Intensification System for Ammonia Recovery and Delivery from Multiple Waste Streams	Gerardine G. Botte *; Ozhan Gegel; Behnaz Jafari; Juan Carlos Munoz-Senmache	TTU	7-Feb-25	Active
2025-055	Cancer Risk Prediction App	Dongping Du *; Nandini Nair	TTU, TTUHSC	7-Feb-25	Related to
2025-056	System and Method of Radar System Enablement using a Telecommunications System	Brenda A. Connor *	TTU	14-Feb-25	Active
2025-057	Scalable nanomanufacturing of semiconductor inks	Nishat Paul; Minxiang "Glenn" Zeng *	TTU	17-Feb-25	Archived
2025-058	AI-Enhanced Recycling and Remanufacturing Process into Printed Electronics	Naimul Arefin; Ningji Wei; Minxiang "Glenn" Zeng *	TTU	17-Feb-25	Active
2025-059	Virtual Reality Device studying the far visual periphery for early biomarkers for neurodegenerative Disorders	Ema Bidiwala; Chiquito J. Crasto *	TTU	17-Feb-25	Archived
2025-060	Microvascular Coupling Device	Scott E. Boyer; Yusuf Dundar *; Paul Egan	TTUHSC, TTU	19-Feb-25	Active
2025-061	Single Particle Glow Discharge Optical Emission Spectroscopy	Gerardo Gamez *; Rajendra Joshi	TTU	19-Feb-25	Active
2025-062	System for Critical Infrastructure Secure SCADA Input/Output Enablement	Brenda A. Connor *; Brian S. Nutter	TTU	25-Feb-25	Active
2025-063	Trauma-Informed Coaching Software	Jasmine McGaha *	External	28-Feb-25	Archived
2025-064	Point-of-Care Drug Testing Platform for Human Breast Milk Analysis	Palika D. Datta; Kaytlin Krutsch *	TTUHSC	3-Mar-25	IPRC
2025-065	Virtual reality environment for burn therapeutic use	Vishal V. Bandaru; Gabriel Farias Cacao; Alan W. Pang *	TTUHSC, TTU	10-Mar-25	Archived
2025-066	Fascial Elevator	David Shane Harper *	TTUHSC	10-Mar-25	Related to

2025-067	Heritable, Tissue Culture-Independent, and Transgene-Free Genome Editing in Plants via Viral Delivery of CRISPR/AsCas12f	Luis Rafael Herrera-Estrella; Manman Hu; Degao Liu *	TTU	12-Mar-25	Active
2025-068	Bi-Directional Dynamic Eustachian Tube Valve	Yusuf Dunder *	TTUHSC	18-Mar-25	Archived
2025-069	CASFER Children's Book - Michael and the Magnificent Manure Machine	Nathan C. Caballero; Nicole Riojas *	TTU	20-Mar-25	Archived
2025-070	GeoListen	Peter A. Martens *; Ngan V.T. Nguyen; David Sears	TTU	20-Mar-25	Exclusive License
2025-071	From Urine to Milk: Leukocyte Esterase Test Strips as the First Objective Diagnostic for Bacterial Mastitis in Humans	Kaytlin Krutsch *	TTUHSC	2-Apr-25	IPRC
2025-072	Myo-inositol infused alginate hydrogels	Arlene Garcia *; John J. McGlone; Heidi Villalba	TTU	3-Apr-25	Archived
2025-073	Innovative antigen presentation assay	KuanHui Chen *; Mei Li	TTU	3-Apr-25	Active
2025-074	Pacritinib, a potent AXL inhibitor	Marina Curcic; Sanjay K. Srivastava *	TTUHSC	8-Apr-25	Archived
2025-075	Pacritinib, a Small Molecule Inhibitor Catenin Signaling	Marina Curcic; Sanjay K. Srivastava *	TTUHSC	16-Apr-25	Archived
2025-076	Trademark: E-Grow	Gerardine G. Botte *	TTU	18-Apr-25	Active
2025-077	MAP (Microstructure Aligned Printing)	Gordon Christopher *	TTU	23-Apr-25	Archived
2025-078	Application of Raman spectroscopy for use in Chronic Wasting Disease (CWD) surveillance	Warren C. Conway *; Lenka Halamkova; Courtney L. Ramsey	TTU	25-Apr-25	IPRC
2025-079	3D Tumor-Mimicking Phantom Models for Assessing NIR I/II Nanoparticles and Imaging Systems in Fluorescence-Guided Surgical Interventions	Nathaniel Bendele; Asma Harun; Indrajit Srivastava *	TTU	27-Apr-25	Active
2025-080	Source-Specific Albumin-Encapsulated Ultrabright Afterglow Nanoprobes for In vitro and In vivo Bioimaging	Nathaniel Bendele; Indrajit Srivastava *; Isabella Vasquez	TTU	27-Apr-25	Archived

2025-081	A Software Application for securely finding and summarizing insightful information from large collections of documents	Paul K. Bjerk *; Gaurav Karwa	TTU	29-Apr-25	Archived
2025-082	B.L.U.E. Healer - (Bandage lesions, ulcers and excisions) Canine Tie-Over Bandaging and Mass Removal Task Trainer	Brenden Brown; Guy C. Gilbert *; Kyre Larrabee	TTU	29-Apr-25	IPRC
2025-083	C.O.W. (Corrective Obstetric Wound) Trainer Bovine Prolapse trainer	Brenden Brown; Philippa Gibbons; Guy C. Gilbert *	TTU	29-Apr-25	IPRC
2025-084	Microfluidic Well Plates Integrated with Passive Nematode Culture Chambers for Multiplexed Chemical Toxicity Assays in C. elegans	Bushra Rahman; Purushottam Soni; Siva A. Vanapalli *	TTU	29-Apr-25	Active
2025-085	Canine Vaginal Cytology Trainer - CytoDog	Brenden Brown; John Dascanio; Guy C. Gilbert *	TTU	29-Apr-25	IPRC
2025-086	Equine Caslick Vulvoplasty Trainer	Brenden Brown; John Dascanio; Guy C. Gilbert *	TTU	29-Apr-25	Archived
2025-087	Lipophilic ascorbic acid prodrug	Alberto Gabizon; Irene La-Beck *; Hilary Shmeeda	TTUHSC	1-May-25	Active
2025-088	Equine Podiatry Trainer	Brenden Brown; Britt Conklin; Guy C. Gilbert *; Snowie Harvey	TTU	1-May-25	Archived
2025-089	Real-time Detection and Monitoring of Gas Kicks and Liquid Slug Production using Distributed Acoustic Sensing	Smith Leggett *; Hyojeong Seo	TTU	2-May-25	Active
2025-090	Thienoisindigo-Based NIR Fluorophores for Bioimaging	Nikita Gill; Robert Posey; Joshua Tropp *	TTU	2-May-25	Active
2025-091	Seymour - Canine eye exam trainer	Brenden Brown; Guy C. Gilbert *; Trista Mills	TTU	5-May-25	IPRC
2025-092	Chiral Fermionic Topological Chern Number Quantum Sensor	Zachary M. Brown; Myoung-Hwan Kim *	TTU	6-May-25	Assess
2025-093	Alpha-methyl-L-tryptophan (A-MLT) for the treatment of pancreatic ductal adenocarcinoma (PDAC).	Yangzom D. Bhutia *; Vadivel Ganapathy	TTUHSC	6-May-25	Archived
2025-094	Skin Sampling Task Trainer	Brenden Brown; Guy C. Gilbert *; Trista Mills; Michael J. Penn Cruz	TTU	7-May-25	Archived

2025-095	Rapid Detection of cotton leafroll dwarf virus with CRISPR/Cas13a Fluorescent Assay in Cotton	Madhusudhana Janga *; Vijay Sheri	TTU	13-May-25	IPRC
2025-096	Mechanical valve that regulates a multi-fluid vessel based on hydrostatic pressure equilibrium	David Castillo; Andrew Ostermeier; Jose Pureco; Thomas Saunders; Parker Tew *; Connor Woods	External	13-May-25	Archived
2025-097	GFRA2 as a candidate immunotherapeutic target in neuroblastoma and Ewing sarcoma	Sharon J. Diskin; Amber K. Hamilton; Maggie Hines; Michelle E. Keyel; Wei Li; John M. Maris; Patrick Reynolds *; Seungmin Shin	TTUHSC	14-May-25	Active
2025-098	Extracting natural food colors from agricultural residues	Kalavathy Rajan *; Krishna Jagadish SV	TTU	14-May-25	Non-Enabling
2025-099	Detection of Fentanyl in Human Nails Using Raman Spectroscopy	Lenka Halamkova *	TTU	14-May-25	Archived
2025-100	Compact Flare System for Remote Methane Disposal in Stripper Oil Wells	Mahmoud Omran Elsharafi *; Jabez Mackey; Taikorean Phillips; Mario Sanchez; Nolan Silan	MSU	19-May-25	IPRC
2025-101	Magnetic field assisted electrochemical CO2 reduction to formic acid	Jenifer Gomez Pastora *	TTU	19-May-25	IPRC
2025-102	High-LET isotopes in water	Noah J. D'Amico; Robert V. Duncan *; Andrew K. Gillespie; Ian N. Jones; Cuikun Lin; Sandeep Puri; Annette Sobel	TTU, TTUHSC	22-May-25	Related to
2025-103	Dynamic Cell Patterning in Acoustic Array-Assisted 3D Bioprinting	Jingfei Liu; Changxue Xu *	TTU	26-May-25	Archived
2025-104	Biomolecular Fluorescent Complementation (Venus) Fused HPV16 Virus-like Particles for the Delivery of a Dual-gRNA CRISPR-Cas12j2 Gene Editing System	Caleb Boren; Lauren S Gollahon *; Morgan Williamson	TTU	28-May-25	Non-Enabling
2025-105	An advanced AI-powered Bengali translation tool	Juhair F. Alam; MD Ashraful Goni *	TTU	28-May-25	Active

2025-106	Protein Stabilization in Organic Frameworks	Ehsan Rashidniyaghi; Raheleh Ravanfar *	TTU	29-May-25	Active
2025-107	Cell-Level Battery Thermal Management System	Preston T. Abadie; Donald J. Docimo *	TTU	29-May-25	Archived
2025-108	Regenerative therapy for osteoporosis and hormonal replacement using Ferutinin analogs	Bhaskar C. Das; Hiranmoy Das *	TTUHSC	29-May-25	IPRC
2025-109	A device for measuring glycosaminoglycans in human blood plasma as biomarkers for neurology	Hui Chen; Aric Logsdon *	TTUHSC, TTU	30-May-25	Non-Enabling
2025-110	Online Learning Self-Regulation Questionnaire	William Lan; Valerie Paton *	TTU	2-Jun-25	Assess
2025-111	The Purrfect Feeder, A Canned Food Dispenser	Xachary J. Chapman *; Jeffrey L. Hanson; Austin Pflum	TTU	2-Jun-25	Related to
2025-112	RETRIEVER A web scraper and AI story generator	Michael Braga *; Tomas Rohatynski	TTU	6-Jun-25	IPRC
2025-113	Paired Token-Context Global Semantic Transformer-Based Language-Model System, Method and Storage Medium	Shengli Sheng; Xin Zhang *	TTU	16-Jun-25	Archived
2025-114	Method for Manufacturing Aerogel-Based Nuclear Fuel	Robert V. Duncan *; Andrew K. Gillespie; Ian N. Jones; Cuikun Lin; Sandeep Puri; Ryan Weed - Aerofuse; Bo Zhao	TTU	17-Jun-25	IPRC
2025-115	Personalized over-the-counter treatment recommendation for knee pain by AI	M Chyu; Ming-Chien Chyu *	TTU	27-Jun-25	IPRC
2025-116	Glycosaminoglycan composition in the skull bone marrow for neurological disease	Aric Logsdon *; Brandon Lucke-Wold	TTUHSC	30-Jun-25	Archived
2025-117	Novel poultry targeted vaccine against highly pathogenic avian influenza viruses and other pathogens	Ke Wen; Mingtao Zeng *	TTUHSC - El Paso	2-Jul-25	Assess
2025-118	Amplification of Near-Infrared Afterglow Luminescence in Organic	Indrajit Srivastava *; Isabella Vasquez	TTU	3-Jul-25	Assess

	Polymers via Protein Encapsulation				
2025-119	Synbiotic-postbiotic yogurt formulation for enhancing cognitive function	Marsa Zaroudi *	TTU	7-Jul-25	Archived
2025-120	Chemically cleaned pollen-based skin drug delivery	Akhilesh K. Shakya *	TTU	9-Jul-25	Active
2025-121	MiRNA-501-3p and MiRNA-502-3p: A promising biomarker panel for Alzheimer's disease	Subodh Kumar *	TTUHSC - El Paso	11-Jul-25	Assess
2025-122	Cannabis Milk Monitor: At-home detection of active cannabis components in milk	Kaytlin Krutsch *	TTUHSC	18-Jul-25	IPRC
2025-123	GuardNIL, a company that creates programming and opportunities for NIL athletes after sports.	Josh Woods *	External	25-Jul-25	Archived
2025-124	AI-Enhanced Lateral Flow Assay	Hui Chen *; Sheng Feng; Sheng He; Minhao Liu; Yangming Ou; Nazmul Huda Ovi	TTU	25-Jul-25	Assess
2025-125	Method to Assess and Predict Hydrogen Reservoirs using Seismic Data	Omar Maiga *; Qingwang Yuan; Mohamed Zinelabidine Dogmane	TTU	28-Jul-25	IPRC
2025-126	Efficient Sealing Methods for Subsurface Hydrogen Reservoirs and Migration Pathways	Omar Maiga *; Qingwang Yuan	TTU	28-Jul-25	IPRC
2025-127	Sphereify: AI-Driven Personal Relationship-Management Platform for Mobile	James McCoy *	External	25-Jul-25	Archived
2025-128	Explosive Odor Mimic	Edgar O. Aviles-Rosa; Glenna A Cupp; Nathaniel J. Hall *; Connor T. Lambert; Andrea C. Medrano; Paola Tiedemann	TTU	1-Aug-25	Assess
2025-129	Antiangiogenic Inhibitors Based on a Pyrrolotriazine Scaffold for Hepatocellular Carcinoma Therapy	Constantinos M. Mikelis *	TTUHSC	11-Aug-25	Assess

2025-130	Tapped-In Mediaworks: A Digital Platform for Justice-Focused Content, Community, and Curriculum	Richard Gaines *	External	13-Aug-25	Archived
2025-131	Use of modified cellulose nanocrystals for insoluble drug delivery formulation	Diego Gomez-Maldonado *; Ketzalzin Vazquez Hernandez	TTU	14-Aug-25	Archived
2025-132	Pyridine and pyrazine-based naphthylsalophen lanthanide (III) complexes and their upconversion	Ana de Bettencourt-Dias; Pooja Dogra; Anne E. V. Gorden *; Jorge Henrique Santos Klier Monteiro; Jessica Q. Wallace	TTU	22-Aug-25	IPRC
2025-133	Bioengineered Enamel Pellicle Rinse for Caries Prevention	Todd M Parco *	TTUHSC - El Paso	25-Aug-25	Assess
2025-134	SMN-independent method for the treatment of spinal muscular atrophy	Laxman D. Gangwani *	TTUHSC	25-Aug-25	Assess
2025-135	The Future of Health Texas Tech University Health Sciences Center	Aric Johnson *	TTUHSC	26-Aug-25	Trademark
2025-136	Closed-loop simulated blood collection system for hemorrhage control training cleanup	Brittany K Bankhead *	TTUHSC	29-Aug-25	Assess
2025-137	Biodegradable food service disposables items	Alexandra Peek *	External	29-Aug-25	Assess

Appendix B

FY25 Provisional Patent Applications Filed

Intellectual Property Tracking Code	Intellectual Property Title	Application Date	Application No.	Inventors (*Lead Inventor)	Institution
2021-094	Enhanced Seasonal Ammonia-Based Thermochemical Energy	4-Jun-25	63/817,652	Mahdi Malmali *	TTU
2022-087	Customized Medical Support	21-Jan-25	63/747,798	David Shane Harper *	TTUHSC
2023-008	Assay for Detection of Organophosphate Nerve Agents	10-Jan-25	63/743,748	Jan Halamek *; Emilyynn Banks	TTU
2023-013	Blister Pack with Needles for Drug Delivery	18-Nov-24	63/721,945	Jeremy Marston *; Chase Z. Zitterkopf	TTU
2023-027	Protective Wipes	6-Sep-24	63/691,485	Seshadri S. Ramkumar *; Bunmi K. Olopade	TTU
2023-073	mRNA Therapy for Congenital Nephrotic Syndrome (CNS)	19-Oct-24	63/709,429	Tetyana L. Vasylyeva *; Md Saimul Islam	TTUHSC
2023-077	Methods for Making Ammonia Absorbents	18-Oct-24	63/709,145	Mahdi Malmali *	TTU
2023-093	Gas Separation and Purification	27-Feb-25	63/764,114	Robert V. Duncan *; Cuikun Lin; Andrew K. Gillespie; Ian N. Jones	TTU
2023-117	miRNA PC-5P-12969 Based Therapeutic Approach for Alzheimer's Disease	26-Feb-25	63/763,781	P. Hemachandra Reddy *; Murali Vijayan	TTUHSC
2024-007	Acetylcholinesterase Inhibition from N-(Phosphonomethyl) Glycine (Glyphosate)	26-Dec-24	63/739,034	Jan Halamek *; Ashley B. Newland; Lenka Halamkova	TTU
2024-020	Automatic Student Clinical Note Assessment System for Healthcare Education	17-Jan-25	63/746,522	Simon C. Williams; Hassan Khalid *; Sarah K. Kiani; John Ciubuc	TTUHSC
2024-030	In-Situ Hydrogen Generation and Production from Petroleum Reservoirs	15-Jan-25	63/745,380	Qingwang Yuan *; Keju Yan	TTU

2024-045	Improved Method for Freeze-Drying Bacteria	21-Nov-24	63/723,564	Wyatt E. Paulishak; Laurence M. Wood *	TTUHSC
2024-062	Filter Piece Inserts for Face Coverings	1-Nov-24	63/715,365	Seshadri S. Ramkumar *; Mirza M.O. Khyum	TTU
2024-071	Identification of Volatile Molecules Associated with Disease	6-Sep-24	63/691,811	John J. McGlone *	TTU
2024-072	Thematic Window Decals	3-Mar-25	63/766,287	Michelle Pearson *	TTU
2024-076	Closed-Loop Optical Neuromodulation System ("CLONE") for the Monitoring of Hot Flashes	22-Aug-25	63/868,589	Alok K. Dwivedi; Deborah J. Clegg *; Pallavi Dubey	TTUHSC El Paso
2024-079	Automatic Portable Pill Dispenser	22-Nov-24	63/723,841	Paul Egan; Frank Muniz; Sai Pranathi Bingi *; Jeena Poudel	TTU, TTUHSC
2024-090	Tissue Sample Template	24-Jul-25	63/850,024	Paul Egan; Alan W. Pang *; Scott E. Boyer; Crystian Zamora; Ethan Le	TTU, TTUHSC
2024-091	Anticancer Compounds	15-Jul-25	63/844,549	Sanjay K. Srivastava *; Mohamed Ashraf Eltokhy	TTUHSC
2024-118	Multivalent Display of an Antigen on a Virus-Like Particle	4-Feb-25	63/753,659	Ebenezer V. Tumban *; Hong Liu; Milad Kheirvari	TTU
2024-122	Cryogels for Effective Autoantibodies Depletion in Autoimmune Diseases	18-Dec-24	63/735,726	Akhilesh K. Shakya *	TTU
2024-125	Ligand-Shielding Method for the Production of Highly Active Protein-Polymer Conjugates	2-Dec-24	63/726,811	Roger B. Sutton; Jon McCord *	TTUHSC
2024-126	Targeting Hormone Levels in the Brain	22-Aug-25	63/868,624	Deborah J. Clegg *	TTUHSC El Paso
2024-127	Aerobic Oxidation of Olefins to Make Polyether Polymers	22-Oct-24	63/710,271	Anthony F Cozzolino *; Thomas Ericson; Sheima Khatib	TTU
2025-001	Proteolysis Targeting Chimera for Targeting Disease-Relevant Proteins	5-May-25	63/800,367	Yehia S. Mechref *; Ahmed F El-Yazbi; Ahmed S.F. Belal; Perihan A. Elzahhar; Hisham A Nematalla	TTU

2025-003	Glow Discharge Emission Coded Aperture Spectroscopy	22-Oct-24	63/710,350	Gerardo Gamez *	TTU
2025-006	Halicin, a Potent Inducer of Ferroptosis	28-Mar-25	63/779,720	Sanjay K. Srivastava *; Shreyas R. Gaikwad; Mohamed Ashraf Eltokhy; Morgan Elizabeth Moore	TTUHSC
2025-007	Ultra-Fast Rotary Ultrasonic Micro-Machining System	7-Feb-25	63/755,940	Weilong Cong *; ShahRumman Rezvy	TTU
2025-008	Systems and Methods for Optimization of the Brain using Electrode Electroencephalography	21-Jan-25	63/747,514	Chanaka N. Kahathuduwa *; Jessica Blume; Chathurika Dhanasekara	TTUHSC
2025-013	High Pressure Gas Lift Optimization	4-Jan-25	63/749,233	Smith E. Leggett *; Qiugang (Jay) Lu; Will Nelle	TTU
2025-016	Rapid Passive Sampling Kit for Measuring Dissolved Hydrophobic Chemicals in Sediment Porewater	22-Oct-24	63/710,269	Danny D. Reible; Magdalena I. Rakowska *; Balaji Anandha Rao	TTU
2025-019	Methods and Systems for Mobility of Nitrogen, Carbon, and Phosphorus In Soil Systems Amended with Electrochemically Treated Waste Activated Sludge	11-Oct-24	63/706,482	Gerardine G. Botte *	TTU
2025-020	Particle Detector Systems and Methods	29-Apr-25	63/796,700	Robert V. Duncan; Annette Sobel; Cuikun Lin *; Sandeep Puri; Noah J. D'Amico	TTU, TTUHSC
2025-027	Development of a Gene Editing Technology Using Ribonucleoprotein (RNP) Via Pollen Transformation in Crops	10-Jun-25	63/820,865	Luis Rafael Herrera-Estrella; Chien V Ha *; Lam-Son Phan Tran	TTU
2025-028	Water Soluble LN(III) Naphthylsalophen Complexes for Two-Photon Upconversion and Bioimaging	9-May-25	63/803,066	Anne E. V. Gorden *; Ana de Bettencourt-Dias; Jorge Henrique Santos Klier Monteiro	TTU

2025-034	A Machine-Learning Economic Threshold Approach to Soil Moisture and Irrigation Management	15-May-25	63/806,386	Darren Hudson *; Syed Badruddoza; Krishna Jagadish SV; Rachel Wade	TTU
2025-036	Schistosoma Vaccine Antigen Modifications and Uses Thereof	12-Dec-24	63/733,169	Afzal A. Siddiqui *; Darrick Carter; Sean Gray	TTUHSC
2025-039	Glaucoma Drainage Implant with Attached Organo-Selenium that is Antimicrobial and Fibrosis Resistant	4-Mar-25	63/766,733	Ted W. Reid *; Phat L. Tran; Matt Porter	TTUHSC
2025-040	Development of novel molecular and serological diagnostic tools for CEM caused by TE	31-Jul-25	63/854,704	Smriti Shringi *; Devendra H. Shah	TTU
2025-047	Sm-P80 for Immunotherapy	22-Apr-25	63/792,455	Afzal A. Siddiqui; Mumtaz Yaseen Balkhi *; Aryandra Arya	TTUHSC
2025-052	Method and System for Real-Time Detection and Quantification of Per- and Polyfluoroalkyl Substances Using an Ultra-Fast Electrochemical Sensor	25-Feb-25	63/762,921	Gerardine G. Botte *; Dayana Donneys Victoria; Juan Carlos Munoz-Senmache	TTU
2025-054	Process Intensification System for Ammonia Recovery and Delivery from Multiple Waste Stream Sources	4-Apr-25	63/783,574	Gerardine G. Botte *; Behnaz Jafari; Juan Carlos Munoz- Senmache; Ozhan Gecgel	TTU
2025-056	System and Method of Radar System Enablement Using a Telecommunications System	28-Feb-25	63/765,173	Brenda A. Connor *	TTU
2025-058	Recycling and Remanufacturing Process into Printed Electronics and Devices	10-Jul-25	63/841,562	Ningji Wei; Minxiang "Glenn" Zeng *; Naimul Arefin	TTU
2025-060	Microvascular Coupler	7-Apr-25	63/784,823	Paul Egan; Yusuf Dundar *; Scott E. Boyer	TTU, TTUHSC

2025-062	System and Method of Secure SCADA Input/Output Enablement using a Telecommunications System	16-Apr-25	63/789,732	Brian S. Nutter; Brenda A. Connor *	TTU
2025-067	Genome Editing in Plants via Viral Delivery of CRISPR/AsCas12f	7-Jul-25	63/839,692	Luis Rafael Herrera-Estrella; Degao Liu *; Manman Hu	TTU
2025-073	Antigen Presentation Assay	29-Aug-25	63/872,498	KuanHui Chen *; Mei Li	TTU
2025-084	Microfluidic Well Plates Integrated with Passive Nematode Culture Chambers (PNCs) for Multiplexed Assays	16-May-25	63/807,253	Siva A. Vanapalli *; Bushra Rahman; Purushottam Soni	TTU
2025-089	Distributed Acoustic Sensing for Detection and Monitoring of Gas Kick and Liquid Slug Production	30-May-25	63/814,697	Smith Leggett *; Hyojeong Seo	TTU
2025-097	GFRA2 as a Candidate Immunotherapeutic Target in Neuroblastoma and Ewing Sarcoma	23-May-25	63/811,175	Patrick Reynolds *; Michelle E. Keyel	TTUHSC
2025-106	Protein Stabilization in Organic Frameworks via Surfactant Mediation	26-Aug-25	63/870,315	Raheleh Ravanfar *; Ehsan Rashidniyaghi	TTU
2025-120	Chemically Cleaned Pollen-Based Skin Drug Delivery	26-Aug-25	63/870,241	Akhilesh K. Shakya *	TTU

Appendix C

FY25 U.S. Issued Patents

Intellectual Property Tracking Code	Intellectual Property Title	Intellectual Property Number	Issue Date	Inventors	Institution
2023-033	Golf Ball Locating Nonlinear Radar System Employing a Snowflake Nonlinear Passive Tag and Associated Method(s)	12,076,617	3-Sep-24	Changzhi Li *; Leya Zeng; Dan Fazzini; Steven W. Johnson; Robert Fazzini; Rhyse J. Joseph; Vishal G. Yadav; emmanuel camacho	TTU
2019-072	Swing Maternal Neonatal Pheromone	12,097,181	4-Sep-24	John J. McGlone *	TTU
2019-072	Swing Maternal Neonatal Pheromone	12,097,180	24-Sep-24	John J. McGlone *	TTU
D-1613	Data Visualization Device and Method	12,099,516	24-Sep-24	Van Vung Pham *; David C. Weindorf; Tommy Dang	TTU
D-1412	System and Method for Automated Prediction and Detection of Component and System Failures	12,105,579	1-Oct-24	Dy D. Le *	TTU
D-1398	High Frequency Supercapacitors and Methods of Making Same	12,125,638	22-Oct-24	Zhaoyang Fan *	TTU
D-1211	Method for Optimization of Huff-n-Puff Gas Injection in Hydrocarbon Reservoirs	12,134,962	5-Nov-24	James J. Sheng *	TTU
D-1096	Fluid Flow Energy Extraction System and Method Related Thereto	12,152,564	26-Nov-24	Carsten H. Westergaard *	TTU
D-1615	Home Utility Management System	12,182,887	31-Dec-24	Kenneth A. Rainwater; Brian C. Ancell *; Beibei Ren; Carol S. Lindquist; Nadia Y. Flores	TTU
D-1429	Modified Tetracycline for Treatment of Alcohol Use Disorder, Pain and Other Disorders Involving Potential Inflammatory Processes	12,202,785	21-Jan-25	Ted W. Reid; Mayank H. Shashtri; Susan E. Bergeson *; Peter J. Syapin; Phat L. Tran	TTUHSC
D-1289	Drug Targets of Delayed Aging and Human Brain Diseases	12,208,108	28-Jan-25	Chandra Sekhar Kurova; P. Hemachandra Reddy *	TTUHSC

2020-069	Methods and Systems for Making Fibrillar Adhesion Structures	12,240,154	4-Mar-25	Burak Aksak *; Elliot N. Geikowsky	TTU
D-1437	Dissolution of Cellulose in Ionic Liquids	12,270,152	8-Apr-25	Noureddine Abidi *; Edward Quitevis; Vidura D. Thalangamaarachchige; Niwanthi Dissanayake	TTU
D-1258	Truncated Dysferlin for Treatment of Dysferlinopathy	12,281,145	22-Apr-25	Roger B. Sutton *; Matthew Hirsch	TTUHSC
D-1534	Amphiphilic Aminoglycoside Connexin Hemichannel Inhibitors	12,286,452	29-Apr-25	Guillermo A. Altenberg *; Cheng-Wei Tom Chang	TTUHSC
2019-128	Optical Gain Materials for High Energy Laser Illuminators and Methods of Making and using the Same	12,322,921	3-Jun-25	Jingyu Lin; Hongxing Jiang *; Jing Li; Zhenyu Sun; Yaqiong Yan	TTU
D-1515	Methods and Systems for Making Tilted and Curved Structures with High Aspect Ratios	12,330,347	17-Jun-25	Burak Aksak *; Serdar Gorumlu	TTU
D-1575	Enhancers of Neurolysin Activity	12,331,333	17-Jun-25	Vardan T. Karamyan *; Paul C. Trippier; Srinidhi M. Jayaraman; David Ostrov; Thomas J. Abbruscato	TTUHSC
D-1460	Substituted Bisphenylalkylurea Compounds and Methods of Treating Breast Cancer	12,338,204	24-Jun-25	Ruiwen Zhang; Nadezhda A. German *; Wei Wang; Luca Cucullo; Constantinos M. Mikelis	TTUHSC
D-1227	System and Method for Solution Phase GAP Peptide Synthesis	12,344,632	1-Jul-25	Guigen Li *; Cole W. Seifert	TTU
D-1558	High-Moisture, All-Natural, Shelf-Stable Food Product	12,357,000	15-Jul-25	Richard S. Meyer *	TTU
2020-025	Apparatus and Method for Protecting Against Side-Channel Attacks during Device Charging	12,374,905	29-Jul-25	Argenis V. Bilbao *; Richard Matovu; Abdul Serwadda; Isaac Griswold-Steiner	TTU
D-1488	Seamless Mode Change Between Grid-connected Mode and Islanded Mode for PV Systems	12,401,201	26-Aug-25	Beibei Ren *; Yeqin Wang	TTU

Appendix D

TTUS Patent Lifecycle Conversion Rates (FY21 – FY25)

	FY21	FY22	FY23	FY24	FY25
Provisionals Converted <i>(from previous FY)</i>	24 (61%)	20 (59%)	29 (72%)	33 (67%)	43 (72%)
Provisionals Refiled <i>(from previous FY)</i>	7 (18%)	5 (15%)	3 (8%)	7 (14%)	11 (18%)
Provisionals Abandoned <i>(from previous FY)</i>	8 (21%)	9 (26%)	8 (20%)	10 (20%)	8 (13%)

Appendix E

Comprehensive Fiscal Year Metrics by Institution - FY 23 – FY 25

FY25

	Invention Disclosures	Percent Total Disclosures	Provisional Patent Applications	Non-Provisional Applications	Issued US Patents	Licenses Signed	License Revenue	Percent Revenue
TTU	88	64%	35	66	17	21	\$741,246.58	71%
TTU HSC	24	18%	13	18	6	9	\$162,415.74	15%
TTU HSC EI Paso	5	4%	2	5	0	1	\$146,356.34	14%
Joint TTU/HSC	7	5%	4	6	0	5	\$ -	0%
Angelo State	0	0%	0	1	0	0	\$1,000.00	0%
Midwestern	1	1%	0	0	0	0	\$ -	0%
External/Student	12	9%	0	0	0	0	\$ -	0%
Totals:	137		54	96	23	36	\$1,051,018.66	

FY24

	Invention Disclosures	Percent Total Disclosures	Provisional Patent Applications	Non-Provisional Applications	Issued US Patents	Licenses Signed	License Revenue	Percent Revenue
TTU	73	56%	42	52	10	16	\$547,955.00	78%
TTU HSC	29	22%	11	12	7	9	\$145,506.00	21%
TTU HSC EI Paso	5	4%	2	4	3	0	\$7,770.00	1%
Joint TTU/HSC	8	6%	5	11	1	5		
Angelo State	0	0%	0	1	0	2	\$1,000.00	0%
Midwestern	1	1%	0	0	0	0	\$ -	0%
External/Student	15	11%			0			
Totals:	131		60	80	21	31	\$702,231.00	

FY23

	Invention Disclosures	Percent Total Disclosures	Provisional Patent Applications	Non-Provisional Applications	Issued US Patents	Licenses Signed	License Revenue	Percent Revenue
TTU	61	50%	32	54	13	10	\$728,421.00	73%
TTU HSC	26	21%	10	36	8	9	\$174,882.00	17%
TTU HSC EI Paso	10	8%	5	4	1	4	\$98,138.00	10%
Joint TTU/HSC	10	8%	1	6	0	5		
Angelo State	0	0%	1	0	0	1	\$ -	0%
External/Student	15	12%	0		0			
Totals:	122		49	100	22	30	\$1,001,441.00	

Appendix F

TTUS Invention Disclosures by School/College

School/College	Total Disclosures	Percent
TTU Engineering	39	28%
TTU Arts and Sciences	25.5	19%
TTUHSC Medicine	18.5	14%
External	12	9%
TTU Davis College	10.5	8%
TTU Veterinary Medicine	10.5	8%
TTUHSC Pharmacy	7	5%
Other*	6	4%
TTUHSC El Paso	5	4%
TTU Health and Human Sciences	1	1%
TTUHSC Nursing	1	1%
MSU	1	1%
Totals	137	100%

* Other Schools/Colleges include TTU Visual and Performing Arts, Media and Communications, Honors College, Graduate School, Education; and TTUHSC Communications and Marketing.

Historical Annual Revenue and FY26 Projections

Revenue Received				
	Total Revenue	Reimbursed Legal	Disbursed (System, Inst., Dept., Inventor)	Retained for Operations
FY23	\$1,001,440.54	\$496,052.67	\$340,521.63	\$164,866.24
FY24	\$702,230.82	\$271,202.67	\$286,009.34	\$145,018.81
FY25	\$1,051,018.66	\$488,704.15	\$383,174.42	\$179,140.09
FY26 (Projected)	\$1,175,454	\$356,854	\$573,020	\$245,580

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2026

PRIORITY	ENTITY	AUDIT AREA		STATUS AS OF NOV 5
		REQUIRED ENGAGEMENTS		
Required	ALL	Audit Report Follow-Up Procedures and Reporting	Follow-Up	Fieldwork
Required	ALL	State & Federal Involuntary Engagements		
		TTU, TTUHSC: FY2025 Statewide Federal Financial Audit	State Auditor's Office	Fieldwork
		TTUHSC: Post-Payment Audit	State Comptroller's Office	Fieldwork
Required	ALL	CPRIT Grant Funds	Financial/Compliance (assist)	
Required	ALL	Contracting and Procurement Processes	Compliance	
Required	TTUS	Texas Tech Foundation, Inc. Financial Statements	Financial (assist)	Fieldwork
Required	TTUS	Regents, Chancellor, & Presidents Travel and Other Expenses	Compliance (assist)	Fieldwork
Required	TTUS	Risk Management Assessment	Risk Management	
Required	TTU	NCAA Financial Agreed-Upon Procedures	Financial (assist)	
Required	TTU	Red Raider Facilities Foundation, Inc.	Financial (assist)	Fieldwork
Required	TTU	Texas Tech Public Media Financial Statements	Financial (assist)	Fieldwork
Required	TTU	US PREP Data Use Compliance	Compliance	
Required	HSC	Correctional Managed Health Care Contract	Compliance	
Required	ASU	NCAA Financial Agreed-Upon Procedures	Financial (assist)	
Required	ASU	Carr Foundation Financial Statements	Financial (assist)	
Required	ASU	ASU Foundation, Inc. Financial Statements	Financial (assist)	
Required	MSU	Texas Higher Education Coordinating Board Facilities Audit	Compliance	
Required	MSU	MSU Foundation, Inc. Financial Statements	Financial (assist)	
		AUDITS IN PROGRESS AT AUGUST 1, 2025		
Prior Year	TTUS	External Service Billing and Collection	Management Advisory	Complete
Prior Year	HSC	Research Data Security and Controls	Compliance/Information Technology	Complete
Prior Year	HSC/HSC-EP	Pharmaceutical Receipt Processes	Controls	Fieldwork
Prior Year	HSC-EP	Police Department	Operational	Complete
Prior Year	ASU	Office of Business Services and Special Events	Operational/Financial	Complete
Prior Year	MSU	Faculty Load and Compensation	Operational/Controls	Fieldwork
Prior Year	ALL	Wrap-up on Audits Included in August BOR Report		Complete
		INVESTIGATIONS, HOTLINE REPORTS, & SPECIAL PROJECTS		
		IN PROGRESS AT AUGUST 1, 2025		
Special	TTU	Sri Lanken Student Association Investigation	Investigation	Complete
Special	TTU	Mechanical Engineering Student Timesheet Investigation	Investigation	Complete
		BEGUN AFTER AUGUST 1, 2025		
Special	HSC	Office of Strategic Initiatives Conflict of Interest Review	Special	Fieldwork
Special	ALL	Miscellaneous Hotline Projects	Special	Ongoing

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2026

		HIGHEST PRIORITY		
1	ALL	Data Analytics Program	Analytics	Ongoing
1	ALL	SB 17 Compliance	Compliance	
1	TTUS	Banner Enterprise Suite Interfaces/Connections	Governance/IT Controls	Fieldwork
1	TTU	State Appropriation Funding Compliance	Compliance	
1	TTU	Texas University Fund Compliance	Compliance	
New	TTU	Student Organization Misconduct Investigation Analysis	Management Advisory	Planning
1	HSC	State Appropriation Funding Compliance	Compliance	
1	HSC	Network Security	IT Controls	
1	HSC-EP	Student Services and Student Engagement	Operational/Controls	Fieldwork
1	ASU	Registrar's Office	Operational/IT Controls	
1	MSU	Social Media Processes	Governance	
		MODERATE PRIORITY		
2	TTUS	Office of Risk Management	Management Advisory	Fieldwork
2	TTU	Intercollegiate Athletics	Operational/Compliance	
2	TTU	Raider Success Hub Application and Data Security Controls	IT Controls	
2	TTU	Cybersecurity Topical Requirement Gap Analysis	IT Controls	Fieldwork
2	HSC	School of Medicine at Permian Basin	Financial/Operational	
2	HSC	Cybersecurity Topical Requirement Gap Analysis	IT Controls	
2	HSC-EP	Clinical Trial Billing Processes	Compliance/Controls	
2	ASU	Cybersecurity Topical Requirement Gap Analysis	IT Controls	Review
2	MSU	Disability Support Services	Operational	Planning
		LOWER PRIORITY		
3	TTU	College of Media & Communications	Financial/Controls	Fieldwork
3	HSC	Office of Strategic Initiatives	Financial/Operational	On Hold
3	HSC	School of Health Professions	Operational/Controls	
3	HSC-EP	Medical Coding and Billing Processes	Financial/Controls	
3	HSC-EP	Family Medicine Clinical Department	Operational	
3	ASU	Department of Visual & Performing Arts	Financial/Controls	
3	MSU	Campus Safety and Security	Management Advisory	
		CONSTRUCTION PROJECT AUDITS		
FP&C	TTUS	TTUHSC Lubbock Animal Resource Center	Fort Hill Associates	In Progress
FP&C	TTUS	TTUHSC West Research Lab Renovation	CBIZ Risk & Advisory Services	In Progress
FP&C	TTUS	TTUHSC El Paso Comprehensive Cancer Center	CBIZ Risk & Advisory Services	In Progress
FP&C	TTUS	TTUHSC El Paso Clinical Sciences Building	CBIZ Risk & Advisory Services	In Progress
FP&C	TTUS	ASU Central Plant Renovation & Additions	Fort Hill Associates	In Progress
FP&C	TTUS	MSU Bolin Hall Renovation and Expansion	CBIZ Risk & Advisory Services	In Progress

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2026

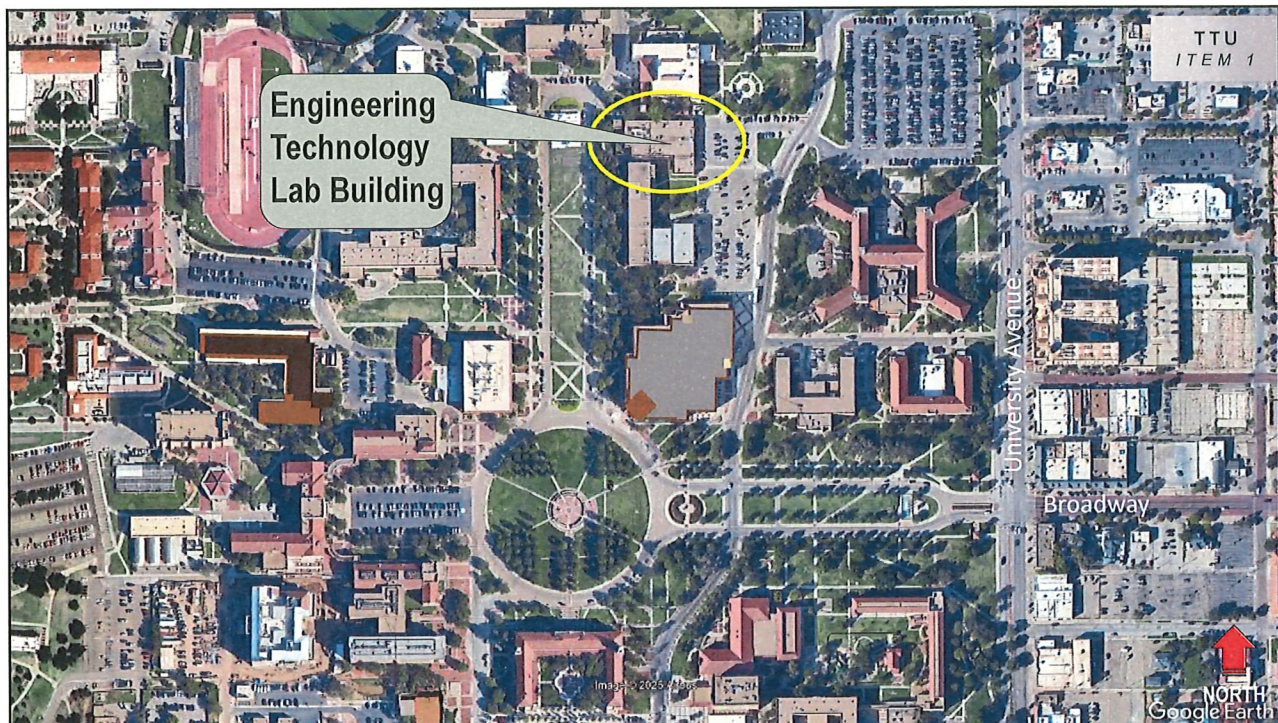
		OTHER VALUE-ADDED WORK		
		Service to the Institutions		
Other	ALL	Data Analytics		Ongoing
Other	ALL	Fraud Prevention Training		Ongoing
Other	ALL	Cash Handling, Internal Control, and Control Environment Training		Ongoing
Other	ALL	New Employee Orientation		Ongoing
Other	TTUSA	Values Culture Integration		Ongoing
Other	TTUS	Chief Audit Executive Search Committee		In Progress
Other	TTUS	Archer Policy Workgroup		In Progress
Other	TTUS	FP&C Contractor Selection Process Proctor		Ongoing
Other	TTUS	PaymentWorks Implementation		In Progress
Other	TTUS	Research Security Efforts		Ongoing
Other	TTU	Accounting Advisory Council		Ongoing
Other	HSC	President's Advisory Board		Ongoing
Other	HSC	Institutional Compliance Risk Council		Ongoing
Other	HSC	Billing Compliance Advisory Committee		Ongoing
Other	HSC	Performance Improvement Committee		Ongoing
Other	HSC	Clery Compliance Committee		Ongoing
Other	HSC-EP	Institutional Compliance Committee		Ongoing
Other	HSC-EP	Executive Management Meetings		Ongoing
Other	ASU	Executive Management Meetings		Ongoing
Other	ASU	Scholarship Manager Implementation		In Progress
Other	MSU	Executive Management Meetings		Ongoing
Other	MSU	Ethics & Compliance Committee		Ongoing
Other	ALL	Other Miscellaneous Projects		Ongoing
		Service to the Profession		
Other	N/A	Professional Organizations (e.g., ACUA, TACUA, IIA, TXCPA, ACFE)		Ongoing
Other	N/A	Quality Assurance Peer Reviews		
		Development of OAS Staff and Operations		
Other	TTUS	Audit Staff Development		Ongoing
Other	TTUS	Office of Audit Services Annual Report		Complete
Other	TTUS	Office of Audit Services Annual Plan		
Other	TTUS	Quality and Process Improvement Activities		Ongoing
Other	TTUS	GAGAS Quality Assurance Review		
		KEY		
	TTUS	Texas Tech University System and/or inclusive of multiple Texas Tech institutions		
	TTUSA	Texas Tech University System Administration		
	TTU	Texas Tech University		
	HSC	Texas Tech University Health Sciences Center		
	ASU	Angelo State University		
	HSC-EP	Texas Tech University Health Sciences Center El Paso		
	MSU	Midwestern State University		
	N/A	Work that is not attributable to a particular institution or campus		
Required	Audits that are mandated by law, Regents' Rules, System or institutional policies, standards, contracts, etc. Will be performed based on timing of external deadlines.			
Prior Year	Engagements from prior year annual plan that were in progress at August 1. Goal is to complete them early in the year.			
Special	Unplanned investigations and hotline complaints.			
1	Engagements that were deemed most critical per the risk assessment at August 1.			
2	Engagements that were deemed to be moderately critical per the risk assessment at August 1.			
3	Engagements that were deemed least critical per the risk assessment at August 1.			
FP&C	Outsourced construction audits performed by independent CPA or consulting firms.			
Other	Other value-added projects, including committee service, class development and instruction, professional organizations, auditor training, etc.			

Texas Tech University

ITEM 1

Approve expenditure of the
Texas Tech Semiconductor Cleanroom project for
Construction Manager At Risk pre-construction
services

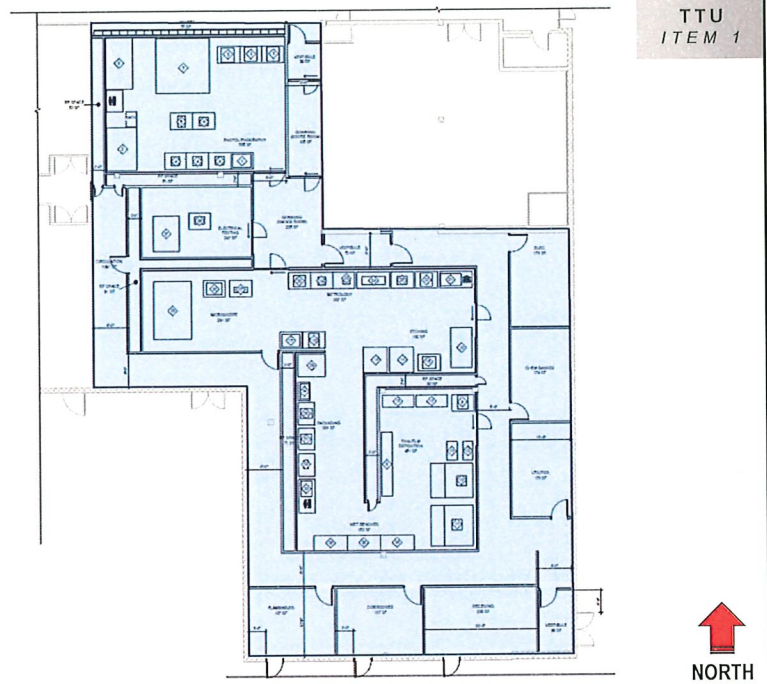
Billy Breedlove





Lab 101A

Proposed Floor Plan



Scope of Services

TTU
ITEM 1

- Award a Construction Manager At Risk Agreement to provide pre-construction activities associated with the planning and design process:
 - Project Evaluation.
 - Site analysis.
 - Constructability review.
 - Value engineering.
 - Scheduling.
 - Cost control.
 - Development of Guaranteed Maximum Price ("GMP").

Project Overview

TTU
ITEM 1

- Renovation project will transform approximately 6,700 SF into a state-of-the-art Semiconductor Cleanroom facility which includes:
 - Cleanroom designed to meet stringent environmental control standards necessary for semiconductor fabrication.
 - Micro/nano-device prototyping.
 - Other sensitive research applications in nanotechnology and materials science.
 - Demolition of existing interior finishes, minor asbestos abatement, and systems within the affected suites.
 - Installation of new mechanical, electrical, and plumbing ("MEP") infrastructure, and integration of advanced HVAC systems to maintain required cleanroom classifications (e.g., ISO Class 5 – 8 depending on research needs).
 - Support spaces include gowning areas, utility chases, control rooms, and other essential service areas.

Project Budget

TTU
ITEM 1

	BOR Approved August 2025	Additional Request	Revised Budget
	\$ 2,276,162	\$ 21,381	\$ 2,297,543
Construction	\$ 38,400	\$ 20,000	\$ 58,400
Professional Services	\$ 2,035,297	\$ 0	\$ 2,035,297
FF&E	\$ 0	\$ 0	\$ 0
Administrative Cost	\$ 55,435	\$ 0	\$ 55,435
BOR Directed Fees* (2.4% FP&C Fee)	\$ 53,348	\$ 501	\$ 53,849
Contingency	\$ 93,682	\$ 880	\$ 94,562

* Fee for 1% Landscape Enhancement and 1% Public Art – Waived

Recommendation

ITEM 1

- Authorize the chancellor or the chancellor's designee to:
 - (i) approve expenditure of \$21,381 for a total of \$2,297,543 for the Texas Tech Semiconductor Cleanroom project; with an anticipated project budget of \$24,000,000;
 - (ii) award a Construction Manager At Risk ("CMAR") Agreement; and
 - (iii) authorize pre-construction services.
- The total project budget, which includes the previously approved \$2,276,162 will be funded through the Revenue Finance System ("RFS"), repaid with a grant from the Texas Semiconductor Innovation Fund, Higher Education Funds ("HEF"), institutional funds, and Texas University Fund ("TUF") for equipment.



Texas Tech University System

ITEM 2

Report on Facilities Planning and Construction projects (project data as of 10/23/2025)

Billy Breedlove



TTUHSC El Paso Clinical Sciences Building (CCAP)

Status:	Under Construction - Site and Utilities
Current Budget:	\$ 88,672,630
Projected Budget:	\$ 203,700,000
Projected Gross Square Feet:	225,551 GSF
Project Team:	
• Design Professional:	HDR Architecture, Inc. @ 67%
• Construction Manager At Risk (CMAR):	Hensel Phelps @ 3%
• Construction Manager Agent (CMA):	Project Control @ 5%
• Tier 2 Auditor:	CBIZ
• Landscape Enhancement:	TBD
• Public Art:	TBD
Substantial Completion:	
• Original Date:	October 2028
• Actual Date:	TBD



**Groundbreaking Ceremony
September 17, 2025**

Scope: The existing Clinical Sciences Building (173,550 GSF) is being replaced with a new, larger facility (225,551 GSF). The Clinical Sciences Building houses most of the existing clinical practices (such as the Breast Care Center, Internal Medicine, Neurology, Obstetrics/Gynecology, Ophthalmology, Orthopedics, Pediatrics, and Surgery) needed to educate world-class health specialists from the Borderplex.

TTUHSC El Paso Comprehensive Cancer Center

Status:	Under Construction - Site and Utilities
Current Budget:	\$ 54,840,699
Projected Budget:	\$ 138,200,000
Projected Gross Square Feet:	130,847 GSF
Project Team:	
• Design Professional:	HDR Architecture, Inc. @ 67%
• Construction Manager At Risk (CMAR):	Hensel Phelps @ 4%
• Construction Manager Agent (CMA):	Project Control @ 5%
• Tier 2 Auditor:	CBIZ
• Landscape Enhancement:	TBD
• Public Art:	TBD
Substantial Completion:	
• Original Date:	October 2028
• Actual Date:	TBD



*Groundbreaking Ceremony
September 17, 2025*

Scope: The Comprehensive Cancer Center will include an Imaging Center and an Oncology Center. Bringing state-of-the-art diagnostic equipment support to building-wide operations and facilitating the operations of an infusion clinic, radiation, and medical oncology clinics, as well as all supporting elements will ensure a comprehensive and patient-centered approach to cancer care.

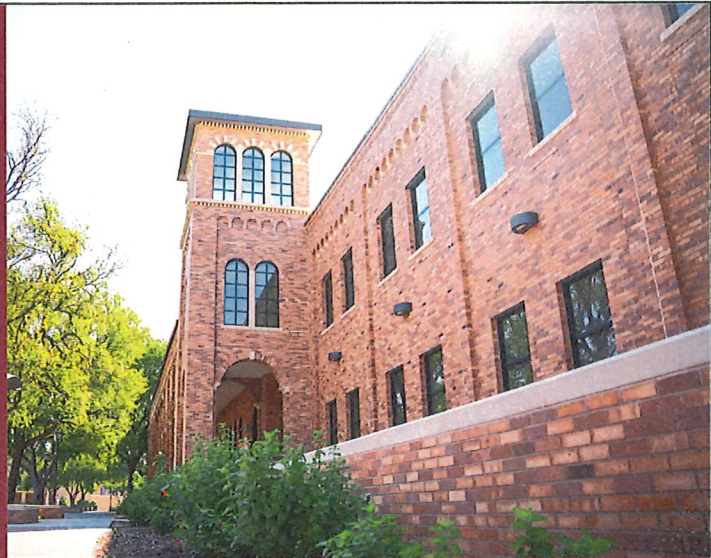


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MSU Bolin Hall Renovation And Expansion

Current Budget	\$ 45,184,235
Project Gross Square Feet	93,494 GSF Renovation 7,580 GSF Addition
Design Build Team	
• Design Professional:	Corgan @ 96%
• Contractor	Whiting-Turner Co. @ 98%
• Construction Manager Agent (CMA):	Prolego @ 90%
• Tier 2 Auditor:	CBIZ
• Landscape Enhancement:	Waived
• Public Art:	Adam Frank
Substantial Completion:	
• Phase I & II	July 2025
• Actual Date:	August 2025



Ribbon Cutting Celebration September 8, 2025

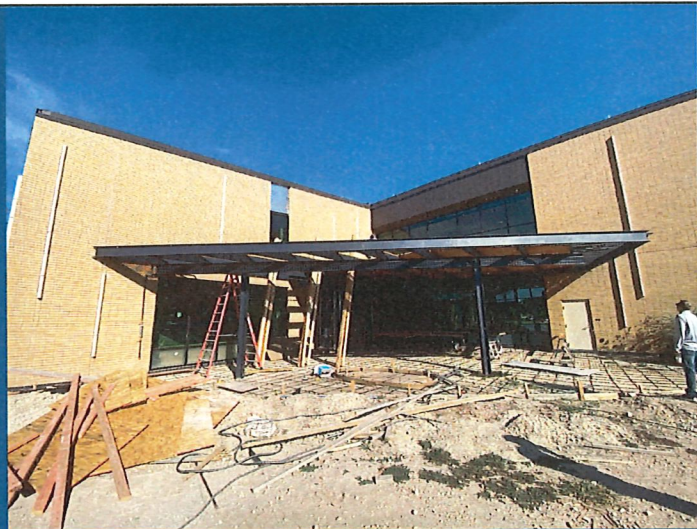
Scope: The Bolin Hall Renovation and Expansion project includes a major renovation of the existing 1966 building to replace aging infrastructure and code deficiencies, as well as upgrades to classrooms, offices, and lecture space. The addition will provide new space for student collaboration, classrooms and offices for the MSU science departments.





ASU Mayer Museum Expansion

Current Budget:	\$ 7,927,007
Project Gross Square Feet:	4,500 GSF Southwest corner 2,700 GSF West side addition
Project Team:	
• Design Professional: (Contracted with ASU)	KFW Architects, AIA
• Competitive Sealed Proposal (CSP):	Waldrop Construction @ 82%
• Construction Manager Agent (CMA):	N/A
• Tier 2 Auditor:	Waived
• Landscape Enhancement:	Waived
• Public Art:	Waived
Substantial Completion:	
• Original Date:	November 2025
• Actual Date:	TBD



Scope:
Southwest Corner – A 4,500 GSF multipurpose space will be added for general events. It will include a café, storage, single restrooms, and built-in exhibit display cases.
West Side – A 2,700 GSF addition will create an open gallery space for both traveling and permanent exhibits.



ASU Mayer Museum Expansion

Construction Delivery: CSP

	Previous Budget As Of 08/2025 4,500 GSF Southwest corner 2,700 GSF West side	Current Budget As Of 10/23/2025 4,500 GSF Southwest corner 2,700 GSF West side	+ / (-) Change	NOTES
BUDGET	\$ 7,927,007	\$ 7,927,007	\$ -	
CATEGORY				
Construction	\$ 6,624,730	\$ 6,624,730	\$ -	
Professional Services	\$ 475,825	\$ 475,825	\$ -	
FF&E	\$ 316,223	\$ 316,223	\$ -	
Administrative	\$ 15,953	\$ 15,953	\$ -	
Project Contingency	\$ 308,487	\$ 308,487	\$ -	
Regents' Rules	\$ 185,789	\$ 185,789	\$ -	
TOTAL	\$ 7,927,007	\$ 7,927,007	\$ -	

ASU Central Plant Renovation and Addition(CCAP)

Current Budget: \$ 36,000,000

Project Gross Square Feet: N/A GSF

Design Build Team:

- Design Professional: Sims Architects, Inc. @ 89%
- Contractor: Western Builders of Amarillo, Inc. @ 45%
- Construction Manager Agent (CMA): Timshel Global Services @ 53%
- Tier 2 Auditor: Fort Hill
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion:

- Original Date: April 2026
- Actual Date: TBD



Scope: The existing plant will receive new chilled water & heating water equipment, variable speed centrifugal chiller with chilled water pumps, gas-fired boilers, heating water pumps, and condenser fluid pumps, upgrade electrical equipment, and replace the existing evaporative cooling towers with more efficient water & energy cooling towers. Piping will be configured to obtain more flexibility & redundancy between the chillers, chilled water pumps & condensing fluid pumps.



ASU Central Plant Renovation and Addition(CCAP)

Construction Delivery: DB

	Previous Budget As Of 08/2025 N/A GSF	Current Budget As Of 10/23/2025 N/A GSF	+ / (-) Change	NOTES
BUDGET	\$ 36,000,000	\$ 36,000,000	\$ -	
CATEGORY				
Construction	\$ 32,535,278	\$ 32,535,278	\$ -	
Professional Services	\$ 2,428,925	\$ 2,428,925	\$ -	
FF&E	\$ 8,500	\$ 8,500	\$ -	
Administrative	\$ 87,150	\$ 87,150	\$ -	
Project Contingency	\$ 96,398	\$ 96,398	\$ -	
Regents' Rules	\$ 843,749	\$ 843,749	\$ -	
TOTAL	\$ 36,000,000	\$ 36,000,000	\$ -	

MSU Student Success And Military Education Center

Current Budget: \$ 4,000,000

Project Gross Square Feet: 11,478 GSF

Project Team:

- Design Professional: BYSP Architects @ 80%
- Competitive Sealed Proposal (CSP): M & F Litteken Company @ 15%
- Construction Manager Agent (CMA): Waived
- Tier 2 Auditor: Waived
- Landscape Enhancement: Waived
- Public Art: Selena Mize

Substantial Completion:

- Original Date: March 2026
- Actual Date: TBD



Scope: The Student Success and Military Education Center will build out shell space on the second floor of the Bridwell Activities Center. The Student Success area includes an academic advising office, the mustang adventure office, and 5 open cubicle spaces. The Military education area includes a large multi-purpose lounge, reception, financial aid, admissions, advisors, consultation offices, veteran affairs, a children's playroom, conference and support space.



MSU Student Success And Military Education Center

Construction Delivery: CSP

	Previous Budget As Of 08/2025 11,478 GSF	Current Budget As Of 10/23/2025 11,478 GSF	+ / (-) Change	NOTES
BUDGET	\$ 4,000,000	\$ 4,000,000	\$ -	
CATEGORY				
Construction	\$ 3,068,309	\$ 3,068,309	\$ -	
Professional Services	\$ 342,000	\$ 350,171	\$ 8,171	For commissioning + TAB contract.
FF&E	\$ 342,900	\$ 342,900	\$ -	
Administrative	\$ 12,500	\$ 12,500	\$ -	
Project Contingency	\$ 100,541	\$ 92,370	\$ (8,171)	For commissioning + TAB contract.
Regents' Rules	\$ 133,750	\$ 133,750	\$ -	
TOTAL	\$ 4,000,000	\$ 4,000,000	\$ -	

TTU-Junction Llano River Conservation Center (CCAP)

Current Budget: \$ 6,400,000

Project Gross Square Feet: 6,042 GSF

Project Team:

- Design Professional: Huckabee & Associates @ 80%
- Construction Manager At Risk (CMAR): Guido Construction @ 6%
- Construction Manager Agent (CMA): Waived
- Tier 2 Auditor: Waived
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion:

- Original Date: July 2026
- Actual Date: TBD



Scope: The Llano River Conservation Center will engage the central Texas Hill country with a large multi-use conference/teaching space that includes a reception area, catering space, public restrooms, support space, and a patio area for outdoor learning.



TTU-Junction Llano River Conservation Center (CCAP)

Construction Delivery: CMAR

	Previous Budget As Of 08/2025 6,042 GSF	Current Budget As Of 10/23/2025 6,042 GSF	+ / (-) Change	NOTES
BUDGET	\$ 6,400,000	\$ 6,400,000	\$ -	
CATEGORY				
Construction	\$ 4,930,789	\$ 4,930,789	\$ -	
Professional Services	\$ 711,784	\$ 711,784	\$ -	
FF&E	\$ 423,800	\$ 423,800	\$ -	
Administrative	\$ 40,200	\$ 40,200	\$ -	
Project Contingency	\$ 143,427	\$ 143,427	\$ -	
<i>Regents' Rules</i>	\$ 150,000	\$ 150,000	\$ -	
TOTAL	\$ 6,400,000	\$ 6,400,000	\$ -	

TTU - Humanities, Education, and Maedgen Theatre Facade and Stone Restoration

Current Budget: \$ 8,027,035

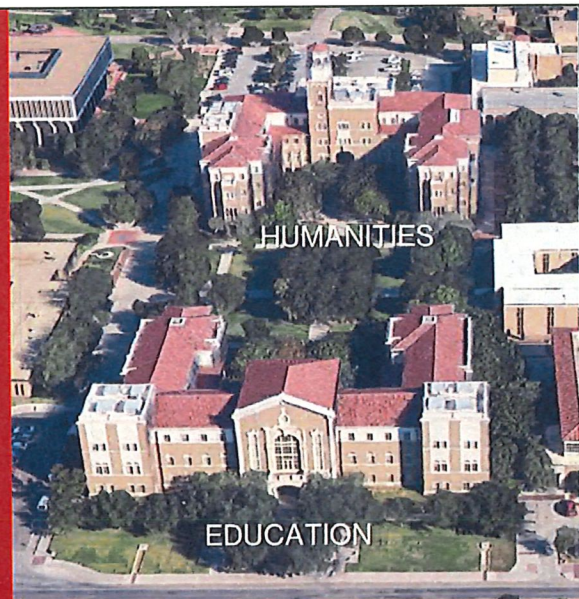
Project Gross Square Feet: N/A GSF

Project Team:

- Design Professional: Wiss, Janney, Elstner Associates, Inc. @ 9%
- Construction Manager At Risk (CMAR): Lee Lewis Construction, Inc. @ 16%
- Construction Manager Agent (CMA): N/A
- Tier 2 Auditor: Waived
- Landscape Enhancement: N/A
- Public Art: N/A

Substantial Completion:

- Original Date: June 2026
- Actual Date: TBD



Scope: Repair and replacement of select façade elements such as cornice gutter units, copings, windowsills and headers, balusters and finials.



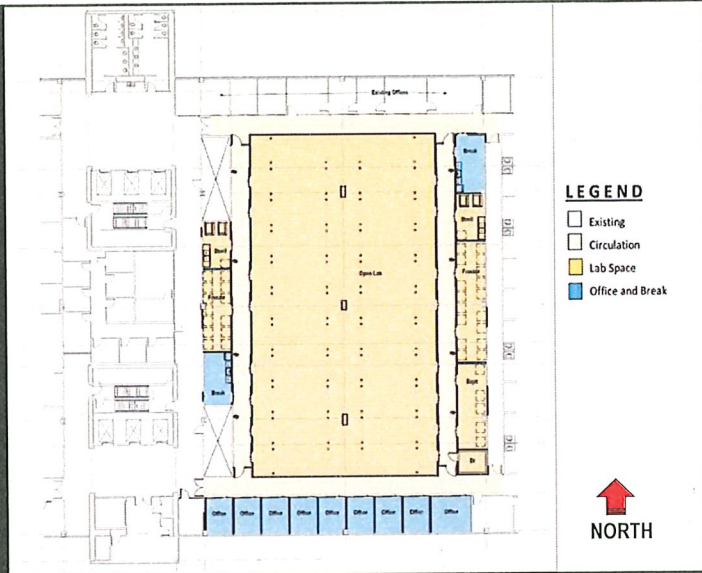
TTU - Humanities, Education, and Maedgen Theatre Facade and Stone Restoration

Construction Delivery: CMAR

	Previous Budget As Of 08/2025 N/A GSF	Current Budget As Of 10/23/2025 N/A GSF	+ / (-) Change	NOTES
BUDGET	\$ 8,027,035	\$ 8,027,035	\$ -	
CATEGORY				
Construction	\$ 7,428,735	\$ 7,428,735	\$ -	
Professional Services	\$ 338,667	\$ 338,667	\$ -	
FF&E	\$ -	\$ -	\$ -	
Administrative	\$ 71,500	\$ 71,500	\$ -	
Project Contingency	\$ -	\$ -	\$ -	
<i>Regents' Rules</i>	\$ 188,133	\$ 188,133	\$ -	
TOTAL	\$ 8,027,035	\$ 8,027,035	\$ -	

TTUHSC Lubbock 5B West Research Lab Renovations

Current Budget:	\$ 11,000,000
Project Gross Square Feet:	14,235 GSF
Project Team:	
• Design Professional:	Sims + Architects, Inc @ 83%
• Construction Manager At Risk (CMAR):	Western Builders of Amarillo, Inc. @ 17%
• Construction Manager Agent (CMA):	Waived
• Tier 2 Auditor:	CBIZ
• Landscape Enhancement:	Waived
• Public Art:	Waived
Substantial Completion:	
• Original Date:	March 2026
• Actual Date:	TBD



Scope: This project consists of renovating approximately 14,235 square feet of research space located in the west half of Pod B on the fifth floor of the Health Sciences Center building. Research labs and support spaces will be renovated into modern, innovative BSL2/BSL2+ labs. All existing furniture, finishes, and built-in equipment (FFE) will be removed, the floor plan reconfigured, and new FFE installed. All mechanical, electrical, and plumbing systems within the area of renovation will be updated and/or reconfigured. The renovations will result in decreased operating costs, improved efficiency, functionality, collaboration and increased levels of safety, security, and accessibility while providing a positive impression for recruitment.



TTUHSC Lubbock 5B West Research Lab Renovations

Construction Delivery: CMAR

	Previous Budget As Of 08/2025 14,235 GSF	Current Budget As Of 10/23/2025 14,235 GSF	+ / (-) Change	NOTES
BUDGET	\$ 11,000,000	\$ 11,000,000	\$ -	
CATEGORY				
Construction	\$ 8,668,402	\$ 8,668,402	\$ -	
Professional Services	\$ 883,180	\$ 883,180	\$ -	
FF&E	\$ 666,100	\$ 666,100	\$ -	
Administrative	\$ 332,268	\$ 332,268	\$ -	
Project Contingency	\$ 192,237	\$ 192,237	\$ -	
<i>Regents' Rules</i>	\$ 257,813	\$ 257,813	\$ -	
TOTAL	\$ 11,000,000	\$ 11,000,000	\$ -	

TTUHSC Lubbock Preston Smith Library Renovation- 2nd Floor

Current Budget: \$ 9,260,000

Project Gross Square Feet: 29,837 GSF

Project Team:

- Design Professional: (Contracted with TTUHSC) PAGE / Fanning, Fanning & Associates, Inc.
- Competitive Sealed Proposal (CSP) J.T. Vaughn Construction @ 30%
- Construction Manager Agent (CMA): Waived
- Tier 2 Auditor: Waived
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion:

- Original Date: February 2026
- Actual Date: TBD



Scope: The Preston Smith Library, a 116,958 GSF facility, was constructed in 1998. Student needs and library functions have changed significantly since the library building was originally constructed. Reference and resource needs have shifted from physical space to the cloud, and space that once housed stacks of books is now empty. The redesign of the Preston Smith Library building into a Center of Innovative Learning focused on advancing collaborative knowledge acquisition, which will serve to elevate this vital campus resource into the digital age.



TTUHSC Lubbock Preston Smith Library Renovation- 2nd Floor

Construction Delivery: CSP

	Previous Budget As Of 08/2025 29,837 GSF	Current Budget As Of 10/23/2025 29,837 GSF	+ / (-) Change	NOTES
BUDGET	\$ 9,260,000	\$ 9,260,000	\$ -	
CATEGORY				
Construction	\$ 5,664,100	\$ 5,664,100	\$ -	
Professional Services	\$ 726,015	\$ 726,015	\$ -	
FF&E	\$ 1,616,500	\$ 1,616,500	\$ -	
Administrative	\$ 688,499	\$ 688,499	\$ -	
Project Contingency	\$ 347,854	\$ 347,854	\$ -	
Regents' Rules	\$ 217,032	\$ 217,032	\$ -	
TOTAL	\$ 9,260,000	\$ 9,260,000	\$ -	

TTUHSC Amarillo Operations Center

Current Budget: \$ 6,800,000

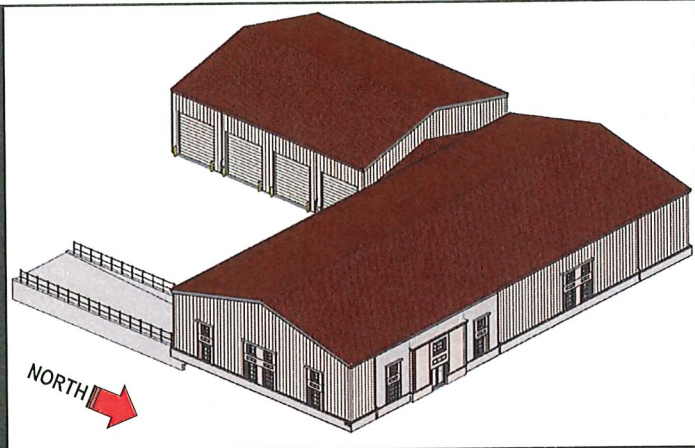
Project Gross Square Feet: 15,190 GSF

Project Team:

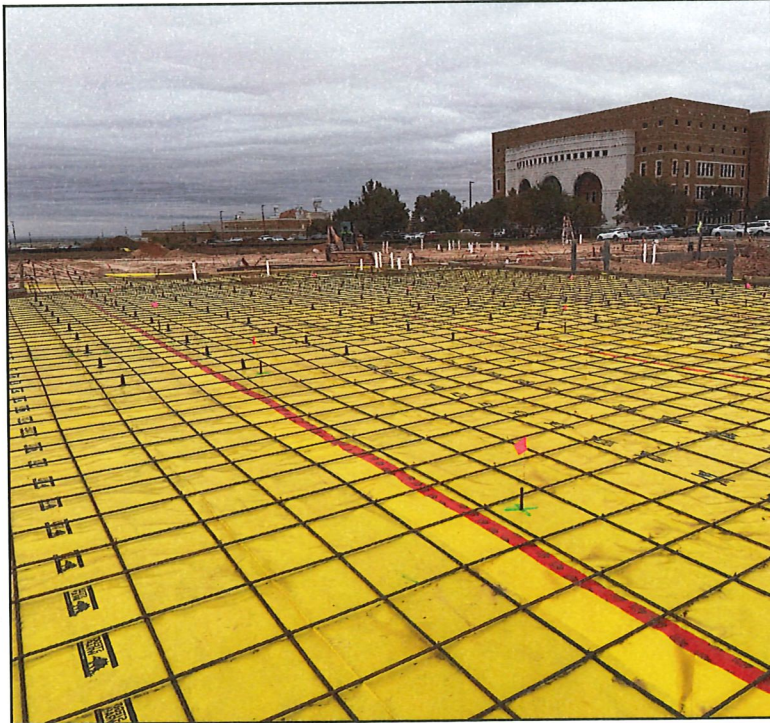
- Design Professional: (Contracted with TTUHSC) Dekker and Brown Engineering
- Competitive Sealed Proposal (CSP) Western Builders of Amarillo, Inc. @ 16%
- Construction Manager Agent (CMA): Waived
- Tier 2 Auditor: Waived
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion:

- Original Date: March 2026
- Actual Date: TBD



Scope: This project will establish a 15,190 GSF efficient and functional facility on the Coulter campus to support the current and future growth of TTUHSC in Amarillo, as outlined in the Institutional Master Plan. The building will include vehicle bays for daily servicing of vehicles, secure storage for essential equipment such as trucks, trucks with snowplows, and other high-value assets, and space for related activities. Additionally, the facility will feature a spacious and safe work area for managing complex tools and equipment and for maintaining building systems such as pumps, motors, blowers, and drives-keeping this work out of more confined and restrictive areas across the campus.



TTUHSC Amarillo Operations Center

Construction Delivery: CSP

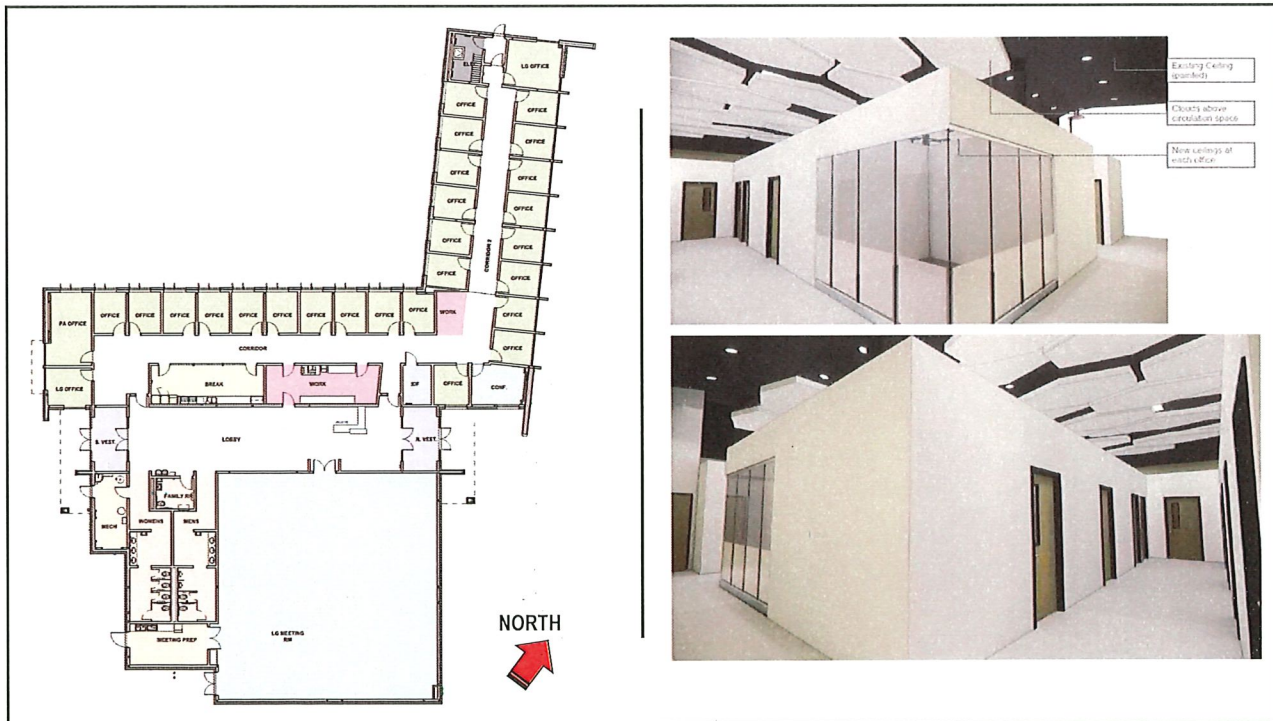
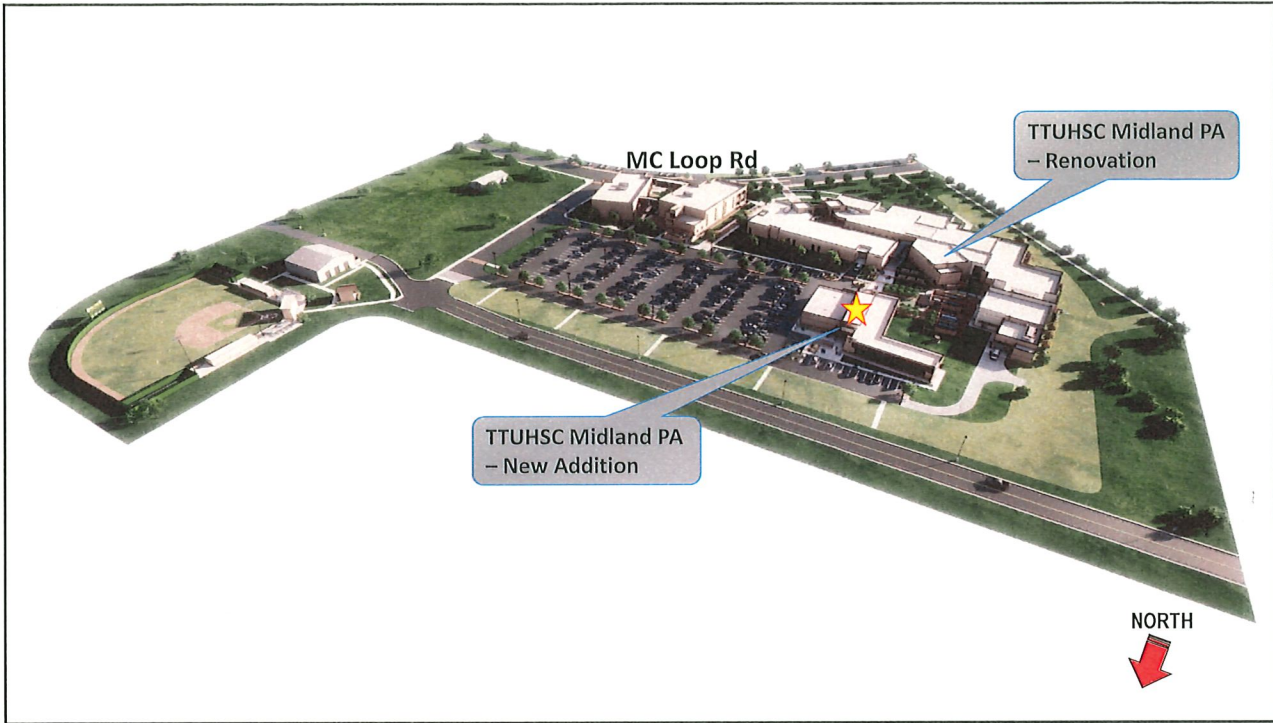
	Previous Budget As Of 08/2025 15,190 GSF	Current Budget As Of 10/23/2025 15,190 GSF	+ / (-) Change	NOTES
BUDGET	\$ 6,800,000	\$ 6,800,000	\$ -	
CATEGORY				
Construction	\$ 5,675,658	\$ 5,675,658	\$ -	
Professional Services	\$ 485,914	\$ 485,914	\$ -	
FF&E	\$ 131,687	\$ 131,687	\$ -	
Administrative	\$ 160,650	\$ 160,650	\$ -	
Project Contingency	\$ 186,715	\$ 186,715	\$ -	
Regents' Rules	\$ 159,376	\$ 159,376	\$ -	
TOTAL	\$ 6,800,000	\$ 6,800,000	\$ -	

TTUHSC Midland PA New Addition (CCAP)

Current Budget:	\$ 18,700,000
Project Gross Square Foot:	15,225 GSF
Project Team:	
• Design Professional:	Parkhill @ 94%
• Competitive Sealed Proposal (CSP)	McGough Construction @ 0%
• Construction Manager Agent (CMA):	Project Control @ 84%
• Tier 2 Auditor:	Waived
• Landscape Enhancement:	Waived
• Public Art:	Waived
Substantial Completion:	
• Original Date:	TBD
• Actual Date:	TBD



Scope: TTUHSC envisions a single, flexible seating, divisible classroom to accommodate larger gatherings of students, staff and faculty offices, storage, restrooms, and public common spaces. A ½ mile road on the N. side of campus to serve the PA program and align with the campus master plan.



TTUHSC Midland PA New Addition (CCAP)

Construction Delivery: CSP

	Previous Budget As Of 08/2025 15,225 GSF	Current Budget As Of 10/23/2025 15,225 GSF	+ / (-) Change	NOTES
BUDGET	\$ 18,700,000	\$ 18,700,000	\$ -	
CATEGORY				
Construction	\$ 14,438,215	\$ 14,438,215	\$ -	
Professional Services	\$ 1,610,896	\$ 1,610,896	\$ -	
FF&E	\$ 1,112,500	\$ 1,112,500	\$ -	
Administrative	\$ 711,934	\$ 711,934	\$ -	
Project Contingency	\$ 387,642	\$ 387,642	\$ -	
Regents' Rules	\$ 438,813	\$ 438,813	\$ -	
TOTAL	\$ 18,700,000	\$ 18,700,000	\$ -	

Texas Tech University System

ITEM 2

Projects – In Design

TTU NRHC The Red Steagall Institute

Status: Stage II Design

Current Budget: \$ 2,063,075

Projected Budget: \$ 28,000,000

Projected Gross Square Feet: 30,548 GSF

Project Team:

- Design Professional: DLR Group
- Competitive Sealed Proposal (CSP): TBD
- Construction Manager Agent (CMA): N/A
- Tier 2 Auditor: TBD
- Landscape Enhancement: TBD
- Public Art: TBD

Substantial Completion:

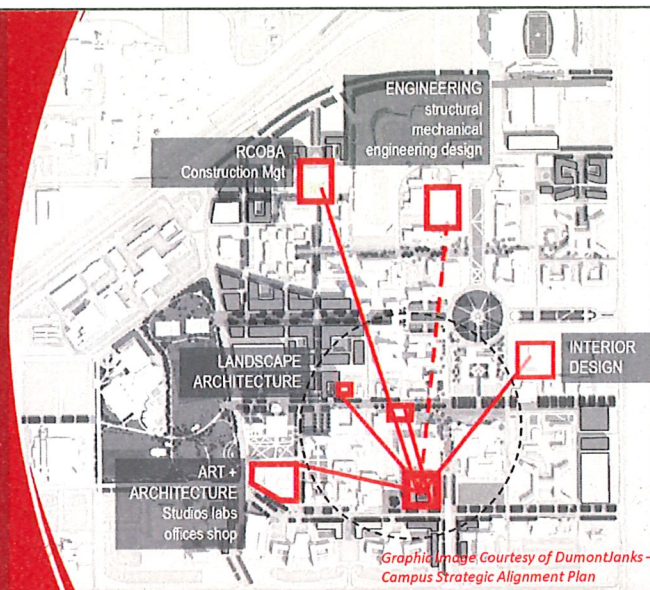
- Original Date: TBD
- Actual Date: TBD

Scope: The Red Steagall Institute for Traditional Western Arts will honor excellence in Western writing and music, leather working, metal work, painting, and sculpture. The institute's goal is to preserve and move these artisan forms forward into the future with the most professional, artistic, authentic, and educational platforms.



TTU Design Village

Status:	Stage I Design
Current Budget:	\$ 3,051,323
Projected Budget:	\$ 115,000,000
Projected Gross Square Feet:	143,000 GSF
Project Team:	
• Design Professional:	Huckabee & Associates, Inc.
• Construction Manager At Risk (CMAR):	TBD
• Construction Manager Agent (CMA):	N/A
• Tier 2 Auditor:	Townsend
• Landscape Enhancement:	TBD
• Public Art:	TBD
Substantial Completion:	
• Original Date:	TBD
• Actual Date:	TBD



Scope: As one of the Campus Strategic Alignment Plan's first initiatives, this project represents a transformative leap in Texas Tech University's approach to design education, research, and community engagement. By fostering interdisciplinary collaboration, industry partnerships, and innovative learning environments, the TTU Design Village promises to deliver significant benefits to students and the university as a whole, positioning TTU at the forefront of design and technology education.



TTU Davis College of Agriculture Sciences & Natural Resources

Status: Stage I Design
Current Budget: \$ 2,205,601
Projected Budget: \$ 80,000,000
Projected Gross Square Feet: 100,000 GSF

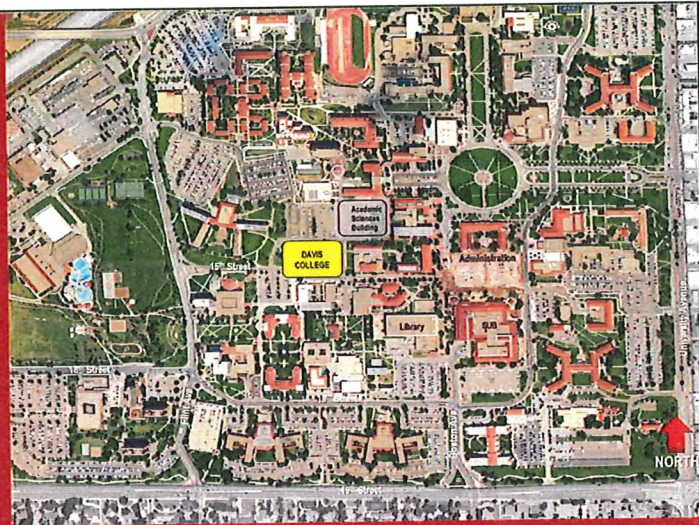
Project Team:

- Design Professional: HDR Architecture, Inc.
- Construction Manager At Risk (CMAR): TBD
- Construction Manager Agent (CMA): N/A
- Tier 2 Auditor: TBD
- Landscape Enhancement: TBD
- Public Art: TBD

Substantial Completion:

- Original Date: TBD
- Actual Date: TBD

Scope: The location of the proposed Davis College of Agricultural Sciences & Natural Resources building will require the demolition of two facilities; the Fisheries and Wildlife Research building and CASNR Annex building. Reroute utilities to enable connection to the Central Heating and Cooling Plant for steam, chilled water, chilled water return, and condensate return. The new facility would include: Dean's office, Development Offices, The Bill Bennett Student Success Center, Raider Red Meats store, Raider Rooms (technology classrooms), teaching and research labs, research facilities, collaborative areas, faculty and staff offices; and multipurpose space for events and conferences.



TTU Semiconductor Cleanroom

Status: Stage I & II Design
Current Budget: \$ 2,276,162
Projected Budget: \$ 24,000,000
Projected Gross Square Feet: 6,700 GSF

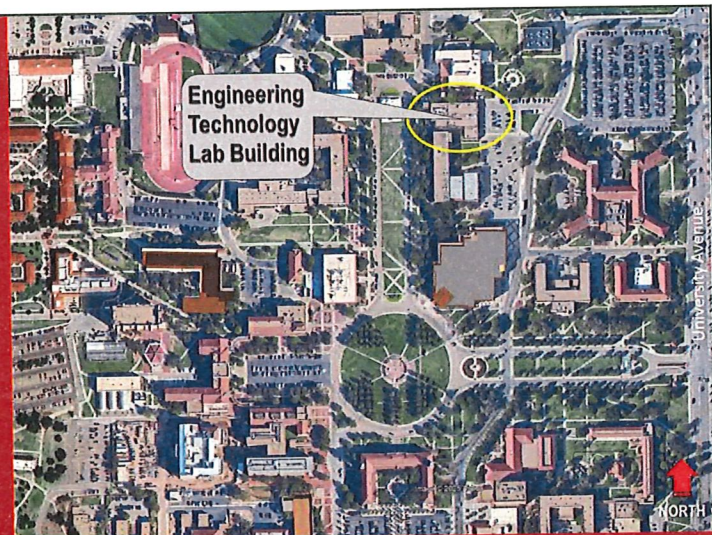
Project Team:

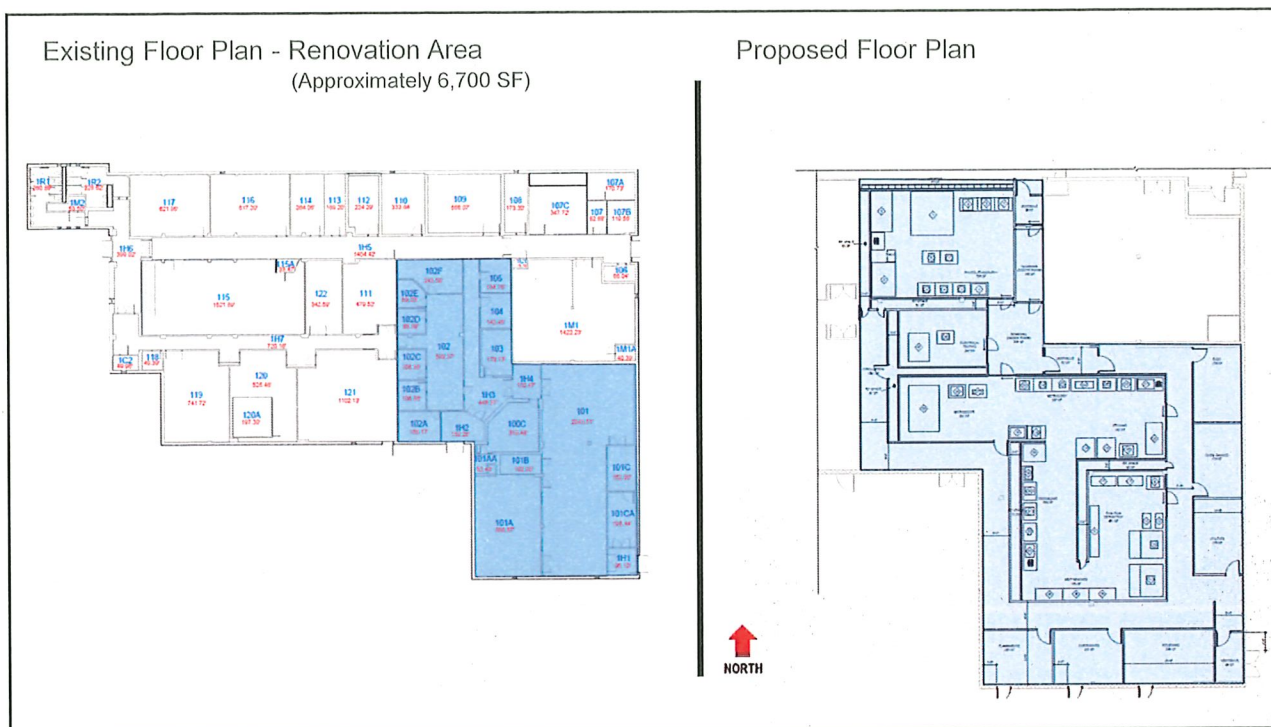
- Design Professional: Farnsworth Group, Inc.
- Construction Manager At Risk (CMAR): TBD
- Construction Manager Agent (CMA): Waived
- Tier 2 Auditor: TBD
- Landscape Enhancement: Waived
- Public Art: Waived

Substantial Completion:

- Original Date: TBD
- Actual Date: TBD

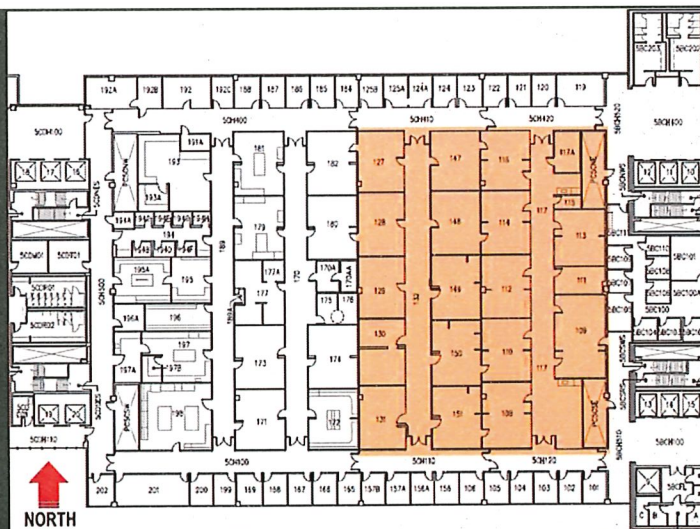
Scope: This renovation will transform the area into a state-of-the-art Semiconductor Cleanroom facility, encompassing approximately 6,700 gross square feet (GSF). The cleanroom will be designed to meet stringent environmental control standards necessary for semiconductor fabrication, micro/nano-device prototyping, and other sensitive research applications in nanotechnology and materials science.





TTUHSC Lubbock 5C East Research Lab Renovation

Status:	Stage II Design
Current Budget:	\$ 909,464
Projected Budget:	\$ 12,000,000
Projected Gross Square Foot:	13,670 GSF
Project Team:	
• Design Professional:	Sims + Architects, Inc.
• Construction Manager At Risk (CMAR):	TBD
• Construction Manager Agent (CMA):	Waived
• Tier 2 Auditor:	TBD
• Landscape Enhancement:	Waived
• Public Art:	Waived
Substantial Completion:	
• Original Date:	TBD
• Actual Date:	TBD





Texas Tech University System

ITEM 2

Status of Public Art

MSU Bolin Hall Renovation and Expansion

Art Budget: \$368,000

Artist: Adam Frank
New York City, NY

Title: LOCUS

Status: Completed August 1, 2025

Artist Statement: *LOCUS* will welcome all to Bolin Hall with an innovative, dynamic, real-time sky mural embedded in the lobby wall.

The installation will greet students and faculty with a hyper realistic, dynamic, real-time sky mural embedded in the lobby wall.

The artist will install a large LED display behind a half-mirrored glass curtain wall in the new lobby. This will optically combine the celestial bodies of the sky simulation with the reflection of the actual space.

The dynamic clouds, sun, moon and stars will seem to be located inside Bolin Hall



MSU Student Success and Military Education Center

Art Budget: \$35,500

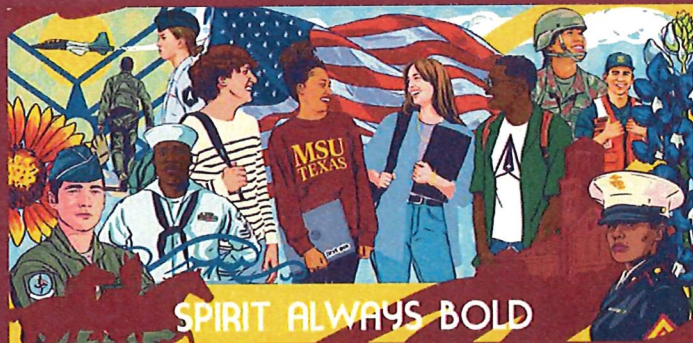
Artist: Selena Mize
Wichita Falls, Texas

Title: TBD

Status: April 2026

Artist Statement:

"This mural celebrates the unity and growth of Wichita Falls by honoring Midwestern State University, Sheppard Air Force Base, and all branches of the U.S. military. At its center, students stand proudly surrounded by various service members, representing the shared values of education and resilience. Through this project, I wanted to highlight the diversity of our military by having visual representations dedicated to each branch instead of logos or implied silhouettes. Bold colors, local flowers, and a soaring T-38C aircraft evoke regional identity and a nod to progression. The American flag and military imagery highlight the area's legacy of patriotism and leadership. Anchored by MSU's motto 'Spirit Always Bold,' the mural is a tribute to community strength and collective pride that is present in Wichita Falls."



Texas Tech University

ITEM 2

Projects Managed by TTU Operations

TTU Biology Building Renovation (CCAP)

Current Budget: \$ 8,399,000

Gross Square Feet: 144,940 GSF

Team / Status:

- Replace Plumbing/Hot Water System \$1,500,000
Design Professional: Jacobs Engineering, Inc.
Contractor: Armstrong Plumbing (complete)
- Renovate Restrooms for ADA \$1,000,000
Design Professional: Huckabee
Contractor: Henthorn Construction (complete)
- ADA/Life Safety Renovations \$500,000
Design Professional: Huckabee/Operations
Contractor: Henthorn (complete)
- Renovate Classrooms and Class Labs \$3,399,000
Design Professional: Operations/Huckabee
Contractor: Collier Construction (in construction)
- Renovate Lecture Hall 100 \$2,000,000
Design Professional: Huckabee
Contractor: Collier Construction (complete)



TTU Science Building Renovation(CCAP)

Current Budget: \$ 16,181,000

Gross Square Feet: 109,343 GSF

Team / Status:

- HVAC and Building Controls Upgrade \$2,000,000
Design Professional: Farnsworth (in design)
Contractor: JCI (controls)/Vaughn (construction)
- Abate and Replace flooring \$300,000
Design Professional: King Consultants
Contractor: One Priority/LVR (in construction)
- Exterior Building Repairs \$1,000,000
Design Professional: Operations
Contractor: MidContinental (in construction)
- Renovate Machine and Technology Shop \$2,000,000
Design Professional: Operations (in design)
Contractor: TBD
- Renovate Classrooms and Class Labs \$4,000,000
Design Professional: HDR, Inc.
Contractor: Western Builders (in construction)
- Elevator and Machine Room Upgrades \$700,000
Design Professional: N/A
Contractor: PCG Elevator
- Electrical Upgrades and Emergency Generator \$700,000
Design Professional: Fincher Engineering
Contractor: TBD
- Life Safety and Accessibility Upgrades \$5,481,000
Design Professional: HDR/Operations/Fincher
Contractor: Thomas Fire Protection/Fire Master (in construction)



TTU Experimental Sciences Building Controls (CCAP)

Current Budget: \$ 4,350,000

Gross Square Feet: 113,304 GSF

Team / Status:

- Building Controls Replacement \$4,000,000
Design Professional: Fanning, Fanning & Assoc./Palmetto
Contractor: Anthony Mechanical/Control Technologies, Inc.
(in construction)
- Switchgear Modification \$350,000
Design Professional: Operations Division
Contractor: Operations/Control Technologies, Inc. (complete)



TTU Chemistry Building (CCAP)

Current Budget: \$ 13,304,100

Gross Square Feet: 177,142 GSF

Team / Status:

- Abate and Replace Flooring Tile \$1,500,000
Design Professional: Operations (in design)
Contractor: TBD
- Repair and replace HVAC System Components and Building Controls \$1,274,100
Design Professional: Fanning, Fanning & Assoc
Contractor: Western Builders (in construction)
- Renovate Restrooms for ADA/Code Compliance \$1,000,000
Design Professional: Grace Hebert Curtis Architects (in design)
Contractor: TBD
- Replace Ceiling and Lighting Systems \$1,300,000
Design Professional: Operations (in design)
Contractor: TBD
- Renovate Class Labs \$3,500,000
Design Professional: Chapman Harvey Architects
Contractor: TBD, in pricing
- Renovate Classrooms \$700,000
Design Professional: Operations (in design)
Contractor: TBD
- HVAC Renovation to Reduce Negative Pressure throughout Building \$3,030,000
Design Professional: Fanning, Fanning & Assoc. Inc./Thoma Engineering
Contractor: Western Builders (complete)
- Replace Freight Elevator \$1,000,000
Contractor: Elevated, Inc.(complete)



TTU Holden Hall (CCAP)

Current Budget: \$ 10,782,344

Gross Square Feet: 171,846 GSF

Team / Status:

- Life Safety Upgrades \$5,000,000
Design Professional: Jacob Martin Engineering (in design)
Contractor: TBD
- Accessibility Upgrades \$82,344
Design Professional: TBD
Contractor: TBD
- Infrastructure Repairs/Upgrades for Code Compliance \$2,250,000
Design Professional: TBD
Contractor: TBD
- Renovate Restrooms \$2,250,000
Design Professional: Condray Design Group
Contractor: TBD (in pricing)
- Upgrades for Replacement Emergency Generator \$200,000
Design Professional: Operations (in design)
Contractor: TBD
- HVAC Upgrade and Recommission \$1,000,000
Design Professional: TBD
Contractor: TBD



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FACILITIES PLANNING AND CONSTRUCTION
Capital Project Budget Analysis
Fiscal Year 2020-2025

Parameters		Budget				Variance A		Variance B		Budget Adjustments	
Project Name	Customer Type	Owner/Department	Estimate	Cost Center	Project ID	Estimate	Cost Center	Project ID	Estimate	Cost Center	Project ID
Project A	Enterprise	Finance	1000000	1000000	1000000	1000000	1000000	1000000	1000000	1000000	1000000
Project B	Enterprise	Marketing	500000	500000	500000	500000	500000	500000	500000	500000	500000
Project C	Enterprise	Operations	750000	750000	750000	750000	750000	750000	750000	750000	750000
Project D	Enterprise	IT	300000	300000	300000	300000	300000	300000	300000	300000	300000
Project E	Enterprise	HR	250000	250000	250000	250000	250000	250000	250000	250000	250000
Project F	Enterprise	Legal	150000	150000	150000	150000	150000	150000	150000	150000	150000
Project G	Enterprise	Compliance	100000	100000	100000	100000	100000	100000	100000	100000	100000
Project H	Enterprise	Security	80000	80000	80000	80000	80000	80000	80000	80000	80000
Project I	Enterprise	Facilities	60000	60000	60000	60000	60000	60000	60000	60000	60000
Project J	Enterprise	Transportation	40000	40000	40000	40000	40000	40000	40000	40000	40000
Project K	Enterprise	Utilities	30000	30000	30000	30000	30000	30000	30000	30000	30000
Project L	Enterprise	Insurance	20000	20000	20000	20000	20000	20000	20000	20000	20000
Project M	Enterprise	Professional Services	15000	15000	15000	15000	15000	15000	15000	15000	15000
Project N	Enterprise	Consulting	10000	10000	10000	10000	10000	10000	10000	10000	10000
Project O	Enterprise	Travel	8000	8000	8000	8000	8000	8000	8000	8000	8000
Project P	Enterprise	Meals & Entertainment	6000	6000	6000	6000	6000	6000	6000	6000	6000
Project Q	Enterprise	Gifts	4000	4000	4000	4000	4000	4000	4000	4000	4000
Project R	Enterprise	Postage	3000	3000	3000	3000	3000	3000	3000	3000	3000
Project S	Enterprise	Telephone	2000	2000	2000	2000	2000	2000	2000	2000	2000
Project T	Enterprise	Internet	1500	1500	1500	1500	1500	1500	1500	1500	1500
Project U	Enterprise	Software Licenses	1000	1000	1000	1000	1000	1000	1000	1000	1000
Project V	Enterprise	Hardware	800	800	800	800	800	800	800	800	800
Project W	Enterprise	Peripherals	600	600	600	600	600	600	600	600	600
Project X	Enterprise	Services	400	400	400	400	400	400	400	400	400
Project Y	Enterprise	Supplies	300	300	300	300	300	300	300	300	300
Project Z	Enterprise	Travel Agency	200	200	200	200	200	200	200	200	200
Project AA	Enterprise	Travel Insurance	150	150	150	150	150	150	150	150	150
Project AB	Enterprise	Travel Voucher	100	100	100	100	100	100	100	100	100
Project AC	Enterprise	Travel Agency Fee	80	80	80	80	80	80	80	80	80
Project AD	Enterprise	Travel Insurance Fee	60	60	60	60	60	60	60	60	60
Project AE	Enterprise	Travel Voucher Fee	40	40	40	40	40	40	40	40	40
Project AF	Enterprise	Travel Agency Commission	30	30	30	30	30	30	30	30	30
Project AG	Enterprise	Travel Insurance Commission	20	20	20	20	20	20	20	20	20
Project AH	Enterprise	Travel Voucher Commission	15	15	15	15	15	15	15	15	15
Project AI	Enterprise	Travel Agency Service Fee	10	10	10	10	10	10	10	10	10
Project AJ	Enterprise	Travel Insurance Service Fee	8	8	8	8	8	8	8	8	8
Project AK	Enterprise	Travel Voucher Service Fee	6	6	6	6	6	6	6	6	6
Project AL	Enterprise	Travel Agency Administrative Fee	4	4	4	4	4	4	4	4	4
Project AM	Enterprise	Travel Insurance Administrative Fee									

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Variable based on initial full project funding

Project Status:

On Hold

In Design

In Construction

Completed / Project Closed/Project Under Warranty



Report on TTUS Endowments

As of August 31, 2025

James Mauldin, CTP, CPA
Vice Chancellor and Chief Financial Officer

November 14, 2025

1

Endowment Funds Financial Management/Oversight



The TTUS Board of Regents have fiduciary responsibilities over all funds managed by the TTU System, including endowment funds.

IA Financial Services & Stewardship/Compliance

- Annual Compilation/Distribution of Endowment Reports to Donors
- Manage endowment pledge reminders/collections
- Review setup of all new endowment funds

TTUS Controller, Accounting & Reporting

- Calc/Process quarterly endowment distributions
- Manage exception processes/reporting for funds outside of LTIF Policy
- Year end profit/loss calculations/entry
- TTUS Consolidated Annual Financial Report schedules

TTUS Investment Office

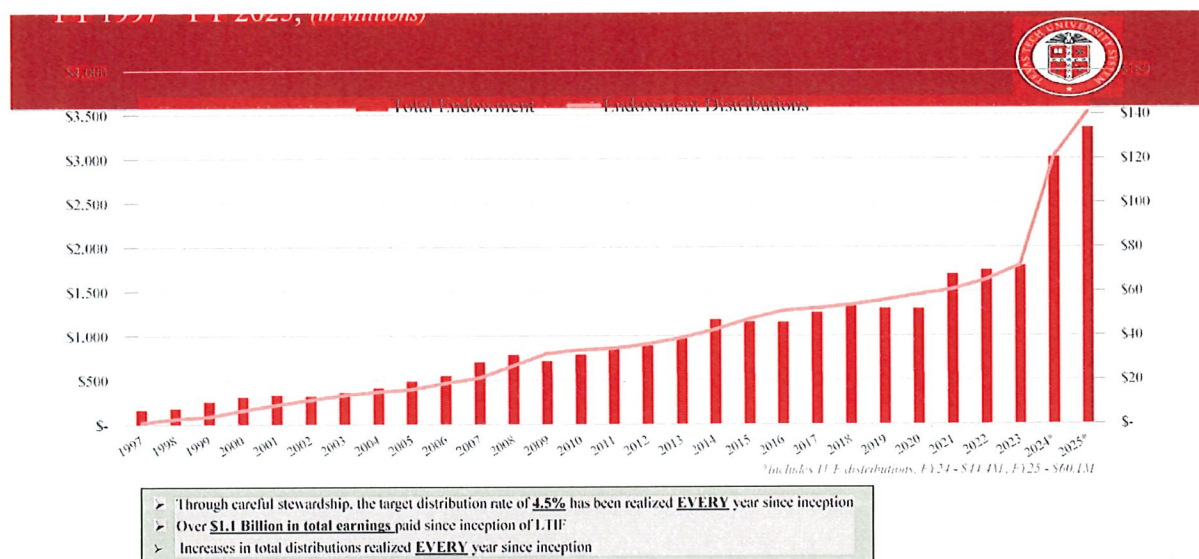
- All areas of endowment fund investments
- Performance Reports to BOR, IRC, Foundation

TTUS Vice Chancellor and CFO (Treasurer of TTFI) oversees all financial affairs of the TTU System's operating and endowment funds.

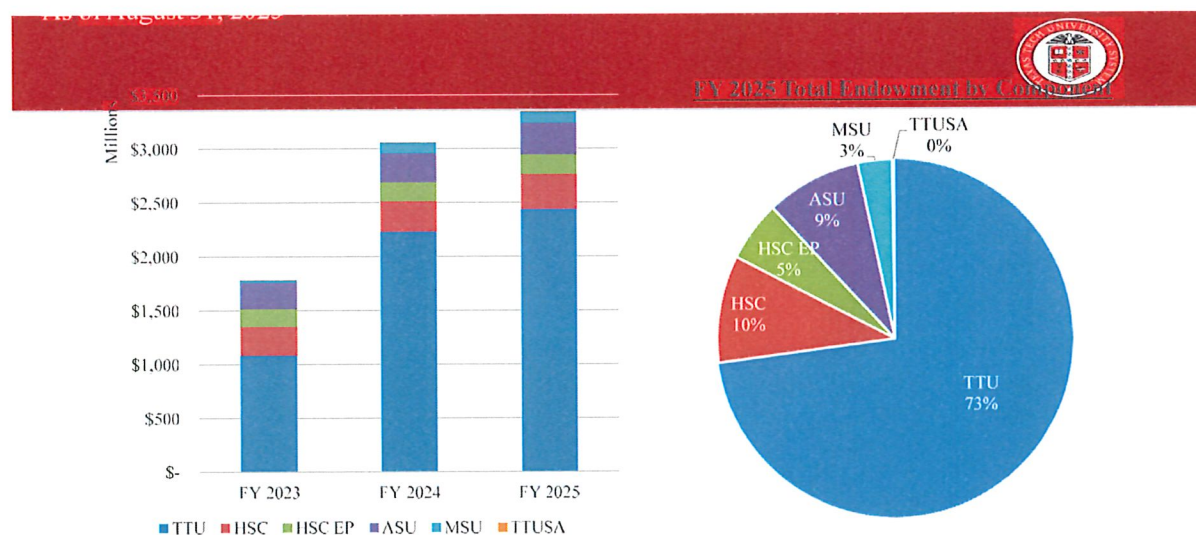
The Financial Management Structure for TTUS Endowments provides:

- Appropriate separation of duties
- Enhanced internal controls and financial compliance
- System level service/support to components on all matters related to endowments

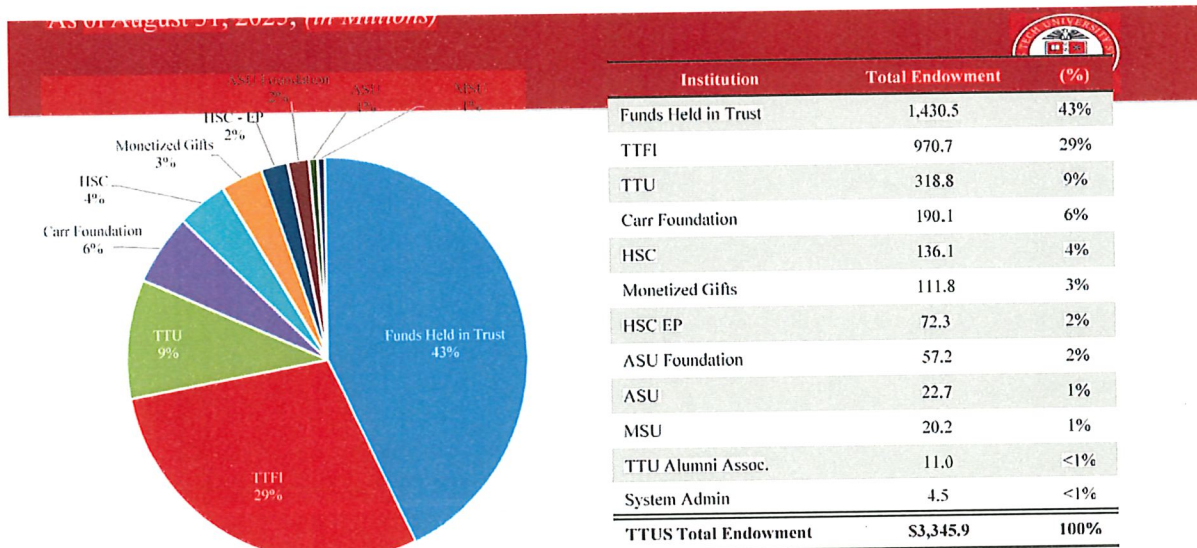
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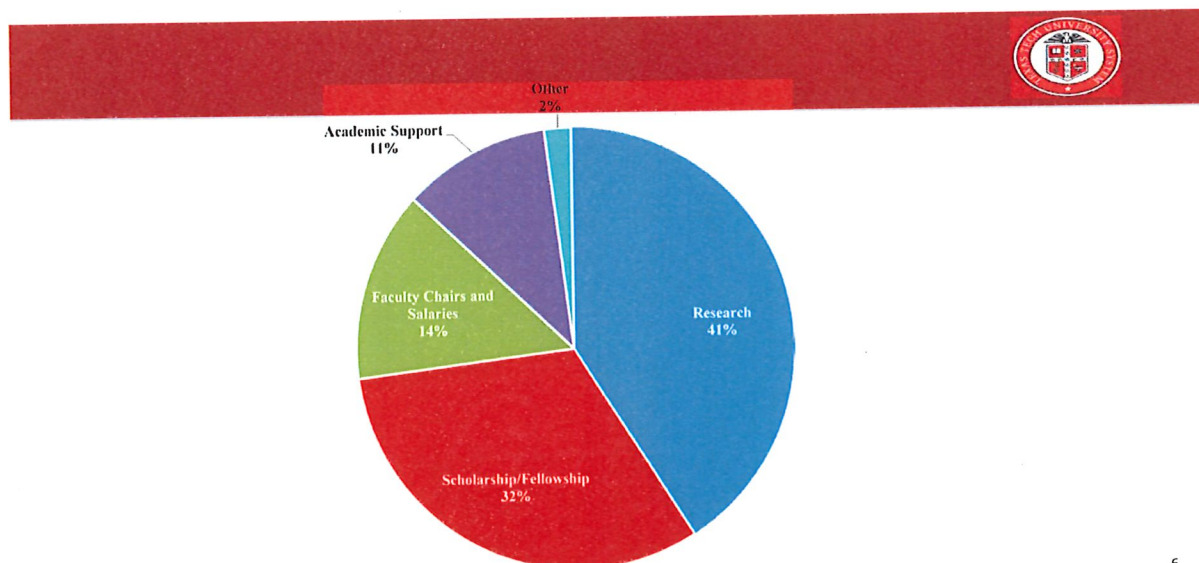
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6



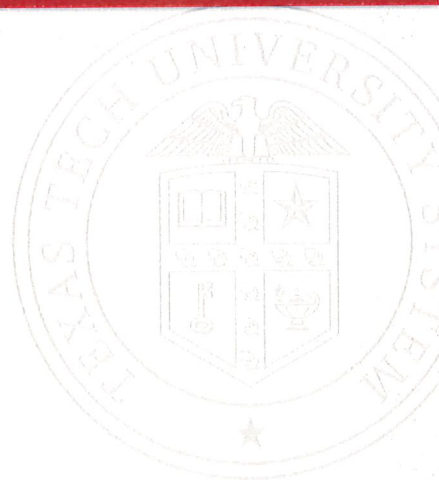
Questions?



7



APPENDIX



8



Definition:

- Gifts that are invested for long term growth to produce earnings that will last into perpetuity.

Purpose:

- Support strategic mission and goals of institution while also fulfilling philanthropic goals of individual donors.

Benefits:

- Support that will impact both current and future generations.
- Consistent and stable source of revenue that will last into perpetuity.

Investment Performance

- Prioritizes long-term growth to provide reliable funding over time.



TEXAS TECH UNIVERSITY SYSTEM

TTUS Investment Performance Update

James Mauldin, *TTUS Chief Financial Officer*
Tim Barrett, CFA, *Associate Vice Chancellor and CIO*
November 14, 2025

Page 1

TTUS Investment Programs



LTIF (Endowments) The Long-Term Investment Fund (LTIF) consists of two sub-portfolios targeting an allocation consistent with a global 65/35 portfolio*. The LTIF is managed by the Office of Investments staff under direction of the TTUS CIO with oversight from the TTUS CFO. LTIF performance is reported to the TTUS Board of Regents (BOR), the TTU and Angelo State University Foundations, and the Investment Resource Council.

CCIP (Operating & Reserve funds) The Comprehensive Cash & Investment Pool (CCIP) consists of three sub-portfolios targeting increasing risk and return levels appropriate for the Texas Tech University System operational cash needs. The CCIP is managed by TTUS Treasury staff and the Office of Investments team under direction of the TTUS CFO. CCIP performance is reported to the BOR and the Pool Advisory Committee (PAC).

MDIF The Mission Directed Investment Fund (MDIF) will hold all approved mission directed investments, governed by Regent Rules. The day-to-day management and performance reporting will be handled by a portion of the Office of Investments team with oversight from the TTUS CFO.

*The Performance Objective was updated from global 60/40 (60% MSCI ACWI TR Net USD (ex China), 40% Bloomberg Global Aggregate) plus 100 basis points (bps), to a global 65/35 plus 100 bps on 6/1/2025.

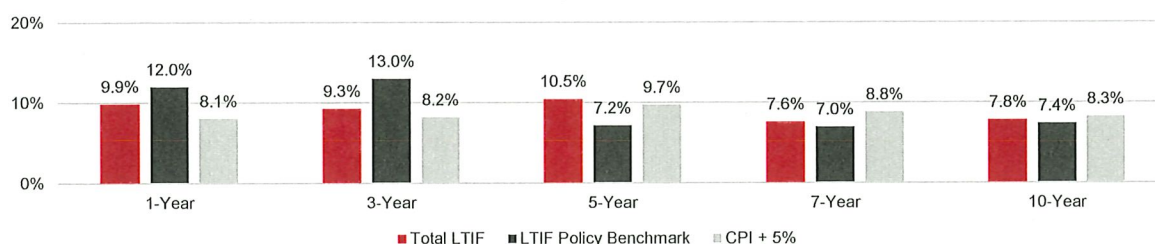
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LTIF Total Performance vs Benchmarks



Portfolio Composition	Market Value (MM)	Weight	Target	QTD	YTD	1-Year	3-Year	5-Year	7-Year	10-Year
Total LTIF	\$1,908	100%	100%	2.5%	9.2%	9.9%	9.3%	10.5%	7.6%	7.8%
LTIF Policy Benchmark				2.5%	12.3%	12.0%	13.0%	7.2%	7.0%	7.4%
CPI + 5%				1.4%	5.2%	8.1%	8.2%	9.7%	8.8%	8.3%

LTIF Return vs Policy Benchmark and CPI + 5%



All LTIF data reported as of August 31, 2025, with book closing on September 12, 2025. Total percent of NAV reported is 46.36%.

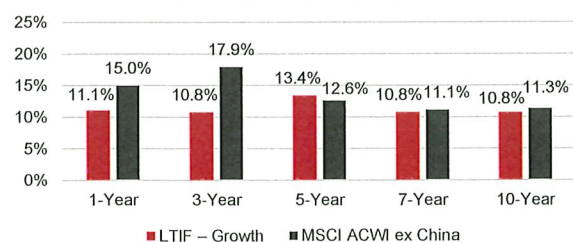
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LTIF Asset Class Performance vs Benchmarks

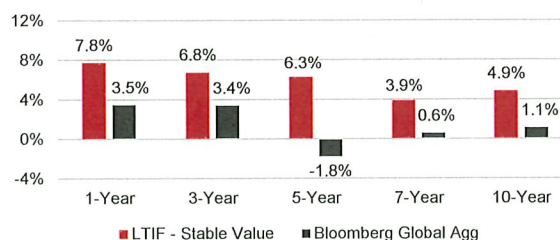


Portfolio Composition	Market Value (millions)	Weight	Target	QTD	YTD	1-Year	3-Year	5-Year	7-Year	10-Year
LTIF – Growth	\$1,205	63.2%	65%	3.3%	11.0%	11.1%	10.8%	13.4%	10.8%	10.8%
MSCI ACWI ex China				3.7%	13.9%	15.0%	17.9%	12.6%	11.1%	11.3%
LTIF - Stable Value	\$703	36.8%	35%	1.1%	6.1%	7.8%	6.8%	6.3%	3.9%	4.9%
Bloomberg Global Agg				-0.1%	7.2%	3.5%	3.4%	-1.8%	0.6%	1.1%

LTIF Growth Return vs Global Public Equity



LTIF Stable Value Return vs Global Public Debt

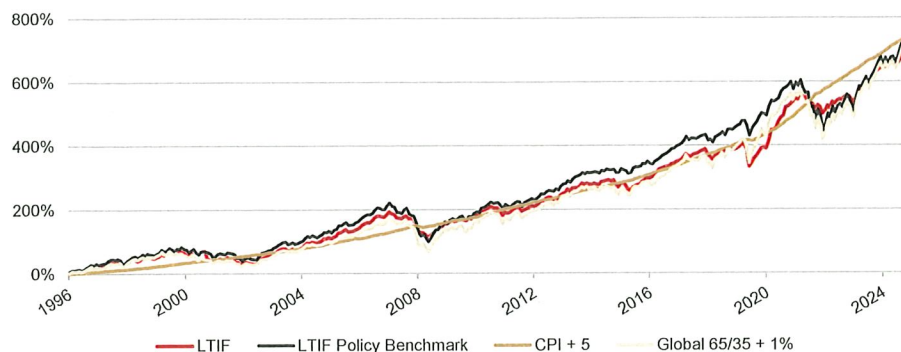


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LTIF Cumulative Returns vs Benchmarks



LTIF vs Benchmarks and Global 65/35 + 1% Cumulative Returns



The portfolio since inception in 1996 **has met the primary objective** of covering the spending (Distribution) rate of 4.5%, while simultaneously growing the endowment.

LTIF Policy Benchmark
65% Equity Global
(MSCI ACWI ex China)

35% Debt Global Bonds
(Bloomberg Global Agg)

Plus 100 bps

Returns are since inception of the LTIF (9/1/1996).

Fund	Total Return	Annualized Return
LTIF	709.5%	7.5%
LTIF Policy Benchmark	750.9%	7.7%
CPI + 5%	744.2%	7.6%
Global 65/35 + 1%	732.7%	7.6%

*The Policy Benchmark was updated from Global 60/40 plus 100 bps, to Global 65/35 plus 100 bps on 6/1/2025.

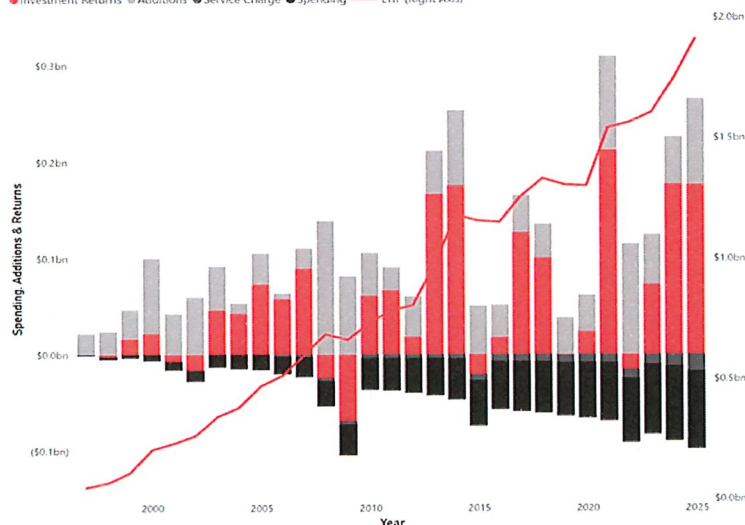
Page 5

LTIF Market Value and Flows by Year



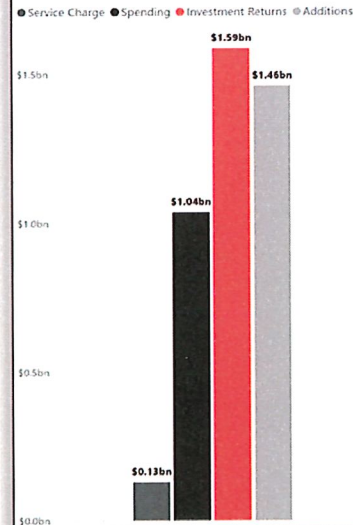
LTIF Market Value & Flows by Year

● Investment Returns ● Additions ● Service Charge ● Spending — LTIF (Right Axis)



Investment Returns & Flows (Since Inception)

● Service Charge ● Spending ● Investment Returns ● Additions



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LTIF Portfolio Composition



Portfolio Composition	Balance (MM)	Weight	QTD	YTD	1-Year	3-Year	5-Year	7-Year	10-Year
Total LTIF	\$1,908.0	100%	2.5%	9.2%	9.9%	9.3%	10.5%	7.6%	7.8%
LTIF Policy Benchmark			2.5%	12.3%	12.0%	13.0%	7.2%	7.0%	7.4%
CPI + 5%			1.4%	5.2%	8.1%	8.2%	9.7%	8.8%	8.3%
LTIF – Growth	\$1,204.9	63%	3.3%	11.0%	11.1%	10.8%	13.4%	10.8%	10.8%
MSCI ACWI ex China			3.7%	13.9%	15.0%	17.9%	12.6%	11.1%	11.3%
Public Equity	\$744.9	39%	5.4%	17.2%	17.1%	20.1%	14.5%	13.3%	13.0%
Portable Alpha	\$534.2	28%	5.6%	18.0%	17.0%	21.0%	15.5%	13.6%	13.6%
Active	\$192.7	10%	4.9%	17.0%	19.9%	19.6%	11.9%	11.6%	11.5%
Passive	\$18.0	1%	6.5%	5.0%	6.4%	12.5%	9.9%		
Private Equity	\$421.2	22%	0.0%	3.8%	4.9%	-0.8%	12.1%	9.7%	7.6%
Private Real Assets	\$38.8	2%	0.0%	-10.2%	-14.6%	-6.1%	7.7%	0.6%	4.0%
LTIF - Stable Value	\$703.1	37%	1.1%	6.1%	7.8%	6.8%	6.3%	3.9%	4.9%
Bloomberg Global Aggregate USD			-0.1%	7.2%	3.5%	3.4%	-1.8%	0.6%	1.1%
Hedge Funds	\$84.6	4%	1.3%	5.6%	5.0%	3.9%	3.2%	3.2%	3.9%
Pooled Absolute Return	\$53.7	3%	0.0%	0.6%	-5.6%	1.0%	1.2%	1.2%	1.8%
Alpha Pool Net	\$30.9	2%	3.9%	16.4%	21.3%	6.9%	6.4%	7.2%	6.4%
Debt	\$503.8	26%	0.4%	5.5%	7.1%	8.0%	8.3%	4.6%	5.6%
Private Debt	\$257.8	14%	0.0%	7.0%	7.9%	11.4%			
Public Debt	\$153.6	8%	1.3%	5.7%	7.6%	10.2%			
Pooled Private Debt	\$75.3	4%	0.2%	3.4%	5.3%	5.9%	6.8%	5.9%	6.0%
Pooled Public Debt	\$17.2	1%	-1.4%	-0.3%	1.5%	2.9%	4.2%	0.6%	3.3%
Total Cash	\$97.2	5%	0.9%	4.0%	4.8%	4.6%	2.7%	2.3%	1.7%
Liquidating Funds	\$17.4	1%	26.7%	45.1%	138.4%				

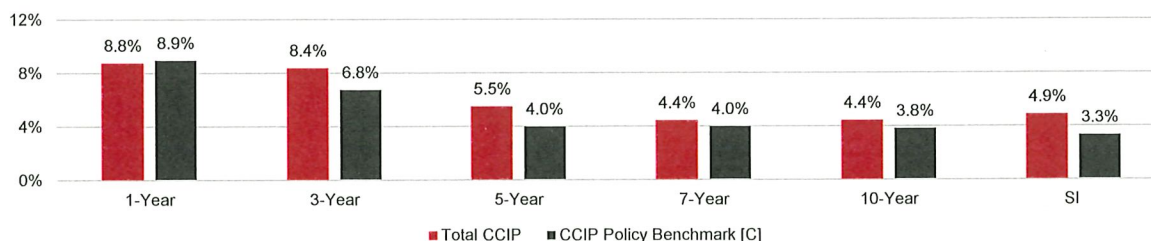
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CCIP Total Performance



Portfolio Composition	Balance (MM)	Weight	Target	QTD	YTD	1-Year	3-Year	5-Year	7-Year	10-Year	SI
Total CCIP	\$2,471.8	100%	100%	1.7%	7.7%	8.8%	8.4%	5.5%	4.4%	4.4%	4.9%
CCIP Policy Benchmark				2.1%	9.3%	8.9%	6.8%	4.0%	4.0%	3.8%	3.3%
Global 60/40				2.3%	11.5%	10.8%	11.9%	6.4%	6.8%	7.2%	6.8%

Total CCIP Returns vs CCIP Policy Benchmark



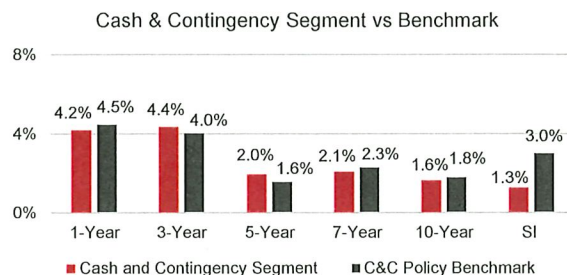
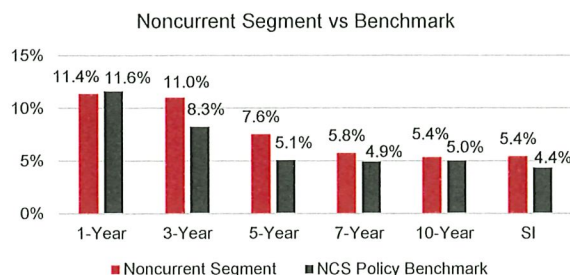
All CCIP data reported as of August 31, 2025, with book closing on September 12, 2025. Total percent of NAV reported is 71.79%.
CCIP Policy Benchmark: 60% NCS Policy Benchmark, 30% ICE BofA 1-5 Year US Treasury and Agency Index, 10% Bloomberg 3 Month T-Bill USD
Global 60/40: 60% MSCI ACWI TR Net, 40% Bloomberg Global Aggregate USD

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CCIP NCS and Cash & Contingency Performance



Portfolio Composition	Balance (MM)	Weight	Target	QTD	YTD	1-Year	3-Year	5-Year	7-Year	10-Year	SI
Noncurrent Segment	\$1,504.7	60.9%	60%	2.2%	10.1%	11.4%	11.0%	7.6%	5.8%	5.4%	5.4%
NCS Policy Benchmark				2.8%	13.0%	11.6%	8.3%	5.1%	4.9%	5.0%	4.4%
Cash and Contingency Segment	\$967.1	39.1%	40%	0.8%	3.5%	4.2%	4.4%	2.0%	2.1%	1.6%	1.3%
C&C Policy Benchmark				0.9%	4.0%	4.5%	4.0%	1.6%	2.3%	1.8%	3.0%



NCS Policy Benchmark: 70% MSCI ACWI Total Return Net +100 bps; 30% Bloomberg Global Aggregate +100 bps
Cash and Contingency (C&C) Policy Benchmark is 75% 0-5 Yr ICE BofA US Treasury and 25% Bloomberg UST 1-3 month.
However, because the 0-5 Yr ICE BofA US Treasury benchmark does not exist, the 1-5 Yr ICE BofA US Treasury and Agency Index was used instead.

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CCIP Noncurrent Segment Composition



Portfolio Composition	Balance (MM)	Weight	Target	QTD	YTD	1-Year	3-Year	5-Year	7-Year	10-Year	SI
Noncurrent Segment	\$1,504.7	60.9%	60%	2.2%	10.1%	11.4%	11.0%	7.6%	5.8%	5.4%	5.4%
NCS Composite				2.8%	13.0%	11.6%	8.3%	5.1%	4.9%	5.0%	4.4%
Growth	\$877.4	58.3%	70%	3.4%	14.2%	16.4%	17.4%	11.3%	10.5%	10.6%	9.2%
MSCI ACWI TR Net USD				3.9%	14.3%	15.8%	17.7%	12.0%	10.8%	11.1%	6.7%
Public Equity	\$869.5			3.5%	14.3%	16.4%	17.4%	7.2%	5.1%	3.6%	6.0%
Private Equity*	\$7.8										0.0%
Stable Value	\$627.3	41.7%	30%	0.6%	3.8%	4.8%	4.7%	4.4%	3.0%	3.1%	2.9%
Bloomberg Global Agg				-0.1%	7.2%	3.5%	3.4%	-1.8%	0.6%	1.1%	4.6%
Public Debt	\$346.3			0.9%	3.2%	2.1%	2.8%	3.3%	1.2%	1.8%	2.1%
Private Debt	\$134.6			0.2%	3.1%	5.1%	5.8%	6.8%			5.7%
Diversifying Assets	\$105.3			0.0%	3.5%	6.2%	5.3%	4.1%	2.9%	3.3%	3.4%
Cash	\$41.1			1.0%	4.8%	6.3%	5.0%	3.0%	2.6%	2.2%	1.7%

*Private Equity has one new investment, which was funded on 6/30/2025. There were no reported returns for this investment as of report date.

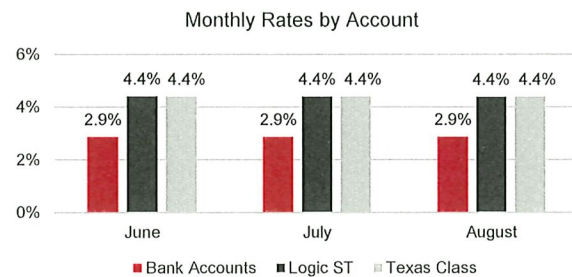
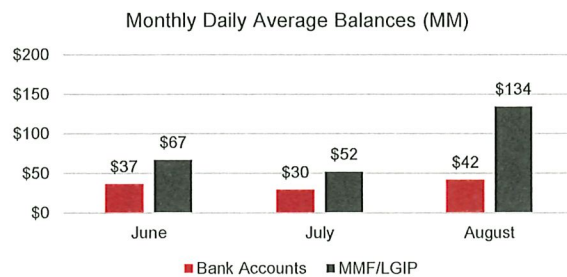
Returns prior to 2021 are assets held before the creation of the Noncurrent Segment (NCS).

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CCIP Cash Segment



Account	Market Value (MM)	Monthly Interest Rates Annualized		
		June	July	August
Bank Accounts	\$119.03	2.87%	2.87%	2.87%
Logic ST	\$93.28	4.41%	4.41%	4.39%
Texas Class	\$93.55	4.40%	4.41%	4.39%
Total	\$305.85			

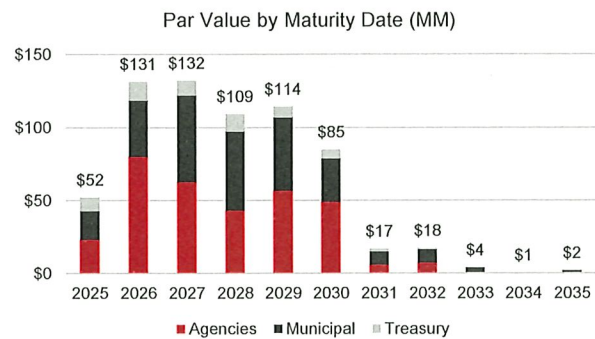
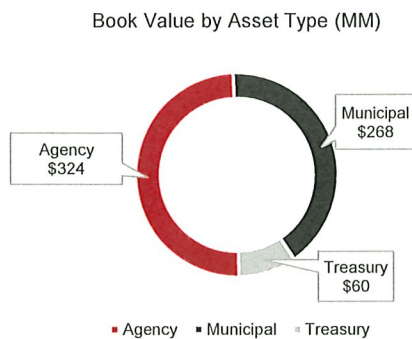


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CCIP Contingency Segment



Asset Type	Count	Par Value (MM)	Book Value (MM)	Unrealized G/L (MM)	Avg Duration	Coupon Yield	Yield To Maturity
Agency	268	\$327.3	\$324.1	-\$1.0	2.9	2.8%	4.1%
Municipal	263	\$277.3	\$268.0	\$2.0	3.0	2.9%	4.0%
Treasury	46	\$61.1	\$60.1	\$0.3	2.7	2.6%	4.0%
Total	577	\$665.7	\$652.2	\$1.3	2.9	2.8%	4.0%



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