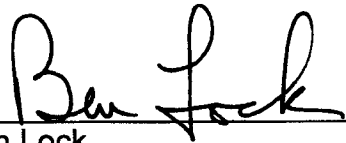


INDEX OF ATTACHMENTS

Attachment 1	TTUS Leading the Way, Strategic Priorities and Goals, Performance and Accountability Report
Attachment 2	TTUHSC Schools of Medicine Medical Practice Income Plan Bylaws
Attachment 3	TTU Approve a project to construct the Texas Tech University Chapel
Attachment 4	TTUS Design and Construction Report
Attachment 5	TTUS Schedule C, Alternative Investments Policy
Attachment 6	TTUS Endowment Report – December 2010
Attachment 7	TTUS Prioritized Audit Plan FY 2011
Attachment 8	ASU SGA President's Report
Attachment 9	TTU SGA President's Report
Attachment 10	TTUHSC SGA President's Report

I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on February 24-25, 2011.


Ben Lock
Secretary

SEAL

TEXAS TECH UNIVERSITY SYSTEM



Leading

2020

Strategic Priorities and Goals

performance and accountability REPORT
PRESENTED to the board of regents
february 24, 2011

TEXAS TECH UNIVERSITY SYSTEM



Board Retreat Agenda

8:45 a.m.	Introduction to Retreat	
8:50 a.m.	Legislative Update	Chancellor Hance
9:05 a.m.	Noel-Levitz Report	Peter Bryant
9:20 a.m.	Texas Tech University	President Bailey
	<ul style="list-style-type: none"> Re-affirm Vision Review and Discuss Executive Summary 	
10:20 a.m.	Break	
10:25 a.m.	Angelo State University	President Rallo
	<ul style="list-style-type: none"> Re-affirm Vision Review and Discuss Executive Summary 	
11:25 a.m.	Break	
11:30 a.m.	Texas Tech University Health Sciences Center	President Mitchell
	<ul style="list-style-type: none"> Re-affirm Vision Review and Discuss Executive Summary 	
12:30 p.m.	Lunch	

TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University: Key Issues

- Determining the cost-benefit and value of being a *National Research University* per the Association of American Universities (AAU).
- Meeting National Research University Fund (NRUF) criteria in FY 10 and FY 11.
- Increasing Texas Tech University's (TTU) share of the state funding formula.
- Expanding physical infrastructure, academic resources and student support to accommodate increased enrollment and research activity.
- Implementing Responsibility Center Management (RCM).
- Creating appropriate faculty compensation, and teaching and research rewards.
- Determining the role of distance education and online learning.
- Ensuring progress toward Governor Perry's Higher Education Reform Initiatives.

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University: Strategic Priority I

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Fall Enrollment	30,097	31,587	4.95%	30,850	32,500	35,131	40,000
Transfers from Texas 2-year Colleges w/ at Least 30 Credit Hours	5,189	5,612	8.15%	5,500	5,834	6,500	7,500
Graduate Student Enrollment as a % of Total Enrollment (includes Law Students)	19.30%	19.52%	0.22 pts.	20.00%	20.30%	22.00%	25.00%
One-year Retention Rate	80.90%	80.80%	-0.10 pts.	81.00%	81.30%	83.00%	85.00%
Two-year Retention Rate	69.30%	69.20%	-0.10 pts.	70.00%	71.00%	75.00%	80.00%
Four-year Graduation Rate	35.30%	36.90%	1.60 pts.	40.00%	39.00%	45.00%	50.00%
Six-year Graduation Rate	59.70%	62.60%	2.90 pts.	61.00%	63.20%	65.00%	70.00%
Total Degrees Awarded (Annual)	5,901	6,151	4.24%	5,800	6,626	7,907	9,000
Freshman Class Demonstrating Progress Toward Closing the Gaps (NRUF)							
% of Undergraduate Enrollment:							
African-American	4.10%	4.70%	0.60 pts.	NA	Avg. for Region I High School Grade ¹	Avg. for Region I High School Grade ¹	Avg. for Region I High School Grade ¹
Hispanic	12.90%	14.10%	1.20 pts.				
Asian	3.00%	5.00%	2.00 pts.				
Freshmen in Top 25% of High School Class -- Must be at Least 50% (NRUF)	52.86%	52.20%	-0.66 pts.	50.00%	52.00%	52.50%	55.00%
Freshman Class in 75th Percentile -- Must have ACT/SAT of 26/1210 (NRUF)	26/1200	26/1190	0 pts. ACT -10 pts. SAT	26/1210	26/1210	27/1220	28/1230

¹ Texas Higher Education Coordinating Board (THECB) will supply Region I Graduating High School ethnicity data.

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University: Strategic Priority II

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Total Doctorates Awarded	201	243	20.90%	220	250	280	320
Total Ph.D.s Awarded – Must be ≥ 200 (NRUF)	169	215	27.20%	200	225	250	300
Faculty Receiving Nationally Recognized Awards – Must be ≥ 7 (NRUF)	5	6	20.00%	7	7	11	15
Doctoral Programs w/ GRE Scores Exceeding National Averages ¹ – Must have ≥ 5 (NRUF)	NA	18	NA	5	20	25	40
Master's Graduation Rate – Must be ≥ 56% (NRUF)	71.00%	67.60%	-3.50 pts.	71.00%	72.00%	75.00%	80.00%
Doctoral Graduation Rate – Must be ≥ 58% (NRUF)	60.20%	67.50%	7.30 pts.	61.00%	68.00%	70.00%	75.00%
Doctoral Time to Degree – Must be ≤ 8 Years (NRUF)	8	TBD	TBD	8	8	7.90	7.80
% of Full-time Equivalent Teaching Faculty who are Tenured or Tenure-track	68.00%	77.80%	9.80 pts.	77.80%	75.00%	75.00%	75.00%
Tenured or Tenure-track Faculty Teaching Lower Division Student Credit Hours	34.30%	34.60%	0.30 pts.	35.00%	35.00%	35.00%	35.00%

¹ Graduate Records Exam (GRE) – scores reported by Educational Testing Service (ETS)

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University: Strategic Priority III

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Total Research Expenditures	\$85.90 M	\$125.82 M	46.46%	\$100 M	\$130 M	\$160 M	\$200 M
Restricted Research Expenditures – Must be ≥ \$45 M (NRUF)	\$35 M	\$51 M	45.70%	\$45 M	\$55 M	\$80 M	\$150 M
Federal Research Expenditures (NSF ¹)	\$25.65 M	March 2011	TBD	\$30 M	\$36 M	\$65 M	\$130 M
Federal Research Expenditures per Faculty Full-time Equivalent	\$28,629	July 2011	TBD	\$30,000	\$32,000	\$40,000	\$80,000
Number of TTU-led Collaborative Research Projects with TTUHSC	2	4	50.00%	3	4	5	10
Proposals Submitted	950	954	0.40%	1,000	1,110	1,300	1,600
Strategic Faculty Hires	NA	6	NA	15	15	20	30
Research Space in Square Feet	480,775	436,325	-9.25% ²	500,000	500,000	700,000	1 M

¹ National Science Foundation (NSF)

² In July 2010, an audit of research space was conducted and square footage was removed from the inventory because it was incorrectly categorized as primarily utilized for research.

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University: Strategic Priority IV

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Total Non-TTU Attendees and Participants in TTU Outreach and Engagement Activities	197,890 ¹	246,390 ¹	24.50%	198,000	200,000	225,000	250,000
K-12 Students and Teachers Participating in TTU Outreach and Engagement Activities	118,691 ¹	195,101 ¹	64.38%	119,000	120,000	135,000	150,000
Total Funding Generated by TTU Institutional and Multi-Institutional Outreach and Engagement Activities	\$43.43 M ²	\$39.32 M ²	-9.50%	\$44 M	\$45 M	\$50 M	\$60 M
Economic Impact on State and Region							
Lubbock County Economic Development and Impact	\$1.26 B ³	July 2011	TBD	\$1.30 B	\$1.42 B	\$1.65 B	\$2 B ⁴
Annual Contribution to the Texas Workforce by Graduates of TTU	\$3.26 B ³	July 2011	TBD	TBD	TBD	TBD	TBD
Total Jobs Created from TTU Operations, Employees, Research, Students, University-related Visitors and Red Raider Home Football Games	14,739 ³	July 2011	TBD	TBD	TBD	TBD	22,000 ⁴
Total Household Income Created from TTU Operations, Employees, Research, Students, University-related Visitors and Red Raider Home Football Games	\$612.19 M ³	July 2011	TBD	TBD	TBD	TBD	\$987 M ⁴

1. Duplicated headcount.

2. Non-TTU sources; May include duplicated sums.

3. Ewing, B. The 2009 Economic Impact of Texas Tech University, (Study completed and published in August 2010).

4. Ewing, B. The 2020 Economic Impact Projections of Texas Tech University, (Study completed and published in September 2010).

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University: Strategic Priority V

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Total Weighted Student Credit Hours	1.80 M	1.94 M	8.10%	1.91 M	2.01 M	2.21 M	2.51 M
Administrative Cost as % of Operating Budget	6.23%	6.32%	0.09 pts.	6.30%	6.27%	6.10%	6.00%
Total Endowment – Must be ≥ \$400 M (NRUF)	\$389 M	\$434 M	11.71%	\$420 M	\$490 M	\$660 M	\$1 B
Total Budgeted Revenue	\$583.88 M	\$606.47 M	3.87%	\$601.39 M	\$629.15 M	\$697.18 M	\$808.22 M
Classroom Space Usage Efficiency Score	84	92	9.52%	92	92.75	95	100
Operating Expense per Full-time Equivalent Student	\$17,474	\$17,971	2.84%	\$17,254	\$17,735	\$18,127	\$19,000
Total Invention Disclosures	28	42	50.00%	27	44	50	55
Total Gross Revenue – Technology Commercialization	\$457,623	\$655,428	43.22%	\$146,250	\$704,109	\$849,937	\$1.49 M
Total Funds Raised Annually	\$94.26 M	\$104.10 M	11.20%	\$95 M	\$105 M	\$125 M	\$150 M

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TEXAS TECH UNIVERSITY SYSTEM



Comparison of Texas Tech and Texas Emerging Research Institutions

Institution	Total Student Headcount Fall 2010	Total Student FTE Fall 2010	Doctoral SCH Fall 2010	Degrees Awarded Total AY 2010	Ph.D.s Conferred AY 2010	SAT 75 th Math & Reading Percentile 2009	ACT 75 th Composite Percentile 2009
Texas Tech University	31,587	27,672	9,821	6,151	113	1190	28
University of North Texas	34,067	27,816	9,821	7,290	165	1190	25
University of Houston	35,732	28,990	10,797	7,290	200	1190	25
The University of Texas at Dallas	17,128	13,311	7,536	4,363	195	1180	24
The University of Texas at Arlington	32,975	22,406	6,420	6,165	127	1180	24
The University of Texas at San Antonio	30,258	23,559	4,617	4,939	56	1140	24
The University of Texas at El Paso	22,051	15,804	3,142	3,973	50	1020	20
Average	29,831	23,076	8,041	5,821	144	1181	24.9
Institution	One-Year Retention Rate F 09 to F 10	Two-Year Retention Rate F 09 to F 10	Four-Year Graduation Rate FY 2009	Six-Year Graduation Rate FY 2009	Total Research Expenditures FY 2010 (provisional)	Restricted Research Expenditures FY 2010	Total Endowment (in millions) FY 2010
Texas Tech University	80.8%	89.2%	35.1%	50.7%	\$1,038,798	\$51,038,798	\$434
University of North Texas	77.2%	62.6%	21.8%	47.1%	\$24,715,921	\$13,293,480	\$97
University of Houston	83.5%	64.6%	15.2%	40.7%	\$95,528,703	\$40,906,393	\$229
The University of Texas at Dallas	69.8%	56.1%	17.1%	36.9%	\$63,589,995	\$32,288,186	\$68
The University of Texas at Arlington	73.2%	60.6%	9.6%	31.5%	\$66,037,604	\$37,813,868	\$153
The University of Texas at San Antonio	73.2%	60.6%	9.6%	31.5%	\$66,037,604	\$37,813,868	\$153
The University of Texas at El Paso	73.2%	60.6%	9.6%	31.5%	\$66,037,604	\$37,813,868	\$153
Average	75.0%	62.1%	24.3%	43.4%	\$72,398,027	\$37,141,551	\$219

NOTE: Red highlights indicate the leader of each group. Gray highlights second in each group.
¹ U.S. News and World Report, 2010 rankings, 25th and 75th percentile figures for freshmen class of 2009.
 Unless otherwise noted, data comes from the THECB Accountability System as of 1/18/2011.

TEXAS TECH UNIVERSITY SYSTEM



Comparison of Texas Tech and Big 12 Conference Institutions

Integrated Postsecondary Data System (most current data as of 2/16/11)	Total Student Headcount Fall 2009	Total 12 month Student FTE 2009-10	Degrees Awarded Total AY 2010	Ph.D.s Awarded AY 2010	SAT 75th Math & Reading Percentile 2010	ACT 75th Composite Percentile 2010	One-Year Full-Time Retention Rate F08 - F09	Four-Year Graduation Rate - 2003 Cohort	Six-Year Graduation Rate - 2003 Cohort
Texas Tech University	30,049	28,022	6,016	216	1190	27	81%	60.2%	60.2%
Baylor University	14,614	14,814	3,672	76	1320	29	84%	70.3%	70.3%
Iowa State University*	27,945	26,142	5,650	301	1330	28	84%	69.3%	69.3%
Kansas State University	23,581	20,270	4,375	142	NA	NA	79%	63.0%	63.0%
Oklahoma State University	23,033	19,851	5,079	211	1250	28	79%	60.1%	60.1%
Texas A&M University*	38,700	34,883	8,138	326	1250	30	82%	65.4%	65.4%
The University of Texas at Austin*	38,700	34,883	8,138	326	1250	30	82%	65.4%	65.4%
University of Kansas*	29,242	26,110	6,459	298	NA	27	78%	60.8%	60.8%
University of Missouri - Columbia*	31,237	28,186	7,104	322	1300	28	85%	67.9%	67.9%
University of Oklahoma - Norman	25,881	22,404	5,654	206	1310	29	82%	64.5%	64.5%
University of Colorado - Boulder*	33,010	30,034	7,167	317	1290	28	83%	67.0%	67.0%
University of Nebraska - Lincoln*	24,100	21,487	4,582	282	1320	28	84%	63.1%	63.1%
Average	30,528	27,672	6,834	321	1,298	28	84%	67.7%	67.7%
Center for Measuring University Performance 2009 Top Research Universities	Total Research (x \$1000) (2007)	Federal Research (x \$1000) (2006)	Endowment Assets (x \$1000) (2006)	Annual Giving (x \$1000) (2006)	National Academy (2008)	Faculty Awards (2008)	Doctorates Awarded (2008)	Postdoctoral Appointments (2007)	National Merit Scholars (2007)
Texas Tech University	57,878	22,474	589,087	97,611	1	6	230	104	14
Baylor University	8,951	2,829	1,059,646	45,989	NA	2	125	19	73
Iowa State University *	217,158	97,112	568,674	76,725	9	6	308	220	55
Kansas State University	123,900	47,654	346,398	56,162	NA	1	153	87	11
Oklahoma State University	101,112	36,958	617,028	58,809	3	3	142	58	20
Texas A&M University*	57,878	22,474	589,087	97,611	22	27	294	255	165
The University of Texas at Austin*	446,765	70,824	957,284	97,395	6	8	249	127	46
University of Kansas *	228,654	108,328	527,123	102,828	6	9	326	160	34
University of Missouri - Columbia*	81,340	37,161	821,059	172,368	2	5	173	75	283
University of Oklahoma - Norman	259,624	223,021	491,596	100,312	28	12	323	185	4
University of Colorado - Boulder*	216,032	80,379	793,865	77,264	2	6	255	103	60
University of Nebraska - Lincoln*	201,684	103,736	1,660,545	114,588	14	8	312	157	80
Average	201,684	103,736	1,660,545	114,588	14	8	312	157	80

NOTE: Red highlights indicate the leader of each group. Gray highlights second in each group.
 * AAU Member Institution.

TEXAS TECH UNIVERSITY SYSTEM



Leading

2020

Strategic Priorities and Goals

Angelo State University

TEXAS TECH UNIVERSITY SYSTEM



Angelo State University: Executive Summary

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Fall Enrollment	6,387	6,856	7.34%	6,800	7,113	8,363	10,000
Undergraduate Transfer Students w/ More Than 30 Hours	266	332	24.81%	300	375	450	575
First-year Retention Rate	58.60%	63.50%	4.90 pts.	59.00%	64.00%	66.00%	70.00%
Six-year Graduation Rate	28.89%	31.50%	2.61 pts.	29.00%	32.00%	34.00%	37.00%
Sustainment of Hispanic Serving Institution Status ¹	25.08%	26.19%	1.11 pts.	26.00%	26.50%	28.00%	30.00%
% of Lower-division Courses Taught by Tenure-track Faculty	49.76%	54.17%	4.41 pts.	55.00%	55.50%	56.00%	61.00%
Total External Dollars Expended Annually	\$1.42 M	\$2.04 M ²	43.71%	\$4 M ³	\$2.5 M	\$3 M	\$4 M
Classroom Space Usage Efficiency Score	58	66	13.79%	66	70	74	91
Total Endowment	\$92.89 M	\$99.32 M	6.92%	\$101.73 M	\$106.27 M	\$125 M	\$150 M

¹ Percentages reflect Hispanic student enrollment as a portion of total undergraduate FTE (full-time equivalency) enrollment. Graduate enrollment is not a factor.

² Expenditures below target because significant portions of grant awards for the Center for Security Studies were not spent during FY10; unspent funds were carried forward to FY11.

³ When the original target numbers were posted, the Center for Security Studies was newly-formed and we had no real point of reference regarding how expenditures would occur on an average annual basis. Now, with benefit of experience and with the understanding that most project managers do not spend all their dollars in a given year (they usually carry them forward), the outlier goals of 2015 and 2020 are adjusted to reflect this understanding.

TEXAS TECH UNIVERSITY SYSTEM



Angelo State University: Key Issues

- Reiterating the long-term vision for Angelo State University (ASU) including enhancements necessary to be a residential campus and other key concepts.
- Managing enrollments to meet growth targets. For example:
 - *Refining recruitment techniques (e.g., marketing to growth areas and use of customer relations management software).*
 - *Building a stronger platform of retention initiatives and programs (e.g., academic advising, first-year orientation, etc.).*
 - *Using available space and scheduling flexibility to accommodate more students and decrease the time-to-degree.*
- Establishing modes of curriculum delivery and support services that are “relevant” to today’s students. For example:
 - *Refining delivery systems to address the learning styles of today’s students.*
 - *Re-casting career preparation as an integrated component of the higher education experience.*
 - *Enhancing educational technology to keep pace with student expectations.*
- Continuing the pursuit of the “residential campus” concept.
- Implementing the Hispanic Serving Institution Grant.
- Refining the image and positioning of ASU in a competitive market.

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TEXAS TECH UNIVERSITY SYSTEM



Angelo State University: Strategic Priority I

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Fall Enrollment	6,387	6,856	7.34%	6,800	7,113	8,363	10,000
Graduate Student Enrollment as a % of Total Enrollment	8.27%	10.22%	1.95 pts.	8.75%	12.00%	15.00%	18.00%
Number of Undergraduate Transfer Students w/ More Than 30 Hours	266	332	24.81%	300	375	450	575
First-year Retention Rate ¹	58.60%	63.50%	4.9 pts.	59.00%	64.00%	66.00%	70.00%
Second-year Retention Rate ¹	45.00%	46.70%	1.7 pts.	47.00%	47.00%	49.00%	52.00%
Four-year Graduation Rate ¹	14.82%	16.60%	1.78 pts.	15.00%	17.00%	19.00%	22.00%
Six-year Graduation Rate ¹	28.89%	31.50%	2.61 pts.	29.00%	32.00%	34.00%	37.00%
Total Degrees Awarded (Annual)	1,049	1,096	4.48%	1,100	1,150	1,344	1,613
Sustainment of Hispanic Serving Institution ²	25.08%	26.19%	1.11 pts.	26.00%	26.50%	28.00%	30.00%

¹ These measures include only students by headcount who began at ASU as new, first-time students and continued at or graduated from ASU.

² Percentages reflect Hispanic student enrollment as a portion of total undergraduate FTE (full-time equivalency) enrollment. Graduate enrollment is not a factor.

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TEXAS TECH UNIVERSITY SYSTEM



Angelo State University: Strategic Priority II

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
% of Lower-division Courses Taught by Tenure-track Faculty	49.78%	54.17%	4.41 pts.	55.00%	55.50%	56.00%	61.00%
Pass Rates on Professional Examinations:							
Nursing	81.00%	71.00% ¹	-10.00 pts.	85.00%	85.00%	90.00%	95.00%
Teacher Certification	92.00%	88.50%	-3.50 pts.	99.00%	99.00%	99.00%	99.00%
Physical Therapy	94.12%	99.00% ²	4.88 pts.	95.00%	96.00%	98.00% ³	98.00%
Medical School Acceptance Rate	45.45%	33.00%	-12.45 pts.	46.00%	46.50%	48.00%	50.00%

¹ Nursing requires reporting of first-time efforts to pass the licensure examination (our second-attempt rates average around 98%). The drop in successful first-time attempts occurred in 2010 to date because nursing implemented (through a grant) an LVN to RN program that began two years ago. The first cohort from this program completed requirements in August 2010, and it is not unusual for pass rates to decrease from students who originate in LVN programs as opposed to those who come directly through RN programs. The revised projections for 2015 and 2020 reflect ASU's goal to improve first-year pass rates.

² Projected pass rate, final report not yet received.

³ Revised for January 2011 due to performance-to-date in 2010.

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TEXAS TECH UNIVERSITY SYSTEM



Angelo State University: Strategic Priority III

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
External Project Proposals Submitted Annually	32	36	12.50%	35	37	45	60
Total External Dollars Expended Annually	\$1.42 M	\$2.04 M ¹	43.71%	\$4 M ²	\$2.50 M ²	\$3 M ²	\$4 M ²
Number of Students Involved in Undergraduate and Graduate Research ³	75	70	-6.67%	90	100	150	225

¹ Expenditures below target because significant portions of grant awards for the Center for Security Studies were not spent during FY10; unspent funds were carried forward into FY11.

² When the original target numbers for 2010, 2015, and 2020 were posted, the Center for Security Studies was newly-formed and we had no real point of reference regarding how expenditures would occur on an average annual basis. Now, with benefit of experience and with the understanding that most project managers do not spend all their dollars in a given year (they usually carry them forward), the outlier goals of 2015 and 2020 are adjusted to reflect this understanding.

³ Numbers reported reflect students participating in the annual Student Academic Showcase (fall) and Student Research Fellowships Symposium (spring).

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TEXAS TECH UNIVERSITY SYSTEM



Angelo State University: Strategic Priority IV

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Total Hours Spent by Faculty, Staff and Students in Outreach and Engagement Activities	40,691	43,447 ¹	6.77%	42,000	46,000	50,000	54,000
Number of Documented K-12 Students Participating in Outreach and Engagement Activities	6,940	5,655 ¹	18.52%	6,500	7,000	8,500	10,000
External Funding Based on Outreach and Engagement Activities	\$169,396	\$310,961 ²	83.58%	\$300,000	\$310,000	\$450,000	\$600,000
Nursing Outreach Hours	585	2,460 ³	320.51%	2,218	3,000	4,547	5,456
Economic Impact on State and Region							
Tom Green County Economic Development and Impact	\$208.50 M ⁴	July 2011	TBD	TBD	TBD	TBD	\$326 M ⁵
Annual Contribution to the Texas Workforce by Graduates of ASU	\$484 M ⁴	July 2011	TBD	TBD	TBD	TBD	TBD
Total Jobs Created from ASU Operations, Employees, Research, Students and University-related Visitors	2,089 ⁴	July 2011	TBD	TBD	TBD	TBD	3,300 ⁵
Total Household Income Created from ASU Operations, Employees, Research, Students and University-related Visitors	\$101.62 M ⁴	July 2011	TBD	TBD	TBD	TBD	\$154 M ⁵

¹ These totals are derived using a newly-developed survey that more accurately reflects our outreach and engagement at ASU.

² Sharp increase because Small Business Development Center received substantially more funding (\$261,100) and the San Jacinto Clinic funding (\$49,861) is now included in the total.

³ Sharp increase because ASU began admitting students into nursing in Spring 2009. Before it was a fall-only program. The clinic began to be open year-round for the first time in the summer of 2010, thus allowing summer students the opportunity to do rotations. The first cohort of second-degree students (2010) also began using the San Jacinto Clinic to generate their clinical experience hours.

⁴ Dwyer, D. The 2000 Economic Impact of Angelo State University. (Study completed and published in August 2010).

⁵ Ewing, B. The 2020 Economic Impact Projections of Angelo State University. (Study completed and published in September 2010).

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TEXAS TECH UNIVERSITY SYSTEM



Angelo State University: Strategic Priority V

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Total Weighted Student Credit Hours	159,687	170,481	6.78%	165,000	175,000	250,000 ¹	300,000 ¹
Administrative Cost as % of Operating Budget	12.27%	11.04% ²	-1.23 pts.	10.40%	10.40%	10.00%	9.50%
Total Endowment	\$92.89 M	\$99.32 M	6.92%	\$101.73 M	\$106.27 M	\$125 M	\$150 M
Total Budgeted Revenue	\$92.35 M	\$98.10 M	6.23%	\$95.35 M	\$99.92 M	\$129 M	\$158.79 M
Classroom Space Usage Efficiency Score	58	66	13.79%	66	70	74	91
Operating Expense per Full-time Equivalent	\$15,447	\$15,026 ²	-2.73%	\$13,737	\$14,462	\$13,561	\$13,088
Total Funds Raised Annually	\$2.45 M	\$2.57 M	4.88%	\$2 M	\$2.85 M	\$5 M	\$7.50 M

¹ Weighted Student Credit Hours goal numbers are based on simple arithmetic in order to arrive at 10,000 students. The projections do not have the benefit of support as yet from an enrollment management plan or from a thorough analysis of opportunities in face of declining populations in West Texas.

² Annual Financial Report numbers are not official.

TEXAS TECH UNIVERSITY SYSTEM



Comparison of Angelo State and Peer Institutions

Institutions	Total Fall Enrollment 2009	Under-Graduate Enrollment Fall 2009	11 Graduate Enrollment Fall 2009	First Time Fulltime Retention 2008 - 2009	6-Year Bachelor's Graduation Rate - Aug 09	% Tenured Faculty Teaching Lower div Fall 2010 ¹	Classroom Use Fall 2010 ¹	Lab Use Fall 2010 ¹	Total Semester Credit Hours Fall 2010 ¹	Nursing Pass Rate FY 2010 ¹	Teacher Education Pass Rate FY 2008 ²
Angelo State University	6,587	5,859	219	59	31	57.5	66	88	80,938	70.0	98
Midwestern State University	6,341	5,606	214	75	30	61.2	84	67	70,607	85.2	97 ²
Stephen F Austin State University	12,845	11,319	606	65	44	54.8	41	76	155,512	97.4	98 ²
Tarleton State University	10,424	8,526	346	66	38	41.6	67	76	104,742	94.8	98 ²
Texas A & M University-Commerce	9,021	5,570	921	66	42	33.1	50	42	97,913	N/A	97 ²
Texas A & M University-Corpus Christi	9,468	7,591	602	62	39	45.5	67	57	113,674	99.8	96 ²
West Texas A & M University	7,634	6,250	380	64	38	50.6	50	41	90,202	95.0	98 ²
Arkansas State University-Main Campus	12,156	10,024	569	68	37						
California State University-Bakersfield	8,003	6,534	909	74	38						
California State University-Stanislaus	8,586	7,086	686	83	50						
Colorado State University-Pueblo	6,443	4,812	203	66	27						
Eastern Washington University	11,300	9,919	902	72	47						
Emporia State University	6,314	4,208	334	69	41						
Florida Gulf Coast University	11,092	9,740	428	78	45						
Fort Hays State University	11,308	9,730	406	68	48						
Indiana State University	10,534	8,460	824	64	40						
Kutztown University of Pennsylvania	10,634	9,614	359	78	51						
Murray State University	10,071	8,242	656	72	50						
New Jersey City University	8,399	6,367	457	72	38						
Salem State College	10,125	7,764	342	75	43						
South Dakota State University	12,376	10,794	505	78	54						
Southeast Missouri State University	10,801	9,530	248	74	46						
SUNY College at Buffalo	11,714	9,822	630	72	48						
The University of Tennessee-Martin	8,163	7,648	101	72	49						
University of Central Missouri	11,191	9,088	539	73	48						
University of Nebraska at Kearney	6,650	5,031	258	83	59						
University of Wisconsin-Stevens Point	9,209	8,804	110	78	61						
University of Wisconsin-Whitewater	11,139	9,730	415	78	56						
Valdosta State University	12,991	10,328	825	72	43						

NOTE: Blue highlights indicate the leader of each group. Gray highlights second in each group. Yellow highlights are the new peers added.

¹ Information in these columns is only available through THECB Accountability System for institutions in Texas.

² Teacher Education measure has not yet been updated on the THECB website.

TEXAS TECH UNIVERSITY SYSTEM



Leading

2020

Strategic Priorities and Goals

Texas Tech University
Health Sciences Center

TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University Health Sciences Center: Executive Summary

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Full Enrollment	3,250	3,710	14.15%	3,350	3,706	3,922	4,150
Total Doctorates Awarded	297	332	11.78%	331	346	494	514
Total Research Expenditures	\$38.22 M	\$50.99 M	33.39%	\$40 M	\$55 M	\$75 M	\$100 M
Total NIH Awards	\$11.06 M	\$11.87 M	7.39%	\$13.5 M	\$13.5 M	\$17 M	\$25 M
Total Number of Outpatient and Inpatient Visits in State-owned and State-affiliated Facilities	827,899	835,447	0.91%	844,000	844,000	878,000	921,000
Total Endowment Assets	\$235.07 M	\$253.30 M	7.75%	\$298.89 M	\$262.58 M	\$515.86 M	\$773.55 M
Administrative Cost as % of Total Expenditures	3.98%	4.53%	0.55 pts.	4.50%	4.50%	4.50%	4.50%

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University Health Sciences Center: Key Issues

- Articulating the long-term vision for TTUHSC.
- Establishing new priorities:
 - *Master's degree in Public Health Program (MPH) to lead to a School of Public Health.*
 - *Establish permanent deans for School of Nursing (SON) and Graduate School of Biomedical Sciences.*
 - *Establish freestanding SON in El Paso.*
 - *Enhancement of technological capabilities.*
 - *Expand interdisciplinary education through mutual avenues, including MPH program and a new core curriculum.*
 - *Collaboration with TTU to enhance pre-health care curriculum and student recruitment.*
- Establishing an independent, free-standing health sciences center at El Paso.
- Growing enrollment – Paul L. Foster School of Medicine, Gayle Greve Hunt SON, distance education in the SON and School of Allied Health Sciences, the latter depending on hiring more full-time equivalents.
- Growing research through existing Centers of Excellence and in the areas of cancer and epidemiology.
- Developing a master plan for campus facilities – expansion is intended to be done in stages based on availability of funding.
- Enhancing collaborations among schools, campuses and functions by using and redirecting existing resources and expertise toward more interdisciplinary research, teaching and patient care.
- Establishing Alzheimer's Center of Excellence since we have major components (faculty/researchers, equipment, space) in place.
- Establishing a Veterans Administration Super Clinic.

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University Health Sciences Center: Strategic Priority I

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Fall Enrollment	3,250	3,710	14.15%	3,350	3,766	3,922	4,150
Total Degrees Awarded (Annual)	1,111	1,227	10.44%	1,154	1,260	1,393	1,556
Quality of Entering Students							
<i>Allied Health Sciences</i>							
GPA/GRE	3.70/967	3.70/977	0%/1.03%	NA/NA	3.70/1000	3.70/1000	3.70/1000
<i>Pharmacy</i>							
GPA/PCAT	3.55/71	3.47/73	-2.26%/2.82%	NA/NA	3.50/75	3.50/75	3.50/75
<i>Paul L. Foster School of Medicine</i>							
GPA/MCAT	3.72/28.40	3.60/29.0	-3.23%/2.11%	NA/NA	3.60/29	3.70/30	3.70/30
<i>Lubbock School of Medicine</i>							
GPA/MCAT	3.67/29.00	3.63/29.63	-1.10%/1.03%	NA/NA	3.72/29.90	3.75/30 ¹	3.75/TBD
<i>Graduate School</i>							
GPA/GRE	3.42/1181	3.64/1226	6.43%/3.81%	NA/NA	3.65/1250	3.70/1300	3.70/1300
<i>Anita Thiipen Perry School of Nursing</i>							
GPA	3.36	3.39	0.89%	NA	3.39	3.40	3.40
<i>Gayle Greve Hunt School of Nursing</i>							
GPA	NA	NA	NA	NA	TBD	TBD	TBD

¹ Based on current MCAT (MCAT Examination will change in 2014).

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University Health Sciences Center: Strategic Priority II

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Total Doctorates Awarded	297	332	11.78%	331	346	494	514
Nationally Recognized Faculty Awards (THECB Definition)	8	6	-25.00%	9	8	14	19
% of FTE Faculty who are Tenured or Tenure-track	29.00%	29.00%	0.00 pts.	30.00%	30.00%	30.00%	30.00%
Licensure/Certification Pass Rate on State or National Exams							
<i>Anita Thiipen Perry School of Nursing</i>	85.10%	84.80%	-0.30 pts.	85.00%	86.00%	87.00%	90.00%
<i>Allied Health Sciences</i>	85.30%	93.00%	7.70 pts.	90.00%	90.00%	90.00%	90.00%
<i>Lubbock School of Medicine</i>	97.20%	97.10%	-0.10 pts.	95.00%	95.00%	95.00%	95.00%
<i>Pharmacy</i>	100%	96.80%	-3.20 pts.	95.00%	95.00%	95.00%	95.00%
<i>Paul L. Foster School of Medicine</i>	NA	NA	NA	NA	NA	95.00%	95.00%
<i>Gayle Greve Hunt School of Nursing</i>	NA	NA	NA	NA	NA	TBD	TBD

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University Health Sciences Center: Strategic Priority III

Goals	2009	2010 ¹	% Change	2010 Target	2011 Target	2015 Target ²	2020 Target ²
Total Research Expenditures	\$38.22 M	\$50.99 M	33.38%	\$40 M	\$55 M	\$75 M	\$100 M
Total External Research Awards	\$28.20 M	\$30.39 M	7.75%	\$30 M	\$33 M	\$40 M	\$55 M
Total NIH Awards	\$11.06 M	\$11.87 M	7.39%	\$13.50 M	\$13.50 M	\$17 M	\$25 M
Research Expenditures per FTE Tenured and Tenure-track Faculty	\$150,485	\$192,199	27.72%	\$160,842	\$181,818 ¹	\$210,000	\$227,272
External Research per FTE Tenured and Tenure-track Faculty	\$111,035	\$112,975	1.75%	\$120,481	\$125,000	\$121,212	\$135,467
% FTE Tenured and Tenure-track Faculty with External Grants	29.00%	28.60%	-0.40 pts.	30.00%	30.00%	30.00%	30.00%
Number of Applications Submitted for Extramural, Peer-reviewed Research Funding with Breakdown by NIH	339 Total 235 NIH ¹	405 Total 182 NIH	19.47% -22.55%	350 Total 150 NIH	425 Total 190 NIH	500 Total 200 NIH	750 Total 300 NIH
Number of Funded Collaborative Research Projects with TTU that are lead by TTUHSC	5	1	-80.00%	7	5	10	15

¹ Includes one-time National Institutes of Health (NIH) stimulus package grant applications.

² The Research Expenditures and External Research per FTE for 2015 and 2020 are based on significant increases in faculty numbers that were projected for those years. Given the economic situation in the state and at TTUHSC, those numbers may not be realized.

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University Health Sciences Center: Strategic Priority IV

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Total Number of Outpatient and Inpatient Visits in State-owned and State-affiliated Facilities	827,899	835,447	0.91%	844,000	844,000	878,000	921,000
Unreimbursed Cost of Uncompensated Care ¹	\$60.84 M	\$64.37 M	5.81%	NA	\$66.30 M	\$74.30 M	\$84.30 M
Number of Patients Utilizing Telemedicine	4,297	5,317	23.74%	5,350	5,800	5,700	5,700
Community Outreach – Number of Programs	NA	NA	NA	Survey Conducted	TBD ²	TBD ²	TBD ²
Lubbock Patient Satisfaction Surveys (Total Avg. Score)	90.20	90.80	0.67%	91	91	93	95
Community Outreach – Number of People Impacted	NA	NA	NA	Survey Conducted	TBD ²	TBD ²	TBD ²
Carnegie Community Engagement Classification	NA	NA	NA	Application Preparation	Application Preparation	Application Submitted	Carnegie Recognized
Economic Impact on State and Region							
Economic Development and Impact on Counties where TTUHSC Operates	\$802 M ³	July 2011	TBD	TBD	TBD	TBD	\$1.25 B ⁴
Annual Contribution to the Texas Workforce by Graduates of TTUHSC	\$867 M ³	July 2011	TBD	TBD	TBD	TBD	TBD
Total Jobs Created from TTUHSC Operations, Employees, Research, Students and University-related Visitors	10,673 ³	July 2011	TBD	TBD	TBD	TBD	16,000 ⁴
Total Household Income Created from TTUHSC Operations, Employees, Research, Students and University-related Visitors	\$484.48 M ³	July 2011	TBD	TBD	TBD	TBD	\$746 M ⁴

¹ Uncompensated care includes the unreimbursed costs for the uninsured (those without third party insurance) and governmental sponsored health programs as well as the underinsured (those with insurance who after contractual adjustment and third party payments have a responsibility they are unable to pay).

² Survey results are needed before targets can be established for community outreach goals.

³ Fwings, B. The 2009 Economic Impact of Texas Tech University Health Sciences Center. (Study completed and published in August 2010).

⁴ Fwings, B. The 2020 Economic Impact Projections of Texas Tech University Health Sciences Center. (Study completed and published in September 2010).

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TEXAS TECH UNIVERSITY SYSTEM



Texas Tech University Health Sciences Center: Strategic Priority V

Goals	2009	2010	% Change	2010 Target	2011 Target	2015 Target	2020 Target
Administrative Cost as % of Total Expenditures	3.98%	4.53%	0.55 pts.	4.50%	4.50%	4.50%	4.50%
Total Endowment Assets	\$235.07 M	\$253.30 M	7.75%	\$298.89 M	\$262.58 M	\$515.86 M	\$773.55 M
State Appropriated as a % of Total Institutional Revenue	30.17%	28.65%	-1.52 pts.	27.00%	29.00%	25.00%	25.00%
Total Institutional Revenue	\$569.88 M	\$643.66 M	12.95%	\$647.27 M	\$653.46 M	\$750.37 M	\$869.88 M
Total Gross Revenue – Technology Commercialization	\$165,117	\$32,401	-80.38%	\$146,250	\$55,000	\$849,937	\$1.49 M
Invention Disclosures – Technology Commercialization	22	22	0%	27	24	40	55
Total Funds Raised Annually	\$15.04 M	\$20.24 M	34.56%	\$15 M	\$25 M	\$30 M	\$50 M

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TEXAS TECH UNIVERSITY SYSTEM



Comparison of Texas Tech University Health Sciences Center and Peer Institutions and Texas State Health-Related Institutions

Peer Institutions and Texas State Health Related Institutions	Fall 2010 Headcount Enrollment THECB Accountability System	2009 *** Total Research x \$1000 THECB Accountability System	2010 *** Total NIH Awards x \$1000 NIH Research Portfolio Online	2010 *** Endowment Assets x \$1000 THECB Accountability System	2010 *** National Academy Members THECB Accountability System	2010 *** Total Doctorates Awarded THECB Accountability System	2010 *** Administrative Cost as % of Total Expenditures THECB Accountability System	2010 *** Total Number of Outpatient and Inpatient Visits in State-owned and State-affiliated Institutions THECB Accountability System
Texas Tech University HSC	3,710	58,223 ¹	11,873 ¹	253,298 ¹	6	332 ¹	4.53% ¹	835,447 ¹
Louisiana HSC New Orleans	2,199	63,625	28,724	79,242	NA	NA	NA	NA
University of Kansas Medical Center	3,178	59,800	52,527	260,126	1	NA	NA	NA
University of Oklahoma HSC	3,854	77,704	43,886	322,006	NA	NA	NA	NA
UT Southwestern	2,467	383,489	171,303	1,310,000	66	324	3.84%	2,461,397
UTMB Galveston	2,660	153,714	86,994	368,500	0	292	4.14%	752,202
UTHSC Houston	4,485	217,264	93,211	133,500	22	425	6.72%	1,133,943
UTHSC San Antonio	3,273	193,453	11,788	151,400	1	379	5.97%	1,052,118
Texas A&M HSC	1,958	79,230	18,010	55,200	2	256	6.90%	2,192,452
UNTHSC Fort Worth	1,567	34,314	14,722	5,400	0	172	7.72%	588,574

NOTE: Red highlights indicate the leader of each group. Gray highlights second in each group.
¹ Total based on internal methodology and may not reflect THECB figures.



TEXAS TECH UNIVERSITY SYSTEM

SCHOOLS OF MEDICINE

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

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SCHOOLS OF MEDICINE
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

MEDICAL PRACTICE INCOME PLAN
BYLAWS

The ~~bylaws~~Bylaws, and all amendments thereto, of the Texas Tech University Health Sciences Center (TTUHSC) School of Medicine Practice Income Plan (MPIP, the Plan) are hereby superseded by the following restated ~~bylaws~~Bylaws:

ARTICLE I
PURPOSE

The Texas Tech University Health Sciences Center School of Medicine and Paul L. Foster School of Medicine (The Schools) ~~haves~~ created a separate fiscal plan for the purpose of managing and holding in trust the professional income of ~~its~~ their members. This plan shall be named the Medical Practice Income Plan (MPIP, the Plan) and administered pursuant to the ~~bylaws~~Bylaws set forth in this document.

GOVERNANCE

The President of Texas Tech University Health Sciences Center ("President") retains exclusive oversight and authority over the Medical Practice Income Plan. The MPIP Policy Committees shall have such responsibilities as are delineated in these Bylaws. The Regional Deans and Dean(s) of the Schools of Medicine serve as ex-officio members of their respective MPIP Policy Committees, and carry out such functions as are described in these Bylaws, or as delegated by the President.

MEDICAL COMMITTEE

The Medical Practice Income Plan ("MPIP") Policy Committee of the Texas Tech University Health Sciences Center is established for the purpose of managing and holding in trust its members' professional income related to patient care. Membership is required of each medical school faculty member with a fifty percent or greater faculty appointment at Texas Tech University Health Sciences Center. The MPIP Policy Committee, or any committee established thereunder, is a "medical committee" as defined under Texas Health and Safety Code Chapter 161 and/or other applicable state and federal statutes. All documents generated by, submitted to, or retained for the purposes of fulfilling MPIP committee duties are confidential and privileged as "medical committee documents".

ARTICLE II DEFINITIONS

2.10 REGIONAL CENTERCAMPUSES

2.11 For the purpose of these ~~bylaws~~ Bylaws, each of the four sites (Amarillo, El Paso, Lubbock, ~~Odessa~~ Permian Basin) of the Texas Tech University Health Sciences Center shall be referred to by the term ~~center~~ campus.

2.20 THE PLAN SHALL CONSIST OF:

2.21 ~~A~~ Medical Practice Income Plan Trust Funds at each ~~center~~ campus, which will be the initial depository for the receipt and disbursement of all professional fee income;

2.22 ~~A~~ Business Operation Funds at each ~~center~~ campus, which will provide for the administrative expense of the Plan;

2.23 An Institutional ~~Program~~ Development Fund at each ~~center~~ campus, which will be utilized to support the programs of the School;

2.24 Departmental Program Funds at each ~~center~~ campus, which will be used for support of the programs of the departments at each ~~center~~ campus.

2.30 TOTAL COMPENSATION

2.31 Total Compensation for each faculty member at any campus shall ~~may~~ be comprised of state-appropriated education and general budget funds, contract and grant funds, gift funds, MPIP Departmental Program Funds, or other funds designated for salaries by the Board of Regents, as paid to faculty members by the School and reported to the Internal Revenue Service.

2.32 Augmentation

A. Augmentation shall be defined as that part of Total Compensation, paid from MPIP funds or from other sources authorized by the Board of Regents

of the School, which is paid to a member pursuant to the Plan. It is expressly understood that Augmentation shall not be guaranteed. If the Departmental Program Fund of any clinical department is insufficient in any fiscal year to pay fully the Augmentation of each member in its department, then Augmentation payments from the Departmental Program Fund shall be distributed at the discretion of the Chair ~~or Associate Chair~~ to the members of the Department, upon approval of the Dean ~~or center designee~~. Exceptions to the above may be made by written approval of the Dean.

- B. A member's Augmentation shall be determined annually upon the recommendation of the ~~departmental~~Department Chair ~~or Associate Chair~~ and upon approval by the Dean ~~or center designee~~ and the ~~Executive Vice President~~.

~~2.33 Incentive Compensation is discretionary and may only be paid upon the recommendation of the departmental Chair or Associate Chair and the Dean or center designee and with the approval of the Executive Vice President.~~

~~2.33~~ Total Compensation, minus ~~Incentive Compensation~~Augmentation, shall be used, in compliance with federal and state regulations, as the basis for the calculation of fringe benefits.

ARTICLE III
ORGANIZATION OF THE MEMBERSHIP

3.10 MEMBERSHIP

- 3.11 Membership in the Plan shall be required of each School of Medicine faculty member whose appointment at the Health Sciences Center and affiliated institution(s) totals fifty percent (50%) -time or greater and who generates income from professional activities related to patient care. Exceptions to the above may be made upon written recommendation of the ~~departmental~~Department Chair or ~~Associate Chair, the~~ with final approval of the Regional Dean, if applicable, or center-designee Dean and the Executive Vice President.
- 3.12 Members of the Plan shall be eligible to participate in its deliberations and to vote upon matters of business and shall be eligible for election to offices and for appointment to committees.
- 3.13 A member leaving the faculty terminates membership in the ~~P~~plan without further rights, privileges, entitlements or recourse.

3.20 MEETINGS OF THE GENERAL MEMBERSHIP

- 3.21 The membership of each ~~center~~ School of Medicine shall meet in general session at an annual meeting in the third quarter of the fiscal year as at a location designated by the Deans. Notice of the annual meeting, an agenda, and an annual report developed and by the Deans ~~the Chairs of the Regional Policy Committees~~ shall be sent to each member at least three weeks before the meeting. The annual meeting shall be held simultaneously at all the ~~center~~campuses.
- 3.22 Procedures of the annual meeting
- A. Appropriate means of communications will be provided so that each member is afforded an opportunity to speak and to hear the conduct of the business.

- B. The conduct of business shall be limited to that of the published agenda. Other business may be admitted to the agenda upon majority vote of the membership present at the meeting.
- C. ~~The total of all votes from the centers shall constitute the basis for decisions~~A majority vote of members present shall be used for decision making at all MPIP meetings.
- 3.23 Special meetings of the entire membership may be called by the ~~Dean~~President, the Chairs of the Regional Policy Committees, or upon written petition by twenty-five percent (25%) of the members. Special meetings shall require the same notice as the annual meeting.
- 3.24 The Dean of one of the Schools of Medicine shall preside at all meetings of the general membership. In even number years, the Dean of the TTUHSC School of Medicine shall preside; in odd numbered years the Dean of the Paul L. Foster School of Medicine shall preside. In the absence of the presiding Dean, the Dean's designee shall preside. A secretary will be appointed by the Dean.
- 3.25 Minutes of each meeting shall be maintained in a central library of meeting minutes, and circulated to each member's department within thirty (30) days following the meeting.
- 3.26 The presence of at least twenty-five (25) members shall constitute a quorum.
- 3.27 Each member shall have one (1) vote and must be present to vote.
- 3.28 Except where otherwise specified within these ~~bylaws~~Bylaws, a simple majority vote of the members present shall prevail../
- 3.29 Meetings of the membership shall be conducted according to *Robert's Rules of Order*.
- 3.30 REGIONAL POLICY COMMITTEES
- 3.31 There shall be a Regional Policy Committee at each ~~center~~campus.
- 3.32 Each Regional Policy Committee shall consist of voting and non-voting members.
- A. Voting Members shall be:

1. Each full-time clinical ~~departmental~~Department Chair, or ~~associate Chair~~, or, in his or her absence, the MPIP member designee of the ~~departmental~~Department Chair or ~~Associate Chair~~.
2. Two members elected from the membership at large of that particular ~~center~~campus, or, in his or her absence, the MPIP member designee of the member at large.
 - a. At large members shall serve for two years. ~~Their~~, such terms shall ~~be~~being staggered so that one member is elected each year.

B. Non-voting members shall be:

1. The MPIP Associate/Assistant Dean
- ~~2. The Dean(s) or Regional Deans~~
- ~~2. The center designee~~
3. Other administrative staff or faculty members from each campus may attend MPIP Policy Committee meetings from time to time at the discretion of each Regional Policy Committee Chair. The center MPIP Director
4. Non-voting members may be excluded during executive session of a Regional MPIP Policy Committee meeting.

3.33 Election of officers

- A. The officers of each Regional Policy Committee shall perform the duties prescribed under these Bylaws. These officers shall consist of the following persons~~be the~~:
1. The Chair, who will preside;
 2. The Chair-elect, who will succeed the Chair or preside in the Chair's absence; ~~and shall otherwise perform the duties prescribed by these bylaws.~~
- B. Officers shall be elected annually by the committee members from among the voting members to serve a term of one year from September through August to coincide with the fiscal year.
- C. No elected officer shall serve more than two full consecutive terms in the same office. Should an elected officer fill an unexpired term of another officer in the event of a vacancy in accordance with 3.33.D, no second elected term in the new office would be available to that officer fulfilling the unexpired term.

D. In the event of a vacancy:

1. during the term of the Chair, the Chair-elect shall fill the remainder of the Chair's term-, as well as the ensuing term;
2. during the term of the Chair-elect, a new Chair-elect shall be elected at the next regular meeting following the occurrence of the vacancy and shall fill the remainder of the Chair-elect's term as well as the ensuing term.

3.34 Meetings

- A. Each Regional Policy Committee shall meet at the call of the Chair but no less frequently than every other month, or on the written petition of one half (1/2) of the members of the Regional Policy Ceommittee.
- B. The presence of at least one half (1/2) of the voting members shall constitute a quorum.
- C. Each voting member or his or her designee shall have one (1) vote.
- D. A simple majority vote of the voting members present shall prevail.
- E. Meetings shall be conducted according to *Robert's Rules of Order*.

3.35 Each Regional Policy Committee shall consider MPIP business as outlined in these Bylaws, policy matters which may come before it from faculty, other MPIP committees, Deans and Regional Deans. ~~and recommend policy issues and changes to the Dean or center designee.~~

- A. The Chair of the Regional Policy Committee will communicate recommendations of the Committee to the Dean or Regional Dean ~~or center designee.~~
- B. The MPIP Associate/Assistant Dean ~~MPIP Director~~ of each ~~center~~ campus will staff the Regional Policy Committee, will maintain minutes, and will be accountable to the Dean ~~or center designee~~ or Regional Dean ~~-who is then~~ accountable for the operational and fiscal status of the respective ~~center~~ campus's ~~MPIP~~ Plan.

~~3.36 Each Regional Policy Committee Chair may attend the meeting of the Academic Council of Deans (ACOD) when MPIP items are to be addressed.~~

~~A. The Dean, through the center designee, shall be responsible for informing the Chair of each Regional Policy Committee when an item pertinent to MPIP is on the ACOD agenda.~~

~~B. The Chair of a Regional Policy Committee may submit agenda items to the ACOD for policy review and consideration.~~

3.36 The Regional Policy Committees may create subcommittees as necessary.

3.37 The Dean or Regional Dean may create ad hoc committees to review specific matters when necessary.

3.38 The Dean(s) shall be accountable to the Executive Vice-President for the sound management of MPIP. Final authority on all matters relating to MPIP shall reside with the President.

3.40 BUSINESS OPERATIONS

3.41 Each Regional Policy Committee, with the advice and consent of the Dean or Regional Dean of the campus or center designee, shall recommend the appointment of an ~~MPIP Director~~ MPIP Associate/Assistant Dean to serve as the regional general administrator and fiscal officer of the ~~center~~campus's Plan. ~~The salary of the regional MPIP Director~~ MPIP Associate/Assistant Dean shall derive solely from MPIP funds, and his or her duties and responsibilities shall relate solely to MPIP activities.

3.42 An MPIP Business Office, under the direction of the regional ~~MPIP Director~~ MPIP Associate/Assistant Dean, shall be maintained by the Plan at each ~~center~~campus for the administration of MPIP affairs.

3.43 Administrative personnel and consultants may be ~~employed or~~ retained as recommended by the ~~Regional Policy Committee~~ MPIP Associate/Assistant Dean, or by the ~~Dean or center designee or~~ Regional Dean of the campus, in accordance with Texas Tech University Health Sciences Center Policies and Procedures.

3.44 MPIP Associate/Assistant Deans shall prepare Annual annual operating and capital expense budgets for their regional Plans. Budgets for central departments shall be presented to the respective Regional Policy Committee for approval in accordance with the Policies and Procedures of the Board of Regents of the Texas Tech

University System. ~~shall be prepared and approved in accordance with the Policies and Procedures of the Board of Regents.~~ A summary revenue and expense budget for the coming year shall be submitted to the Regional Policy Committee during the normal budgetary cycle for that in the last quarter of the current fiscal year to the Regional Policy Committee and to the Dean or Regional Dean at that campus or center designee for their approval and recommendation. Associate/Assistant Deans shall work with Department Chairs and clinical department administrators on clinical department budget preparation which will be approved by the Dean or Regional Dean, and incorporated into the Plan's overall budget. Any changes in the total budget must be reviewed and approved by the Regional Policy Committee and approved by the Dean or ~~center designee~~Regional Dean.

3.45 Departmental Financial Reports shall be prepared by each regional MPIP ~~Director~~MPIP Associate/Assistant Dean and submitted monthly to the clinical departments, to the Regional Policy Committee, and to the Dean ~~or center designee~~ or Regional Dean. These reports shall include, but are not limited to, summary financial data ~~stating monthly and year to date billings, income, expenses and net income to the Department Program Fund~~concerning departmental MPIP Operations funds.

3.46 Collections under the Plan will be recorded for each member and so reported to the appropriate department. An annual statement of funds deposited for the clinical departments in the MPIP Trust Fund during the fiscal year will be submitted by the a MPIP Associate/Assistant Dean to the ~~departmental~~Department Chairs, Associate Chairs, and the Dean or Regional Dean ~~center designee no later than October 1.~~

3.473.47—Professional fees shall be centrally billed. Collections shall be made by the ~~center~~campus' MPIP Business Offices in accordance with approved procedures. All collections shall be deposited ~~to~~ in the MPIP Trust Funds.

3.48 Any exceptions to the billing and collection policy shall be approved in writing by the ~~Dean~~Regional MPIP Policy Committee. [LPV1]

ARTICLE IV
MPIP TRUST FUND

4.10 COMPOSITION

4.11 An MPIP Trust Fund shall be established at each ~~center~~campus for the receipt and disbursement of all professional income under the provisions of the Plan.

4.12 Each MPIP Trust Fund shall make disbursements to the following funds as hereinafter provided:

~~A. Business Operations Funds (see Article 4.50)~~

~~B. Institutional Program Development Fund (see Article 4.60)~~

CA. Departmental -Program- Fund for each clinical department (see Article 4.70)

4.20 SOURCES OF INCOME

4.21 Pursuant to the member's ~~contract~~ Assignment and Plan Agreement ~~with the Plan,~~ each member shall assign all professional income to the MPIP Trust fund (see Article 4.30).

4.22 Income from the professional services collected by MPIP for services rendered ~~in at~~ a ~~center~~campus by part-time clinical or volunteer faculty and assigned to the department shall accrue to the MPIP Trust Funds, unless exempted by recommendation of the ~~departmental~~Department Chair ~~or Associate Chair,~~ approved by the Regional Policy Committee, and subsequently approved by the ~~Dean or center designee.~~

4.23 Income earned from any unexpended balances of the MPIP level Business Operations Funds, ~~Institutional Program Development Funds,~~ or Departmental Program Funds shall accrue to the respective fund that earned it.

4.30 ~~ITEMS UNINCLUDED IN~~ MPIP PROFESSIONAL INCOME

4.31 All ~~P~~professional fees generated from patient care ~~within the center's affiliated program, including third party payments, and from all other patient consultations,~~

~~services and contracts~~by MPIP members or professional staff shall be considered MPIP professional income, and be deposited in MPIP accounts, unless specifically exempted through written approval by the Department Chair, Regional Dean and/or Dean..

4.32 ~~All other professional income with exception of the following~~The following sources of income are not considered MPIP professional income:-

- A. Honoraria and non-professional retainers;
- B. Patent income and royalties as shall be established by the Intellectual Property Policy as found in Regents' Rules, Chapter 10.
- C. Fees for court appearances, depositions, record reviews, other than those given by the member in an official capacity, as approved by the ~~departmental~~Department Chair or Associate ~~Regional~~ Chair;
- D. Payment for editing scientific publications;
- E. Non-patient consultation fees earned as a regional or national consultant with non- affiliated institutions, with approval of the ~~departmental~~Department Chair or Associate ~~Regional~~ Chair.
- ~~F. VA consultation fees.~~
- F. Income earned from 4.32, Sections A through EF which exceeds twenty percent (20%) of a member's total annual Total cCompensation ~~may~~shall be reported on an annual basis to the Regional Policy Committee for review. In such cases, the Policy Committee is not required to take any action, but may make recommendations to the member's Department Chair.~~shall accrue to the member's Department Program Fund.~~
- G. Exceptions to the above must be approved by the Dean.

4.40 DETERMINATION OF PROFESSIONAL FEES

4.41 ~~Each department shall prepare at least annually a schedule of fees to be used for normal billing which will be reviewed by the departmental Chair~~The uniform charge master for each campus shall be reviewed and/or updated annually by the MPIP Associate/Assistant Dean. This charge master shall be reviewed and approved by the Regional MPIP Policy Committee at each campus.

4.50 BUSINESS OPERATIONS FUNDS

4.51 The Business Operations Funds shall be maintained for the purpose of paying the expenses of the general administrative and business operations of the Plan and other expenses as approved by the Dean/Regional MPIP Policy Committees.

4.52 Each clinical Department at each center/campus shall be required to contribute monthly to ~~it's~~ the campus Business Operations Fund its ~~proportionate~~ share of the business operation expenses incurred by the Plan, as determined by each Regional Policy Committee.

4.60 INSTITUTIONAL PROGRAM FUNDS

4.61 An Institutional Development Fund (IDF) shall be established by the School to enhance and support clinical practice and research programs of the ~~School Institution~~ and its ambulatory clinics. The budget and the method of funding this IDF shall be ~~approved~~ proposed annually by the Dean or Regional Dean and approved by the Regional Policy Committee at each center/campus in conjunction with the Dean or center designee. Expenditures from this IDF shall be at the discretion of the Dean or Regional Dean.

~~4.62 An Institutional Development Fund shall be established for the Executive Vice President of the Health Sciences Center. The budget and the method of funding this IDF shall be approved by the Regional Policy Committee at each center in conjunction with the Dean or center designee. Expenditures from this IDF shall be at the discretion of the Executive Vice President.~~

4.62 A Facility Use Fee funded by MPIP shall be established annually ~~to be funded by MPIP~~ and paid monthly. The amount shall be set in accordance with general business practices and approved by the Regional Policy Committee at each center/campus. The method of funding the Facility Use Fee for each center/campus shall be proposed by the Dean or Regional Dean and approved by the ~~determined by its Regional Policy Committee in conjunction with the Dean or center designee.~~

4.63 A Resident Physician Support Fund ~~shall~~ may be maintained and funded by each Regional MPIP, if required. ~~The amount required for the budget for this fund shall~~

be ~~determined annually~~proposed by the Dean or ~~center designee~~Regional Dean, and approved by. ~~The method of funding shall be determined by the Regional Policy Committee in conjunction with the Dean or center designee.~~

4.70 DEPARTMENTAL PROGRAM FUNDS

4.71 A Departmental Program Funds shall be established for each clinical department in ~~the each~~ School.

4.72 The Departmental Program Fund shall consist of the balance of each department's professional income account maintained by the MPIP Trust Fund after all payments required by the Plan are paid.

4.73 The Departmental Program Funds shall be ~~expended in~~used to support of faculty compensation and benefits, professional liability, ~~direct departmental business and functions related to teaching, research and patient care activities~~related functions.

4.74 Expenditures from the Departmental Program Funds shall be under the direction of each ~~departmental~~Department Chair or ~~Associate Chair~~ in accordance with those items allowable in Appendix A.

ARTICLE V
GENERAL PROVISIONS

5.10 EXCEPTIONS

5.11 All exceptions granted under provisions of the Plan shall be reviewed and approved by the ~~Dean~~ Regional MPIP Policy Committee annually.

5.12 This Plan is created for management purposes only, and nothing in this Plan shall be construed to create a partnership, trust, association or any other entity.

5.20 ETHICS

5.21 The Principles of Medical Ethics of the American Medical Association, as amended, are accepted as the governing code of ethics for the Plan (~~Exhibit~~ Appendix BA).

5.30 CONTRACTS

5.31 ~~Suitable~~ Assignment and Plan Agreement contracts shall be executed between each member and spouse and the Plan, if applicable (~~Exhibit~~ Appendix BC).

~~5.40 BENEFITS COMMITTEE~~

~~5.41 The Chair of each Regional Policy Committee shall designate one member to serve on a standing, four-center Benefits Committee, which shall review and make recommendations regarding member benefits to the Regional Policy Committees.~~

5.450 GRIEVANCE COMMITTEE

5.451 The Chair of the Regional Policy Committee shall ~~may~~ name an ad hoc MPIP Grievance Committee to review and make recommendations regarding any grievance related to compliance with these ~~bylaws~~ Bylaws and submitted to the ~~Regional Policy Committee~~ by a member of the Plan. Unresolved grievances will be referred to the Dean for final resolution.

5.560 AMENDMENT OF BYLAWS BYLAWS

5.561 These ~~bylaws~~ Bylaws, may be amended by a two-thirds (2/3) ~~hand~~ vote of those members ~~present or by a two-thirds (2/3) vote of those responding by written ballot, provided that the amendment shall have been offered at a previous meeting or by written notice not fewer than thirty (30) days prior to the meeting of the membership.~~

5.562 These ~~bylaws~~ Bylaws or any amendments thereto shall be effective upon approval by the Board of Regents of the Texas Tech University ~~Health Sciences Center~~ System.

5.670 DISSOLUTION

5.671 The Plan may be dissolved by the ~~Dean~~ President upon recommendation of the ~~center designees and approval by a two-thirds (2/3) majority vote of the membership, the Executive Vice President, the President the Chancellor and the Board of Regents.~~

5.672 Upon voluntary dissolution of the Plan in order to establish a new organizational structure, all the assets of the ~~old~~ pre-existing Plan shall be transferred to the new Plan structure.

5.673 Upon ultimate dissolution of the Plan, all residual monies ~~residual~~ in the MPIP Trust Funds shall be utilized to discharge obligations of the Plan with the balance to be distributed by the Dean with the approval of the ~~Executive Vice President~~. Accounts receivable remaining outstanding after a one-year period shall be assigned by the MPIP Trust Fund to the Texas Tech Medical School Foundation (the Foundation), or other equivalent organization, and all collections of such accounts shall inure solely to the benefit of the Foundation.

5.674 If any ~~center~~ campus is dissolved, all residual monies shall be utilized to discharge obligations of the ~~center~~ campus with the balance to be distributed by the Dean with the approval of the Executive Vice President.

APPENDIX A

EXPENSES ALLOWABLE FROM THE DEPARTMENTAL PROGRAM FUND

This appendix has been developed by the Deans, Regional Deans, and ~~reviewed by the center/campuses~~ Regional Policy Committees to provide guidelines for expenditure of MPIP funds. In accordance with current requirements found in the "Special Provisions Relating Only to State Agencies of Higher Education, General Appropriations Act", an annual report showing the use of practice plan funds shall be filed as directed. It is in compliance with the rider in the 1990-91 appropriation bill (Senate Bill 222). The MPIP will have an annual audit of its collections and expenditures which will be provided to the Texas Tech University Health Sciences Center Board of Regents within 90 days of the end of the fiscal year. The following expenditures are permitted from MPIP, subject to availability of funds and the approval of the ~~departmental~~ Department Chairs, Regional Deans and, the Deans and the President.

- A. Augmentation of members' salaries.
- B. Salary ~~or~~, partial salary or augmentation for faculty and/or staff (within accepted salary ranges and classification including required school benefits) with approval of the Dean or ~~center designee~~ Regional Dean.
- C. General maintenance, operation and purchase and/or replacement of equipment used in education, research and patient care.
- D. Ordinary and necessary business expenses incurred by a member in generating professional income, in accordance with IRS guidelines for business expenses.
- E. Travel and other expenses, including registration fees and tuition, incidental to attendance at professional meetings as well as the support of education, research and patient care.
- F. Professional society memberships.
- G. Expenses and consultant fees for guest speakers including official entertainment.
- H. Allowance for automobile expenses.
- I. Group medical, life, disability, supplemental retirement, dental and vision benefit insurance and other insurance benefits which would be appropriate. These benefits may be individually

established by the ~~departmental~~Department Chair or ~~Associate~~Regional Chair with the approval of the Dean or ~~center designee~~Regional Dean.

- J. Medical and professional liability premiums and reserves.
- K. ~~Educational benefits for dependents of faculty or a~~Allowance for special educational training of the faculty member.
- L. Fringe benefits for residents, fellows and other employees necessary for conduct of departmental activities, as approved by the ~~departmental~~Department Chair or ~~Associate~~Regional Chair and the Dean or ~~center designee~~Regional Dean.
- M. Recruiting expenses for faculty, staff and other individuals necessary to the department.
- N. ~~Medical Examiners~~Texas Medical Board annual license fee.
- O. Medically related educational aids, e.g., ~~(such as books, journals, slides, audio and video tapes).~~
- P. Institutional participation in community organizations or events.
- Q. Official institutional functions and official entertainment for business related events or for a documented benefit to Texas Tech University Health Sciences Center.
- R. Capital projects.
- S. ~~Trust~~Endowment funds for the establishment of support for professorships, chairs and fellowships, subject to prior approval by the Dean and ~~center designee~~or Regional Dean and the ~~Executive Vice-President~~. Funds deposited yearly for this purpose shall not exceed twenty-five percent (25%) of the amount distributed to a Departmental Program Funds during that year. In the event that an Endowment~~trust~~ fund is dissolved, the principal shall accrue to the Departmental Program Funds in amounts proportional to the deposits made by each Department.

Addendum:

- T. No MPIP funds may be expended for the benefit of any single individual person or member except as ~~approved~~ provided in these ~~bylaws~~ Bylaws.
- ~~• All requests for reimbursement must contain adequate documentation and must be signed by the person seeking reimbursement.~~

U. All expenditures are subject to state and federal law, and the Policies and Procedures of the Board of TTU Regents of Texas Tech University Health Sciences Center Rules, and other applicable institutional regulations and procedures.

This list of authorized expenditures may be periodically amended by action of the office of the President, upon recommendation of the Executive Vice President and Dean.

EXHIBIT A APPENDIX B

AMA CODE OF ETHICS
PRESENT PRINCIPLES OF MEDICAL ETHICS

[LPV2]

Preamble

The medical profession has long subscribed to a body of ethical statements developed primarily for the benefit of the patient. As a member of this profession, a physician must recognize responsibility not only to patients, but also to society, to other health professionals and to self. The following Principles adopted by the American Medical Association are not laws, but standards of conduct which define the essentials of honorable behavior for the physician.

- I. A physician shall be dedicated to providing competent medical service with compassion and respect for human dignity and rights.
- II. A physician shall uphold the standards of professionalism, be shall deal honestly honest in all professional interactions with patients and colleagues, and strive to expose-report those to the appropriate entities those physicians who are deficient in character or competence, or who engage in fraud or deception.
- III. A physician shall respect the law and also recognize a responsibility to seek changes in those requirements which are contrary to the best interests of the patient.
- IV. A physician shall respect the rights of the patients, of colleagues, and of other health professionals and shall safeguard patient confidences within the constraints of the law.
- V. A physician shall continue to study, apply and advance scientific knowledge, maintain a commitment to medical education, make relevant information available to patients, colleagues, and the public, obtain consultation, and use the talents of other health professionals when indicated.
- VI. A physician shall, in the provision of appropriate patient care, except in emergencies, be free to choose whom to serve, with whom to associate, and the environment in which to provide medical services.
- VII. A physician shall recognize a responsibility to participate in activities contributing to the improvement of the an improved community and betterment of public health.

- VIII. A physician shall, while caring for a patient, regard responsibility to the patient as paramount.
- IX. A physician shall support access to medical care for all people.

EXHIBIT BAPPENDIX C
ASSIGNMENT AND PLAN AGREEMENT

[LPV3]Medical Practice Income Plan

TTUHSC School of Medicine and Paul L. Foster School of Medicine

~~As a condition of my employment as a member of the faculty of the Texas Tech University Health Sciences Center School of Medicine (TTUHSC), I hereby assign to the Medical Practice Income Plan (the Plan) Trust Fund all fees charged by me for professional activities and patient care, except those exempted by the Plan. The assignment shall be absolute, subject only to the conditions that TTUHSC shall not alter fees charged by me, except as provided in the bylaws of the Plan, and that such fees as are collected shall be used for purposes consistent with the bylaws of the Plan, or amendments thereto.~~

~~I further agree that all monies received by me for such fees will be promptly turned over to the Business Office of the Plan and that all checks made payable to me for such fees will be promptly endorsed and turned over to the Business Office. It is distinctly understood that this assignment does not apply to salary received from TTUHSC or to reimbursement of actual expenses incurred under the Plan.~~

~~Further, I agree to comply with the bylaws of the Plan.~~

~~This agreement shall terminate when my membership in the Plan ends.~~

~~The spouse of the undersigned joins the agreement to acknowledge that such agreement is binding upon the community.~~

Witness

Member

Spouse

Date

Representative from the Plan

I, _____ (Name), a Faculty/Provider of Professional Services at the Texas Tech University Health Sciences Center (TTUHSC) School of Medicine, as a condition of my employment by TTUHSC, hereby ASSIGN to the Medical Practice Income Plan (MPIP) Trust Fund all fees charged by me for professional activities and patient care, except those specifically exempted by the Plan.

I further AGREE that all electronic funds, monies received by me, or other accrued credits resulting from my professional activities will promptly be remitted to the School of Medicine MPIP Business Office. It is expressly understood that this Assignment and Plan Agreement (Assignment) does not apply to salary received from TTUHSC or to reimbursement of actual expenses incurred under the Plan.

Further, I AGREE to comply with the MPIP Bylaws, AMA Code of Ethics and the TTUHSC Operating Policies and Procedures.

This Assignment will terminate when my membership in the Plan ends.

As indicated by my spouse's signature below, if applicable, the undersigned joins this Assignment in acknowledging that such Assignment and Plan Agreement is binding on the marital community pursuant to Texas law.

CHAIR *Date*

FISCAL MANAGER *Date*

(Printed Name)

(Printed Name)

FACULTY/PROVIDER *Date*

SPOUSE OF PROVIDER *Date*

(Printed Name)

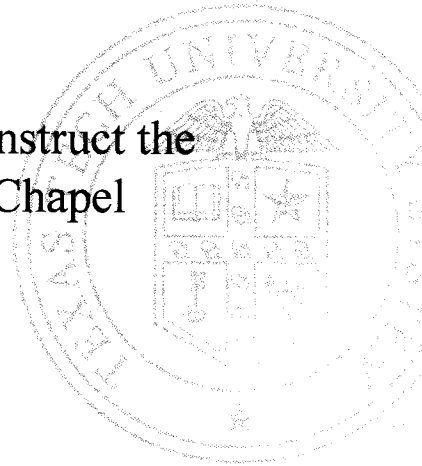
(Printed Name)

Texas Tech University

Item 1

Approve a project to construct the Texas Tech University Chapel

Michael S. Molina



Texas Tech University Chapel

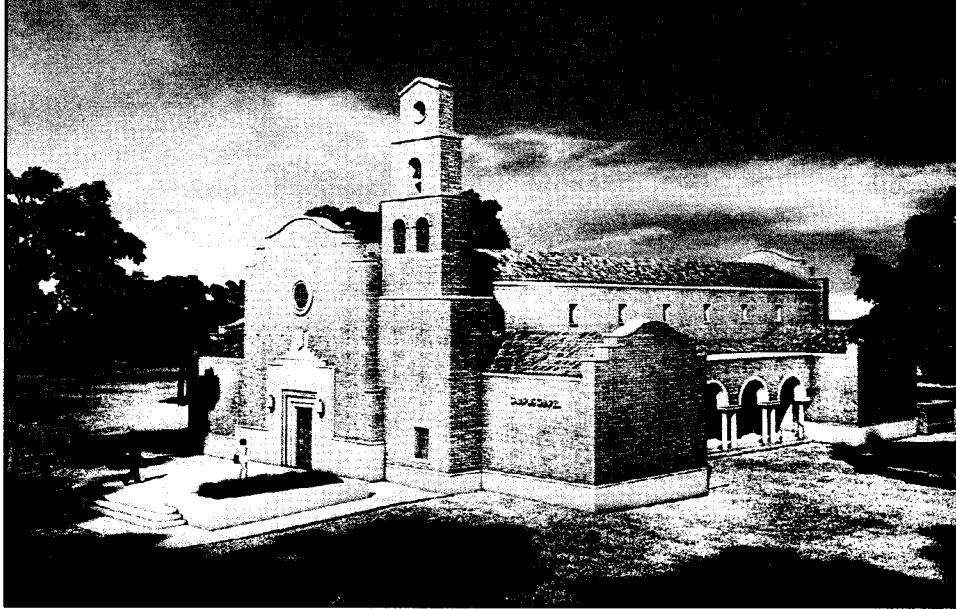
Item 1

- Construct a non-denominational Spanish Renaissance chapel with approximately 6,879 GSF on the Texas Tech University campus
- 250-seat, multi-function chapel capable of supporting a broad range of religious services; as well as weddings, funerals, memorial services, ring ceremony, speaking engagements, and similar events
- The facility's operations will be managed by the department of Hospitality Services along with support from gifts, donations, and generated revenue
- Chapel's construction will incorporate high quality, energy efficient features in order to minimize operating costs.



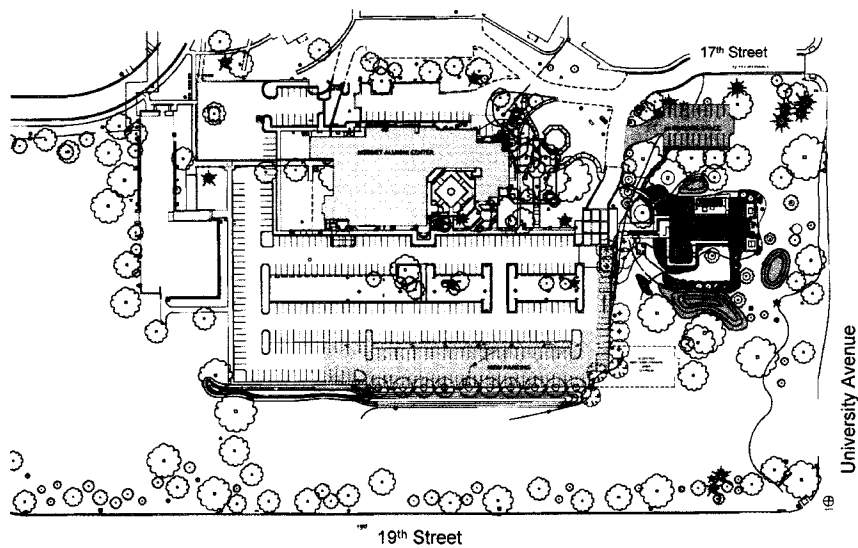
Rendering

Item 1



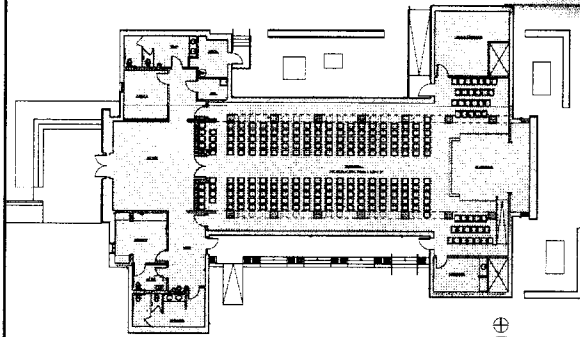
Site Plan

Item 1



Floor Plan & Interior View

Item 1



Budget

Item 1

<u>Budget</u>	<u>\$ 3,000,000</u>
Construction	\$ 2,380,500
Professional Services	\$ 250,435
FF&E	\$ 130,300
Administrative Costs	\$ 14,765
BOR Directed Fees	\$ 174,000
Contingency	\$ 50,000



Item 1

Planned Schedule

- Contract Documents Complete March 22, 2011
- Release for Bids April 3, 2011
- Start Construction June 2011
- Substantial Completion May 2012
- Final Completion June 2012



Item 1

Recommendation

- Approve a project to plan and design the Texas Tech University Chapel with a project budget of \$3,000,000; complete the contract documents; and award a construction contract.
- The project will be funded with gifts and donations.





TTUS Design & Construction Review

Under Construction

February 2011

www.fpc.ttu.edu

Project	Cost	Status	Completion Date
Rawls College of Business Administration	\$ 70,000,000	Under Construction	December 2011
Business Administration Building Renovations	\$ 25,000,000	Under Construction	September 2012
Art 3D Annex Finish Out (Sculpture)	\$ 3,800,000	Substantially Complete	February 2011
Experimental Science Bldg Build Out	\$ 12,100,000	Under Construction	September 2011
NRHC North Addition	\$ 1,833,000	Under Construction	December 2011
PrinTech Building Renovation (HESS Relocation)	\$ 6,000,000	Under Construction	August 2011/December 2011
NRHC Historic Preservation Building	\$ 468,808	Under Construction	December 2011
Admin Bldg Abatement and Renovation	\$ 3,850,000	Under Construction	January 2012
Boston Avenue Residence Hall and Dining Facility	\$ 45,000,000	Under Construction	August 2012
TTU Total	\$ 168,051,808		
Plaza Verde Residence Hall Phase I (Design Phase I & II / Construct Phase I)	\$ 35,000,000	Under Construction	August 2011
Recreation/Wellness Ctr & Center for Human Performance Expansion	\$ 7,000,000	Under Construction	May 2011
ASU Total	\$ 42,000,000		
	\$ -		
HSC Total	\$ -		
Under Construction Grand Total	\$ 210,051,808		



TTUS Design & Construction Review

In Design
February 2011
www.fpc.ttu.edu

	<u>Project</u>	<u>Cost</u>	<u>Status</u>	<u>Completion Date</u>
TTU	Rawls Course Clubhouse	\$ 3,700,000	Design In Progress	TBD
	Material Research Building Renovation	\$ 2,900,000	On Hold	TBD
	The Burkhardt Center for Autism Education and Research	\$ 10,000,000	Design In Progress	August 2013
	Dan Law Field Stadium Improvements	\$ 5,000,000	Design In Progress	TBD
	Campus Chapel	\$ 3,000,000	Out for Proposals	June 2012
	TTU Total	\$ 24,600,000		
ASU	Mixed-Use Development	\$ TBD	Pre-Development	TBD
	Concho Hall Abate/Demolish	\$ 2,500,000	Design in Progress	TBD
	ASU Total	\$ 2,500,000		
HSC	Abilene School of Nursing	\$ 12,000,000	Proposed	TBD
	HSC Total	\$ 12,000,000		
	In Design Grand Total	\$ 39,100,000		



Project	Cost	Status	Completion Date
Experimental Sciences Building II	\$ 87,750,000	Proposed	TBD
Engineering Expansion/Renovation Phase II	\$ 90,000,000	Proposed	TBD
Plant & Soil Sciences Building	\$ 25,000,000	Program Complete	TBD
Architecture Building Life Safety Upgrades	\$ 7,400,000	On Hold	TBD
Biology & Biology Greenhouse Fire Suppression System	\$ 8,300,000	On Hold	TBD
System Office Relocation	\$ 4,500,000	Planning in Progress	TBD
Human Sciences Life Safety Upgrades	\$ 6,000,000	On Hold	TBD
TTU Total	\$ 228,950,000		
College of Nursing and Allied Health	\$ 16,200,000	Proposed	TBD
Plaza Verde Residence Hall - Phase II	\$ 30,000,000	Proposed	TBD
ASU Total	\$ 46,200,000		
Lubbock Education, Research & Technology Renovation	\$ 45,000,000	Proposed	TBD
El Paso Medical Science Building II	\$ 65,000,000	Proposed	TBD
El Paso Clinical Sciences Building	\$ 30,000,000	Proposed	TBD
Permian Basin Academic Building	\$ 18,900,000	Proposed	TBD
Panhandle Clinical/Hospital Simulation Center	\$ 16,500,000	Proposed	TBD
Amarillo Laura W. Bush Institute Renovations	\$ 12,800,000	Proposed	TBD
HSC Total	\$ 188,200,000		
Future Grand Total	\$ 463,350,000		



<u>Project</u>	<u>Cost</u>	<u>Status</u>	<u>Completion Date</u>
Jones AT&T Stadium East Side Expansion	\$ 34,630,000	Complete	January 2011
Jones AT&T Stadium North End Zone Expansion	\$ 6,000,000	Complete	January 2011
System Office Relocation (2nd Floor)	\$ 2,000,000	Complete	December 2010
Jones AT&T Stadium NEZ Facilities (Toilets & Concessions)	\$ 1,300,000	Complete	January 2011
Scholarship Donor Walk-Phase 2	\$ 50,000	Complete	March 2010
Softball Team Facility	\$ 3,000,000	Complete	February 2010
Pulse Power Lab	\$ 1,500,000	Complete	October 2009/February 2010
Soccer Team Facility	\$ 4,080,000	Complete	September 2009
Rawls CoBA Tunnel Project	\$ 1,700,000	Complete	October 2009
Horn/Knapp Window Replacement	\$ 2,500,000	Complete	November 2009
Memorial Circle Utility Tunnel Replacement	\$ 3,887,819	Complete	August 2009
Student Leisure Pool	\$ 8,250,000	Complete	May 2009
SPICE Chess Garden	\$ 71,000	Complete	July 2009
Thompson Gaston Demolition	\$ 2,200,000	Complete	March 2009
Engineering Expansion/Renovation Phase I	\$ 10,000,000	Complete	March 2009
Track Renovation/Relocation	\$ 4,000,000	Complete	May 2009
Softball Field Improvements	\$ 1,000,000	Complete	March 2009
Art 3D Annex Ceramics/Klin Yard	\$ 1,556,937	Complete	October 2008
High Performance Research Computer Facility	\$ 1,800,000	Complete	September 2008
Sneed/Bledsoe HVAC Upgrade	\$ 6,000,000	Complete	August 2008
Bledsoe Window Replacement	\$ 1,000,000	Complete	August 2008
4th Street Sewer Upgrade	\$ 560,000	Complete	October 2008
Mark & Becky Lanier Prof. Development Center	\$ 13,665,000	Complete	April 2008
NCAA Soccer Complex	\$ 1,998,000	Complete	August 2007
Art 3-D Annex	\$ 8,603,315	Complete	September 2007
Outreach & Extended Studies Building	\$ 8,000,000	Complete	October 2007
Softball Field Repairs	\$ 509,055	Complete	September 2007
Discovery Mall	\$ 1,167,698	Complete	July 2007
Student Wellness Center	\$ 9,229,767	Complete	March 2007
CDRC / CSAR	\$ 8,126,506	Complete	October 2006

Scholarship Donor Recognition Walk	\$	225,000	Complete	November 2006
Sneed/Gordon/Bledsoe LifeSafety Upgrades	\$	5,792,000	Complete	September 2006
Jones AT&T Stadium Field Improvements	\$	2,860,000	Complete	August 2006
Student Union Building Phase II B	\$	6,034,070	Complete	November 2006
Student Union Building Phase III	\$	1,299,043	Complete	July 2006
NRHC - Christine DeVitt Wing	\$	3,278,509	Complete	June 2006
Experimental Sciences Building	\$	36,702,120	Complete	March 2006
Texas Tech Parkway	\$	9,222,073	Complete	February 2006
Grover E. Murray Residence Hall	\$	24,613,235	Complete	January 2006
Animal and Food Sciences Building	\$	16,809,505	Complete	February 2006
Wall/Gates LifeSafety Upgrade	\$	3,094,012	Complete	January 2006
Student Parking Expansion	\$	660,000	Complete	October 2005
Student Union Bldg. Expansion/Renovation	\$	37,372,009	Complete	October 2003/February 2005
Museum NSRL Addition	\$	3,555,259	Complete	August 2005
Admin Building Stone Repair	\$	2,262,839	Complete	January 2005
Jones SBC Stadium Stage IIA /IIB	\$	53,578,710	Complete	May 2004/Sept 2004
Hulen Clement Fire Protection	\$	3,234,692	Complete	August 2004
Football Training Facility	\$	10,974,030	Complete	May 2004
Marsha Sharp Center for Student Athletes	\$	3,789,332	Complete	January 2004
The Rawls Course Support Facilities	\$	1,692,000	Complete	November 2003
Admin Building Roof Repairs	\$	827,901	Complete	November 2003
The Rawls Course	\$	9,013,000	Complete	August 2003
Horn/Knapp Fire Suppression	\$	3,026,015	Complete	December 2002
Campus Conference Bonfire Circle	\$	400,000	Complete	September 2002
English-Philosophy & Education Complex	\$	44,910,950	Complete	August 2002
Flint Avenue Parking Facility	\$	10,670,916	Complete	August 2002
Dan Law Field	\$	1,612,000	Complete	June 2002
Fuller Track Field House	\$	480,000	Complete	June 2002
Pfluger Fountain	\$	826,000	Complete	April 2002
Recreation Center Expansion/Renovation	\$	12,070,277	Complete	November 2001
Jones SBC Stadium Stage I	\$	22,000,000	Complete	September 2001
Frazier Plaza & Masked Rider Statue	\$	515,000	Complete	September 2001
Tennis-Softball Complex	\$	4,059,784	Complete	September 2001
Campus Fiber Optic Connection	\$	1,667,000	Complete	September 2001
West Hall/Visitors Center	\$	5,703,441	Complete	August 2001
Broadway Gatehouses	\$	816,000	Complete	August 2001

August 2001
August 2001
August 2000

Complete
Complete
Complete

\$ 352,000
\$ 1,616,293
\$ 2,779,706
TTU Total \$ 498,779,818

Completion Date

Status

Cost

December 2010
August 2008/March 2009
January 2010
January 2009

Complete
Complete
Complete
Complete

\$ 4,380,000
\$ 28,215,000
\$ 2,500,000
\$ 2,500,000
ASU Total \$ 37,595,000

Project

Porter Henderson Library IT Commons Renovation
Centennial Village Residence Hall
University Hall/Abatement Demolition
UC Dining Services Expansion

ASU

September 2010
October 2010
January 2010
November 2009
July 2009
March 2009
December 2008
November 2008

Complete
Complete
Complete
Complete
Complete
Complete
Complete
Complete

\$ 6,500,000
\$ 3,200,000
\$ 181,130
\$ 8,010,000
\$ 7,026,925
\$ 18,152,430
\$ 737,479
\$ 7,000,000

TBD

Complete

TBD

\$

March 2008
June 2006/Dec 2007
November 2007
July 2007
July 2006
September 2006
April 2006
January 2006
February 2006
January 2006
February 2005
February 2005
October 2003
March 2003
April 2002

Complete
Complete
Complete
Complete
Complete
Complete
Complete
Complete
Complete
Complete
Complete
Complete
Complete
Complete
Complete
Complete

\$ 1,700,000
\$ 36,462,388
\$ 45,000,000
\$ 9,087,743
\$ 3,564,306
\$ 1,424,677
\$ 1,747,867
\$ 1,551,549
\$ 36,977,869
\$ 5,028,277
\$ 9,638,830
\$ 1,552,209
\$ 14,963,993
\$ 1,995,105
\$ 23,636,894

The F. Marie Hall SimLife Center
4C Cancer Research Lab
Lubbock Memorial Garden
Amarillo School of Pharmacy Expansion
Amarillo Family Medicine Relocation
Amarillo Research Building
El Paso Vivarium Upgrade
International Pain Center
El Paso Strategic Space Study
El Paso - Archer Building Renovations
Texas Tech Physicians Medical Pavilion
El Paso Medical Education Bldg.
Abilene School of Pharmacy
El Paso Medical Science Bldg. I Build Out
Amarillo Campus Improvements
HSC Roof Replacement
The Larry Combest Health & Wellness Center
El Paso Medical Science Bldg. I
HSC Campus Infrastructure Improvement
HSC El Paso Clinic Expansion/Renovation
HSC El Paso Hydronic Pipe Replacement
HSC Academic Classroom Bldg.
HSC Synergistic Center
Amarillo Academic/Clinic Facility

HSC

August 2001
March 2001
September 2000
May 2000

Complete
Complete
Complete
Complete

\$ 6,000,000
\$ 1,862,000
\$ 1,200,000
\$ 2,161,000

HSC Total \$ 256,362,671

Completed Total \$ 792,737,489

TTUS Capital Project Total \$ 1,505,239,297

Midland Physicians Assistant Building
HSC Admin Relocation
Odessa Clinic Renovation
Communications Disorders Renovation

Schedule C

Alternative Investments Policy

Alternative investments provide added diversification and thereby reduce the risk of the portfolio, without sacrificing expected returns. To mitigate risks unique to alternative investments, the principles contained in this document reflect suggested best practices and are intended to serve as the basis for the due diligence process. For simplicity, alternative investments are segmented into two broad categories: private equity funds and hedge funds.

Private Equity Fund Manager Selection

The following guidelines will serve as a basis for due diligence and the selection of private equity funds:

1. History

- Funds being offered by firms with proven and verifiable successful investment histories will be given preference. TTUS will only consider investment firms with at least a five-year track record.
- Performance of past mature funds must be consistently above the median and preferably in the top quartile of similar managers from the same peer group.
- Firms must have a clearly described risk management program with an organizational structure and procedures that demonstrate successful implementation.
- Generally, first time funds will not be given serious consideration. Exceptions may be taken under consideration, if the following criteria are met:
 - Key Principals can provide a complete, successful and verifiable investment history attributable to themselves.
 - The fund's strategy is one which is a high priority for TTUS.
 - At that point in time, there is an absence of desirable proven managers raising a fund in a similar strategy.

2. Investment Size

- At the time of origination, the amount committed to individual private equity funds must be equal to at least 2% of the total market value of the LTIF, and the TTUS ownership position must not be greater than 5% of the private equity fund's aggregate capital. In unique circumstances, staff might consider exceptions to these size parameters with prior approval of the IAC.

3. Strategy

- The strategy must target an inefficient space where returns are expected to be above public market opportunities in order to compensate for the illiquid nature of these investments.
- The strategy must fit within current portfolio needs in terms of diversification and expected returns.

4. Personnel

- A stable team who has worked together where their interests are aligned for continued success is a must.
- Personnel will be evaluated on integrity and a “key man/person(s)” clause will be essential.

5. Terms

- Management fees should be adequate given the fund size and strategy to fund day to day operations.
- Carried Interest should be within industry norms for the strategy.
- Certain strategies, normally those with lower expected returns, will require a preferred return provision.
- Fees generated by the fund (deal fees) should flow through to the limited partners – a minimum of 50% is expected.

6. Transparency

- The firm will have a valuation policy that follows both industry best practices and FASB policy for valuing investments.
- Complete portfolio reports will be made available quarterly along with annual audited financial statements prepared by a reputable accounting firm.
- Capital Calls and Distributions will clearly delineate the following, investment capital, fees, recalled capital, return of capital, gains/ (losses), and carried interest.

7. Other factors determined by the IAC.

Hedge Fund Manager Selection

Hedge funds refer to a broad group of investment strategies, which can be utilized as a potent diversification tool to lower portfolio volatility and mitigate the severity of drawdowns. Over the long-term, we expect that our hedge funds will continue to produce attractive returns with lower volatility than long-only equity investments. To minimize strategy risk, the hedge fund allocation will be diversified among several strategies.

The following guidelines will serve as a basis for due diligence and the selection of hedge funds:

1. History

- Funds being offered by firms with proven and verifiable successful investment histories will be given preference. TTUS will only consider funds with at least a three-year track record, but a five-year history is preferred.
- Annual performance must be consistently above the median and preferably top quartile results over a three-to-five year period compared to similar managers from the same peer group. Abnormally high or smooth return streams for a given strategy may eliminate a manager from consideration.
- Firms must have a clearly described risk management program with an organizational structure and procedures that demonstrate successful implementation.

- Generally, first time funds will not be given serious consideration. Exceptions may be taken under consideration, if the following criteria are met:
 - Key Principals can provide a complete, successful and verifiable investment history attributable to themselves.
 - The fund's strategy in one which is a high priority for TTUS.
 - At that point in time, there is an absence of proven managers in a particular strategy.

2. Investment Size

- At the time of origination, the amount invested in an individual hedge fund must be equal to at least 2% of the total market value of the LTIF, and the TTUS ownership position must not be greater than 5% of the hedge fund's aggregate capital. In unique circumstances, staff might consider exceptions to these size parameters with prior approval of the IAC.

3. Strategy

- The strategy must fit within current portfolio needs in terms of diversification and expected returns.
- As leverage is inherent in many of these strategies, leverage will be used in a manner prudent for the given strategy. As a general rule, TTUS will favor managers and strategies which use low levels of leverage.

4. Personnel

- A stable team who has worked together where their interests are aligned for continued success is a must.
- Personnel will be evaluated on integrity and a "key man/person(s)" clause will be essential.

5. Terms

- Management fees should be adequate given the fund size and strategy to fund day to day operations.
- Carried Interest should be within industry norms for the strategy.
- Redemption terms should be appropriately matched with the investment strategy and the liquidity of the underlying securities.

6. Transparency

- The firm will have comprehensive, written valuation policies and procedures, consistent with best industry practice.
- Firms must utilize third-party fund administrators.
- Quarterly (or preferably Monthly) reports will be made available that disclose aggregate risk exposures, leverage measures and return attribution for the portfolio.
- Annual audits, prepared by a reputable accounting firm, are required and should include independent valuations for the portfolio.

7. Other factors determined by the IAC.

Texas Tech University System

Office of Investments

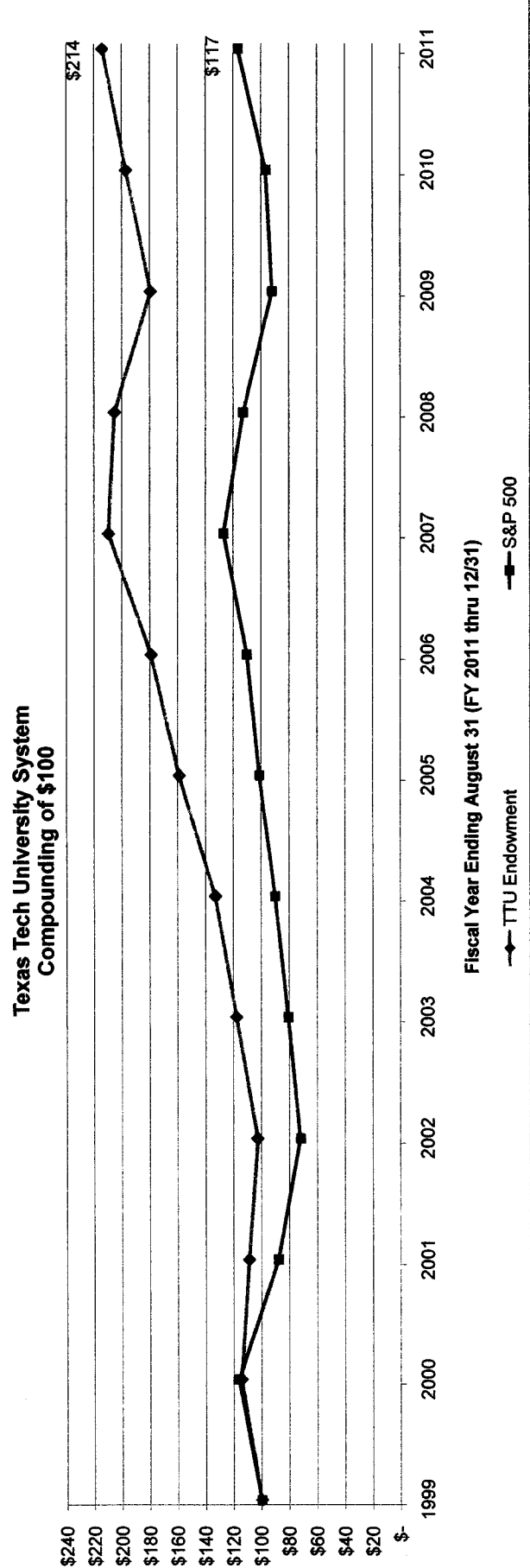
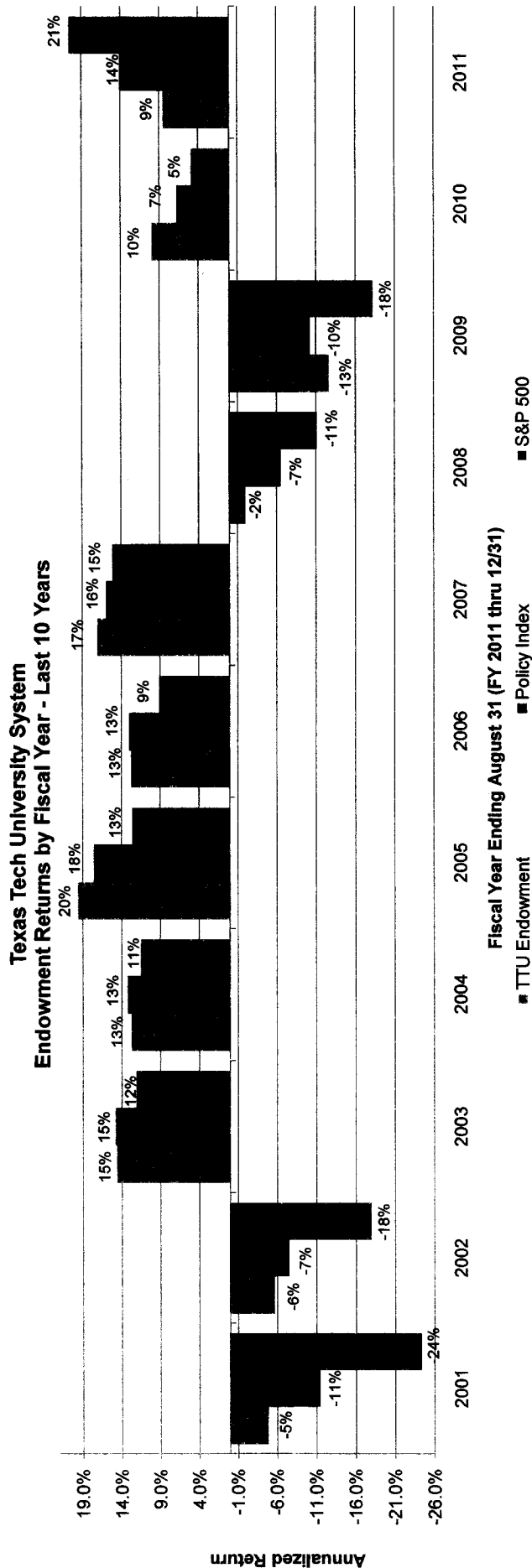
Endowment Report December 2010

Texas Tech University System

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Texas Tech University System Endowment Returns by Fiscal Year



Texas Tech University System

Performance by Asset Class

12/31/2010

Calendar Year Returns - Rate of Return (Inception to Dec-2010)										
	YTD 2010	2009 (A)	2008 (A)	2007 (A)	2006 (A)	2005 (A)	2004 (A)	2003 (A)	2002 (A)	2001 (A)
TTU Composite	11.19%	11.54%	-20.20%	11.17%	17.38%	11.61%	13.85%	28.69%	-8.99%	-0.97%
TTU Policy Index	13.15%	21.28%	-28.21%	9.64%	17.70%	10.01%	14.40%	28.30%	-9.45%	-5.23%
TTU Marketable	10.38%	17.26%	-26.38%	8.77%	17.46%	9.87%	13.89%	28.63%	-9.28%	-0.97%
TTU Domestic Equity	18.53%	27.65%	-36.22%	0.45%	15.94%	6.01%	14.03%	33.56%	-17.77%	
TTU Int'l Equity	13.11%	32.85%	-43.80%	16.93%	28.60%	23.51%	25.14%	43.55%	-11.73%	
TTU Equity	16.25%	31.40%	-37.78%	8.21%	21.17%	11.45%	18.24%	36.38%	-16.83%	
TTU Fixed Income	6.35%	1.06%	1.12%	6.14%	4.55%	2.83%	2.26%	3.39%	7.15%	
TTU Opportunistic	4.01%	14.59%	-6.58%	10.07%	11.65%	15.08%				
TTU Hedge Fund	8.40%	19.72%	-18.27%	10.15%	13.12%	11.24%	8.11%	8.51%		
Barclays Agg Bond	6.56%	5.93%	5.24%	6.96%	4.33%	2.43%	4.34%	4.11%	10.27%	8.42%
Barclays Inter Treasury	5.31%	-1.41%	11.36%	8.84%	3.50%	1.56%	2.02%	2.10%	9.29%	8.16%
Wilshire 5000	17.87%	29.42%	-37.34%	5.74%	15.87%	6.32%	12.62%	31.65%	-20.86%	-10.96%
HFRI FoFs	5.06%	10.12%	-21.28%	10.08%	10.13%	7.73%	6.19%	11.08%	2.15%	1.40%
MSCI EAFE	8.21%	32.46%	-43.06%	11.63%	26.86%	14.02%	20.70%	39.17%	-15.66%	-21.21%
MSCI Emerging Mkts	19.20%	79.02%	-53.18%	39.78%	32.59%	34.54%	25.95%	56.28%	-6.00%	-2.37%

Texas Tech University System

Performance by Asset Class

12/31/2010

Trailing Periods - Rate of Return (Inception to Dec-2010)

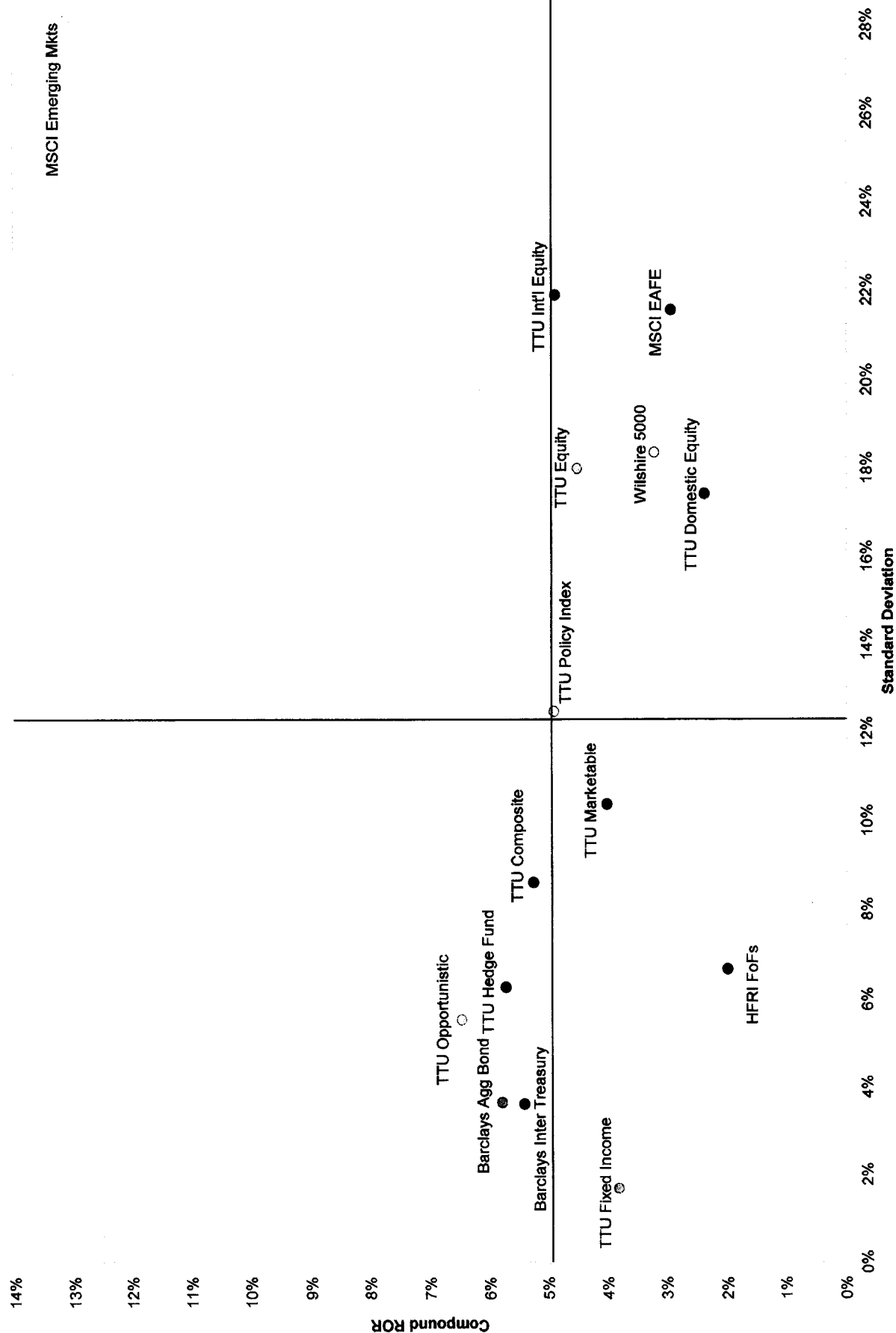
	Last 1 Months	Last 3 Months	Last 6 Months	Last 1 Years (A)	Last 2 Years (A)	Last 3 Years (A)	Last 5 Years (A)	Last 10 Years (A)
TTU Composite	3.50%	4.63%	10.66%	11.30%	11.42%	-0.31%	5.27%	6.66%
TTU Policy Index	6.00%	6.23%	16.07%	13.15%	17.15%	-0.50%	4.92%	5.82%
TTU Marketable	3.20%	4.84%	12.38%	10.38%	13.77%	-1.60%	4.01%	5.82%
TTU Domestic Equity	6.70%	12.18%	24.92%	18.53%	23.00%	-1.18%	2.36%	
TTU Int'l Equity	6.90%	5.86%	22.55%	13.11%	22.58%	-5.48%	4.89%	
TTU Equity	6.80%	8.78%	23.77%	16.25%	23.60%	-1.68%	4.50%	
TTU Fixed Income	-0.30%	-0.51%	2.61%	6.35%	3.67%	2.81%	3.82%	
TTU Opportunistic	1.70%	1.58%	6.09%	4.01%	9.17%	3.65%	6.47%	
TTU Hedge Fund	2.20%	4.15%	7.82%	8.40%	13.92%	1.98%	5.74%	
Barclays Agg Bond	-1.08%	-1.29%	1.16%	6.56%	6.25%	5.91%	5.80%	5.84%
Barclays Inter Treasury	-1.51%	-1.77%	0.53%	5.31%	1.89%	4.96%	5.43%	5.00%
Wilshire 5000	6.68%	11.65%	24.69%	17.87%	23.51%	-1.50%	3.21%	2.67%
HFRI FoFs	2.10%	3.34%	6.60%	5.04%	7.55%	-3.07%	2.00%	3.81%
MSCI EAFE	8.11%	6.65%	24.28%	8.21%	19.72%	-6.55%	2.94%	3.94%
MSCI Emerging Mkts	7.15%	7.36%	26.86%	19.20%	46.08%	-0.03%	13.11%	16.23%

Texas Tech University System

Risk/Return by Asset Class

12/31/2010

Risk/Return XY Scatterplot (5 - Years) (A)



Texas Tech University System

NACUBO Rankings

2010

	Performance Summary			
	1 Yr	3 Yr	5 Yr	10 Yr
NACUBO Endowment Study as of June 30, 2010				
All Endowments (817 Reporting)				
TTU Actual Returns	12.3%	-3.2%	4.5%	5.6%
Average Comparison Group Returns	11.9%	-4.2%	3.0%	3.4%
Percentile Ranking Shown	47.0%	33.4%	14.2%	9.0%
Peer Group \$500 million to \$1 billion Endowments (65 Reporting)				
TTU Actual Returns	12.3%	-3.2%	4.5%	5.6%
Average Comparison Group Returns	11.8%	-3.9%	3.5%	3.5%
Percentile Ranking Shown	46.2%	33.8%	24.6%	6.2%
Big 12 Endowments (12 Reporting)*				
TTU Actual Returns	12.3%	-3.2%	4.5%	5.6%
Average Comparison Group Returns	11.6%	-3.7%	3.7%	3.9%
Percentile Ranking Shown	58.3%	33.3%	33.3%	0.1%
\$1 billion Plus Endowments (52 Reporting)				
TTU Actual Returns	12.3%	-3.2%	4.5%	5.6%
Average Comparison Group Returns	12.2%	-3.5%	4.7%	5.2%
Percentile Ranking Shown	50.9%	45.3%	54.7%	32.1%

**University of Nebraska Foundation did not participate in the 2010 NACUBO Survey. Their results were added from their Annual Report available on their web site.*

NACUBO Endowment Study as of June 30, 2009				
All Endowments (842 Reporting)				
TTU Actual Returns	-16.4%	-0.8%	5.1%	5.2%
Average Comparison Group Returns	-18.7%	-2.5%	2.7%	4.0%
Percentile Ranking Shown	23.9%	20.2%	12.8%	21.6%
Peer Group \$500 million to \$1 billion Endowments (59 Reporting)				
TTU Actual Returns	-16.4%	-0.8%	5.1%	5.2%
Average Comparison Group Returns	-19.8%	-2.1%	3.6%	4.3%
Percentile Ranking Shown	13.6%	32.2%	24.6%	36.0%
Big 12 Endowments (12 Reporting)				
TTU Actual Returns	-16.4%	-0.8%	5.1%	5.2%
Average Comparison Group Returns	-19.4%	-1.7%	3.8%	4.3%
Percentile Ranking Shown	16.7%	25.0%	33.3%	30.0%
\$1 billion Plus Endowments (51 Reporting)				
TTU Actual Returns	-16.4%	-0.8%	5.1%	5.2%
Average Comparison Group Returns	-20.5%	-0.8%	5.1%	6.1%
Percentile Ranking Shown	9.8%	52.9%	45.1%	56.9%

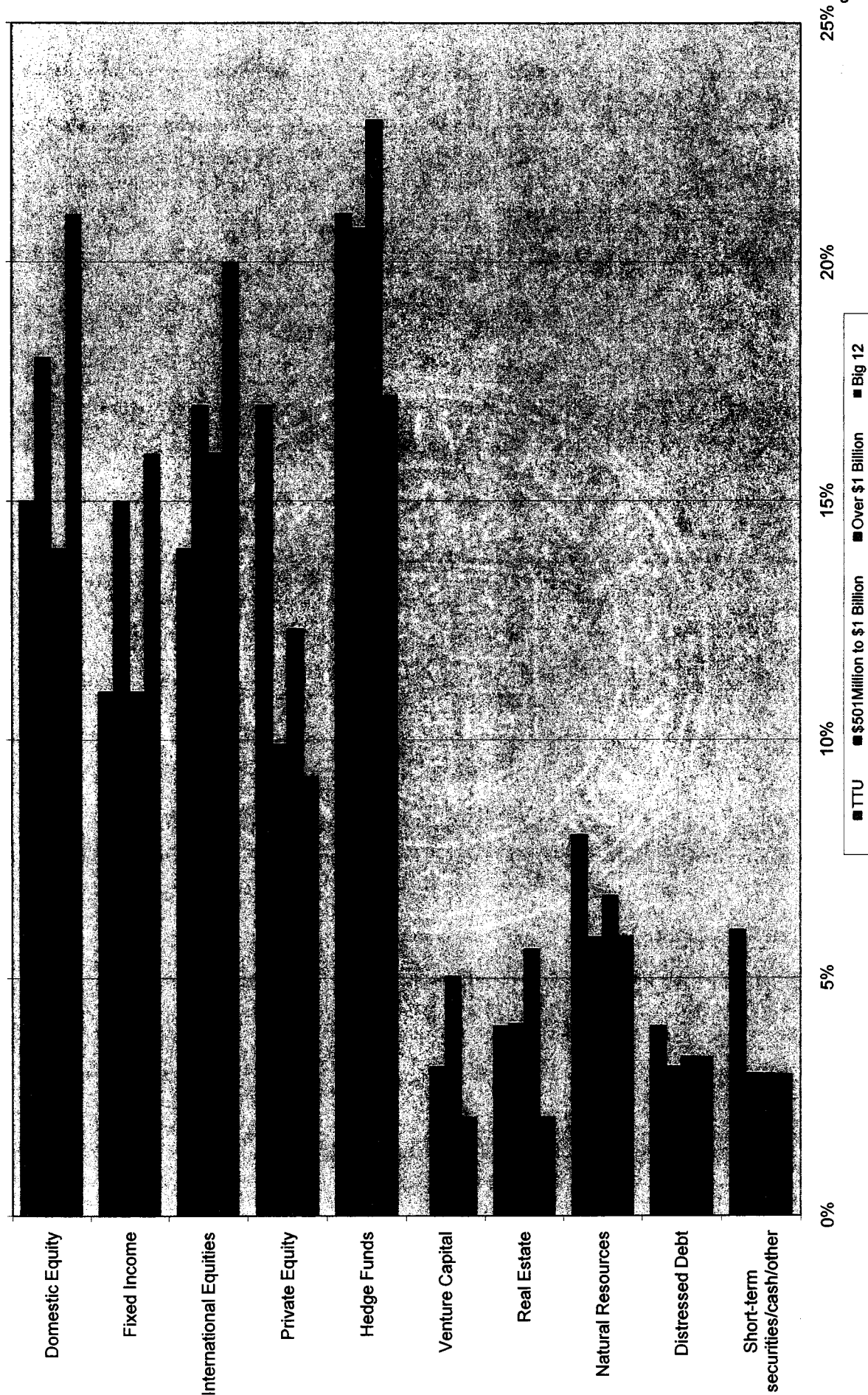
Texas Tech University System

Big 12 Rankings

2010

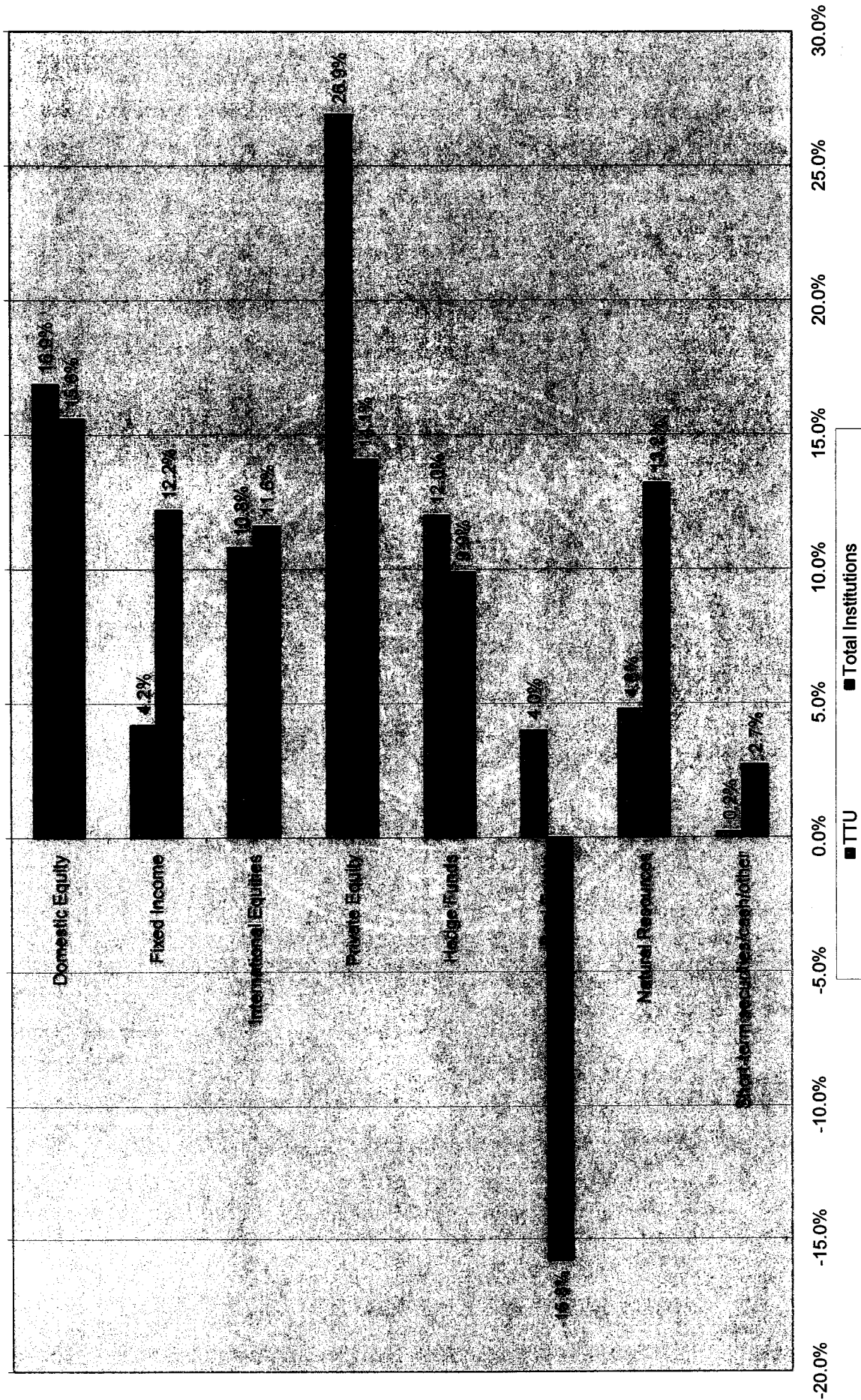
Big 12 Results		1 Year			3 Year			5 Year			10 Year		
		Return	NACUBO Rank	Big 12 Rank	Return	NACUBO Rank	Big 12 Rank	Return	NACUBO Rank	Big 12 Rank	Return	NACUBO Rank	Big 12 Rank
School	2009 Endowment Funds (\$000)												
Texas	\$ 14,052,220	16.85%	35	1	-2.52%	158	2	4.32%	100	5	4.75%	85	4
Texas A&M	\$ 5,738,289	14.03%	163	2	-4.43%	412	10	3.20%	246	8	3.71%	170	7
Kansas	\$ 1,054,739	13.75%	193	3	-4.74%	452	12	3.22%	239	7	3.75%	165	6
Nebraska	\$ 1,551,827	13.60%	211	4	-4.10%	362	7	2.80%	311	10	2.90%	262	9
Iowa State	\$ 508,875	12.88%	293	5	-4.43%	413	11	2.11%	488	12	1.79%	575	11
Oklahoma	\$ 968,482	12.40%	359	6	-3.00%	201	3	2.70%	341	11	1.00%	368	12
Texas Tech	\$ 775,224	12.30%	373	7	-3.20%	234	4	4.50%	90	4	5.60%	40	1
Colorado	\$ 665,442	12.08%	399	8	-2.34%	134	1	5.41%	50	1	5.01%	67	2
Missouri	\$ 974,900	11.40%	487	9	-4.40%	409	9	3.00%	218	9	2.80%	286	10
Kansas State	\$ 227,584	10.33%	581	10	-4.29%	391	8	3.49%	204	6	4.07%	130	5
Oklahoma State	\$ 495,071	8.70%	694	11	-3.70%	306	6	5.40%	51	2	4.90%	71	3
Baylor	\$ 871,966	0.40%	788	12	-3.20%	239	5	4.70%	80	3	3.70%	171	8
Big 12 Average		12.57%			-3.74%			3.65%			3.66%		
NACUBO Average		11.90%			-4.20%			3.00%			3.40%		

TTUS Asset Allocation vs. Peers Fiscal 2010



Data from 2010 NACUBO survey results

TTUS Asset Class Returns vs. Peers Fiscal 2010



Data from 2010 NACUBO survey results

Texas Tech University System Manager Rankings

12/31/2010

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Texas Tech University System

Manager Rankings

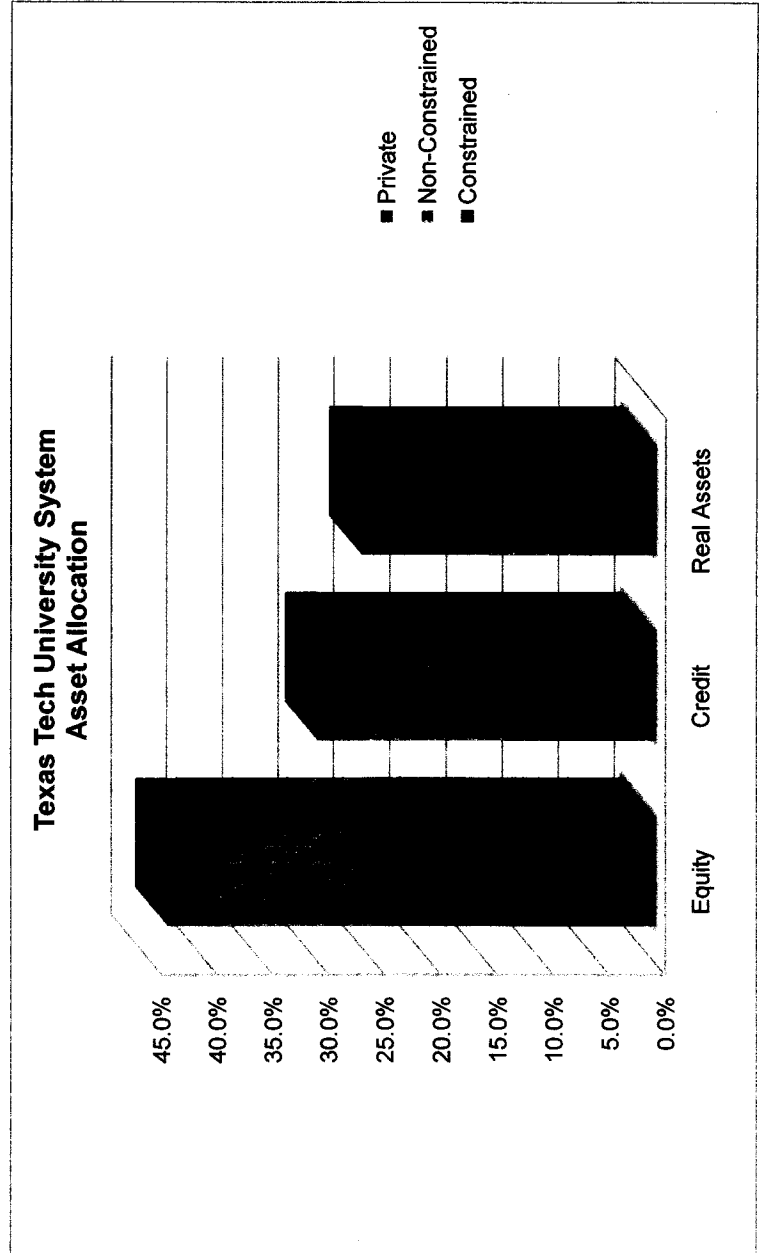
12/31/2010

								Ranking					
		Manager	Mandate	Date Hired	Positive	Neutral	Watch List	Rationale/Comments					
Hedge Funds													
Macro													
		Blenheim	Global Macro	Oct-09	✓								
Multi-Strategy Credit/Event													
		Davidson Kempner	Multi-Strategy	Dec-06		✓							
		King Street Capital	Credit	Jun-03	✓								
		Fir Tree	Credit	Jan-08	✓								
		Silver Point	Credit	Mar-08		✓			Strong year in 2009				
		Taconic	Multi-Strategy	Jun-03		✓							
		Wexford	Multi-Strategy	Dec-06	✓				Good diversifier to our HF portfolio				
Equity Low Net													
		Glenrock	Long/Short Equity	Jan-10		✓							
		Hunter Global	Long/Short Equity	Aug-09	✓								
Equity Moderate Net													
		Kingdon	Long/Short Equity	Mar-10	✓								
		Och Ziff Asia	Multi-Strategy	Jan-08					Potential strategy drift				
		Samlyn	Long/Short Equity	Jul-10	✓				New				
		Artha Emerging Markets	Long/Short Equity EM	Aug-10	✓				New				
		Discovery	Long/Short Equity International	Dec-10	✓				New				
Liquidating													
		Ariel	Long/Short Equity	Dec-02					Liquidating				
		Shepherd - Stark	Multi-Strategy	Mar-06					Liquidating				
Real Assets													
		Alicon	Real Estate	Jun-06		✓							
		CDK Realty	Real Estate	Oct-04					Regional malls in slow economy				
		Denham	Energy	Jun-08		✓							
		E2M	Real Estate	Feb-06		✓							
		Encap Energy	Energy	May-02	✓				Historically top quartile performer in E&P space				
		Natural Gas Partners	Energy	Mar-08	✓				Historically top quartile performer in E&P space				
		Savanna	Real Estate	Nov-07		✓			New				
		Siguler Guff	Distressed Real Estate	Aug-10	✓				New				
		Gresham	Commodities	Jul-10	✓				New				
		Wesley	Commodities	Apr-10		✓							
		Chilton	Natural Resources	Mar-10	✓								
		Wellington	Commodities	Jan-11	✓				Funding in January				
Private Equity													
		Goldman Sachs Vintage Funds	Secondaries	Aug-07	✓								
		Irving Place	Middle Mkt LBO	Aug-06					Style drift				
		Main Street Capital	SBIC	Sep-06					OK, converted to public company = liquidate				
		Oaktree Capital Management	Distressed	May-02	✓				Historically top quartile performer in distressed debt space				
		PEI	Secondaries	Mar-10	✓			✓	New				
		Reservoir Capital	Private Equity/Hedge Fund	Oct-05									
		Sterling Group	Middle Mkt LBO	May-03		✓							
		Stone Point Capital	Middle Mkt LBO - financials	Nov-04	✓								

Texas Tech University System Policy Asset Allocation Matrix

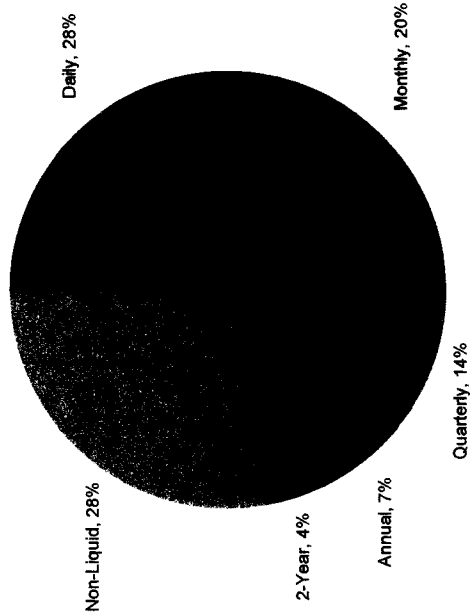
12/31/2010

	Constrained			Non-Constrained			Private			TOTAL		
	Target	Actual	Allowable Range	Target	Actual	Allowable Range	Target	Actual	Allowable Range	Target	Actual	Allowable Range
Equity	20.0%	23.6%	20-40%	15.0%	13.5%	10-20%	10.0%	7.1%	5-15%	45.0%	44.2%	35-75%
Domestic		11.3%	10-20%		9.0%	5-10%		7.1%	5-10%		27.4%	20-40%
International		12.2%	10-20%		4.5%	5-10%		0.0%	0-5%		16.7%	15-35%
Credit	10.0%	16.6%	10-15%	10.0%	12.0%	5-15%	10.0%	7.9%	5-10%	30.0%	36.5%	5-40%
Real Assets	5.0%	3.5%	5-10%	10.0%	4.7%	5-15%	10.0%	11.2%	5-10%	25.0%	19.4%	10-35%
TOTAL	35.0%	43.6%	35-65%	35.0%	30.2%	20-50%	30.0%	26.2%	15-35%	100.0%	100.0%	100.0%

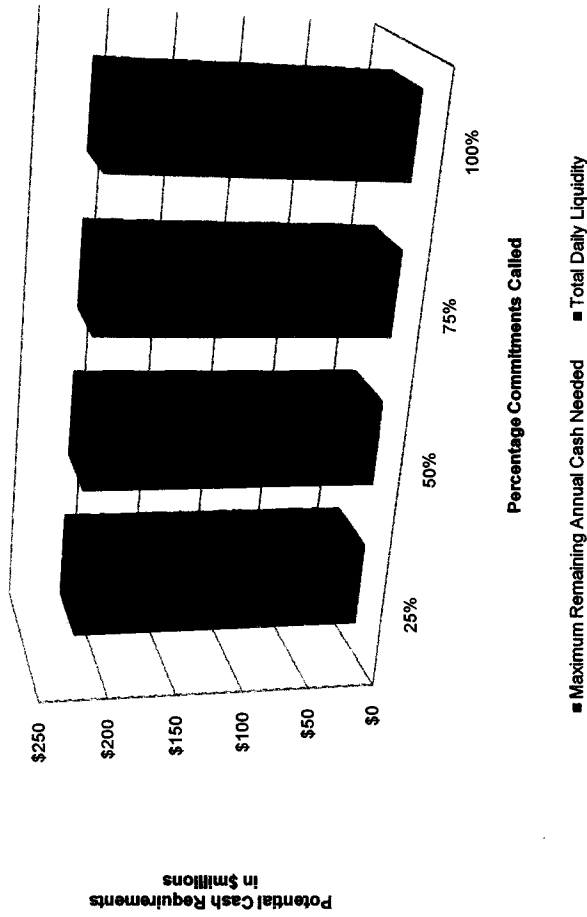


Texas Tech University System Investment Liquidity Summary 12/31/2010

Endowment Liquidity



Unfunded Commitments - Sensitivity Analysis



Endowment	Commitment	Capital Called	Distributions	Account Balance	Remaining Commitment
Daily	\$218,249,964	\$173,377,000	\$115,135,329	\$82,611,699	\$58,450,171
Monthly	\$157,982,526	\$196,000,000	\$137,187,858	\$65,687,192	\$55,905,304
Quarterly	\$107,161,787	\$369,377,000	\$252,323,188	\$134,185,972	\$114,355,474
Annual	\$55,724,952				
2-Year	\$34,081,502				
Non-Liquid	\$220,649,598				
Total Endowment	\$793,850,329				

Real Assets	\$173,377,000	\$115,135,329	\$68,498,779	\$82,611,699	\$58,450,171
Private Equity	\$196,000,000	\$137,187,858	\$65,687,192	\$132,995,053	\$55,905,304
Total Illiquid Assets	\$369,377,000	\$252,323,188	\$134,185,972	\$215,606,752	\$114,355,474
Annual Spending					
Unfunded Commitments - Sensitivity Analysis					
Maximum Remaining Annual Cash Needed					
Percentage of Daily Liquidity					
		25% Called	50% Called	75% Called	100% Called
		\$67,488,869	\$96,077,737	\$124,666,606	\$153,255,474
		31%	44%	57%	70%

Texas Tech University System Investment Liquidity Detail 12/31/2010

	Balance	% of LTI	Next Liquidity Date	Notice	Subsequent Liquidity Date	Redemption Frequency	Notice Period	Notes
Equity/Fixed Income								
Domestic Equity	90,101,216	11.3%						
First Eagle (ASB)	\$ 23,598,910	3.0%	Daily					
Jensen	\$ 21,116,936	2.7%	Daily					
Stratlem	\$ 21,032,698	2.6%	Daily					
Times Square	\$ 12,096,155	1.5%	Daily					
Westwood SMID	\$ 12,256,518	1.5%	Daily					
International Equity	97,141,838	12.2%						
Axiom	\$ 19,039,468	2.4%	Monthly					
IShares MSCI Emerging	\$ 8,472,653	1.1%	Daily					
Silchester	\$ 32,396,682	4.1%	Monthly					
Mondrian	\$ 17,469,844	2.2%	Monthly					
Westwood Emerging	\$ 19,763,191	2.5%	Monthly					
Fixed Income Fund	131,465,421	16.6%						
Cash	\$ 65,601,522	8.3%	Daily					
Pimco TR	\$ 54,074,573	6.8%	Daily					
Wellington EMD	\$ 11,541,329	1.5%	Monthly					
State Street Liq Trust	\$ 247,997	0.0%	Non-Liquid					
Opportunistic Funds	17,320,300	2.2%						
GMO GAAR	\$ 15,382,627	1.9%	Monthly					
Tennenbaum Capital	\$ 1,937,673	0.2%	Non-Liquid					
Total Equity/Fixed Income	336,028,774	42.3%						
Hedge Funds	201,819,702	25.4%						
Blenheim	\$ 14,891,880	1.9%	May-11	02/25/2011	Jun-11	Monthly	65 days	
Davidson Kempner	\$ 16,148,114	2.0%	Jun-11	03/28/2011	Sep-11	Quarterly	65 days	
Fir Tree	\$ 17,047,110	2.1%	Feb-12	11/03/2011	Feb-14	Rolling two years	90 days	
King Street	\$ 11,731,039	1.5%	Jun-11	03/03/2011	Jul-11	Monthly	90 days	
Silver Point	\$ 12,878,701	1.6%	Jun-11	03/03/2011	Jun-12	Annual	90 days	
Tacontic	\$ 9,794,735	1.2%	Jun-11	04/02/2011	Sep-11	Annual - 100% / Qtrly - 25%	60 days	
Wexford	\$ 17,034,392	2.1%	Apr-11	03/02/2011	May-11	Monthly	30 days	
Glenrock Global	\$ 17,520,443	2.2%	Jun-11	03/03/2011	Sep-11	Quarterly	90 days	
Hunter	\$ 15,822,313	2.0%	Jun-11	05/02/2011	Sep-11	Quarterly	30 days	
Kingdon	\$ 10,924,368	1.4%	Jun-11	05/02/2011	Sep-11	Qtrly (Red fee 5% yr1, 3% Yr 2)	30 days	
Samlyn	\$ 10,136,567	1.3%	Dec-11	10/17/2011	Jun-12	Bi-Ann (1yr lock/7% fee in yr2)	45 days	
OZ Asia	\$ 10,413,615	1.3%	Jun-11	04/17/2011	Jun-12	Annual	45 days	
Artha	\$ 10,308,701	1.3%	Dec-11	10/02/2011	Mar-12	Quarterly	60 days	1 Yr Lock
Discovery Global	\$ 14,950,018	1.9%	Jun-11	04/02/2011	Dec-11	Semi-annual	60 days	
Ariel	\$ 10,850,745	1.4%	Non-Liquid					
Shepherd	\$ 1,366,962	0.2%	Non-Liquid					
Real Assets	124,142,582							
Real Assets - Illiquid	74,386,951	9.4%						
Chilton	\$ 11,844,580	1.5%	Jun-11	05/01/2011	Sep-11	Quarterly	60 days	
Wesley	\$ 10,413,546	1.3%	Jun-11	04/01/2011	Sep-11	Quarterly	90 days	
Gresham	\$ 12,204,653	1.5%	Mar-11	02/24/2011	Jan-11	Monthly	5 days	
Wellington Commodities	\$ 15,292,854	1.9%						
Private Equity	131,859,271	16.6%						
Total Non-Liquid Assets	255,001,853	32.2%						
Grand Total	793,850,329							

Texas Tech University System

Real Assets & Private Equity Quarterly Update

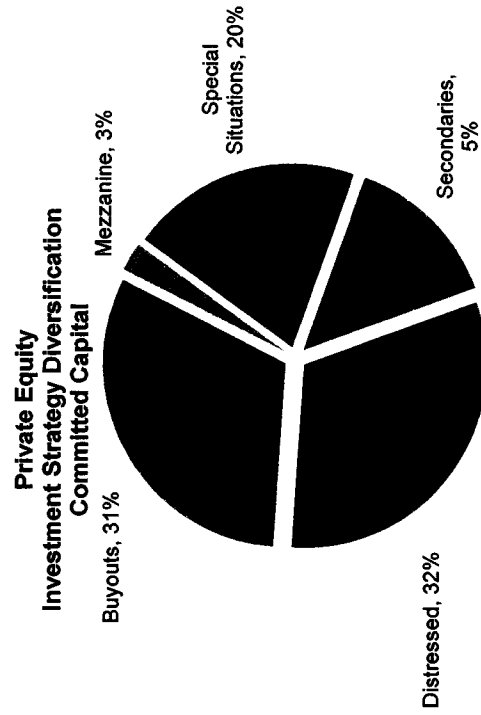
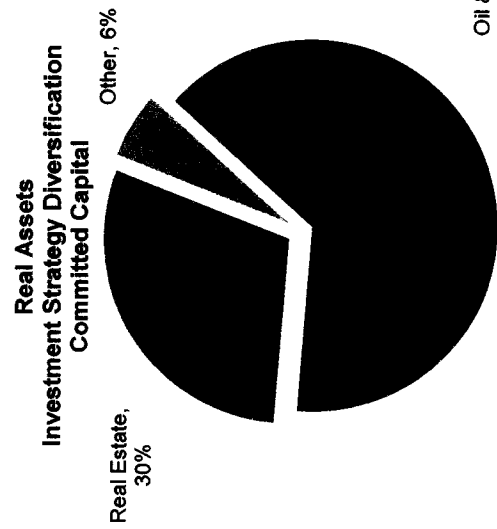
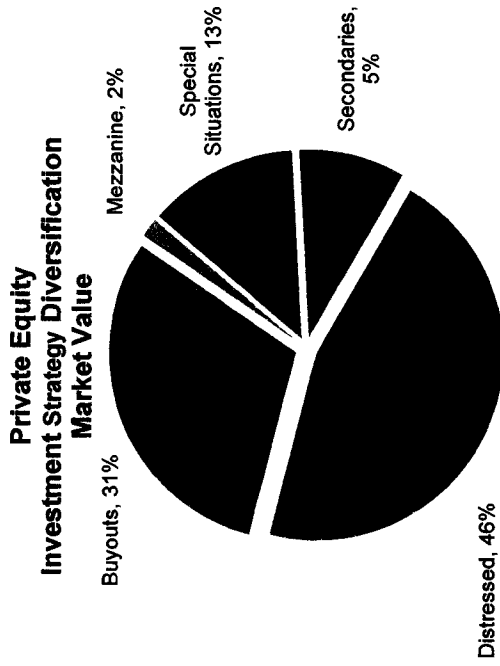
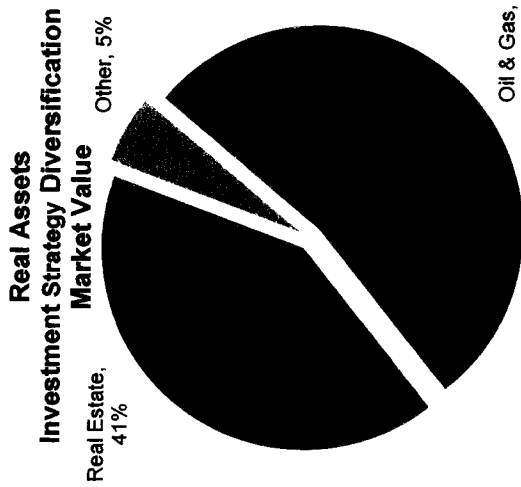
4Q thru 12/31/2010

	Vintage Year	Commitment	Total Capital Called	Qtr Beginning Market Value	Current Qtr Contributions	Current Qtr Distributions	Current Estimated MV
Non-Liquid Real Assets		\$ 173,377,000	\$ 115,135,329	\$ 78,278,475	\$ 9,064,525	\$ 12,956,049	\$ 74,386,951
Encap Energy Capital IV-B	2002	\$ 15,000,000	\$ 15,000,000	\$ 466,230	\$ -	\$ -	\$ 466,230
Encap Energy Capital V-B	2004	\$ 20,000,000	\$ 20,000,000	\$ 8,670,688	\$ -	\$ 4,841,611	\$ 3,829,077
CDK Realty	2004	\$ 11,377,000	\$ 11,585,500	\$ 12,841,199	\$ 40,500	\$ 7,180,000	\$ 5,701,699
E2M Partners	2006	\$ 10,000,000	\$ 9,462,524	\$ 7,865,816	\$ -	\$ -	\$ 7,865,816
Alcion Real Estate Partners Parallel Fund	2006	\$ 10,000,000	\$ 9,468,002	\$ 5,632,251	\$ 250,826	\$ -	\$ 5,883,077
Encap Energy Capital VI-B	2006	\$ 20,000,000	\$ 16,413,473	\$ 15,541,559	\$ 310,863	\$ -	\$ 15,852,422
Savanna Real Estate Fund	2007	\$ 10,000,000	\$ 9,021,723	\$ 7,529,777	\$ 200,000	\$ 35,632	\$ 7,694,145
Encap Energy Capital VII-B	2007	\$ 15,000,000	\$ 7,784,523	\$ 8,152,473	\$ 1,282,428	\$ 664,085	\$ 8,770,816
Natural Gas Partners IX	2007	\$ 12,000,000	\$ 6,515,503	\$ 5,871,507	\$ 1,297,792	\$ 234,721	\$ 6,934,578
Denham Commodity Partners V	2008	\$ 10,000,000	\$ 4,942,655	\$ 4,235,676	\$ 250,213	\$ -	\$ 4,485,889
EnCap Energy Infrastructure Fund	2009	\$ 15,000,000	\$ 4,626,426	\$ 1,471,299	\$ 2,616,902	\$ -	\$ 4,088,201
Siguler Guff	2010	\$ 10,000,000	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 2,500,000
Encap Energy Capital VIII-B	2010	\$ 15,000,000	\$ 315,000	\$ -	\$ 315,000	\$ -	\$ 315,000
Non-Liquid Private Equity		\$ 196,000,000	\$ 137,187,858	\$ 130,733,216	\$ 3,328,061	\$ 3,140,131	\$ 133,796,943
OCM Opportunities IVb	2002	\$ 5,000,000	\$ 5,000,000	\$ 637	\$ -	\$ -	\$ 637
Sterling Group Partners I	2003	\$ 6,000,000	\$ 4,395,116	\$ 1,982,535	\$ -	\$ -	\$ 1,982,535
OCM Principal Opportunities III	2004	\$ 10,000,000	\$ 10,000,000	\$ 7,335,710	\$ -	\$ -	\$ 7,579,881
Stone Point Capital Trident III	2004	\$ 15,000,000	\$ 14,808,302	\$ 15,329,841	\$ -	\$ -	\$ 15,329,841
Sterling Group Partners II	2005	\$ 6,000,000	\$ 5,849,229	\$ 4,174,236	\$ -	\$ 113,930	\$ 4,060,306
Reservoir Capital Overseas Partners II	2005	\$ 25,000,000	\$ 18,000,000	\$ 15,067,488	\$ -	\$ 158,600	\$ 14,908,888
OCM Principal Opportunities Europe	2006	\$ 5,000,000	\$ 4,144,907	\$ 6,973,843	\$ -	\$ -	\$ 7,025,016
Inving Place Capital MBP III	2006	\$ 12,000,000	\$ 7,324,984	\$ 4,933,205	\$ 2,310,552	\$ -	\$ 7,243,756
Main Street Capital II	2006	\$ 5,000,000	\$ 2,500,000	\$ 2,240,323	\$ -	\$ -	\$ 2,240,323
Goldman Sachs Vintage IV	2006	\$ 10,000,000	\$ 7,186,965	\$ 7,171,644	\$ -	\$ 258,513	\$ 6,913,131
OCM Principal Opportunities IV	2006	\$ 12,000,000	\$ 12,000,000	\$ 11,801,192	\$ -	\$ -	\$ 12,451,488
Stone Point Capital Trident IV	2007	\$ 15,000,000	\$ 11,890,564	\$ 13,425,064	\$ 113,849	\$ 1,056,006	\$ 12,482,907
OCM Opportunities VII	2007	\$ 5,000,000	\$ 5,000,000	\$ 4,316,622	\$ -	\$ -	\$ 4,677,978
OCM Opportunities VII-B	2007	\$ 20,000,000	\$ 18,000,000	\$ 26,020,044	\$ -	\$ -	\$ 27,563,368
Goldman Sachs Vintage V	2008	\$ 10,000,000	\$ 3,311,413	\$ 3,522,243	\$ 316,529	\$ -	\$ 3,838,772
OCM Principal Opportunities V	2009	\$ 5,000,000	\$ 1,500,000	\$ 1,437,851	\$ -	\$ -	\$ 1,463,328
Tennenbaum Capital Partners	2009	\$ 15,000,000	\$ 3,699,429	\$ 3,260,216	\$ -	\$ 1,322,543	\$ 1,937,673
PEI Secondary Fund	2010	\$ 7,500,000	\$ 2,039,828	\$ 1,257,640	\$ 487,500	\$ -	\$ 1,745,140
Stone Point Capital Trident V	2010	\$ 7,500,000	\$ 537,121	\$ 482,883	\$ 99,631	\$ 230,539	\$ 351,975

Texas Tech University System

Real Assets & Private Equity Allocations

12/31/2010

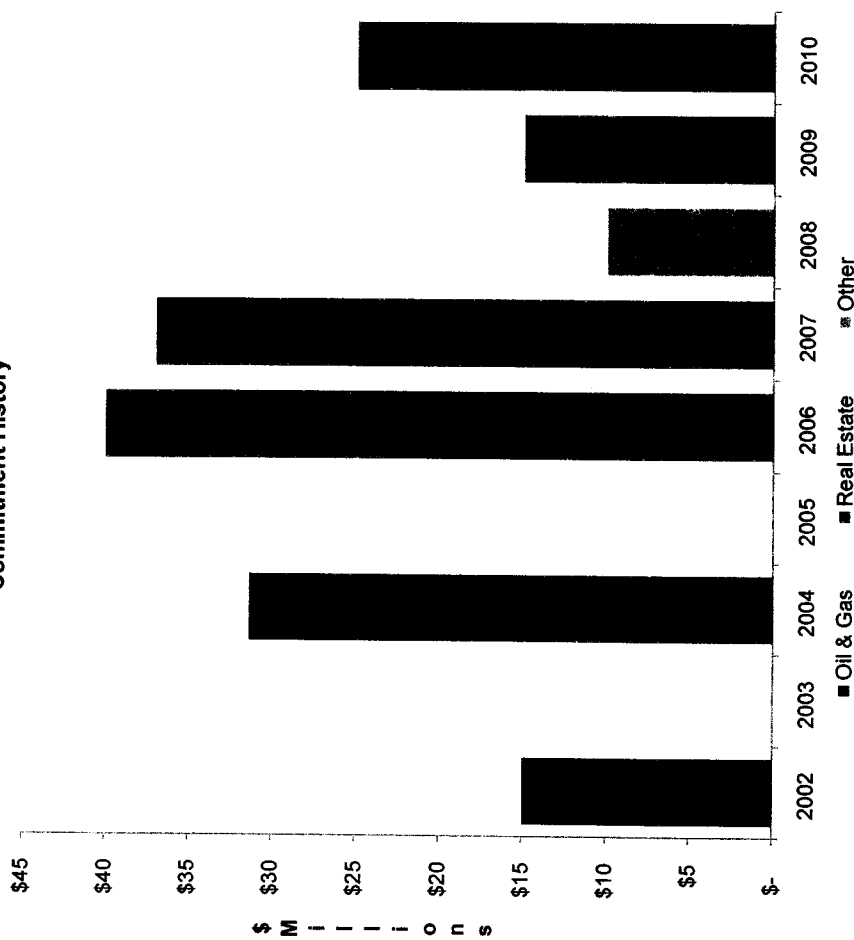


Texas Tech University System

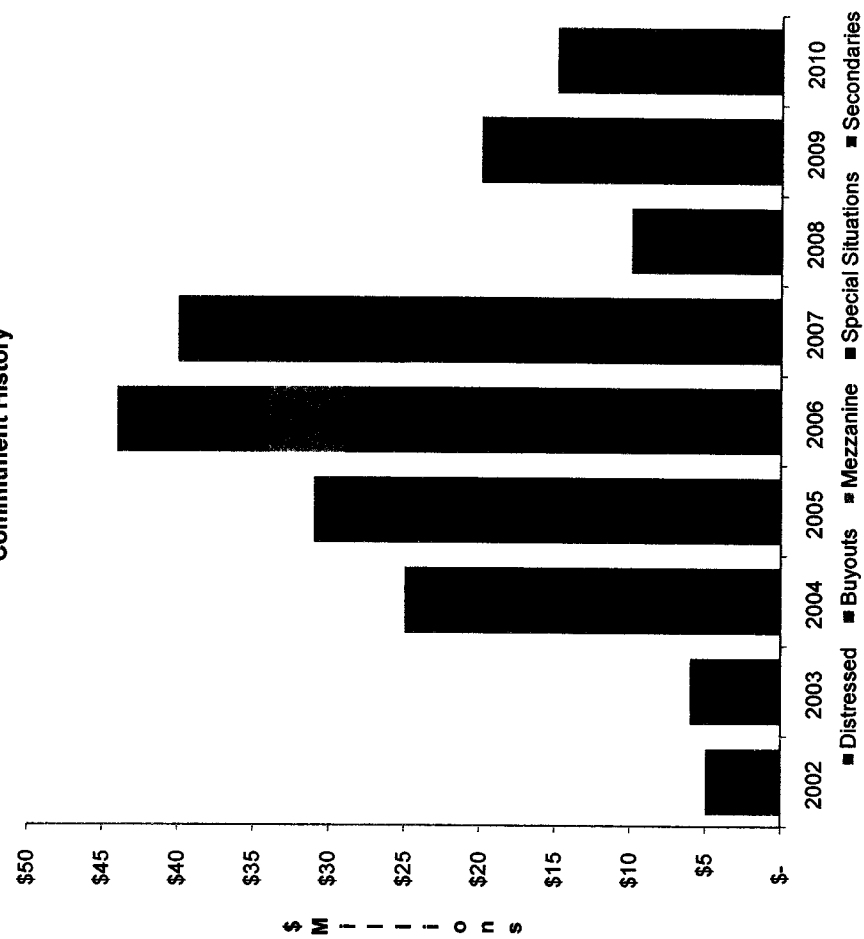
Real Assets & Private Equity History

12/31/2010

Real Assets
Commitment History



Private Equity
Commitment History



Texas Tech University System

Manager Leverage

12/31/2010

Traditional Asset Class	Market Value	Portfolio Weight	Long Exposure	Short Exposure	Net Exposure	Gross Exposure	Historical Leverage	
							11/30/2010	1.15
US Equity	90,101,216	11.35%	1.00	0.00	1.00	1.00	10/31/2010	1.13
International Equity	97,141,838	12.24%	1.00	0.00	1.00	1.00	09/30/2010	1.14
Fixed Income	131,465,421	16.56%	1.00	0.00	1.00	1.00	08/31/2010	1.10
Opportunistic	17,320,300	2.18%	1.00	0.00	1.00	1.00	07/31/2010	1.12
							06/30/2010	1.07
							05/31/2010	1.08
Real Assets								
Illiquid Real Assets	74,386,950	9.37%	1.00	0.00	1.00	1.00		
Chilton	\$ 11,844,580	1.49%	1.08	0.30	0.78	1.38		
Gresham	\$ 12,204,653	1.54%	0.79	0.41	0.39	1.20		
Wellington Commodities Fund	\$ 15,292,854	1.93%	1.00	0.00	1.00	1.00		
Wesley	\$ 10,413,546	1.31%	1.29	0.48	0.81	1.77		
Real Assets Total	124,142,582	15.64%	1.01	0.11	0.90	1.12		
Private Equity	131,859,271	16.61%	1.00	0.00	1.00	1.00		
Hedge Funds								
Ariel	\$ 10,850,745	1.37%	1.00	0.00	1.00	1.00		
Glenrock	\$ 17,520,443	2.21%	0.82	0.72	0.10	1.54		
King Street Capital	\$ 11,731,039	1.48%	0.34	0.12	0.22	0.46		
Kingdon	\$ 10,924,368	1.38%	0.92	0.37	0.55	1.29		
Taconic	\$ 9,794,735	1.23%	1.14	0.47	0.67	1.61		
Shepherd - Stark	\$ 1,366,962	0.17%	1.10	0.75	0.35	1.85		
Davidson Kempner	\$ 16,148,114	2.03%	0.84	0.23	0.61	1.08		
Fir Tree	\$ 17,047,110	2.15%	1.16	1.09	0.07	2.25		
Oz Asia	\$ 10,413,615	1.31%	1.30	1.07	0.23	2.37		
Hunter Global	\$ 15,822,313	1.99%	1.30	0.80	0.50	2.10		
Blenheim	\$ 14,891,880	1.88%	1.62	1.36	0.26	2.98		
Artha	\$ 10,308,701	1.30%	0.76	0.49	0.28	1.25		
Discovery Global Opp Fund	\$ 14,950,018	1.88%	1.15	0.92	0.24	2.07		
Samlyn	\$ 10,136,567	1.28%	1.16	0.83	0.33	1.99		
Silver Point	\$ 12,878,701	1.62%	1.11	0.61	0.50	1.71		
Wexford	\$ 17,034,392	2.15%	0.91	0.27	0.64	1.18		
Hedge Funds Total	201,819,702	25.43%	1.06	0.64	0.42	1.70		
Total LTIF	793,850,329	100%	1.01	0.20	0.80	1.20		

Note: Leverage is calculated at the fund level.
Private Equity & Real Assets include Statement balance of 9/30/2010 and call & dist thru 12/31/2010

Appendix I



Texas Tech University System
Preliminary Investment Performance "Flash" Report
 Periods Ending 12/31/2010

Annualized Returns

Weight in Fund	Last Month	Last 3 Months	Fiscal YTD ³	Last Year	Three Years	Five Years	Seven Years	Ten Years	Since Inception	Inception Date	Ending Market Value	Cont./Dstr. For Qtr	Adjusted Market Value
100.0%	3.6%	4.0%	8.8%	11.4%	-0.3%	5.3%	7.3%	8.7%	8.8%	Aug-06	\$782,735,317	\$2,168,000	\$784,903,317
	3.5%	4.7%	8.8%	11.3%	-0.4%	5.1%	7.1%	8.8%	8.8%				
Composite (Gross)	3.3%	5.0%	10.2%	10.2%	-1.8%	n/a	n/a	n/a	n/a				
Composite (Net)	4.0%	6.6%	12.2%	11.4%	-1.0%	4.6%	6.7%	5.7%	8.0%				
Allocation Index	6.0%	6.3%	13.9%	11.5%	-0.2%	5.1%	6.5%	n/a	n/a				
Traditional Policy Index													
Thematic Policy Index*													
Marketable Securities (Gross)	3.2%	4.0%	9.5%	10.8%	-1.8%	4.0%	6.2%	8.5%	8.5%	Aug-06	\$385,452,720	\$0	\$385,452,720
Marketable Securities (Net)	3.2%	4.8%	9.4%	10.3%	-1.7%	3.8%	6.0%	5.7%	7.8%				
Allocation Index	2.7%	3.9%	8.5%	8.3%	-2.4%	n/a	n/a	n/a	n/a				
Policy Index	5.1%	6.9%	14.1%	11.6%	-1.7%	4.2%	6.3%	5.4%	7.8%				
Total Domestic Equity	6.7%	12.3%	22.6%	18.7%	-1.4%	3.0%	4.1%	n/a	8.1%	Aug-06	\$95,351,246	\$0	\$95,351,246
Windsor 5000	8.9%	11.0%	22.0%	17.2%	-1.9%	n/a	n/a	2.6%	13.8%				
Stratlem & Company	4.5%	6.3%	14.1%	11.0%	n/a	n/a	n/a	n/a	13.8%	Oct-08	\$21,032,697		
First Eagle	8.4%	17.8%	29.2%	24.0%	n/a	n/a	n/a	n/a	15.8%	Oct-08	\$23,598,910		
Jensen Investment Mgmt	6.0%	9.4%	18.6%	12.7%	1.1%	n/a	n/a	n/a	0.7%	Nov-07	\$21,116,936		
S&P 500	6.7%	10.8%	20.6%	15.1%	-2.9%	2.3%	3.9%	1.4%					
Times Square Smid Growth	7.1%	14.9%	27.8%	23.8%	n/a	n/a	n/a	n/a	30.6%	Jul-09	\$12,096,155		
Russell 2500 Growth	7.5%	16.0%	31.4%	28.9%	2.2%	5.6%	7.2%	4.2%	31.8%				
Westwood Smid Value	8.2%	16.8%	27.5%	27.8%	n/a	n/a	n/a	n/a	27.7%	Sep-09	\$12,256,518		
Russell 2500 Value	7.7%	13.8%	25.1%	24.8%	2.7%	3.8%	6.8%	8.5%	23.8%				
Total International Equity	6.3%	6.9%	16.4%	13.3%	-4.9%	4.5%	5.3%	n/a	8.3%	Jul-01	\$97,141,838	\$0	\$97,141,838
MSCI AC World ex USA (gross)	7.0%	7.3%	17.9%	14.8%	-4.6%	5.3%	5.1%	6.0%	8.2%				
Axiom Int'l Equity Fund II	6.8%	8.8%	20.9%	7.4%	n/a	n/a	n/a	n/a	-3.3%	Jul-08	\$19,039,468		
MSCI AC World ex USA (net)	7.8%	7.2%	17.9%	11.2%	-5.0%	4.8%	8.6%	5.5%	-0.5%	Jul-08	\$32,396,682		
Silchester Int'l Value Equity	8.1%	6.1%	14.0%	15.1%	n/a	n/a	n/a	n/a	7.8%	Jul-08	\$19,763,191		
MSCI EAFE	7.6%	6.6%	17.1%	7.8%	-7.0%	2.5%	6.4%	3.5%	-2.8%	Sep-09	\$8,472,653		
Westwood Emerging	6.4%	4.4%	19.0%	24.3%	n/a	n/a	n/a	n/a	24.7%	Nov-09	\$17,469,844		
IShares MSCI Emerging	6.4%	6.4%	18.9%	15.8%	n/a	n/a	n/a	n/a	17.7%	Dec-09			
Mondrian Emerging	4.6%	3.9%	12.3%	13.1%	n/a	n/a	n/a	n/a	16.5%				
MSCI Emerging Mkts	7.1%	7.3%	19.3%	18.9%	-0.3%	12.8%	17.4%	15.9%					
Total Equity	6.8%	9.3%	19.3%	16.2%	-3.9%	1.3%	7.0%	n/a	8.0%	Jul-01	\$197,343,084	\$0	\$197,343,084
Total Opportunistic	1.7%	1.7%	4.8%	4.0%	3.4%	2.3%	n/a	n/a	8.3%	Mar-04	\$15,382,682		
S&P 500	6.7%	10.8%	20.6%	15.1%	-2.9%	2.3%	3.9%	1.4%					
GMO GAAR	1.9%	1.9%	6.3%	3.8%	3.8%	6.8%	n/a	n/a	5.9%				
MSCI AC World	7.3%	8.7%	19.1%	12.7%	-4.3%	3.4%	6.1%	3.2%	7.6%				
CPI +5%	0.9%	2.1%	2.6%	6.5%	6.4%	7.2%	7.6%	7.4%					
Tennenbaum Capital Partners, LLC	0.2%		\$15,000,000	\$4,074,164	\$3,040,688	0.4	1.7%				\$1,718,267		



Texas Tech University System
Preliminary Investment Performance "Flash" Report
Periods Ending 12/31/2010

Annualized Returns

Weight in Fund	Last Month	Last 3 Months	Fiscal YTD ³	Last Year	Three Years	Five Years	Seven Years	Ten Years	Since Inception	Inception Date	Ending Market Value	Cont./Dstr. For Qtr	Adjusted Market Value
16.5% Total Fixed Income	0.5%	0.0%	0.3%	8.4%	2.8%	3.8%	3.5%	n/a	3.5%	Jul-01	\$13,677,377	\$0	\$13,677,377
Barclays Aggregate	-1.1%	-1.3%	-1.2%	6.5%	5.9%	5.8%	6.1%	5.8%	5.8%				
0.0% SS&A Liquidating Trust	0.4%	0.7%	0.8%	5.1%	n/a	n/a	n/a	n/a	5.4%	May-09	\$247,997		\$247,997
8.3% Cash	0.0%	0.0%	0.0%	0.2%	1.2%	2.6%	2.4%	n/a	2.1%	Mar-02	\$65,601,522		\$65,601,522
6.8% Pimco Total Return	-0.5%	-0.9%	-0.2%	8.8%	0.8%	n/a	n/a	2.4%	2.2%	Oct-09	\$53,582,930		\$53,582,930
BC Aggregate	-1.1%	-1.3%	-1.2%	6.5%	5.9%	5.8%	5.1%	n/a	5.3%				
1.5% Wellington EMD	-0.2%	-1.3%	1.0%	13.3%	n/a	n/a	n/a	n/a	12.8%	Nov-09	\$11,541,328		\$11,541,328
JP Morgan EMBI	-0.3%	-1.8%	-0.2%	12.0%	8.6%	8.4%	9.2%	10.3%	11.4%				
25.5% Total Hedge Fund	2.2%	4.2%	6.5%	8.5%	2.0%	5.7%	6.3%	n/a	9.5%	May-02	\$302,115,179	\$0	\$302,115,179
Windsor Fund of Funds	2.0%	5.4%	5.9%	5.5%	-2.0%	2.4%	2.5%	4.1%	7.2%				
90 Day T-Bills +4%	0.4%	1.0%	1.4%	4.1%	4.6%	6.4%	5.8%	6.4%	8.1%				
1.5% King Street Capital	0.6%	1.7%	3.1%	5.6%	9.8%	12.2%	11.5%	n/a	12.3%	May-03	\$11,875,210		\$11,875,210
2.0% Davidson Kempner Inst Pkrs	1.2%	1.9%	3.2%	9.2%	5.8%	n/a	n/a	n/a	5.9%	Dec-06	\$16,148,114		\$16,148,114
2.2% Fir Tree Int'l Value Fund	4.8%	8.4%	13.3%	16.5%	n/a	n/a	n/a	n/a	4.5%	Jan-08	\$17,047,110		\$17,047,110
1.8% Silver Point Capital	2.4%	5.0%	7.3%	20.5%	n/a	n/a	n/a	n/a	9.6%	Mar-08	\$12,879,827		\$12,879,827
1.2% Taconic Offshore Fund	0.5%	0.4%	0.9%	4.1%	2.9%	5.8%	7.1%	n/a	7.5%	May-03	\$9,793,040		\$9,793,040
2.2% Glenrock Global Partners	1.5%	1.3%	1.2%	3.1%	n/a	n/a	n/a	n/a	3.1%	Dec-09	\$17,520,443		\$17,520,443
2.0% Hunter Global Long/Short Equity	0.9%	3.3%	4.8%	2.4%	n/a	n/a	n/a	n/a	4.3%	Sep-09	\$15,822,313		\$15,822,313
1.4% M. Kingdon Offshore	3.1%	5.2%	8.3%	n/a	n/a	n/a	n/a	n/a	9.2%	Mar-10	\$10,924,481		\$10,924,481
1.3% Saniyn Capital	2.8%	5.0%	8.0%	n/a	n/a	n/a	n/a	n/a	8.1%	Jun-10	\$10,136,567		\$10,136,567
1.3% OZ Asia Overseas Fund	0.9%	5.3%	7.0%	10.5%	n/a	n/a	n/a	n/a	4.8%	Jan-08	\$10,505,530		\$10,505,530
1.9% Artha Emerging Markets Fund	-0.7%	0.1%	3.1%	n/a	n/a	n/a	n/a	n/a	3.1%	Aug-10	\$10,308,701		\$10,308,701
Discovery Global Opportunity	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Dec-10	\$15,000,000		\$15,000,000
2.1% Wexford Offshore	2.3%	5.4%	9.0%	7.8%	6.0%	n/a	n/a	n/a	7.7%	Dec-06	\$16,921,232		\$16,921,232
1.9% Blenheim Global Macro	10.9%	17.0%	28.8%	18.5%	n/a	n/a	n/a	n/a	24.5%	Oct-09	\$14,891,880		\$14,891,880
HFRI Fund of Funds	2.0%	3.4%	5.8%	5.5%	-2.6%	2.4%	3.7%	4.1%					
90 Day T-Bills +4%	0.4%	1.1%	1.4%	4.1%	4.8%	6.4%	6.4%	6.4%					
0.2% Shepherd Investments	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-0.7%	Feb-06	\$1,732,269		\$1,732,269
1.3% Ariel Fund ²	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Dec-02	\$10,608,462		\$10,608,462
Alternatives Assets													
16.3% Total Real Assets	4.6%	9.3%	12.3%	17.8%	8.8%	7.2%	n/a	n/a	14.3%	Aug-06	\$13,307,383	\$1,308,000	\$13,307,383
9.9% Illiquid Real Assets	0.9%	4.8%	2.6%	6.8%	8.4%	n/a	n/a	n/a	7.8%				
1.5% Chilton Global Natural Resources	n/a	15.4%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Aug-06	\$78,278,475		\$78,278,475
1.3% Wesley Capital	5.9%	7.7%	21.7%	n/a	n/a	n/a	n/a	n/a	18.5%	Mar-10	\$11,847,675		\$11,847,675
1.5% Gresham ETAP	1.6%	7.7%	8.5%	n/a	n/a	n/a	n/a	n/a	4.2%	Apr-10	\$10,413,546		\$10,413,546
1.9% Wellington Commodities	10.0%	15.1%	23.4%	n/a	n/a	n/a	n/a	n/a	22.0%	Jul-10	\$12,204,653		\$12,204,653
18.1% Total Private Equity	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Dec-10	\$15,292,854		\$15,292,854
\$28 ¹ 600 +5%	4.7%	4.7%	3.8%	12.4%	5.5%	13.4%	15.3%	n/a	13.7%	Aug-06	\$127,308,425	\$1,308,000	\$129,925,411
	7.1%	12.7%	22.5%	20.6%	3.0%	7.4%	9.0%	0.5%	9.2%				

Notes:

1. Performance is net of fee unless otherwise indicated
2. Estimated valuation pending the orderly liquidation of the fund
3. FYTD starts September 1st.
4. Reflects as of market value of Illiquid Real Assets and Private Markets only
5. Reflects a thematic allocation of 60% MSCI World, 30% Citi WGBI and 10% DJ UBS Commodity Index



NEPC, LLC

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2011

PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMTS	STATUS AS OF FEB 12	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
		TOTAL ENGAGEMENT HOURS AVAILABLE	20,100					
		REQUIRED AUDITS						
Required	ALL	State Auditor's Office Miscellaneous Projects	Miscellaneous (assist)	20	(10)			10
		TTU: 2010 Statewide Financial Audit	Financial (assist)	5	In Progress	2	1	2
		HSC: 2010 Statewide Financial Audit	Financial (assist)	5	In Progress	4	1	0
Required	TTUS	Texas Tech University Foundation	Financial (assist)	120	Complete	124		(4)
Required	TTUS	Regents, Chancellor, & Presidents Travel and Credit Cards	Compliance (assist)	20	Complete	17		3
Required	TTUS	Office of Audit Services Annual Report	Compliance	30	Complete	22		8
Required	TTUS	Office of Audit Services Annual Plan	Compliance	100				100
Required	TTUS	Office of Audit Services GAGAS Quality Assurance Activities Review	Compliance	60				60
Required	TTU	Texas Higher Education Coordinating Board ARP/ATP Grants	Compliance	150	Complete	195		(45)
Required	TTU	NCAA Compliance	Compliance	400	In Progress	136	264	0
Required	TTU	Athletics Financial Review	Financial (assist)	240	Complete	456		(216)
Required	TTU	Joint Admission Medical Program Grants	Compliance	60	Complete	74		(14)
Required	TTU	KOHM-FM	Financial (assist)	300	Complete	247		53
Required	TTU	Football Attendance Certification	Compliance	10	Complete	9		1
Required	HSC	Texas Higher Education Coordinating Board ARP/ATP Grants	Compliance	120	Complete	158		(38)
Required	HSC	Texas Higher Education Coordinating Board Residency Grants	Compliance	80	Complete	81		(1)
Required	HSC	Correctional Managed Health Care Committee Contract	Compliance	200				200
Required	HSC	Joint Admission Medical Program Grants	Compliance	60	Complete	116		(56)
Required	ASU	Carr Foundation	Financial (assist)	20	Complete	1		19
Required	ASU	Joint Admission Medical Program Grants	Compliance	60	Complete	97		(37)
New	ASU	Athletics Financial Review	Financial (assist)	240	Complete	260		(20)
		TOTALS FOR REQUIRED AUDITS	2,050	240		1,999	266	25
		AUDITS IN PROGRESS AT AUGUST 1, 2010						
Prior Year	TTUS	Technology Transfer/Commercialization	Follow-Up/Compliance	20	Complete	151		(131)
Prior Year	TTU & HSC	Payroll Processes	Operational/Financial	360	Complete	249		111
Prior Year	TTU	Federal American Recovery & Reinvestment Act (ARRA) Funds	Controls/Compliance	330	Complete	425		(95)
Prior Year	TTU	NCAA Compliance	Compliance	10	Complete	5		5
Prior Year	TTU	Restricted Research Expenditures--FY 2010	Financial/Compliance	400	Complete	593		(193)
Prior Year	TTU	SAO: Veterans' Services	Compliance	2	Complete			2
Prior Year	HSC	SAO: Correctional Managed Health Care	Financial	2	Complete	1		1
Prior Year	HSC	Correctional Managed Health Care Committee Contract	Compliance	30	Complete	60		(30)
Prior Year	HSC	El Paso Research Funds	Operational/Controls	40	Complete	40		0
Prior Year	HSC	El Paso IT General Controls Review	IT/Controls	415	Complete	278		137
Prior Year	HSC	Xtender and Laserfiche Security	IT/Controls	236	Complete	319		(83)
Prior Year	ASU	College of Fine Arts	Operational	15	Complete	15		0
Prior Year	ASU	Electronic Forms Implementation	IT/Controls	328	Complete	191		137
Prior Year	ASU	Oracle Imaging System Security	IT/Controls	175	Complete	135		40
Prior Year	ASU	State Comptroller's Office Post-Payment Audit	Compliance	1	Complete			1
Prior Year	ALL	Wrap-up on Audits Included in August BOR Report		11	Complete			11
		TOTALS FOR AUDITS IN PROGRESS	2,375	-		2,311	-	(87)
		UNPLANNED SPECIAL PROJECTS AND INVESTIGATIONS						
		Total Hours Budgeted for Special Projects & Investigations	4,000	(847)				3,153
		IN PROGRESS AT AUGUST 1, 2010						
Special	TTU	Animal and Food Sciences Follow-Up	Special	260	Complete	255		5
Special	TTU	Effort Reporting	Special	7	Complete	7		0
Special	TTU	Men's and Women's Track Special	Special	62	Complete	64		(2)
Special	HSC	El Paso Baby Cafe	Special	135	Complete	135		0
		BEGUN AFTER AUGUST 1, 2010						
Special	TTU	RCOBA Endowment Special	Special	175	Complete	172		3
Special	N/A	TeamMate R9 Migration	Special	123	Complete	123		0
Special	ASU	SAO Hotline Report: ASU Financial Aid	Special	19	Complete	19		0
Special	N/A	Miscellaneous Hotline Projects	Special	66	In Progress	72		(6)
		SPECIAL PROJECTS AND INVESTIGATIONS TOTALS	4,000	847		847	-	3,153
		HIGHEST PRIORITY						
Special	TTUS	Banner Security	IT/Controls	700	In Progress	3	697	0
Special	TTU	Responsibility Center Management	Management Advisory	500				500
Special	TTU	Honors College	Financial/Operational	300	In Progress	344	10	(54)
Special	TTU	Academic Department Reconciliation Processes	Management Advisory	400	In Progress	14	386	0
Special	HSC	Grant Accounting and Reporting Processes	Operational/Compliance	450	150 In Progress	639	48	(87)
Special	HSC	Time and Effort Reporting System	Compliance	400	(400) Cancelled			0
Special	HSC	School of Pharmacy Research Funding	Financial/Compliance	400	In Progress	275	125	0
Special	HSC	El Paso Center of Excellence for Diabetes and Obesity	Financial/Operational	350	On Hold	11	339	0
Special	HSC	El Paso Center of Excellence for Neurosciences	Financial/Controls		400 Complete	552		(152)
Special	ASU	Instructional Enhancement Fee	Financial/Compliance	350				350
Special	ASU	Office of Institutional Research & Effectiveness	IT/Controls/Operational	400	In Progress	90	310	0
		HIGHEST PRIORITY TOTALS	4,250	150		1,928	1,915	557

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2011

PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMTS	STATUS AS OF FEB 12	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
MODERATE PRIORITY								
2	TTU	Xtender Security	IT/Controls	300	Complete	263		37
2	TTU	Center for Professional Development	Financial/Operational	400				400
2	TTU	Grade Reporting Process	IT/Controls	400	Complete	365		35
2	HSC	Lubbock School of Medicine	Financial/Operational	500				500
2	HSC	Information Technology Governance	Governance/IT	600	In Progress	24	576	0
2	HSC	President's Office	Management Advisory	400				400
2	HSC	El Paso Property Inventory Processes	Operational/Compliance	300	Complete	246		54
2	HSC	El Paso Department of Internal Medicine	Financial/Compliance	350				350
2	ASU	College of Sciences	Financial/Operational	350	In Progress	8	342	0
MODERATE PRIORITY TOTALS			3,600	-		906	918	1,776
LOWER PRIORITY								
3	ALL	Audit Report Follow-Up Procedures and Reporting	Follow-Up	425	In Progress	371	54	0
3	TTUS	Ethical Environment Assessment	Governance	300				300
3	TTU	College of Arts & Sciences	Financial/Operational	500	In Progress	167	333	0
3	HSC	School of Allied Health Sciences	Financial/Operational	350				350
3	HSC	South Plains Oncology Consortium	Financial/Compliance	350				350
3	HSC	El Paso Procurement Processes	Operational/Compliance	300	In Progress	142	158	0
3	HSC	El Paso Department of Surgery	Financial/Compliance	350				350
3	ASU	College of Nursing and Allied Health	Financial/Operational	350	100 In Progress	419	31	0
LOWER PRIORITY TOTALS			2,925	100		1,099	576	1,350
OTHER VALUE-ADDED WORK								
Total Hours Budgeted for Other Value-Added Work			900	(532)			368	
Other	TTUS	Fraud Prevention Training			Ongoing	43		
Other	TTUS	Cash Handling and Control Environment Training			Ongoing	30		
Other	TTUS	Enterprise Application Steering Committee			Ongoing			
Other	TTUS	Enterprise Application Council			Ongoing	10		
Other	TTUS	Enterprise Application Work Group			Ongoing	2		
Other	TTUS	Enterprise Risk Management			Ongoing			
Other	TTUS	Research Projects Executive Steering Committee			Ongoing			
Other	TTUS	eCRT Implementation Committee			Ongoing			
Other	TTU	Institutional Compliance Committee			Ongoing			
Other	TTU	SACS Quality Enhancement Plan (QEP) Steering Committee			Complete			
Other	TTU	SACS QEP Ethical Institution Task Force			Complete			
Other	ASU	Emergency Response Team			Ongoing	3		
Other	HSC	Institutional Compliance Working Committee			Ongoing	6		
Other	HSC	El Paso Electronic Medical Records			Ongoing	11		
Other	N/A	University of Tennessee Peer Review			Complete	82		
Other	N/A	Professional Organizations (ACUA, TACUA, IIA, TSCPA, SAIAP)			Ongoing	214		
Other	N/A	Other Miscellaneous Projects			Ongoing	131		
OTHER VALUE-ADDED WORK TOTALS			900	0		532	-	
TOTAL ENGAGEMENT HOURS			20,100	490		9,622	3,675	7,142
KEY								
	TTUS	Texas Tech University System and/or inclusive of multiple Texas Tech institutions						
	TTUSA	Texas Tech University System Administration						
	TTU	Texas Tech University						
	HSC	Texas Tech University Health Sciences Center						
	TTU & HSC	Areas with parallel functions or shared responsibility						
	ASU	Angelo State University						
	N/A	Work that is not attributable to a particular institution or campus						
Required	Audits that are mandated by law, Operating Policies, standards, contracts, etc. Will be performed based on timing of external deadlines.							
Prior Year	Engagements from prior year annual plan that were in progress at August 1. Goal is to complete them early in the year.							
Special	Unplanned special projects and investigations							
1	Engagements that were deemed most critical per the risk assessment at August 1.							
2	Engagements that were deemed to be moderately critical per the risk assessment at August 1.							
3	Engagements that were deemed least critical per the risk assessment at August 1.							
4	Areas of exposure that need attention, but have not been included in the official plan because of resource constraints.							
Other	Other projects, including committee service, class development and instruction, professional organizations, etc.							

SGA President's Report
Angelo State University
Board of Regents Meeting
February 25, 2011

Austin Osmanski presented his report to the Board: "Good morning. This is Friday and Fridays at ASU are "True Blue." Each of you has received a True Blue package this morning. That is one of the initiatives which has been implemented this semester. The major instrumental portion of my tenure as SGA president has been focused on helping the University reach their goal of admitting 10,000 students. The best way to do that, as every other university knows in the state of Texas, is to retain and recruit. On the recruitment side, our SGA has created something called presidential tours. We have a general 1:30 pm tour that goes out every afternoon, but on Fridays, Hector and I give the tour. We take guests to the Global Immersion Center, to the Junell Center, to different dormitories, to classrooms, and to the food service center. We get to do extra things that a normal tour doesn't cover. We have had a lot of positive feedback to that—a lot of people like those extended tours. It's a longer tour but students like it because they get to see more of the campus. That is one way that we have been working on recruitment. We have done well with that. We also take pictures of the students after the tour and we later send those to the students along with a letter encouraging them to attend ASU. On the retention side, we have the whole True Blue campaign. If you don't know what that is, it is a fully encompassed spirit initiative. I believe this was mentioned at the last Board meeting. We wear blue every Friday. We have different events throughout the year. This is actually our last home game for basketball—this Saturday. This is also one of our home games for softball and our softball team is undefeated thus far. They have been to the national tournament and have been national champions. They have a very good reputation. From 11:30 am to 2:00 pm today, you will likely hear a lot of bands in the UC. There will be a lot of noise, a lot of students, and a lot of blue flags. It's nice because it comes from the students. It's not top down, it's bottom up. This spirit campaign is student-driven and student-operated. The flags that go out every morning, the students put them up. We had a sorority put them up this morning; we had a fraternity put them up yesterday morning. This is all student run. I believe this will affect retention. I believe that retention will be good as long as more spirit is generated and more blue is seen on campus.

"Other than that, we have elections coming up in the next month. We are looking forward to that.

"That is it for ASU. Are there any questions?"

Chairman Turner thanked Austin for his remarks. "This is a great initiative and we applaud you for that."

SGA President's Report
Texas Tech University
Board of Regents Meeting
February 25, 2011

Drew Graham presented his report to the Board: "We have a couple of events coming up. We are very excited that our Austin trip went well. I have talked about that quite a bit. We had been working on HB 2504, an amendment to help with textbook prices. That got that filed and we'll have to see how that goes through in this session. We also have elections Tuesday and Wednesday, which is an exciting time on campus. We are waiting to see who my replacement will be.

"The Senate Banquet, which you will all receive invitations to soon, will take place on April 8 at 7:00 pm. A couple of things we have been working on as we close out the year, we have Leaders to Leaders which is a program where the senate will be going out and recruiting to high schools starting now. Dr. Shonrock has helped us get that organized with admissions so we can go out and get these students and get the leaders from all of these high schools. We hope to branch this out in years to come to other schools in the state.

"We are also working on a Tech-Lubbock Community Day. This is something that the Student Government used to work on. We will go out in the community and work with the Salvation Army this year. We will help them rebuild a home and get it ready so more people can come to Lubbock if there are more hurricanes or other such natural disasters—it's a shelter. That will take place on March 26. We will have over 120 students there working on that project. We look forward to that.

"We are also working on bringing scantron vending machines to campus. We have a lot of students who get class and then they realize that they don't have a scantron for their exam. Scantron vending machines would provide students with a convenient option to purchase scantrons especially in times where time is limited.

"As for me and my future, I have been accepted to Texas Tech for the MPA program. I have also applied to the Bush School and will be interviewing there next week. I am looking for some internships in Washington, D.C. this summer.

"That concludes my report."

Chairman Turner expressed his appreciation on his and Regent Ander's behalf for the opportunity to work with Drew. "We applaud your service to Texas Tech."

Regent Anders wished the best of luck to Drew. "You are a fine young man and you epitomize the outstanding student body that we have at Texas Tech. I'm sure your successor will continue that great tradition as you and other student government presidents have done over the years."

SGA President's Report
Texas Tech University Health Sciences Center
Board of Regents Meeting
February 25, 2011

Geoffrey Lowe, presented his report to the Board: "Good morning. I wanted to give you a summary of everything that the HSC SGA has been doing over the past year. I would like to revisit our goals. Initially our goals were to improve student amenities, improve communications and work on student life. From the student amenities perspective, in addition to the coffee shop and the sidewalk and other things that you have heard about, we were able to put in new furniture in our Synergistic Student Center. That has been highly used from day one. Students were in there from the day it opened eating lunch and studying. That has been a great improvement for us."

"From the student life perspective, we had great successful welcome back events at all of our regional campuses, tailgates throughout the fall as well a holiday extravaganza towards the end of last semester."

"As far as communications amongst the regional campuses, we have made several visits to regional campuses as well as working on a digital signage announcement system that will be present on all campuses to facilitate announcements that are system-wide as well regional-campus specific."

"Our final initiative for this semester is going to be our bone marrow registry drive. This is actually an idea that was started by our regional senate in Amarillo. I'll try to be brief about explaining the donation process. The bone marrow donation process has changed. Previously, they had to drill into the bone and it was a very painful process. Since new technology has come out, they can give you a stimulating factor medication which proliferates the bone marrow and the stem cells flow into your blood circulation and they can withdraw it just as a simple blood draw. So, the take home message is that the donation process is much simpler and it is like donating blood. Because of that and the fact that the registry needs more names on its list, we will have a bone marrow registry drive. We will work with the registry and promote it to our students. That will take place on March 22-23, 2011."

"Finally, I wanted to thank the Board for listening to us over the past year. I have really enjoyed serving as the HSC president. It has been a great time to learn about myself and how to be leader and how to serve both for Texas Tech and the HSC. I want to thank each of you for really putting the students first and listening to what we have to say. Thank you."

Chairman Turner thanked Geoffrey for his comments. "On behalf of the Board, we appreciate your service. You have been a terrific representative of your student body and a great leader and we appreciate you and what you have done for the HSC."

Regent Anders thanked Geoffrey and asked him what his plans were for the future.

Geoffrey responded, "I am finishing up my second year. Step one will be our big board exam in June. Then I will move to our regional campus in Midland-Odessa and continue for my third and fourth year."

Regent Huffaker asked Geoffrey how many registrants he believes they might get on the bone marrow drive.

Geoffrey replied, "Stated that all of the HSC senators would be trained to register donors on the campus. That will be between 30 to 40 students trained to staff on the two registry days that will take place in the Synergistic Center. This will be done during lunch time. There are typically several hundred students who cycle through at lunch time. Our goal is to get 100, but I'm not sure exactly how many we'll get to register."

Regent Huffaker replied, "I think it is remarkable that someone is really thinking about an innovative step like that. That is very much to be applauded."