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I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on March 30, 2007.

Ben Lock
Secretary

Seal

XVII. Parking Fees and Refunds - Texas Tech University Health Sciences Center

2007-2008 Rates Through	Faculty/Staff Reserved Space		Faculty/Staff Area Reserved		Two-Wheeler		Commuter	
	12 months		12 months		12 months		12 months	
	Cost	Refund	Cost	Refund	Cost	Refund	Cost	Refund
Jul. 31								
Aug. 31								
Sep. 30	\$220.00	\$196.67	\$110.00	\$95.83	\$24.00	\$17.00	\$78.00	\$66.50
Oct. 31	201.67	178.33	100.83	86.67	22.00	15.00	71.50	60.00
Nov. 30	183.33	160.00	91.67	77.50	20.00	13.00	65.00	53.50
Dec. 31	165.00	141.67	82.50	68.33	18.00	11.00	58.50	47.00
Jan. 31	146.67	123.33	73.33	59.17	16.00	9.00	52.00	40.50
Feb. 28	128.33	105.00	64.17	50.00	14.00	7.00	45.50	34.00
Mar. 31	110.00	86.67	55.00	40.83	12.00	5.00	39.00	27.50
Apr. 30	91.67	68.33	45.83	31.67	10.00	3.00	32.50	21.00
May. 31	73.33	50.00	36.67	22.50	8.00	1.00	26.00	14.50
Jun. 30	55.00	31.67	27.50	13.33	6.00	0.00	19.50	8.00
Jul. 31	36.67	13.33	18.33	4.17	4.00	0.00	13.00	1.50
Aug. 31	18.33	0.00	9.17	0.00	2.00	0.00	6.50	0.00

2007-2008 Rates Through	Commuter		Extended Commuter	
	9 months		14 months	
	Cost	Refund	Cost	Refund
Jul. 31			\$91.00	\$79.50
Aug. 31			84.50	73.00
Sep. 30	\$58.50	\$47.00	78.00	66.50
Oct. 31	52.00	40.50	71.50	60.00
Nov. 30	45.50	34.00	65.00	53.50
Dec. 31	39.00	27.50	58.50	47.00
Jan. 31	32.50	21.00	52.00	40.50
Feb. 28	26.00	14.50	45.50	34.00
Mar. 31	19.50	8.00	39.00	27.50
Apr. 30	13.00	1.50	32.50	21.00
May. 31	6.50	0.00	26.00	14.50
Jun. 30			19.50	8.00
Jul. 31			13.00	1.50
Aug. 31			6.50	0.00

Refunds are based on the schedule.

Refunds will not be given unless identifiable remnants of the permit (s) are presented at the time of the refund request.

Additional Permits (after two)	\$2.00
Replacement Permits w/identifiable remnants	
Non-transferable permit (w/identifiable remnants)	\$2.00
Transferable permit – 1 st Replacement	\$5.00
Transferable permit – 2 nd Replacement	\$10.00
Temporary Permits (Non-Refundable)	
Commuter Area Parking per Week	\$2.00
Faculty/Staff Area Parking per Week	\$3.00
Reserved Space per Week	\$6.00



TEXAS TECH UNIVERSITY SYSTEM™

Facilities Committee

Board of Regents Facilities Committee Meeting March 13, 2007



Agenda

- *TTU – Report on TTU Athletics Master Plan*
- *TTU – Approve Revision to the Campus Master Plan for the Rawls College of Business Administration Building Location*
- *TTU – Approve Naming of Future Library Space – “Samuel Burk Burnett Library” at NRHC DeVitte-Mallet Museum Building*
- *TTU – Approve Naming of the Mark & Becky Lanier Professional Development Center Auditorium and Courtroom*
- *TTU – Approve Construction of a Student Leisure Pool*
- *TTUHSC – Approve Abilene School of Pharmacy – Acceptance as Gift-in-Kind*
- *TTUS – Report on Facilities Planning & Construction Projects*
- *Executive Session*



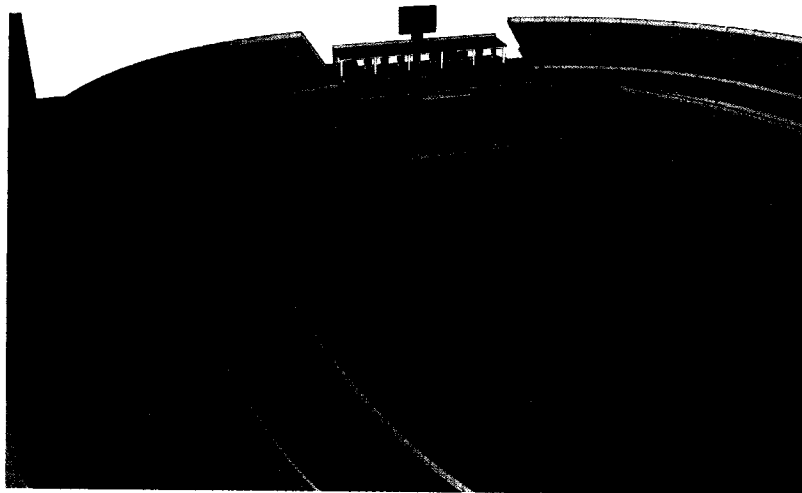
TEXAS TECH UNIVERSITY SYSTEM

Facilities Committee

TTU Report TTU Athletics Master Plan

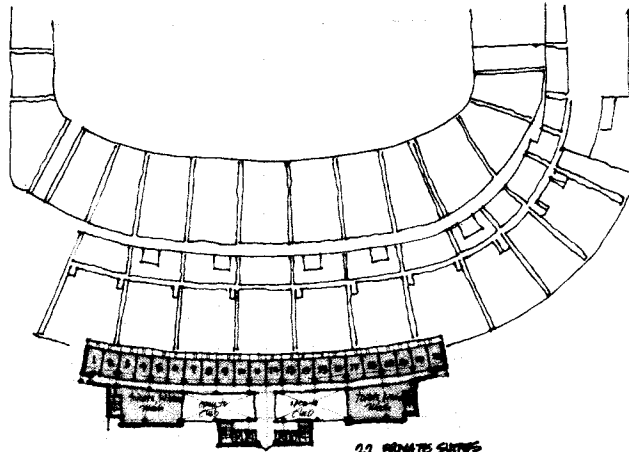


Phase III N





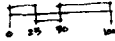
East Stadium Building



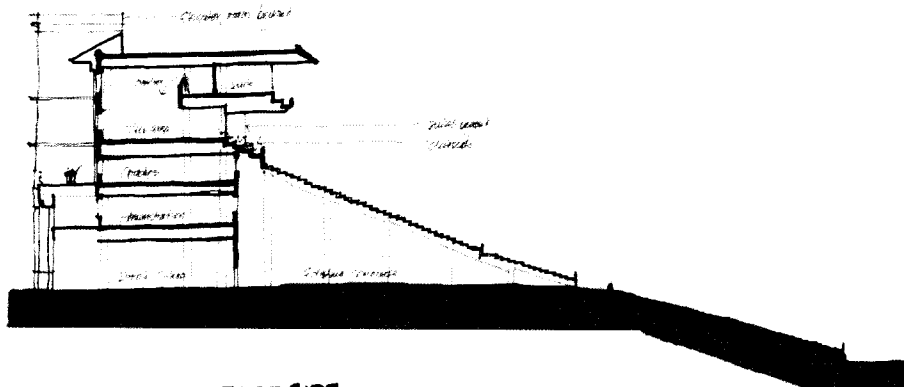
22 PRIVATE SLOTS
16 SLOTS EACH
CAPACITY 352

EAST SIDE - FIFTH FLOOR
18,600 GSF ELEV 95 (HOLD=0)

ELEV 95 (MUD=0)



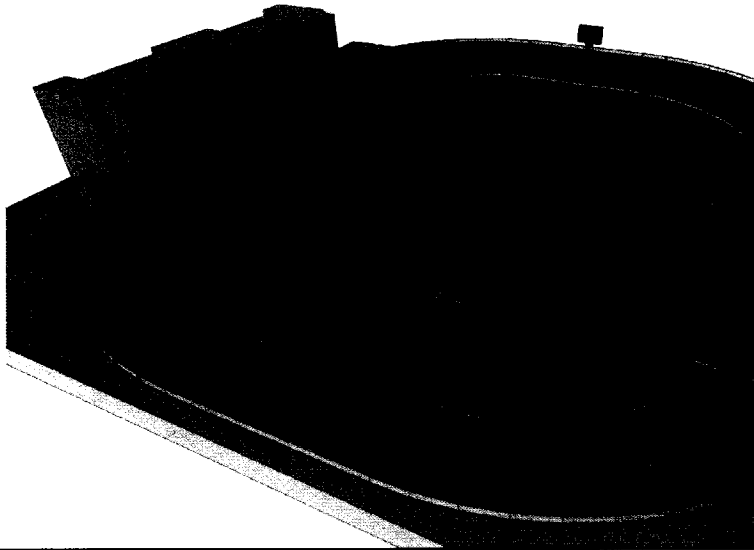
East Side Club & Suites



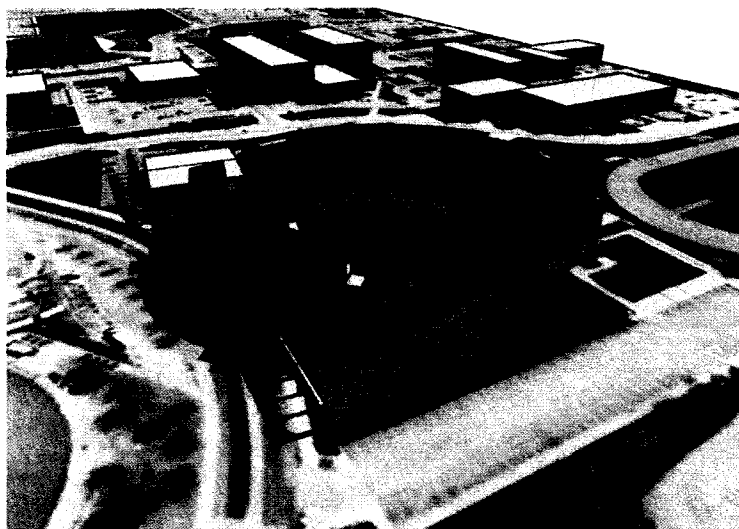
EAST SIDE



Ultimate Build-out



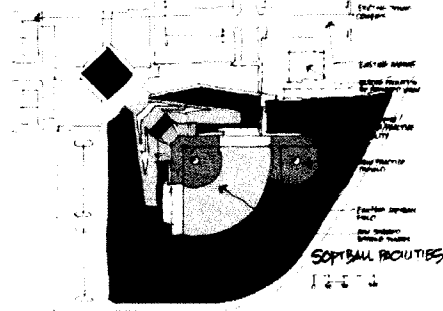
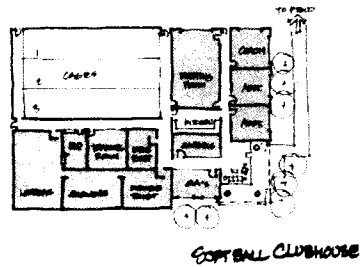
Dan Law Field



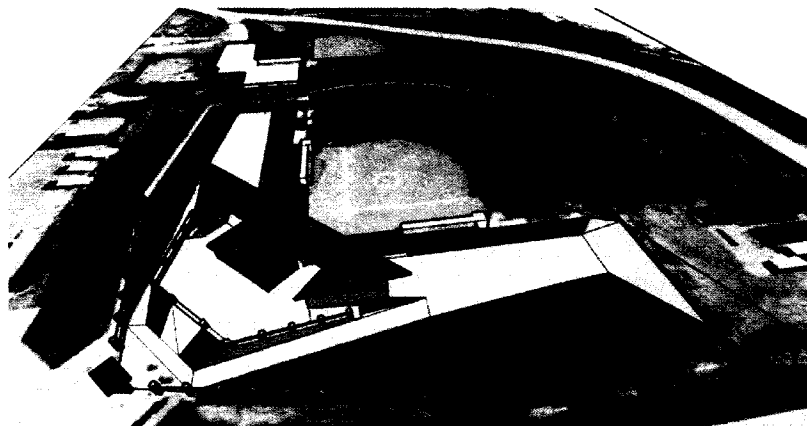


Women's Softball Field

Softball Facilities Plan



Women's Softball Field

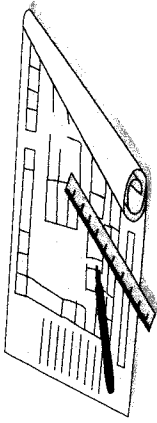


Bricks and Mortar Report

Projects Under Construction

March 2007

www.fpc.ttu.edu



Project	Cost	Status	Completion Date
TTU			
Sneed/Bledsoe HVAC Upgrade	\$ 6,000,000	Under Construction	TBD
NCAA Soccer Complex	\$ 2,078,000	Under Construction	April 2007
Mark & Becky Lanier Prof. Development Center	\$ 13,500,000	Under Construction	February 2008
Art 3-D Annex	\$ 9,000,000	Under Construction	September 2007
Discovery Mall	\$ 1,210,000	Under Construction	April 2006
Outreach & Extended Studies Building	\$ 8,500,000	Repairing Deficiencies	April 2007
Student Wellness Center	\$ 9,350,000	Substantially Complete	March 2007
Marsha Sharp Freeway [TxDOT Project]	TBD	Under Construction	2010+
TOTAL	\$ 49,638,000		

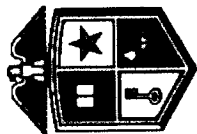
Project	Cost	Status	Completion Date
HSC			
Texas Tech Physicians Medical Pavilion	\$ 36,366,452	Under Construction	June 2006/July 2007
Messer-Racz International Pain Center	\$ 5,045,000	Re-Design In Prog/Under Construction	TBD
El Paso Medical Education Bldg.	\$ 45,000,000	Under Construction	November 2007
Abilene School of Pharmacy	\$ 9,087,743	City of Abilene Project	July 2007
TOTAL	\$ 95,499,195		
GRAND TOTAL	\$ 145,137,195		

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2007

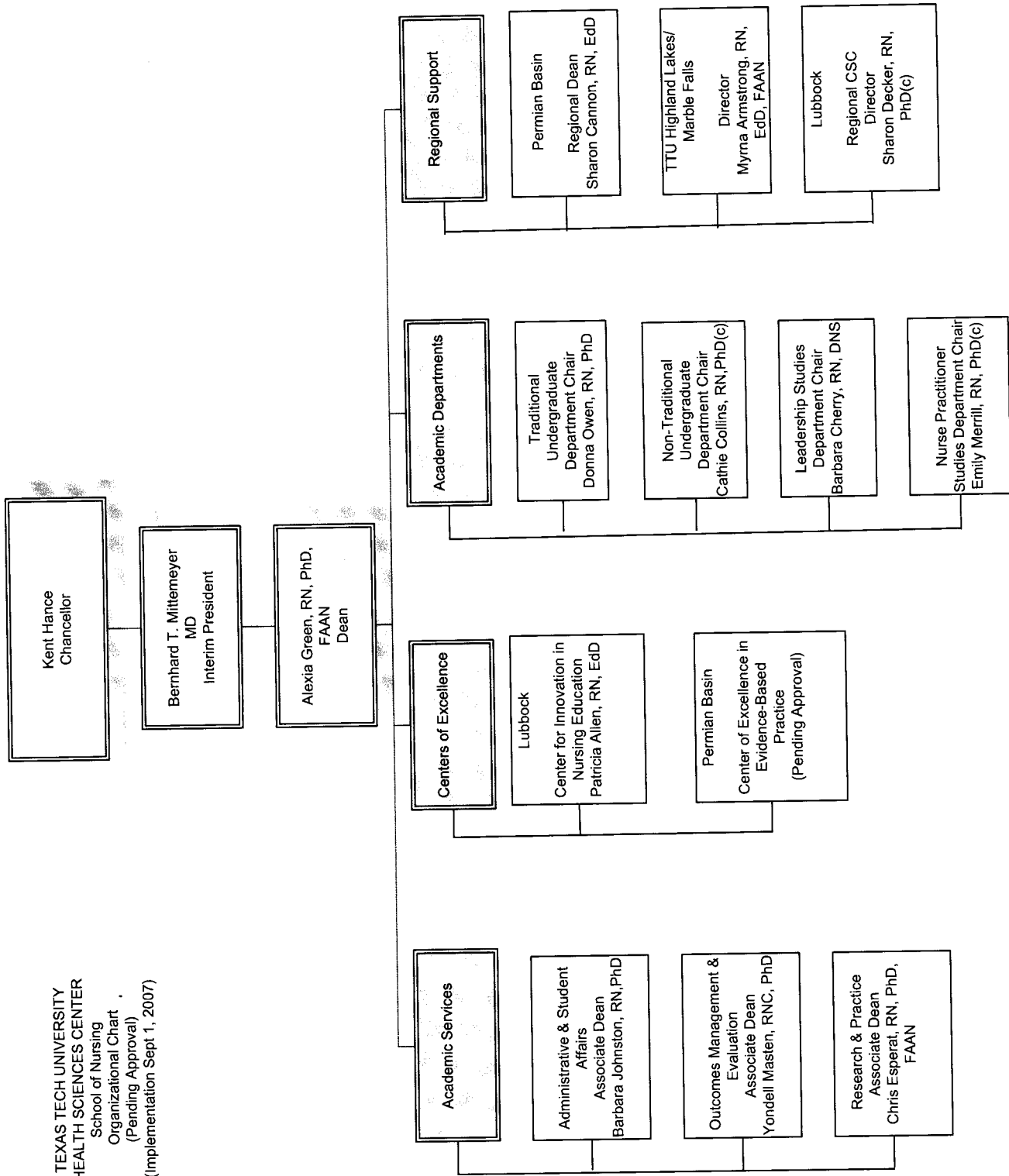
PRIORITY	ENTITY	AUDIT AREA		BUDGETED HOURS	BUDGET ADJUSTMTS	STATUS AS OF MAR 15	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
		TOTAL ENGAGEMENT HOURS AVAILABLE		16,100					
		REQUIRED AUDITS							
Required	TTUS	Texas Tech University Foundation	Financial (assist)	120		Complete	133		(13)
Required	TTUS	Regents, Chancellor, & Presidents Travel and Credit Cards	Compliance (assist)	20		Complete	23		(3)
Required	TTUS	Office of Audit Services Annual Report - 11/1	Compliance	40		Complete	29		11
Required	TTUS	Office of Audit Services Annual Plan	Compliance	40					40
Required	TTU & HSC	State Auditor's Office Miscellaneous Projects	Miscellaneous (assist)	120	(28)				92
	HSC	Correctional Managed Health Care			8	Complete	8		0
	TTU	Enrollment Audit			20	In progress	20		0
Required	TTU	Texas Higher Education Coordinating Board ARP/ATP Grants	Compliance	170		Complete	320		(150)
Required	TTU	NCAA Compliance - Spring	Compliance	325		In progress	174	151	0
Required	TTU	Athletics Financial Review - 1/15	Financial (assist)	240		Complete	177		63
Required	TTU	Joint Admissions Medical Program Grants - 10/31	Compliance	60	20	Complete	106		(26)
Required	TTU	KOHM-FM - 1/31	Financial (assist)	300		Complete	357		(57)
Required	HSC	Texas Higher Education Coordinating Board ARP/ATP Grants	Compliance	170		Complete	97		73
Required	HSC	Texas Higher Education Coordinating Board Residency Grants - 12/31	Compliance	220		Complete	284		(64)
Required	HSC	Correctional Managed Health Care Committee Contract	Compliance	200		In progress	4	196	0
Required	HSC	Family Practice Center at El Paso Contract - 12/1	Compliance	90		Complete	123		(33)
Required	HSC	Joint Admissions Medical Program Grants - 10/31	Compliance	60	40	Complete	137		(37)
		TOTALS FOR REQUIRED AUDITS		2,175	60		1,992	347	(104)
		AUDITS IN PROGRESS AT AUGUST 1, 2006							
Prior Year	TTU	President's Office Financial Review	Financial	50		Complete	89		(39)
Prior Year	TTU	Academic Advising Financial Review	Financial	50		Complete	198		(148)
Prior Year	HSC	Institutional Animal Care & Use Committee (IACUC)	Compliance/Controls	120		Complete	89		31
Prior Year	HSC	Medical Practice Income Plan (MPIP) Trust Fund	Controls/Consulting	200		Complete	114		86
Prior Year	HSC	IDX and Related Controls	Controls	120		Complete	208		(88)
Prior Year	HSC	Credit Card Customer Information Security	IT Controls	360		Complete	484		(124)
Prior Year	HSC	School of Medicine (Cardio/Cath Lab)	Operational	370		Complete	591		(221)
Prior Year	ALL	Wrap-up on Audits Included in August BOR Report		30		Complete	26		4
		TOTALS FOR AUDITS IN PROGRESS		1,300	-		1,799	-	(499)
		UNPLANNED SPECIAL PROJECTS AND INVESTIGATIONS							
		Total hours budgeted for Special Projects & Investigations		4,000	(2,077)				1,923
		IN PROGRESS AT AUGUST 1, 2006							
Special	TTU	The Institute for Child and Family Studies	Special		10	Pending	2	8	0
Special	TTU	Department of Animal & Food Sciences	Special		588	Complete	588		0
Special	TTU	Tech Express Investigation	Special		200	Pending	189	11	0
Special	TTU	Tech Express Controls	Special		311	Complete	311		0
Special	TTU	Civil Engineering	Special		24	Complete	24		0
Special	TTU	Mechanical Engineering	Special		20	In progress	17	3	0
		BEGUN AFTER AUGUST 1, 2006							
Special	ALL	Misc. Hotline Projects	Special		14	In progress	14		0
Special	HSC	Amarillo Physician Contract and Related Issues	Special		400	In progress	322	78	0
Special	TTU	Football Attendance Certification	Special		10	Complete	10		0
Special	TTU	Turf Management	Special		200	In progress	99	101	0
Special	N/A	UTMB Peer Review	Special		60	In progress	1	59	0
Special	HSC	Excluded Parties Special	Special		120	In progress	4	116	0
Special	TTU	Residence Halls Facilities Management	Special		120	In progress	13	107	0
		SPECIAL PROJECTS AND INVESTIGATIONS TOTALS		4,000	2,077		1,594	483	1,923
		HIGHEST PRIORITY							
1	ALL	Emergency Management Planning	Operational/Compliance	550		In Progress	169	381	0
1	ALL	ConnectTech Project (Banner System Implementation)	Management Advisory	400		In Progress	139	261	0
1	TTUS	Chancellor's Office	Management Advisory	500					500
1	TTU	Credit Card Customer Information Security	IT Controls	400					400
1	TTU	Information Technology General Controls Review	IT Controls	500		Complete	588		(88)
1	HSC	El Paso Finance and Administration	Financial/Operational	350	50	In Progress	446	10	(56)
1	HSC	Laboratory Security	Operational	400		Complete	415		(15)
		HIGHEST PRIORITY TOTALS		3,100			1,757	652	741

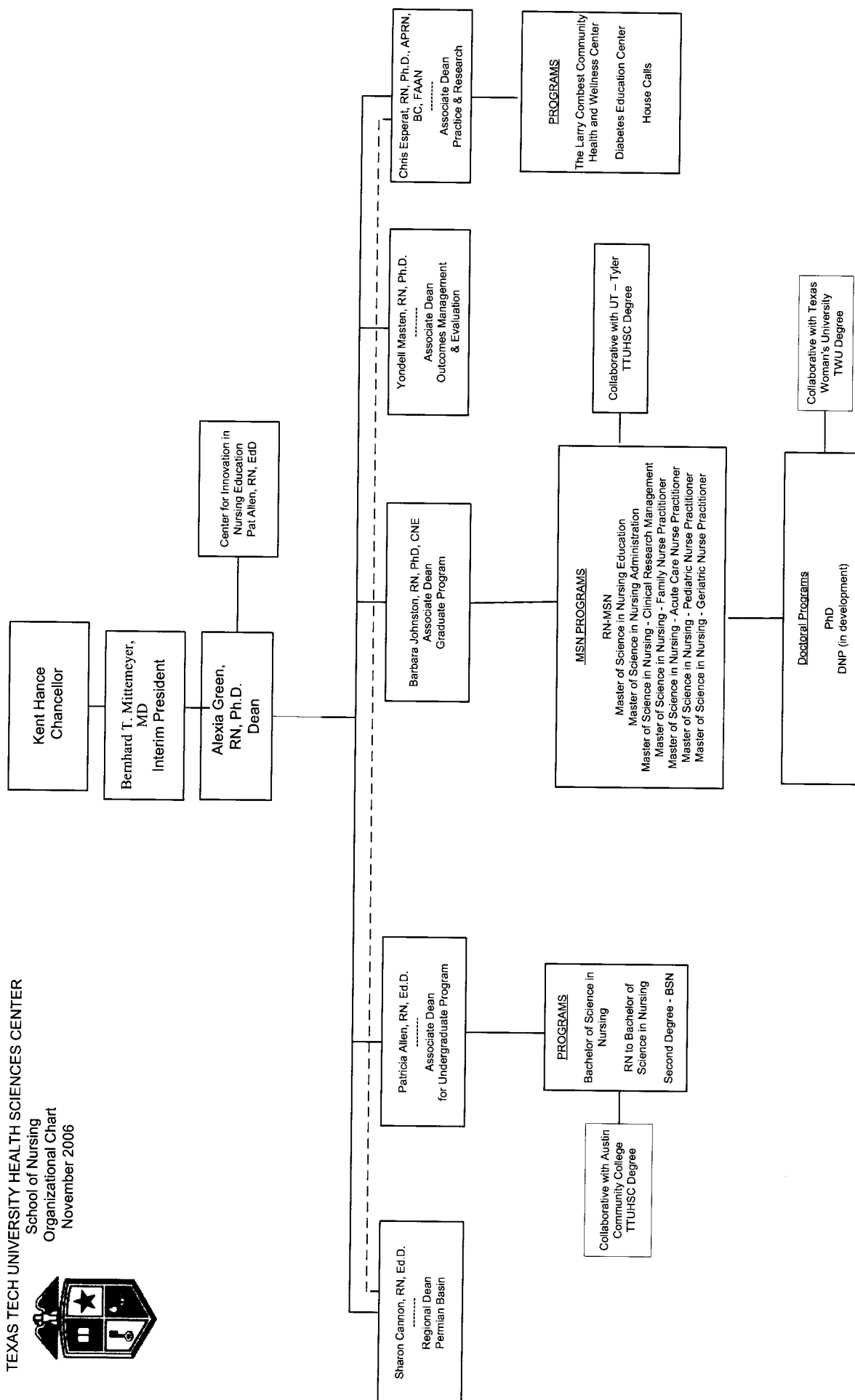
TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2007

PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMTS	STATUS AS OF MAR 15	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
MODERATE PRIORITY								
2	ALL	Audit Report Follow-Up Procedures and Reporting	175		In Progress	146	29	0
2	TTUS	Fraud Risk Assessment	250	75	In Progress	181	144	0
2	TTU & HSC	Intellectual Property	425		In Progress	291	134	0
2	TTU	College of Education	300		In Progress	406	10	(116)
2	TTU	Academic Advising Processes	350					350
2	HSC	HIPAA Security Compliance	500		In Progress	198	302	0
2	HSC	School of Medicine	400		In Progress	20	380	0
MODERATE PRIORITY TOTALS			2,400			1,096	970	234
LOWER PRIORITY								
3	ALL	Information Technology Audits	500	(9)				491
		IT Audit RFP Review		9	Complete	9		0
3	ALL	Endowment Spending	200					200
3	TTU	Centers and Institutes	350		In Progress	1	349	0
3	TTU	Research Funds	350					350
3	TTU	School of Law	300		In Progress	121	179	0
3	TTU	College of Architecture	300		Complete	335		(35)
3	HSC	Lubbock Department of Anesthesiology	300	100	In Progress	448	10	(58)
3	HSC	El Paso Department of Anesthesiology	300					300
LOWER PRIORITY TOTALS			2,600			914	538	1,248
OTHER VALUE-ADDED WORK								
Total hours budgeted for Other Value-Added Work			525	(310)			215	
Other	ALL	Cash Handling and Control Environment Workshops		71	Ongoing	71		
Other	ALL	TTU Ethical Institution Task Force			Ongoing			
Other	ALL	ConnectTech Steering Committee (Banner project)		20	Ongoing	20		
Other	ALL	ConnectTech Security Committee (Banner project)		42	Ongoing	42		
Other	ALL	Enterprise Risk Management			Ongoing			
Other	N/A	Professional Organizations (ACUA, TACUA, TSCPA, SIAF, ACPE)		67	Ongoing	67		
Other	N/A	Other Miscellaneous Projects		110	Ongoing	110		
OTHER RELATED WORK TOTALS			525	310		310		
TOTAL ENGAGEMENT HOURS			16,100	370		9,462	2,990	3,758
ADDITIONAL PROJECTS NOT ON PLAN								
4	TTUS	Construction audits (specific projects)	500	Outsourcing possibility				
4	TTU	Indirect cost negotiation process	350					
4	TTU	Fee generating academic programs	400					
4	TTU	Grade submission/recording process	350					
4	HSC	Patient satisfaction program	500					
EXTRA AUDIT HOURS NEEDED			2,100					
KEY								
	TTUS	Texas Tech University System						
	TTU	Texas Tech University						
	HSC	Texas Tech University Health Sciences Center						
	TTU & HSC	Areas with parallel functions or shared responsibility						
	ALL	Areas that will affect all institutions or that will be performed concurrently						
	N/A	Work that is not attributable to a particular institution or campus						
Required	Audits that are mandated by law, Operating Policies, standards, contracts, etc. Will be performed based on timing of external deadlines.							
Prior Year	Engagements from prior year annual plan that were in progress at August 1. Goal is to complete them early in the year.							
1	Engagements that were deemed most critical per the risk assessment at August 1.							
2	Engagements that were deemed to be moderately critical per the risk assessment at August 1.							
3	Engagements that were deemed least critical per the risk assessment at August 1.							
4	Areas of exposure that need attention, but have not been included on the official plan because of lack of resources.							
Special	Unplanned Special Projects and Investigations							
Follow-up	Unscheduled Follow-up Work							
Other	Other projects, including committee service, class development and instruction, etc.							



TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER
School of Nursing
Organizational Chart
(Pending Approval)
(Implementation Sept 1, 2007)





Texas Tech University



Enrollment Task Force

Report to the Board of Regents
March 29-30, 2007

The Goal: get to 40,000 Students by 2020



- Clear
- Measurable
- Challenges the status quo
- Difficult to accomplish
- Transforms the organization
- Worth the cost

A Bold Idea: Grow Texas Tech University to 40,000 Students



- Benefits
- Implications
- Future Planning
- Costs versus Revenues
- Challenges
- Strategies
- Key Measures
- Ownership
- 12 Big Recommendations
- Conclusion

Texas Tech University

3

Benefits of Growth



Emphasis on Long Term Planning Related to

- Faculty and Staff
- Capital Projects
- Campus Infrastructure
- Campus Master Plan

Greater Impact and Influence

- Larger universities have a greater capacity for accomplishing state, national and international goals
- Larger universities are more competitive in seeking grants, contracts and external support
- Larger universities have greater influence with policy makers

Aligns Texas Tech's goals with our Closing-the-Gaps targets

Greater Perceived Brand Value

- Larger universities enjoy an enhanced perception of their brand value
- Alumni and other stakeholders benefit from greater status and influence
- Faculty and staff benefit from greater status and influence

Texas Tech University

4

Benefits of Growth



Increased Market Share

- Market share as measured by weighted student credit hours determines each university's share of appropriated funds.

Leveraging Economies of Scale

- Larger, well managed universities have lower administrative costs as a percent of total budget
- Larger universities have a stronger alumni and donor base
- Larger universities are less impacted by cyclical changes in enrollment patterns

Achieving the Financial Capacity

- To improve faculty and staff compensation
- To improve campus facilities and infrastructure
- To improve the quality student life
- To improve the quality of work life for the university as a whole
- To improve the quality of academic programs
- To improve the diversity of the faculty, staff and student body

Implications of Growing to 40,000 Headcount Enrollment



Goal: 12,000 more students enrolled at Texas Tech University by 2020

- 400 more tenure track faculty to maintain and improve student to faculty ratio
- 1600 more classified staff positions to support academic programs
- 1500 more class sections taught each semester
- 400 new faculty offices
- 200 new classrooms
- 3,000 more degrees awarded per calendar year given a steady state enrollment of 40,000
- 1-2 new classroom and office buildings in addition to new RCoBA and renovation of old RCoBA (\$140 million)
- Research space equivalent to 2 experimental science buildings (\$90 million)
- 4 new residence halls (\$160 million)
- 4000 additional parking spaces for residence halls, faculty and staff
- Faculty and staff salary compensation will increase by \$80 million annually
- 12,000 more students will spend an additional \$120 million in the local economy
- Research expenditures will grow \$40 million per year from our current level of \$56 million helping us toward our goal of \$100 million in research expenditures
- Auxiliary facilities will need to be expanded
- Student service facilities will need to be expanded
- Campus transportation infrastructure will need to be expanded

Equivalent to starting a new university!

Future Planning Is the Key to Success



28,676 (FY 2008 - FY 2009)

- Construction of the new RCoBA building
- Renovation of the existing RCoBA building
- Complete College of Engineering renovations
- Phase I of faculty and staff hiring

32,000 (FY 2012 - FY 2013)

- Construction and/or renovation of new classroom and office space
- Construction of a new residence hall
- Addition of parking spaces for residence halls, faculty and staff
- Construction and/or expansion of research space
- Enhance the campus transportation system
- Expand student service facilities
- Expand auxiliary facilities
- Phase II of faculty and staff hiring

Texas Tech University

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Future Planning Is the Key to Success



36,000 (FY 2016 - FY 2017)

- Construction and/or renovation of new classroom and office space
- Construction of a new residence hall
- Addition of parking spaces for residence halls, faculty and staff
- Construction and/or expansion of research space
- Enhance the campus transportation system
- Expand student service facilities
- Expand auxiliary facilities
- Phase III of faculty and staff hiring

40,000 (FY 2020 - FY 2021)

- Enhance the campus transportation system
- Expand student service facilities
- Phase IV of faculty and staff hiring

Texas Tech University

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Total Projected Revenue Generation If We Were At 40,000 Today



Increase in Formula Funding:	\$44,042,676
Increase in State Tuition:	\$17,608,124
Increase in Institutional Tuition:	\$24,904,955

Total increase in funding due to growth: \$86,555,755

This compares favorably with a projected requirement for \$80,000,000 in faculty and staff salary requirements. This is a conservative projection given the following assumptions:

- Use current tuition rate
- Use current formula funding matrix and base

Will require teamwork to overcome a multitude of challenges



- Demographics of Texas high school graduates
 - Will dip in 2007 but increase in later years
- Distance from population centers
 - More than 350 miles from major population centers
- Cost of attendance
 - Retaining and recruiting a high quality faculty and staff requires more financial resources than we can expect from State appropriations
 - Increases in tuition and fees to close the funding gap places us among the among the top five Texas universities in cost of attendance.
- Increasing competition from both in-state and out-of-state schools in our major markets
- We are perceived as a **good** but not a **great** university
 - Flagship universities are at capacity and therefore have waiting lists of students who meet their admissions requirements
 - We are not at capacity therefore we admit every qualified student
 - Our list of admitted students overlaps the waiting lists of qualified students at the flagship institutions

Key Growth Strategies



•Enhanced Brand Value

- Increasing the real and perceived value of a Texas Tech University degree
- Growing funded research

Intensified Recruiting

- Increasing the quantity, quality and diversity of the applicant pool

•Improved Yield

- Increasing the quality of academic programs
- Increasing the quality of faculty and staff
- Increasing the diversity of the faculty, staff and student body
- Increasing the numbers, types and amounts of scholarship awards

Strengthened Persistence

- Increasing the number of students who persist to receive a degree at Texas Tech University

Texas Tech University

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Measurable Outcomes: 2.5% growth per year will get us to 40,000 by 2020



Classification	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010
Freshmen	5287	5763	5837	5988	6240
Sophomore	4986	5050	5337	5602	5872
Junior	5303	5325	5340	5410	5570
Senior	7275	7180	7305	7420	7525
Law	702	706	706	706	706
Masters/Other	2961	3123	3284	3466	3673
Doctoral	1482	1529	1607	1696	1798
	27996	28676	29417	30287	31384
% growth	-0.20%	2.43%	2.58%	2.96%	3.62%

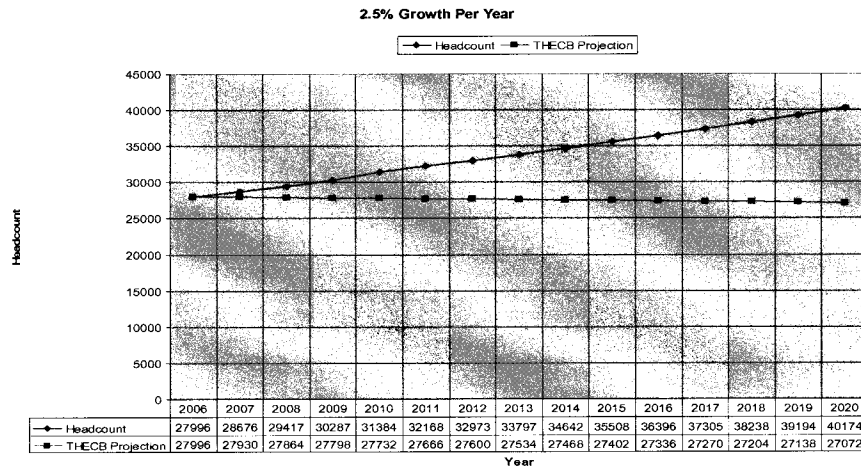
Growth Rate	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015
2.50%	32168	32973	33797	34642	35508

	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020
	36396	37305	38238	39194	40174

Texas Tech University

12

Measurable Outcomes: 2.5% growth per year will get us to 40,000 by 2020



Texas Tech University

13

Measurable Outcomes: Where We Stand Now on Key Measures



- **Market Penetration: Focus On Top of Mind Awareness**
- **71% of undergraduate applicants are admitted**
 - Equal to the national average for all public institutions
 - Flagship institutions admit about 60% of applicants
 - Admission standards emphasize the likelihood of student success at Texas Tech University
 - There is the potential to raise admissions standards as the number of applicants increase and still reach our enrollment goal
- **40% of undergraduate students admitted enroll (yield)**
 - Our scholarship award amounts have not kept pace with increases in cost of attendance
 - The numbers of scholarship awards have not kept pace with our growth in enrollment
 - As a result, our yield has declined from a high of 55% 10 years ago to about 40% today
 - Flagship institutions have yields greater than 75%
- **55% of undergraduate freshmen receive a degree within 6 years (persistence)**
 - 45% of our entering Freshmen cohort will not graduate from Texas Tech University
 - Based on the Fall 2000 cohort, 1499 undergraduates left Texas Tech without a degree. Of this number, 901 or 60% left in good academic standing with financial issues being the number one reason cited
 - Flagship institutions graduate more than 70% of their freshmen cohort
 - Of 13,800 undergraduate applicants only 2260 students are projected to receive a degree from Texas Tech University

Texas Tech University

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Top-of-Mind Awareness (STAMATS 2006 Market Analysis)



	Dallas	Houston	San Antonio	El Paso	Denver
University of Texas-Austin	58%	61%	64%	56%	25%
Texas A&M	40%	51%	52%	21%	28%
Baylor	26%	16%	12%	11%	1%
Texas State University	4%	13%	11%	5%	4%
Texas Christian University	19%	5%	3%	2%	6%
University of North Texas	13%	4%	2%	1%	0%
Southern Methodist University	9%	1%	0%	1%	1%
University of Texas-El Paso	1%	1%	1%	52%	1%

- Strong mindshare is needed before a university can have market share
- Across markets, Texas Tech has the greatest top-of-mind awareness in El Paso and Dallas
- Top-of-mind awareness is weakest in Houston.
- Denver has higher top-of-mind awareness than Houston

Texas Tech University

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The Impact of Scholarships



•To increase the number of admitted students who enroll (yield) requires a major increase in scholarship funding

•To increase the number of enrolled students who graduate (persistence) requires a major increase in scholarship funding.

Until we address these two issues recruiting more applicants alone will not get us to our goal of 40,000 students.

Current Endowment:

Fellowships: \$18 million

Merit Scholarships: \$46 million

Other Scholarships: \$94 million

Total Scholarship and Fellowship Endowment: \$158 million

Additional Scholarship Goal:

\$250 million

Texas Tech University

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Getting to 40,000 headcount will require every component of the university to take ownership of the goal



Academic Deans
Advising Centers
Alumni Association
Career Planning and Placement
Chancellor
Department Chairs
External Stakeholders
Faculty
Institutional Advancement
President
Provost
Senior VP Finance and Administration
Staff
Student Academic Support Services
Student Financial Aid
Student Government Association
VP Research
VP Student Affairs

Texas Tech University

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12 Big Recommendations



1. Increase scholarships in number, type and amount
2. Implement innovative ways to reduce the cost of attendance
3. Strengthen the Division of Enrollment Management
4. Enhance Marketing and Communications in major population centers
5. Increase the number and quality of regional recruiters and provide a supervisory position for each regional office
6. Implement incentives for recruitment, enrollment and persistence of students
7. Implement a new model for community college partnerships using dual enrollment and admissions
8. Implement an international undergraduate student recruiting program
9. Implement an international graduate student recruiting program
10. Implement an out of state undergraduate student recruiting program
11. Implement best practices for career planning and placement in all colleges
12. Analyze and implement the top 50 department and college level growth initiatives to enhance recruitment, yield and retention

Texas Tech University

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12 Big Recommendations: Cost of Implementation



The estimated cost to implement these recommendations will exceed \$3.0 million annually exclusive of new scholarship funding

- \$2 million in FY 08 revenues have been allocated to begin a partial implementation these recommendations
- Additional funds will be needed to fully implement all 12 recommendations.

What are we doing differently that will impact Fall 2007?



- Implemented the Red Raider Guarantee
 - Projection of 100 additional headcount
- First Generation Scholarship – 90 new scholarships consisting of Dell laptop and \$500 cash
 - Texas Tech Alumni Association and Texas Tech University
- President's Leadership Scholarship
 - – 15 new scholarships from TTU Ornament Project to recruit student leaders
- Added additional staff to Dallas Regional Center
 - We project a 3% increase in admissions from the metroplex
- Revised admissions review process to emphasize student success indicators
 - Active admits up 13.1 % (1078 students)
 - With current yield we project an 450 additional headcount
- Implemented 50+ yield enhancement events
 - We project a 2% increase in yield
- Implemented international recruiting program
 - 50 Saudi students in Fall 2007
- Launched centralized scholarship office to begin Fall 2007
- Implemented recruitment activities in Denver and Colorado Springs
- Implemented continuous training program for EM staff

We are projecting an enrollment of 28,676 for Fall 2007, a new record.

Texas Tech University Health Sciences Center



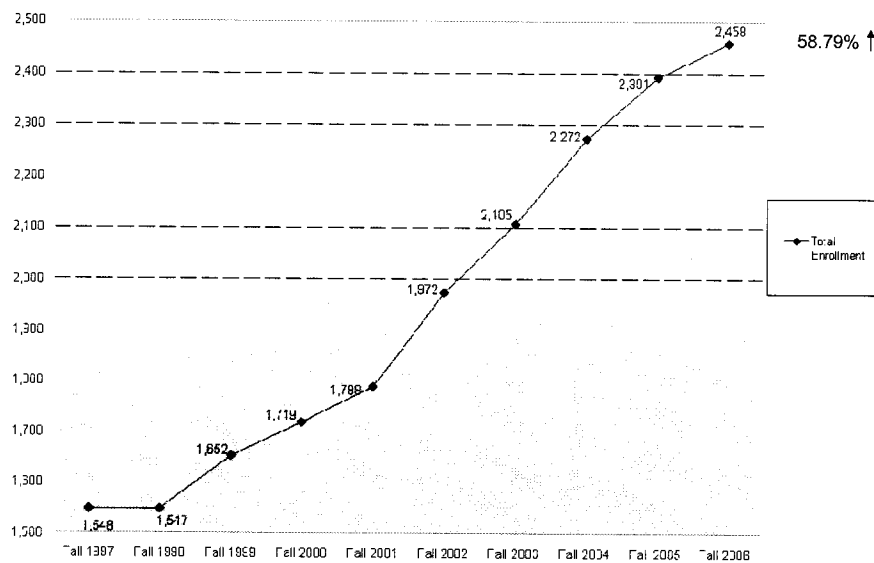
Enrollment Management Task Force

Bernhard T. Mitemeyer, M.D.

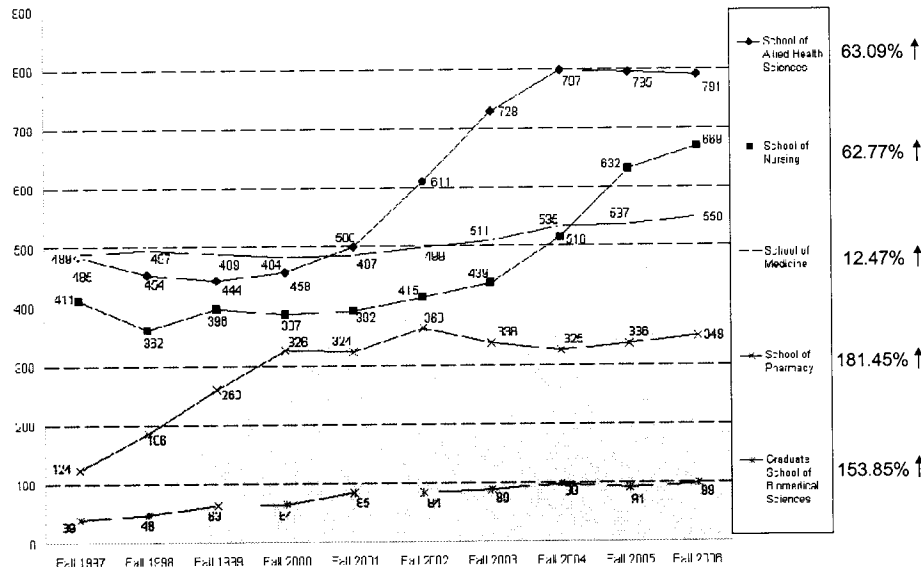
Interim President

March 29, 2007

10 Year Enrollment Growth



10 Year Enrollment Growth by School



Projected Enrollment Fall 2020



	Fall 2006	Projected Fall 2020
Allied Health Sciences	791	1,200
Medicine	550	850
Nursing	669	1,200*
Pharmacy	349	500
Graduate School of Biomedical Sciences	99	250
Total HSC	2,458	4,000

*Minimum

School of Allied Health Sciences



- Fall 2006 enrollment: 791
- Projected enrollment by 2020: 1,200
- 15 Degree Programs (10 new between 1999-2008)
- Primary Growth- PT, OT, CLS, and PA
- Requirements:
 - Completion of facilities in Midland and renovated space in Lubbock
 - Scholarships for quality growth

School of Medicine



- Fall 2006 enrollment: 550
- Projected enrollment by 2020: 850
- Plan to meet national shortage of physicians, especially in TX
- Large applicant pool: 2007: 3,038
- Depends on El Paso SOM opening in 2009- on track
- Costs and timeline for El Paso SOM developed (\$300+ million)
- Important role for expansion in Odessa/Midland (3rd/ 4th Year)
- Detailed plan for facilities/faculty for Permian Basin being developed with cost projections
- Requirement:
 - Scholarships for quality growth

School of Nursing



- Fall 2006 enrollment: 669 students
- Projected enrollment by 2020: 1,200
- Plan to meet national shortage of nurses, especially in TX
- In FY2006 the SON graduated 360 students
- SON plans 4-fold increase in graduates by 2020 to address share of nursing shortage
- Requirements:
 - Increase faculty & faculty salaries and need program/space expansion in Lubbock, Odessa, Marble Falls, Abilene, etc.
 - Scholarships for quality growth

School of Pharmacy



- Fall 2006 enrollment: 349
- Projected enrollment by 2020: 500
- Shortage of pharmacists exists nationally and in TX
- Increase enrollment by 160 students when Abilene campus is fully operational in fall 2010
- Requirements:
 - Completion of facilities in Abilene and recruitment of faculty in Abilene & Amarillo
 - Scholarships for quality growth

Graduate School of Biomedical Sciences



- Fall 2006 enrollment: 99
- Projected enrollment by 2020: 250
- Largest program is Ph.D. in Pharmaceutical Sciences
- Plans to grow research with new facilities in El Paso (SOM) and Amarillo (SOM, SOP) will increase number of research faculty with funds for Ph.D. training
- Have many international applicants
- Requirements:
 - Research building in Lubbock (\$30+ million) to recruit more research faculty to this campus who will bring a demand for Ph.D. students- on track
 - Funded research faculty to grow student numbers
 - Scholarships for quality growth

Formula Funding Projections



- It is estimated that Formula Funding will generate \$35,137,261 if enrollment increases to 4,000.

(estimated using Formula Funding calculations with 2007 data)



TRAFFIC AND PARKING REGULATIONS
~~2006-2007~~ 2007-2008

I. Introduction

These regulations are established by Texas Tech University in order to facilitate the safe and orderly conduct of business and to provide registered vehicles parking space as conveniently as possible within the limits of space available. Operating a motor vehicle on campus is a privilege and is conditioned, in part, on complying with these rules and regulations.

II. Applicability of State General and Criminal Laws

Article 51.201 of the Texas Education Code provides that: "All the general and criminal laws of the state are declared to be in full force and effect within the areas under the control and jurisdiction of the state institutions of higher education of this state."

III. Authority of Board of Regents to Make Rules and Regulations

Article 51.202 of the Texas Education Code provides as follows: "Rules and Regulations: Penalty—

- A. The governing board or each state institution of higher education, including public junior colleges, may promulgate rules and regulations for the safety and welfare of students, employees, and property, and other rules and regulations it may deem necessary to carry out the provisions of this subchapter and the governance of the institution, providing for the operation and parking of vehicles on the grounds, streets, drives, alleys, and any other institutional property under its control including, but not limited to, the following:
 - 1. limiting the rate of speed;
 - 2. assigning parking spaces and designated parking areas and their use and assessing a charge for parking;
 - 3. prohibiting parking as it deems necessary;
 - 4. removing vehicles parked in violation of institutional rules and regulations or law at the expense of the violator; and,
 - 5. instituting a system of registration for vehicle identification, including a reasonable charge.
- B. A person who violates any provision of this subchapter or any rule or regulation promulgated under the authority of this subchapter is guilty of a misdemeanor and on conviction is punishable by a fine of not more than \$200."

IV. The following are the regulations that apply to the University, including fee and refund schedules, and are effective ~~May 15, 2006~~ May 14, 2007, through the end of the week following Graduation in the following Spring Semester.

V. General Regulations for Traffic and Parking

- A. Texas Tech is committed to the principle that in no aspect of its programs shall there be differences in the treatment of persons because of race, creed, national origin, age, sex, or disability, and that equal opportunity and access to facilities shall be available to all.
- B. Due to the diverse nature of operations between the University and the Health Sciences Center campuses, it is necessary to have certain regulations that pertain to the specific institution; these are submitted separately by each institution. Following are the regulations that apply to Texas Tech University as defined in C.1 below.
- C. Definitions
 - 1. The campus is defined as all lands owned, managed, or otherwise controlled by the University, herein called "Texas Tech".

2. Impoundment refers to the actual towing of a vehicle or immobilizing a vehicle by means of an "Auto-Boot".
 3. A visitor is an individual with no official connection with Texas Tech as a student, faculty member, or staff member.
 4. A valid parking space is defined as an area designated on three sides by lines and/or posts, curbs, or other types of barriers for the explicit purpose of parking a motor vehicle.
 5. A shared-use path is a pathway created and signed for the simultaneous use of pedestrians and bicycle traffic.
- D. Texas Tech makes every effort to provide protection for vehicles parking on campus, but cannot assume responsibility for any loss.
- E. The person to whom a vehicle is registered with Texas Tech is responsible for all violations of the parking rules and regulations. If a vehicle is not registered with Texas Tech, and a family member is a currently enrolled student, it shall be presumed that the student is the operator of the vehicle and is responsible for all violations of the parking rules and therefore subject to all Texas Tech traffic rules, policies, and penalties associated with monetary obligations owing Texas Tech.
- F. Pedestrians in crosswalks will be given the right-of-way at all times.
- G. Speed limits on campus are RADAR and/or LIDAR enforced.
- H. No person shall drive, cause or permit a vehicle to be driven on Texas Tech property at a speed greater than is reasonable and prudent under the circumstances then existing, but any speed in excess of the posted limits shall be prima facie evidence that the speed is not reasonable and prudent and that it is unlawful:
Speed Limits
1. Campus Streets: Twenty miles per hour, unless otherwise posted.
 2. Parking Lots: Ten miles per hour, unless otherwise posted.
 3. Parking Garages: Five miles per hour, unless otherwise posted.
- I. Inoperable, damaged, or dismantled vehicles are to be reported to the University Parking Services office as soon as possible. Operators should identify their problem immediately and follow the instructions given.
- J. The campus is restricted for use as described in these regulations. Any vehicle in violation of the regulations or not having a valid Texas Tech registration permit properly displayed may be issued a campus citation.
- K. Skates and Skateboards
On the campus of Texas Tech (as defined in Section V.C.1 of these regulations):
1. No person may skate or use a skateboard
 - a. on or in any University building, structure, stairway, elevated sidewalk, access ramp, step, retaining wall, handrail, mall, bench, fountain area or other architectural element;
 - b. on or in planting areas, grass areas or seeded areas;
 - c. on streets open for vehicular traffic;
 - d. where prohibited by sign, by police officer, or where otherwise prohibited by law; or,
 - e. in a manner that is incompatible with the flow of vehicular or pedestrian traffic.
 2. No person may use a skateboard in such a way that it is:
 - a. not under the control of the user, or
 - b. operated in an unsafe manner.
 3. No person who is skating or using a skateboard may fail to yield the right-of-way to
 - a. a pedestrian;
 - b. a bicyclist;
 - c. a motor vehicle; or
 - d. a wheelchair or other device designed for the transport of persons with disabilities.

Pursuant to Section 51.202, Texas Education Code, a person who violates any provision of this regulation is guilty of a misdemeanor and upon conviction is punishable by a fine of not more than \$200.

- L. These regulations apply to all persons who operate vehicles on Texas Tech property.
- M. The Chief of the Texas Tech Police Department, the Director of Accounting Services at the Health Sciences Centers (responsible for managing the parking function on that campus), and the Managing Director of University Parking Services on the University campus are responsible for the implementation and the just and proper enforcement of these regulations.
- N. The parking wheel stops and curbs located all over campus are six inches tall. Many newer and some older model vehicles have special ground effects attachments, air dams, fog/driving lights, or other attachments that reduce ground clearance under the vehicle. Driving such vehicles over the parking wheel stop or curb may cause damage to these vehicles. Drivers are urged to use caution when parking vehicles to avoid damage. Texas Tech University System assumes no responsibility in such cases.

VI. Vehicle Registration

- A. In order to operate or benefit from the use of a motor vehicle on campus, each member of the Texas Tech community must obtain and display, in his or her name, a vehicle registration permit. No person may register a motor vehicle in his or her name which belongs to another student, faculty, or staff member. Violation of the Traffic and Parking Regulations is prohibited by the Student Affairs Handbook and Texas Tech policy. To benefit from the use of parking spaces designed for persons with disabilities, an eligible faculty/staff member or student **MUST** display a state issued placard or license plate **as well as a Texas Tech disability permit**.
- B. Students are required to register each motor vehicle to be operated on campus at the time they register for school or at the time they commence operating a motor vehicle on campus.
- C. Faculty and staff are required to register their motor vehicles on or before the date they commence operating a motor vehicle on campus. Faculty and staff who share a motor vehicle where one is employed at the University and the other at the Health Sciences Center, must register at each campus if they intend to park at both campuses.
- D. Faculty and staff, whose dependents are students, may allow those dependents to register a commonly operated motor vehicle for a student permit in addition to the reserved permit. If the faculty or staff member has two motor vehicles registered, and if both motor vehicles are on campus at the same time, the motor vehicle with the student permit must be parked in the designated student parking area and not in either the faculty or staff member's reserved space or in the time limit areas on campus.
- E. Any person giving false information when registering a vehicle is subject to appropriate disciplinary action and revocation of their motor vehicle registration permit and related parking privileges.
- F. Texas Tech issues two types of registration permits, non-transferable and transferable.
 - 1. Non-transferable Permits
Non-transferable permits must be permanently affixed to the front windshield in the lower corner of the driver's side. All such permits are self-adhering and application in any other manner may subject the motor vehicle to ticketing. Vehicle registration is not complete until the permit is properly and completely affixed to the motor vehicle of record.
 - 2. Transferable Permits
Transferable permits are designed and intended to be hung from the rearview mirror. The purpose of these permits is to allow the owner to move them from vehicle to vehicle; the permit **MUST** be displayed on the motor vehicle parked on campus. Be sure to contact

University Parking Services personnel if you have any problems with your transferable permit. Texas Tech Police Department recommend you properly secure your vehicle and any valuables contained therein.

3. All permits are for the exclusive use of the registrant. Permits may not be sold, exchanged, given away or purchased from any person or agency other than Texas Tech University.
4. Permits remain the property of Texas Tech University and may be recalled at any time.
5. All outdated Texas Tech registration permits must be removed from the motor vehicle(s) prior to installation of the current year permit.

G. Lost or stolen permits should be reported as soon as possible to the Texas Tech Police Department or University Parking Services. The recovery of a lost or stolen permit must be reported immediately to the Texas Tech Police Department or University Parking Services.

H. Replacement Permits

1. Replacement for a non-transferable permit will be issued when identifiable remnants or proof of loss or destruction of the permit are provided. The replacement fee indicated in the current fee schedule will be charged for each replacement permit.
2. Replacement for a transferable permit which is reported lost or stolen will be issued the first and second time for the replacement fee indicated in the current fee schedule; thereafter, the cost will be the full price of the permit.

I. Persons who hold non-transferable reserved registration permits and are assigned reserved spaces may obtain one duplicate permit at no additional charge. A third permit may be purchased for the replacement fee indicated in the current fee schedule. Duplicate permits do not allow for more than one motor vehicle to be on campus during the reserved period.

J. Persons who hold Health Sciences Center registration permits and are assigned to Reserved or Area Reserved spaces may also park on the University campus in Visitor, Time Limit and Park and Pay spaces. University Reserved and Area Reserved permits will be honored in Health Sciences Center Patient and Visitor parking spaces. Parking is restricted to use in the individual's capacity as an employee which does not include attending class as a student.

K. Upon termination of employment with Texas Tech, an employee's parking privileges are revoked. If the registration permit(s) is returned to University Parking Services, the refund in effect at the time it is returned will be issued.

VII. Parking Enforcement, Parking Violations, and Sanctions

A. Parking is governed by markers and traffic signs. Parking is permitted only in areas clearly identified for parking.

B. The absence of "No Parking" signs does not imply that parking is allowed. Street parking is prohibited except where signs indicate parking is permitted.

C. The following illegal parking acts may result in a citation being issued:

	<u>Violation</u>	<u>Fine</u>
**1.	Parking in non-designated areas.	\$25.00
2.	Permit not properly installed.	10.00
**3.	Parking in a fire lane.	50.00
4.	Failure to removed expired permit(s).	20.00
**5.	Parking in a no parking or tow away zone.	25.00
**6.	Parking in service vehicle spaces, service drives, or access drives.	20.00
**7.	Unauthorized parking in reserved parking spaces.	25.00
**8.	Obstructing traffic, street, sidewalk, crosswalk, driveway, trash container, building entrance or exit.	25.00
**9.	Parking overtime in a time limit zone.	20.00
**10.	Parking a bicycle in violation of these regulations.	10.00
11.	Parking a motor vehicle beyond the lines of a parking space.	20.00

**12.	Parking in reserved zones without proper permit.	25.00
13.	Parking on wrong side of street facing oncoming traffic.	20.00
**14.	Parking without a valid permit.	25.00
**15.	Parking a motor vehicle upon any unmarked (including turf) or unimproved ground which has not been designated for parking.	25.00 <u>75.00</u>
**16.	Parking in a space or area designated for persons with disabilities without the proper insignia.	200.00
**17.	Blocking an access ramp or curb cut designed to aid persons with disabilities.	200.00
**18.	Display or use of a lost, stolen, forged, revoked, or altered permit. Up to 200.00 Such violation may result in the responsible party/parties being referred to the appropriate office for disciplinary action which may include loss of parking privileges for the remainder of the academic year.	
**19.	Other parking violations as defined on the face of the citation.	20.00
20.	Failure to display transferable permit.	10.00
21.	Failure to pay Pay Station	20.00

****Impoundable Offenses**

D. In the state of Texas, motorcycles, mopeds, and bicycles are subject to the same rules and regulations as automobiles. Operators are subject to a moving violation, to be adjudicated in a court of competent jurisdiction as provided in the Texas Education Code, Article 51.208, for failing to comply with Texas Motor Vehicle Laws and these Regulations. Examples of the most common bicycle violations are:

1. Riding on sidewalks or other prohibited areas
2. Failing to stop at stop signs and red lights
3. Failing to yield right-of-way to pedestrians in crosswalks
4. Operating bicycle without proper lights and reflectors when required
5. Failing to drive on the right side of the roadway

The maximum fine for violation of these STATE LAWS is \$200.00.

- E. Motorcycles and mopeds must be parked in areas designated for parking of such vehicles. Motorcycles and mopeds are not permitted to park in time limit areas unless it displays a current reserved or area reserved permit.
- F. All motorcycle registration permits are issued for the academic year. They may be purchased at any time during the year at a rate that is prorated monthly.
- G. Bicycles should be parked in racks whenever available. Use of shrubs, trees, or any architectural structures to secure bicycles is prohibited. Bicycles are not permitted in Texas Tech academic or administrative buildings. Any bicycle found in violation of this subsection may be impounded. The normal impoundment fee is \$40.00. THE IMPOUNDMENT FEE DOES NOT INCLUDE THE COST OF THE CITATION OR ANY APPLICABLE STORAGE FEES. (See Section IX.A. 1 and 2)
- H. No person shall operate a bicycle or any other vehicle upon a sidewalk or sidewalk area except those vehicles expressly designed for the transport of persons with disabilities and bicycles operated by officers of the Texas Tech Police Department when necessary to fulfill their lawful duties. Bicycles operating on a shared-use pathway must yield right of way to pedestrians and operate at a speed and in a manner consistent with public safety.
- I. Bicycle registration is encouraged and conducted free of charge, 24 hours a day, at the Texas Tech Police Department. ~~In addition to registration services, the Texas Tech Police Department offers a Bicycle Safety course. The course is available to any campus user. The goals of the course are to enhance safety and awareness through education and training. Additional information concerning this course is available by contacting the Texas Tech Police Department at 742-3931.~~

- J. Any bicycle or locking device not removed from campus at the end of the Spring Semester may be considered abandoned and may be properly disposed of through Property Inventory.
- K. Scooters that are not required by state law to obtain vehicle registration and inspection are not required to obtain a parking permit and are not allowed to park in motorcycle or vehicle parking spaces. Individuals operating scooters on campus must adhere to the regulations pertaining to bicycles.
- L. Moving Violations
 - 1. All the general and criminal laws of the state are declared to be in full force and effect within the areas under the control and jurisdiction of the state institutions of higher education of this state, Article 51.201, Texas Education Code. All violations as set forth above may be adjudicated in a court of competent jurisdiction as provided in the Texas Education Code, Article 51.208.
 - 2. It shall be unlawful for any person to drive, operate, push, park, or leave standing a motor vehicle on any area of the campus not designated for driving such a motor vehicle.
 - 3. It shall be unlawful for any person to drive by, through or beyond a barricade or roadblock that is lawfully erected.
 - 4. No person shall willfully fail or refuse to comply with any lawful order or direction of any police officer vested by law with authority to direct, control, or regulate traffic.

VIII. Resolving Citations

Citations for parking violations may be resolved in one of the following ways:

- A. Pay the stated fee for each citation. If payment is not received within ten (10) calendar days, an additional \$5.00 charge will be assessed. Citation payment information can be found on the University Parking Services website at www.parking.ttu.edu.
- B. Appeal the citation in writing, within ten (10) calendar days of the alleged violation, through the individual designated as the supervisor of parking appeals for University violations. Citation appeals must be submitted on line. Appeal information can be found at www.parking.ttu.edu. For those who do not have access to the internet, appeals terminals are available at University Parking Services.
- C. The President shall provide equitable and efficient appeals processes through the establishment of Parking Violation Appeals Committees. Written appeals will be provided to the appropriate Appeals Committee when there is a significant dispute over facts or major extenuating circumstances. A final appeals hearing may be provided should an individual wish to contest the findings of the Parking Violation Appeals Committee. The Hearings Officer will be appointed each year by the Law School Student Bar Association. Individuals appearing before the Hearings Officer must bring any supporting documentation and a copy of the current rules and regulations. The decision of the Hearings Officer is final and no further appeals will be provided.
- D. After a period of ten (10) days from the date of issuance of the citation or from the date of final determination of an appealed citation, citations not resolved through University Parking Services will be overdue. Overdue citations may subject the permit holder's motor vehicle(s) to impoundment and removal of the parking permit(s). Overdue citations may be applied to a student's tuition statement if they remain unresolved or may result in restriction of subsequent academic registration and withholding of a student's transcript until such time as the obligation is satisfied. Parking and these restricted services may be restored when all overdue citations have been resolved. At the discretion of Texas Tech, overdue citations may be adjudicated in a court of competent jurisdiction in accordance with Article 51.208 of the Texas Education Code.

- E. Notice of violation for motor vehicles without permits and returned notices of violation will be sent to the address on file with the Texas Department of Transportation, Division of Motor Vehicles.
- F. Six valid violations of the Traffic and Parking Regulations within the academic year may result in vehicle impoundment and/or revocation of the individual's parking privileges for a period of 90 days. If, at the end of the 90 days the individual's parking privileges are restored, a single violation of the Regulations may result in permanent revocation for the academic year.
 - 1. All citations must be resolved before any parking privileges are restored.
 - 2. The revocation period shall commence with the return of the registration permit(s) to University Parking Services.

IX. Impounding Vehicles

- A. Vehicles belonging to individuals with ten or more valid violations of the Traffic and Parking Regulations are subject to impoundment on each subsequent violation, regardless of the type of violation.
- B. Impoundment may be accomplished either by towing or through immobilization by use of an auto boot.
- C. When a vehicle has been impounded it will be necessary for the operator of the vehicle to contact the Texas Tech parking dispatcher for release. Prior to the release of the impounded vehicle, satisfactory arrangements for payment shall be made.
 - 1. The impoundment fee for towed vehicles will be a \$15 administrative fee plus the amount charged by the towing company. This amount may vary depending on the vehicle impounded and the current wrecker service contract. Current impoundment charges can be found at the University Parking Services office or web site.
 - 2. The impoundment fee for booted vehicles will be \$40.
 - 3. **THE IMPOUNDMENT FEE DOES NOT INCLUDE THE COST OF THE CITATION.**
 - 4. Vehicles impounded will be charged storage at the rate of \$6.00 per day, including tax, commencing 72 hours after impoundment.
 - 5. The maximum storage fee to be charged is \$130.00 per month, including tax.
- D. If the owner or driver of a motor vehicle to be impounded arrives before impoundment has begun, the vehicle will not be impounded. If the owner or driver arrives after impoundment has begun, the vehicle will not be impounded if the driver opts to pay the tow truck driver the impoundment fee (See Section IX.C.1) less the \$15 administrative fee (payable in a manner acceptable to the towing company) in lieu of impoundment.
- E. If a motor vehicle or bicycle is parked on Texas Tech property and is not moved for a period of 30 days, Texas Tech may deem the same to be abandoned. Abandoned motor vehicles or bicycles may be impounded and disposed of in the manner prescribed by law. This includes those motor vehicles which have a valid registration permit.
- F. No personal property or vehicles (including boats, trailers, motor homes, etc.) shall be permitted to be stored or parked on the campus without permission from University Parking Services. Such property or vehicles are subject to impoundment.

X. Texas Tech Police

- A. Texas Tech Police Officers are duly commissioned peace officers of the state of Texas. Upon request of a police officer of Texas Tech, any person on the campus is required to identify himself with proper identification.
- B. All thefts, accidents, or other offenses that occur on campus should be reported to the Texas Tech Police Department immediately. Accidents should be reported immediately. In

accordance with State Law, vehicles involved in an accident should be moved prior to reporting the accident if they are moveable. One-vehicle accidents and inoperable vehicles must also be promptly reported. Keys or valuables should not be left in a motor vehicle. ALWAYS KEEP YOUR VEHICLE LOCKED.

- C. Texas Tech is concerned about the protection of persons and property and places a high priority on striving to maintain a safe environment for students, faculty, staff, and visitors. The University cannot, however, guarantee the absolute safety of any one individual. Personal safety must begin with individual responsibility. With that thought in mind, a Personal Safety brochure has been prepared which contains personal safety recommendations, crime statistics, safety services and programs, as well as a list of telephone numbers to contact for help. All visitors and members of the campus community are encouraged to make themselves familiar with this information. The Personal Safety brochure is available at various locations on campus including the Personnel Office, the Texas Tech Police Department, the Center for Campus Life, and the residence halls.
- D. Chapter 46, Section 46.03, Texas Penal Code, provides that a person commits a felony offense if the person carries a firearm, illegal knife, club, or other prohibited weapon listed in Section 46.05(a) on the physical premises of an educational institution.

XI. Types of Registration Permits (See Map for Areas)

- A. Reserved parking spaces are assigned to faculty and staff as space is available. Any space remaining after the needs of the faculty and staff are met will be available for assignment to part-time instructors, graduate teaching assistants, and graduate research assistants who hold contracts for one-half time or more. Such assignments may be revoked as necessary to accommodate regular faculty and staff requirements. Reserved spaces are only available on a twelve-month basis.
 - 1. Non-transferable permits will be issued for reserved spaces. The permit will contain the lot and space number assigned to the registrant. The space is reserved from 7:30 A.M. to 5:30 P.M., Monday through Friday, unless otherwise indicated. Additionally, in certain designated faculty/staff reserved lots, a limited number of parking spaces are reserved after these hours until 11:00 P.M. for use by any reserved space or area reserved permit holder.
 - 2. Access to the interior portion of the campus during the hours that parking spaces are reserved is restricted to motor vehicles with reserved space and area reserved permits and visitors. The interior portion of the campus is that area controlled by entry stations.
 - 3. Certain residence hall staff living in the residence halls may be assigned spaces that are reserved 24 hours daily.
 - 4. If it is necessary to displace the registrant of a reserved space to an area reserved space for two weeks or more, a partial refund may be issued. (The refund will be equal to the difference between a reserved space and an area reserved space for the affected time period.)
- B. Area reserved parking spaces are available to qualified faculty and staff (See XI.A) in certain designated parking lots. Transferable permits will be issued for all area reserved lots. However, a non-transferable permit may be issued at the registrant's request. In either case, only one area reserved permit will be issued per registrant. Motorcycle areas will not be provided in all area reserved lots; however, motorcycles will be allowed to park in these lots with the proper permit. Area reserved permit holders should overflow to designated overflow lots if all available area reserved spaces in their assigned lot are taken. Area reserved parking is reserved from 7:30 A.M. to 5:30 P.M., Monday through Friday, unless otherwise indicated. Faculty and staff with reserved permits may park in commuter lots but not residence hall lots, including summer sessions.
- C. Renewal notices for persons assigned reserved and area reserved spaces are sent out prior to the end of the spring semester. Employees who wish to retain a permit for their assigned lot for the next year must renew their registration by the date stated in the renewal notice. Most major

credit cards (Visa, Mastercard, and Discover) may be used to make this payment, as well as cash, personal checks, and payroll deductions. (Payroll deductions are not available to Research Assistants/Teaching Assistants due to the way in which they are appointed semester to semester.)

- D. Spaces are provided in the Flint Ave. Parking Facility for faculty, staff and students. Both reserved and area reserved permits are provided for faculty and staff on a limited basis. A limited number of student permits are available on a first-come first-served basis. Garage reserved and area reserved parking is reserved from 7:30 A.M. Monday to 5:30 P.M. Friday, unless otherwise indicated. Oversized vehicles which cannot park in the garage without impeding the flow of traffic or affecting the ability of vehicles to park near them will be assigned to other lots as determined by the Managing Director of University Parking Services.
- E. Residence hall lots are reserved for respective residence hall parking permit holders from 7:30am Monday through 5:30pm Friday, unless otherwise posted.
1. Non-transferable permits will be issued for residence halls parking lots.
 2. The owner of a residence hall parking permit should use the commuter lots when space is not available in the residence hall parking lot.
 3. Motor vehicles which cannot be accommodated in the residence halls lot will be assigned to the commuter lots until the residence hall lot has available space. Oversized vehicles which cannot park in residence hall lots without impeding the flow of traffic or affecting the ability of vehicles to park near them will be assigned to the commuter lots as determined by the Managing Director of University Parking Services.
 4. A student changing residence halls or moving off campus must exchange his permit at University Parking Services.
 5. Residence hall permits are issued to individuals and OWNERSHIP is not transferable. Use of a residence hall permit by anyone other than the individual to whom it was issued is not permitted. Violation of this regulation may result in ticketing, impoundment, and loss of all vehicle registration privileges on campus, including parking, for the academic year for all parties involved.
- F. Commuter permits will be issued for motor vehicles belonging to students residing off campus.
1. Non-transferable permits will be issued to commuters.
 2. Commuter permits are issued to individuals and OWNERSHIP is not transferable. Use of a commuter permit by anyone other than the individual to whom it was issued is not permitted. Violation of this regulation may result in ticketing, impoundment, and loss of all vehicle registration privileges on campus, including parking, for the academic year for all parties involved.
 3. There are three classes of commuter parking:
 - a. Commuter North (Red Lot) includes the C1 and C2 lots and a portion of the C3 and C4 lots.
 - i. In addition to these lots, this permit is also honored in satellite parking and certain designated commuter areas at the Health Sciences Center.
 - ii. Red Lot permits may also park in any west commuter lot after 2:30P.M.
 - iii. When not in use for programs and events, the C1 lot, which is leased from the City of Lubbock, will be available with the exception of the area directly south of the Auditorium and north of the Coliseum which is marked as reserved for the Auditorium/Coliseum.
 - iv. Commuter parking east of Jones Stadium in the C2 lot excludes that area marked as reserved. The use of the 24-hour reserved area requires a valid permit and an "A" permit which can only be authorized by the Athletics Department.
 - v. On days of home football games, parking lots in the vicinity of Jones SBC Stadium are reserved for game day football parking permit holders. **VEHICLES PARKED IN THESE LOTS NOT DISPLAYING A VALID GAMEDAY FOOTBALL PARKING PERMIT MAY BE TOWED AT THE VIOLATOR'S EXPENSE.**

- vi. On days of home baseball games, the C3 lot west of Dan Law Field is reserved for game day baseball parking permit holders. **VEHICLES PARKED IN THESE LOTS NOT DISPLAYING A VALID GAMEDAY BASEBALL PARKING PERMIT MAY BE TOWED AT THE VIOLATOR'S EXPENSE.**
 - b. Commuter West (Blue Lot) includes the C10, C11, C12, C13, C14, C15, C16 and C17 lots located north and west of the United Spirit Arena, as well as certain spaces in the R18 lot.
 - i. In addition to these lots, this permit is also honored in satellite parking and certain designated commuter areas at the Health Sciences Center.
 - ii. Blue Lot permits may park in any north commuter lot after 2:30P.M.
 - iii. Parking in the commuter lots adjacent to the United Spirit Arena is prohibited on days of home basketball games beginning four hours prior to game time (this includes all lots west of Indiana Avenue). This area is reserved for holders of special Athletics basketball parking permits. **VEHICLES PARKED IN THESE LOTS NOT DISPLAYING A SPECIAL ATHLETICS BASKETBALL PARKING PERMIT MAY BE TOWED AT THE VIOLATOR'S EXPENSE.**
 - c. Commuter Satellite (Green Lot) includes the S1 and S2 lots located at 10th Street and Texas Tech Parkway and the International Cultural Center.
 - i. Off-campus students who cannot be accommodated in the north or west commuter parking lots will be assigned to the satellite lots until the commuter lots have available space. Satellite permits will be honored in the commuter lots after 2:30P.M.
 - d. Bus service will be available from the commuter lots to the main campus. More information on bus routes can be obtained on the Citibus website at www.citibus.com.
 - e. Only HSC commuter students may register their vehicles at the HSC Traffic and Parking Office.
- G. Persons with disabilities may be issued disability access registration permits designed to assist them in campus mobility. Parking in spaces reserved for persons with disabilities requires the correct registration permit and the appropriate state issued placard or license plate. General rules for vehicle registration still apply; refer to Section V.A. in the main section of the Regulations. Vehicles displaying valid disability permits must park in designated disability spaces. If all disability spaces in a lot are taken, the vehicle may be parked only in the following areas, which are listed in priority order:
 - 1. Visitor space
 - 2. Time limit space
 - 3. Area Reserved space
- H. Motorcycle permits allow parking of motorcycles or mopeds in designated two-wheel areas. Permits must be permanently affixed to the top of the front headlight, front fender, or shock absorbers. Motorcycles are not permitted on the interior of the campus unless registered by a faculty or staff member who parks in a reserved or area reserved parking space. Mopeds and motorcycles may not park in bicycle racks. All motorcycle permits expire in May.
- I. Temporary registration permits will be issued for the fee indicated in the current fee schedule. Temporary permits are not refundable. Certain daily temporary permits, which may be purchased in advance, are available for the fee indicated in the current fee schedule.
- J. Students attending summer school who have a valid summer school registration permit may utilize residence hall and commuter parking lots.
- K. The University provides a bus service to assist persons with their on-campus transportation needs. Bus service is provided Monday through Friday between the hours of 7:10 A.M. and 3:00 A.M. during the fall and spring semesters (when school is in session). Limited service is available on the weekends. One of the buses is lift-equipped to accommodate persons with disabilities. Additional information is available in the Student Government Association office or the Citibus website at www.citibus.com

- L. Certain lots are controlled by permit until 8:00 P.M.; for those who don't already have a permit, an hourly pass is available at an adjacent pay station. Texas Tech permits are not honored in these areas prior to 5:30 P.M. Signage should be carefully observed, as some spaces remain reserved after 5:30 P.M. Park and Pay spaces will be managed according to TTU OP78.06.

XII. Visitor and Time Limit

- A. Visitors are welcome to the campus and special parking areas are set aside for them. Visitor passes are required throughout the University campus during the hours of 7:30 A.M. to 8:00 P.M., Monday through Friday, excluding University holidays. Visitor passes may be obtained at any entry station.
 - 1. Visitors' motor vehicles parked in areas not designated for visitor parking are subject to receiving a campus citation and being impounded at the owner's expense.
 - 2. Use of outdated or altered visitor passes is prohibited.
 - 3. There are charges for parking in visitor areas. Notification will be posted at the entrances to these lots. The fee for parking in these lots can be found in the current *Parking Fees and Refunds Schedule*.
 - 4. Departments wishing to purchase parking for visitors to campus may do so by contacting the Manager of Event and Guest Relations at University Parking Services to obtain a pre-paid parking pass.
- B. Designated time limit parking areas are enforced from 7:30 A.M. to 5:30 P.M., Monday through Friday, unless otherwise posted.

XIII. Service and Vendor Vehicle Parking

Service and vendor motor vehicles found to be blocking a street or creating a hazard may be cited and impounded.

- A. University Service Vehicle Parking

Faculty, staff, and students who operate Texas Tech University service vehicles on campus should become familiar with the contents of Operating Policy/Procedure 61.24. Small utility vehicles operated on campus must comply with University OP 80.07 "Vehicle Fleet Management Program". Designated service vehicle parking areas are enforced 24 hours, daily, unless otherwise posted. University service vehicles may be parked only in the following areas, which are listed in priority order:

 - 1. Service area or service drive must be used if the building has one.
 - 2. Time limit space
 - 3. Visitor space
 - 4. Area Reserved
 - 5. On-street parking where no bicycle lane is present.
- B. Vendor Parking

Vendor vehicles may be parked only in the following areas which are listed in priority order (depending on the access granted by the permit):

 - 1. Service area or service drive MUST be used if the building has one.
 - 2. Time limit space
 - 3. Visitor space
 - 4. On-street parking where no bicycle lane is present.
- C. Construction Contractor Parking
 - 1. Parking space for construction contractor vehicles will be designated by the Managing Director of University Parking Services or by the contracting department (i.e., Building Maintenance, Grounds Maintenance, etc.) on the University campus.
 - 2. Construction contractor vehicles will display a permit, issued by University Parking Services, on each vehicle which is parked on University property.

FY 2008 Parking Fees and Refunds - Texas Tech University

2007-2008 Rates Through	Faculty/Staff Surface Reserved Space 12 months			Faculty/Staff Surface Area Reserved 12 months			Faculty/Staff Garage Reserved Space 12 months			Faculty/Staff Garage Area Reserved 12 months			Two-Wheeler 12 months		
	Cost	Refund		Cost	Refund		Cost	Refund		Cost	Refund		Cost	Refund	
June 30	\$705.00	\$641.25		\$205.00	\$182.92		\$910.00	\$829.17		\$410.00	\$370.83		\$68.33	\$57.64	
	\$699.00	\$635.75		\$499.00	\$177.42		\$898.00	\$818.17		\$398.00	\$359.83		\$66.33	\$55.80	
July 31	646.25	582.50		187.92	165.83		834.17	753.33		375.83	336.67		62.64	51.94	
	640.75	577.50		182.42	160.83		823.17	743.33		364.83	326.67		60.80	50.28	
August 31	587.50	523.75		170.83	148.75		758.33	677.50		341.67	302.50		56.94	46.25	
	582.50	519.25		165.83	144.25		748.33	668.50		334.67	293.50		55.28	44.75	
September 30	528.75	465.00		153.75	131.67		682.50	601.67		307.50	268.33		51.25	40.55	
	524.25	461.00		149.25	127.67		673.50	593.67		298.50	260.33		49.75	39.22	
October 31	470.00	406.25		136.67	114.58		606.67	525.83		273.33	234.17		45.55	34.86	
	466.00	402.75		132.67	111.08		598.67	518.83		265.33	227.17		44.22	33.69	
November 30	411.25	347.50		119.58	97.50		530.83	450.00		239.17	200.00		39.86	29.17	
	407.75	344.50		116.08	94.50		523.83	444.00		232.17	194.00		38.69	28.47	
December 31	352.50	288.75		102.50	80.42		455.00	374.17		205.00	165.83		34.17	23.47	
	349.50	286.25		99.50	77.92		449.00	369.17		199.00	160.83		33.17	22.64	
January 31	293.75	230.00		85.42	63.33		379.17	298.33		170.83	131.67		28.47	17.78	
	291.25	228.00		82.92	61.33		374.17	294.33		165.83	127.67		27.64	17.11	
February 28	235.00	171.25		68.33	46.25		303.33	222.50		136.67	97.50		22.78	12.08	
	233.00	169.75		66.33	44.75		299.33	219.50		132.67	94.50		22.14	11.58	
March 31	176.25	112.50		51.25	29.17		227.50	146.67		102.50	63.33		17.08	6.39	
	174.75	111.50		49.75	28.17		224.50	144.67		99.50	61.33		16.58	6.06	
April 30	117.50	53.75		34.17	12.08		151.67	70.83		68.33	29.17		11.39	0.00	
	116.50	53.25		33.17	11.58		149.67	69.83		66.33	28.17		11.06	0.00	
May 11	58.75	0.00		17.08	0.00		75.83	0.00		34.17	0.00		5.69	0.00	
	58.25	0.00		16.58	0.00		74.83	0.00		33.17	0.00		5.53	0.00	

FY 2008 Parking Fees and Refunds - Texas Tech University (continued)

2007-2008 Rates	Residence Halls Surface		Commuter North/West Surface		Student Garage		Commuter Student Satellite Parking	
	9 months		9 months		9 months		9 months	
	Cost	Refund	Cost	Refund	Cost	Refund	Cost	Refund
Through								
June 30								
July 31								
August 31								
September 30	<u>\$184.50</u> <u>\$179.24</u>	<u>\$159.00</u> <u>\$154.32</u>	<u>\$102.50</u> <u>\$99.24</u>	<u>\$86.11</u> <u>\$83.21</u>	<u>\$369.00</u> <u>\$358.48</u>	<u>\$323.00</u> <u>\$313.65</u>	<u>\$37.50</u> <u>\$36.24</u>	<u>\$28.33</u> <u>\$27.21</u>
October 31	<u>164.00</u> <u>159.32</u>	<u>138.50</u> <u>134.41</u>	<u>91.11</u> <u>88.21</u>	<u>74.72</u> <u>72.19</u>	<u>328.00</u> <u>318.65</u>	<u>282.00</u> <u>273.82</u>	<u>33.33</u> <u>32.21</u>	<u>24.17</u> <u>23.19</u>
November 30	<u>143.50</u> <u>139.41</u>	<u>118.00</u> <u>114.49</u>	<u>79.72</u> <u>77.19</u>	<u>63.33</u> <u>61.16</u>	<u>287.00</u> <u>278.82</u>	<u>241.00</u> <u>233.99</u>	<u>29.17</u> <u>28.19</u>	<u>20.00</u> <u>19.16</u>
December 31	<u>123.00</u> <u>119.49</u>	<u>97.50</u> <u>94.58</u>	<u>68.33</u> <u>66.16</u>	<u>51.94</u> <u>50.13</u>	<u>246.00</u> <u>238.99</u>	<u>200.00</u> <u>194.16</u>	<u>25.00</u> <u>24.16</u>	<u>15.83</u> <u>15.13</u>
January 31	<u>102.50</u> <u>99.58</u>	<u>77.00</u> <u>74.66</u>	<u>56.94</u> <u>55.13</u>	<u>40.56</u> <u>39.11</u>	<u>205.00</u> <u>198.16</u>	<u>159.00</u> <u>154.32</u>	<u>20.83</u> <u>20.13</u>	<u>11.67</u> <u>11.11</u>
February 28	<u>82.00</u> <u>79.66</u>	<u>56.50</u> <u>54.75</u>	<u>45.56</u> <u>44.11</u>	<u>29.17</u> <u>28.08</u>	<u>164.00</u> <u>159.32</u>	<u>118.00</u> <u>114.49</u>	<u>16.67</u> <u>16.11</u>	<u>7.50</u> <u>7.08</u>
March 31	<u>61.50</u> <u>59.75</u>	<u>36.00</u> <u>34.83</u>	<u>34.17</u> <u>33.08</u>	<u>17.78</u> <u>17.05</u>	<u>123.00</u> <u>119.49</u>	<u>77.00</u> <u>74.66</u>	<u>12.50</u> <u>12.08</u>	<u>3.33</u> <u>0.00</u>
April 30	<u>41.00</u> <u>39.83</u>	<u>15.00</u> <u>14.92</u>	<u>22.78</u> <u>22.05</u>	<u>6.39</u> <u>6.03</u>	<u>82.00</u> <u>79.66</u>	<u>36.00</u> <u>34.83</u>	<u>8.33</u> <u>8.05</u>	<u>0.00</u> <u>0.00</u>
May 11	<u>20.50</u> <u>19.92</u>	<u>0.00</u> <u>0.00</u>	<u>11.39</u> <u>11.03</u>	<u>0.00</u> <u>0.00</u>	<u>41.00</u> <u>39.83</u>	<u>0.00</u> <u>0.00</u>	<u>4.17</u> <u>4.03</u>	<u>0.00</u> <u>0.00</u>

FY 2008 Parking Fees and Refunds - Texas Tech University (continued)

2007-2008 Rates Through	Summer Student Surface		Summer Student Garage	
	Both Sessions		Both Sessions	
	Cost	Refund	Cost	Refund
June 13	\$61.50 \$59.76	\$41.13 \$39.82	\$123.00 \$119.52	\$87.25 \$84.64
July 1	\$46.13 \$44.82	\$25.75 \$24.88	\$92.25 \$89.64	\$56.50 \$54.76
July 25	\$30.75 \$29.88	\$10.38 \$9.94	\$61.50 \$59.76	\$25.75 \$24.88
August 12	\$15.38 \$14.94	\$0.00 \$0.00	\$30.75 \$29.88	\$0.00 \$0.00

Park & Pay
\$1.25 / hr

Temporary Permits (Non-Refundable)
Surface Area \$5.00/week
Surface Area \$2.00/day
Garage Area \$10.00/week
Garage Area \$5.00/day

Replacement Permits
Non-transferrable (with identifiable remnants) \$2.00
Transferable 1st Occurrence: \$5.00 2nd Occurrence: \$10.00

Refunds are based on the above schedules and cannot be given unless identifiable remnants of the permit(s) are presented at the time of the refund request.



TEXAS TECH UNIVERSITY

CONNECTING TUITION AND STATE FUNDS



*Office of the Sr. Vice President for
Administration & Finance*
Dr. Thomas Anderes

Board of Regents
March 29-30, 2007

CONNECTING TUITION AND STATE FUNDS



When Should Tuition Rates be Approved by the Board of Regents?

- Typically, tuition is set prior to knowing what funding will come from the State.
- TTU has decided to wait until the Legislature passes an appropriation to finalize budget allocations.
- Why? To more closely connect decisions involving the combined value of State and student funds.

CONNECTING TUITION AND STATE FUNDS



↑ Higher State Funds – Lower Tuition Increases ↓

↓ Lower State Funds – Higher Tuition Increases ↑

- **How? The approach is driven by the funding from the State: As the appropriation goes up, tuition rate increases go down – conversely, as the appropriation goes down, tuition rates go up.**
- **Four scenarios are under consideration that connect State funding with tuition rate setting.**

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CONNECTING TUITION AND STATE FUNDS



Four Scenarios

- **The scenarios are built on the following assumptions:**
 - *How much funding is required for University priorities?*
 - *How much will the State fund?*
 - *What is the unfunded difference that would influence tuition rates?*
- **I - \$38 million biennial increase from the State;**
- **II - \$25 million biennial increase from the State;**
- **III - \$15 million biennial increase from the State;**
- **IV - \$10 million biennial increase from the State.**

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CONNECTING TUITION AND STATE FUNDS



MATCHING FUND SOURCE AND USES – FY2008

I. \$38 Million Biennial/\$19 Million Annual ⁽¹⁾

Uses:

Salary Adjustments – 4%	\$ 5.8*
Program Commitment ⁽²⁾	\$ 5.0
Enrollment Mgmt./Development	\$ 2.5
Faculty Support	\$ 5.7

Total Uses

\$19.0

Fund Sources:

Annual (State) (50% Biennial)	\$19.0
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Total Fund Sources

\$19.0

Increased Cost to Student (per Semester):

\$ Tuition/Fee Increase (FT Student)	\$0
% Increase	0%

(1) General revenue beyond LBB formula recommendation of \$2.3 million

(2) E & G currently has \$5 million more in budgeted expenditures than estimated revenue

***KEY ISSUE:** If there are no tuition increases, the non-state budgets funded from tuition would have to absorb/reallocate \$2.5 million to cover the 4% salary adjustments in FY2008.

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CONNECTING TUITION AND STATE FUNDS



MATCHING FUND SOURCE AND USES – FY2008

II. \$25 Million Biennial/\$12.5 Million Annual ⁽¹⁾

Uses:

Salary Adjustments – 4%	\$ 8.3
Program Commitment ⁽²⁾	\$ 5.0
Enrollment Mgmt./Development	\$ 1.7
Faculty Support	\$ 1.5

Total Uses

\$16.5

Fund Sources:

Annual (State) (50% Biennial)	\$12.5
Tuition (\$6 per SCH Increase)	\$ 4.0

Total Fund Sources

\$16.5

Increased Cost to Student (per Semester):

\$ Tuition/Fee Increase (FT Student)	\$129.50
% Increase	3.8%

(1) General revenue beyond LBB formula recommendation of \$2.3 million

(2) E & G currently has \$5 million more in budgeted expenditures than estimated revenue

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CONNECTING TUITION AND STATE FUNDS



MATCHING FUND SOURCE AND USES – FY2008

III. \$15 Million Biennial/\$7.5 Million Annual ⁽¹⁾

Uses:

Salary Adjustments – 2%	\$ 4.2
Program Commitment ⁽²⁾	\$ 5.0
Enrollment Mgmt./Development	\$ 2.0
Faculty Support	\$ 1.3
Utilities ⁽³⁾	\$ 1.5

Total Uses

\$14.0

Fund Sources:

Annual (State) (50% Biennial)	\$ 7.5
Tuition (\$10 per SCH Increase)	\$ 6.5

Total Fund Sources

\$14.0

Increased Cost to Student (per Semester):

\$ Tuition/Fee Increase (FT Student)	\$159.50
% Increase	4.7%

- (1) General revenue beyond LBB formula recommendation of \$2.3 million
(2) E & G currently has \$5 million more in budgeted expenditures than estimated revenue
(3) \$60-FY2007 rate for full-time students (\$0 indicates no change in rate; \$1.5 million indicates a reduction in the rate of 50% or \$30)

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CONNECTING TUITION AND STATE FUNDS



MATCHING FUND SOURCE AND USES – FY2008

IV. \$10 Million Biennial/\$5 Million Annual ⁽¹⁾

Uses:

Salary Adjustments – 2%	\$ 4.2
Program Commitment ⁽²⁾	\$ 5.0
Enrollment Mgmt./Development	\$ 2.0
Faculty Support	\$ 2.0

Total Uses

\$13.2

Fund Sources:

Annual (State) (50% Biennial)	\$ 5.0
Tuition (\$13 per SCH Increase)	\$ 8.2

Total Fund Sources

\$13.2

Increased Cost to Student (per Semester):

\$ Tuition/Fee Increase (FT Student)	\$234.50
% Increase	6.9%

- (1) General revenue beyond LBB formula recommendation of \$2.3 million
(2) E & G currently has \$5 million more in budgeted expenditures than estimated revenue

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CONNECTING TUITION AND STATE FUNDS



Energy Fee

QUESTION: What drives the energy fee rate?

ANSWER: Meaningful balance between program requirements and increased student costs.

- **\$38 Million:** Continues at present rate – no increase in tuition and fees, but continued utility costs.
- **\$25 Million:** Continues at present rate – increase in tuition and fees minimized at 3.8% (\$129.50 per semester).
- **\$15 Million:** Rate reduced 50% to limit cost to students. Increase in tuition and fees - 4.7% (\$159.50 per semester).
- **\$10 Million:** Continues at present rate given the limited State support, increase in tuition and fees – 6.9% (\$234.50 per semester).

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CONNECTING TUITION AND STATE FUNDS



PROPOSED FEE INCREASES

FY2008

	<u>Increase Per SCH</u>	<u>Full Time</u>
Student Services Fee (Support Disability Services)	\$1	\$12
Recreation Sports (Flat Fee) (Operating Costs)	N/A	\$65
Information Tech. Fee (Added Fringe Costs)	\$0.50	\$7.50
Student Business Services Fee (Admin. Support)	\$1	\$9
Housing/Hospitality Range	2.25% To 2.5%	N/A
Parking Fees	N/A	3%

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TEXAS TECH UNIVERSITY™

FY2008
ESTIMATED COSTS FOR SELECTED PRIORITIES
(General Revenue and Tuition Increases)

Biennial (State) ⁽¹⁾	\$38.0	\$25.0	\$15.0	\$10.0
Revenue:				
Annual State (50% Biennial)	\$19.0	\$12.5	\$7.5	\$5.0
Tuition	\$0.0	\$4.0	\$6.5	\$8.2
Total	\$19.0	\$16.5	\$14.0	\$13.2
Uses:				
Salary Adjustments	\$5.8 *	\$8.3	\$4.2	\$4.2
Program Commitment ⁽²⁾	\$5.0	\$5.0	\$5.0	\$5.0
Enroll Mgt./Development	\$2.5	\$1.7	\$2.0	\$2.0
Faculty Support	\$5.7	\$1.5	\$1.3	\$2.0
Utilities ⁽³⁾	\$0.0	\$0.0	\$1.5	\$0.0
	\$19.0	\$16.5	\$14.0	\$13.2
 Tuition Rate Increase (Per SCH)	 \$0	 \$6	 \$10	 \$13
Salary Adjustments	4%	4%	2%	2%
\$ Tuition/Fee Increase (FT Student)	\$39.50 (Fees)	\$129.50	\$159.50	\$234.50
% Increase	1.1%	3.8%	4.7%	6.9%

⁽¹⁾ General revenue beyond LBB formula recommendation of \$2.3 million

⁽²⁾ E & G currently has \$5 million more in budgeted expenditures than estimated revenue

⁽³⁾ \$60 - FY2007 rate for full-time students (\$0 indicates no change in rate; \$1.5 million indicates a reduction in the rate of 50% or \$30)

* Tuition funded salary adjustments of \$2.5 million must be made from reallocated tuition funds.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER – STUDENT FEES
Effective Beginning Fall Semester, 2007
Summary of Changes

(A) Tuition

School of Allied Health Sciences, Graduate School of Biomedical Sciences, School of Nursing, and School of Pharmacy – Non-Resident Students

The tuition rate for non-resident students, including United State Citizens and Foreign students, will increase from \$325 per semester credit hour to \$328 per semester credit hour with no maximum.

(B) Institutional Tuition

The Office of Business Services via the Executive Vice President for Finance and Administration recommends that Institutional Tuition (Designated Tuition) be increased from \$56 per semester credit hour to \$76 per semester credit hour for students enrolled in the School of Allied Health Sciences, from \$76 per semester credit hour to \$86 per semester credit hour for students enrolled in the School of Nursing, from \$96 per semester credit hour to \$110 per semester credit hour for students enrolled in the School of Pharmacy, and from \$3,400 annual rate to \$4,000 annual rate for students enrolled in the School of Medicine. The revenue generated from this increase will be used for need-based student financial aid, to recruit and retain qualified faculty and staff, and for general operating expenses.

(C) Student Services Fee

In accordance with Texas Education Code, Section 54.503 and the recommendations of the Student Services Fee Advisory Committee comprised of TTU and TTUHSC students and staff members (TTU Dean of Students and TTUHSC Director of Student Services serve as ex-officio members) recommends and increase of the Student Services Fee from \$10.50 to \$11.00 per semester credit hour and cap of 12 semester credit hours (maximum of \$126 to increase to \$132) for the fall, spring, and summer semesters/sessions for all enrolled students. The annual rate for students enrolled in the School of Medicine will increase from \$315 to \$330.

(D) Medical Services Fee

In accordance with Texas Education Code, Section 54.508 and the recommendations of the Medical Services Fee Advisory Committee comprised of TTU and TTUHSC students and staff members (TTU Associate Vice President for Student Affairs, TTUHSC Managing Director of Student Health and TTUHSC Medical Director of Student Health serve as ex-officio members) recommends and increase from \$66 to \$70 for the fall and spring semesters and summer trimester for students enrolled in four or more semester credit hours and an increase from \$33 to \$35 during each summer session for all enrolled students. The annual rate for students enrolled in the School of Medicine will increase from \$165 to \$175.

(E) Recreation Center Fee

In accordance with Texas Education Code, Section 54.509 and the recommendations of the Student Recreation Center Fee Advisory Committee comprised of TTU and TTUHSC students and a staff member (TTU Managing Director of Recreational Sports serve as ex-officio member) recommends and increase of the Student Recreation Center Fee (including debt service) from \$60 to \$65 during the fall and spring semesters and summer trimester for students enrolled in four or more semester credit hours (for students enrolled in less than four semester credit hours the rate will increase from \$35 to \$40 for each fall and spring semester) and an increase from \$30 to \$32.50 during each summer session for all enrolled students. The annual rate for students enrolled in the School of Medicine will increase from \$150 to \$162.50.

(F) Binding Theses and Dissertations

The Graduate School of Biomedical Sciences recommends an increase in this fee from \$72 to \$89 for Binding Theses (2 official copies) and from \$127 to \$144 for Dissertations (2 official copies and microfilming). This increase is necessary in order to obtain the 2 required copies (copies are \$17 each). The 2 copies are for the TTUHSC Library and the students department. TTUHSC utilizes TTU for Thesis and Dissertation submission. TTU went to an electronic submission of their dissertations and no longer requires TTU students to purchase bound copies.

(G) Clinical Simulation Center Fee

The School of Nursing recommends an increase in this fee from \$50 to \$75 per applicable course. This increase is necessary to cover the increased cost of medical equipment, supplies, and videoing, plus the CSC has increased the complexity of simulations being provided. They are also anticipating the need to purchase additional mannequins for simulations in the future. Currently, it costs the School of Nursing-CSC \$1,901.87 per student for supplies during the student's junior year to utilize the CSC. The CSC receives revenue from the CSC fees in the amount of \$300 (6 classes at the \$50 rate) per student. During the student's senior year, supply costs are \$144.69 per student with revenue from CSC fees in the amount of \$100 (2 classes at the \$50 rate). The increase in this fee is necessary to help off set the cost to train the students.

(H) Validation Fee

The School of Nursing recommends an increase in this fee from \$50 to \$100 per Health Assessment course. In this course, the student conducts one health history interview and one pelvic exam. A model currently receives \$25 for a health history exam and \$50 for a pelvic exam. The School of Nursing has been unsuccessful at recruiting models for the pelvic exam (of the 27 needed for Fall 2006 and Spring 2007, only 13 were recruited). The School of Nursing believes that by increasing the fee to \$100 per student, the school should be able to increase the payments to a model from \$50 to \$75 for a pelvic exam and be able to recruit more models.

(2) OTHER FEES, CHARGES, RATES OR RENTALS

Annual Assessment Fee	- School of Pharmacy (spring semester)	60.00
Application Fee	- Allied Health Science	35.00
	- Graduate School of Biomedical Sciences	45.00
	- Medicine	50.00
	- Nursing (including Special Students)	40.00
	Late Application Fee	25.00
-	Pharmacy	100.00
	Nontraditional Program	150.00
Auditing (per class)	Students enrolled in 11 semester credit hours or less	
	- Allied Health Sciences, Graduate School of Biomedical Sciences, and Nursing	10.00
Binding Theses & Dissertations (F)	- Allied Health Sciences (Theses) - 4 Official Copies – No Microfilming	72.00
	- Graduate School of Biomedical Sciences Theses - 2 Official Copies	89.00
	Dissertations - 2 Official Copies and Micro-filming	144.00
	- Nursing (Masters) - 4 Official Copies and Microfilming	117.00
	- Personal Copies (per copy)	17.00
	- Mailing Charges	
	Domestic (per copy)	5.00
	International (per copy)	8.00
	- Pockets for Enclosure (per pocket)	5.00
Clinical Simulation Center (per course) (G)	- Nursing – Freshmen, Sophomore, Junior, Senior, and Graduate	75.00
Course Fees (per course) ***	Not less than \$3 per course, but not more than \$45, except that the fee shall not exceed, in general, the cost of the materials or services directly associated with the course – not including the faculty salaries. The fee established for individual courses shall be determined by the Administration.	
	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing, Medicine and Pharmacy	Min. 3.00 Max. 45.00
Credentialing Fee	- Pharmacy-Nontraditional; one-time fee	500.00
Drug Information Center	- Pharmacy (fall semester)	155.00
Graduation Fee	- Allied Health Sciences Undergraduate	35.00
	Graduate	50.00
	- Graduate School of Biomedical Sciences	50.00
	- Medicine	50.00
	- Nursing Undergraduate	35.00
	Graduate	50.00
	- Pharmacy	50.00

(2) OTHER FEES, CHARGES, RATES OR RENTAL

I.D. Card Maintenance Fee	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing and Pharmacy (per semester)	5.00
	- Medicine (Annual)	12.50
I.D. Card Replacement Fee (per occurrence)	- All Schools	10.00
Information Technology Fee ***	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing and Pharmacy (Per credit hour)	10.00
	- Medicine (Annual)	240.00
Installment Option Fee	- Allied Health Sciences, Nursing, Graduate School of Biomedical Sciences, Medicine, and Pharmacy	\$25/Student/Semester
International Student Fee (non-immigrant international students only)	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing, and Pharmacy (per semester, per summer session \$25)	50.00
	- Medicine (Annual)	100.00
Laboratory Fees	- Per laboratory section; not less than \$2 per section, but not more than \$30, except that the fee shall not exceed, in general, the cost of operating the laboratory not including personnel and equipment costs. The fee established for individual laboratory courses shall be determined and approved under a policy by the Administration.	
	- Allied Health Sciences, Graduate School of Biomedical Sciences, and Pharmacy	30.00
	- Medicine (per year) first and second year Students	32.00
Late Charges on Loans	- All Schools	25.00
Late Payment Fee	- All Schools	50.00/billing
Late Registration Fee	- All Schools	50.00
Library Charges	- Overdue Items	.50/day; maximum of 50.00
	- Lost Items	25.00 processing fee, plus actual cost of material
	- Interlibrary Loan	
	Per item borrowed (book, photocopy or AV)	4.00
	Per item – Rush	10.00
	Per item – Overnight Delivery	15.00
	- Intralibrary Loan	
	Books	No Charge
	Photocopies	.10-.25/page; maximum of 4.00
	Audiovisuals	2.00/item
	(Some ILL items may be subject to additional royalty fees as assessed by Copyright Compliance Center.)	

	- Laser Print	.05/page
	Color Laser Print	.25/page
(2) <u>OTHER FEES, CHARGES, RATES, OR RENTALS</u>		
Long Term Disability Insurance *	- Medicine (Annual)	40.00
Malpractice Insurance *	- Allied Health Sciences	14.50
	Physician Assistant Program	61.00
	- Nursing	17.00
	Nurse Practitioner Students	61.00
	- Pharmacy	17.00
	- Medicine	25.00
Medical Services Fee **** (D)	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing and Pharmacy (fall and spring)	70.00
	(summer terms)	35.00
	- Medicine (Annual)	175.00
Microscope and Educational Materials Fee	- Allied Health Sciences (CLS Juniors and Seniors)	50.00
	- Medicine (first and second year students)	120.00
Orientation Fee	- Nursing	50.00
Placement Guarantee Fee	Collected upon acceptance of admission	
	- Allied Health Sciences, Graduate School of Biomedical Sciences, and Nursing	50.00
	- Medicine and Pharmacy	100.00
Post Census Day Matriculation Fee	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing, Pharmacy, and Medicine	200.00
Program Fee	- Pharmacy – Nontraditional	150.00
	Per Credit Hour	
Progressions Fee	- Nursing	40.00
Record Processing Fee	- Allied Health Sciences, Nursing, Pharmacy, and Graduate School of Biomedical Sciences (Per semester)	5.00
	- Medicine (Annual)	12.50
Recreation Center Fee *** (E)	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing, and Pharmacy (fall and spring, four or more semester credit hours)	65.00
	(fall and spring, less than four semester credit hours)	40.00
	(summer terms)	32.50
	- Medicine (Annual)	162.50
Returned Check Charges	- All Schools	30.00
Special Course Fees **	- All Schools	Variable; based on costs to provide instruction
Standardized Testing Fee	- Nursing (per applicable course)	Min. 19.00

Max. 35.00

(2) OTHER FEES, CHARGES, RATES, OR RENTALS

Student Athletic Fee	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing and Pharmacy (fall and spring)	52.00
	- Medicine (Annual)	104.00
Student Services Fee *** (C)	- Allied Health Sciences, Graduate School Per Credit Hour of Biomedical Sciences, Nursing and Pharmacy	11.00
	Maximum of	132.00
	- Medicine (Annual)	330.00
Student Union Fee	- Allied Health Sciences, Nursing, Pharmacy, and Graduate School of Biomedical Sciences (Per semester)	5.00
	- Medicine (Annual)	12.50
Validation Fee (H)	- Nursing (Charged on all graduate Assessment courses)	100.00

* The Board of Regents has previously authorized the President of TTUHSC to increase or decrease Malpractice Insurance Fees for students in each of the schools and the School of Medicine Long Term Disability Insurance Fee as necessary to respond to changes in the cost of providing the insurance coverage. The schools seek only to recoup the cost of providing the coverage.

** The Board of Regents has previously authorized the President and the Executive Vice President of TTUHSC to fix special course fees for credit courses and fees for non-credit courses, workshops, seminars and other meetings.

*** Waivers for Teaching Assistants, Research Assistants, Graduate Assistants, and Graduate Part-Time Instructors per Board of Regents' approval December 15, 2000.

**** On August 11, 2000, the Board of Regents approved waivers of the Medical Services fee for Texas Tech University System benefits eligible employees enrolled as students.

***** The Board of Regents previously authorized the President of TTUHSC to approve the assessment of additional tuition at a rate not to exceed the maximum allowed by law, *Texas Education Code*, Section 54.008, per semester credit hour for students enrolled in graduate and professional program courses in the Schools of Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing, and Pharmacy.

Typical Tuition and Fees
2007-2008

	Allied Health Sciences Graduate (15 SCH)	Biomedical Sciences (9 SCH)	Medicine Annual	Nursing Undergraduate (15 SCH)	Pharmacy (19 SCH)
Texas Tech University Health Sciences Center	3,313.50	1,410.00	11,816.00	2,666.00	5,889.00
UT Medical Branch - Galveston	3,130.83	1,300.41	11,890.50	2,825.83	
UT Southwestern - Dallas	2,689.50	1,668.00	12,579.00		
UT - San Antonio	3,429.50	1,147.50	12,440.00	2,851.40	
UT - Houston		960.90	10,749.80	2,261.90	
Texas A&M		2,086.75	10,162.32		
University of North Texas		1,395.00	11,839.00		
UT - Austin					6,396.58
University of Houston					6,697.00

School of Allied Health Sciences

Graduate Level

Fall 2007 Rates

15 Semester Credit Hours

	TTUHSC	UTMB	UT-Southwestern	UT-San Antonio
Tuition	750.00	750.00	750.00	750.00
Graduate Tuition	750.00	300.00 *		750.00
Institutional Tuition	1,140.00	1,500.00	1,305.00	1,365.00 **
Total Tuition	2,640.00	2,550.00	2,055.00	2,865.00
Student Services	132.00	144.33	250.00	90.00
Medical Services	70.00	55.00	55.00	55.00
Student Athletic Fee	52.00			
Recreation Center Fee	65.00			
Identification Card Fee	5.00	5.00		10.00
Information Technology Fee	150.00		60.00	90.00
Student Union Fee	5.00			
Record Processing Fee	5.00			
Student Malpractice Insurance	14.50	14.50	14.50	14.50
Microscope and Educational Materials Fee	50.00	60.00		55.00
Mandatory Course Fees	125.00		100.00	
Other Mandatory Fees		302.00	155.00	250.00
Total Fees	673.50	580.83	634.50	564.50
Total Tuition and Fees	3,313.50	3,130.83	2,689.50	3,429.50

* PA and PT programs only

** varies - based on program
used average charge

Graduate School of Biomedical Sciences

Fall 2007 Rates

9 Semester Credit Hours

	TTUHSC	UTMB	UT-Southwestern	UT-San Antonio	UT-Houston	Texas A&M	UNT
Tuition	450.00	450.00	450.00	450.00	450.00	450.00	450.00
Graduate Tuition							261.00
Institutional Tuition	504.00	540.00	783.00	495.00	324.00	900.00	414.00
Total Tuition	954.00	990.00	1,233.00	945.00	774.00	1,350.00	1,125.00
Student Services							
Medical Services	99.00	98.91	250.00	67.50	33.07	109.35	118.00
Student Athletic Fee	70.00	55.00	55.00	55.00	60.50	60.00	67.00
Recreation Center Fee	52.00						
Identification Card Fee	65.00				58.83	98.00	
Information Technology Fee	5.00	5.00		10.00		3.00	
Student Union Fee	90.00		75.00	45.00	20.00	169.20	
Record Processing Fee	5.00						10.00
Student Malpractice Insurance	5.00						
Microscope and Educational Materials Fee		14.50			14.50		
Mandatory Course Fees	65.00		55.00				
Other Mandatory Fees		137.00		25.00		297.20	75.00
Total Fees	456.00	310.41	435.00	202.50	186.90	736.75	270.00
Total Tuition and Fees	1,410.00	1,300.41	1,668.00	1,147.50	960.90	2,086.75	1,395.00

School of Medicine
Academic Year 2007-2008
1st Year Student

	TTUHSC	UTMB	UT-Southwestern	UT-San Antonio	UT-Houston	Texas A&M	UNT
Tuition	6,550.00	6,550.00	6,550.00	6,550.00	6,550.00	6,550.00	6,550.00
Graduate Tuition							
Institutional Tuition	4,000.00	4,050.00	4,662.00	4,450.00	3,225.00	1,800.00	4,050.00
Total Tuition	10,550.00	10,600.00	11,212.00	11,000.00	9,775.00	8,350.00	10,600.00
Student Services							
Medical Services	330.00	283.50	750.00	220.00	66.14	313.92	354.00
Student Athletic Fee	175.00	165.00	225.00	135.00	121.00	120.00	200.00
Recreation Center Fee	104.00						
Identification Card Fee	162.50				117.66	196.00	
Information Technology Fee	12.50	5.00				6.00	25.00
Student Union Fee	240.00		225.00	80.00	60.00	451.20	
Record Processing Fee	12.50						30.00
Student Malpractice Insurance	12.50						
Long-Term Disability Insurance	25.00	25.00	25.00	25.00	25.00		200.00
Laboratory Fee	40.00						
Microscope and Educational Materials Fee	32.00	15.00	32.00	32.00	35.00		25.00
	120.00		110.00	48.00	60.00		
Other Mandatory Fees		797.00		900.00	490.00	725.20	405.00
Total Fees		1,290.50	1,367.00	1,440.00	974.80	1,812.32	1,239.00
Total Tuition and Fees	11,816.00	11,890.50	12,579.00	12,440.00	10,749.80	10,162.32	11,839.00

DO Program
not MD

Required Health Insurance

1,039.00 1,039.00

School of Nursing
Undergraduate Level
Fall 2007 Rates
15 Semester Credit Hours

	TTUHSC	UTMB	UT-San Antonio	UT-Houston
Tuition	750.00	750.00	750.00	750.00
Institutional Tuition	1,290.00	1,500.00	1,536.90	1,290.00
Total Tuition	2,040.00	2,250.00	2,286.90	2,040.00
Student Services	132.00	144.33	90.00	33.07
Medical Services	70.00	55.00	55.00	60.50
Student Athletic Fee	52.00			58.83
Recreation Center Fee	65.00			
Identification Card Fee	5.00	5.00	10.00	
Information Technology Fee	150.00		50.00	20.00
Student Union Fee	5.00			
Record Processing Fee	5.00			
Student Malpractice Insurance	17.00	14.50	14.50	14.50
Mandatory Course Fees	125.00			
Other Mandatory Fees		357.00	345.00	35.00
Total Fees	626.00	575.83	564.50	221.90
Total Tuition and Fees	2,666.00	2,825.83	2,851.40	2,261.90

School of Pharmacy

Fall 2007 Rates

19 Semester Credit Hours

	TTUHSC	UT-Austin	U of H
Tuition	950.00	950.00	950.00
Board Authorized Tuition	1,900.00	1,748.00	1,900.00
Institutional Tuition	2,090.00	2,604.00	2,318.00
Total Tuition	4,940.00	5,302.00	5,168.00

Student Services	132.00	161.24	160.00
Medical Services	70.00	64.88	
Student Athletic Fee			
Recreation Center Fee			77.00
Identification Card Fee	5.00		6.00
Information Technology Fee	190.00	233.51	228.00
Student Union Fee		45.44	25.00
Record Processing Fee	5.00		
Student Malpractice Insurance	17.00		
Mandatory Course Fees	375.00		300.00
Drug Information Fee	155.00		
Other Mandatory Fees		589.51	733.00
Total Fees	949.00	1,094.58	1,529.00

Total Tuition and Fees	5,889.00	6,396.58	6,697.00
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HAMMOND ASSOCIATES

Partnership Evaluation

Stone Point Capital Trident IV, LP Industry-focused Buyout Fund

Fund Basics

Type	Industry-focused Buyout Fund
Target Capitalization	\$1,750,000,000
Closed to-date	\$1,000,000,000
Final close date	Q1 2007
Minimum Commitment	\$10,000,000
GP Commitment	\$50,000,000
Investment Period	6 Years
Partnership Term	10 Years + 3, 1Yr extensions

Overview

Trident IV, L.P. ("Trident IV" or the "Fund") is the fourth fund from Stone Point Capital ("Stone Point" or the "Firm"), formerly MMC Capital. The Fund's General Partner is Trident Capital IV, LP. Stone Point is responsible for making all investment decisions and providing administrative support to the Fund. Trident IV will make equity and equity-like investments in the global insurance and financial services industries. The Fund will invest in companies in multiple stages of development and is likely to contain startups, buyouts, growth financings, and possibly turnarounds.

Stone Point expects to add value through their deep understanding of the insurance and financial services industries that would enable them to find attractive niches for investment, to find companies poised to exploit those opportunities, and if such a company can not be found, to create a company that can. The Trident IV investment team will collectively commit at least \$50 million to the Fund.

Experience

From 1985-1993, MMC Capital invested \$136 million in seven new reinsurance companies including XL Capital Ltd. and ACE Ltd. on behalf of Marsh & McLennan, its former corporate parent.

This is the fourth fund managed by Stone Point, all of which have had the same industry focus. Trident I was a \$667 million fund raised in 1994 and Trident II was a \$1.4 billion fund raised in 1999. Fund III was a \$1.1 billion 2004 vintage fund.

MMC Capital became Stone Point in June 2005 when the firm severed its official relationship with Marsh & McLennan. Most of the personnel made the transition with the exception of Garret Moran, the former President of MMC Capital, and Jeffrey Greenberg who had been on the investment committee of the Fund but had little day to day responsibility. Stephen Friedman,

who had left MMC Capital to join the Bush Administration, returned at the time of the spin out.

Track Record

From 1985-1993 MMC Capital made a number of highly successful investments in startup re-insurance companies on behalf of Marsh & McLennan. The current members of the team had some involvement in these deals, but we are not including those deals in the evaluation.

Trident I is fully realized with the exception of one company whose value represents less than 2% of total value. The performance of Fund I is reasonable, a second-quartile performer, but it is not outstanding.

Trident II has recovered from some early miss-steps such as investing in technology deals, most of which failed. Stone Point invested \$250 million from Fund II into AXIS Capital Holdings, a startup global specialty insurance and reinsurance company. AXIS went public and the warrants received for initiating the transaction have boosted returns. This deal represents a meaningful portion of Fund II profits to date. Fund II ranks as a solid top-quartile performer versus buyout funds raised in 1999.

The performance to date of Fund III is largely the result of receiving underwriting warrants on some larger transactions. The performance track record for the Trident funds is summarized in the following table:

Fund (Inception) as of 9/30/06	Invested Capital	Realized + Current Value	Gross Multiple	- Gross IRR
Trident I ('94)	473.4	704.2	1.5X	26.5%
Trident II ('99)	1,132.1	2,649.6	2.3X	25.3%
Trident III ('04)	952.5*	\$1,126.2**	1.2X	NM

*Includes \$325 million of committed but unfunded investments

**Includes Sponsor warrants at estimated time value of warrants

Fees

The management fees for the fund during the Investment Period will be 1.5% of committed capital and 1.5% of funded commitments thereafter. The General Partner will receive a carried interest of 20% after the Limited Partners receive a preferred return of 8%.

Target Market Commentary

The insurance industry is under-represented in private equity portfolios compared to its weight in the overall economy. We believe that this is because insurance underwriting companies do not fit the standard metrics private equity firms look for; fragmented industries with little government regulation, low capital intensity, and easily understood accounting. The industry is dominated by large companies, is heavily regulated, requires a large capital base to support underwriting activities, and has rather obtuse accounting methods.

There are a number of distinct industry sectors within the underwriting arena. Among these are personal lines, commercial property and casualty, life, health, and sub-sectors such as workers' compensation, and directors' and officers' liability. These lines of business respond to a diverse range of economic and competitive forces, and, as a result, market imbalances and cycle-related opportunities can exist in almost any market environment.

Periodic disasters cause insurance premiums and underwriting margins to rise and create opportunities to launch new businesses or buy into existing businesses. Pricing also responds to the supply-demand imbalance created when companies exit an area as a result of claims losses. Below is a list of market dislocations, causes, and some investments made as a result:

Insurance Sector	Cause	Investment
Excess Liability Insurance	1980s Asbestos and Environmental Claims	XL Capital, ACE Limited
Catastrophe Reinsurance	Hurricane Andrew	Mid Ocean Limited
Directors & Officers Insurance	Enron / Reg FD	ARC Group
Specialty Risk Insurance	WTC Attacks	AXIS Capital Holdings
P&C Reinsurance	2005 Hurricanes	Harbor Point Paris Re

As of 2004, the global commercial insurance and reinsurance business was suffering from an extended period of price competition, low investment returns, and high claims causing a deficiency in the industry's loss reserves. European insurers were hit particularly hard by the decline in equity values. It is estimated that the property and casualty sector's capital base declined by 25% from year-end 2000 to 2004. Insurers responded by raising rates and tightening policy terms which created one of the most profitable underwriting environments in many years. Then the hurricanes in 2005 damaged some balance sheets and created opportunities for some new entrants.

There is a broad universe of service providers that exists alongside the insurance underwriting businesses. These companies provide sales and distribution, claims management, and other outsourced services that support the industry. These opportunities are more typical of the types of investments one finds in private equity portfolios and are less tied to the factors that impact underwriting businesses.

Biographies of Key Personnel

Charles Davis –CEO. Before joining the firm as President in 1998, Mr. Davis was with Goldman Sachs & Co. for 23 years where he served as head of Investment Banking Services worldwide, head of the Financial Services Industry Group and a General Partner.

Meryl Hartzband – Chief Investment Officer. Prior to joining the firm in 1999, Ms. Hartzband spent 16 years at JP Morgan & Co. where she was responsible for managing private equity investments in the insurance and financial services industries.

Stephen Friedman, Chairman, is a member of the investment committee and is a retired Chairman of Goldman Sachs & Co. He is Chairman of the President's Foreign Intelligence Advisory Board and is also Chairman of the Intelligence Oversight Board.

Investment Merits

Industry Specialist - Insurance underwriting is a fairly complicated industry that is difficult for a non-specialist to exploit. The number of funds specializing in the financial services industry has grown recently.

Financial Commitment of the Investment Team

The investment team is committing \$50 million to the fund. This is a substantial financial commitment from a relatively small team.

Lower Competition for Deal Flow- The Manager rarely competes in auctions for deals and is somewhat insulated from competition from generalist private equity funds. There is competition from other specialist firms, but less than in some other segments of the private equity market.

Concerns

Insurance Startups

Startup insurance companies require a large amount of capital. Even with a deep understanding of an industry, there is a lot at risk in any startup business.

New Story

For Fund III, the MMC connection was a glorious benefit. For Fund IV, independence from MMC is an amazing benefit. On balance it seems to have altered the types of businesses by adding a heavy distribution element that would have been hard to do under MMC.

Evaluation Summary

Stone Point has weathered the problems associated with their former sponsor and has successfully moved on with the major changes being the loss of Garret Moran and regaining Stephen Friedman. Of course the severing of the MMC relationship significantly changes the selling points of investing in the Fund.



TEXAS TECH UNIVERSITY SYSTEM

Investment Performance Update

*Office of the Vice Chancellor
and Chief Financial Officer*

Board of Regents
March 29-30, 2007

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TEXAS TECH UNIVERSITY SYSTEM

NACUBO 2006 Endowment Study

Data as of June 30, 2006

Investment Pool Nominal Returns (%)

Average Annual Compound Returns				
Size of Endowments	Count	1-Year	3-Year	5-Year
Over \$1 billion	62	15.2	15.3	8.8
\$501 million to \$1 billion	63	12.8	13.8	7.4
\$101 million to \$500 million	222	11.9	12.5	6.5
\$51 million to \$100 million	143	10.0	11.5	6.1
\$26 million to \$50 million	131	9.3	10.8	5.3
Less than or equal to \$25 million	144	7.8	9.0	4.5
Texas Tech (\$540 million)		13.8	15.6	9.0
Percentile		17th	9th	9th

765 reporting endowments

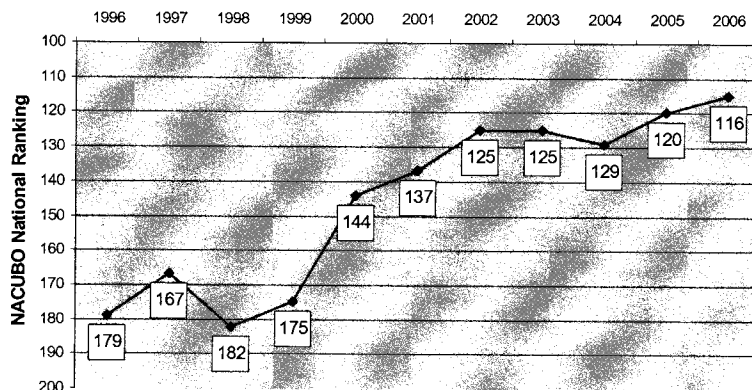
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TEXAS TECH UNIVERSITY SYSTEM

Market Value of Endowment Assets
As of June 30



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TEXAS TECH UNIVERSITY SYSTEM

NACUBO 2006 Endowment Study

Data as of June 30, 2006

Big XII Endowments by Size

Institution	2006		2005		Change	
	Endowment Amount	Nat'l Rank	Endowment Amount	Nat'l Rank	Size Percent	Nat'l Rank
Texas	13,234,848	4	11,610,997	4	13.99%	0
Texas A & M	5,642,978	10	4,963,879	9	13.68%	-1
Nebraska	1,153,559	53	1,042,290	52	10.68%	-1
Kansas	1,049,367	58	954,943	57	9.89%	-1
Oklahoma	960,315	65	777,514	73	23.51%	8
Missouri	944,054	68	848,612	64	11.25%	-4
Baylor	870,364	73	750,237	77	16.01%	4
Colorado	590,306	101	512,371	106	15.21%	5
Texas Tech	540,251	116	461,903	120	16.96%	4
Iowa State	496,018	127	456,627	123	8.63%	-4
Oklahoma State	382,354	149	320,136	151	19.43%	2
Kansas State	294,542	184	251,310	189	17.20%	5
Houston	454,009	135	420,027	131	8.09%	-4
North Texas	66,708	419	57,850	437	15.31%	18

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TEXAS TECH UNIVERSITY SYSTEM

NACUBO 2006 Endowment Study

Data as of June 30, 2006

Investment Pool Nominal Returns (%)

Institution	1-Year		3-Year Avg		5-Year Avg	
	Percent	Rank	Percent	Rank	Percent	Rank
Texas	12.7%	8	15.4%	5	8.7%	3
Texas A & M	11.9%	9	14.1%	8	7.0%	9
Nebraska	10.8%	10	12.7%	10	6.7%	10
Kansas	13.6%	5	15.8%	3	7.9%	6
Oklahoma	10.4%	11	12.1%	11	6.1%	11
Missouri	13.0%	7	13.3%	9	7.5%	8
Baylor	16.9%	2	18.7%	1	9.2%	1
Colorado	14.0%	3	14.6%	7	7.9%	6
Texas Tech	13.8%	4	15.6%	4	9.0%	2
Iowa State	9.0%	12	11.4%	12	6.0%	12
Oklahoma State	21.7%	1	17.3%	2	8.5%	4
Kansas State	13.5%	6	15.2%	6	8.1%	5



TEXAS TECH UNIVERSITY SYSTEM

Fiscal Year Ended August 31, 2006

Long Term Investment Fund

1-Year Return 12.4%

3-Year Average Return 14.7%

5-Year Average Return 10.3%



TEXAS TECH UNIVERSITY SYSTEM

Long Term Investment Fund - Target

Endowment Real Growth

	Target
Earnings	8.00%
Less Spending	-4.50%
Less Investment Mgt Fee	-0.50%
Growth	3.00%
Less Inflation	-2.50%
Real Growth	0.50%



TEXAS TECH UNIVERSITY SYSTEM

Long Term Investment Fund - Target

Endowment Real Growth

	Target
Earnings	8.00%
Less Spending	-4.50%
Less Investment Mgt Fee	-0.50%
Growth	3.00%
Less Inflation	-2.50%
Real Growth	0.50%

Convert measurement to current market values



TEXAS TECH UNIVERSITY SYSTEM

Real Growth

Fiscal Year Ended August 31, 2006

	Target	Actual
Earnings	8.00%	12.40%
Less Spending	-4.50%	-3.88%
Less Investment Mgt Fee	-0.50%	-0.43%
Growth	3.00%	8.09%
Less Inflation	-2.50%	-3.82%
Real Growth	0.50%	4.27%



TEXAS TECH UNIVERSITY SYSTEM

12 Months Ended December 31, 2006

Long Term Investment Fund

1-Year Return	17.0%
3-Year Average Return	14.0%
5-Year Average Return	11.6%

President's Report
Texas Tech University
Board of Regents Meeting
March 30, 2007

President Whitmore began by discussing the new Wellness Center. A few of the regents were able to attend that grand opening on March 29. The Wellness Center is basically a place for students to use if they have physical or emotional issues that they need some professional help with; they can now go to a single location. It is a terrific facility with great doctors' offices. We have our own staff of doctors and counselors. We are very proud of this new building. It is another way that we can recruit students by insuring parents and students that a student's health and wellbeing when they are away from home will be very professionally taken care of.

Regent Serna stated that the facility is unique. It is a tremendous facility. The regents who were able to attend that grand opening ceremony were given a brief tour after the ribbon cutting ceremony. As beautiful as the building was, one of the most impressive things noted was the pride and excitement of the staff and professionals who are located in that building. They were absolutely glowing as far as showing us around. The combination of the facility and the people who are there will provide something that is very professional and exceptional for our students.

President Whitmore thanked Regent Serna for his comments and stated that this is another example of the collaboration of the HSC and TTU. Dr. Ragain manages the liaison between the HSC and our Wellness Center. He takes great pride in that building. It is an excellent example of our collaboration with President Mitemeyer's professional staff from the HSC.

President Whitmore referenced a brochure which was distributed to the board. That brochure is brand new, it actually came out yesterday. We have made a very concerted effort over the four years I have served at Tech to focus on being a more welcoming institution for minorities and economically disadvantaged students to encourage them in greater numbers to come to Texas Tech. In our enrollment report in the fall, we had a major upturn in the percentage of African-American and Hispanic students who make up our freshman class. This brochure outlines new programs or expanded programs that we have put in place over the last four years. This brochure will also assist us in recruiting minority students and those internationally. This is one of the things being done to diversify our student body in addition the faculty and staff that work at the University. We are proud of Juan Muñoz who fills the position of special assistant for institutional diversity. Please take the time to read through this brochure to learn more about what we are doing and see how we are displaying our efforts in an attempt to reach more students from diverse backgrounds.

President Whitmore also referenced the Report on Accomplishments Newsletter and encouraged the board to read through that as well whenever they could find some free time. This lists the accomplishments of Tech's outstanding faculty and students. Some

of the people who were introduced to the board earlier are also listed in this newsletter along with many others who, due to time constraints, we were not able to introduce to the board. Our faculty, staff, and students continue to receive honors and awards from their professions within Texas and across the nation.

Regent Sitton asked about Dr. Kitty Harris' accolades. Would there be any way that we could be notified when something great is going to be on TV. She was on CNN the past week three times. Regent Sitton stated that she missed those showings but would to have loved to have known about that. She asked if there was any way to notify the board when such big and/or televised event occurs.

President Whitmore stated that he would try to work with Ben to try to figure out a process where that information can be channeled beforehand to the board. Some recorded CDs were available of the event being discussed and a copy was distributed to each board member.

We have been ramping up our marketing efforts. (A summary of those were distributed to the board.) That shows in about 4 different categories the different kinds of marketing efforts that we have put into place. They are very nice reproductions of the ads that have been published. A listing of the magazines and the newspapers used for those ads is included. This information also answers some of the questions asked by the board about whether we are advertising in Fort Worth. There are several ads in *Texas Monthly*, in *Hispanic Magazine*, in *Newsweek*, *Time*, *U.S. News and World Report*, The Houston Livestock Show and Rodeo, *Writers and Poets*, *San Antonio Scene*, *Texas Travel Host*, the *Star Telegram* which is a Fort Worth newspaper, and *Midland Marketing*. These are examples—most of these are new outlets and new ads that have gone out this year along with our attempt to raise our brand image across Texas. We are doing this on a modest budget. The packet also includes depictions of the billboards that have been put up in both Dallas and Fort Worth. There are three different ads in two placements each in Dallas and Fort Worth. Online ads and electronic media are also included in trying to get more directly linked to students by being on their high school websites. Additionally, radio ads' information is included which will be aired in the Spring of 2007. A lot of this is focused in Dallas and Fort Worth, but we are also reaching out to other communities where students and their parents need to know more about TTU.

Regent Miller stated he wanted to say something along the marketing lines that is so impressive. Yesterday concerns were voiced regarding enrollment and recruitment, particularly a situation involving an acquaintance, Matthew Johnson, who attends school with his son. Everything that has been read about leadership and the courses taught about leadership talk about how leadership stops and starts at the top. We do 360s in our organization, and we always say that we are pretty much limited and he happens to be the CEO. No one will score much higher than him. Chancellor Hance reminded him of that in a more West Texas colloquialism when he said "monkey see, monkey do." There is a lot of truth to that. We are trying to create a new culture here. Pride has been created in the culture that has been created in his organization. He has been a small part of that and people have taken care of on that. This is always done by action. Yesterday, Chancellor Hance, when he heard the story of Matthew, he asked for the

student's phone number and the chancellor called Matthew at 10 p.m. last night. Matthew was probably shocked, and as Regent Griffin stated, we are not the recruiters that Chancellor Hance is, but Matthew has said that he will reconsider. That is to be applauded. That meant a lot to him personally and it also means that this whole organization will act when situations like this are heard. As we go through the new tenure of the chancellor, it is hoped that we will all follow suit. You don't have to be with him and you don't have to talk to him, but in so many ways the chancellor will do it.

Dr. Whitmore stated that this was a great testament to our developing relationship with new leadership at the system level. It is an exciting time for TTU and probably as well for the HSC. We are learning from each other everyday and this will become an even better and better place over the next several years.

Regent Miller stated that someone had mentioned that even Dr. Marcy got emotional about wanting to hit the 40,000 enrollment mark, so the numbers must work.

Dr. Whitmore continued and called Dr. Mitemmeyer to join him at the podium. Last fall, the board charged the presidents of TTU and the HSC with developing a research simulation program between the HSC and TTU. It was about two days later that we had lunch and shook hands and decided that we would make this work. Luckily, we are now here with our first two recipients of the \$500,000 plus that we put aside between our two institutions to begin this research collaborations.

Dr. Mitemmeyer said that he appreciated the leadership that Dr. Whitmore and his staff have taken on this endeavor. This is one of the most exciting opportunities for us. We are sitting right next to each other. There is so much going on here in this city and in this region. When we consider about what is going on at the University, it is exciting because it will also be good for the HSC. The HSC can help with that by expanding our classes and bringing in and having the HSC as an advertisement for students to come. This is just one more step. The research program—when the expertise is considered at the University and the people from the HSC, as the ad states: "From here it is possible, and we will be doing that together."

Dr. Whitmore asked Dr. Mitemmeyer if he has the information about the collaborative research program.

Dr. Mitemmeyer stated that he did and began the announcement. Dr. Dan Hardy is one of the research partners that has been selected. His research project is entitled "Molecular and biomechanical causes and consequences of aging-related degeneration of the intervertebral discs." We heard about the spine program earlier and this related to some extent to that. This is an extremely important program and we are very proud of Dr. Hardy's selection for this. Dan has always been one of our young and vigorous leaders in the HSC in basic sciences. We appreciate him and are very proud of him.

Dr. Whitmore stated that the joint counterpart on this joint project is Dr. Javad Hashemi. He is a professor in Mechanical Engineering and obviously from the title of this project with degeneration of intervertebral discs there is some mechanical engineering aspects to creating structures that can help people overcome those physical limitations. The

biology and the engineering people will come together to solve these potential issues related to the bone structure and the spines.

Dr. Mitemeyer added that Dr. Hardy is an associate professor with tenure in the Department of Cell Biology and Biochemistry. The board may recall him from when he was awarded the President's Award for Excellence in Teaching.

Regent Francis added that the entire board is grateful to see the two components come together. Many would say that the future and the large growth area for research dollars will be in a partnership between academic components and our medical and health science related components. We congratulate everyone for putting this together and also want to commend Regent Serna for his leadership to champion this on the board's behalf. We believe this is the future of Tech's ability to become that Tier One University and jump start us through transitional research and some of the things that we look forward to and certainly our commitment to this area is very high.

Dr. Mitemeyer stated that the other recipient from the HSC is Dr. Robert Bright. Dr. Bright's proposal was named "A new proteomic method and its application to chemical biology." It is another one of these very exciting programs where interaction with the University is so critical. Dr. Bright was unable to join us today.

Dr. Whitmore called on Dr. Satomi Niwayama who is from the Department of Chemistry and Biochemistry on the TTU campus. Dr. Bright is a microbiologist. So we are bringing microbiology and chemistry and microchemistry together to support this exciting project. These projects were chosen by having them reviewed by experts from across disciplinary fields that are from outside of the University. These were vetted by professional outside of the University and the quality of the science is what won today based on other scientists based outside of the University. We are very proud of everyone selected today.

It was not mentioned that the first project is supported by \$270,000 and the second project is being supported by \$499,000. These are serious investments which are investing in the future with the understanding that these projects often move forward, break new ground, and importantly, deserve more and more support from the federal government once we get them going and moving in the right direction. That is the whole concept behind this endeavor.

Mr. Serna stated that the excitement and enthusiasm for this project has been heard from the board. This will be a great initiative which will be labeled as uniquely Texas Tech because this level of collaboration between components in a system in the research arena is really not occurring formally any place else. This is very exciting. Mr. Serna asked for Dr. Dean Smith to come forward. When we first began discussing this over a year ago, Dean Smith and Rod Nairn were handed the football to carry on this project. Dr. Smith and Dr. Nairn worked very closely and broke through some institutional barriers to get this off of the ground. Thanks go to both of you. A special thanks goes to Dr. Smith for having to take on the second half of the project which was often times more difficult with the evaluation that he single-handedly bore. This would not have come to such an exciting conclusion if it had not been for Dr. Smith's efforts.

Dr. Smith thanked Mr. Serna and the board.

Dr. Whitmore stated that it was good that Dr. Smith and Dr. Nairn were recognized and thanked them for their efforts. Dr. Whitmore and Dr. Mitemeyer had lunch but that was about their part of the whole process because after meeting with Dr. Nairn and Dr. Smith they were asked to carry the project forward and they did take it and ran. The emphasis was put where it belonged.

Finally, Dr. Whitmore stated that he was looking forward to Monday. That is not because the board meeting will be over by Monday, but because that is the day he would be switching places with a student for a day. So, if anyone calls the President's office on Monday and asks for the President of the University, a student will be sitting in that chair in that office. Dr. Whitmore would be sitting in the student's chair for classes. The student who is winning the chancellor for a day contest is an honors student that lives in Gordon Hall. Besides switching locations for the day, we will also switch parking spaces. Dr. Whitmore read a letter that was sent in by that student: "I am a first year student at Tech at a sophomore standing. (Which probably means he transferred a lot of courses.) I am 19 years old. Up here, I am in the Honors College, Goin' Band, and Jazz Band, Alternative Fuels which is an improv comedy troop and Student Government Association, and I also love intramurals. (So it can be seen, that besides the courses that he will be taking, this young man is involved in many extracurricular activities.) I hail from the great Houston suburb area of Katy, Texas. My parents are both educators, and they both are Red Raiders. My plans are to attend Tech, excel, and leave a large impact on the University and then go on to graduate school to get a doctorate degree in political science. I hope to go into some type of international business, hopefully a business that has a business on education. Eventually, I would like to become a full-time politician and go to work on Capitol-Hill and somewhere in there, I hope to get married and have awesome children." That is our student and president for a day.

Regent Black asked if Dr. Whitmore would make some comments regarding the Phi Beta Kappa installation ceremony which takes place on April 11, 2007. This is a very significant event from our academic standpoint. It has been under Dr. Whitmore's leadership that we have been able to accomplish this, making us one of only three state universities in Texas to have chapters. Anyone who can attend should.

Dr. Whitmore stated that the chancellor is holding a luncheon at midday. The event itself is at 4 pm. It will probably be an hour long ceremony. If any of the regents plan to attend, we will be wearing the regalia. They like for this to be a major event. We have 90-some students who qualified and will be inducted. The head of Phi Beta Kappa's organization will be there. This will be a wonderful event. There will also be a reception following the ceremony. Everyone is invited, and we would love to have the board come. The chancellor joins in inviting you to this event. We all realize this is a very special academic quality-raising event at Texas Tech.

President Whitmore announced that was the conclusion of his report.

President's Report
Texas Tech University Health Sciences Center
Board of Regents Meeting
March 30, 2007

President Mitemmeyer began by thanking the Board for the opportunity to serve as the interim president of the Health Sciences Center.

Dr. Mitemmeyer made a few comments about the new student-regent, Dr. Sam Islam. Sam has four siblings. She has a sister and three brothers. She is the oldest of the family but chose to go the Ph.D. route in microbiology before she decided to go into medicine. She is currently a sophomore student. She has a younger sister who has already graduated from the TTUHSC School of Medicine. She is a resident in radiology in Oklahoma. She has younger brother who is actually a year ahead of her in the junior class and she has another younger brother who is a year behind her in the freshmen class. Her youngest brother is just completing his studies at Texas Tech and is planning to matriculate next year into the HSC. These are all Texas Tech University graduates, all coming to the HSC; that is an amazing story. Your father and mother must be very proud; we are as well. Thank you for serving.

Last week the site of the newest campus in Abilene was visited. Regent Dueser and many dedicated community members from Abilene graciously welcomed us. We really found a tremendous and amazing support and attitude. We were able to tour the facility that was built for \$8 million. It is a beautiful school that will be a great Pharmacy School. It has much space for the next several years where we can expand, possibly some of our other schools into. It was very impressive. We thank Regent Dueser for his leadership and support.

Regent Dueser thanked Dr. Mitemmeyer as well for his support.

Dr. Mitemmeyer continued. At the last Board meeting, Kim Hall, has been hired as the regional dean for the School of Pharmacy in Abilene. She brings enthusiasm and experience to our Abilene school. This entire venture is very exciting for Texas Tech as we look forward to not only a bright future for Abilene but for the HSC involvement in that region of West Texas.

We are also exploring the expansion of four Family Medicine programs as well as our School of Nursing and School of Allied Health Sciences programs to Abilene. We had a chance to speak with the hospital director about that. He has already provided, through Regent Dueser, opportunities where we might be able to expand and explore. This is all very exciting because it helps us also with our growth plans.

It is amazing when we think about what has been accomplished by our Pharmacy School. It is the youngest of our professional schools. In 1993, the school was authorized and in 1996 the first students matriculated. That is just a little bit over ten years ago. Currently, the Pharmacy School is sixth in the nation in percentage of Ph.D.

faculty who have NIH funding. That is very unusual. We are tenth in the nation in total dollars on non-NIH federal and foundation funding. We are 26th in the nation in NIH total dollars of funding for Ph.D. faculty and 29th in the nation in total dollars of NIH funding. Those numbers may not mean much because it is 26th, 29th, whatever, but that is an extremely positive achievement. Dr. Nelson is our senior dean and he really needs to be commended because he has the vision and the inspiration to inspire his chairman and his researchers to do what they have done and he has obviously done with an excellent selection. For being such a young school, we are extremely proud. We are all proud of Dean Nelson for his outstanding educators and researchers. While discussing the School of Pharmacy, Amarillo also comes to mind. The dean search for the regional dean in Amarillo for the School of Medicine is progressing very nicely. We have interviewed four of our six final candidates. In the meantime, Dr. Rush Pierce is continuing to do a wonderful job in leading the Medical School on that campus. Recent Legislative appropriations, as we see them coming down the pike, the construction of our research tower in Amarillo, the completion and expansion of the Pharmacy School, as well as the Medical School expansion, will bring Family Medicine into the fold. All of that is on track; it is funded and it will help us with our expansion plans.

Thanks also need to go to our chancellor for his tremendous support of both house and federal state funding requests. During a recent trip to Washington, as the chancellor mentioned yesterday, Dr. Whitmore and I met many legislators. It was like a track meet. Underground from the Longworth to the Cannon to the Capitol and back, it was very amazing. Everywhere we went, people would stop us—that was the only rest we got—because they wanted to say hello to Chancellor Hance because they remember him so well. The trip was very successful. Our initiatives will be seriously considered. As for our state funding, thanks go to Mike Sanders and Martha Brown because they have been extremely helpful to not only TTU but the HSC as well. We are extremely appreciative of the tremendous support that they have provided, especially with the focus of obtaining the funding for the El Paso School of Medicine. The \$43 million is introduced in the base bill and so far it has ridden without any opposition throughout the house and the senate. The end result will be a great four-year medical school on the border with the name Texas Tech. On a recent visit to El Paso, Dean Suskind and other administrators were met. They briefed us on the progress that is being made and the faculty recruitments being made. Things are moving very well. The search committees, especially for the key chair positions, have been established; searches have begun; the LCME report that is so critical for the approval is well on its way. Dr. Daryl Williams, one of our former deans here, and currently an associate dean there, has done a tremendous job in putting that LCME document together. It is a very complex program, and we have been in contact with Dr. Brazadski as well as Dr. Bob England from the AAMC. They are planning to come visit us. We have visited with them in Washington. They gave us some specific guidelines. They were very positive and supportive. They will come visit us in June in El Paso. We are convinced that they will give us the word that we are under the track. If they approve where we are, they will then come back in October or November to give us the approval so we can actually begin advertising through a catalog in the spring of 2008. That is the timeline we are looking at. Even if we are not quite ready October or November, they will come back in February and get us where we can then move forward in March. In El Paso, we also have a very good relationship—this is very unique and critical for us—with Mr. Jim

Valenti who is the CEO of the R.E. Thomasson Hospital. That relationship is critical to the growth of our school there, and it is very positive. We wish we could be that way everywhere.

Finally, as most of you are aware, Dr. Nairn has departed as the HSC executive vice president for academic affairs and dean of the graduate school of biomedical sciences. Rod recently left, sort of on a bit of short notice, to go to Colorado. We wish him well and will miss him. Rod was not only a fine person but a great colleague and a great academician. He was valued greatly, and we tried to tell him that he should stay but the pull was too strong. We are currently in the process of reassigning the responsibilities of that office. The Board will be briefed at the next Board meeting as to exactly what positions have been filled and what we are doing. We don't plan to recruit anyone in the position that Rod vacated at this point unless directed to do so. However, we have good people who can pick up the slack. That is what we are working on. Our plan will be presented to the chancellor and then to the Board.

Before the last comment, it should be mentioned that—Regent Sitton had asked to be notified about Tech media events—we will provide some information to the Board. The School of Nursing will be featured on PBS in the near future. We will provide everyone with the specifics of that broadcast.

Lastly, this is Tracilyn Hall's last meeting. We do not have a replacement for her yet. An election will be held on April 17. Traci will complete her third and fourth years in El Paso. Traci has been a truly outstanding representative for our students. Her attitude and everything about her has been exciting. We will miss her. Traci played an integral role on the Enrollment Management Task Force which was reported on yesterday. She worked very close with the TTU SGA. Thanks go to Traci for all she has done for the HSC and for the Medical School. We wish her all the best; we know she will do well. Thanks from all of us.

Regent Griffin also wanted to thank Dr. Mitemmeyer for his work. Whenever you have that interim label sometimes it is noted as being more of a caretaker or someone who is just holding the status quo until a successor is named. That is not the case with Dr. Mitemmeyer. He has taken charge of the responsibilities and duties of that position and has done a fantastic job. We do appreciate you; your work is not unnoticed and not unappreciated.

Regent Francis concurred.

Regent Sitton stated that she hasn't even thought of him as an interim president.

Chancellor's Report
Texas Tech University System
Board of Regents Meeting
March 30, 2007

Mr. Hance began by thanking the Enrollment Task Force for their work. His theme on this will be "push, push, push," everyday. This is where we are headed and what everyone will be doing.

With the legislative process, we are doing well. Mike Sanders and Martha Brown have done an outstanding job this year. Mr. Hance stated that although he knows the legislative processes he works through Mike and Martha and he asked that everyone working on legislative matters go through Mike and Martha.

The money for the medical School in El Paso is included in the house and senate bill. The contingency of getting \$25 million and maybe getting another \$18 million has been removed so it is a set deal at over \$40 million. That is good. We have some other things that are pending. We don't know how much additional money we will get but we are in very good shape. Speaker Craddick, Lieutenant Governor Dewhurst and Governor Perry have been very good to Tech.

We had good meetings in Washington with Congressional leaders. One of the things that is happening now is the talk about earmarks. About 95 to 98 percent of the earmarks are probably very good and justifiable but the "bridge to nowhere" or something similar gets all the publicity. So, they decided to change that, thus they are changing the method. When the continuing resolution was adopted they put some of the money over for agriculture research and they gave it directly to the land grant schools. Well, we are the biggest Ag School in the country that is not a land grant school when it comes to agriculture appropriations. So, we have had to work around that. Jodey Arrington, as mentioned was the deputy director of personnel during the Bush administration, had interviewed people who were in that second and third level positions. He has helped a lot. We met with the deputy secretary of agriculture. We will probably continue to get our cotton research and some of the other things that we have received in the past. Had we been two years earlier or there hadn't been a change, it would be a lot that we would be doing, but now we are trying to hold on to what we have been doing.

Some things to point out from the meetings yesterday are that some priorities have been established. One, something that Dr. Smith and Dr. Whitmore covered is what we are doing in the pulse power within the Electrical Engineering School. Our pulse power division is number one in the nation. MIT and everyone else is behind us in that regard. They have been doing research on IEDs so that the IEDs can be exploded before you get to them. That is where the death numbers have grown so high in Iraq with the roadside bombs. Our people are doing a lot of research in that regard. We will have a

group from the Pentagon, visit our campus next week. They are looking at doing some research and onsite testing on our east campus. That is one that John Murtha and John McCain can support. They may disagree about the war but they can agree on that. If the war ends tomorrow, there will still be terrorists that will utilize IEDs. Our people are way out in front on this and are one of the top in country.

The other issue is what the HSC has been doing on blood substitute—the ability to use bovine blood as a substitute. Transfused blood must be used within 42 days. This blood substitute could be utilized up to a year. It has been tested on some young children who had sickle cell anemia in Africa. All of them improved immediately. This would be comparable, which is something that Dr. Mittemeyer has said to the senators that we have met, to antibiotics being discovered and the salt vaccine being discovered. This is really big. We are going forward with the Federal Drug Administration who has given us the green light to go forward. The large pharmaceutical companies have been working on this for years and they have not gotten that far. Those are some of the things we are doing in congress. We have a good story. We need to be out there and make sure that people understand what we are doing.

The last thing to mention is development. We will hopefully have our development vice chancellor hired by the next meeting. We will make an announcement and a plan to present to the Board during the August meeting. It should be noted that Mr. Russ Gibbs has done a good job in serving in the interim. Russ doesn't have to be told to "push, push, push." He sends things to us everyday and we just try not to drown but we like that. We are doing well. We appreciate the Board. It is a partnership. Some of you have been able to assist us in many areas, and we greatly appreciate that. We know we can call on you and that you will help. This sets the agenda of the University and it flows throughout the University.