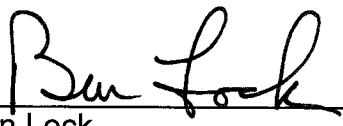


INDEX OF ATTACHMENTS

Attachment 1	TTUS Leading the Way 2020, Strategic Priorities and Goals
Attachment 2	TTU Journey to Tier One
Attachment 3	TTU Business Plan for Moving to Tier I, 2012-2022 PowerPoint
Attachment 4	ASU Vision for Institution
Attachment 5	TTUHSC Vision for Expansion
Attachment 6	TTUHSC Supporting Appendices
Attachment 7	ASU Operating Policy 34.23, Smoke/Tobacco-Free Environment
Attachment 8	TTU Operating Policy 60.15, Smoke-free and Tobacco-free Environment
Attachment 9	TTUHSC Operating Policy 10.19, Tobacco-Free Environment Policy
Attachment 10	ASU 2012-2013 Holiday Schedule
Attachment 11	TTU and TTUS 2012-2013 Holiday Schedule
Attachment 12	TTUHSC 2012-2013 Holiday Schedule
Attachment 13	ASU Effective Beginning Fall 2012 Semester, Summary of Tuition, Fees, and Other Charges (Global Fee Document)
Attachment 14	ASU Tuition and Fee Assessment, 2012-2013 Academic Year PowerPoint
Attachment 15	TTU Global Fee Document, Effective Beginning Fall 2012 Semester, Summary of Tuition, Fees, and Other Charges (Global Fee Document)
Attachment 16	TTU Tuition and Fee Proposal PowerPoint
Attachment 17	TTUHSC Student Fees, Effective Beginning Fall Semester 2012, Summary of Changes (Global Fee Document)
Attachment 18	TTUHSC Tuition and Fee Schedule, Effective Fall Semester, 2012 PowerPoint
Attachment 19	TTUHSC Traffic and Parking Regulations including section XVII. Parking Fees and Refunds
Attachment 20	TTUS Investment Policy Statement for the Short/Intermediate Term Investment Fund, Proposed Adoption of a New Policy to Replace the Existing Policy in Whole
Attachment 21	TTUS Investment Policy Statement, Short/Intermediate Term Investment Fund
Attachment 22	TTUS Prioritized Audit Plan 2012
Attachment 23	TTU Approve a Project to Renovate The Institute of Environmental and Human Health Building to Accommodate a BSL-3 Laboratory PowerPoint
Attachment 24	TTU Re-Approve a Project to Construct the Texas Tech University Chapel PowerPoint
Attachment 25	TTU Approve a Project to Construct the College of Architecture Building Life Safety Upgrades PowerPoint
Attachment 26	TTU Approve a Project to Construct the Biological Sciences Buildings Life Safety Upgrade PowerPoint
Attachment 27	TTU College of Mass Communications Naming Opportunities
Attachment 28	TTU Approve Re-naming of the Mass Communications Building PowerPoint
Attachment 29	TTU Approve Re-naming of the KTXT-TV Building PowerPoint

Attachment 30	TTU Approve Naming of the Former Southwestern Public Service Building PowerPoint
Attachment 31	TTUS Design and Construction Review Report
Attachment 32	TTUS Chancellor's Report
Attachment 33	TTU President's Report
Attachment 34	TTU SGA President's Report
Attachment 35	TTUHSC SGA President's Report
Attachment 36	ASU President's Report
Attachment 37	ASU SGA President's Report

I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on March 1-2, 2012.


 Ben Lock
 Secretary

SEAL

*Leading the Way*²⁰²⁰

TEXAS TECH UNIVERSITY SYSTEM *Strategic Priorities and Goals*



2011 REPORT
PERFORMANCE & ACCOUNTABILITY

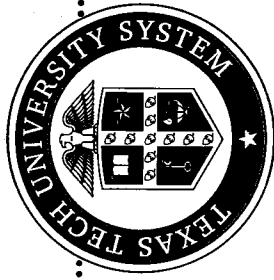
ABOUT THE TEXAS TECH UNIVERSITY SYSTEM

Texas Tech University System was created by the Texas Legislature in 1999 to recognize the educational and research opportunities offered to faculty and students by its two institutions: Texas Tech University and Texas Tech University Health Sciences Center. In 2007, after a groundswell of community support from the cities of San Angelo and Lubbock, Angelo State University became the third university to join the system. While still much younger than its counterparts, the Texas Tech University System has emerged as one of the top university systems in the state.

Operating on more than 15 campuses and academic sites, the Texas Tech University System is providing educational programs, outreach and community support across the great state of Texas. Texas Tech University System educates approximately 43,500 students and employs more than 18,000 faculty and staff. Collectively, the Texas Tech University System conducted more than \$202 million in combined research in 2011 and has raised nearly \$862 million toward its \$1 billion capital campaign, Vision and Tradition, as of late January 2012. Texas Tech University System's national endowment ranking stands at No. 86 in the country and financial aid awarded to students system-wide increased to \$420.3 million in 2011.

With an annual operating budget of \$1.4 billion, the system is governed, controlled and managed by a nine-member Board of Regents, appointed by the Governor of Texas. A student regent from one of the component universities is also appointed to serve a one-year term. The board appoints the chancellor who is the chief executive officer of the Texas Tech University System. As chief executive officer, the chancellor carries out the policies of the system as determined by the regents and has direct responsibility for all aspects of oversight and management of the Texas Tech University System's components.

CONTENTS



WELCOME	4
MISSIONS	6
STRATEGIC PRIORITIES & GOALS	7
TEXAS TECH UNIVERSITY	9
Executive Summary.....	10
Strategic Priority I.....	11
Strategic Priority II.....	12
Strategic Priority III.....	13
Strategic Priority IV.....	14
Strategic Priority V.....	15
ANGELO STATE UNIVERSITY	16
Executive Summary.....	17
Strategic Priority I.....	18
Strategic Priority II.....	19
Strategic Priority III.....	20
Strategic Priority IV.....	21
Strategic Priority V.....	22
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER	25
Executive Summary.....	26
Strategic Priority I.....	27
Strategic Priority II.....	29
Strategic Priority III.....	31
Strategic Priority IV.....	32
Strategic Priority V.....	33
DEFINITIONS	34

TEXAS TECH UNIVERSITY SYSTEM



MESSAGE FROM THE CHAIRMAN

Texas Tech University System is taking important steps toward reaching its long-term goals as an organization. Each university is well on its way to surpassing its 2020 targets in some of the most crucial areas facing higher education. As the 33rd chairman of the Board of Regents, I am happy to support these goals.

This year's report outlines the progress made in the third year of implementing our strategic plan and highlights some of the exceptional efforts that are moving our universities forward. As a member of the board since 2007, it has been exciting to see the advancements made across the system.

On behalf of the Texas Tech University System Board of Regents, we are truly grateful to our administration, faculty, staff and students for their commitment to our strategic vision and the goals in *Leading the Way: Vision 2020*.

Sincerely,

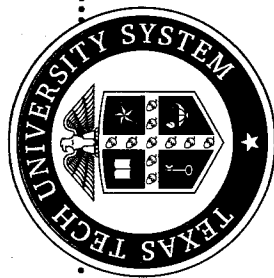
Jerry E. Turner

BOARD OF REGENTS

Jerry E. Turner, *Chairman*
Mickey L. Long, *Vice Chairman*
L. Frederick "Rick" Francis
Larry K. Anders
Jill Fadal, *Student Regent*

Debbie Montford
Nancy Neal
John F. Scovell
John D. Steinmetz
John Walker

VISION 2020



MESSAGE FROM THE CHANCELLOR

With statewide and national conversations bringing attention to the effectiveness and transparency of public universities, many leaders in higher education have thrown terms such as productivity, efficiency and accountability into the growing dialogue.

At the Texas Tech University System, words like productivity, efficiency and accountability aren't just used in discussions – they are values embedded in each of our institutions and have been the driving factor behind our strategic plan, *Leading the Way: Vision 2020*.

This plan, adopted in 2009, ensures the continued growth and success of our universities for the next decade. It also makes certain that our progress is addressing the needs of our state in an efficient and responsible manner. The Texas Tech University System has a history of doing more with less, and I am pleased to share with you the third performance and accountability report that showcases the significant progress made in 2011.

After constant dedication and careful implementation, we are making great strides in achieving our long-term vision while remaining true to our mission. Our hard work continues to improve the State of Texas, and we look forward to carrying this momentum through 2020.

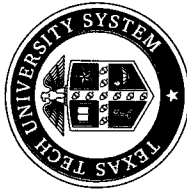
From here, it's possible.

Very truly yours,

A handwritten signature in dark ink, reading "Kent Hance".

Kent Hance

TEXAS TECH UNIVERSITY SYSTEM



TEXAS TECH UNIVERSITY SYSTEM

The mission of the Texas Tech University System is to provide leadership and support services for Texas Tech University, the Texas Tech University Health Sciences Center and Angelo State University in the attainment of each component's individual mission.



TEXAS TECH UNIVERSITY

As a public research university, Texas Tech advances knowledge through innovative and creative teaching, research and scholarship. The university is dedicated to student success by preparing learners to be ethical leaders for a diverse and globally competitive workforce. The university is committed to enhancing the cultural and economic development of the state, nation and world.



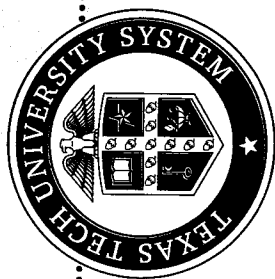
ANGELO STATE UNIVERSITY

Angelo State University, a member of the Texas Tech University System, delivers undergraduate and graduate programs in the liberal arts, sciences and professional disciplines. In a learning-centered environment distinguished by its integration of teaching, research, creative endeavor, service and co-curricular experiences, Angelo State prepares students to be responsible citizens and to have productive careers.



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

The mission of Texas Tech University Health Sciences Center is to improve the health of people by providing educational opportunities for students and health care professionals, advancing knowledge through scholarship and research and providing patient care and service.



STRATEGIC PRIORITY I

Increase Enrollment and Promote Student Success

We will grow and diversify our student population to improve higher education participation and supply a well-equipped, educated workforce for the state of Texas.

STRATEGIC PRIORITY II

Strengthen Academic Quality and Reputation

We will attract and retain the best possible faculty to enhance our teaching excellence and grow our number of nationally recognized programs.

STRATEGIC PRIORITY III

Expand and Enhance Research and Creative Scholarship

We will significantly increase the amount of public and private research expenditures to advance knowledge, improve the quality of life in our state and nation, and enhance the state's economy and global competitiveness.

STRATEGIC PRIORITY IV

Further Outreach and Engagement

We will expand our community outreach, promote higher education and continue to deliver quality, affordable health care to underserved Texans to improve our communities and enrich quality of life.

STRATEGIC PRIORITY V

Increase and Maximize Resources

We will increase funding for scholarships, professorships and world-class facilities and maximize those investments through more efficient operations to ensure affordability for students and accountability to the state of Texas.



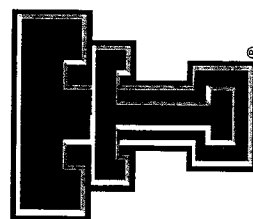


TEXAS TECH UNIVERSITY

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GUY H. BAILEY, PH.D.
PRESIDENT

Texas Tech University has amassed an enviable record of academic progress during the third year of the strategic plan, *Leading the Way: Vision 2020*. By meeting or exceeding its goals under the five strategic priorities, Texas Tech has made great strides toward its goal of becoming a Tier One, national research university.



TEXAS TECH UNIVERSITY

EXECUTIVE SUMMARY

Strategic Priorities & Goals

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Fall Enrollment	31,587	32,327	2.34%	32,500	33,028	35,131	41,603
Total Weighted Student Credit Hours (Annual)	1.94 M	2.02 M	4.12%	2.01 M	2.07 M	2.21 M	2.51 M
One-year Retention Rate	80.80%	81.40%	0.60 pts.	81.30%	81.40%	82.60%	84.40%
Six-year Graduation Rate	62.20%	61.40%	-0.80 pts.	63.20%	62.00%	63.20%	64.80%
Total Research Expenditures	\$125.82 M	\$142.76	13.46%	\$130 M	\$145 M	\$160 M	\$200 M
Restricted Research Expenditures	\$50.07 M	\$50.20 M	0.26%	\$55 M	\$55 M	\$80 M	\$150 M
Total Doctorates Awarded	243	265	9.05%	250	280	280	320
Total Endowment	\$434 M	\$475 M	9.45%	\$490 M	\$484 M	\$660 M	\$1 B
Faculty Receiving Nationally Recognized Awards	6	1	-83.33%	7	7	11	15



STRATEGIC PRIORITY I

Increase Enrollment and Promote Student Success

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Total Fall Enrollment	31,587	32,327	2.34%	32,500	33,028	35,131	41,603
NEW Total Graduate and Law Student Enrollment (% of Total Enrollment)	6,166 (19.52%)	6,265 (19.38%)	1.60% (-0.14 pts.)	6,598 (20.30%)	6,606 (20.00%)	7,729 (22.00%)	10,320 (25.00%)
NEW Total Undergraduate Enrollment	25,462	26,611	4.51%	N/A	27,286	28,944	31,283
NEW Total Students Classified as Freshmen	6,472	6,540	1.05%	N/A	6,698	6,954	7,073
One-year Retention Rate	80.80%	81.40%	0.60 pts.	81.30%	81.80%	83.00%	85.00%
Two-year Retention Rate	69.20%	70.00%	0.80 pts.	71.00%	70.03%	71.40%	73.20%
Four-year Graduation Rate	36.70%	32.80%	-3.90 pts.	39.00%	33.00%	33.50%	34.30%
Six-year Graduation Rate	62.60%	61.40%	-0.80 pts.	63.20%	61.70%	63.60%	64.20%
Total Degrees Awarded (Annual)	6,151	6,369	3.54%	6,626	6,745	7,907	9,000
Freshman Class Demonstrating Progress Toward Closing the Gaps							
% of New Fall Freshmen				Avg. for Region I High School Grads ¹	Avg. for Region I High School Grads ¹	Avg. for Region I High School Grads ¹	Avg. for Region I High School Grads ¹
African-American	4.70%	6.07%	1.37 pts.				
Hispanic	14.10%	19.55%	5.45 pts.				
Asian	5.00%	2.98%	-2.02 pts.				
NEW Freshmen in Top 10% of High School Class	21.00%	21.00%	0	N/A	21.00%	21.00%	22.00%
NEW Freshman Class in 25th to 75th Percentile	1000-1190	1010-1200	10 pts / 10 pts.	N/A	TBD	TBD	TBD

¹ Texas Higher Education Coordinating Board (THECB) will supply Region I Graduating High School ethnicity data.

TEXAS TECH UNIVERSITY

STRATEGIC PRIORITY II

Strengthen Academic Quality and Reputation

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Total Doctorates Awarded (Annually)	243	265	9.05%	250	280	280	320
Faculty Receiving Nationally Recognized Awards	6	1	-83.33%	7	7	11	15
^{NEW} Master's Graduation Rate	67.60%	70.10%	2.50 pts.	72.00%	71.00%	75.00%	80.00%
Doctoral Graduation Rate	67.50%	58.20% ¹	-9.30%	68.00%	61.00%	70.00%	75.00%
Doctoral Time to Degree (Years)	< 8	< 8	0	8	7.95	7.90	7.80
Percent of FTE Teaching Faculty Who are Tenured/ Tenure-track	77.80%	77.60%	-0.20 pts.	75.00%	75.00%	75.00%	75.00%
Tenure/Tenure-track Faculty Teaching Lower Division Student Credit Hours	34.60%	34.81%	0.21 pts.	35.00%	35.00%	35.00%	35.00%
^{NEW} National Scholarship Applicants/Recipients for Fulbright, Rhodes, etc.	TBD	TBD	TBD	TBD	TBD	TBD	TBD
^{NEW} Unemployment Rates of Recent Graduates at all U.S. Universities and of Texas Tech Alumni One Year After Graduation ²	N/A	N/A	N/A	TBD	TBD	TBD	TBD

¹ Under review by TTU and Texas Higher Education Coordinating Board
² Project on Student Debt and Texas Tech University Institutional Research



STRATEGIC PRIORITY III

Expand and Enhance Research and Creative Scholarship

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Total Research Expenditures	\$125.82 M	\$142.76	13.46%	\$130 M	\$145 M	\$160 M	\$200 M
Restricted Research Expenditures	\$50.07 M	\$50.20 M	0.26%	\$55 M	\$55 M	\$80 M	\$150 M
Federal Research Expenditures	\$36.15 M	\$35.19 M	-2.70%	\$36 M	\$40 M	\$65 M	\$130 M
^{NEW} Federal & Private Research Expenditures per Faculty Full-time Equivalent	\$64,967	\$60,616	-6.70%	\$70,000	\$75,000	\$100,000	\$200,000
Number of TTU-led Collaborative Research Projects with TTUHSC	4	3	-25.00%	4	5	5	10
Proposals Submitted ¹	954	1,036	8.60%	1,110	1,150	1,300	1,600
Senior/Strategic Faculty Hires	6	3	-50.00%	15	10	20	30
Research Space in Square Feet	436,325	461,856	5.85%	500,000	520,000	700,000	1 M
^{NEW} Total Invention Disclosures	42	32	-23.81%	44	40	65	160

¹ Proposals submitted through the TTU Office Research Services as part of its role in formal transmission of proposals to federal, state, corporate and foundation partners that support extramural grant and contract research at TTU.

TEXAS TECH UNIVERSITY

STRATEGIC PRIORITY IV

Further Outreach and Engagement

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Total Non-TTU Attendees and Participants in TTU Outreach and Engagement Activities ¹	246,390	198,397	-19.50%	200,000	250,000	300,000	350,000
K-12 Students and Teachers Participating in TTU Outreach and Engagement Activities ¹	195,101	148,091	-24.10%	120,000	200,000	200,000	250,000
Total Funding Generated by TTU Institutional and Multi-institutional Outreach and Engagement Activities ²	\$39.32 M	\$41.50 M	5.50%	\$45 M	\$40 M	\$50 M	\$60 M
Economic Impact on State and Region ³							
<i>Lubbock County Economic Development and Impact</i>	\$1.31 B	\$1.39 B	6.11%	\$1.42 B	\$1.47 B	\$1.65 B	\$2 B
<i>Annual Contribution to the Texas Workforce by Graduates of TTU</i>	\$3.33 B	\$3.39 B	1.80%	\$3.39 B	\$3.46 B	\$3.75 B	\$4.05 B
<i>Total Jobs Created from TTU Operations, Employees, Research, Students, University-related Visitors and Red Raider Home Football Games</i>	15,387	16,207	5.33%	16,557	16,920	17,667	20,363
<i>Total Household Income Created from TTU Operations, Employees, Research, Students, University-related Visitors and Red Raider Home Football Games</i>	\$637 M	\$673 M	5.65%	\$688 M	\$700 M	\$735 M	\$850 M

¹ Duplicated headcount.

² Non-TTU sources; may include duplicated sums.

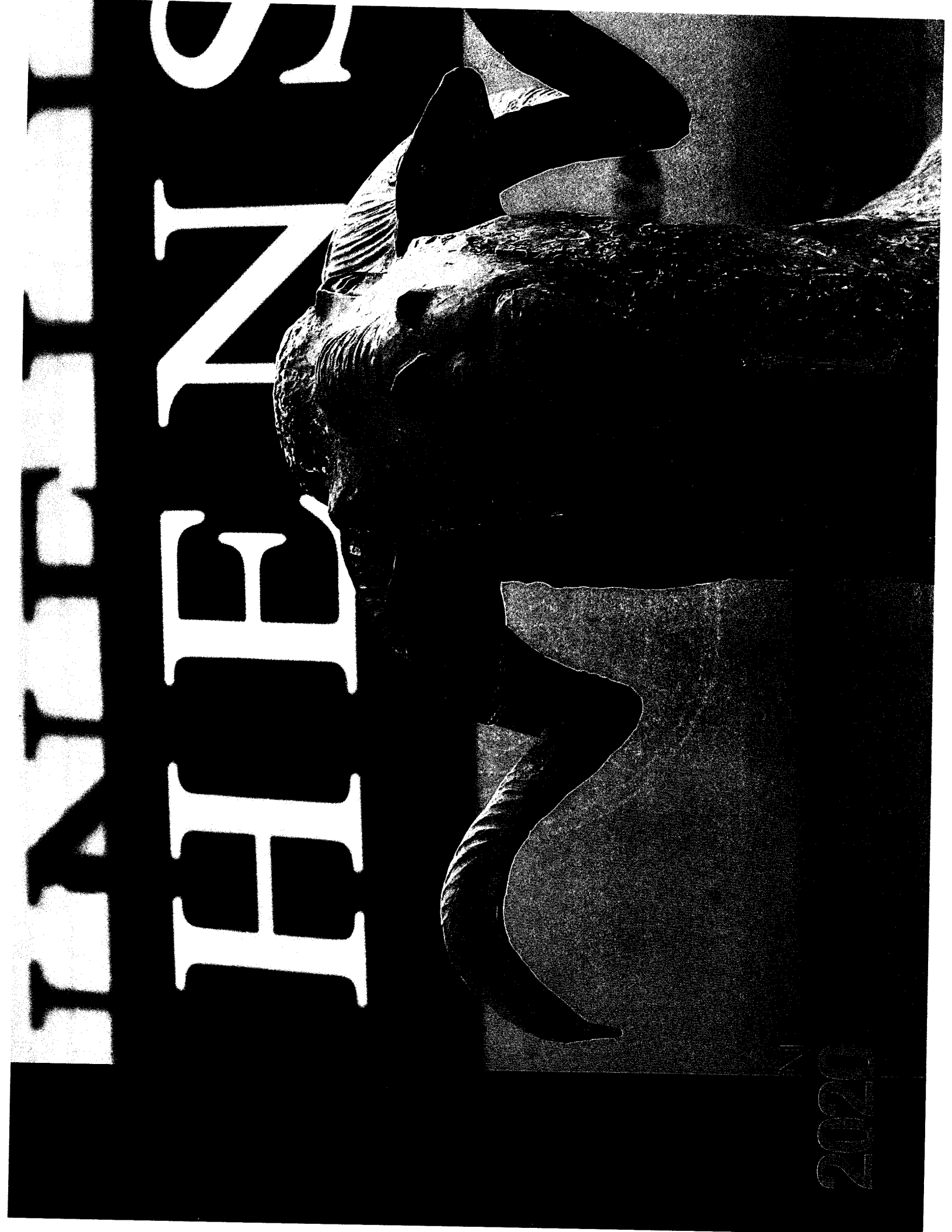
³ Ewing, B. The 2011 Economic Impact of Texas Tech University System, (Study updated and published in January 2012).



STRATEGIC PRIORITY V

Increase and Maximize Resources

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
<small>NEW</small> Total Student Credit Hours	811,895	848,001	4.45%	N/A	864,961	917,904	1 M
Total Weighted Student Credit Hours	1.94 M	2.02 M	4.12%	2.01 M	2.07 M	2.21 M	2.51 M
Administrative Cost as Percent of Operating Budget	6.32%	6.21%	-0.11 pts.	6.27%	6.20%	6.10%	6.00%
Total Endowment	\$434 M	\$475 M	9.45%	\$490 M	\$484 M	\$660 M	\$1 B
Total Budgeted Revenue	\$606.47 M	\$648.82	6.98%	\$629.15 M	\$660.91 M	\$697.18 M	\$808.22 M
Classroom Space Usage Efficiency Score	92	92	0.00%	92.75	92.75	95	100
Operating Expense per Full-time Equivalent Student	\$17,971	\$17,235	-4.10%	\$17,735	\$17,148	\$18,127	\$19,000
<small>NEW</small> Licenses With Royalties	11	13	18.18%	N/A	14	18	24
<small>NEW</small> Gross Licensing Revenue	\$245,000	\$239,000	2.45%	N/A	\$151,000	\$300,000	\$600,000
Total Funds Raised Annually	104.10 M	\$163 M	56.58%	\$105 M	\$125 M	\$125 M	\$150 M



TALENTS

2020

ANGELO STATE UNIVERSITY

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JOSEPH C. RALLO, PH.D.
PRESIDENT

Angelo State University continues to make significant strides in achieving its goals in the strategic plan, *Leading the Way: Vision 2020*. By emphasizing its traditional strengths in innovative programs and focusing on key areas such as retention, recruitment and recognition, Angelo State has made steady progress toward its vision of becoming a premier regional comprehensive university.



ANGELO STATE UNIVERSITY

EXECUTIVE SUMMARY

Strategic Priorities & Goals

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Fall Enrollment	6,856	7,084	3.33%	7,113	7,325	8,363	10,000
Undergraduate Transfer Students w/ More Than 30 Hours	332	400	20.48%	375	470	550	650
First-year Retention Rate	63.50%	61.40%	-2.10 pts.	64.00%	64.00%	66.00%	70.00%
Six-year Graduation Rate	31.50%	31.00%	-0.50 pts.	32.00%	32.00%	34.00%	37.00%
Sustainment of Hispanic Serving Institution Status ¹	26.20%	27.10%	0.90 pts.	26.50%	28.00%	29.00%	30.00%
Percent of Lower-division Courses Taught by Tenure-track Faculty	54.17%	55.80%	1.63 pts.	55.50%	56.00%	58.00%	61.00%
Total External Dollars Expended Annually	\$2.04 M	\$3.90 M	91.18%	\$2.50 M	\$4.50 M	\$5 M	\$6 M
Classroom Space Usage Efficiency Score	66	66	0.00%	70	70	74	91
Total Endowment	\$99.32 M	\$117.99 M	18.80%	\$106.27 M	\$120 M	\$125 M	\$150 M

¹ Percentages reflect Hispanic student enrollment as a portion of total undergraduate FTE (full-time equivalent) enrollment.



STRATEGIC PRIORITY I

Increase Enrollment and Promote Student Success

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Fall Enrollment	6,856	7,084	3.33%	7,113	7,325	8,363	10,000
NEW Enrollment from Outside Service Area ¹	3,413	3,913	14.65%	N/A	4,400	5,000	6,000
Graduate Student Enrollment as a Percentage of Total Enrollment	10.22%	11.50%	1.28 pts.	12.00%	12.00%	15.00%	18.00%
Number of Undergraduate Transfer Students w/ More Than 30 Hours	332	444	33.73%	375	470	550	650
NEW Number of Students Receiving Carr Scholarship	1,403	1,833	30.65%	N/A	1,465	1,700	2,000
First-year Retention Rate	63.50%	61.40%	-2.10 pts.	64.00%	64.00%	66.00%	70.00%
Second-year Retention Rate	46.70%	49.90%	3.20 pts.	47.00%	50.00%	60.00%	70.00%
Four-year Graduation Rate	16.60%	14.40%	-2.20 pts.	17.00%	17.00%	19.00%	22.00%
Six-year Graduation Rate	31.50%	31.00%	-0.50 pts.	32.00%	32.00%	34.00%	37.00%
Total Degrees Awarded (Annually)	1,096	1,148	4.74%	1,150	1,200	1,344	1,613
Sustainment of Hispanic Serving Institution ²	26.19%	27.10%	0.91 pts.	26.50%	28.00%	30.00%	35.00%

¹ Enrollment Outside of Service Area – Texas counties outside of the 21 counties surrounding San Angelo.

² Percentages reflect Hispanic student enrollment as a portion of total undergraduate FTE (full-time equivalent) enrollment.

ANGELO STATE UNIVERSITY

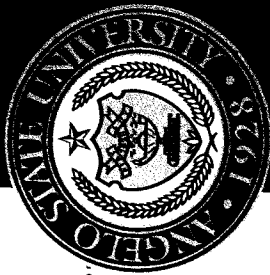
STRATEGIC PRIORITY II

Strengthen Academic Quality and Reputation

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Percent of Lower-division Courses Taught by Tenure-track Faculty	54.17%	55.80%	1.43 pts.	55.50%	56.00%	58.00%	61.00%
^{NEW} Number of Students Enrolled in Honors Program	146	130	-11.00%	N/A	160	250	300
Pass Rates on Professional Examinations							
<i>Nursing</i>	71.00%	75.00%	4 pts.	85.00%	80.00%	90.00%	95.00%
<i>Teacher Certification</i>	88.50%	93.40%	4.90 pts.	99.00%	99.00%	99.00%	99.00%
<i>Physical Therapy</i>	93.80%	TBD ¹	N/A	TBD ¹	96.00%	98.00%	98.00%
<i>Medical School Acceptance Rate</i>	50.00%	TBD ²	N/A	50.00%	52.00%	55.00%	60.00%

¹ No pass rate reported nor target set because the transition to the Doctor of Physical Therapy program will not yield graduates until 2012.

² Acceptance rate for the cohort applying in 2011 will not be available until late February 2012.



STRATEGIC PRIORITY III

Expand and Enhance Research and Creative Scholarship

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
External Project Proposals Submitted Annually	36	35	-2.78%	37	38	45	60
Total External Dollars Expended Annually	\$2.04 M	\$3.90 M ¹	91.18%	\$2.50 M	\$2.50 M	\$3.00 M	\$4.00 M
Number of Students Involved in Undergraduate and Graduate Research ²	70	59	-15.71%	100	100	150	225

¹ Reflects one-time expenditure of external dollars for the Center for Security Studies.

² Numbers reported reflect students participating in the annual Student Academic Showcase (fall) and Student Research Fellowships Symposium (spring).

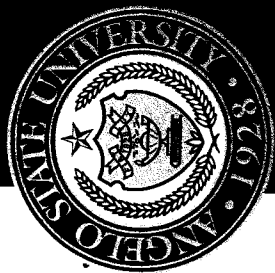
ANGELO STATE UNIVERSITY

STRATEGIC PRIORITY IV

Further Outreach and Engagement

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Total Hours Spent by Faculty, Staff and Students in Outreach and Engagement Activities	43,447	49,206	13.26%	46,000	50,000	55,000	60,000
Number of Documented K-12 Students Participating in Outreach & Engagement Activities	5,655	6,666	17.88%	7,000	7,000	8,500	10,000
External Funding Based on Outreach and Engagement Activities	\$310,961	\$389,955	25.40%	\$310,000	\$400,000	\$450,000	\$600,000
Nursing Outreach Hours	2,460	3,580	45.53%	3,000	4,000	4,547	5,456
Economic Impact on State and Region ¹							
Tom Green County Economic Development and Impact	\$223 M	\$238 M	6.73%	\$241 M	\$254 M	\$328 M	\$392 M
Annual Contribution to the Texas Workforce by Graduates of ASU	\$494 M	\$503 M	1.82%	\$503 M	\$513 M	\$556 M	\$602 M
Total Jobs Created from ASU Operations, Employees, Research, Students and University-related Visitors	2,244	2,387	6.37%	2,417	2,547	3,237	3,870
Total Household Income Created from ASU Operations, Employees, Research, Students and University-related Visitors	\$104 M	\$111 M	6.73%	\$112 M	\$118 M	\$160 M	\$191 M

¹ Ewing, B. The 2011 Economic Impact of Texas Tech University System, (Study updated and published in January 2012).



STRATEGIC PRIORITY V

Increase and Maximize Resources

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Total Student Credit Hours	170,672	178,829	4.78%	180,000	180,000	200,000	240,000
<small>NEW</small> Total Weighted Student Credit Hours	247,042	275,659	11.58%	N/A	283,929	301,220	329,152
Administrative Cost as Percent of Operating Budget	12.14%	10.40%	-0.64 pts.	10.40%	10.20%	10.00%	9.50%
Total Endowment	\$99.32 M	\$117.99 M	18.80%	\$106.27 M	\$120 M	\$125 M	\$150 M
Total Budgeted Revenue	\$98.10 M	\$103.80 M	5.81%	\$99.92 M	\$110 M	\$129 M	\$158.79 M
Classroom Space Usage Efficiency Score	66	66	0%	70	70	74	91
Operating Expense per Full-time Equivalent (Based on 12 Undergrad /9 Grad SCH)	\$15,026	\$15,245	1.46%	\$14,462	\$14,462	\$13,561	\$13,088
Total Funds Raised Annually	\$2.57 M	\$7.72 M	200%	\$2.85 M	\$3 M	\$5 M	\$7.50 M



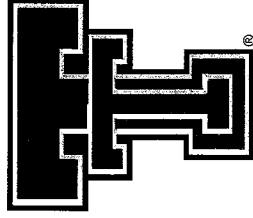
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TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

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TEDD L. MITCHELL, M.D.
PRESIDENT

Texas Tech University Health Sciences Center has engaged in a dynamic process to revise significantly its goals and priorities in the strategic plan, *Leading the Way: Vision 2020*, and made substantial modifications to better evaluate its progress. With the new metrics and targets outlined, the institution is on a clear path toward its goal of becoming a nationally-recognized health sciences university.



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

EXECUTIVE SUMMARY

Strategic Priorities & Goals

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Fall Enrollment	3,710	4,094	10.35%	3,766	4,498	5,500	6,918
Total Research Expenditures	\$50.99 M	\$58.35 M	14.43%	\$55 M	\$65 M	\$75 M	\$100 M
Total National Institutes of Health (NIH) Awards	\$11.87 M	\$15.95 M	34.33%	\$13.50 M	\$17 M	\$20 M	\$25 M
^{NEW} Total Cancer Prevention Research Institute of Texas (CPRIT) Awards ¹	\$1.18 M	\$4.10 M	248.68%	N/A	\$6 M	\$8 M	\$10 M
Total Number of Outpatient and Inpatient Visits in State-owned and State-affiliated Facilities	835,447	774,864	-7.25%	844,000	800,648	878,000	921,000
Total Endowment Assets	\$253.30 M	\$267.00 M	5.41%	\$262.58 M	\$329.00 M	\$515.86 M	\$773.55 M
Administrative Cost as % of Total Expenditures	4.53%	4.38%	-0.15 pts.	4.50%	4.41%	4.50%	4.50%

¹ Cancer Prevention Research Institute of Texas (CPRIT).



STRATEGIC PRIORITY I

Increase Enrollment and Promote Student Success

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Fall Enrollment							
TTUHSC	3,710	4,094	10.35%	3,766	4,498	5,500	6,918
NEW Allied Health Sciences	1,198	1,281	6.93%		1,281	1,331	1,381
Lubbock	566	585	3.36%		585	585	585
Amarillo	47	44	-6.38%	N/A	44	44	44
Permian Basin	165	164	-0.61%		164	164	164
Distance Ed.	420	488	16.19%		488	538	588
NEW Biomedical Sciences	98	113	15.31%		128	150	180
Lubbock	61	76	24.59%		80	85	90
Amarillo	37	37	0.00%	N/A	40	45	50
Abilene	---	---	N/A		4	10	20
El Paso	---	---	N/A		4	10	20
NEW Medicine	578	572	-1.04%		593	593	602
Lubbock	397	411	3.53%		446	446	461
Amarillo	65	83	27.69%		107	107	102
Permian Basin	34	39	14.71%	N/A	40	40	39
El Paso	82	39	-52.44%		0	0	0
NEW Medicine (Paul L. Foster)	99	177	78.79%	N/A	257	400	400
NEW Nursing	1,195	1,333	11.55%		1,523	2,092	3,120
Lubbock (ATP)	464	401	-13.58%		440	557	608
Abilene	41	59	43.90%		84	160	306
Permian Basin	58	51	-12.07%	N/A	57	75	147
El Paso	38	10	-73.68%		0	0	0
Distance Ed.	594	812	36.70%		954	1,381	2,059
NEW Nursing (Gayle G. Hunt)	---	38	N/A	N/A	110	300	600

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

STRATEGIC PRIORITY I (continued)

Increase Enrollment and Promote Student Success

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Fall Enrollment							
NEW Pharmacy	542	580	7.01%		606	634	635
<i>Amarillo</i>	258	295	14.34%		295	300	300
<i>Abilene</i>	138	148	7.25%	N/A	155	156	156
<i>Lubbock</i>	37	38	2.70%		38	38	38
<i>Dallas</i>	109	99	-9.17%		118	140	140
Student Success							
TTUHSC Degrees Awarded (Annually)	1,227	1,418	15.57%	1,260	1,592	2,113	2,586
NEW Allied Health Sciences	92.00%	91.00%	-1.0 pts.	N/A	92.00%	92.00%	92.00%
<i>Graduation Rate</i>							
NEW Biomedical Sciences	4.67	4.90	0.23 pts.	N/A	<5.0	<5.0	<5.0
<i>Doctoral-Time to Degree (years)</i>							
NEW Medicine	48.20%	42.60%	-5.60 pts.	N/A	>45.00%	>45.00%	>45.00%
<i>Percent of Students Entering Primary Care Specialty</i>							
NEW Medicine (Paul L. Foster)	N/A	N/A	N/A	N/A	>95.00%	>95.00%	>95.00%
<i>Residency Match Results to Specialty of Choice</i>							
NEW Nursing	88.50%	92.60%	+4.10 pts.	>87.00%	>87.00%	>87.00%	First Time Licensure Pass Rate
<i>First Time Licensure Pass Rate</i>							
NEW Nursing (Gayle G. Hunt)	N/A	N/A	N/A	N/A	N/A	>94.00%	>95.00%
<i>Retention Rate</i>							
NEW Pharmacy	96.80%	98.20%	1.40 pts.	>95.00%	>95.00%	>95.00%	>95.00%
<i>First Time Licensure Pass Rate</i>							



STRATEGIC PRIORITY II

Strengthen Academic Quality and Reputation

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Percent of FTE Faculty who are Tenured or Tenure-track	29.00%	27.00%	-2.00 pts.	28.00%	28.00%	30.00%	30.00%
NEW Allied Health Sciences							
First Time Licensure/Certification Exam Pass Rate	93.00%	92.80%	-0.20 pts.	>90.00%	>90.00%	>90.00%	>90.00%
Percent of Faculty Recognized by Professional Organizations	N/A	17%	N/A	N/A	20.00%	20.00%	20.00%
NEW Biomedical Sciences							
Qualifying Exam Pass Rate	100%	100%	0	100%	100%	100%	100%
Percent of Faculty Recognized by Professional Organizations	N/A	51.00%	N/A	50.00%	53.00%	55.00%	60.00%
NEW Medicine							
First Time Pass Rate USMLE ¹ (Step 1)	93.90%	97.00%	3.10 pts	>95.00%	>95.00%	>95.00%	>95.00%
First Time Pass Rate USMLE ¹ (Step 2-Clinical Knowledge)	96.40%	94.00%	-2.40 pts.	>95.00%	>95.00%	>95.00%	>95.00%
First Time Pass Rate USMLE ¹ (Step 2-Clinical Skills)	97.50%	97.60%	0.10 pts.	>95.00%	>95.00%	>95.00%	>95.00%
Percent of Students Entering Primary Care Specialty	44.20%	48.20%	4 pts.	>45.00%	>45.00%	>45.00%	>45.00%
Percent of Faculty Recognized by Professional Organizations	N/A	46.00%	N/A	N/A	46.00%	48.00%	50.00%

¹ United States Medical Licensing Examination (USMLE)

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

STRATEGIC PRIORITY II (continued)

Strengthen Academic Quality and Reputation

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
NEW Medicine (Paul L. Foster)							
First Time Pass Rate USMLE ¹ (Step 1)	N/A	97.00%	N/A	N/A	>95.00%	>95.00%	>95.00%
First Time Pass Rate USMLE ¹ (Step 2-Clinical Knowledge)	N/A	N/A	N/A	N/A	>95.00%	>95.00%	>95.00%
First Time Pass Rate USMLE ¹ (Step 2-Clinical Skills)	N/A	N/A	N/A	N/A	>95.00%	>95.00%	>95.00%
Percent of Faculty Recognized by Professional Organizations	N/A	31.00%	N/A	N/A	31.00%	35.00%	40.00%
NEW Nursing							
First Time Certification Exam Pass Rate	95.00%	97.00%	2.00 pts	>95.00%	>95.00%	>95.00%	≥95.00%
Percent of Faculty Recognized by Professional Organizations	5.00%	9.00%	4.00 pts	95.00%	95.00%	95.00%	95.00%
NEW Nursing (Gayle Greve Hunt)							
First Time Licensure/Certification Exam Pass Rate	N/A	N/A	N/A	N/A	N/A	>87.00%	>87.00%
Percent of Faculty Recognized by Professional Organizations	N/A	16.00%	N/A	N/A	12.00%	24.00%	30.00%
NEW Pharmacy							
First Time Licensure/Certification Exam Pass Rate	96.80%	98.20%	1.40 pts.	>95.00%	>95.00%	>95.00%	>95.00%
Pharmacy Curriculum Outcomes Assessment Composite Score	N/A	N/A	N/A	N/A	>75.00%	>75.00%	>75.00%
Percent of Faculty Recognized by Professional Organizations	N/A	19.00%	N/A	19.00%	19.00%	19.00%	19.00%



STRATEGIC PRIORITY III

Expand and Enhance Research and Creative Scholarship

Goals	2010 ¹	2011	% Change	2011 Target	2012 Target	2015 Target ²	2020 Target ²
Total Research Expenditures	\$50.99 M	\$58.35 M	14.43%	\$55 M	\$65 M	\$75 M	\$100 M
Total External Research Awards	\$30.39 M	\$25.90 M	-14.79%	\$33 M	\$30 M	\$40 M	\$55 M
Total National Institutes of Health (NIH) Awards	\$11.87 M	\$15.95 M	34.33%	\$13.50 M	\$17 M	\$20 M	\$25 M
^{NEW} Total Cancer Prevention Research Institute of Texas (CPRIT) Awards	\$1.18 M	\$4.10 M	248.68%	N/A	\$6 M	\$8 M	\$10 M
^{NEW} Total External Grants Submitted	405	329	-18.77%	N/A	400	450	500
^{NEW} NIH Grants Submitted	182	163	-10.44%	N/A	200	225	250
Percent FTE Tenured and Tenure-track Faculty with External Grants	28.60%	27%	-1.60 pts.	30.00%	30.00%	33.00%	35.00%
^{NEW} Number of Publications by all TTUHSC Faculty	395	417	5.57%	N/A	450	500	600
^{NEW} Number of Publications in which TTUHSC Students are Authors	47	47	0.00%	N/A	60	70	90
^{NEW} Internal Seed Grants for Research	\$1.02 M	\$607,894	-40.63%	N/A	\$1 M	\$1 M	\$1 M
Invention Disclosures – Technology Commercialization	22	28	27.27%	24	32	38	50

¹ Includes one-time National Institutes of Health (NIH) stimulus package grant applications.

² The research expenditures for 2015 and 2020 are based on significant increases in faculty numbers that were projected for those years.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

STRATEGIC PRIORITY IV

Further Outreach and Engagement

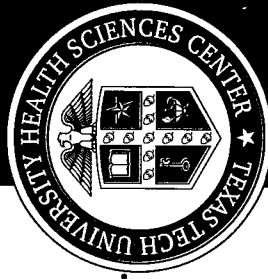
Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Total Number of Outpatient and Inpatient Visits in State-Owned and State-affiliated Facilities	835,447	774,864	-7.25%	844,000	800,648	878,000	921,000
Unreimbursed Cost of Uncompensated Care	\$64.37 M	\$72.84 M	13.16%	\$66.30 M	\$74.83	\$80.79 M	\$91.41 M
NEW Number of Students Participating in Global Health Initiatives	N/A	N/A	-	N/A	Goal-TBD	Goal-TBD	Goal-TBD
NEW Number of Faculty Participating in Global Health Initiatives	N/A	N/A	-	N/A	Goal-TBD	Goal-TBD	Goal-TBD
NEW Number of Students Involved in Community Outreach Programs	N/A	N/A	-	N/A	Goal-TBD	Goal-TBD	Goal-TBD
NEW Number of Faculty Involved in Community Outreach Programs	N/A	N/A	-	N/A	Goal-TBD	Goal-TBD	Goal-TBD
NEW Number of People Served by West TX AHEC ¹	37,299	48,371	29.68%	N/A	50,000	35,000	52,500

Economic Impact on State and Region ²

<i>Economic Development and Impact on Counties where TTUHSC Operates</i>	\$898 M	\$923 M	2.78%	\$912 M	\$948 M	\$1.23 B	\$1.57 B
<i>Annual Contribution to the Texas Workforce by Graduates of TTUHSC</i>	\$884 M	\$902 M	2.03%	\$920 M	\$902 M	\$996 M	\$1.43 B
<i>Total Jobs Created from TTUHSC Operations, Employees, Research, Students and University-related Visitors</i>	11,874	12,139	6.60%	11,995	12,468	16,259	20,571
<i>Total Household Income Created from TTUHSC Operations, Employees, Research, Students and University-related Visitors</i>	\$538 M	\$548 M	1.86%	\$541 M	\$562 M	\$733 M	\$928 M

¹ Area Health Education Center (AHEC). AHECs are considering more longitudinal activities and less one touch activities, meaning more time spent individually with fewer students.

² Ewing, B. The 2011 Economic Impact of Texas Tech University System, (Study updated and published in January 2012).



STRATEGIC PRIORITY V

Increase and Maximize Resources

Goals	2010	2011	% Change	2011 Target	2012 Target	2015 Target	2020 Target
Administrative Cost as Percent of Total Expenditures	4.53%	4.38%	-0.15 pts.	4.50%	4.41%	4.50%	4.50%
Total Endowment Assets	\$253.30 M	\$267.00 M	5.41%	\$262.58 M	\$329.00 M	\$515.86 M	\$773.55 M
State Appropriated as a Percentage of Total Institutional Revenue	28.65%	29.87%	1.22 pts.	29.00%	25.00%	25.00%	25.00%
Total Institutional Revenue	\$643.66 M	\$703.55 M	9.30%	\$653.46 M	\$715.26 M	\$750.37 M	\$869.88 M
^{NEW} Licenses with Royalties	2	2	0%	N/A	2	4	6
^{NEW} Gross License Revenue	\$6,000	\$6,000	0%	N/A	\$6,000	\$100,000	\$300,000
Total Funds Raised (Annually)	\$20.24 M	\$11.80 M	-41.70%	\$25 M	\$20 M	\$30 M	\$50 M

TEXAS TECH UNIVERSITY SYSTEM

DEFINITIONS

and Sources for Key Performance Indicators

Administrative Cost as Percent of Operating Budget: Legislative Budget Board.

Administrative costs are Institutional Support expenditure items as designated in the institution's annual financial reports included in the following subcategories: executive management, fiscal operations, general administration and logistical services, administrative computing support, and public relations/development.

Operating Expenses per FTE Student: THECB Sources and Uses.

Operating expenses divided by the number of full-time equivalent students. Operating expenses include instruction, research, public service, academic support, student services, institutional support, operations and maintenance of plant, scholarships and fellowships, and capital outlay from current fund sources (except those related to auxiliary enterprises). These uses numbers come from the Sources and Uses report submitted by institutions.

Total Endowment: THECB Accountability System.

This total is comprised of three subgroups: (1) True Endowment Funds, (2) Term Endowment Funds, and (3) Quasi Endowment funds. True and Term Endowments are Restricted Nonexpendable Net Assets as defined by the Governmental Accounting Standards Board (GASB) and Permanently Restricted Net Assets as defined by the Financial Accounting Standards Board (FASB). Quasi Endowments, or Funds Functioning as an Endowment, can be either Restricted Expendable or Unrestricted, depending on the source of the funding. Funds held by a foundation or trust for the express use of the component should be included.

Total Budgeted Revenue: THECB Accountability System.

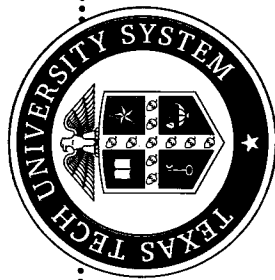
The board is required by law and Section 01.01, Regents' Rules, to approve an annual budget covering the operation of the ensuing fiscal year. This budget shall be prepared within the limits of revenue available from legislative appropriations and estimated local and other funds. The budget is to be constructed along organizational lines and using appropriate fund groupings required by state law or recommended by the State Auditor's Office or the State Comptroller's Office. The annual budget shall be prepared and adopted well in advance of the fiscal period and shall include all anticipated operating revenues, expenditures, transfers, and allocations. The expenditure budget approved by the board of regents shall be used for this strategic measure.

Classroom Space Utilization Efficiency Score: THECB Accountability System.

A measure from the Texas Higher Education Coordinating Board that is comprised of the scores from three individual metrics including Classroom Utilization, Classroom Demand, and Classroom Percent Fill. Classroom utilization is the hours per week that a classroom is used. Classroom percent fill compares a classroom's available capacity to actual enrollment. It is reported for the Fall Semester of each Fiscal Year. The maximum classroom usage efficiency score is 100.

Restricted Research Expenditures: THECB Accountability System.

Restricted research expenditures include externally funded grants (federal, state agencies, corporate, foundation), contracts (federal, state agencies, corporate) and gifts (corporate, private, foundation) in all fields that are restricted by the external entity to be used for "research." This accounting does not include recovered indirect cost and funds passed through to other institutions and agencies.



LEADERSHIP AND ADMINISTRATION

Kent R. Hance, Chancellor
Jodey Arrington, Vice Chancellor for Research, Commercialization and Federal Relations
Jim Brunjes, Vice Chancellor and Chief Financial Officer
Robert Giovannetti, Associate Vice Chancellor for Communications and Marketing
Tim Hudson, Ph.D., Vice Chancellor
John Huffaker, Vice Chancellor and General Counsel
Ben Lock, Executive Assistant to the Chancellor and Secretary to Board of Regents
Michael Molina, Vice Chancellor for Facilities Planning and Construction
John Opperman, Ph.D., Vice Chancellor for Policy and Planning
Kelly Overley, Ed.D., Vice Chancellor for Institutional Advancement
Mike Sanders, Vice Chancellor for Governmental Relations
Russell Thomasson, Chief of Staff and Counsel to the Chancellor
Kim Turner, Chief Audit Executive

STRATEGIC PLANNING COMMITTEE

2011 Performance and Accountability Report to strategic plan, *Leading the Way: Vision 2020*, was prepared in February 2012 for presentation to the Board of Regents.

Tim Hudson, Ph.D., Chairman
Jodey Arrington
Jim Brunjes
Dailey Fuller
Robert Giovannetti
Casey L. Harmon
John Opperman, Ph.D.
Russell Thomasson



TEXAS TECH UNIVERSITY SYSTEM™





JOURNEY TO TIER ONE

Why are CMUP,
USNWR and AAU
important?

GUY BAILEY
President, TTU

Center for Measuring University Performance (CMUP)

- Primary analytical tool used by research universities for measuring themselves against their peers
- Annual data on the top 200 universities on 10 measures: total research expenditures, federal research expenditures, national academy members, faculty awards, number of doctorates, number of post-docs, size of endowment, annual giving, 25-75 SAT percentile, National Merit Scholars
- CMUP ranks Top American Research Universities based on the number of measures on which they are in the top 25

U.S. News and World Report's Best Colleges (USNWR)

- Oldest and most widely used ranking by general public
- Rankings based on peer evaluations (22.5%), graduation and retention (20%), graduation rate performance (7.5%), student selectivity (15%), faculty resources (20%), financial resources (10%), alumni giving (5%)
- We rank 160 out of 280 and do well on peer evaluations & alumni giving & poorly on faculty & financial resources; selectivity & success below median



JOURNEY TO TIER ONE (continued)

How will we improve
in these rankings?

Continue the journey to Tier 1

- Hire 500 faculty who are research active
- Double total research expenditures
- \$250M federal research expenditures
- Support faculty in their quest for awards
- Increase graduate enrollment by 75%

Continue to maximize the reporting of expenditures

- Ensure that scholarship endowments are expended from university accounts
- Ensure that auxiliary revenues expended for scholarships and academic matters are properly coded

Bring compensation for faculty and staff in line with competitors

Gradually tighten admission standards for first-time, full-time freshmen

Focus on improving graduation rates

GUY BAILEY
President, TTU



INFRASTRUCTURE & SERVICE **PLANNING**

How will we
accommodate
research and
enrollment growth by
2020?

GUY BAILEY
President, TTU

Additional Faculty and Staff

- Need 500 faculty and 300 staff to “catch up” with growth and for continued growth in enrollment and research
- Source of Funding: designated tuition, formula funding, NRUF, RDF, Competitive Knowledge Fund

Additional Facilities

- Residence Halls
 - Boston Avenue Residence Hall
 - West campus development (public-private partnership)
- Need 1,000,000 sq. ft. of research labs; 90,000 sq. ft. of teaching labs; office and studio space to accommodate new faculty
- Source of Funding: F&A, NRUF, Competitive Knowledge Fund, and public/ private partnerships for research; renovate Weeks and Doak (HEAF) for offices; need TRB’s or private donations for teaching labs



CONTROLLING COSTS

How do we maintain
an affordable price
structure at TTU?

GUY BAILEY
President, TTU

Refocus resources from peripheral areas to core academics

- Examine fees for auxiliary enterprises and non-core activities to see if they can be reduced to offset tuition increases
- Look for opportunities to outsource non-core activities
- Look for opportunities for public-private partnerships
- Continue to look for administrative savings

Continue implementation of RCM to maximize revenue generation and create cost efficiencies

- Eliminate academic cross subsidies
- Develop mechanisms for properly allocating expenses

Implement differential tuition by college and possibly by major within colleges

Challenge:

- Growing to 40,000 requires careful consideration of the enrollment mix
- Last year Texas Tech's four-year and six-year graduation rates fell for the first time in many years
- Texas Tech's most recent results on the National Survey of Student Engagement are below those of our peers

Solution:

- Carefully manage graduate, international, freshman, TTAP, transfer and online enrollment
- Composition of Student Body
 - Need at least 25% graduate students to be a research university
 - Of 7,750 additional students by 2020: 4,250 grad students & 400 freshmen

Expand opportunities for enriching educational experiences

- Undergraduate research
- Study abroad
- Internships



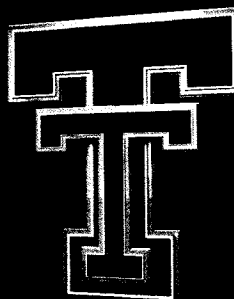
ENROLLMENT MIX

What does our enrollment mix need to be to have 40,000 students by 2020 and still meet our AAU/USNWR goals?

GUY BAILEY
President, TTU

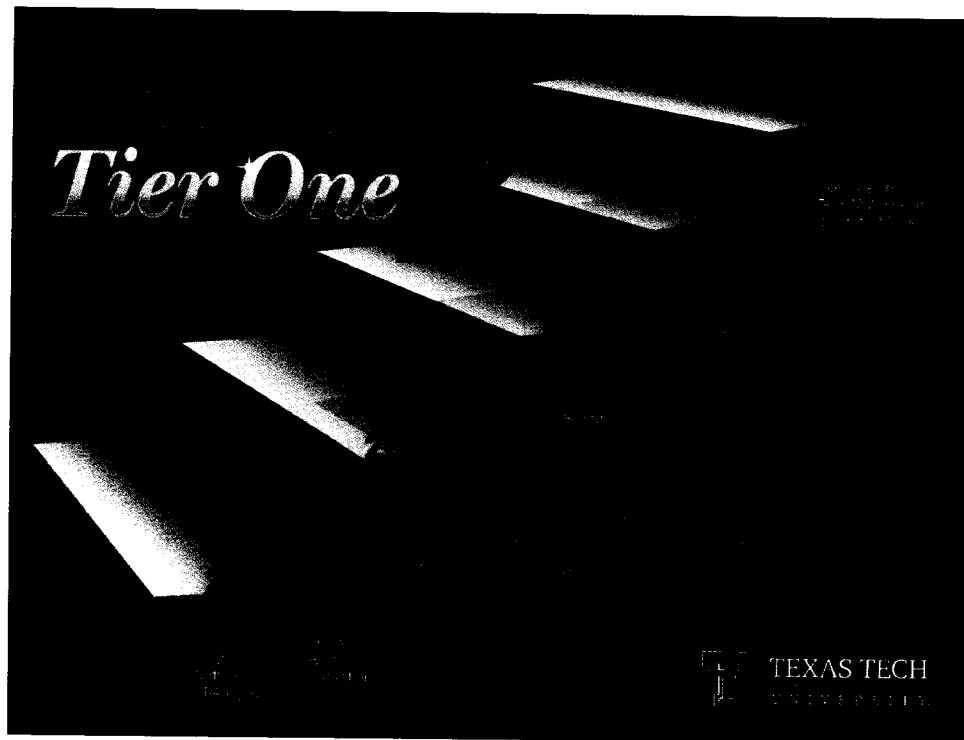
Business Plan for Moving Texas Tech to Tier I, 2012- 2022

Guy Bailey
President
March 1, 2012



Tier 1 Planning Group

- ✓ Martha Brown, Associate Vice Chancellor for Government Relations
- ✓ Kyle Clark, Vice President for Administration and Finance
- ✓ Mary Diaz, Associate Vice President for External Affairs
- ✓ Taylor Eighmy, Senior Vice President for Research
- ✓ Grace Hernandez, Associate Vice President of Administration and Chief of Staff, Office of the President
- ✓ Juan Muñoz, Vice President for Institutional Diversity, Equity, and Community Engagement and Vice Provost for Undergraduate Studies and Student Affairs
- ✓ Bob Smith, Senior Vice President and Provost



What Does a Tier I University Look Like

- ✓ Either a member of AAU or has an AAU-like profile (50th percentile of AAU)
 - Total research expenditures greater than \$450 million
 - Federal research expenditures greater than \$250 million
 - Endowment assets greater than \$1 billion
 - Annual giving greater than \$175 million
 - Doctorates awarded greater than 450
 - Postdoctoral appointees greater than 450
 - Faculty awards greater than 25
 - National Academy Members greater than 25, and other awardees (Pulitzer, Nobel, etc.)
 - Nationally recognized colleges and institutes (Wharton School at Penn and Institute for Advanced Study at Princeton)
 - Student faculty ratio of 18:1
 - A selective, high-quality student body (metrics still being evaluated)
- ✓ Ranked Among Top 50 Universities in *U.S. News and World Report*
- ✓ Member of a BCS athletic conference
- ✓ Ranked in Top 50 in Carnegie Classification R/VH (research/very high)
- ✓ Universities of choice for America's best students -- they provide most of the doctoral education & research in the U.S. & are engines of economic & cultural development



Benefits of Moving to Tier 1

- ✓ Will enhance the value of a Texas Tech University degree, both for current students and those who graduated earlier
- ✓ Will make Texas Tech University an institution of first choice for a greater number of high-performing students
- ✓ Will significantly reduce the student-to-faculty ratio at Texas Tech and make it possible to reduce the size of classes in many instances
- ✓ Will provide a greater number of enriching educational experiences for Texas Tech students (e.g., undergraduate research)
- ✓ Will make Texas Tech a more significant player in the larger world of higher education (including athletics)
- ✓ Will have a significant economic impact on Lubbock, the greater West Texas region, and on the state of Texas. Preliminary estimates show this plan would have more than a \$2.3 billion economic impact.



Business Plan: Tier I Investments

- ✓ Ten to fifteen-year timeline
- ✓ Human Capital Investments
 - 500 additional faculty for increased research and enrollment
 - 300 additional staff to support the same
 - 1,000 additional graduate assistants to support the same
 - Annual average merit pay raises of 2% for faculty and staff
- ✓ Infrastructure and Equipment Investments
 - 1 million square feet of additional research space [includes Mass Communications, Petroleum Engineering Building, and HESS]
 - Renovation of Weeks Hall and Doak Hall for additional office, studio, and teaching space
 - 90,000 square feet of additional teaching lab space
 - Start-up packages for new faculty and other equipment and upgrades
- ✓ Increased Prestige Among Peers
 - Move into Top 50 in six Center for Measuring University Performance (CMUP) categories
 - Move into Top 50 in U.S. News rankings



Business Plan: Some Assumptions

- ✓ State appropriations will not increase
- ✓ Tuition Revenue Bonds will be insufficient to meet our facilities needs
- ✓ Formulas for allocating Competitive Knowledge Fund, Research Development Fund, & National Research University Fund will not change (although our proportion should)
- ✓ Designated tuition increases will be minimal
- ✓ Designated tuition increases at TTU will be offset by reductions in mandatory fees whenever possible
- ✓ Some designated tuition increases at TTU will begin to be implemented differentially by college to better reflect actual cost of instruction (differential tuition)
- ✓ The mandatory 20% set aside for designated tuition will continue
- ✓ RCM will incentivize revenue generation and cost control
- ✓ TTU will grow to 40,000 students by 2020
- ✓ Of the 8,000 additional students, 4,500 will be graduate students
- ✓ TTU will continue to look for cost efficiencies and for ways to reallocate funds from peripheral areas to the core mission areas of teaching and research



Business Plan: Sources of Revenue for Funding the Move to Tier I

- ✓ For Additional Personnel
 - State formula funding (although not factored in here)
 - State funds that support research
 - National Research University Fund (NRUF)
 - Research Development Fund (RDF)
 - Competitive Knowledge Fund (CKF)
 - Tuition and fees (average 2% increase)
 - Salary savings from extramural grants and endowment funds (chairs and professorships)
 - Efficiencies and reallocations of revenue from non-core activities
- ✓ For Additional Facilities
 - Tuition revenue bonds
 - Higher Education Assistance Fund (HEAF)
 - NRUF, RDF, CKF
 - Private gifts
 - Public/private partnerships
 - Efficiencies and reallocations of revenue from non-core activities



Business Plan

✓ Total additional revenue anticipated:		\$1.035 Billion
• Indirect cost recovery from grants:	\$277 Million	
• Private Gifts, Donations, TRIP:	\$250 Million	
• RDF, Competitive Knowledge, NRUF:	\$168 Million	
• Enrollment growth, tuition and fees:	\$118 Million	
• Tuition Revenue Bonds:	\$117 Million	
• HEAF:	\$55 Million	
• External Partnerships:	\$50 Million	
✓ Total Personnel Costs:		\$700 Million
• Additional Faculty:	\$275 Million	
• Start -up Packages:	\$200 Million	
• Merit Pay Raises:	\$176 Million	
• Additional Staff:	\$49 Million	
✓ Total Available for Debt Service :		\$ 335 Million



Business Plan Financial Assumptions: Revenue

- ✓ Assumes enrollment growth of 2.5% per year
- ✓ Assumes either that the state funds the enrollment growth or that we increase tuition at 2% a year
- ✓ Assumes \$25 million raised annually in private gifts, donations or TRIP
- ✓ Assumes the National Research University Fund (NRUF) payout will be \$9 million per year
- ✓ Assumes an additional \$2 million allocation per year of Research Development Funds (RDF) starting in FY 2014 and an additional \$4 million in FY 2019
- ✓ Assumes an additional \$4 million allocation per year from the Competitive Knowledge Fund in FY 2014 and then an additional \$1 million each biennium thereafter
- ✓ Assumes an increase of \$5 million in Higher Education Assistance Funds (HEAF) in each of the next five year allocation cycles
- ✓ Assumes \$125 million in Tuition Revenue Bond (TRB) allocations in FY 2014 and FY 2018
- ✓ Assumes that external partnerships will yield \$6.25 million annually beginning in FY 2015
- ✓ Assumes each new faculty member will produce an average of \$128,000 in indirect cost recovery (facilities and administrative) revenue from external grants (a very conservative assumption)



Business Plan Financial Assumptions: Expenses

- ✓ Assumes adding 50 new faculty members per fiscal year with an average annual compensation package of \$100,000 each (excluding benefits)
- ✓ Assumes a start-up package of \$400,000 for each new faculty member added
- ✓ Assumes a 2% annual merit increase for all faculty and staff
- ✓ Assumes adding 30 new staff members per fiscal year with an average annual compensation package of \$30,000 (excluding benefits)
- ✓ Assumes all remaining new revenue will be directed into infrastructure including renovations and new capital facilities
- ✓ Note that this presentation makes no assumptions about inflationary effects on either expenses or revenue, although such effects are likely on both



Business Plan: Actions Needed to Increase Prestige

- ✓ Center for Measuring University Performance (CMUP) Rankings
 - Increase total research funding from \$150M to \$450M (NSF accounting)
Increase federal research funding from \$35.3M to \$250M (NSF accounting)
 - Increase number of doctorates granted per year from 265 to 450
 - Increase number of faculty awards from 6 to 25
 - Increase admission standards gradually to help improve SAT/ACT scores and improve graduation rates
- ✓ U.S. News Rankings
 - Examine coding of expenditures to ensure all are properly accounted for to improve performance in the financial resources category
 - Implement merit pay increases to enhance faculty resources
 - Hire 500 additional faculty to enhance faculty resources, reduce the student-faculty ratio, and reduce class size wherever feasible
 - Gradually tighten admission standards to improve selectivity, SAT, and class rank and to enhance retention and graduation rates
 - Work with Alumni Association to improve alumni giving
Increase funded research (see above) to enhance prestige among peers



Possible Barriers to Reaching Tier 1

✓ Primary barriers are internal

- Failure to focus on the main chance
- Adoption of unrelated goals that siphon off resources
- Failure to hire the right people
- Lack of willingness to move outside our comfort zone
- Failure to make appropriate decisions about the allocations of funds
 - Indirect Cost Recovery
 - Salary savings from grants and endowments
 - Reallocations from non-core areas

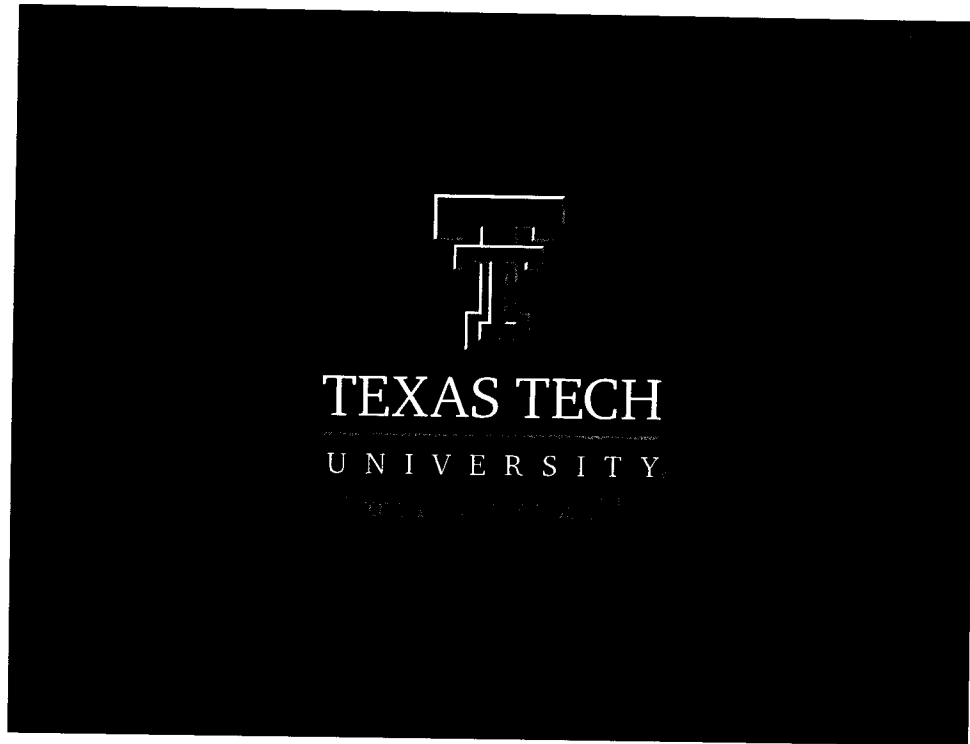
✓ Substantial reductions in state appropriations

- Would require new revenue sources
- Would require outsourcing of more non-core areas



Conclusion

- ✓ As this business plan shows, Texas Tech can marshal the resources needed to become a Tier 1 university over the next ten to fifteen years
- ✓ This is a once-in-a-lifetime opportunity for Texas Tech
- ✓ The benefits of becoming a Tier 1 university to Texas Tech and its students and to the larger community are enormous
- ✓ The primary barriers to our becoming Tier 1 are ourselves – this is something we can do
- ✓ It is our time – we should take advantage of it





VISION FOR INSTITUTION

What does the future
hold for Regional
Comprehensive
Institutions in Texas?

JOSEPH C. RALLO
President, ASU

We can no longer afford to be all things to all people.

- Still have a responsibility to the region to provide enough teachers and nurses
- Compressing some degree programs, while creating or enhancing niche programs
- Must re-balance our student population to support both access and academic performance.

Focus on the following areas:

- Recruitment
- Retention
- Residential
- Recognition

Challenges:

- Demographic trends
- Loss of state funding
- 'Ceiling' on tuition/fees
- Academically underprepared students with limited family support
- Regional comprehensives – the national discussion on the value of a college degree

See Appendix A – Chart of Enrollment Growth thru 2016



RECRUITMENT

How do we recruit considering the shrinking pool of prospective students in the region, rising costs of tuition/fees and recruiting competition?

JOSEPH C. RALLO
President, ASU

Focus on the following areas in order to achieve enrollment goals:

- Students outside of the 21 county area surrounding San Angelo
- San Antonio and Austin area
- International
- Transfer
- Graduate

Emphasizing our strengths:

- Center for Security Studies
- Undergraduate Research Initiative
- Honors Program
- Carr Scholarships
- Distance Education – offering core curriculum online
- Dual Credit – home school and rural districts



RETENTION

How do we retain our students giving rising numbers of first-generation college students (make up 63% of student body) and students needing remedial education?

JOSEPH C. RALLO
President, ASU

- Intervention strategies for first generation students
 - HSI Grant Initiatives
 - Professional Development
 - Student Support Center
 - Scholarships
- Focus on attracting more high-performing students
 - Continue restructuring CARR scholarships in order to attract high performing students
 - Honors Program



RESIDENTIAL

How can we create an environment that will attract and retain a growing number of students?

JOSEPH C. RALLO
President, ASU

- Emphasize residence halls
- Increase after-hours and weekend services and programming
- New student recreation center
- Student clubs and organizations
- Create supportive environment near the campus by purchasing/attracting commercial ventures



RECOGNITION

How do we emphasize
ASU's strengths to
attract high-
performing students
and faculty?

JOSEPH C. RALLO
President, ASU

- National Recognition by Princeton Review
- Military-Friendly School
- Named to Colleges of Distinction List
- Faculty Awards
- Student Recognition



INFRASTRUCTURE & SERVICE **PLANNING**

How do we
accommodate
enrollment growth at
ASU by 2020?

We must have a strategic and prioritized approach to using HEAF funds. At a high level, we predict we will need the following facilities, personnel and equipment:

Facilities:

- Space Deficit – priority is for new nursing and health sciences building
- Athletics – need football stadium to support competitive DII program

Personnel

- Faculty and Staff – ability to attract and support new initiatives, including salaries and working conditions

Equipment

- Proportionate to growth with emphasis on retention activities and services
- IT Needs – sustain unified distance platform for enhanced programs

JOSEPH C. RALLO
President, ASU



APPENDIX

Chart of Enrollment Growth thru 2016

Enrollment Growth			2009-2011	Thru 2016
Fall 2011 Enrollment	7084 -			7084
International*		17		325
SA/Austin		80		180
Transfer		134		140
Graduate		287		280
CSS*		78		300
UG Retention	Based on Target %s			191
2016 Goal				8500



VISION FOR **EXPANSION**

Should TTUHSC move for a stand alone HSC in El Paso by close of upcoming legislative session?

TEDD L. MITCHELL
President, TTUHSC

TTUS should seek a new TTUHSC in El Paso for healthy growth of the system and the communities it serves.

- The educational, research and mission focuses of El Paso are unique relative to the remainder of West Texas (urban vs. rural, border demographics vs. other WT demographics, youth vs. age, etc.)
- Perception problem of applicants (only school of medicine in state without on-site president)
- Minimal cost of implementation
- Legislative timing (Senator Kirk Watson and UT's efforts to establish a new school of medicine in Austin and perhaps in the South Texas Valley)
- Strong El Paso community support for a "Health Sciences University"
- Potential for increase in funding by state and federal agencies (i.e. CPRIT) with additional university in the TTU system
- Administratively sizable but geographically remote to remainder of TTUHSC operations

NOTE: See Appendix to Vision for Expansion slide for more detail



RESEARCH GOALS & VISION

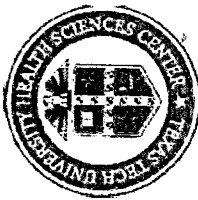
What does TTUHSC
aspire to be in
research? (i.e. not
NRUF, AAU, USNWR,
etc.)

TEDD L. MITCHELL
President, TTUHSC

Focus should be on *areas of natural strength*,
including:

- **Basic Science Efforts** (Center for Membrane Proteins, South Plains Alcohol and Addiction Research Center, Vascular Drug Research Center, Pediatric Pharmacology Research and Development Center, etc.)
- **Rural Health** (F. Marie Hall Institute for Rural and Community Health, access to care issues, telemedicine, discrepancies with urban areas/eastern Texas, etc.)
- **Aging** (Garrison Institute on Aging, Alzheimer's Clinical Center of Excellence efforts, Cardiovascular Prevention Center of Excellence, etc.)
- **Gender Health** (Laura W. Bush Institute, national gender medicine curriculum for educational research, etc.)
- **Border Health** (PLFSOM, GGHSON, intergenerational genetic studies, etc.)
- **Cancer** (TTUHSC Cancer Consortium, West vs. East Texas cancer prevalence)

NOTE: See Appendix to Research Goals & Vision slide for more detail



INFRASTRUCTURE & SERVICE **PLANNING**

How will TTUHSC
accommodate
enrollment and
research growth by
2020?

TEDD L. MITCHELL
President, TTUHSC

FACILITIES

- **Lubbock** – VA “Super Clinic,” School of Public Health, Research Building (TRB)
- **Amarillo** – Simulation Training Center, Student Services Center
- **Permian Basin** – Auditorium renovation, HSC building 3rd floor addition, MCH 7th floor Simulation Training Center
- **El Paso** – GGHSON building, Medical Center of the Americas technology building, parking
- **Dallas** – School of Pharmacy (SOP) building
- **Abilene** – School of Nursing (SON) building, SOP wet lab

PERSONNEL

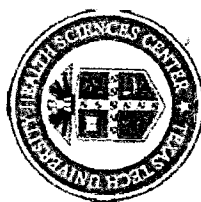
- Dr. Mitchell will elaborate in his presentation

EQUIPMENT

- Dr. Mitchell will elaborate in his presentation

Academic quality at a health sciences center is measured differently than at a general academic college (e.g. graduation rates are meaningless at a health sciences center).

- **SOM, Paul L. Foster SOM** – Entering MCAT/GPA; USMLE Step 1 & 2 first time pass rates, % faculty recognized by professional societies
- **Anita Thigpen Perry SON, Gayle Greve Hunt SON** – Entering GPA; First time licensure (NCLEX)/certification examination pass rates, % faculty recognized by professional societies
- **School of Pharmacy** – Entering PCAT/GPA; First time licensure/certification pass rates, PCOA composite score, % faculty recognized by professional societies
- **School of Allied Health Sciences** – Entering GRE/GPA; First time licensure/certification pass rates, % faculty recognized by professional societies
- **Graduate School of Biomedical Sciences** – Entering GRE/GPA; Qualifying examination pass rates, % faculty recognized by professional societies



ACADEMIC QUALITY & SUCCESS

How will TTUHSC
measure academic
quality of the
university and student
success?

TEDD L. MITCHELL
President, TTUHSC

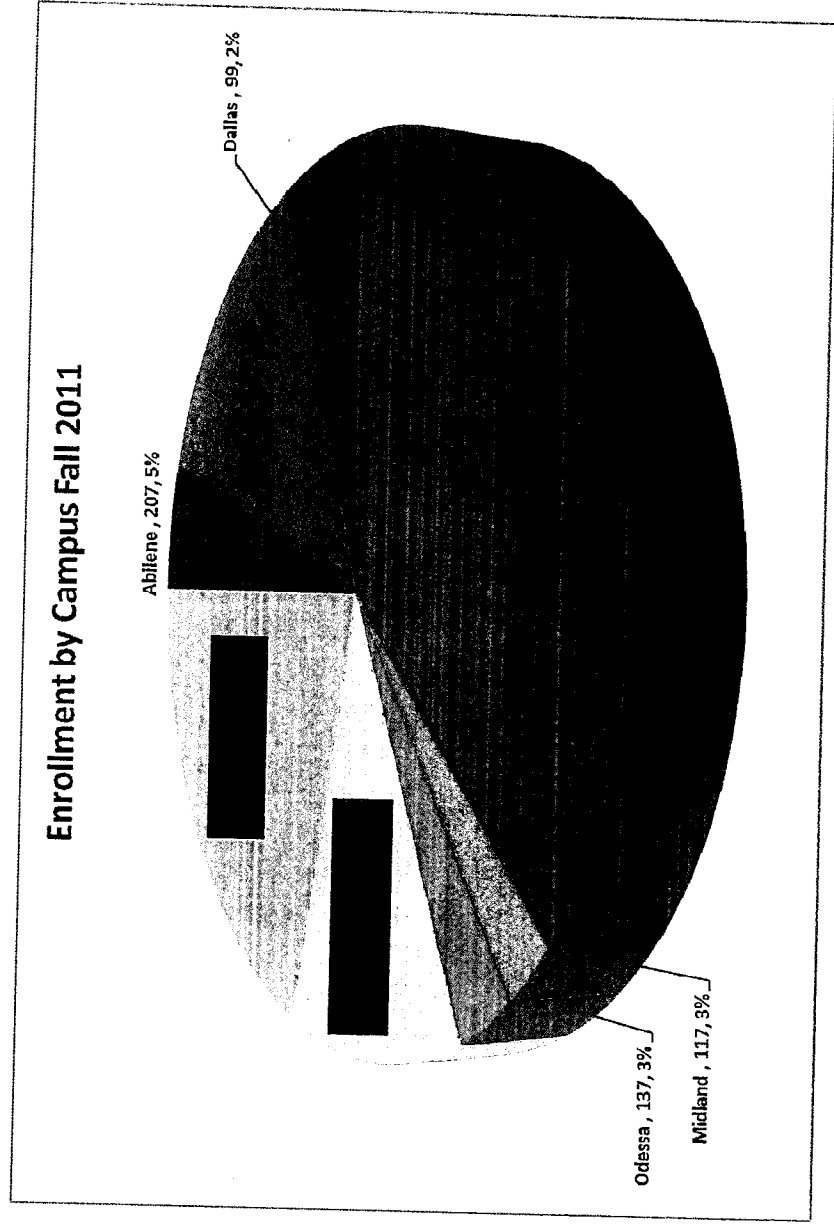


ENROLLMENT MIX

Where is the future
enrollment growth at
TTUHSC?

TEDD L. MITCHELL
President, TTUHSC

Enrollment growth will be primarily in our distance learning areas (Nursing: RN-BSN & Allied Health: Clinical Practice Management), although there may be additional growth in the School of Medicine



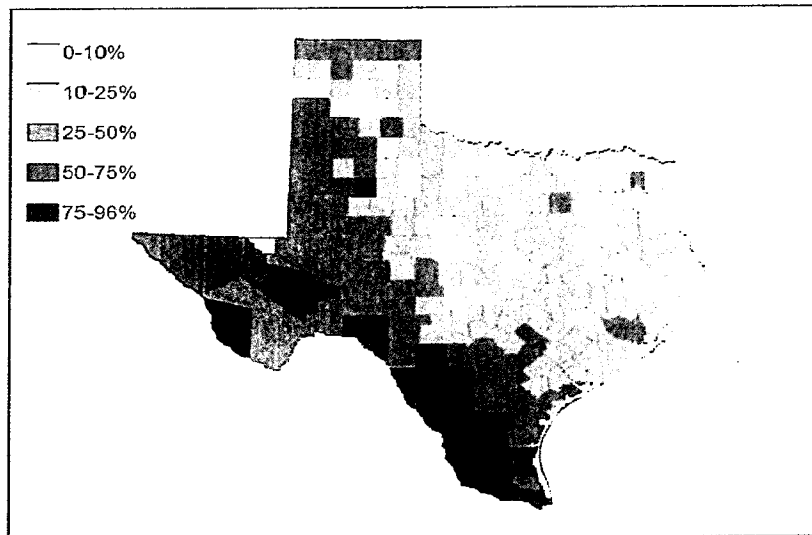
NOTE: See Appendix to Enrollment Mix slide for more detail

2012 BOR Strategic Retreat: TTUHSC Supporting Appendices

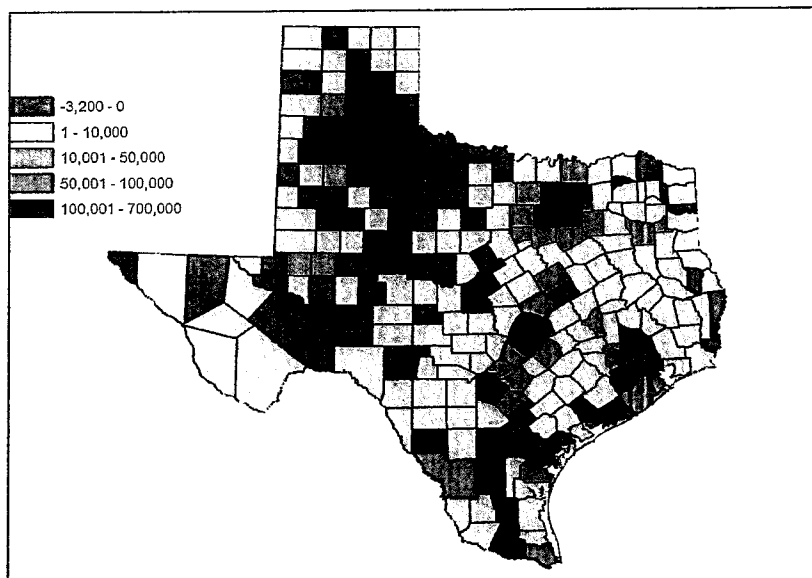
APPENDIX: Vision for TTUHSC Expansion (Slide 1)

TTUS should seek a new HSC in El Paso for healthy growth of the system and the communities it serves

1. Percent of the Population 5 Years and Older Who Speak Spanish at Home by County, 2005-2009



2. Numeric Change of Total Population by County, 2000-2010 (Growth in El Paso)



3. Incoming MCAT and GPA for Paul L. Foster SOM and SOM Lubbock

	SOM Lbk.		PLFSOM	
Offers Extended (Feb. 1 st 2012)	2011	2012	2011	2012
Ave. GPA	3.64	3.77	3.63	3.75
Ave. MCAT	29.243	32.1	28.96	30.7

4. Major Cities in West Texas Metropolitan Statistical Areas

West Texas Metropolitan Statistical Areas (MSA)	Population
Abilene	167,500
Amarillo	261,345
El Paso	791,317
Lubbock	277,682
Midland	133,004
Odessa	135,331

As highlighted above, the El Paso Metropolitan Statistical Area is the largest in West Texas and represents a unique population that is concentrated on the US/Mexico border.

5. Administrative cost for new Office of the President El Paso

a. President and Executive Officers \$11.290 million over five years

As highlighted above, the investment required to develop the administrative infrastructure in El Paso is not insignificant, but it is far more economical when compared to the financial resources needed for developing the proposed School of Medicine in Austin (as indicated below).

6. Senator Kirk Watson's 10 things needed for new SOM in Austin

Initiative to Develop a Medical School & Health Science Center in Austin

1. Build a medical school.
2. Build a modern teaching hospital.
3. Establish modern, uniquely Austin health clinics.
4. Develop a Research Institute and laboratories for public and private research.
5. Launch a new commercialization incubator.
6. Start a comprehensive cancer treatment center.
7. Provide needed psychiatric care and facilities.
8. Improve basic infrastructure, and create a sense of place.
9. Bolster the medical examiner's office.
10. Solve the funding puzzle.

***Building a modern teaching hospital in Austin is estimated to cost \$250 million to rebuilding UMC Brackenridge**

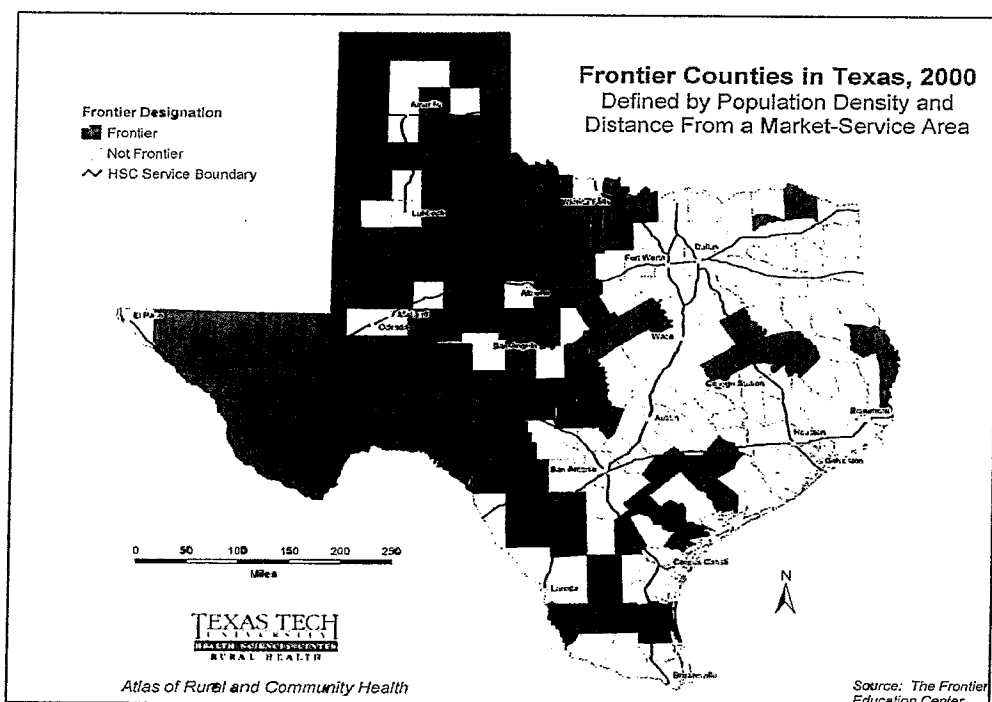
APPENDIX: New Research Goals/Vision (Slide 2)

Focus should be on areas of natural strength

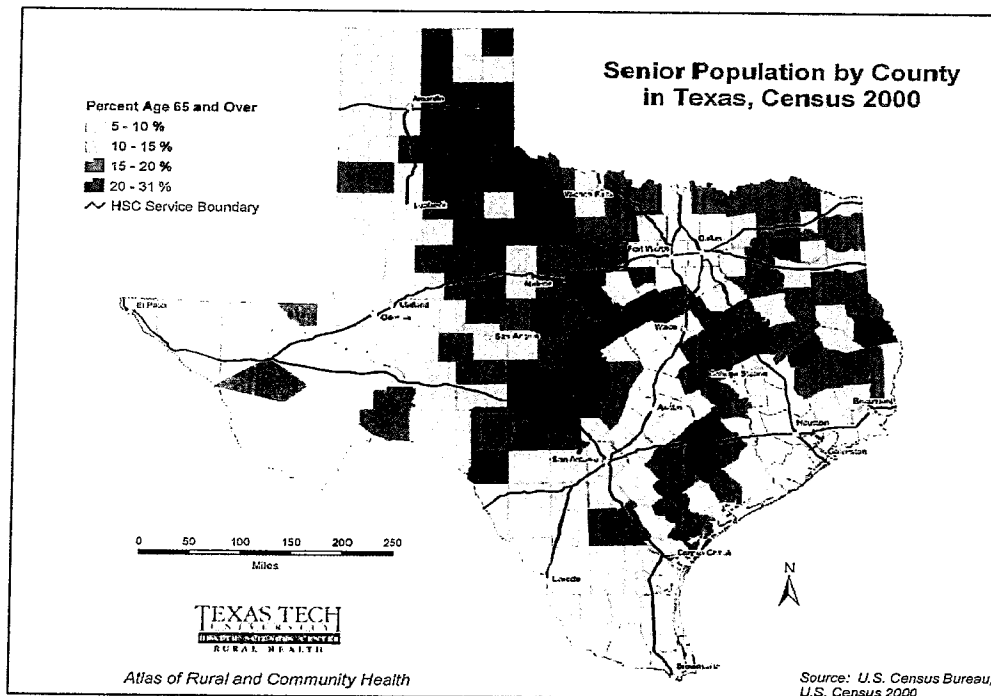
1. West vs. East TX

Disease	Years	Measure Method	Measure Type	Texas	East TX	West TX
All Types of Cancer	1999-2006	Death Certificate Analysis	Crude Rate Per 100,000	154.1	150.4	181.4
Heart Disease	2000-2007	Death Certificate Analysis	Crude Rate Per 100,000	183.9	178	223.4
Alzheimer	2000-2007	Death Certificate Analysis	Crude Rate Per 100,000	18.5	17.9	23.3
Diabetes	2000-2007	Death Certificate Analysis	Crude Rate Per 100,000	24.2	22.7	33.7
COPD	2000-2007	Death Certificate Analysis	Crude Rate Per 100,000	33.3	30.6	53.5

2. A rural and frontier landscape



3. An aging population in much of West Texas



4. **Laura W. Bush Institute Cancer Prevention and Research Institute of Texas (CPRIT) Awards: \$2.79M**
The Laura W. Bush Institute for Women's Health continues to take advantage of funding opportunities in women's health as evident by the Institute's success in being award several CPRIT grants that includes the development of community based preventive programs.

***No additional notes for Slides 3 and 4 ***

APPENDIX: Enrollment Mix (Slide 5)

Enrollment growth will be primarily in our distance learning areas (Nursing: RN to BSN & Allied Health: Clinical Practice Management). As highlighted below, distance education now represents approximately 33 percent of our student body and is the largest contributor of our enrollment growth. This growth trend in distance education is expected to continue.

TOTAL ENROLLMENT BY CAMPUS				
CAMPUS	FALL 2010	FALL 2011	# change	% change
Abilene	179	207	28	15.64%
Amarillo	407	459	52	12.78%
Dallas	109	99	(10)	-9.17%
Distance Education	1,014	1,338	324	31.95%
El Paso	219	226	7	3.20%
Lubbock	1,525	1,511	(14)	-0.92%
Midland	113	117	4	3.54%
Odessa	144	137	(7)	-4.86%
Total	3,710	4,094	384	10.35%



**Angelo State University
Operating Policy and Procedure**

OP 34.23: Smoke/Tobacco-Free Environment

DATE: Upon Approval

PURPOSE: The purpose of this Operating Policy/Procedure (OP) is to provide for the health and safety of students, faculty, and staff by controlling fire hazards and assuring a smoke-free and tobacco free environment in all campus buildings.

REVIEW: This OP will be reviewed in February of even-numbered years by the director of environmental health, safety, and risk management with recommended revisions forwarded through the vice president for finance and administration to the president by March 15 of the same year.

POLICY/PROCEDURE

1. Overview

It is the policy of Angelo State University to provide a safe and healthy learning and working environment for students and employees. In recognition of the health hazards associated with exposure to tobacco products, the university is best served by policies that reduce tobacco product consumption among current users, and support cessation efforts among those current users who wish to quit.

2. Definitions

- a. "Smoking" includes inhaling and exhaling the fumes of burning tobacco or any other plant material, or burning or carrying any lighted equipment for smoking tobacco or any other plant material, or the personal habit commonly known as smoking.
- b. "Tobacco product" means any substance that contains tobacco, including, but not limited to, chewing tobacco, cigarettes, cigars, pipes, snuff, smoking tobacco, and smokeless tobacco.
- c. "Building entrances" includes doorways, steps, and fire escapes.

3. Prohibited Areas

- a. Except as provided below, smoking/smokeless tobacco products are prohibited in the following areas:
 - (1) Building and facilities exteriors including, but not limited to, courtyards, breezeways, terraces, stairways, access ramps, and dining patios;

Revised and posted xxxx

- (2) Buildings and facilities, interiors, including, but not limited to, faculty, staff, and administrative offices and student services areas;
- (3) Within 50 feet of building entrances, exits, air intake ducts or windows; and
- (4) In any state automobiles, trucks, or enclosed golf carts.

4. Exceptions

- a. The use of smokeless tobacco products is permitted in a student's residence hall room or apartment; and
- b. The use of smoking/smokeless tobacco products is permitted in designated smoking-permitted areas.

5. Signage

- a. There shall be signs posted at the entrances of every building on campus, with the accepted no smoking insignia, stating "No Smoking within 50 ft of this entrance."
- b. There shall be signs to designate the smoking-permitted areas.

6. Compliance

Persons having reason to complain about violations of this policy should first seek resolution of the problem by asking the smoker(s) to comply voluntarily with this OP. If resolution of the problem cannot be achieved by this means, a complaint should be made to the head of the unit or office or the shop manager. If the head of the unit is part of the smoking activity, the complaint should be made to the next level supervisor. Heads of units are advised that such complaints can be made without risk to student or employee evaluation. When continued and/or obvious abuse of the policy is evident, appropriate actions will be taken by the following individuals to assure compliance.

- a. The Office of Student Life will be responsible for cases involving students.
- b. The college dean will be responsible for cases involving faculty.

7. Grant Funding

(TAC §703.20)

The Cancer Prevention & Research Institute of Texas (CPRIT) requires that any entity receiving CPRIT grant funds must prohibit the use of all tobacco products in all buildings and structures where the CPRIT project is taking place as well as sidewalks, parking lots, walkways, and attached parking structures to the extent the CPRIT-funded entity owns, leases or controls the building, sidewalks, parking lots, and parking structures.



TEXAS TECH UNIVERSITY

Operating Policy and Procedure

OP 60.15: Smoke-free and Tobacco-free Environment

DATE: [~~December 10, 2008~~] insert date of adoption

PURPOSE: The purpose of this Operating Policy/Procedure (OP) is to provide for the health and safety of students, faculty, and staff by controlling fire hazards, ~~and~~ assuring a smoke-free environment in all academic and administrative facilities, and meeting the requirements of 25 Texas Administrative Code, §703.20.

REVIEW: This OP will be reviewed in September of even-numbered years by the managing director of Environmental Health and Safety with recommended revisions forwarded through the associate vice president for ~~operations~~ research (research integrity) and senior associate vice president for research (research services) to the associate vice president for ~~financial affairs and controller and then to the vice president for administration and finance and the president~~ research by October 15.

POLICY/PROCEDURE

1. In the interest of providing a smoke-free environment, smoking is prohibited in all campus academic, administrative, and athletic facilities.
2. Smoking areas must be located 20 feet from any pedestrian entrance (ingress or egress) or public place. This includes any entryways or walkways leading to entrances.
3. There will be no smoking above the first floor of any building.
4. In the case of athletics, the prohibition applies to both indoor and outdoor facilities. Smoking is allowed on the east concourse only of the United Spirit Arena and under the stands in Jones AT&T Stadium, Dan Law Field, and R. P. Fuller Track.
5. All buildings that are under the control of the Housing and Residence Life and Hospitality Services are nonsmoking buildings, including the Student Union, all dining areas, and all areas of residence halls, including individual rooms.
6. The use of all tobacco products is prohibited by all employees and visitors in all buildings and structures where projects funded by the Cancer Prevention & Research Institute of Texas (CPRIT) are taking place as well as the sidewalks, parking lots, walkways, and attached parking structures immediately adjacent. A list of CPRIT projects and the facilities in which they are being conducted can be found on the web site of the Office of the Vice President for Research.
7. Employees interested in tobacco use cessation services should contact the Office of Human Resources for information and referral.

8. ~~[6:]~~ Persons having reason to complain about violations of this policy should first seek resolution of the problem by asking the smoker(s) to comply voluntarily with this OP. If resolution of the problem cannot be achieved by this means, a complaint should be made to the head of the unit or office or the shop manager. If the head of the unit is part of the smoking activity, the complaint should be made to the next level supervisor. Heads of units are advised that such complaints can be made without risk to student or employee evaluation.
9. ~~[7:]~~ When continued and/or obvious abuse of the policy is evident, appropriate actions will be taken by the following individuals to assure compliance.
- a. The Office of Student Affairs will be responsible for cases involving students.
 - b. The college dean will be responsible for cases involving faculty.
 - c. The appropriate vice president will be responsible for handling cases involving non-faculty employees.
 - d. The chief of police will be responsible for handling cases involving individuals who are not student, faculty, or staff of the university.
-



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

Operating Policy and Procedure

HSC OP: 10.19, **Tobacco-Free Environment Policy**

PURPOSE: The purpose of this Health Sciences Center Operating Policy and Procedure (HSC OP) is to establish the TTUHSC policy prohibiting tobacco use in or on all TTUHSC facilities or grounds.

REVIEW: This HSC OP will be reviewed on September 1 of each odd-numbered year (ONY) by the Assistant Vice President for Human Resources, the Assistant Vice President for Physical Plant and Support Services, and the Chief of Police, with recommendations for revisions forwarded to the Executive Vice President for Finance and Administration by October 1.

JUSTIFICATION:

According to the United States Surgeon General, tobacco use is the single largest preventable cause of premature death and disability. Tobacco users are at substantially increased risk for a number of cancers, cardiovascular disease, and lung disease. Environmental smoke can cause discomfort and disease in non-smokers. Institutions with smokers suffer from lost productivity, conflict, and plant deterioration. As a health care institution, Texas Tech University Health Sciences Center is committed to the establishment and enforcement of a healthier tobacco-free environment. This policy includes regulation and assessment.

POLICY/PROCEDURE:

TTUHSC prohibits tobacco use in a TTUHSC facility or anywhere on the grounds of any TTUHSC facility to include a leased facility/space. Signs will be posted at entrances to the campuses and at the entrances of all buildings stating that tobacco use is prohibited. Additional tobacco-free signs may be posted in exterior areas and within all buildings as necessary to ensure compliance.

Enforcement of this policy for staff, faculty and students of TTUHSC and outside contractors is the responsibility of department heads and supervisors. Texas Tech Police Department will be responsible for enforcement of this policy for persons violating the policy in public/common areas at the facilities, both exterior and interior. Violations of this policy are subject to disciplinary action as stipulated in HSC Operating Policy and Procedure 70.31, or Section 03.02.1, *Regents' Rules*, as appropriate.

TOBACCO INTERVENTION PROGRAM:

TTUHSC has a program, the Tobacco Intervention Program (TIP), to assist those individuals who wish to stop using tobacco products. More information regarding TIP is available at <http://www.ttuhscc.edu/centers/swiad/behavioralhealth/tip/>.

ANGELO STATE UNIVERSITY Holiday Schedule for 2012-2013

	DATE	DAY OF WEEK	HOLIDAY
2012	Sep 3	Monday	Labor Day
	Nov 22	Thursday	Thanksgiving Day
	Nov 23	Friday	Thanksgiving Day
	Dec 24	Monday	Winter Holiday
	Dec 25	Tuesday	Winter Holiday
	Dec 26	Wednesday	Winter Holiday
	Dec 27	Thursday	Winter Holiday
	Dec 28	Friday	Winter Holiday
	Dec 31	Monday	Winter Holiday
2013	Jan 1	Tuesday	New Years
	Jan 21	Monday	Martin Luther King Day
	May 27	Monday	Memorial Day
	July 4	Thursday	Independence Day

TOTAL ALLOWABLE HOLIDAYS: 13

NOTE: University employees who wish to observe Rash Hashanah, Yom Kippur, Cesar Chavez Day and Good Friday may do so, but must use their vacation leave.

State law provides for seventeen (17) state holidays in FY 2013. In FY 2013, four (4) holidays fall on weekends and cannot be substituted for other regular working days. The result is thirteen (13) observable holidays for FY 2013.

**TEXAS TECH UNIVERSITY
TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION
Holiday Schedule 2012 – 2013**

	DATE	DAY OF WEEK	HOLIDAY
2012	Sep 3	Monday	Labor Day
	Nov 22	Thursday	Thanksgiving Day
	Nov 23	Friday	Thanksgiving Day
	Dec 24	Monday	Christmas
	Dec 25	Tuesday	Christmas
	Dec 26	Wednesday	Christmas
	Dec 27	Thursday	Christmas
	Dec 28	Friday	Christmas
	Dec 31	Monday	Christmas
2013	Jan 1	Tuesday	New Year's Day
	Jan 21	Monday	Martin Luther King Day
	May 27	Monday	Memorial Day
	July 4	Thursday	Independence Day

TOTAL ALLOWABLE HOLIDAYS: 13

NOTE: November 21, 2012 (Wednesday) Classes dismissed for Thanksgiving holidays.
December 14 - 15, 2012 (Friday and Saturday) Commencement
January 14, 2013 (Monday) Faculty on duty
March 11 – March 15, 2013 (Monday – Friday) Spring Break
May 17 – May 18, 2013 (Friday and Saturday) Commencement
*No classes are scheduled for Thursday, July 4, 2013.

NOTE: University employees who wish to observe Rosh Hashanah, Yom Kippur, Cesar Chavez Day and Good Friday may do so in lieu of other state holidays or they may use their accrued compensatory time or vacation leave.

State law provides for seventeen (17) state holidays in FY 2013. In FY 2013 four (4) holidays fall on weekends and cannot be substituted for other regular working days. The result is thirteen (13) holidays for FY 2013.

**TEXAS TECH UNIVERSITY
TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION
Holiday Schedule 2012 – 2013**

	DATE	DAY OF WEEK	HOLIDAY
2012	Sep 3	Monday	Labor Day
	Nov 22	Thursday	Thanksgiving Day
	Nov 23	Friday	Thanksgiving Day
	Dec 24	Monday	Christmas
	Dec 25	Tuesday	Christmas
	Dec 26	Wednesday	Christmas
	Dec 27	Thursday	Christmas
	Dec 28	Friday	Christmas
	Dec 31	Monday	Christmas
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State law provides for seventeen (17) state holidays in FY 2013. In FY 2013 four (4) holidays fall on weekends and cannot be substituted for other regular working days. The result is thirteen (13) holidays for FY 2013.

ANGELO STATE UNIVERSITY
Effective Beginning Fall 2012 Semester
Summary of Tuition, Fees, and Other Charges

All tuition, fees, rentals, rates, and charges of Angelo State University are charged and collected under specific authorization of the laws of the State of Texas, including, but not limited to, the authorization in Texas Education Code Section 54.504, Section 54.0513, Section 55.16, and other applicable sections.

The Board of Regents has authorized the president of Angelo State University to establish waiver criteria and waiver approval procedures for the fees, rentals, rates, and charges in accordance with state laws, including, but not limited to, the Texas Education Code, Section 54.216, Section 54.218, Section 54.261, Section 54.5035, and Section 54.0513.

Tuition and fees for FY 2012-2013 are recommended based on enrollment of 180,000 credit hours. Enrollments exceeding 180,000 credit hours will result in additional funds that will be directed to strategic initiatives.

(A) TUITION

The following tuition rates will be in effect for the academic year beginning with the Fall 2012 semester:

1. State Tuition

A. Undergraduate

1. Residents of Texas: \$50.00 per semester credit hour
2. Non-Resident Students: \$401.00 per semester credit hour
3. Bordering Counties to Texas and residents of New Mexico or Oklahoma: \$50.00 per semester credit hour

B. Graduate

1. Residents of Texas: \$50.00 per semester credit hour
2. Non-Resident Students: \$401.00 per semester credit hour
3. Bordering Counties to Texas and residents of New Mexico or Oklahoma: \$50.00 per semester credit hour

2. Designated Tuition

A. Undergraduate

\$116.48 per semester credit hour for all university students

B. Graduate

\$116.48 per semester credit hour for all university students

3. Board Authorized Tuition

A. Masters

\$45.00 per semester credit hour, in addition to state and designated tuition, for all masters courses.

B. Doctoral

\$50.00 per semester credit hour, in addition to state and designated tuition, for all doctoral level courses.

C. Department of Security Studies (DSS) Differential Tuition

Students enrolled in the Department of Security Studies degree programs will be charged differential tuition. Students enrolled in these programs will not be charged fees. The rates for these students are:

DSS Differential Undergraduate Residents:

\$200.00 per semester credit hour, in addition to state tuition

DSS Differential Undergraduate Non-Residents:

\$209.50 per semester credit hour, in addition to state tuition

DSS Differential Graduate Residents:

\$209.50 per semester credit hour, in addition to state tuition and graduate differential

DSS Differential Graduate Non-Residents:

\$209.50 per semester credit hour, in addition to state tuition and graduate differential

(B) FEES

Mandatory--Statutory

1. **International Education Fee:** In accordance with Texas Education Code, Section 54.5132, an International Education Fee will be charged and collected from students not less than \$1.00 and not more than \$4.00 for each fall/spring semester or each summer session. It is recommended to continue the International Education Fee of \$4.00 flat fee during the fall and spring semesters and \$2.00 flat fee for each summer term for all enrolled students.
2. **Medical Services Fee:** This fee provides funds for the cost of providing medical services for students enrolled in the university. In accordance with Texas Education Code, Section 54.508, a flat fee of \$59.50 will be charged during fall and spring semesters and a \$37.50 flat fee for every summer term for all enrolled students.
3. **Recreation Sports Fee:** In accordance with Texas Education Code, Section 54.509, a \$100.00 flat fee for recreation sports will be charged during the fall and spring semesters and a \$50.00 flat fee for each summer term for all enrolled students.
4. **Student Services Fee:** In accordance with Texas Education Code, Section 54.503, a \$23.75 per semester credit hour will be charged. A cap of \$250.00 and a minimum of \$100.00 will be charged during the fall and spring semesters and a cap of \$120.00 and a minimum of \$50.00 will be charged for each summer term for all enrolled students.
5. **University Center Fee:** In accordance with Texas Education Code, Section 54.5241, the University Center Fee will charge a flat fee of \$66.00, during each fall and spring semester and for each summer term for all enrolled students.

Mandatory--Incidental

In accordance with Texas Education Code, Section 54.504 and 55.16(a), the following fees are recommended by the President.

1. **Technology Service Fee:** (Per Semester) The fee will be assessed as follows: \$300.00 for students taking nine or more hours; \$125.00 for fall and spring semesters for students taking from one to eight hours. The fees for each summer term will be assessed at \$150.00 for students taking six or more hours and \$72.50 for students taking from one to five hours. This fee is assessed and collected for the purpose of providing support and services for the operation, maintenance, and replacement of computer hardware and software.
2. **Library Fee:** (Per Semester Credit Hour) This fee provides funds to support library operations and for the acquisition and access of materials used for teaching and research. This fee will be charged at \$8.00 per semester credit hour during the fall and spring semesters.
3. **Advising Center Fee:** (Per Semester) Angelo State University uses this fee to fund advising programs and services for its students. The fee of \$25.00 per semester is charged to students for the fall and spring semesters and \$12.50 for each summer term for all enrolled students.
4. **Athletic Fee:** (Flat Fee for Fall and Spring semesters) The Student Athletic Fee allows students entrance to all home sporting events as long as seats are available. The fee of \$25.00 per semester will be charged to students during the fall and spring semesters. No fee will be charged for the summer terms.

5. **Distance Learning Fee:** (Per Semester Credit Hour) The Distance Learning Fee of \$50.00 per semester credit hour is charged to partially cover the additional costs incurred by offering distance learning courses.
6. **Off-Campus Course Fee:** This fee may be charged for individual courses for expenditures directly related to the cost of the course. The Off-Campus Course Fee varies and ranges from \$10.00 to \$6,000.00 per course (study abroad programs). This fee primarily will be charged for study abroad courses and selective courses with extraordinary costs.
7. **Instructional Enhancement Fee:** ASU will charge an Instructional Enhancement Fee at a rate of \$10.00 per semester credit hour. This fee will be used to fund instructional technology expenses and direct instructional enhancement, including student success measures. The funds will be allocated by the Provost, based on academic priorities, to the college deans who will be accountable for the use of the funds.
8. **International Student Service Fee:** This fee is charged to each non-immigrant international student. Students are charged a \$150.00 flat fee for each fall and spring semester. Students enrolled during the summer term(s) will be charged \$75.00 per term. This fee is non-waivable regardless of any agreements with sending institutions.
9. **Education Abroad Medical, Accident, Political Evacuation and Natural Disaster Insurance:** All study abroad students are required to purchase health insurance through the university as a condition of enrollment for the time period they are travelling and living abroad.
10. **Financial and Records Service Fee:** (Per Semester Credit Hour) This fee provides funds to support student service areas of the university including Recruitment & Admissions, Registrar, Financial Aid, Enrollment Management Technology Operations, Student Business Services, Accounts Receivable, Academic Affairs, Undergraduate Affairs, and Academic Support. This fee of \$9.00 a semester credit hour will be assessed to all students.
11. **Undergraduate Research Fee:** (Per Semester Credit Hour) This fee provides funds to support undergraduate research through internal grants awarded to students on a competitive basis. This fee of \$1.00 a semester credit hour will be assessed to all undergraduate students.
12. **Non-Immigrant Health, Evacuation, and Repatriation Insurance:** All ASU non-immigrant students enrolled in one credit hour or more are required to have health insurance as a condition of enrollment. Students to which this requirement applies will purchase the ASU Student Health Insurance Plan through the university (ASU OP 10.16).
13. **Graduate Internship Fee:** This fee will be used to support the extensive travel that university faculty have to do to supervise interns in the field, making several trips to the internship site. This \$275.00 fee would be assessed to all graduate internship candidates.

(C) MISCELLANEOUS FEES

1. **Admission Application Fee:** will be charged for the following applications from prospective students:

• Undergraduate (United States Citizens)	\$35.00
• Graduate (United States Citizens)	\$40.00
• International Student	\$50.00
• Physical Therapy	\$25.00
(provide discretionary funds for student orientation)	

2. **Off-Campus Travel Fee:** This fee will be a flat fee and will reflect the cost of faculty members traveling off-campus to deliver a course. This fee will not exceed the actual cost of traveling off-campus.

3. **Parking Fines:** Fines from \$15.00 to \$200.00 per occurrence.

4. **Installment Payment of Tuition/Fees Option Fee:** Assessed upon selecting the installment pay plan when registering for classes during each long semester. \$30.00

5. **Late Charges on Installment Payment:** \$40.00

6. **Cancellation Fee:** This fee is assessed when a student's schedule is cancelled after classes have begun. \$300.00

7. **Return Check Fee or e-payment fee:** \$30.00

8. **Late Registration Fee:** Assessed when late registration enrollment begins \$50.00

9. **New Student Orientation Fee:** This fee provides funds to cover the costs associated with the various activities, facilities, programs, and services provided to assist all new (freshman and transfer) students and their family members in transitioning to the university community. \$25.00

10. **Library:**

Porter Henderson Library:

Overdue Fines: ranges from \$.10/minute, \$.25/day to \$1.00/day per item

Fees:

Processing Fee (for replacement items)	\$10.00
Replacement Fee – PBK Collection	\$10.00
Replacement Fee – all other-(if still available, otherwise, average cost of item in same subject area)	cost of item
Damage Fee	\$30.00
Interlibrary Loan Fee-(unless lending library assesses a fee; passed on to ASU requestor)	no charge
Transparencies	\$.25/ea
Microform Copiers	\$.10/page
Laminations:	
1/2 sheet	\$.35/ea
Up to 8.5 x 11	\$.70/ea
Up to 11 x 17	\$1.40/ea
Community borrower's card	\$50.00
Photos:	
8x10	\$12.00

11x14	\$24.00
Scanned and printed on plain paper or saved on customer's CD	\$3.00
Publication fee to "for profits"	\$50.00

Obituaries

Digital copies sent electronically	no charge
Print copies	\$3.00/ea
Custom scan & print	\$.25/ea
Thesis Binding (fee dependent on vendor charges)	\$9.50

11. **Extended Studies Course Fees:** \$6.00 - \$600.00

12. **Post Office:**

Post Office Box Rental:

Fall and Spring (per semester)	\$20.00
Summer (per semester)	\$7.50

Fees:

Post Office Box Key Replacement	\$25.00/ea
Post Office Box Lock Replacement	\$35.00/ea

13. **ASU OneCard Replacement Fee:** \$20.00

14. **ASU Faculty/Staff ID Card Replacement Fee:** \$10.00

15. **Prior Term Statement Printing Fee:** \$1.00

16. **Department of Art & Music Equipment Use Deposit:** \$40.00

17. **Diploma Replacement Fee:** \$25.00

18. **English Language Learning Tuition and Fees:** Tuition and fees for 7 week and 14 week courses ranging from \$2,200.00 to \$4,500.00 could include textbooks and supplies, technology service fee, medical service fee and university center fee

19. **Probation/Post Suspension Assistance Fee:** This \$200.00 fee provides funds for the cost to offer sections of the no-credit study strategy assistance courses required of freshman on probation and first-return suspension students. The course is also available to any student who wishes to solidify or improve cognitive-based study techniques. This fee is non-refundable to students required to enroll in the course.

20. **University Recreation Center Program Fees:** Miscellaneous fees charged by the University Recreation Center for equipment rentals, damaged equipment, facility rentals, instructional classes, clinics and outdoor trips ranging from \$2.00 to \$500.00.

(D) RESIDENCE LIFE ROOM RATES

In accordance with Texas Education Code (Vernon's Texas Codes Annotated, Higher Education, Title 3, April 2006), Section 51.002, Angelo State University recommends the following room rates effective fall, 2012.

Room Rates (10 Month)	Current 2011-2012	Proposed 2012-2013
Vanderventer Apartments	\$4,630	\$4,630
Concho Hall (private room)	\$5,298	\$5,298
Massie Hall	\$4,552	\$4,552
Carr Hall	\$4,100	\$4,100
Texan Hall	\$6,048	\$6,048
Centennial Village (2 persons, 2 bd, 1 bath)	\$5,978	\$5,978
Centennial Village (4 persons, 4 bd, 2 bath)	\$5,810	\$5,810
Plaza Verde I	\$5,972	\$5,972

(E) BOARD RATES

In accordance with Texas Education Code (Vernon's Texas Codes Annotated, Higher Education, Title 3, April 2006), Section 51.002, Angelo State University recommends the following Board rates effective fall, 2012.

Fall 2012 – Spring 2013

<u>Board Plans</u>	<u>Current 2011-2012</u>	<u>Proposed 2012-2013</u>
7-day (21 meals/week)	\$2,665	\$2,728
7-day (15 meals/week)	\$2,614	\$2,676
5-day (15 meals/week)	\$2,563	\$2,624

Summer 2013

<u>Board Plan</u>	<u>Current Summer 2012</u>	<u>Proposed Summer 2013</u>
7-day (15 meals/week)	\$533	\$546

**ANGELO STATE UNIVERSITY
TUITION AND FEES
FIVE-YEAR HISTORY
15-SEMESTER CREDIT HOUR ENROLLMENT**

	Fall, 2007	Fall, 2008	Fall, 2009	Fall, 2010	Fall, 2011	Fall, 2012
State Tuition	750.00	750.00	750.00	750.00	750.00	750.00
Designated Tuition	1,125.00	1,233.75	1,372.50	1,527.90	1,675.05	1,747.20
Financial and Records Service	0	0	0	0	135.00	135.00
Student Service	225.00	225.00	235.00	235.00	250.00	250.00
Library	45.00	52.50	67.50	108.75	120.00	120.00
Recreation Sports	29.00	32.00	37.00	100.00	100.00	100.00
University Center	50.00	55.00	60.50	60.50	66.00	66.00
Technology Services	240.00	270.75	300.00	300.00	300.00	300.00
Medical Services	42.35	42.35	42.35	57.35	59.50	59.50
Publication	5.00	0	0	0	0	0
International Education	4.00	4.00	4.00	4.00	4.00	4.00
Record Maintenance	15.00	0	0	0	0	0
Advising Center	25.00	25.00	25.00	25.00	25.00	25.00
Athletic Fee	0	15.00	25.00	25.00	25.00	25.00
Instructional Enhancement	0	0	150.00	150.00	150.00	150.00
Undergraduate Research Fee	0	0	0	0	15.00	15.00
Total	\$2,555.35	\$2,705.35	\$3,068.85	\$3,343.50	\$3,674.55	\$3,746.70

ANGELO STATE UNIVERSITY

Angelo State University
Tuition and Fee Assessment
2012-2013 Academic Year

Board of Regents

ASU Vice President Administration and Finance
Page 1

ANGELO STATE UNIVERSITY

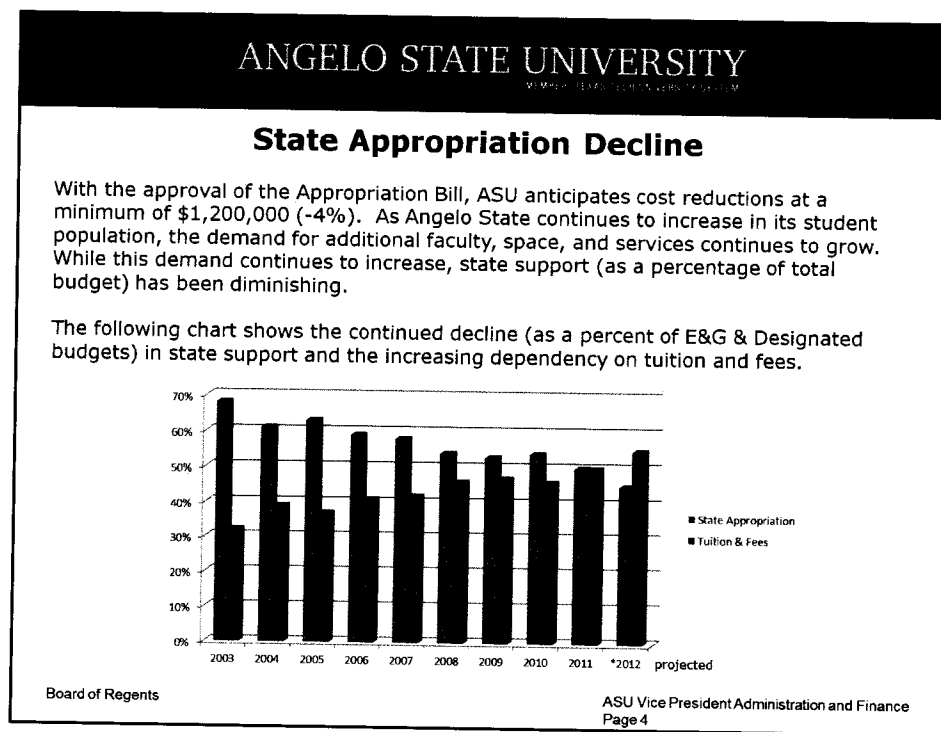
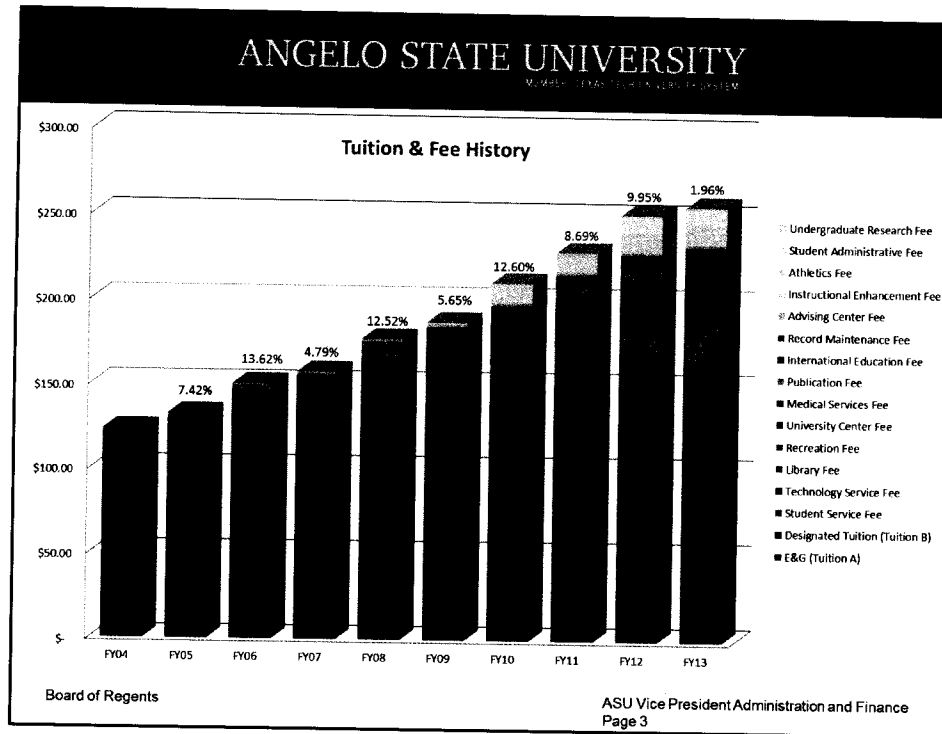
Estimated Tuition and Fees

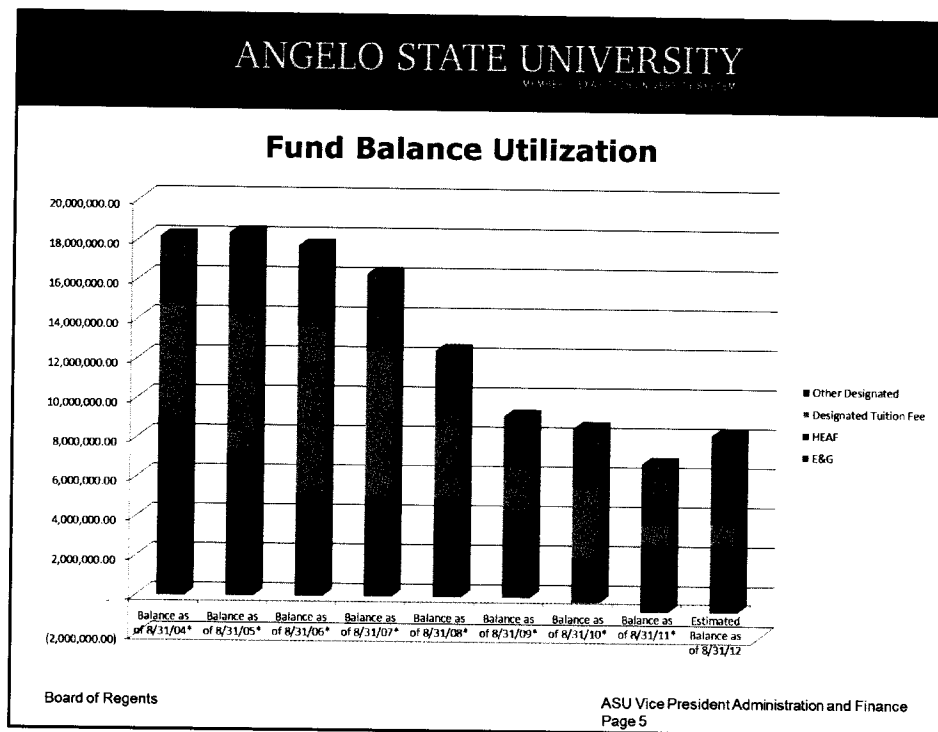
•Increase 1.96% Overall on Tuition and Fees

1.96% Tuition and Fee Increase	\$ 707,040.00
Estimated Utility Increase	\$ (900,000.00)
Merit Increase (1%-2%)	\$ (750,000.00)
Reduction in Formula Funding	\$ (200,000.00)
Balance	\$ (1,142,960.00)

Board of Regents

ASU Vice President Administration and Finance
Page 2





ANGELO STATE UNIVERSITY
AN ANGLO STATE UNIVERSITY SYSTEM

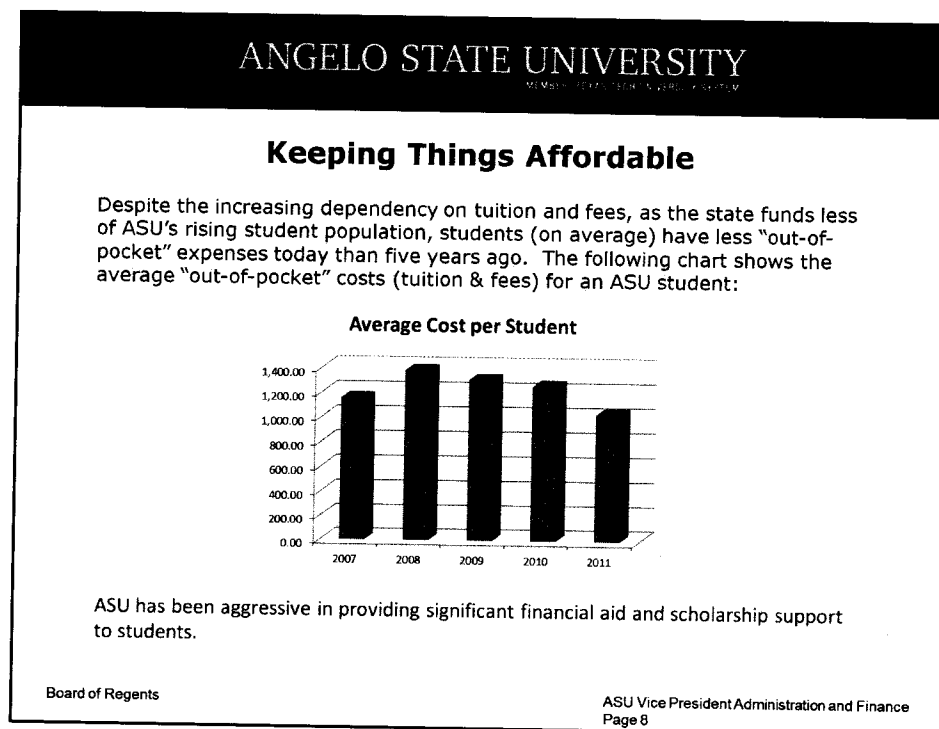
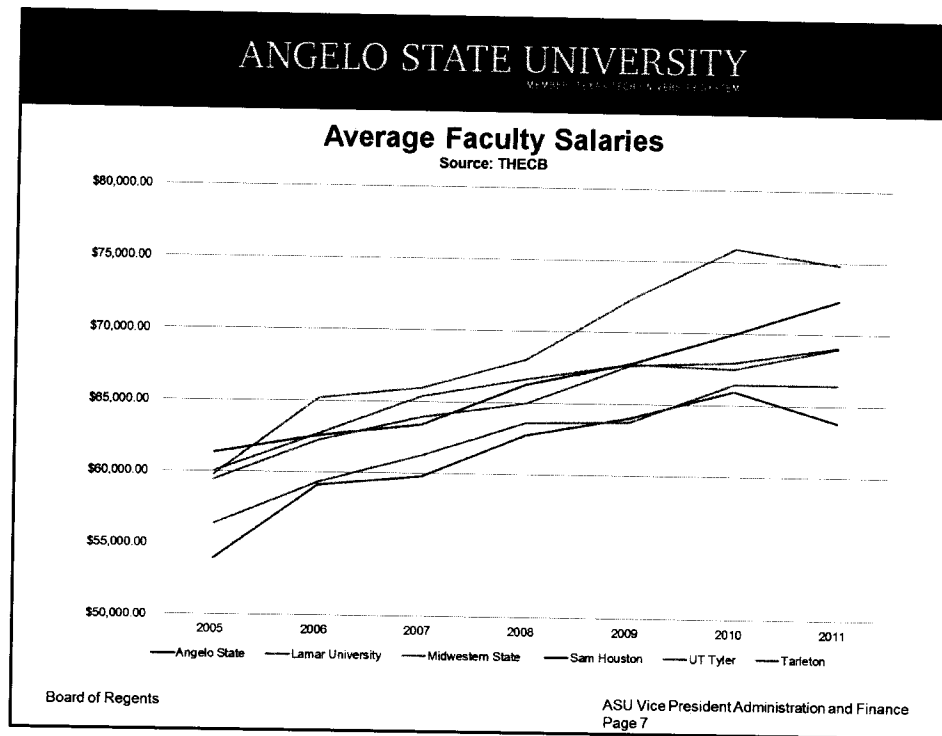
Demonstrate Efficiency

- Reduce budget over \$1 million from 2012
- No fund balance used for 2013
- Budget is balanced without enrollment growth projections
- Cost per semester credit hour continues to decline (efficiencies)

	2010	2011	2012	2013 Projected
E&G + Designated Budget	\$73,410,763.00	\$77,110,089.00	\$76,111,947.00	\$76,818,987.00
Budgeted use of E&G + Designated FB	\$4,432,461.00	\$2,749,500.00	\$83,370.00	\$0
Cost per SCH	\$437.13	\$428.39	\$422.84	\$419.78
Semester Credit Hours	167,939.00	180,000.00	180,000.00	183,000.00

Board of Regents

ASU Vice President Administration and Finance
Page 6



ANGELO STATE UNIVERSITY

W. M. KEITH TEXAS UNIVERSITY SYSTEM

Tuition Comparisons - State Peers

Based on 30 Semester Credit Hours

Institution	Annual Tuition and Fee Cost Fall 2010	Annual Tuition and Fee Cost Fall 2011	Projected Annual Tuition and Fee Cost Fall 2012
Texas State University	\$7,852	\$8,245	\$8,492
Lamar University	\$6,909	\$7,588	\$7,815
Midwestern State University	\$7,153	\$7,510	\$7,803
Sam Houston State University	\$7,000	\$7,276	\$7,576
Angelo State University	\$6,687	\$7,349	\$7,493
Texas A&M Corpus Christi	\$6,608	\$7,063	\$7,363
University of Texas at Tyler	\$6,794	\$7,074	\$7,258
Texas A&M Kingsville	\$6,414	\$6,708	\$7,008
West Texas A&M	\$6,342	\$6,565	\$6,865
Tarleton State University	\$6,291	\$6,451	\$6,848
Texas A&M Commerce	\$6,042	\$6,327	\$6,627
The University of Texas Permian Basin	\$6,172	\$6,452	\$6,620

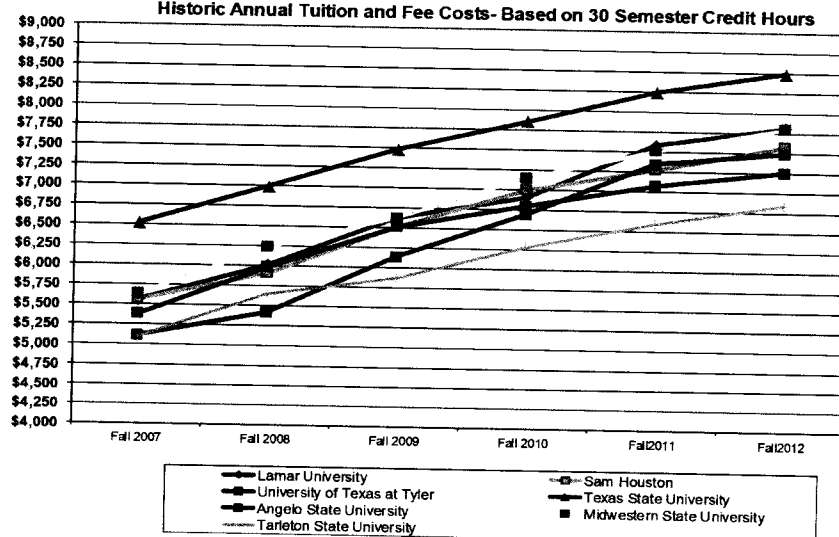
Board of Regents

ASU Vice President Administration and Finance
Page 9

ANGELO STATE UNIVERSITY

W. M. KEITH TEXAS UNIVERSITY SYSTEM

Historic Annual Tuition and Fee Costs - Based on 30 Semester Credit Hours



Board of Regents

ASU Vice President Administration and Finance
Page 10

ANGELO STATE UNIVERSITY

Housing

Room Rates (10 Month)	Current 2011-2012	Proposed 2012-2013
Vanderventer Apartments	\$4,630	\$4,630
Massie Hall	\$4,552	\$4,552
Carr Hall	\$4,100	\$4,100
Texan Hall	\$6,048	\$6,048
Centennial Village (2 person)	\$5,978	\$5,978
Centennial Village (4 person)	\$5,810	\$5,810
Plaza Verde I	\$5,972	\$5,972

- No proposed increase

ANGELO STATE UNIVERSITY

Meal Plans

Plan	Current 2011-2012 Rates	Proposed 2012-2013 Rates
7-day (21 meals/week)	\$2,665	\$2,728
7-day (15 meals/week)	\$2,614	\$2,676
5-day (15 meals/week)	\$2,563	\$2,624

- Average increase of 2.36%
- Increase based on CPI data and will defray anticipated routine increases in general operations of this area (i.e. increasing food costs.)

TEXAS TECH UNIVERSITY
Global Fee Document
Effective Beginning Fall 2012 Semester
Summary of Tuition, Fees, and Other Charges

All tuition, fees, rentals, rates, and charges of Texas Tech University are charged and collected under specific authorization of the laws of the State of Texas, including, but not limited to, the authorization in Texas Education Code Section 54.504, Section 54.0513, Section 55.16, and other applicable sections.

The Board of Regents has delegated to the President of Texas Tech University the authority to establish waiver and exemption criteria and waiver and exemption approval procedures for the fees, rentals, rates, and charges in accordance with state laws, including but not limited to Texas Education Code, Section 54.218, Section 54.5035, and Section 54.0513.

(A) TUITION

The following tuition rates are in effect for the academic year beginning with the Fall 2012 semester:

1. State Tuition

A. Undergraduate

Residents of Texas: \$50.00 per semester credit hour

Non-Resident Students: \$401.00 per semester credit hour. The President of Texas Tech University is authorized, in accordance with state statutes, to establish non-resident tuition at the rate determined by the Texas Higher Education Coordinating Board.

Residents of New Mexico or Oklahoma bordering counties to Texas: \$50.00 per semester credit hour

Residents of New Mexico or Oklahoma bordering states to Texas and not eligible for bordering counties tuition: \$80.00 per semester credit hour

B. Graduate

1. Residents of Texas: \$50.00 per semester credit hour

2. Non-Resident Students: \$401.00 per semester credit hour. The President of Texas Tech University is authorized, in accordance with state statutes, to establish non-resident tuition at the rate determined by the Texas Higher Education Coordinating Board.

3. Residents of New Mexico or Oklahoma bordering counties to Texas: \$50.00 per semester credit hour

4. The President of Texas Tech University is authorized (Texas Education Code Section 54.012) to require resident graduate students exceeding the cap on maximum doctoral hours to pay non-resident tuition regardless of residency status.

C. Law

1. Residents of Texas: \$80.00 per semester credit hour
2. Non-Resident Students: \$401.00 per semester credit hour. The President of Texas Tech University is authorized, in accordance with state statutes, to establish non-resident tuition at the rate determined by the Texas Higher Education Coordinating Board.

2. Designated Tuition

A. Undergraduate

1. \$152.57 per semester credit hour for all university students

B. Graduate

1. \$152.57 per semester credit hour for all university students

C. Law

1. \$152.57 per semester credit hour for all university students
2. Plus \$205.00 per semester credit hour for all law students – Law students enrolled under the Global Fee Document for 2010 – 2011 and that remain continuously enrolled are only charged \$105 per semester credit hour.

3. Board Authorized Tuition

A. Graduate

1. \$50.00 per semester credit hour, in addition to state and designated tuition, on all graduate courses

B. Law

1. \$160.00 per semester credit hour, in addition to state and designated tuition, on all law courses

(B) FEES

Mandatory – Statutory

1. **Laboratory Fee:** (Flat Fee) This fee of not less than \$2.00 and not more than \$30.00 per laboratory course provides funds to cover the costs of the laboratory materials and supplies used by a student. The fee shall be determined and approved under a policy established by the administration.
2. **International Education Fee:** (Flat Fee) This fee provides funds to assist students participating in international student exchange or study programs (study abroad). This fee is charged at a \$4.00 flat fee for each term for all enrolled students.
3. **Student Services Fee:** (Flat Fee) This fee provides funds to cover the costs of various activities, facilities, programs, and services which are separate and apart from the regularly scheduled academic functions of the university and directly involve or benefit students. This fee is charged in accordance with recommendations of the Student Services Fee Advisory Committee. Students enrolled in four or more semester credit hours are charged a \$142.00 fee for each fall and spring semester. Students enrolled in less than four semester credit hours will be charged a \$71.00 fee for each fall and spring semester. Students enrolled in multiple parts of term during the summer or full summer will be charged a \$142.00 fee. Students enrolled in a single part of term during the summer will be charged a \$71.00 fee. Students enrolled in a Study Abroad program will be credited 50% of their Student Services fee for that term. This fee applies to all enrolled students.
4. **Medical Services Fee:** (Flat Fee) This fee provides funds for the cost of providing medical services to students enrolled at the university. This fee is charged in accordance with recommendations of the Medical Services Fee Advisory Committee. Students enrolled in four or more semester credit hours are charged a \$75.00 flat fee for each fall and spring semester. Students enrolled in less than four semester credit hours will be charged a \$37.50 flat fee for each fall and spring semester. Students enrolled in multiple parts of term during the summer or full summer will be charged a \$75.00 flat fee. Students enrolled in a single part of term during the summer will be charged a \$37.50 flat fee. This fee only applies to students taking courses at the Lubbock campus.
5. **Student Recreation Fee:** (Flat Fee) This fee provides funds for operating, maintaining, improving, and equipping student recreation facilities and programs, and/or acquiring or constructing additions to those facilities. This fee is charged in accordance with recommendations of the Student Recreation Fee Advisory Committee. Students enrolled in four or more semester credit hours are charged a \$75.00 flat fee for each fall and spring semester. Students enrolled in less than four semester credit hours will be charged a \$37.50 flat fee for each fall and spring semester. Students enrolled in multiple parts of term during the summer or full summer will be charged a \$75.00 flat fee. Students enrolled in a single part of term during the summer will be charged a \$37.50 flat fee. This fee only applies to students taking courses at the Lubbock campus.
6. **Student Union Fee:** (Flat Fee) This fee provides funds to cover operating, maintaining, improving, and equipping student union facilities and programs, and/or acquiring or constructing additions to those facilities. This fee is charged in accordance with recommendations of the Student Union Fee Advisory Committee. Students enrolled in four or more semester credit hours are charged a \$93.00 flat fee for each term. Students enrolled in less than four semester credit hours will be charged a \$46.50 flat fee for each term. This fee only applies to students taking courses at the Lubbock campus.

Mandatory – Incidental (Texas Education Code, Section 54.504 and 55.16): The rate of the incidental fee must reasonably reflect the actual cost to the university for the associated materials or services. Incidental fees do not include a fee for which a governing board makes a charge under the authority of any other provision of the law (statutory fees).

1. **Application Fee:** (Flat Fee) This fee provides funds to support costs associated with providing, receiving, and processing student admissions and financial aid applications:

• Undergraduate (United States Citizens)	\$60.00
• Graduate (United States Citizens)	\$100.00
• Law School (United States Citizens)	\$60.00
• Foreign (Undergraduate, Graduate, and Law)	\$125.00
• Honors College	\$25.00

2. **Information Technology Fee:** (Per Semester Credit Hour) This fee provides funds for the information technology infrastructure within the university. This fee is assessed to all enrolled students.

\$22.00

3. **Library Fee:** (Flat Fee) This fee provides funds to support library operations and for the acquisition and access of materials used for teaching and research. Students enrolled in four or more semester credit hours are charged a \$329.50 flat fee for each fall and spring semester. Students enrolled in less than four semester credit hours will be charged a \$164.75 flat fee for each fall and spring semester. Students enrolled in multiple parts of term during the summer or full summer will be charged a \$329.50 flat fee. Students enrolled in a single part of term during the summer will be charged a \$164.75 flat fee. This fee is assessed to all enrolled students.

4. **University ID Fee:** (Flat Fee) This fee provides funds for University student identification. This fee is charged in accordance with recommendations of the University ID Fee Advisory Committee. This fee is charged at a \$5.00 flat fee for each term for all enrolled students.

5. **Financial and Record Services Fee:** (Per Semester Credit Hour) This fee provides funds to support student service areas of the university including Recruitment & Admissions, Registrar, Financial Aid, Enrollment Management, Technology Operations, Student Business Services, Accounts Receivable, Academic Affairs, Undergraduate Affairs, and Academic Support. This fee is assessed to all enrolled students.

\$9.00

6. **Academic Department Instructional Assessment Fee:** (Per Semester Credit Hour) This fee provides funds for all aspects of academic department instructional expense and is used to enhance academic excellence at Texas Tech. This fee shall be used to support academic instructional activities of the classroom. This fee is not less than \$3.00 but not more than \$45.00 per semester credit hour. The fee established shall be determined and approved under a policy established by the administration.

7. **Advising and Retention Fee:** (Per Semester Credit Hour) This fee provides funds for enhanced student advising, counseling, and retention programs (undergraduate and graduate).

\$4.00

8. **Rawls College of Business (RCBA) Facility Fee:** (Per Semester Credit Hour) This fee funds the continued growth and associated debt for the enhancement of facilities for the Rawls College of Business. This fee is only charged for courses held in the RCBA.

Up to \$21.00

9. **Placement Fee:** (Per Semester Credit Hour) This fee provides funds for advising and placement efforts with potential employers. This fee is only charged to students enrolled in the degree plans offered by the following colleges:
- Rawls College of Business (undergraduate and graduate) \$3.25
 - Whitacre College of Engineering (undergraduate and graduate) \$3.25
10. **Cultural Activities Fee:** (Flat Fee) This fee provides funds for all aspects of the presentational elements for the College of Visual & Performing Arts and allows students to fully participate in the widely diverse presentations, performances, and events without an additional charge. Students enrolled in four or more semester credit hours are charged an \$18.80 flat fee for each fall and spring semester. Students enrolled in less than four semester credit hours will be charged a \$9.40 flat fee for each fall and spring semester. Students enrolled in multiple parts of term during the summer or full summer will be charged an \$18.80 flat fee. Students enrolled in a single part of term during the summer will be charged a \$9.40 flat fee. This fee only applies to students taking courses at the Lubbock campus.
11. **Student Transportation Fee:** (Flat Fee) This fee provides funds to cover the costs of providing students with various transportation services and facilities which may include, but not be limited to bus transportation, shuttle service, and bicycle lanes. This fee is charged in accordance with the recommendations of the Student Transportation Fee Advisory Committee. Students enrolled in four or more semester credit hours are charged a \$48.00 flat fee for each fall and spring semester. Students enrolled in less than four semester credit hours will be charged a \$24.00 flat fee for each fall and spring semester. Students enrolled in multiple parts of term during the summer or full summer will be charged a \$48.00 flat fee. Students enrolled in a single part of term during the summer will be charged a \$24.00 flat fee. This fee only applies to students taking courses at the Lubbock campus.
12. **Student Athletic Fee:** (Flat Fee) This fee provides funds for athletic operations and allows students to access the student seating for all home sporting events on a first come basis. Pursuant to an agreement between the Student Government Association and the Athletic Department, this fee is charged to students enrolled in four (4) or more semester credit hours during each fall and spring term. This fee only applies to students taking courses at the Lubbock campus. \$57.20
13. **Energy Fee:** (Flat Fee) This fee provides funds for the utility costs of the institution. Students enrolled in four or more semester credit hours are charged a \$60.00 flat fee for each term. Students enrolled in less than four semester credit hours will be charged a \$30.00 flat fee for each term. This fee only applies to students taking courses at the Lubbock campus.
14. **Law School Academic Support Fee:** (Per Semester Credit Hour for all Law School students) This fee provides funds for implementation of a formal academic support system to enhance student success. \$7.00
15. **Law School Classroom and Infrastructure Technology Fee:** (Per Semester Credit Hour for all Law School students) This fee provides funds for investment in classroom technology used specifically by law students. \$6.00
16. **Law School Legal Resources Fee:** (Per Semester Credit Hour for all Law School students) This fee provides funds for investment in resources and materials used specifically by law students. \$30.00

17. **Law School Student Advocacy & Competition Fee:** (Per Semester Credit Hour for all Law School students) This fee funds the Law School advocacy programs, which are essential components of the Law School skills program and an important element of the curriculum required by the Law School accrediting body. \$5.50
18. **Law School Career Services Fee:** (Per Semester Credit Hour for all Law School students) This fee funds the Law School's career services programs. \$3.00
19. **Residence Hall IT Support Fee:** (Flat Fee) This fee funds the additional IT support needed in the student residence halls. This fee provides funds to cover maintenance, support and life cycle replacement of the network infrastructure within the residence halls to provide network and wireless connections in the common areas. This fee will also provide funds to cover the on-site and phone specialized desktop support. Students enrolled are charged a \$25.00 flat fee for each fall and spring term. Students enrolled in multiple parts of term during the summer or full summer will be charged a \$25.00 flat fee. Students enrolled in a single part of term during the summer will be charged a \$12.50 flat fee. This fee applies only to students living in the residence halls.
20. **Off-Campus Facilities Fee:** (Per Semester Credit Hour) This fee funds the cost of facility rental, maintenance and renewal at all off-campus educational sites. This fee applies only to those students enrolled in courses at established, physical off-campus educational sites and does not apply to online distance education. Rate is to be determined by the Distance Learning Council. Up to \$50.00
21. **Junction Medical Services Fee:** (Per Semester Credit Hour) This fee provides funds for student medical insurance for students enrolled at the TTU Center at Junction. \$3.00
22. **International Student Fee:** This fee is charged to each non-immigrant international student. Students are charged a \$75.00 flat fee for each fall and spring semester. Students enrolled in multiple parts of term during the summer or full summer will be charged a \$75.00 flat fee. Students enrolled in a single term during the summer will be charged a \$37.50 flat fee.
23. **Non-Immigrant Health, Evacuation, and Repatriation Insurance:** All TTU non-immigrant students enrolled in one credit hour or more are required to have health insurance as a condition of enrollment. Students to which this requirement applies will purchase the TTU Student Health Insurance Plan through the university (TTU OP 34.24). Fee amount is set by the third party insurance provider.
24. **Sponsored International Student Administrative Fee:** (Flat Fee) This fee (charged to sponsored international students) provides funds to support services to non-immigrant international students. Students are charged a \$250.00 flat fee for each fall and spring semester. Students enrolled in multiple parts of term during the summer or full summer will be charged a \$250.00 flat fee. Students enrolled in a single term during the summer will be charged a \$125.00 flat fee.

Discretionary – Incidental

1. **Special Instruction Fee:** This fee is a cost associated with a particular or special section of a course. This fee shall be determined and approved under a policy established by the administration.
2. **Field-Trip Fee:** This fee will be assessed to students for courses that require travel by students for field trips associated with the course. This fee will not exceed the actual cost of the related field trip. This fee shall be determined and approved under a policy

established by the administration. Field trip fees may be non-refundable as determined by the department and based on the existence of sunk-costs related to the trip.

3. **Off-campus Travel Fee:** This fee will be a set fee and will reflect the cost of faculty members traveling off-campus to deliver a course. The academic department will determine if a fee can be refunded due to incurrence of sunk costs. This fee shall be determined and approved under a policy established by the administration.
4. **Student Orientation Fee:** (Flat Fee) This fee provides funds to cover the costs associated with the various activities, facilities, programs, and services provided to assist all new (freshmen and transfers) students and their family members in transitioning to the university community. This fee is assessed to all students attending new student orientation.
 - One Day \$ 60.00
 - Three Day \$175.00
5. **Law School Deposit:** Each accepted applicant is required to pay a deposit immediately after being accepted to hold a place in the entering class.
 - Applicants accepted in the Early Decision Program \$750.00
 - Applicants accepted in the Regular Decision Admission \$300.00
 - The School of Law requires an additional deposit in June to continue holding a place in the entering class \$1,000.00
6. **Auditing Fee:** (Per Semester Credit Hour) This fee is charged to students enrolled in less than 12 semester credit hours and auditing courses for non-credit. \$10.00
7. **Probation/Post Suspension Assistance Fee:** This fee covers the cost of the XL – Strategies for Learning Program. This non-credit curriculum is required of freshmen on probation and first-return suspension students. The flat fee of \$200.00 is non-refundable to students required to enroll in the course. The course is also available through registration for any student who wishes to improve cognitive-based study techniques and is refundable following established drop date percentages.
8. **Library Fines:** Fines from \$1.00 to \$225.00 per occurrence. This fee provides funds to cover the actual replacement costs of lost books, including staff time.
9. **Student Judicial Administrative Fee:** Students obligated, or choosing to participate, in the Student Judicial process may be assessed a fee based on the Student Judicial Programs guidelines.
10. **Diploma Replacement Fee:** (Flat Fee) \$20.00
11. **Diploma Insert Fee:** (Flat Fee) \$2.00
12. **Duplicate Copy of Registration Fee Receipt:** (Flat Fee) \$0.50
13. **Thesis and Dissertation Fee:** (Flat Fee) This fee is charged to all thesis option masters students, doctoral students, and music performance/conducting students. \$50.00
14. **Education Abroad Fee:** (Flat Fee) This fee provides funds to support education abroad programs. This fee may be set in an amount not to exceed the cost of offering the

program but not less than \$50.00 and not more than \$500.00. This fee shall be determined and approved under a policy established by the administration.

15. **Installment Payment Fee:** This fee is assessed at the time of signing the installment payment plan or emergency loan promissory note. \$25.00
16. **Late Payment Fee:** This fee is assessed monthly when a payment becomes delinquent. \$50.00
17. **Late/Dropped Registration Fee:** This fee is assessed for class registrations occurring after classes begin or for registrations dropped due to non-payment. \$50.00
18. **Cancellation Fee:** This fee is assessed when a student's schedule is cancelled after classes have begun. \$300.00
19. **Returned Payment Charge:** This fee is assessed for all returned payments. \$30.00
20. **Transcript Processing Fee:** This fee is assessed to process transcripts printed upon request. \$5.00
21. **Student Health Fees:** Students choosing to utilize Student Health services may be assessed a fee or co-payment charge which, at the student's discretion, can be charged to their student account based on Student Health Services guidelines.
22. **Student Parking:** Students may, at their discretion, agree to have charges for parking permits added to their student account. Students may also have unpaid citations charged to their student account if the citation is not addressed timely with and per Parking Services guidelines.

(C) PROGRAM FEES

Program fees may be determined to be non-refundable by the administering department based on the occurrence of previously committed expenses.

1. **MBA Enhancement Program Fee:** This fee is for the costs of MBA orientation and program enhancements outside of the graduate curriculum which may include but not be limited to instruction, support, and administrative overhead. Up to one half of the total program fee may be waived for students in dual degree programs. MBA students will be charged up to \$1,500 per semester not to exceed a total of \$3,000 over the degree program.
2. **Master of Science in MIS-Business Intelligence Program Fee:** This fee is for the cost of cohort programs with language supplement, including instruction, support, and administrative overhead. This program fee may be waived for students with spoken English language skills that do not require the non-English speaking language cohort. Students will be charged up to \$2,500 for each fall and spring semester and up to \$1,000 for summer enrollment.
3. **MBA Executive Format for Working Professionals Program Fee:** Cohort program consisting of seven semesters, including summer terms. Each applicant is required to pay an advance program fee (deposit) of \$1,000 immediately upon acceptance to hold a place in the entering class. For cohorts beginning during FY2012: Residents of Texas up to \$5,500 for each of the first six semesters and up to \$5,000 the last semester; Non-residents will be charged the same program fee as residents plus the applicable state tuition surcharge rate per semester credit hour as authorized annually by the Texas Higher Education Coordinating Board. Students enrolled in this program are eligible to be counted for formula funding.
4. **MBA Executive Format for Physicians Program Fee:** Cohort program consisting of six semesters, including summer terms. Each applicant is required to pay an advance program fee (deposit) of \$1,000 immediately upon acceptance to hold a place in the entering class. For cohorts beginning during FY2012: Residents of Texas \$6,500 in each of the first five semesters and up to \$5,500 the last semester; Non-residents will be charged the same program fee as residents plus the applicable state tuition surcharge rate per semester credit hour as authorized annually by the Texas Higher Education Coordinating Board. Students enrolled in this program are eligible to be counted for formula funding.
5. **IMBA Energy Executive Format Fee:** Cohort program consisting of six semesters, including summer terms. Each applicant is required to pay an advance program fee (deposit) of \$1,000 immediately upon acceptance to hold a place in the entering class. For cohorts beginning during FY 2012: Residents of Texas will pay \$8,250 for five semesters/sessions, and \$7,250 the last semester; Non-residents will be charged the same program fee as residents plus the applicable state tuition surcharge rate per semester credit hour as authorized annually by the Texas Higher Education Coordinating Board. Students enrolled in this program are eligible to be counted for formula funding.
6. **Study Abroad Program Fee for the TTU Centers:** This fee is to cover operational expenses at the TTU centers as well as student costs for housing, excursions, and insurance. Other uses of the fee include, but may not be limited to, facility expenses, furniture, furnishings and equipment, special maintenance and repairs, an accumulated reserve fund to residual revenues not to exceed one year's budgeted operations to pay

for emergency and unavoidable expenses, supplemental travel to/from the TTU centers as authorized, and scholarships for future program participants. This fee is charged during the fall or spring semester as a flat fee to the student upon admission and cost determination of the travel program.

7. **Study Abroad Program Fee for Faculty-Led Programs:** This fee is to cover expenses for faculty-led study abroad programs. Uses of this fee may include, but are not limited to, student expenses such as housing, meals, local transportation, insurance, excursions, cell phones and faculty costs for airfare, housing, meals, and excursions. This fee may also be used by departments and colleges to help establish new study abroad programs or to subsidize a current program. Faculty-led programs may be held at the TTU Center facilities and associated costs will be paid to the Center accordingly. This fee is charged as a flat fee to the student upon admission and cost determination of the travel program.
8. **Technical Communications and Rhetoric (TCR) Online Orientation Fee:** This fee is to cover the costs of the technical communication and rhetoric online PhD annual orientation outside of the graduate curriculum. Expenses may include but are not limited to food, housing, professional development activities, materials, and administrative support. Online PhD students will be charged up to \$2,000 during the spring term for each May Orientation session until they successfully defend their dissertation.
9. **School of Law LLM Program Fee:** This fee is for the costs of the program. The program, once approved by the Board of Regents, will consist of 24 credit hours spread over two full semesters. The program is designed for foreign citizens who desire a background in the American legal system. Students in the program will pay up to \$9,000 for each fall and spring semester.

(D) TTU Independent School District, K-12

Fees are not to exceed amounts shown below.

1. **K-12 Correspondence and On-Line Courses Tuition per .5 Credit Course:** \$200.00
2. **Credit by Examination:** (will vary depending on quantity ordered) \$40.00
3. **Transfer Fee:** \$30.00
4. **Student Course Maintenance Fee:** \$100.00
5. **Shipping Charges:** (will vary depending on Textbook cost and shipping priority) \$100.00
6. **Administrative Processing Fee:** \$30.00
7. **Materials Replacement Fee:** (will vary by material replaced) \$20.00
8. **TAKS Proctor Fee:** \$175.00
9. **TTUISD Transcript Evaluation Fee:** \$100.00
10. **TTUISD Transcript Re-evaluation Fee/Re-admission Fee** \$50.00
11. **Re-exam Fee** \$40.00
12. **Print Course Surcharge** \$50.00

(E) UNIVERSITY STUDENT HOUSING ROOM RATES

In accordance with Texas Education Code Section 51.002 and the recommendations of the Residence Halls Association, reviewed by the Vice President for Administration and Finance and Chief Financial Officer, proposed room rates for the 2012-2013 academic school year.

<u>Room Rates (9 Month)</u>	<u>2012-2013</u>
Traditional Hall Room	\$4,380
Traditional Hall w/Single Room Fee	\$5,475
Traditional Hall Suite (Private Bathroom)	\$5,065
Gordon Honors Suite Efficiency	\$5,065
Gordon Honors Suite Two Bedroom	\$5,065
Gordon Honors Suite One Bedroom	\$5,065
Gordon Including Single Room Fee	\$6,330
Single Room Fee	25% prorated room/suite fee
Carpenter Wells 4 Bedroom	\$5,660
Carpenter Wells 3 Bedroom	\$5,660
Carpenter Wells 2 Bedroom	\$5,660
Carpenter Wells 1 Bedroom	\$5,660
Murray Suites	\$5,660
Boston Hall Suites	\$6,250

Room Rates (Summer per part of term)

Carpenter Wells 4 Bedroom	\$760
Carpenter Wells 3 Bedroom	\$760
Carpenter Wells 2 Bedroom	\$760
Carpenter Wells 1 Bedroom	\$760
Murray Suites	\$760
Boston Hall Suites	\$835

Fines and other incidentals may be applied to your student account based on Student Judicial decisions and authority or per your housing agreement.

(F) HOSPITALITY SERVICES BOARD RATES

In accordance with Texas Education Code Section 51.002 and the recommendations of the Residence Halls Association, and Managing Director of Hospitality Services, reviewed by the Vice President for Administration and Finance and Chief Financial Officer, proposed board of rates for the 2012-2013 academic school year.

9 Month Dining Plan Contracts

Red & Black	\$3,895
Matador	\$3,445
Double T	\$2,945

Summer Dining Plan Contracts

(per session)

Red & Black	\$520
Matador	\$450
Double T	\$390

Fines and other incidentals may be applied to your student account based on Student Judicial decisions and authority or per your housing agreement.

TEXAS TECH UNIVERSITY Estimated Cost of Tuition and Fees Five Year Comparison - Fall Semester Estimates Undergraduate Resident Student Basis - 15-hour Enrollment										
	2008-09 Academic Year	Increase/ Decrease	2009-10 Academic Year	Increase/ Decrease	2010-2011 Academic Year	Increase/ Decrease	2011-2012 Academic Year	Increase/ Decrease	2012-2013 Academic Year	Increase/ Decrease
Tuition	\$2,155.05	No Change	\$2,437.50	\$282.45	\$2,684.85	\$247.35	\$2,937.00	\$252.15	\$3,038.55	\$101.55
Student Services Fee***	\$138.00	No Change	\$138.00	No Change	\$138.00	No Change	\$145.00	\$7.00	\$142.00	(\$3.00)
Student Union Fee***	\$98.00	No Change	\$98.00	No Change	\$98.00	No Change	\$98.00	No Change	\$93.00	(\$5.00)
Medical Services Fee***	\$75.00	No Change	\$75.00	No Change	\$75.00	No Change	\$75.00	No Change	\$75.00	No Change
Recreation Sports Fee***	\$65.00	No Change	\$75.00	\$10.00*	\$75.00	No Change	\$75.00	No Change	\$75.00	No Change
Student Athletics Fee	\$52.00	No Change	\$52.00	No Change	\$52.00	No Change	\$52.00	No Change	\$57.20	\$5.20
Student Transportation Fee***	\$42.00	No Change	\$48.00	\$6.00	\$48.00	No Change	\$48.00	No Change	\$48.00	No Change
Cultural Activities Fee	\$15.00	No Change	\$15.00	No Change	\$15.00	No Change	\$18.80	\$3.75	\$18.80	No Change
International Education Fee***	\$4.00	No Change	\$4.00	No Change	\$4.00	No Change	\$4.00	No Change	\$4.00	No Change
ID Card***	\$5.00	No Change	\$5.00	No Change	\$5.00	No Change	\$5.00	No Change	\$5.00	No Change
Information Technology Fee	\$307.50	No Change	\$330.00	\$22.50	\$330.00	No Change	\$330.00	No Change	\$330.00	No Change
Library Fee ***	\$210.00	(\$30.00)	\$270.00	\$60.00	\$350.00	\$80.00	\$339.50	\$10.50	\$329.50	(\$10.00)
Financial & Record Services Fee	\$135.00	No Change	\$135.00	No Change	\$135.00	No Change	\$135.00	No Change	\$135.00	No Change
Energy Fee***	\$90.00	\$30.00	\$60.00	(\$30.00)	\$60.00	No Change	\$60.00	No Change	\$60.00	No Change
Advising & Retention Fee					\$60.00	No Change	\$60.00	No Change	\$60.00	No Change
Academic Dept. Instruc. Assess. Fees (Estimated)	\$150.00		\$150.00		\$150.00		\$150.00		\$150.00	
Total Estimate	\$3,541.55	No Change	\$3,892.50	\$350.95	\$4,279.85	\$387.35	\$4,532.30	\$252.45	\$4,621.05	1.95% \$88.75

***Certain duplicated fees may be waived by Governing board authorization under TEC 54.5035 for students attending multiple components of the TTU system.



TEXAS TECH UNIVERSITY

Texas Tech University Tuition and Fee Proposal

Board of Regents

March 1, 2012



Update on Efficiencies

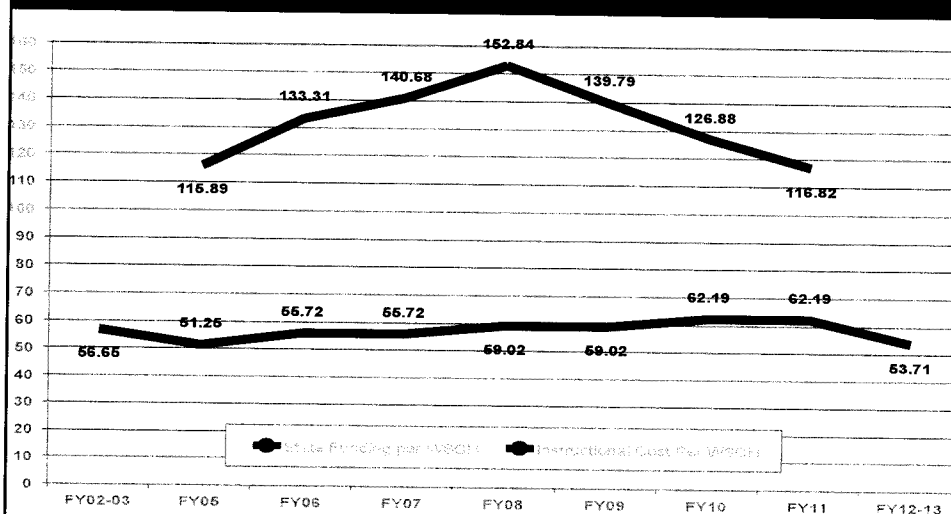
Efficiencies gained



- Eliminated/consolidated low-producing degree programs
 - ✓ 85 programs eliminated/consolidated
- Teaching classes at capacity
 - ✓ Taught 3,905 new students with only 306 new sections
 - ✓ Increased SCH production by 7 ½ % per faculty member
- Streamlined administrative structure
 - ✓ Eliminated a vice president and three associate vice presidents – this will reduce the percentage of our budget devoted to administration, which at 6.1% is already the smallest of the seven emerging research universities
- Outsourced activities outside the core mission
 - ✓ Outsourced university printing; outsourced distribution of books published by Texas Tech University Press

3

Gains in Instructional Efficiency

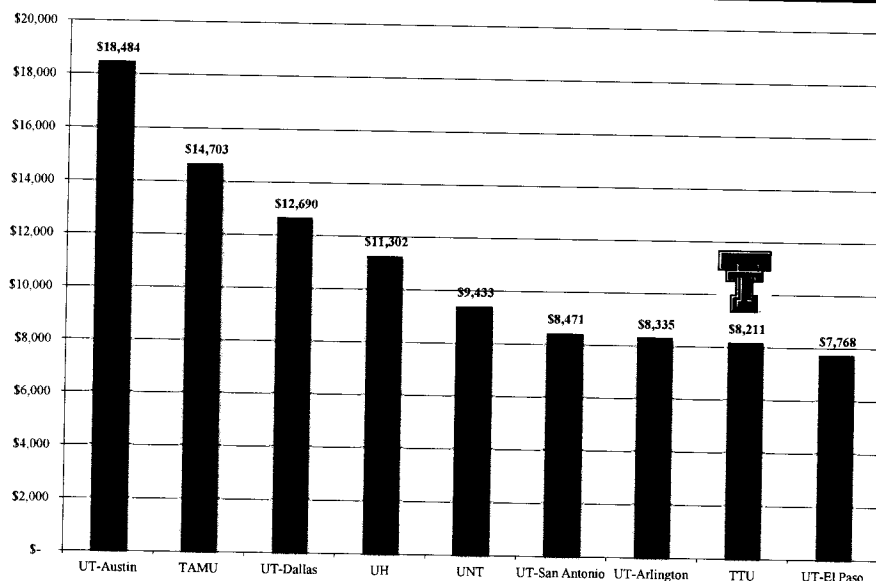


Our 23.6% reduction in instructional cost per Student Credit Hour (SCH) has been largely offset by a 13.6% reduction in state funding per WSCH.

Instructional costs = semester credit hours divided by total expenditures for instruction, academic support, and institutional support. Source Annual Financial Report and THECB.

4

Instructional Expenditures Per FTSE at Seven Emerging Research Universities, UT Austin, and Texas A&M University, FY 2011



5

Administrative Costs: Research and Emerging Research Universities, FY 2001 – FY 2011



Institution	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Research											
UT	5.8%	5.9%	6.3%	5.7%	5.9%	6.1%	5.7%	5.1%	5.5%	6.0%	5.1%
TAMU*	4.2%	3.1%	4.5%	4.4%	4.8%	4.5%	4.1%	4.1%	4.4%	4.0%	4.0%
Emerging Research											
UTA	9.8%	10.6%	10.3%	9.2%	10.1%	8.3%	8.7%	8.0%	8.4%	9.3%	12.1%
UTSA	11.3%	11.5%	11.2%	11.6%	11.7%	9.0%	10.3%	9.6%	11.2%	10.7%	10.8%
UTD	9.5%	9.9%	8.8%	8.1%	8.3%	9.2%	8.5%	9.8%	9.1%	8.9%	10.2%
UNT	10.1%	8.0%	9.2%	10.2%	8.0%	7.8%	8.1%	8.8%	8.1%	9.1%	8.4%
UTEP	10.2%	9.9%	10.3%	8.5%	8.5%	8.5%	7.5%	7.7%	7.7%	7.8%	7.7%
Houston	9.7%	10.2%	11.1%	N/A	8.5%	6.9%	6.8%	6.0%	6.8%	7.5%	7.2%
TTU	7.2%	7.5%	6.1%	6.1%	7.0%	6.7%	6.1%	6.4%	6.2%	6.3%	6.1%

* Texas A&M's administrative costs for research and certain other activities are included in a separate foundation

6



Tuition and Fee Proposal

Fall 2012

7

Tuition and Fee Proposal



- Net Increase 1.95% Overall on Tuition and Fees
- Estimated \$4,621 for 15 Semester Credit Hours –
An increase of \$88.75 a semester
 - *Reduction in Library Fee of \$10 a semester*
 - *Reduction in Student Union Fee of \$5 a semester*
 - *Reduction in Student Services Fee of \$3 a semester*
 - *Increase in Athletic Fee of \$5.20 a semester*

8

Tuition and Fee Proposal



- Increase will be invested in instruction in order to retain and hire faculty and increase student engagement

\$3,000,000

- Increase will be invested in infrastructure including anticipated utility costs increases.

\$400,000

9

Tuition Comparisons - State Peers

Based on 24 Semester Credit Hours....Source IPEDS



Institution	Annual Tuition and Fee Cost 2010-11	Annual Tuition and Fee Cost 2011-12	ESTIMATED Annual Tuition and Fee Cost Proposal 2012-13
The University of Texas at Dallas	\$9,886	\$10,276	\$10,544
The University of Texas at Austin*	\$9,418	\$9,794	\$10,049
Texas A & M University-College Station*	\$8,387	\$8,421	\$8,754
The University of Texas at Arlington	\$8,500	\$8,878	\$8,500
University of North Texas	\$7,306	\$7,989	\$8,304
University of Houston*	\$7,342	\$7,513	\$7,663
Texas Tech University #	\$6,970	\$7,380	\$7,524
The University of Texas at El Paso	\$8,020	\$7,065	\$7,249
The University of Texas at San Antonio	\$6,718	\$7,042	\$7,225

*These numbers do not reflect college based fees...This may be more than \$1,000 annually

This estimates an increase of 1.95% or \$88.50 per semester increase for TTU for Fall 2012

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Housing

Room Types	Current Rate	Proposed Rate
Traditional	\$4,290	\$4,380
Hall Suite	\$4,965	\$5,065
Carpenter/Wells/Murray	\$5,550	\$5,660
New Boston Avenue Suites		\$6,250

- Average of 2.0% rate increase approved by Residence Hall Association Room Rate Committee and the Residence Hall Association Senate
- Increase is due to additional costs associated with utilities and on-going improvements and renovations

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1



Dining Plans

Room Types	Current Rate	Proposed Rate
Red & Black	\$3,805	\$3,895
Matador	\$3,365	\$3,445
Double T	\$2,875	\$2,945

- Average increase of 2.4% increase approved by the Dining Plan Rate Committee, made up of Resident Hall Association Executive Council
- Increase is due to additional costs associated with utilities, on-going renovations including equipment replacements, labor cost, and substantial food cost increases

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Tuition and Fee Comparison - Big 12 Conference

Institution	Annual Tuition and Fee Cost Resident	Annual Tuition and Fee Cost Non-Resident
Texas Christian University	\$ 32,490	\$ 32,490
Baylor	\$ 31,658	\$ 31,658
The University of Texas at Austin	\$ 9,794	\$ 32,506
University of Kansas	\$ 9,222	\$ 22,608
University of Missouri	\$ 8,989	\$ 21,784
Texas A&M University	\$ 8,421	\$ 23,811
University of Oklahoma	\$ 8,325	\$ 19,278
Kansas State University	\$ 7,657	\$ 19,123
Iowa State University	\$ 7,486	\$ 19,358
Texas Tech University	\$ 7,380	\$ 14,892
Oklahoma State University	\$ 7,107	\$ 18,455
West Virginia University	\$ 5,344	\$ 13,444

Based on
Fall 2011 data

12 Hours per
Semester

24 Semester
Credit Hours
per year

Source:
IPEDS

1
3



Out-of-State Tuition Comparisons

Institution	Annual Tuition and Fee Cost Resident	Annual Tuition and Fee Cost Non-Resident
Pennsylvania State University	\$15,984	\$28,066
University of Illinois	\$13,838	\$27,980
University of Minnesota	\$13,022	\$18,022
University of California- Berkeley	\$12,834	\$35,712
Rutgers University	\$12,754	\$25,416
University of California- Los Angeles	\$12,686	\$35,564
University of Michigan	\$12,634	\$37,782
Michigan State University	\$12,202	\$31,148
Washington State University	\$10,799	\$22,077
University of Washington	\$10,574	\$28,058
Ohio State University	\$9,735	\$24,630
Arizona State University	\$9,720	\$22,319
University of Wisconsin	\$9,665	\$25,415
Indiana University	\$9,524	\$29,540
University of Arizona	\$9,286	\$25,496
University of Kentucky	\$9,128	\$18,740
University of Alabama	\$8,600	\$21,900
University of Tennessee	\$8,396	\$25,538
Texas Tech University	\$7,380	\$14,892
University of Arkansas	\$7,174	\$17,606
University of North Carolina	\$7,009	\$17,606
Louisiana State University	\$6,354	\$19,362
New Mexico State University	\$5,825	\$18,266
University of New Mexico	\$5,809	\$19,919

Based on
Fall 2011 data

12 Hours per
Semester

24 Semester
Credit Hours
per year

Source: IPEDS

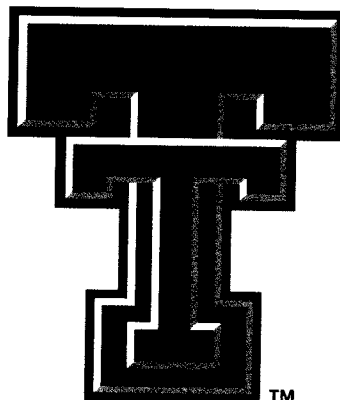
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Data on Student Debt, US News and World Report



U.S. News & World Report, Debt Load Class of 2010 National Universities with Least Debt		
School	% of grads with debt	Average amount of debt
Princeton	24%	\$4,385
Sam Houston State	46%	\$7,602
Yale	28%	\$9,254
Harvard	34%	\$10,102
California Institute of Technology	43%	\$10,760
Texas Tech	40%	\$11,502
Lamar	63%	\$12,110
Brigham Young	31%	\$13,354
Rice	36%	\$13,994
Louisiana Tech	49%	\$14,039

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TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER – STUDENT FEES
Effective Beginning Fall Semester, 2012
Summary of Changes

(A) Institutional Tuition

In accordance with Texas Education Code, Section 54.0513, the Office of Student Business Services via the Executive Vice President for Finance and Administration recommends that Institutional Tuition (Designated Tuition) be increased from \$120 per semester credit hour to \$125 per semester credit hour for students enrolled in the School of Allied Health Sciences and the School of Nursing, an increase from \$75 per semester credit hour to \$80 per semester credit hour for students enrolled in the Graduate School of Biomedical Sciences, an increase from \$160 per semester credit hour to \$175 per semester credit hour for students enrolled in the School of Pharmacy, and from \$7,000 annual rate to \$7,500 annual rate for students enrolled in the Schools of Medicine. The revenue generated from this increase will be used for need-based student financial aid, to recruit and retain qualified faculty and staff, and for general operating expenses.

(B) Student Athletic Fee

The Texas Tech University Athletic Department and the Student Government Association recommends an increase in this fee from \$52.00 to \$57.20 for students enrolled in four (4) or more semester credit hours during the fall and spring semesters and from \$104.00 to \$114.40 annually for students enrolled in the School of Medicine. This fee allows students to access the student seating for all home sporting events on a first come basis.

(C) Clinical Simulation Center

The F. Marie Hall SimLife Center requests an increase in the Clinical Simulation Center from \$500 to \$600 per academic year for students enrolled in the School of Medicine and from \$125 to \$150 per applicable clinical course for students enrolled in the School of Nursing. The requested increase is necessary to fund the maintenance and operations of the Center. The Center is currently being supported from other revenue sources.

(D) School of Allied Health Sciences

1. Application Fee

The School of Allied Health Sciences requests an increase in the Application Fee from \$35 to \$40. The requested increase is necessary to cover the costs associated with recruitment, such as materials and travel.

2. Placement Guarantee Fee

The School of Allied Health Sciences requests an increase in the Placement Guarantee Fee from \$50 to \$100. The requested increase is necessary to better manage the acceptance of students into programs with limited enrollment.

(E) School of Medicine and Paul L. Foster School of Medicine

The School of Medicine and Paul L. Foster School of Medicine request an increase in the NBME Testing Program Support Fee from \$180 to \$250 annually for first and second year students and from \$90 to \$250 for third year students. The requested increase is necessary to cover the increased number of exams and additional costs associated with the exams.

(1) TUITION

Statutory Tuition:

Residents of Texas (all schools except Medicine): \$50.00 per semester credit hour

Non-Resident Students, United States Citizens and Foreign Students (all schools except Medicine): \$363.00 per semester credit hour

The President of Texas Tech University Health Sciences Center is authorized, in accordance with state statutes, to establish non-resident tuition at the rate determined by the Texas Higher Education Coordinating Board.

Residents of Texas-School of Medicine: \$6,550.00 annual rate

Non-Resident Students, United States Citizens and Foreign Students-School of Medicine: \$19,650.00 annual rate

Board Authorized Tuition:

School of Allied Health Sciences: \$50.00 per semester credit hour

School of Nursing: \$50.00 per semester credit hour

School of Pharmacy: \$100.00 per semester credit hour

Institutional Tuition (Designated): (A)

School of Allied Health Sciences: \$125.00 per semester credit hour

Graduate School of Biomedical Sciences: \$80.00 per semester credit hour

Schools of Medicine: \$7,500.00 annual rate

School of Nursing: \$125.00 per semester credit hour

School of Pharmacy: \$175.00 per semester credit hour

(2) OTHER FEES, CHARGES, RATES OR RENTALS

Application Fee (D)	- Allied Health Sciences	40.00
	- Graduate School of Biomedical Sciences	45.00
	- Medicine	50.00
	- Nursing (including Special Students)	40.00
	- Late Application Fee	25.00
-	Pharmacy (Pharm.D.)	100.00
	- Pharmacy (Pharm.D./MBA Program)	175.00
Auditing (per class)	Students enrolled in 11 semester credit hours or less	
	- Allied Health Sciences, Graduate School of Biomedical Sciences, and Nursing	10.00
Clinical Simulation Center (C)	- Nursing – (per clinical course)	150.00
	- Medicine (Annual)	600.00
	- Pharmacy — (per clinical course)	100.00
Computer Usage Fee	- Paul L Foster School of Medicine (Annual)	250.00
Course Fees (per course) ***	Not less than \$3 per course, but not more than \$45, except that the fee shall not exceed, in general, the cost of the materials or services directly associated with the course – not including the faculty salaries. The fee established for individual courses shall be determined by the Administration.	
	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing, Medicine and Pharmacy	Min. 3.00 Max. 45.00
Drug Information Center	- Pharmacy (fall semester)	160.00
ETD Processing Fee	- Masters and Doctoral	50.00
Graduation Fee	- Undergraduate	50.00
	- Graduate	65.00
	- Doctoral	75.00
I.D. Card Maintenance Fee	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing and Pharmacy (per semester)	5.00
	- Medicine (Annual)	12.50
I.D. Card Replacement Fee (per occurrence)	- All Schools	10.00
Information Technology Fee ***	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing and Pharmacy (Per credit hour)	10.00
	- Medicine (Annual)	240.00
Installment Option Fee	- Allied Health Sciences, Nursing, Graduate School of Biomedical Sciences, Medicine, and Pharmacy	\$25/Student/Semester
International Education Fee	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing and	

(2) OTHER FEES, CHARGES, RATES OR RENTAL

	Pharmacy (per semester)	4.00
	- Medicine (Annual)	10.00
International Student Fee (non-immigrant international students only)	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing, and Pharmacy (per semester, per summer session \$25)	50.00
	- Medicine (Annual)	100.00
Laboratory Fees	- Per laboratory section; not less than \$2 per section, but not more than \$30, except that the fee shall not exceed, in general, the cost of operating the laboratory not including personnel and equipment costs. The fee established for individual laboratory courses shall be determined and approved under a policy by the Administration.	
	- Allied Health Sciences, Graduate School of Biomedical Sciences, and Pharmacy	30.00
	- Medicine (per year) first and second year Students	32.00
Late Charges on Loans	- All Schools	25.00
Late Payment Fee	- All Schools	50.00/billing
Late Registration Fee	- All Schools	50.00
Library Charges	- Overdue Items .50/day; maximum of 50.00	
	- Lost Items 25.00 processing fee, plus actual cost of material	
	- Interlibrary Loan	
	Per item borrowed (book, photocopy or AV)	4.00
	Per item – Rush	10.00
	Per item – Overnight Delivery	15.00
	- Intralibrary Loan	
	Books	No Charge
	Photocopies .10-.25/page; maximum of 4.00	
	Audiovisuals 2.00/item	
	(Some ILL items may be subject to additional royalty fees as assessed by Copyright Compliance Center.)	
	- Laser Print .10/page	
	Color Laser Print .25/page	
Long Term Disability Insurance *	- Medicine (Annual)	40.00
Malpractice Insurance *	- Allied Health Sciences	14.50
	- Physician Assistant Program	61.00
	- Nursing	17.00
	- Nurse Practitioner Students	61.00
	- Pharmacy	17.00
	- Medicine	25.00

(2) OTHER FEES, CHARGES, RATES, OR RENTALS

Medical Services Fee ****	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing and Pharmacy (fall and spring, four or more semester credit hours)	70.00
	(summer terms)	35.00
	- Medicine (Annual)	175.00
Microscope and Educational Materials Fee	- Allied Health Sciences (CLS Juniors and Seniors)	50.00
	- Medicine (first and second year students)	60.00
	- Paul L Foster School of Medicine (1 st and 2 nd year)	100.00
NBME Testing Program Support Fee (E)	- Medicine (first, second, and third year students)	250.00
Orientation Fee	- All Schools	50.00
Outcomes Assessment Fee	- School of Pharmacy (spring semester)	175.00
Placement Guarantee Fee (D)	Collected upon acceptance of admission	
	- Allied Health Sciences, Medicine, and Pharmacy	100.00
	- Graduate School of Biomedical Sciences, and Nursing	50.00
Post Census Day Matriculation Fee	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing, Pharmacy, and Medicine	200.00
Progressions Fee	- Nursing	40.00
Record Processing Fee	- Allied Health Sciences, Nursing, Pharmacy, and Graduate School of Biomedical Sciences (Per semester)	10.00
	- Medicine (Annual)	25.00
Recreation Center Fee ***	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing, and Pharmacy (fall and spring, four or more semester credit hours)	75.00
	(fall and spring, less than four semester credit hours)	40.00
	(summer terms)	37.50
	- Medicine (Annual)	187.50
Returned Check Charges	- All Schools	30.00
Screening and Immunization Fee	- All Schools (Fall Semester)	50.00
Special Course Fees **	- All Schools	Variable; based on costs to provide instruction
Standardized Patient Fee	- Nursing (per applicable course)	150.00
Standardized Testing Fee	- Nursing (per applicable course)	Min. 19.00 Max. 35.00

(2) OTHER FEES, CHARGES, RATES, OR RENTALS

Student Athletic Fee (B)	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing and Pharmacy (fall and spring)	52.00
	- Medicine (Annual)	104.00
Student Services Fee *****	- Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing and Pharmacy (7 or more semester credit hours)	132.00
	(6 or less semester credit hours)	66.00
	- Medicine (Annual)	330.00
Student Union Fee	- Allied Health Sciences, Nursing, Pharmacy, and Graduate School of Biomedical Sciences (Per semester)	5.00
	- Medicine (Annual)	12.50
Validation Fee	- Nursing (Charged on all graduate Assessment courses)	100.00

* The Board of Regents has previously authorized the President of TTUHSC to increase or decrease Malpractice Insurance Fees for students in each of the schools and the School of Medicine Long Term Disability Insurance Fee as necessary to respond to changes in the cost of providing the insurance coverage. The schools seek only to recoup the cost of providing the coverage.

** The Board of Regents has previously authorized the President and the Executive Vice President of TTUHSC to fix special course fees for credit courses and fees for non-credit courses, workshops, seminars and other meetings.

*** Waivers for Teaching Assistants, Research Assistants, Graduate Assistants, and Graduate Part-Time Instructors per Board of Regents' approval December 15, 2000. Fees included in the waiver are Course Fees, Student Union Fee, Recreation Center Fee, Student Services Fee, Student Athletic Fee, and Information Technology Fee.

**** On August 11, 2000, the Board of Regents approved waivers of the Medical Services fee for Texas Tech University System benefits eligible employees enrolled as students.

***** The Board of Regents authorizes the waiver of fees providing the same service or facility access for students concurrently enrolled at TTU and TTUHSC. Fees included in the waiver are Recreation Center Fee, Student Athletic Fee, Student Services Fee, Medical Services Fee, and ID Card Maintenance Fee.

***** The Board of Regents previously authorized the President of TTUHSC to approve the assessment of additional tuition at a rate not to exceed the maximum allowed by law, Texas Education Code, Section 54.008, per semester credit hour for students enrolled in graduate and professional program courses in the Schools of Allied Health Sciences, Graduate School of Biomedical Sciences, Nursing, and Pharmacy.

**Texas Tech University Health Sciences Center
Tuition and Fee Schedule
Effective Fall Semester, 2012**

**Elmo M. Cavin
Executive Vice President for Finance & Administration**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER – STUDENT FEES
Effective Beginning Fall Semester, 2012
Summary of Changes**

(A) Institutional Tuition

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TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER – STUDENT FEES
Summary of Changes cont.

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TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER – STUDENT FEES
Summary of Changes cont.

(D) School of Allied Health Sciences

1. Application Fee

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TTUHSC Schedule of Typical Tuition and Fees												
	Allied Health (Graduate) (15 Hours)		Graduate (9 Hours)		Medicine 1st Year		Paul Foster School of Medicine 1st Year		Nursing (Undergraduate) (15 Hours)		Pharmacy (19 Hours)	
	FY 12	Proposed FY 13	FY 12	Proposed FY 13	FY 12	Proposed FY 13	FY 12	Proposed FY 13	FY 12	Proposed FY 13	FY 12	Proposed FY 13
Tuition	750.00	750.00	450.00	450.00	6,550.00	6,550.00	6,550.00	6,550.00	750.00	750.00	950.00	950.00
Graduate Tuition	750.00	750.00									1,900.00	1,900.00
Institutional Tuition	1,800.00	1,875.00	675.00	720.00	7,000.00	7,500.00	7,000.00	7,500.00	1,800.00	1,875.00	3,040.00	3,325.00
Total Tuition	3,300.00	3,375.00	1,125.00	1,170.00	13,550.00	14,050.00	13,550.00	14,050.00	2,550.00	2,625.00	5,890.00	6,175.00
Student Services Fee	132.00	132.00	132.00	132.00	330.00	330.00	330.00	330.00	132.00	132.00	132.00	132.00
Medical Services Fee	70.00	70.00	70.00	70.00	175.00	175.00	175.00	175.00	70.00	70.00	70.00	70.00
Student Athletic Fee	52.00	57.20	52.00	57.20	104.00	114.40			52.00	57.20		
Recreation Center Fee	75.00	75.00	75.00	75.00	187.50	187.50			75.00	75.00		
Identification Card Fee	5.00	5.00	5.00	5.00	12.50	12.50	12.50	12.50	5.00	5.00	5.00	5.00
Information Technology Fee	150.00	150.00	90.00	90.00	240.00	240.00	240.00	240.00	150.00	150.00	190.00	190.00
Student Union Fee	5.00	5.00	5.00	5.00	12.50	12.50	12.50	12.50	5.00	5.00		
Record Processing Fee	10.00	10.00	10.00	10.00	25.00	25.00	25.00	25.00	10.00	10.00	10.00	10.00
Student Malpractice Insurance	14.50	14.50			25.00	25.00	25.00	25.00	17.00	17.00	17.00	17.00
Long-Term Disability Insurance					40.00	40.00	40.00	40.00				
Laboratory Fee												
Microscope and Educational Materials Fee	50.00	50.00			60.00	60.00	100.00	100.00				
NBME Testing Program Support Fee					180.00	250.00	180.00	250.00				
Course Fees	125.00	125.00	65.00	65.00					125.00	125.00	375.00	375.00
Drug Information Fee											160.00	160.00
International Education Fee	4.00	4.00	4.00	4.00	10.00	10.00	10.00	10.00	4.00	4.00	4.00	4.00
Clinical Simulation Center Fee					500.00	600.00	500.00	600.00	375.00	450.00	100.00	100.00
Computer Usage Fee (previously Laptop Fee)							250.00	250.00				
Transportation Fee												
Screening and Immunization Fee	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00
Total Fees	742.50	747.70	558.00	563.20	1,951.50	2,131.90	1,950.00	2,120.00	1,070.00	1,150.20	1,113.00	1,113.00
Total Tuition and Fees	4,042.50	4,122.70	1,683.00	1,733.20	15,501.50	16,181.90	15,500.00	16,170.00	3,620.00	3,775.20	7,003.00	7,288.00
Percentage Increase												
Tuition	****	2.27%	****	4.00%	****	3.69%	****	3.69%	****	2.94%	****	4.84%
Fees	****	0.70%	****	0.93%	****	9.24%	****	8.72%	****	7.50%	****	0.00%
Totals	****	1.98%	****	2.98%	****	4.39%	****	4.32%	****	4.29%	****	4.07%

TTUHSC
Schedule of Typical Tuition and Fees

	FY 12	Proposed FY 13	% Increase
School of Allied Health Sciences	4,042.50	4,122.70	1.98%
Graduate School of Biomedical Sciences	1,683.00	1,733.20	2.98%
School of Medicine - Annual Billing	15,501.50	16,181.90	4.39%
Paul Foster School of Medicine - Annual Billing	15,500.00	16,170.00	4.32%
School of Nursing/Gayle Greve Hunt School of Nursing	3,620.00	3,775.20	4.29%
School of Pharmacy	7,003.00	7,288.00	4.07%

Typical Tuition and Fees
2012-2013

	Allied Health Sciences Graduate (15 SCH)	Biomedical Sciences (9 SCH)	Medicine Annual	Nursing Undergraduate (15 SCH)	Pharmacy (19 SCH)
Texas Tech University Health Sciences Center	4,122.70	1,733.20	16,181.90	3,775.20	7,288.00
Paul Foster School of Medicine			16,170.00		
UT Medical Branch - Galveston *	4,481.02	1,940.58	15,795.00	3,541.52	
UT Southwestern - Dallas *	3,866.16	2,413.66	16,640.00		
UT - San Antonio *	4,312.00	1,775.00	16,965.00	3,752.00	
UT - Houston *		1,458.84	14,509.16	3,231.34	
Texas A&M **		2,580.21	16,889.28	4,302.11	7,524.96
University of North Texas *		1,694.00	18,490.00		
UT - Austin *					7,640.00
University of Houston *					9,513.47

* 2011-2012 rates used for comparison purposes
** Proposed rates for approval in May 2012

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TRAFFIC AND PARKING REGULATIONS
2011-2012-2013

I. Introduction

These regulations are established by Texas Tech University Health Sciences Center in order to facilitate the safe and orderly conduct of business and to provide registered vehicles parking space as conveniently as possible within the limits of space available. Operating a motor vehicle on campus is a privilege and is conditioned, in part, on complying with these rules and regulations.

II. Applicability of State General and Criminal Laws

Section 51.201 of the Texas Education Code provides that: "All the general and criminal laws of the state are declared to be in full force and effect within the areas under the control and jurisdiction of the state institutions of higher education of this state."

III. Authority of Board of Regents to Make Rules and Regulations

Section 51.202 of the Texas Education Code provides as follows: "Rules and Regulations: Penalty—

- A. The governing board or each state institution of higher education, including public junior colleges, may promulgate rules and regulations for the safety and welfare of students, employees, and property, and other rules and regulations it may deem necessary to carry out the provisions of this subchapter and the governance of the institution, providing for the operation and parking of vehicles on the grounds, streets, drives, alleys, and any other institutional property under its control including, but not limited to, the following:
 - 1. limiting the rate of speed;
 - 2. assigning parking spaces and designated parking areas and their use and assessing a charge for parking;
 - 3. prohibiting parking as it deems necessary;
 - 4. removing vehicles parked in violation of institutional rules and regulations or law at the expense of the violator; and,
 - 5. instituting a system of registration for vehicle identification, including a reasonable charge.
- B. A person who violates any provision of this subchapter or any rule or regulation promulgated under the authority of this subchapter is guilty of a misdemeanor and on conviction is punishable by a fine of not more than \$200."

IV. The following are the rules and regulations that apply to all of the Health Sciences Center campuses, where applicable, including fee and refund schedules, to be effective for the academic year for students and the entire fiscal year for faculty/staff.

V. General Regulations for Traffic and Parking

- A. Texas Tech is committed to the principle that in no aspect of its programs shall there be differences in the treatment of persons because of race, creed, national origin, age, sex, or disability, and that equal opportunity and access to facilities shall be available to all.
- B. Due to the diverse nature of operations between the University and the Health Sciences Center campuses, it is necessary to have certain regulations that pertain to the specific institution; these are submitted separately by each institution. Following are the regulations that apply to Texas Tech as defined in C.1 below.
- C. Definitions
 - 1. The campus is defined as all lands owned, managed, or otherwise controlled by the various Health Sciences Center campuses, herein called "Texas Tech".
 - 2. Impoundment refers to the actual towing of a vehicle or immobilizing a vehicle by means of an "Auto-Boot".

3. A visitor is an individual with no official connection with Texas Tech as a student, faculty, or staff member.
 4. A valid parking space is defined as an area designated on three sides by lines and/or posts, curbs, or other types of barriers for the explicit purpose of parking a motor vehicle.
 5. A shared-use path is a pathway created and signed for the simultaneous use of pedestrians and bicycle traffic.
- D. Texas Tech makes every effort to provide protection for vehicles parking on campus, but cannot assume responsibility for any loss.
- E. The person to whom a vehicle is registered with Texas Tech is responsible for all violations of the parking rules and regulations. If a vehicle is not registered with Texas Tech, and a family member is a currently enrolled student, it shall be presumed that the student is the operator of the vehicle and is responsible for all violations of the parking rules and therefore subject to all Texas Tech traffic rules, policies, and penalties associated with monetary obligations owing Texas Tech.
- F. Pedestrians in crosswalks will be given the right-of-way at all times.
- G. Speed limits on campus are radar and/or lidar enforced.
- H. No person shall drive, cause or permit a vehicle to be driven on Texas Tech property at a speed greater than is reasonable and prudent under the circumstances then existing, but any speed in excess of the posted limits shall be prima facie evidence that the speed is not reasonable and prudent and that it is unlawful:

Speed Limits

1. Campus Streets: Twenty miles per hour, unless otherwise posted.
 2. Parking Lots: Ten miles per hour, unless otherwise posted.
 3. Parking Garages: Five miles per hour, unless otherwise posted.
- I. Inoperable, damaged, or dismantled vehicles are to be reported to the appropriate Parking Services Office as soon as possible. Operators should identify their problem immediately and follow the instructions given.
- J. The campus is restricted for use as described in these regulations. Any vehicle in violation of the regulations or not having a valid Texas Tech registration permit properly displayed may be issued a campus citation.
- K. Skates and Skateboards
On the campus of Texas Tech (as defined in Section IV.c.(1) of these regulations):
1. No person may skate or use a skateboard
 - a. on or in any University buildings, structures, stairways, elevated sidewalks, access ramps, steps, retaining walls, handrails, malls, benches, fountain areas or other architectural elements;
 - b. on or in planting areas, grass areas or seeded areas;
 - c. on streets open for vehicular traffic;
 - d. where prohibited by sign, by police officer, or where otherwise prohibited by law; or,
 - e. in a manner that is incompatible with the flow of vehicular or pedestrian traffic.
 2. No person may use a skateboard in such a way that it is
 - a. not under the control of the user; or
 - b. operated in an unsafe manner.
 3. No person who is skating or using a skateboard may fail to yield the right-of-way to
 - a. a pedestrian;
 - b. a bicyclist;
 - c. a motor vehicle; or
 - d. a wheelchair or other device designed for the transport of persons with disabilities.

Pursuant to Section 51.202, Texas Education Code, a person who violates any provision of this regulation is guilty of a misdemeanor and upon conviction is punishable by a fine of not more than \$200.

- L. These regulations apply to all persons who operate vehicles on Texas Tech property.
- M. The Chief of the Texas Tech Police Department, the Director of Student Business Services at the Health Sciences Centers (responsible for managing the parking function on that campus), and the Managing Director of University Parking Services on the University campus are responsible for the implementation and the just and proper enforcement of these regulations.
- N. The parking wheel stops and curbs located all over campus are six inches tall. Many newer and some older model vehicles have special ground effects, attachments, air dams, fog/driving lights, or other attachments that reduce ground clearance under the vehicle. Driving such vehicles over the parking wheel stop or curb may cause damage to these vehicles. Drivers are urged to use caution when parking vehicles to avoid damage. Texas Tech University System assumes no responsibility in such cases.

VI. Vehicle Registration

- A. In order to operate or benefit from the use of a motor vehicle on campus, each member of the Texas Tech community must obtain and display, in his or her name, a vehicle registration permit. No person may register a motor vehicle in his or her name which belongs to another student, faculty, or staff member. Violation of the Traffic and Parking Regulations is prohibited by the Student Affairs Handbook and Texas Tech policy. To benefit from the use of parking spaces designed for persons with disabilities, an eligible faculty/staff member or student **MUST** display a state issued placard or license plate **as well as a Texas Tech disability permit**.
- B. Students are required to register each motor vehicle to be operated on campus at the time they register for school or at the time they commence operating a motor vehicle on campus.
- C. Faculty and staff are required to register their motor vehicles on or before the date they commence operating a motor vehicle on campus. Faculty and staff who share a motor vehicle where one is employed at the University and the other at the Health Sciences Center, must register at each campus if they intend to park at both campuses.
- D. Faculty and staff, whose dependents are students, may allow those dependents to register a commonly operated motor vehicle for a student permit in addition to the reserved permit. If the faculty or staff member has two motor vehicles registered, and if both motor vehicles are on campus at the same time, the motor vehicle with the student permit must be parked in the designated student parking area and not in either the faculty or staff member's reserved space or in the time limit areas on campus.
- E. Any person giving false information when registering a vehicle is subject to appropriate disciplinary action and revocation of their motor vehicle registration permit and related parking privileges.
- F. Texas Tech issues two types of registration permits, non-transferable and transferable.
 - 1. Non-transferable Permits
Non-transferable permits must be permanently affixed to the front windshield in the lower corner of the driver's side. All such permits are self-adhering and application in any other manner may subject the motor vehicle to ticketing. Vehicle registration is not complete until the permit is properly and completely affixed to the motor vehicle of record.
 - 2. Transferable Permits
Transferable permits are designed and intended to be hung from the rearview mirror. The purpose of these permits is to allow the owner to move them from vehicle to vehicle; the permit **MUST** be displayed on the motor vehicle parked on campus. Be sure to contact Parking Services personnel if you have any problems with your transferable permit. The Texas Tech Police Department recommends you properly secure your vehicle and any valuables contained therein.

3. All permits are for the exclusive use of the registrant. Permits may not be sold, exchanged, given away, or purchased from any person or agency other than Texas Tech.
4. Permits remain the property of Texas Tech and may be recalled at any time.
5. All outdated Texas Tech registration permits must be removed from the motor vehicle(s) prior to installation of the current year permit.

G. Lost or stolen permits should be reported as soon as possible to the Texas Tech Police Department and the appropriate Parking Services Office. The recovery of a lost or stolen permit must be reported immediately to the Texas Tech Police Department and the appropriate Parking Services Office.

H. Replacement Permits

1. Replacement for a non-transferable permit will be issued when identifiable remnants or proof of loss or destruction of the permit are provided. The replacement fee indicated in the current fee schedule will be charged for each replacement permit.
2. Replacement for a transferable permit which is reported lost or stolen will be issued the first and second time for the replacement fee indicated in the current fee schedule; thereafter, the cost will be the full price of the permit.

I. Persons who hold non-transferable reserved registration permits and are assigned reserved spaces may obtain one duplicate permit at no additional charge. ~~One~~ additional permits may be purchased for the replacement fee indicated in the current fee schedule. Duplicate permits do not allow for more than one motor vehicle to be on campus during the reserved period.

J. Persons who hold Health Sciences Center registration permits and are assigned to Reserved or Area Reserved spaces may also park on the University campus in Visitor, Time Limit, and Park and Pay spaces. University Reserved and Area Reserved permits will be honored in Health Sciences Center Patient and Visitor parking spaces. Parking is restricted to use in the individual's capacity as an employee which does not include attending class as a student.

K. Upon termination of employment with Texas Tech, an employee's parking privileges are revoked. If the registration permit(s) is returned to the appropriate Parking Services Office, the refund in effect at the time it is returned will be issued.

VII. Parking Enforcement, Parking Violations, and Sanctions

A. Parking is governed by markers and traffic signs. Parking is permitted only in areas clearly identified for parking.

B. The absence of "No Parking" signs does not imply that parking is allowed. Street parking is prohibited except where signs indicate parking is permitted.

C. The following illegal parking acts may result in a citation being issued:

	<u>Violation</u>	<u>Fine</u>
**1.	Parking in non-designated areas.	\$25.00
2.	Permit not properly installed.	10.00
**3.	Parking in a fire lane.	50.00
4.	Failure to remove expired permit(s).	20.00
**5.	Parking in a no parking or tow away zone.	25.00
**6.	Parking in service vehicle spaces, service drives, or access drives.	20.00
**7.	Unauthorized parking in reserved parking spaces.	25.00
**8.	Obstructing traffic, street, sidewalk, crosswalk, driveway, trash container, building entrance or exit.	25.00
**9.	Parking overtime in a time limit zone.	20.00
**10.	Parking a bicycle in violation of these regulations.	10.00
11.	Parking a motor vehicle beyond the lines of a parking space.	20.00
**12.	Parking in reserved zones without proper permit.	25.00
13.	Parking on wrong side of street facing oncoming traffic.	20.00

**14.	Parking without a valid permit.	25.00
**15.	Parking a motor vehicle upon any unmarked (including turf) or unimproved ground which has not been designated for parking.	75.00
**16.	Parking in a space or area designated for persons with disabilities without the proper insignia.	200.00
**17.	Blocking an access ramp or curb cut designed to aid persons with disabilities.	200.00
**18.	Display or use of a lost, stolen, forged, revoked, or altered permit. Such violation may result in the responsible party/parties being referred to the appropriate office for disciplinary action which may include loss of parking privileges for the remainder of the academic year.	Up to 200.00
**19.	Other parking violations as defined on the face of the citation.	20.00
20.	Failure to display transferable permit.	10.00
21.	Failure to pay at Pay Station.	20.00

****Impoundable Offenses**

- D. In the State of Texas, motorcycles, mopeds, and bicycles are subject to the same rules and regulations as automobiles. Operators are subject to a moving violation, to be adjudicated in a court of competent jurisdiction as provided in the Texas Education Code, Section 51.208, for failing to comply with the Official Texas Motor Vehicle Laws and these Regulations. Examples of the most common bicycle violations are:
1. Riding on sidewalks or other prohibited areas
 2. Failing to stop at stop signs and red lights
 3. Failing to yield right-of-way to pedestrians in crosswalks
 4. Operating bicycle without proper lights and reflectors when required
 5. Failing to drive on the right side of the roadway

The maximum fine for violation of these STATE LAWS is \$200.00.

- E. Motorcycles and mopeds must be parked in areas designated for parking of such vehicles. Motorcycles and mopeds are not permitted to park in time limit areas unless registered to a vehicle that displays a reserved or area reserved permit.
- F. All motorcycle registration permits are issued for the academic year for students and the fiscal year for faculty and staff. They may be purchased at any time during the year at a rate that is prorated monthly.
- G. Bicycles should be parked in racks whenever available. Use of shrubs, trees, or any architectural structures to secure bicycles is prohibited. Bicycles are not permitted in Texas Tech academic or administrative buildings. Any bicycle found in violation of this subsection may be impounded. The normal impoundment fee is \$40.00. **THE IMPOUNDMENT FEE DOES NOT INCLUDE THE COST OF THE CITATION OR ANY APPLICABLE STORAGE FEES.** (See Section IX.A. 1 and 2)
- H. No person shall operate a bicycle or any other vehicle upon a sidewalk or sidewalk area except those vehicles expressly designed for the transport of persons with disabilities and bicycles operated by officers of the Texas Tech Police Department when necessary to fulfill their lawful duties. Bicycles operating on a shared-use pathway must yield right-of-way to pedestrians and operate at a speed and in a manner consistent with public safety.
- I. Bicycle registration is encouraged and conducted free of charge, 24 hours a day, at the Texas Tech Police Department.
- J. Any bicycle or locking device not removed from campus at the end of the Spring Semester may be considered abandoned and may be properly disposed of through Property Inventory.
- K. Scooters that are not required by State Law to obtain vehicle registration and inspection are not required to obtain a parking permit, and are not allowed to park in motorcycle or vehicle parking spaces. Individuals operating scooters on campus must adhere to the regulations pertaining to bicycles.

L. Moving Violations

1. All the general and criminal laws of the state are declared to be in full force and effect within the areas under the control and jurisdiction of the state institutions of higher education of this state, Section 51.201, Texas Education Code. All violations as set forth above may be adjudicated in a court of competent jurisdiction as provided in the Texas Education Code, Section 51.208.
2. It shall be unlawful for any person to drive, operate, push, park, or leave standing a motor vehicle on any area of the campus not designated for driving such a motor vehicle.
3. It shall be unlawful for any person to drive by, through, or beyond a barricade or roadblock that is lawfully erected.
4. No person shall willfully fail or refuse to comply with any lawful order or direction of any police officer vested by law with authority to direct, control, or regulate traffic.

VIII. Resolving Citations

Citations for parking violations may be resolved in one of the following ways:

- A. Pay the stated fee for each citation. If payment is not received within ten (10) calendar days, an additional \$5.00 charge will be assessed. Citation payment information for the TTUHSC Lubbock campus can be found online at www.fiscal.ttuhsc.edu/parking/.
- B. Appeal the citation in writing, within ten (10) calendar days of the alleged violation, through the appropriate Parking Services Office. Citation appeals must be submitted online for the TTUHSC Lubbock campus. Appeal information can be found online at www.fiscal.ttuhsc.edu/parking/. For those who do not have access to the internet, a terminal is available for use in the Parking Services Office, Room BB097.
- C. The Presidents shall provide equitable and efficient appeals processes through the establishment of a Parking Violation Appeals Advisory Committee. Written appeals will be provided to the Parking Violation Appeals Committee when there is a significant dispute over facts or major extenuating circumstances. The appeal must be submitted within ten (10) days from the date of the decision denying the first appeal. A final appeals hearing may be provided should an individual wish to contest the findings of the Parking Violation Appeals Committee. The Hearings Officer will be appointed each year by the Law School Student Bar Association. The final appeal must be submitted within ten (10) days from the date of the decision denying the second appeal. Individuals appearing before the Hearings Officer must bring any supporting documentation. The decision of the Hearings Officer is final and no further appeals will be provided. Individuals who fail to appear at three scheduled hearings before the Law School Hearings Officer will have their citation(s) ruled valid and no further appeals will be provided.
- D. After a period of ten (10) days from the date of issuance of the citation or from the date of final determination of an appealed citation, citations not resolved through the appropriate Parking Services Office will be overdue. Overdue citations may subject the permit holder's motor vehicle(s) to impoundment and removal of the parking permit(s). Overdue citations may be applied to a student's tuition statement if they remain unresolved or may result in restriction of subsequent academic registration and withholding of a student's transcript until such time as the obligation is satisfied. Parking and these restricted services may be restored when all overdue citations have been resolved. At the discretion of Texas Tech, overdue citations may be adjudicated in a court of competent jurisdiction in accordance with Section 51.208 of the Texas Education Code.
- E. Notice of violation for motor vehicles without permits and returned notices of violation will be sent to the address on file with the Texas Department of Transportation, Division of Motor Vehicles.
- F. Four valid violations of the Traffic and Parking Regulations within the academic year may result in the revocation of the individual's parking privileges for a period of 90 days. If, at the end of the 90 days the individual's parking privileges are restored, a single violation of the Regulations may result in permanent revocation for the academic year.
 1. All citations must be resolved before any parking privileges are restored.
 2. The revocation period shall commence with the return of the registration permit(s) to the appropriate Traffic and Parking Office.

- G. Individuals with at least three unpaid parking citations from the TTUHSC Parking Services Office that are found parking in violation of the rules and regulations on HSC or UMC grounds, may be issued a county citation.

IX. Impounding Vehicles

- A. Vehicles belonging to individuals with ten or more valid violations of the Traffic and Parking Regulations are subject to impoundment on each subsequent violation, regardless of the type of violation.
- B. Impoundment may be accomplished either by towing or through immobilization by use of an auto boot.
- C. When a vehicle has been impounded it will be necessary for the operator of the vehicle to contact the appropriate Texas Tech parking dispatcher for release. Prior to the release of the impounded vehicle, satisfactory arrangements for payment shall be made.
 - 1. The impoundment fee for towed vehicles will be a \$15 administrative fee plus the amount charged by the towing company. This amount may vary depending on the vehicle impounded and the current wrecker service contract. Current impoundment charges can be found at the TTU University Parking Services Office or website.
 - 2. The impoundment fee for booted vehicles will be \$40.
 - 3. Vehicles impounded will be charged storage at the rate of \$6.00 per day, including tax, commencing 72 hours after impoundment.
 - 4. The maximum storage fee to be charged is \$130.00 per month, including tax.
- D. If the owner or driver of a motor vehicle to be impounded arrives before impoundment has begun, the vehicle will not be impounded. If the owner or driver arrives after impoundment has begun, the vehicle will not be impounded if the driver opts to pay the tow truck driver the impoundment fee (see Section IX.C.1) less the \$15 administrative fee (payable in a manner acceptable to the towing company) in lieu of impoundment.
- E. If a motor vehicle or bicycle is parked on Texas Tech property and is not moved for a period of 30 days, Texas Tech may deem the same to be abandoned. Abandoned motor vehicles or bicycles may be impounded and disposed of in the manner prescribed by law. This includes those motor vehicles which have a valid registration permit.
- F. No personal property or vehicles (including boats, trailers, motor homes, etc.) shall be permitted to be stored or parked on the campus without permission from the appropriate Parking Services Office. Such property or vehicles are subject to impoundment.
- G. A motor vehicle parked on Texas Tech property will be subject to impoundment if any of the following apply:
 - 1. It does not have attached to it an unexpired license plate and a valid vehicle inspection certificate as required by the State in which it is registered.
 - 2. It is inoperable and has remained inoperable for more than 14 (fourteen) consecutive days.

X. Texas Tech Police

- A. Texas Tech Police Officers are duly commissioned peace officers of the State of Texas. Upon request of a police officer of Texas Tech, any person on the campus is required to identify himself with proper identification.
- B. All thefts, accidents, or other offenses that occur on campus should be reported to the Texas Tech Police Department immediately. Accidents should be reported immediately. In accordance with State law, vehicles involved in an accident should be moved prior to reporting the accident if they are moveable. One-vehicle accidents and inoperable vehicles must also be promptly reported. Keys or valuables should not be left in a motor vehicle. ALWAYS KEEP YOUR VEHICLE LOCKED.
- C. Texas Tech is concerned about the protection of persons and property and places a high priority on striving to maintain a safe environment for students, faculty, staff, and visitors. The University cannot, however, guarantee the absolute safety of any one individual. Personal safety must begin

with individual responsibility. With that thought in mind, a Personal Safety brochure has been prepared which contains personal safety recommendations, crime statistics, safety services and programs, as well as a list of telephone numbers to contact for help. All visitors and members of the campus community are encouraged to make themselves familiar with this information. The Personal Safety brochure is available at various locations on campus including the Personnel Office, the Texas Tech Police Department, the Center for Campus Life, and the residence halls.

- D. Chapter 46, Section 46.03, Texas Penal Code, provides that a person commits a felony offense if the person carries a firearm, illegal knife, club, or other prohibited weapon listed in Section 46.05(a) on the physical premises of an educational institution.

XI. Types of Motor Vehicle Registration Permits

- A. Reserved parking spaces are assigned to full-time faculty and staff and part-time faculty and staff not enrolled as students as space is available. Any space remaining after the needs of the faculty and staff are met will be available for assignment to part-time instructors, graduate teaching assistants, and graduate research assistants who hold contracts for one-half time or more. Such assignments may be revoked as necessary to accommodate regular faculty and staff requirements.
1. Non-transferable permits will be issued for reserved spaces. The permit will contain the lot and space number assigned to the registrant. The space is reserved from 6:30 a.m. to 5:30 p.m., Monday through Friday, year-round, excluding holidays.
- B. Reserved Area parking spaces are available to qualified faculty and staff in certain designated parking lots. Non-transferable permits will be issued for all area reserved lots. Area reserved permit holders should overflow to other designated area reserve parking lots if all available area reserved spaces in the lot are occupied.
- C. Reserved Area parking spaces may be purchased by part-time employees (less than 20 hours a week) at half the specified cost. An approved PAF form must accompany the vehicle registration form. At the Lubbock campus, part-time employees must complete their vehicle registration online at www.fiscal.ttuhsu.edu/parking/. The employee must then contact the Parking Services Office to receive the rate reduction.
- D. Renewal notices for persons assigned reserved and area reserved spaces are sent out no later than July 1 of each year. Employees must renew their vehicle registration by the date stated in the renewal notice. Payment may be made by credit card (Visa, MasterCard, and Discover [Discover is not accepted at the Lubbock Parking Services Office]), cash, personal check, or payroll deduction. (Payroll deduction is available at the Abilene, Amarillo, El Paso, Lubbock, and Odessa campuses.) At the Lubbock campus, vehicle registration must be completed online at www.fiscal.ttuhsu.edu/parking/. Credit card information (Visa and MasterCard) may be entered directly into this site and personal checks can be mailed through campus mail to Mail Stop 6290. This site is "secure" and all data entered will be protected.
- E. Commuter permits will be issued for motor vehicles belonging to students.
1. Commuter permits will be of the non-transferable type.
 2. Commuter permits are issued to the individual vehicle and ownership is not transferable. Use of a commuter permit by anyone other than the individual to whom it was issued is not permitted. Violation of this regulation may result in ticketing, impoundment, and loss of all parking privileges on campus, including parking for the academic year for all parties involved.
 3. Parking is available in certain designated lots.
 4. Health Sciences Center commuter permits will be allowed in commuter lots around the periphery of the Texas Tech University campus. Health Sciences Center commuter permits will be honored in designated commuter parking areas at all TTUHSC campus locations (Abilene, Amarillo, El Paso, Lubbock, and Odessa).
 5. Texas Tech University commuter, park and ride, garage, law school, and residence hall permits will be honored in the TTUHSC designated commuter parking lots. TTU students are not authorized to park in the TTUHSC parking lots to attend classes at the TTU campus.
 6. At the Lubbock campus, students must complete their vehicle registration on-line at www.fiscal.ttuhsu.edu/parking/.

- F. Persons with disabilities may be issued disability access motor vehicle registration permits designed to assist them in campus mobility.
 - 1. Parking in spaces reserved for persons with disabilities requires the correct motor vehicle registration permit and the appropriate state issued placard or license plate.
 - 2. State placards or license plates must be displayed at all times when a vehicle is parked in these areas.
 - 3. The designated disability parking areas are reserved 24 hours daily.
- G. Motorcycle registration permits will allow parking of motorcycles or mopeds in designated two-wheel areas. Motorcycle registration permits must be permanently affixed to the top of the front headlight, front fender or shock absorbers. Mopeds and motorcycles may not park in bicycle racks. All motorcycle registration permits expire in August.
- H. Temporary registration permits will be issued for the fee indicated in the current fee schedule. Temporary permits are not refundable.

XII. General Regulations

- A. Persons who hold a Texas Tech Medical Center – Southwest vehicle registration permit (S1) should park in patient/visitor lots if space is available when parking at the Lubbock campus. If space is not available, they should park in the designated area reserved parking lots (A1, A2, B3, C3, D3, or F1).
- B. Persons who hold a motor vehicle registration permit for reserved or area reserved parking from any Health Sciences Center campus may park in a designated visitor's area when visiting another campus.

XIII. Visitor and Patient Parking

Visitors and patients are welcome on the campus. Special parking areas are designated for patients and visitors. Visitors' motor vehicles parked in areas not designated for visitor parking are subject to receiving a campus citation.

XIV. Time Limit

Designated time limit parking areas are enforced from 7:30 a.m. to 4:00 p.m., Monday through Friday, unless otherwise posted.

XV. Loading Dock

Parking at the loading dock is enforced 24 hours daily.

XVI. Service and Vendor Vehicle Parking

It is recognized that service vehicles are required to transport personnel and materials to work sites on the campus. It is not the intent of these regulations to hinder or handicap workers in the performance of their duties. Property damage and unsafe conditions, however, frequently occur on campus as a result of drivers ignoring parking regulations.

Service and vendor motor vehicles found to be blocking a street or creating a hazard may be ticketed and impounded.

A. University Service Vehicle Parking

Faculty, staff, and students who operate Texas Tech service vehicles on campus should become familiar with the contents of HSC OP 76.37.

- 1. Movement of heavy equipment and supplies to the buildings will be accomplished from the loading dock, or the designated delivery area, if possible. If not possible, the individual or

contractor responsible for moving, loading, hauling, etc., should make prior arrangements with the designated project manager who will contact the Parking Services Office or the corresponding office at Abilene, Amarillo, El Paso, and Odessa to obtain alternate delivery, parking and routing information to ensure protection of lawns, sidewalks, brick areas, ramps, lawn sprinkler systems, designated fire lanes, etc.

2. Parking partially in the street and partially on a walk/curb is prohibited. Vehicles must park in designated areas only.
3. Damage resulting from vehicles traversing lawns, sidewalks, bricked areas, etc., will be repaired by Grounds Maintenance, TTUHSC Plant Operations, or Regional Facilities Operations and Maintenance. All repair costs will be charged to the department or vendor/contractor responsible for such damage as determined by TTUHSC and in the context of circumstances.
4. Blocking of doorways, sidewalks, handicap access, and fire lanes is prohibited.
5. Texas Tech service vehicles may be parked only in the following areas which are listed in priority order:
 - a. In designated service vehicle parking at the loading dock or designated service vehicle parking location
 - b. F-1 Parking (Lubbock)
 - c. Time limited parking
 - d. On-street parking (Lubbock)

B. Vendor Parking

For external vendor and delivery vehicles, parking spaces are available at the loading dock.

Vendor and delivery vehicles found to be blocking a street, sidewalk or designated parking space will be ticketed and towed by the Parking Services Office or the Police.

Vehicles belonging to vendors may be parked only in the following areas which are listed in priority order:

1. In designated service vehicle parking at the loading dock
2. Visitor parking

C. Contractor Parking

1. Contractors may obtain, at no charge, a construction permit for their trucks or cars from the TTUHSC Parking Services Office, Room BB097, or the corresponding office at Amarillo, El Paso, or Odessa, by prior arrangement through the designated project manager.
2. Contractors must display parking permit on the rear view mirror or lower left-hand drivers' side of windshield at all times while parked on TTUHSC property. Vehicles with the contractor logo clearly shown will be permitted to park in the designated contractors' parking lot/area without a TTUHSC parking permit.
3. Parking for contractors is limited to the following area:
 - a. Contractor's parking lots or specifically designated locations on each campus.
 - b. Parking outside the designated Contractor's lot is a violation of the parking regulations and does subject the vehicle to a citation and/or impoundment.

XVII. Parking Fees and Refunds - Texas Tech University Health Sciences Center

2012-2013 Rates Through	Faculty/Staff Reserved Space		Faculty/Staff Area Reserved		Two-Wheeler	
	12 months		12 months		12 months	
	Cost	Refund	Cost	Refund	Cost	Refund
Sep. 30	\$552.00 \$504.00	\$501.00 \$457.00	\$156.00 \$144.00	\$138.00 \$127.00	\$39.60 \$36.00	\$31.30 \$28.00
Oct. 31	506.00 462.00	455.00 415.00	143.00 132.00	125.00 115.00	36.30 33.00	28.00 25.00
Nov. 30	460.00 420.00	409.00 373.00	130.00 120.00	112.00 103.00	33.00 30.00	24.70 22.00
Dec. 31	414.00 378.00	363.00 331.00	117.00 108.00	99.00 91.00	29.70 27.00	21.40 19.00
Jan. 31	368.00 336.00	317.00 289.00	104.00 96.00	86.00 79.00	26.40 24.00	18.10 16.00
Feb. 28	322.00 294.00	271.00 247.00	91.00 84.00	73.00 67.00	23.10 21.00	14.80 13.00
Mar. 31	276.00 252.00	225.00 205.00	78.00 72.00	60.00 55.00	19.80 18.00	11.50 10.00
Apr. 30	230.00 210.00	179.00 163.00	65.00 60.00	47.00 43.00	16.50 15.00	8.20 7.00
May. 31	184.00 168.00	133.00 121.00	52.00 48.00	34.00 31.00	13.20 12.00	4.90 4.00
Jun. 30	138.00 126.00	87.00 79.00	39.00 36.00	21.00 19.00	9.90 9.00	0.00 0.00
Jul. 31	92.00 84.00	41.00 37.00	26.00 24.00	8.00 7.00	6.60 6.00	0.00 0.00
Aug. 31	46.00 42.00	0.00 0.00	13.00 12.00	0.00 0.00	3.30 3.00	0.00 0.00

2012-2013 Rates Through	Commuter		Commuter		Extended Commuter	
	12 months		9 months		14 months	
	Cost	Refund	Cost	Refund	Cost	Refund
Jul. 31					\$119.00 \$112.00	\$105.50 \$99.00
Aug. 31					110.50 104.00	97.00 91.00
Sep. 30	\$102.00 \$96.00	\$88.50 \$83.00	\$76.50 \$72.00	\$63.00 \$59.00	102.00 96.00	88.50 83.00
Oct. 31	93.50 88.00	80.00 75.00	68.00 64.00	54.50 51.00	93.50 88.00	80.00 75.00
Nov. 30	85.00 80.00	71.50 67.00	59.50 56.00	46.00 43.00	85.00 80.00	71.50 67.00
Dec. 31	76.50 72.00	63.00 59.00	51.00 48.00	37.50 35.00	76.50 72.00	63.00 59.00
Jan. 31	68.00 64.00	54.50 51.00	42.50 40.00	29.00 27.00	68.00 64.00	54.50 51.00
Feb. 28	59.50 56.00	46.00 43.00	34.00 32.00	20.50 19.00	59.50 56.00	46.00 43.00
Mar. 31	51.00 48.00	37.50 35.00	25.50 24.00	12.00 11.00	51.00 48.00	37.50 35.00
Apr. 30	42.50 40.00	29.00 27.00	17.00 16.00	3.50 3.00	42.50 40.00	29.00 27.00
May. 31	34.00 32.00	20.50 19.00	8.50 8.00	0.00 0.00	34.00 32.00	20.50 19.00
Jun. 30	25.50 24.00	12.00 11.00			25.50 24.00	12.00 11.00
Jul. 31	17.00 16.00	3.50 3.00			17.00 16.00	3.50 3.00
Aug. 31	8.50 8.00	0.00 0.00			8.50 8.00	0.00 0.00

Refunds are based on the schedule.

Refunds will not be given unless identifiable remnants of the permit (s) are presented at the time of the refund request.

Additional Permits (after two)	\$2.00
Replacement Permits w/identifiable remnants	
Non-transferable permit (w/identifiable remnants)	\$2.00
Transferable permit – 1 st Replacement	\$5.00
Transferable permit – 2 nd Replacement	\$10.00
Temporary Permits (Non-Refundable)	
Commuter Area Parking per Week	\$2.00
Faculty/Staff Area Parking per Week	\$3.00
Reserved Space per Week	\$6.00

Investment Policy Statement for the Short/Intermediate Term Investment Fund

Proposed adoption of a new policy to replace the existing policy in whole

The Short/Intermediate Term Investment Fund (SITIF) is the investment portfolio comprised of Texas Tech University System's operating funds. Over the last ten years, it has grown steadily from the \$300 million level to the \$700 million level. It currently totals around \$780 million.

With this core growth in the fund, a portion of the SITIF can be invested in assets that have a greater potential for long-term return than the fixed income investments currently comprising the Fund. This new policy separates the SITIF into 3 separate pools: the Cash Pool, the Short Term Pool, and the Intermediate Pool.

The Cash & Short Term Pools will be invested in assets similar to those specified in the current policy, money market funds & United States government and agency fixed income securities. The Intermediate Pool will invest in a wide range of asset classes, including public equities, corporate bonds (both investment grade & high yield), foreign bonds, and hedge funds. Private equity and similar illiquid vehicles are considered inappropriate for this pool, given their illiquidity, as are hedge funds with anything more than annual redemption provisions.

These investments will be made with external investment managers, similar to the investment of the Long Term Investment Fund (LTIF). Also like the LTIF, an investment consultant will be utilized for guidance in developing asset allocation, choosing & evaluating external managers, and performance measurement.

Implementation & administration of the new policy will be the responsibility of the Associate Vice Chancellor & Chief Investment Officer (CIO), under supervision of the CFO. Additionally, an Operating Funds Investment Committee will be responsible for approving changes in asset allocation, policy, and investment manager selection & termination. The CIO & CFO are permanent members of the Committee, with the three CFOs of the component institutions currently members as well.

With these changes in the management of the SITIF, the entire policy needs to be replaced, instead of editing the current policy.

Texas Tech University System

INVESTMENT POLICY STATEMENT

Short/Intermediate Term Investment Fund

Section 1 Scope.

This policy statement shall guide the investment of the subset of institutional funds known as the Short/Intermediate Term Investment Fund ("SITIF") of the Texas Tech University System ("TTU system"). As a pooled fund for the collective investment of operating funds, the SITIF will consolidate cash and reserve balances to optimize system-wide liquidity management, improve diversification and increase efficiencies with regard to investment pricing, custody and administration.

All institutional funds not invested in the Long Term Investment Fund ("LTIF") will be invested in accordance with this policy statement, excluding bond proceeds and certain gifted assets.

Section 2 Roles and Responsibilities.

- 2.1 **Board of Regents (the "Board").** The Board will establish investment policies, return objectives, risk tolerance, broad asset allocation ranges and monitor performance. In addition, the Board will hire consultants, as necessary, to advise on the management of these funds. Authority to manage the SITIF in accordance with this policy is granted to the Vice Chancellor & Chief Financial Officer of the TTU system.
- 2.2 **Vice Chancellor & Chief Financial Officer of the TTU system ("CFO").** The CFO shall manage all operating funds in accordance with this policy under the oversight of the Finance and Administration Committee of the Board. The CFO is responsible for all cash management activities and is authorized to set asset allocation targets within pre-approved ranges, select and terminate external investment managers, and execute security transactions. The CFO shall delegate certain responsibilities for cash management and investment transactions to the Associate Vice Chancellor & Chief Investment Officer.

At his or her discretion, the CFO can establish an Operating Funds Investment Committee, comprised of financial officers from various system components. This committee will provide advice, guidance and oversight for the management of operating funds.

- 2.3 **Operating Funds Investment Committee.** The Operating Funds Investment Committee will meet periodically to provide guidance and oversight regarding investment policy and strategic direction. Also, the committee must approve staff recommendations on asset allocation, investment structure, and external investment manager selection and termination.

The CFO and Associate Vice Chancellor & Chief Investment Officer will be permanent members of the Operating Funds Investment Committee. Other members will be appointed at the discretion of the CFO.

- 2.4 **Associate Vice Chancellor & Chief Investment Officer (“CIO”).** The CIO, under the supervision of the CFO, is charged with implementing and administering this investment policy statement. The CIO is responsible for day-to-day portfolio management activities, investment manager recommendations, and operating procedures. In addition, the CIO shall be responsible for:
- a. Monitoring external and internal asset managers.
 - b. Recommending new investment managers to the CFO and Operating Funds Investment Committee.
 - c. Evaluating the effectiveness of policies, procedures, objectives and strategy, and proposing, when appropriate, modifications for recommendation to the Operating Funds Investment Committee and the Board.
 - d. Providing quarterly reports to the Finance and Administration Committee of the Board.
- 2.5 **Investment Consultant.** The investment consultant’s primary responsibility is to provide independent information and advice to the Board, CFO, Operating Funds Investment Committee, CIO and staff. Within its broad scope of services, the consultant will focus on the following:
- a. Investment Policy Development
 - b. Strategic Asset Allocation Studies
 - c. External Investment Manager Due Diligence
 - d. Monitor Investment Performance
 - e. Performance Measurement and Reporting
- 2.6 **External Investment Managers.** External investment managers will invest SITIF assets in accordance with established guidelines but will apply their own judgments regarding security selection. External investment managers will be given full discretion, within established guidelines and policy limits, to select individual securities and diversify their portfolios.

Section 3 Investment Objectives.

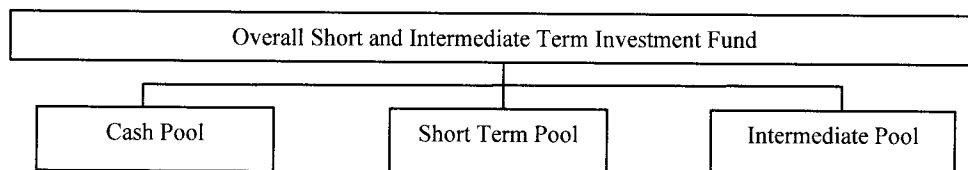
The investment of funds for the SITIF shall provide incremental return to assist in meeting the operating needs of the TTU system. The SITIF shall employ a total return philosophy. Under such a concept, realized gains and losses will be recorded.

3.1 Investment objectives of the SITIF.

- a. The investment of funds shall consider asset diversification, total return, suitability, and the experience, quality and capability of investment personnel. It will be governed by the following investment objectives, in the following order of priority:
 - (1) preservation and safety of principal;
 - (2) liquidity; and
 - (3) return.
- b. In determining whether the objectives in Section 3.1.a have been met, the following shall be taken into consideration:
 - (1) The investment of all funds rather than a consideration as to the prudence of a single investment; and
 - (2) Whether the investment decision was consistent with this written policy.

Section 4 Investment Structure.

SITIF assets will be segmented into three tiers of liquidity based on the cash flow requirements of the TTU system.



The approved liquidity tiers and a general investment strategy for each are as follows:

- 4.1 **Cash Pool (Tier 1).** The cash pool is designed to meet the current operating needs of the TTU system. This tier is expected to offer the highest level of liquidity. Funds should be available on a daily basis. These funds will be invested primarily in high quality money market funds or other instruments widely considered as cash equivalents, such as collateralized bank deposits, local government investment pools, and fully collateralized repurchase agreements.
- 4.2 **Short Term Pool (Tier 2).** The short term pool is a contingency fund designed to provide a margin of safety in the unlikely event that the cash pool is insufficient to

meet any current or unplanned expenditures. A secondary objective is to provide enhanced financial flexibility during any unexpected market disruptions, when commingled funds can be susceptible to redemption risk. This tier will seek preservation of capital and incremental investment income above money market fund yields. These funds will be invested only in fixed income securities issued by the United States government or its agencies and instrumentalities or the highest quality commercial paper. Only securities with maturities ranging between overnight and three years are eligible.

- 4.3 **Intermediate Pool (Tier 3).** The intermediate pool is a longer-term reserve fund to cover the needs of the TTU system over a time horizon of five years or greater. As such, these assets will be invested with a total return objective. This pool has an investment objective of growth with income and will be invested in a diversified asset mix of liquid or semi-liquid securities. This pool will be more broadly diversified than either the cash pool or the short term pool and will be structured to generate a higher return over longer periods while remaining liquid enough to serve as a source of funds under extreme circumstances. Because of the very low likelihood that these funds would be needed to meet cash flow requirements, a greater degree of principal risk is acceptable in order to obtain a higher return.

The intermediate pool may be invested in any asset classes approved by the CFO and Operating Funds Investment Committee.

The intermediate pool, where possible and appropriate, can use the same external investment managers as the LTIF to take advantage of economies of scale and to achieve the most efficient use of staff resources. However, given the need for greater liquidity, commingled funds with illiquid assets and lock-up periods longer than one year are inappropriate for this tier.

Section 5 Asset Allocation.

Asset allocation is the primary determinant of investment performance and, subject to the ranges specified herein, is the responsibility of the CFO, in consultation with the Operating Funds Investment Committee. Changes to the asset allocation ranges and limitations are the responsibility of the Board and may be changed from time to time based on the economic and investment outlook.

- 5.1 **Allocation of Assets by Pool.** The allocation of operating funds among the cash pool, short term pool and intermediate pool is the responsibility of the CFO.

5.2 Target Asset Allocation and Permissible Ranges.

Table 1 – Asset Allocation by Pool

Segments	Target Allocation	Permissible Ranges
Cash Pool	30%	15% - 45%
Short Term Pool	30%	15% - 45%
Intermediate Pool	40%	25% - 55%

- 5.3 **Changes to Asset Allocation.** The Board will approve any changes to the permissible ranges for each segment. The CFO is responsible for determining the appropriate asset allocation within each pool.

Section 6 Rebalancing.

6.1 Rebalancing.

- a. It is the intent of the Board that the asset allocation for the SITIF remain within the permissible ranges and that the portfolio shall be rebalanced when the allocation deviates significantly from these ranges. Contributions to the SITIF should be applied to, and payments by the SITIF withdrawn from, asset classes in such a way so as to bring the asset allocation back toward its target ranges.
- b. The minimum and maximum allocations should not be exceeded, except in unusual circumstances. Rebalancing may occur before these limits.

Section 7 Guidelines for Investments.

In today's rapidly changing and complex financial world, no list of types of categories of investments can provide continuously adequate guidance for achieving investment objectives. Any such list is likely to be too inflexible to be suitable for all market environments in which investment decisions must be made. Therefore, it is the process by which investment strategies and decisions are developed, analyzed, adopted, implemented and monitored, and the overall manner in which investment risk is managed, which determines whether an appropriate standard of reasonableness, care and prudence has been met for these investments.

The following list is indicative of the investment classes which are appropriate for each pool based on return objectives and liquidity requirements. It should not be construed as an exhaustive list of "allowable" asset types. Security types and/or strategies not specifically enumerated, but which the Operating Funds Investment Committee determine are appropriate, may also be held.

- 7.1 **Cash Pool.** The cash pool will be invested primarily in money market funds and other cash instruments:
- a. Any money market fund or mutual fund that is AAA rated, or its equivalent, by at least two nationally recognized rating services. All funds in this category must comply with the diversification, quality, liquidity and maturity requirements of SEC regulation 2a-7 under the Investment Company Act of 1940.
 - b. Collateralized bank deposits with a state or national bank domiciled in the State of Texas, provided:
 - (1) Such deposits must be insured by the Federal Deposit Insurance Corporation or its successor, with the remainder fully collateralized as required in the *Texas Education Code*, except that surety bonds are not authorized as collateral. The pledged collateral shall be placed in a custodian bank or banks named by the TTU system. Deposits will be collateralized in an amount equal to or greater than 102% of the amount of funds on deposit at the bank. In no event will the custodian be affiliated with the depository bank.
 - (2) On any given day, no depository bank shall have SITIF funds on deposit in an amount that exceeds any one of the following limits:
 - (a) 25% of the total funds available for investment by the TTU system; or
 - (b) based upon the bank's latest regularly published statement of financial condition: 15% of its total deposits; or an amount equal to the sum of its capital, permanent surplus, retained earnings, and reserves.
 - (3) The limitations in Section 7.1.b of this policy shall not be construed to establish a commitment and/or guarantee on the part of the TTU system to deposit any particular amount in any one bank.
 - c. Local government investment pools, which are specialized money market funds designed to offer a convenient and cost-effective investment vehicle for public entities.
 - d. Repurchase agreements
 - (1) For the purpose of this policy, a repurchase agreement is an investment transaction between an investor and a bank or securities dealer, in which the bank or dealer agrees to sell a particular instrument to the investor and simultaneously agrees to repurchase that investment at a certain date in the future at a market value of not less than the principal amount of the funds disbursed.

- (2) A fully collateralized repurchase agreement is an authorized investment if the repurchase agreement is secured by U.S. Government Securities and require the securities being purchased to be pledged to the TTU system and deposited at the time the investment is made with a third party selected and approved by TTU system. The value of all collateral shall be maintained at 102% of the notional value of the repurchase agreement (valued daily). Repurchase agreements must be placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in Texas.
- (3) There shall be no limitation on the amount invested, provided the vehicle is collateralized by U.S. government securities.
- (4) Reverse repurchase agreements are not permitted.

7.2 **Short Term Pool.** The short term pool will be invested in the following types of securities with maturities of 36 months or less.

- a. Obligations issued or guaranteed by the United States Federal Government, United States Federal Agencies or United States government-sponsored corporations and agencies.
- b. "Prime quality" commercial paper with a maturity of one year or less, issued by domestic corporations (corporations organized and operating under the laws of the United States or any state thereof) provided that the issuing corporation, or its guarantor, has a short-term debt rating of no less than "A-1" (or its equivalent) by at least two of the national rating services.
- c. The weighted average duration of the short term pool should be 24 months or less.

7.3 **Intermediate Pool.** The intermediate pool will be structured as a total return portfolio. The investment strategy for this pool is that its time horizon, and flexibility, is such as to permit investments in a diversified mix of assets that will collectively offer greater returns than short term fixed income securities. The goal is to diversify investments across multiple asset classes, including equities, which will enhance total return over the long term, while avoiding undue risk concentrations in any single asset class or investment category.

The assets of the intermediate pool will be invested through external managers and/or commingled funds approved by the Operating Funds Investment Committee. The CIO shall develop investment management guidelines for each external investment manager.

All major sectors of the capital markets, with the exception of private equity, should be considered eligible for inclusion in the intermediate pool to diversify and minimize overall risk. Such asset classes may include, but are not limited to, cash instruments, publicly traded equities (U.S. equity, Non-U.S. equity and Emerging Markets equity), U.S. fixed income, Non-U.S. fixed income, high yield, convertible debt, inflation-

linked bonds, emerging market debt, publicly traded real estate securities and alternative investments (hedge funds and commodities).

The Operating Funds Investment Committee may select any asset class or investment category it believes is appropriate for the intermediate pool, subject to the return objectives, risk tolerance and liquidity needs of the overall SITIF.

A report shall be provided each month to the Finance and Administration Committee of the Board of Regents. This report should provide information on actual asset allocation, asset allocation target, and manager performance.

Section 8 Use of Pooled Funds.

The use of pooled funds (e.g. commingled funds, mutual funds, common trust funds, etc.) is permitted when it is deemed to be in the best interest of the TTU system. These investment vehicles may have investment guidelines that are different than those described in the SITIF policy statement. In these cases, the CFO and CIO are authorized to review and approve the investment documents, and these guidelines supersede those of the TTU system.

Section 9 Performance Benchmarks.

A customized total portfolio benchmark will be designed by the investment consultant to measure the overall performance of the SITIF. This benchmark will blend the returns of the three benchmarks specified below, weighted according to the target allocation for each respective tier.

Table 2 – Asset Class Performance Benchmarks

Segments	Benchmark
Cash Pool	Barclays Capital 1-3 Month U.S. Treasury Bill Index
Short Term Pool	Barclays Capital 1-3 Year U.S. Treasury Bond Index
Intermediate Pool	Customized Benchmark

9.1 Return objectives.

- a. The total return goal for each category of investments is expected to match or exceed the performance of the appropriate benchmark index over a rolling three-year period.
- b. The performance of each investment manager will be evaluated against a comparable peer group and should rank above the median of that peer group over a rolling three-year period.

Section 10 Reporting.

The CIO will prepare quarterly investment reports, which will be submitted to the CFO, Operating Funds Investment Committee and the Finance and Administration Committee of the Board. The reports will summarize asset allocation, investment holdings, liquidity, performance, and risk characteristics.

Section 11 Selection of Investment Managers.

11.1 **External Investment Managers.** The CFO can appoint external investment managers to invest the SITIF assets under the terms of this policy. Investment managers will be delegated with discretion to manage the assigned assets to best achieve the objectives of the SITIF. Any investment manager hired to invest SITIF assets shall be a registered investment advisor under the Investment Advisors Act of 1940, or qualify to be exempt from registration.

11.2 **Manager Selection.** The manager selection process should incorporate review and analysis of the following factors:

- a. Ability of the firm to achieve SITIF return and risk objectives.
- b. Length and quality of experience of key investment professionals.
- c. Long-term track record evaluated on both a risk and return basis.
- d. Consistency of investment strategy and results.
- e. Historical growth of, and future plans for, assets under management.
- f. Confidence that past performance can be sustained in the future.
- g. Existence of a clear, concise and effective decision-making process.
- h. Risk management tools and systems.
- i. Sufficient organizational depth and continuity of personnel.
- j. Adequate reporting, administration and back-office support.

Section 12 Responsibilities of Investment Managers.

- 12.1 Invest the assets of the TTU system with the care, skill, prudence and diligence that a prudent professional investment manager, familiar with such matters and acting in like capacity, would use in the investment of such assets, consistent with the guidelines outlined herein.
- 12.2 Adhere to the investment policies and guidelines prescribed by the TTU system and act in the best interest of the TTU system.
- 12.3 Each investment manager shall have full investment discretion with regard to security selection, consistent with this policy and the manager's established guidelines.
- 12.4 Make no material departures from the strategy for which the manager was hired.
- 12.5 Inform the CIO about all significant matters pertaining to the investment of TTU system assets. These matters include the following:
 - a. Substantive changes in investment strategy or portfolio structure.
 - b. Significant changes in ownership, affiliations, organizational structure, financial condition and professional staffing of the investment management organization.
 - c. Any regulatory actions being pursued or taken against the firm or any of its employees.
- 12.6 All investment managers must report their performance on a monthly basis, and the reporting methodology must be in compliance with the standards outlined by the CFA Institute.
- 12.7 Seek best price/execution when purchasing or selling securities at all times. Each investment manager must recognize that brokerage is an asset of the TTU system, not the investment manager. Also, investment managers must disclose any affiliated brokerage relationships.
- 12.8 Comply with CFA Institute Guidelines on Soft Dollar Standards.
- 12.9 Vote all proxies after careful assessment of the issues involved, with particular emphasis on items that might reduce the economic value of stockholders' rights of ownership and thereby adversely impact the performance of the TTU system's assets.
- 12.10 Meet with the CIO and other investment staff on a regular basis, either in person or by teleconference.
- 12.11 Provide the number of new clients and clients that have terminated on a quarterly basis.

- 12.12 Securities or positions in a single company or issuer must not exceed 10% of the investment manager's portfolio measured at market value. However, money market funds and obligations issued by the U.S. federal government are exempt from this restriction.
- 12.13 Securities or positions in any one industry should not exceed 25% of the investment manager's portfolio at market value.
- 12.14 The market value of any single investment manager account may not exceed 10% of the total SITIF.
- 12.15 Currency hedging decisions are at the discretion of the manager.

Section 13 Spending Policy.

- 13.1 The Board recognizes the need for distributions to institutional funds comprising the SITIF. Distributions are to be made on a monthly basis.
- 13.2 For the Cash and Short Term pools of the SITIF, funds to be distributed will be current income earned on an accrual basis.
- 13.3 For the Intermediate pool of the SITIF, a spending percentage will have to be applied as it is managed on a total return basis. The following spending policy reflects an objective to distribute as much total return as is consistent with overall investment objectives defined herein while protecting the inflation-adjusted value of the principal. The following factors are considered in the spending policy:
 - a. the duration and preservation of the Intermediate pool portion;
 - b. the purposes of the TTU system and the Intermediate pool portion;
 - c. general economic conditions;
 - d. the possible effect of inflation or deflation;
 - e. the expected total return from income and the appreciation of investments;
 - f. other resources of the TTU system; and
 - g. the overall investment policy.
- 13.4 In order to provide for stability and predictability in distributions, funds to be distributed from the Intermediate pool will be based on an average of market value. Average market value will be determined at each month-end based on the number of months from inception of the Intermediate pool, until the number of months reaches 36. From that point forward, the average will be a 36-month rolling average.

To provide for timely distributions coinciding with the closing of monthly accounting periods and account for when investment manager statements are normally received, the current month's market value will be determined with a one-month lag after accounting for cash inflows/outflows to the Intermediate pool.

- 13.5 The annual spending percentage applied to average market value shall not exceed 6% nor be less than 2%. The initial annual spending percentage is set at 3.0% and will be applied monthly by dividing the percentage by 12. The annual spending percentage will be reviewed and set each year by the Operating Funds Investment Committee based on inflation expectations and expected return.

Section 14 Management Fee.

- 14.1 The TTU system will assess and retain an investment management fee at the annual rate of 0.1% of the average market value of the SITIF. In determining average market value, the month-end values of the Cash and Short Term portions will be added to the average market value of the Intermediate pool portion used for the spending calculation. Average market value will be determined at each month-end based on the number of months from inception of the Intermediate pool, until the number of months reaches 36. From that point forward, the average will be a 36-month rolling average.
- 14.2 The fee will be assessed on a quarterly basis. The fee rate will be reviewed annually, with any recommended changes submitted to the Board for approval.

Section 15 Securities Lending.

The SITIF may not participate in securities lending unless approved by the Operating Funds Investment Committee. Commingled funds are exempt from this restriction.

Section 16 Amendment of Investment Policy Statement.

The Board will review and, if necessary, update the SITIF investment policy statement on an annual basis.

Section 17 Effective Date.

This investment policy statement was approved by the Board on _____ and by the Texas Tech Foundation, Inc. on _____.

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2012

Board Minutes
March 1-2, 2012
Attachment 22
Page 1 of 2

PRIORITY	ENTITY	AUDIT AREA		BUDGETED HOURS	BUDGET ADJUSTMENTS	STATUS AS OF FEB 18	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
		TOTAL ENGAGEMENT HOURS AVAILABLE		18,650					
		REQUIRED AUDITS							
Required	ALL	State Auditor's Office and Comptroller's Office Misc. Projects	Miscellaneous (assist)	20	(11)				9
		TTU: 2011 Statewide Single Audit--Federal Portion (A-133 Audit)	Fin/Compliance (assist)		3	In Progress	2	1	0
		ASU: 2011 Statewide Single Audit--Federal Portion (A-133 Audit)	Fin/Compliance (assist)		8	In Progress	7	1	0
		TTUS: State Comptroller's Office Post-Payment Audit	Fin/Compliance (assist)			Complete			0
Required	TTUS	Texas Tech University Foundation	Financial (assist)	120		Complete	105		15
Required	TTUS	Regents, Chancellor, & Presidents Travel and Credit Cards	Compliance (assist)	20		Complete	32		(12)
Required	TTUS	Assessment of Risk Management Processes	Risk Management	200					200
Required	TTUS	Office of Audit Services Annual Report	Compliance	30		Complete	23		7
Required	TTUS	Office of Audit Services Annual Plan	Compliance	40					40
Required	TTUS	Office of Audit Services GAGAS Quality Assurance Activities Review	Compliance	10					10
Required	TTUS	Office of Audit Services Self-Assessment	Compliance	120		In Progress	76	44	0
Required	TTUS	Office of Audit Services Peer Review	Compliance	80		In Progress	2	78	0
Required	TTUS	Multihazard Emergency Plan Safety and Security Audit	Compliance	150					150
Required	TTU	NCAA Rules Compliance Program	Compliance	400					400
Required	TTU	NCAA Required Financial Review	Financial (assist)	175		Complete	178		(3)
Required	TTU	Texas Tech Public Media Financial Statement Audit	Financial (assist)	300		Complete	354		(54)
Required	TTU	KTXT-TV Financial Statement Audit	Financial (assist)	5		Complete	8		(3)
Required	TTU	Football Attendance Certification	Compliance	10		Complete	5		5
Required	TTU	Time and Effort Certification Processes	Compliance	200		In Progress	155	45	0
Required	HSC	Texas Higher Education Coordinating Board Residency Grants	Compliance	80		Complete	115		(35)
Required	HSC	Correctional Managed Health Care Committee Contract	Compliance	200	(200)	To Special			0
Required	HSC	Tx Higher Education Coordinating Board Nursing Shortage Grant	Compliance	10					10
Required	HSC	Time and Effort Certification Processes	Compliance	200		In Progress	79	121	0
Required	ASU	Carr Foundation	Financial (assist)	10		Complete			10
Required	ASU	Investments	Compliance	150	(150)	Cancelled			0
		TOTALS FOR REQUIRED AUDITS		2,530	(350)		1,141	290	749
		AUDITS IN PROGRESS AT AUGUST 1, 2011							
Prior Year	TTU & HSC	State Comptroller's Office Post-Payment Audits	Fin/Compliance (assist)	5		In Progress	1	4	0
Prior Year	TTU	Tx Higher Education Coordinating Board--State Financial Aid Grants	Fin/Compliance (assist)	5		Complete			5
Prior Year	TTU	Academic Department Reconciliation Processes	Management Advisory	200		In Progress	13	10	177
Prior Year	TTU	Restricted Research Expenditures--FY 2011	Financial/Compliance	500		Complete	517		(17)
Prior Year	TTU	Athletics Financial Processes	Financial/Operational	375	350	Complete	1,013		(288)
Prior Year	HSC	Lubbock School of Medicine	Financial/Operational	100		Complete	271		(171)
Prior Year	HSC	Information Technology Governance	Governance/IT	300		Complete	495		(195)
Prior Year	HSC	El Paso Department of Internal Medicine	Financial/Compliance	100		On Hold	29	71	0
Prior Year	HSC	South Plains Oncology Consortium	Financial/Compliance	250		Complete	284		(34)
Prior Year	HSC	El Paso Department of Surgery	Financial/Compliance	50		In Progress	191	40	(181)
Prior Year	ASU	Instructional Enhancement Fee	Financial/Compliance	75		Complete	105		(30)
Prior Year	ASU	College of Education	Financial/Operational	150		Complete	151		(1)
Prior Year	ALL	Wrap-up on Audits Included in August BOR Report		10		Complete	9		1
		TOTALS FOR AUDITS IN PROGRESS		2,120	350		3,079	125	(734)
		UNPLANNED SPECIAL PROJECTS AND INVESTIGATIONS							
		Total Hours Budgeted for Special Projects & Investigations		3,600	(3,060)				540
		IN PROGRESS AT AUGUST 1, 2011							
Special	HSC	El Paso Emergency Medicine Research Grant	Special		10	Complete	10		0
Special	HSC	El Paso Surgery Center	Investigation		1,538	In Progress	1,498	40	0
		BEGUN AFTER AUGUST 1, 2011							
Special	TTU & HSC	Fraud Monitoring Procedures--FY 2012	Special		958	Complete	958		0
Special		TTU: Procurement Cards in Biological Sciences	Special			Complete			
Special		TTU: Financial Processes in Electrical Engineering	Special			Complete			
Special	TTU	Donor Recognition Processes	Special		129	Complete	129		0
Special	HSC	School of Medicine FQHC Risk Assessment	Special		86	Complete	86		0
Special	HSC	Correctional Managed Health Care Committee Contract	Investigation		300	In Progress	120	180	0
Special	ALL	Miscellaneous Hotline Projects	Special		39	In Progress	39		0
		SPECIAL PROJECTS AND INVESTIGATIONS TOTALS		3,600	3,060		2,840	220	540
		HIGHEST PRIORITY							
	TTUS	Tech Enterprise Account Management (TEAM App) System Security	IT Controls	525		In Progress	43	482	0
	TTUS	Construction Project Expenses	Financial/Compliance	400		In Progress	15	385	0
	TTU	Nat'l Wind Resource Ctr / Nat'l Inst for Renewable Energy Funding	Financial/Compliance	300		In Progress	70	230	0
	TTU	Student Fees	Financial/Compliance	400	160	In Progress	465	95	0
	HSC	Contracting Processes	Operational/Controls	500					500
	HSC	Rural and Community Health	Financial/Compliance	500		In Progress	649	10	(159)
	HSC	El Paso Department of Psychiatry	Operational/Financial	325		In Progress	43	282	0
	HSC	El Paso Campuswide Claims Rejections	Operational	400					400
	ASU	Center for Security Studies	Operational/Financial	350	50	Complete	429		(29)
	ASU	Enrollment Management	Operational/Compliance	350					350
		HIGHEST PRIORITY TOTALS		4,050	210		1,714	1,484	1,062

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2012

Board Minutes
March 1-2, 2012
Attachment 22
Page 2 of 2

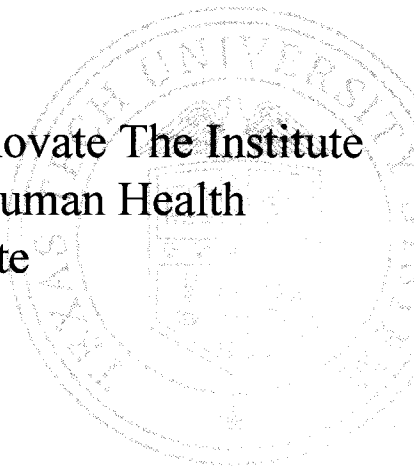
PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMTS	STATUS AS OF FEB 18	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
		MODERATE PRIORITY						
2	TTU	Responsibility Center Management	350					350
2	TTU	Physical Plant	400					400
2	TTU	Enrollment Management	400					400
2	HSC	Anita Thigpen Perry School of Nursing	450	50	In Progress	703	40	(243)
2	HSC	Lubbock Department of Surgery	400		On Hold	15	385	0
2	HSC	El Paso Department of Obstetrics & Gynecology	325					325
2	ASU	Hispanic Serving Institution (HSI) Federal Grant Program	250		Complete	211		39
2	ASU	Student Fees	350	15	In Progress	169	196	0
New	ASU	College of Business		325	In Progress	57	268	0
		MODERATE PRIORITY TOTALS	2,925	390		1,155	889	1,271
		LOWER PRIORITY						
3	ALL	Audit Report Follow-Up Procedures and Reporting	300		In Progress	213	87	0
3	TTU	Small Business Program (SBIR/STTR) Federal Grants	250					250
3	TTU	Student Business Services	400					400
3	HSC	Lubbock Department of Internal Medicine	400					400
3	HSC	Physical Plant	400		In Progress	49	351	0
3	HSC	El Paso Department of Family Medicine	325					325
3	HSC	El Paso Department of Medical Education	200					200
3	ASU	Office of Environmental Health, Safety and Risk Management	250					250
		LOWER PRIORITY TOTALS	2,525	-		262	438	1,825
		OTHER VALUE-ADDED WORK						
		Total Hours Budgeted for Other Value-Added Work	900	(446)				454
Other	TTUS	Fraud Prevention Training			Ongoing	28		
Other	TTUS	Cash Handling and Control Environment Training			Ongoing	13		
Other	TTUS	Enterprise Application Steering Committee			Ongoing			
Other	TTUS	Enterprise Application Council			Ongoing	5		
Other	TTUS	Enterprise Application Work Group			Ongoing			
Other	TTUS	Enterprise Risk Management			Ongoing			
Other	TTUS	Research Projects Executive Steering Committee			Ongoing			
Other	TTU	Institutional Compliance Committee			Ongoing			
Other	HSC	El Paso Electronic Medical Records			Ongoing			
Other	HSC	Institutional Compliance Working Committee			Ongoing	5		
Other	N/A	Texas Department of Public Safety Peer Review			Complete	3		
Other	N/A	Professional Organizations (ACUA, TACUA, IIA, TSCPA, SAIAF)			Ongoing	222		
Other	TTUS	Other Miscellaneous Projects			Ongoing	170		
		OTHER VALUE-ADDED WORK TOTALS	900	-		446	-	454
		TOTAL ENGAGEMENT HOURS	18,650	600		10,637	3,446	5,167
KEY								
	TTUS	Texas Tech University System and/or inclusive of multiple Texas Tech institutions						
	TTUSA	Texas Tech University System Administration						
	TTU	Texas Tech University						
	HSC	Texas Tech University Health Sciences Center						
	TTU & HSC	Areas with parallel functions or shared responsibility						
	ASU	Angelo State University						
	N/A	Work that is not attributable to a particular institution or campus						
Required	Audits that are mandated by law, Operating Policies, standards, contracts, etc. Will be performed based on timing of external deadlines.							
Prior Year	Engagements from prior year annual plan that were in progress at August 1. Goal is to complete them early in the year.							
Special	Unplanned special projects and investigations.							
1	Engagements that were deemed most critical per the risk assessment at August 1.							
2	Engagements that were deemed to be moderately critical per the risk assessment at August 1.							
3	Engagements that were deemed least critical per the risk assessment at August 1.							
4	Areas of exposure that need attention, but have not been included in the official plan because of resource constraints.							
Other	Other projects, including committee service, class development and instruction, professional organizations, etc.							

Texas Tech University

Item 1

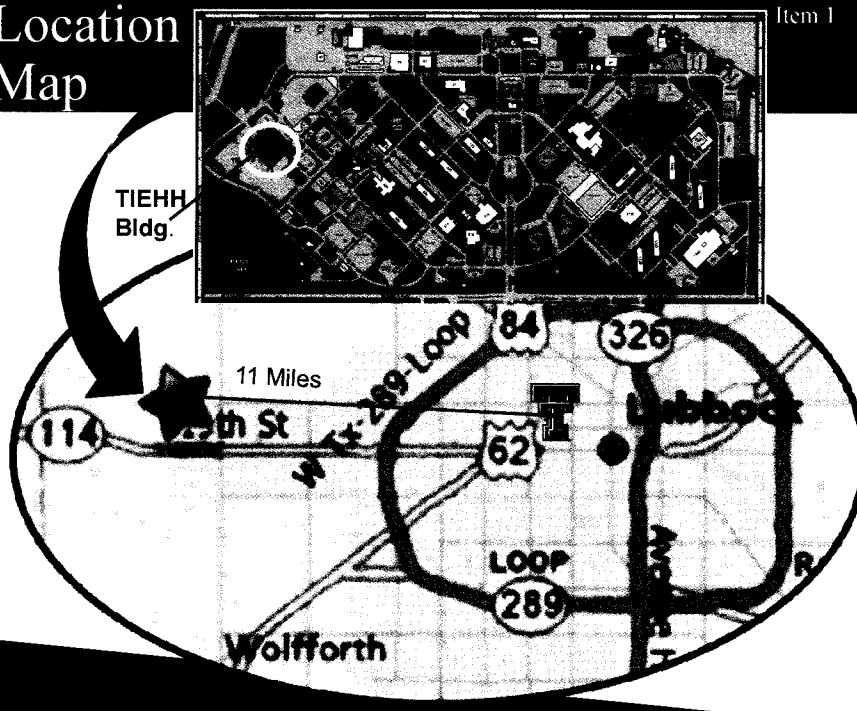
Approve a project to renovate The Institute
of Environmental and Human Health
Building to accommodate
a BSL-3 Laboratory

Michael S. Molina



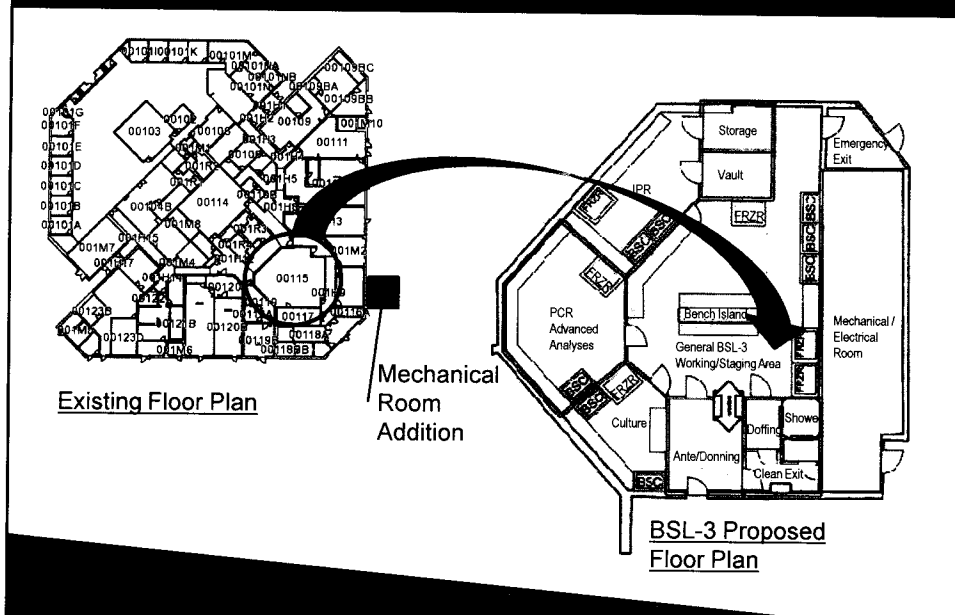
Location Map

Item 1



Proposed Floor Plan

Item 1



Scope of Work

Item 1

- Construct category 3 biological safety laboratory (BSL-3) at The Institute of Environmental and Human Health (TIEHH)
 - Renovate 1,500 SF for the laboratory
 - Construct 1,200 SF addition for mechanical components
 - Deconstruct and relocate the City of Lubbock's BSL-3 to the new site
- Waive public art and landscape enhancements
- Projected Completion Date – February 2013



Budget

Item 1

Total Project Budget	\$ 2,400,000
Construction	\$ 1,700,000
Professional Services	\$ 240,000
FF&E	\$ 80,000
Administrative Costs	\$ 20,000
BOR Directed Fees*	\$ 122,000
Contingency	\$ 238,000

** Public Art and Landscape Enhancement Fees Waived*



Recommendation

Item 1

- Approve a project to renovate space within The Institute of Environmental and Human Health (TIEHH) Building to establish a category 3 biological safety laboratory (BSL-3), with a project budget of \$2,400,000;
- Waive the board directed fees for public art and landscape enhancements associated with the project; and
- Award a construction contract
- The project will be funded through the Revenue Finance System repaid with Higher Education Assistance Funds (HEAF)

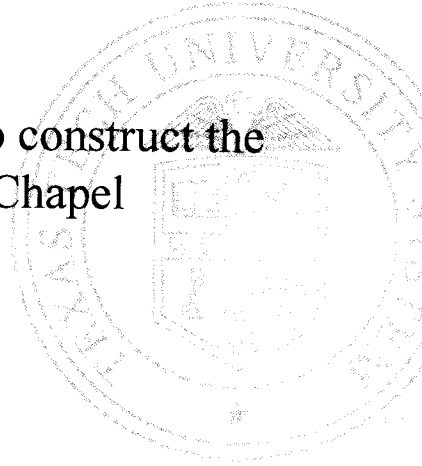


Texas Tech University

Item 2

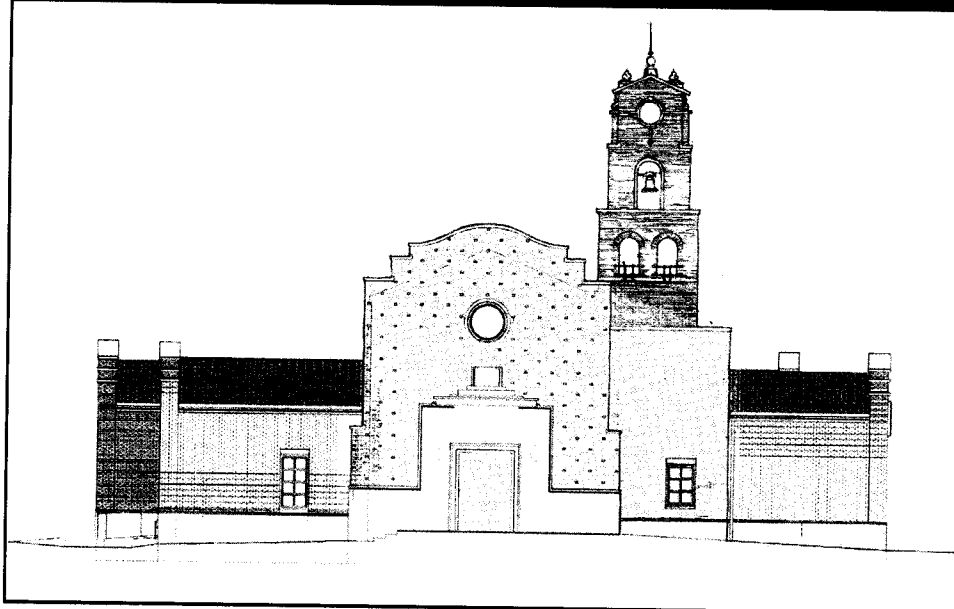
Re-Approve a project to construct the Texas Tech University Chapel

Michael S. Molina



West Facade Rendering

Item 2



Scope of Work

Item 2

- Additional scope of work:
 - Audio/Visual/Data package
 - Enhanced exterior lighting
 - Automated carillon system
 - Campanario enhancements
 - Four stone medallions
 - Stained glass windows



Revised Project Budget

Item 2

Project Budget	February 2011	March 2012
	\$ 3,000,000	\$ 3,464,447
Construction	\$ 2,380,500	\$ 2,921,797
Professional Services	\$ 250,435	\$ 289,418
FF&E	\$ 130,300	\$ 71,542
Administrative Costs	\$ 14,765	\$ 7,690
BOR Directed Fees	\$ 174,000	\$ 174,000
Contingency	\$ 50,000	\$ 0



Revised Project Budget

Item 2

Total Project Budget	\$ 3,464,447
Construction	\$ 2,921,797
Professional Services	\$ 289,418
FF&E	\$ 71,542
Administrative Costs	\$ 7,690
BOR Directed Fees	\$ 174,000
Contingency	\$ 0



Recommendation

Item 2

- Approve an increase to the project budget from \$3,000,000 to \$3,464,447 due to additional scope of work
- The project increase is funded with gifts and donations

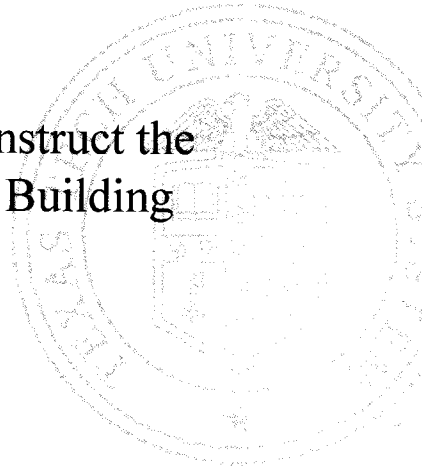


Texas Tech University

Item 3

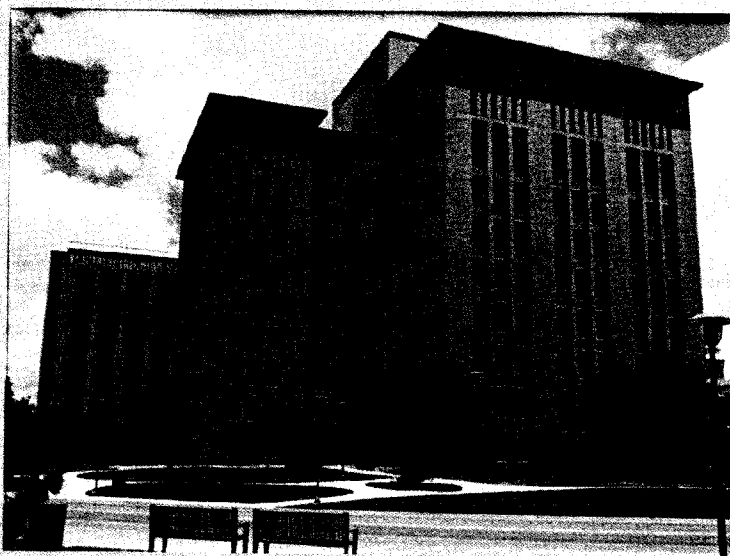
Approve a project to construct the College of Architecture Building Life Safety Upgrades

Michael S. Molina



College of Architecture Building

Item 3



Scope of Work

Item 3

- Provide life safety upgrades within the existing multi-story College of Architecture Building:
 - Automated fire sprinkler
 - Fire and smoke detection system
 - Notification system
 - Fire Pump
 - Control cabinet
 - Emergency generator
 - Selective asbestos abatement
 - HVAC components of the buildings infrastructure
- Comply with all applicable federal, state and local laws, regulations, and codes



Budget

Item 3

Total Project Budget	\$ 7,400,000
Construction	\$ 5,570,455
Professional Services	\$ 631,725
FF&E	\$ 52,000
Administrative Costs	\$ 84,500
BOR Directed Fees	\$ 501,723
Contingency	\$ 559,597



Recommendation

Item 3

- Approve a project to plan and design the College of Architecture Building Life Safety Upgrades, with a project budget of \$7,400,000; complete the contract documents; obtain project approval from the Texas Higher Education Coordinating Board; and award a construction contract
- The project will be funded through the Revenue Finance System repaid with Higher Education Assistance Funds (HEAF)

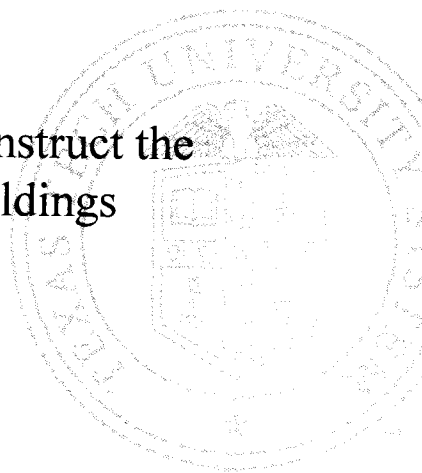


Texas Tech University

Item 4

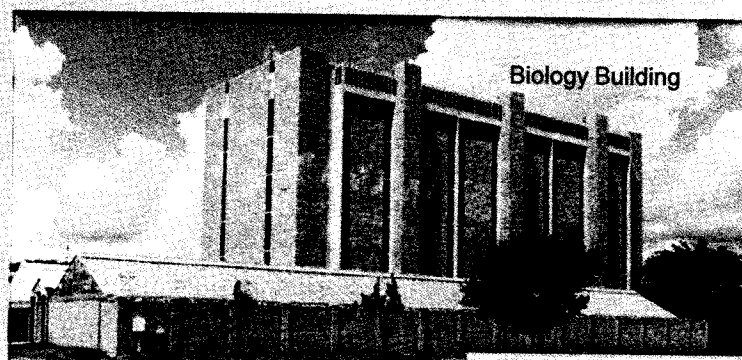
Approve a project to construct the Biological Sciences Buildings Life Safety Upgrade

Michael S. Molina

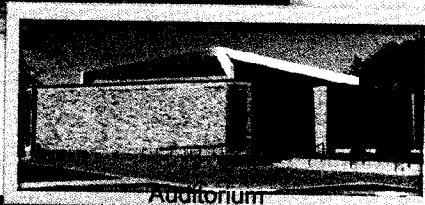


Biological Sciences Buildings

Item 4



Greenhouse



Scope of Work

Item 4

- Provide life safety upgrades to the Biology Building, Greenhouse and Auditorium:
 - Automated fire sprinkler
 - Fire and smoke detection system
 - Notification system
 - Fire Pump
 - Control cabinet
 - Emergency generator
 - Selective asbestos abatement
 - HVAC components of the buildings infrastructure
- Comply with all applicable federal, state and local laws, regulations, and codes



Budget

Item 4

Total Project Budget	\$ 8,300,000
Construction	\$ 6,421,034
Professional Services	\$ 628,525
FF&E	\$ 74,484
Administrative Costs	\$ 79,700
BOR Directed Fees	\$ 562,744
Contingency	\$ 533,513



Recommendation

Item 4

- Approve a project to plan and design the Biological Sciences Buildings Life Safety Upgrades, with a project budget of \$8,300,000; complete the contract documents; obtain project approval from the Texas Higher Education Coordinating Board; and award a construction contract
- The project will be funded through the Revenue Finance System repaid with Higher Education Assistance Funds (HEAF)



College of Mass Communications
Naming Opportunities
Board of Regents Approval

Donor funding the naming: **Name to be placed on the space**

VARIOUS FLOORS

Classrooms

1. Wendell Mayes Jr.: **Wendell Mayes Jr.**
2. Clint Formby: **Clint Formby**
3. R. King Nelson: **R. King Nelson**
4. Marie and Mike Parkinson: **Marie and Mike Parkinson**
5. Wayne Sellers: **Wayne Sellers**

Conference Rooms

1. Don Belding and Foote, Cone and Belding Advertising: **Don Belding**
(Room named prior to 2001. This space is comparable to the space named in the previous Mass Communications building.)
2. Nancy and Larry Beaulieu: **Larry Beaulieu**

Offices

1. Janet Wright and various donors: **Janet Wright**

FIRST FLOOR

Entry to Administrative Offices

1. Camille Keith: **Camille Keith & Carmen Keith Tidwell**

Career Center

1. Ray Moran and Ramar Communications: **Ray Moran**

Lecture Hall

1. Dr. Billy I. Ross and various donors: **Dr. Billy I. Ross**
(Room named prior to 2001. This space is comparable to the space named in the previous Mass Communications building.)

Administrative Office Suite

1. C.R. "Choc" Hutcheson: **C.R. "Choc" Hutcheson**

Interview Room

1. Telea J. & Paul K. Stafford: **Telea J. & Paul K. Stafford**

SECOND FLOOR

Entry to Administrative Offices

1. Tom Ward and Ann Ward: **Tom Ward and Ann Ward**

Newsroom Lab

1. Lubbock Avalanche-Journal: **Lubbock Avalanche-Journal**

Rotunda

1. Helen Jones Foundation: **Helen DeVitt Jones**

Reception Area

1. Dennis Harp and various donors: **Dennis Harp**

THIRD FLOOR

Entry to KTXT-FM Suite

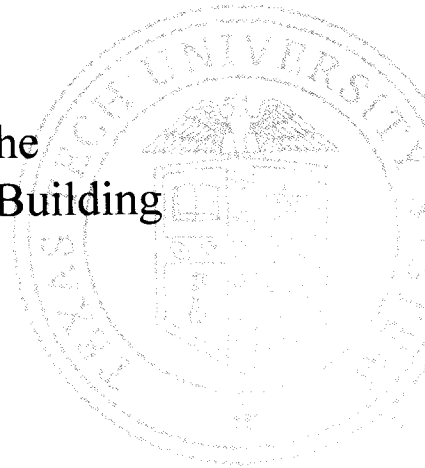
1. John Rafferty: **John Rafferty**

Item 6

Texas Tech University

Approve re-naming of the Mass Communications Building

Michael S. Molina



Item 6

Mass Communications



Engineering and Materials Research Center

Texas Tech University

Item 7

Approve re-naming of the KTXT-TV Building

Michael S. Molina



KTXT – TV Building

Item 7



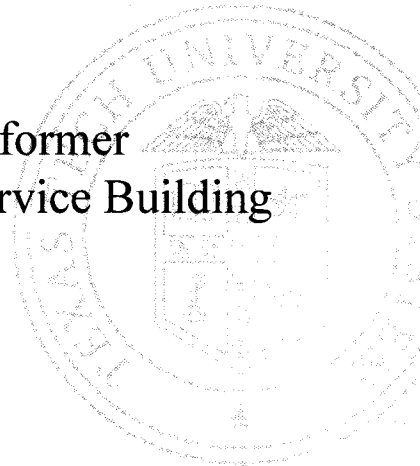
KTXT-TV/FM

Texas Tech University

Item 8

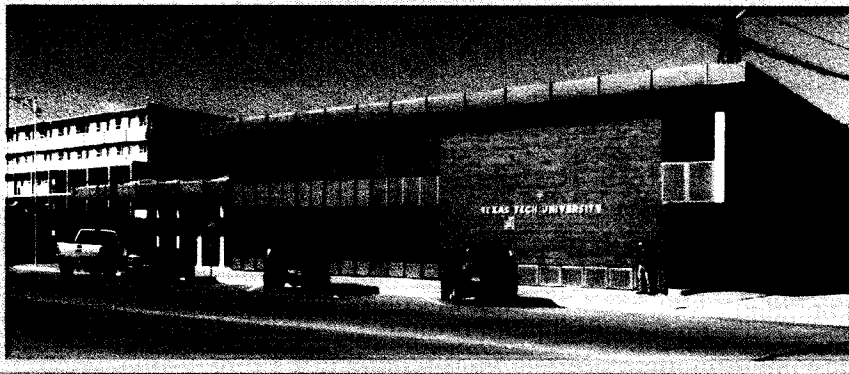
Approve naming of the former Southwestern Public Service Building

Michael S. Molina



Southwestern Public Service Building

Item 8



Texas Tech University Downtown Center



TTUS Design & Construction Review

Under Construction

March 2012

www.fpc.ttu.edu

Project	Cost	Status	Completion Date
TTU			
Rawls College of Business Administration	\$ 70,000,000	Under Construction	December 2011
Business Administration Building Renovations	\$ 25,000,000	Under Construction	September 2012
PrinTech Building Renovation (HESS Relocation)	\$ 7,200,000	Under Construction	August 2011/December 2011
Admin Bldg Abatement and Renovation	\$ 3,850,000	Under Construction	April 2012
Campus Chapel	\$ 3,000,000	Under Construction	June 2012
Boston Avenue Residence Hall and Dining Facility	\$ 45,000,000	Under Construction	August 2012
Rawls Course Clubhouse and Team Facility	\$ 3,700,000	Under Construction	September 2012
Texas Tech Baseball Park Improvements	\$ 5,000,000	Under Construction	February 2012
Softball Seating Expansion	\$ 257,136	Under Construction	February 2012
TTU Total	\$ 163,007,136		
ASU			
Plaza Verde Residence Hall Phase I (Design Phase I & II / Construct Phase I)	\$ 35,000,000	Under Construction	Sept 2011/Oct 2011/Jan 2012
ASU Total	\$ 35,000,000		
HSC			
Abilene School of Nursing	\$ 12,000,000	Under Construction	TBD
HSC Total	\$ 12,000,000		
Under Construction Grand Total	\$ 210,007,136		



TTUS Design & Construction Review

In Design
March 2012

www.fpc.ttu.edu

	<u>Project</u>	<u>Cost</u>	<u>Status</u>	<u>Completion Date</u>
TTU	Petroleum Engineering Bldg Renovation for Maddox Chairs	\$ 2,900,000	On Hold	TBD
	Admin Building 3rd Floor Interior Finish Out	\$ 2,000,000	Design In Progress	August 2012
	The Burkhardt Center for Autism Education and Research	\$ 10,000,000	Design In Progress	TBD
	Architecture Building Life Safety Upgrades	\$ 7,400,000	On Hold	TBD
	Biological Sciences Buildings Life Safety Upgrades	\$ 8,300,000	In Design	TBD
	Multi-Purpose Performance Studio	\$ 2,200,000	Design In Progress	TBD
	Petroleum Engineering Research Building	\$ 20,000,000	Stage I Design Budget	TBD
	System Office Relocation - Phase II	\$ 7,500,000	Planning in Progress	TBD
	University Data Center	\$ 20,000,000	On Hold	TBD
	TTU Total	\$ 80,300,000		
ASU	Concho Hall Abate/Demolish	\$ 2,500,000	On Hold	October 1, 2012
	ASU Total	\$ 2,500,000		
HSC		\$ -		
	HSC Total	\$ -		
	In Design Grand Total	\$ 82,800,000		



TTUS Design & Construction Review

Prospective
March 2012

www.fpc.ttu.edu

	<u>Project</u>	<u>Cost</u>	<u>Status</u>	<u>Completion Date</u>
TTU	Experimental Sciences Building II	\$ 87,750,000	Proposed	TBD
	Engineering Expansion/Renovation Phase II	\$ 90,000,000	Proposed	TBD
	Plant & Soil Sciences Building	\$ 15,000,000	Program Complete	TBD
	Mass Communication Building Renovation	\$ 15,000,000	On Hold	TBD
	College of Visual and Performing Arts	TBD	Proposed	TBD
	Soccer Indoor Facility	\$ 900,000	On Hold	TBD
	Human Sciences Life Safety Upgrades	\$ 6,000,000	On Hold	TBD
	TTU Total	\$ 214,650,000		
ASU	College of Nursing and Allied Health	\$ 16,200,000	Proposed	TBD
	Plaza Verde Residence Hall - Phase II	\$ 30,000,000	Proposed	TBD
	ASU Total	\$ 46,200,000		
HSC	Lubbock Education, Research & Technology Renovation	\$ 45,000,000	Proposed	TBD
	El Paso Medical Science Building II	\$ 65,000,000	Proposed	TBD
	El Paso Clinical Sciences Building	\$ 30,000,000	Proposed	TBD
	Permian Basin Academic Building	\$ 18,900,000	Proposed	TBD
	Amarillo Panhandle Clinical/Hospital Simulation Center	\$ 16,500,000	Proposed	TBD
	Amarillo Laura W. Bush Institute Renovations	\$ 12,800,000	Proposed	TBD
	HSC Total	\$ 188,200,000		
	Future Grand Total	\$ 449,050,000		



TTUS Design & Construction Review

Completed
March 2012

www.fpc.ttu.edu

Project	Cost	Status	Completion Date
NRHC North Addition	\$ 1,833,000	Complete	September 2011
NRHC Historic Preservation Building	\$ 664,721	Complete	September 2011
Art 3D Annex Finish Out (Sculpture)	\$ 3,800,000	Complete	August 2011
Experimental Science Bldg Build Out	\$ 12,100,000	Complete	July 2011
Jones AT&T Stadium East Side Expansion	\$ 34,630,000	Complete	January 2011
Jones AT&T Stadium North End Zone Expansion	\$ 6,000,000	Complete	January 2011
System Office Relocation (2nd Floor)	\$ 2,000,000	Complete	December 2010
Jones AT&T Stadium NEZ Facilities (Toilets & Concessions)	\$ 1,300,000	Complete	January 2011
Scholarship Donor Walk-Phase 2	\$ 50,000	Complete	March 2010
Softball Team Facility	\$ 3,000,000	Complete	February 2010
Pulse Power Lab	\$ 1,178,371	Complete	October 2009/February 2010
Soccer Team Facility	\$ 4,077,587	Complete	September 2009
Rawls CoBA Tunnel Project	\$ 1,700,000	Complete	October 2009
Horn/Knapp Window Replacement	\$ 2,500,000	Complete	November 2009
Memorial Circle Utility Tunnel Replacement	\$ 3,887,819	Complete	August 2009
Student Leisure Pool	\$ 8,250,000	Complete	May 2009
SPICE Chess Garden	\$ 71,000	Complete	July 2009
Thompson Gaston Demolition	\$ 2,071,218	Complete	March 2009
Engineering Expansion/Renovation Phase I	\$ 10,000,000	Complete	March 2009
Track Renovation/Relocation	\$ 4,000,000	Complete	May 2009
Softball Field Improvements	\$ 1,000,000	Complete	March 2009
Art 3D Annex Ceramics/Kiln Yard	\$ 1,556,937	Complete	October 2008
High Performance Research Computer Facility	\$ 1,800,000	Complete	September 2008
Sneed/Bledsoe HVAC Upgrade	\$ 6,000,000	Complete	August 2008
Bledsoe Window Replacement	\$ 1,000,000	Complete	August 2008

4th Street Sewer Upgrade	\$	560,000	Complete	October 2008
Mark & Becky Lanier Prof. Development Center	\$	13,665,000	Complete	April 2008
NCAA Soccer Complex	\$	1,998,000	Complete	August 2007
Art 3-D Annex	\$	8,603,315	Complete	September 2007
Outreach & Extended Studies Building	\$	8,000,000	Complete	October 2007
Softball Field Repairs	\$	509,055	Complete	September 2007
Discovery Mail	\$	1,167,698	Complete	July 2007
Student Wellness Center	\$	9,229,767	Complete	March 2007
CDRC / CSAR	\$	8,126,506	Complete	October 2006
Scholarship Donor Recognition Walk	\$	225,000	Complete	November 2006
Sneed/Gordon/Bledsoe LifeSafety Upgrades	\$	5,792,000	Complete	September 2006
Jones AT&T Stadium Field Improvements	\$	2,860,000	Complete	August 2006
Student Union Building Phase II B	\$	6,034,070	Complete	November 2006
Student Union Building Phase III	\$	1,299,043	Complete	July 2006
NRHC - Christine DeVitt Wing	\$	3,278,509	Complete	June 2006
Experimental Sciences Building	\$	36,702,120	Complete	March 2006
Texas Tech Parkway	\$	9,222,073	Complete	February 2006
Grover E. Murray Residence Hall	\$	24,613,235	Complete	January 2006
Animal and Food Sciences Building	\$	16,809,505	Complete	February 2006
Wall/Gates LifeSafety Upgrade	\$	3,094,012	Complete	January 2006
Student Parking Expansion	\$	660,000	Complete	October 2005
Student Union Bldg. Expansion/Renovation	\$	37,372,009	Complete	October 2003/February 2005
Museum NSRL Addition	\$	3,555,259	Complete	August 2005
Admin Building Stone Repair	\$	2,262,839	Complete	January 2005
Jones SBC Stadium Stage IIA /IIB	\$	53,713,138	Complete	May 2004/Sept 2004
Hulen Clement Fire Protection	\$	3,234,692	Complete	August 2004
Football Training Facility	\$	10,974,030	Complete	May 2004
Marsha Sharp Center for Student Athletes	\$	3,789,332	Complete	January 2004
The Rawls Course Support Facilities	\$	1,692,000	Complete	November 2003
Admin Building Roof Repairs	\$	827,901	Complete	November 2003
The Rawls Course	\$	9,013,000	Complete	August 2003

Horn/Knapp Fire Suppression	\$	3,026,015	Complete	December 2002
Campus Conference Bonfire Circle	\$	400,000	Complete	September 2002
English-Philosophy & Education Complex	\$	44,910,950	Complete	August 2002
Flint Avenue Parking Facility	\$	10,670,916	Complete	August 2002
Dan Law Field	\$	1,612,000	Complete	June 2002
Fuller Track Field House	\$	480,000	Complete	June 2002
Pfluger Fountain	\$	826,000	Complete	April 2002
Recreation Center Expansion/Renovation	\$	12,070,277	Complete	November 2001
Jones SBC Stadium Stage I	\$	22,000,000	Complete	September 2001
Frazier Plaza & Masked Rider Statue	\$	515,000	Complete	September 2001
Tennis-Softball Complex	\$	4,059,784	Complete	September 2001
Campus Fiber Optic Connection	\$	1,667,000	Complete	September 2001
West Hall/Visitors Center	\$	5,703,441	Complete	August 2001
Broadway Gatehouses	\$	816,000	Complete	August 2001
Marquee	\$	352,000	Complete	August 2001
Stangel/Murdough Fire Suppression	\$	1,616,293	Complete	August 2001
Chitwood/Weymouth Fire Suppression	\$	2,779,706	Complete	August 2000
TTU Total	\$	516,859,143		

Project

Cost

Status

Completion Date

Porter Henderson Library IT Commons Renovation	\$	4,380,000	Complete	December 2010
Recreation/Wellness Ctr & Center for Human Performance Expansion	\$	7,000,000	Under Construction	May 2011
Centennial Village Residence Hall	\$	28,215,000	Complete	August 2008/March 2009
University Hall/Abatement Demolition	\$	2,500,000	Complete	January 2010
UC Dining Services Expansion	\$	2,500,000	Complete	January 2009
ASU Total	\$	44,595,000		

The F. Marie Hall SimLife Center	\$	6,500,000	Complete	September 2010
4C Cancer Research Lab	\$	3,200,000	Complete	October 2010
Lubbock Memorial Garden	\$	181,130	Complete	January 2010
Amarillo School of Pharmacy Expansion	\$	8,010,000	Complete	November 2009

Amarillo Family Medicine Relocation	Complete	July 2009
Amarillo Research Building	Complete	March 2009
El Paso Vivarium Upgrade	Complete	December 2008
International Pain Center	Complete	November 2008
El Paso Strategic Space Study	Complete	TBD
El Paso - Archer Building Renovations	Complete	March 2008
Texas Tech Physicians Medical Pavilion	Complete	June 2006/Dec 2007
El Paso Medical Education Bldg.	Complete	November 2007
Abilene School of Pharmacy	Complete	July 2007
El Paso Medical Science Bldg. I Build Out	Complete	July 2006
Amarillo Campus Improvements	Complete	September 2006
HSC Roof Replacement	Complete	April 2006
The Larry Combest Health & Wellness Center	Complete	January 2006
El Paso Medical Science Bldg. I	Complete	February 2006
HSC Campus Infrastructure Improvement	Complete	January 2006
HSC El Paso Clinic Expansion/Renovation	Complete	February 2005
HSC El Paso Hydronic Pipe Replacement	Complete	February 2005
HSC Academic Classroom Bldg.	Complete	October 2003
HSC Synergistic Center	Complete	March 2003
Amarillo Academic/Clinic Facility	Complete	April 2002
Midland Physicians Assistant Building	Complete	August 2001
HSC Admin Relocation	Complete	March 2001
Odessa Clinic Renovation	Complete	September 2000
Communications Disorders Renovation	Complete	May 2000
HSC Total		\$ 255,505,200
Completed Total		\$ 816,959,343
TTUS Capital Project Total		\$ 1,558,816,479

Chancellor's Report
Texas Tech University System
Board of Regents Meeting
March 2, 2012

Chancellor Hance presented his report to the Board: "Angelo State and Texas Tech will have a 1.95 percent increase in tuition and fees. We are doing everything possible to keep costs down. If we had the Barnett Shale gas wells on our campus, as UT Arlington, we could be holding down tuition increases to zero percent as well. Just pray we hit oil or gas on our campus."

"I also wanted to comment on yesterday's financial services items. One area that has proven to be cost-effective is the implementation of the banner computer system. Also, regarding budget reductions, the changes made to our procurement practices have saved us significant resources. Mr. Brunjes presented to you the bond issue. This is also saving us significant funds. Turning to our investments, we feel like our Investment Advisory Committee has done an outstanding job. When the markets went south for everyone, we saw smaller losses. They work hard and do an outstanding job. The people on this committee are Texas Tech people or people who love Texas Tech. When this committee meets, the members pay their own expenses. I know that Regent Francis and Regent Anders are on that committee. This is just one more example of the team working together to produce great results for us. I am proud of all the committee members for their great efforts."

"I wanted to touch briefly on the National Research University Fund. Our research expenditures are up, and our journey to achieving Tier One status is going well. I feel like we should have a final word from the state auditor within the next few months. I would like to give a special thanks to Dr. Bailey and his staff, who have made a tremendous effort to see this through and ensure its success."

"As of February 29, 2012, approximately half way through the fiscal year, we have raised \$69 million. If we can keep up that fundraising pace, we should be in the \$130 to \$140 million range again this year."

"As far as yesterday's strategic planning retreat, it was an outstanding success, and I am proud of everyone who took part in it. This was a team effort, and the staff spent long hours putting together the retreat and meetings. I am very appreciative of all the staff, the presidents and all their people, who made this possible. I just want to say a special thank you to all of them."

"One last thing, this morning, as you may have noticed, Dr. Tim Hudson is not with us. He is in Jonesboro, Arkansas and will be announced this morning as the new president of Arkansas State University. We are very sad to lose such a tremendous person. We have had two people – Dr. Hudson and Dr. Michael Shonrock – receive presidencies in the last three months. I believe that speaks volumes about the work that is being done at Texas Tech as other institutions recognize that effort, our exemplary staff and recruit our people."

Chancellor Hance concluded his report.

President's Report
Texas Tech University
Board of Regents Meeting
March 2, 2012

Dr. Bailey presented his report to the Board: "Thank you, Mr. Chairman. I have a very brief report. I was not brief yesterday, but I will be brief today. First of all, you should have received an electronic copy of what we used to pass out as the *Accomplishments* newsletter. If you don't receive that, let me know and we'll make sure that you get the electronic version of that. I have already mentioned to you earlier the accomplishments of our judging teams. At virtually every meeting, we could go through and list additional accomplishments they had.

"Finally, you should be getting an electronic version of our annual report—the *President's Report*, that's done every year. This should come out at the first part of April and the timing of this—it should come out just before presidents and provosts receive their *U.S. News and World Report* forms to fill out rankings. We try to time that. The report last year was sent electronically as well. If you don't receive that please let us know. We almost never get feedback on those from other presidents or provosts, but I got letters from the president at Virginia, Harvard, and half a dozen other institutions about things that are happening at Texas Tech. So, the good things that are happening here are becoming known nationally and if you don't receive that annual report please let me know."

Dr. Bailey stated that was the conclusion of his report.

SGA President's Report
Texas Tech University
Board of Regents Meeting
March 2, 2012

Tyler Patton presented his report to the Board: "This is the last meeting for Mike Uryasz and me. I feel like it hasn't really been a year but I guess it has. At the end of our presentation, I'll make an introduction. We have a special guest from our office who I would like you to meet. You will be working with him for another year.

"We will start by looking back on what I think is a lot of progress for Student Government in the last year.

"When we first came into office there was a lot of change that was happening on campus. We had just transitioned into a new administrative structure. We combined our academic and student affairs areas, and it was definitely a learning process. We had been in office for two weeks at that point and we found out that change was coming. So, that was really reflected in our office. We added two permanent staff members who have had a tremendous effect on the effectiveness on Student Government and they are Mike Gunn, who is our director of Operations, and Katherine Taylor. She is our administrative assistant. They are incredible individuals. By adding a permanent director of Student Government and accompanying account manager, our first graduate coordinator to help us transition our Graduate Student Council to campus, it's just been a great experience. They have definitely added some stability and I think some consistency that's been lacking in the last years.

"We also wanted to focus on legislative advocacy. We put together a legislative working group for the first time ever. We combined some of our students who were involved in student government, our congressional internship program, our alumni there, and then students that were just generally interested in getting involved in legislative advocacy. This team is actually what enabled us last year to take about 80 students to the capitol. We made impressions with over two-thirds of the legislature which is the most successful trip that we have ever had. We accompany the Alumni Association and we couldn't do that without them. I think that that was incredibly impressive trip for us. We could not have done it without every one of those students. They took their story—a lot of those were first generation college students to talk about financial aid and assistance that is being funded at the state level.

"In Student Senate—this is the largest Student Senate that we've ever had at Texas Tech. There are 80 senators and this is also the first time that we've been able to broadcast any of our meetings to the public. That has been a partnership with KTXT and the College of Mass Communications. Dean Hudson has been personally vigilant about making sure that this became a reality. We talked about this in the beginning of August and within three or four weeks the capability was already set up and the equipment was ready and just about everybody on campus that had a room to let us broadcast meetings from opened their doors and we have had those there. So, there

has not been a meeting this year that student government hasn't broadcast to the public and I think that's a really big step as far as transparency is concerned.

"An important part of what our focus has been so far is diversity. We put together a Student Diversity Task Force. They call themselves 'Students Organizing for Students.' It consists of ten or twelve students who just came across campus over the last year and said 'we need to focus on this.' They have really helped us develop a plan, which you will see later, that has given us a great model and something for student affairs to focus on. Whenever we hit September—Dr. Munoz was gracious enough to let us go to California to see UCSB, USC and UCLA diversity programming. These are three universities that operate some of the nation's leading diversity multicultural programs. I think that we definitely have an opportunity here where Texas Tech doesn't have hardly any of that foundation that they've laid over the last 40 years. Not to mention the fact that Tech is only a fraction of the age of these universities. So, I think that the growth that we've seen at Texas Tech in this area already has been tremendous, but you know I think that we've got a great opportunity to combine where these models exist to our campus so that they meet our needs in the way that we need them to.

"I want to talk about winning the future. I believe that we need a bold vision for Student Government and for Texas Tech and I think that we're going to accomplish that through student affairs combined with our research initiatives. I think that we've done a great job about increasing, rapidly, our focus on being efficient and being a Tier One Institution. We all saw the news. Pending an audit that must be conducted, we're tentatively a Tier One Research Institution, and the next step for is being an AAU member, and I want to make sure that Student Government is a partner that makes sure that that is a reality. So, I want to start at least with transportation, and I'll let Mike discuss that."

Mike Uryasz began, "Thank you Tyler. As Tyler said before, we came in to office last April with a goal of making Student Government more efficient, and transportation is one of those areas that we can focus on and really make an example out of. In August of last year, this Board approved the most expansive contract in its history with CitiBus with a \$3.1 million dollar contract that utilizes up to 36 buses and over 62,000 hours of service for our University. It really has allowed us to grow with the institution as we move to 40,000 students by 2020 to expand our transportation system and really keep up with demand for our students. Last Tuesday, I went to the board meeting at CitiBus and got a report that last year during 2010-2011, we had 1.2 million riders on our bus system, which is the largest we've ever had. The majority of those increases have come from our off campus transportation system. So, our transportation system on and off campus is great. To talk about our off campus transportation system, when we got into office it was my goal to privatize it all, so that no student fees can go towards the running of these bus services to apartment complexes. With this privatization, we've increased our off campus revenue about 105 percent and in the next three years we hope to close at a \$700,000 budget deficit that we have right now for off campus busing. Also to touch on that as well, we've actually contracted with CitiBus to get new buses, if you've noticed there's a new type of bus operating on campus. It is a 40 foot bus as opposed to a 35 foot bus. We can fit about 10-20 more students on there, which is

great for us. Also, over the course of last year, we have seen the single largest increase in bicycle storage in the last four years, or I guess the single largest increase the last four years of our university with the new bike pad located on the engineering key. It has storage for up to 400 bikes and it will really be a starting point for a master plan of our university for the next five to ten years to move to a more biking friendly university as opposed to busing. We see that busing is not the solution to our future campus transportation and biking is. It is the most efficient and really environmentally friendly way. So, basically that was our goal for bicycling on campus. As I mentioned, in the next 5-10 years, we are going to build numerous other bike pads across the university to really connect all sides of campus to each other.

"Our next subject is Safe Ride. For those of you who do not know what Safe Ride is, it is a program implemented in 1994 by the Student Government Association that provides students a ride home if they are not able to drive themselves home safely. Current students can call 742-RIDE. As long as you have a student ID you can get a free cab ride home to anywhere in this city, which is really a great service we provide our students and has become one of the most popular services we provide. As we grow to 40,000 students by 2020, we recognize that the demand will grow and so our solution to this demand for Safe Ride is to create the Us-Bus the Us-Bus was created back in January, and it's modeled after the University of Texas' E-Bus system. Basically it makes a route—a 24 minute route from apartment complexes located on Broadway Avenue and then 18th and Buddy Holly in the Depot district, and back around. We have determined that these areas in Overton are really the epicenter of where off campus students live. So, we want to try it out with them and see if it will work, and we have had really great success in the first three weeks that this has been implemented. So, it's a 24 minute route and so students know that if they miss the bus at 9 pm, they can get back on it at 9:24 or 9:48, it runs from 9 pm to 3 am Thursday, Friday and Saturday. I want to hit home with this. This service is a pilot program, basically if we determine it to be successful, we're going to expand it to all of the off campus apartments that we contract with for regular day service, and the funding for this bus is funded by new off campus revenue that we implemented when we decided to privatize our busing. So, all in all, we've done all this expansion to our transportation system and to our Safe Ride system without increasing the transportation fee and without any extra costs to students. So, we're incredibly proud of that."

Tyler Patton continued, "The next thing we wanted to do is expand services so that they're more convenient for our students. One thing we wanted to try and work on was that students were facing an issue where they'd go to the USA or other public events, at least with athletics really, and they couldn't use a meal card. There was really no other way to access any of the food or the vending without using just a plain debit card. We worked with Sam Bennett in Hospitality Services, and basically we got a kiosk that's going to be located near the student section in the USA, and it's a partnership with Athletics and Hospitality. We are going to be able to let students try and see if the vending works in that student section. It is going to be something that we test out. It is going to have to be successful, but I just really appreciate Hospitality and Athletics giving us the opportunity to at least try this. I think that it's not often where you have a university that's willing to let students come to them with ideas and say, 'hey, let's try it

out, I think that it sounds good.’ So, this is something that we’re going to be trying out next year and I hope it’s going to be successful.

“We’ve also added four scantron machines that are going to be placed at the Library, Holden Hall, Engineering and Mass Communications in the new building that they just renovated on campus. This is definitely a partnership with Kyle Clark, our CFO—thank you so much for this. He and Dr. Munoz too—they have just both been great team players here. None of this would have been possible if they hadn’t stepped up and said ‘let’s get this done.’ It has been a long time coming. The Student Government made a resolution about this a year and a half ago, and it wasn’t until we finally got a hold of Kyle and Dr. Munoz and they said ‘alright, let’s get it done,’ and within a month they were there. So, thank you guys so much.

“I want to talk about improving our representation and our commitment to diversity. There have been, since we kind of started this dialogue with the Student Diversity Task Force, there are a lot of student groups on campus, especially multi cultural groups that kind of formed caucuses, or informal assemblies to collaborate on campus policy and things they think are important, and so what I want Student Government to do, and the University, is to recognize these in a formal way. I think that we need to recognize the multi cultural caucuses, for our African-American, Hispanic, Asian and LGBTQ communities. What we would like to do is form a partnership at least with Student Government, the Division of Undergraduate Education and Student Affairs, and the Cross Cultural Academic Advancement Center to create a caucus system so that the students in all these communities, whether it’s the Black Student Union, El Congreso, the Alliance, or the Asian Pacific Student League, can actually come together and say ‘this is how we think that we should program our diversity policies on campus.’ I think that would be a huge step in the right direction; we’d like to appoint those representatives to our own student senate so that they have representation there.

“Our next initiative is called ‘Making the Grade.’ I think that there has definitely been a hard time for students that are in some really tough, rigorous classes to turn in a lot of assignments and get those back in a timely manner. There’s plenty of statistics that say that when you’re able to track your progress over the course of an entire semester and look at how your work has been over the entirety of that length, that you’ll be able to perform better on your tests. There are some professors who do a great job at making sure assignments are handed back in a timely manner, and unfortunately there are also some classes where students don’t get anything back until two weeks before their finals. That’s not helpful. What we want to do is say, ‘how can we find a way that gets students and faculty to an agreeable measure that says ‘we’ll provide your assignments back in a time that you know you’re going to get them’ and put that on paper. So, we’ve called that “Making the Grade.” We’re working right now with our faculty. This is still very much in development, but we just want to find out, you know there are a lot of nontraditional courses that we have to figure out how it would fit in to this policy, but at the very least I think it’s very reasonable to say that if you have two weeks to complete an assignment, that student should expect to get that assignment back within another two weeks, graded with feedback for that student to review.

"We also want to reduce bureaucracy inside Student Government. I think that with any organization with a responsibility like SGA, you've got to make sure that you're accessible and I definitely think that there are some barriers that we need to bring down. Our really big challenge this year was trying to bring our own governing documents into the 21st century. We had to strengthen and simplify our election code—that was the first time the election code has ever been changed in about 15 years. We cut that document from 35 pages to 15. I think that we definitely kept the integrity of our election process. And we need to clarify our constitution, but more importantly we also want to try and work on simplifying our student organization funding. Right now, it's kind of a mess of paperwork, digital filing, and we just want to bring all of that into one place for all of our students and our office.

"This year we were also able to support our student organizations with the most funding increases that we've ever been able to provide. We added \$15,000 this year to the student organization funding account and then we also introduced a core values fund also in partnership with Dr. Munoz. This is really a strategic fund that allows our students that aren't in registered student organizations to submit proposals for campus events or really anything that they think that they need to put on for our students and it goes through an approval process at the division level and that's where it's approved and I think that's a huge addition to this funding for students. We had the Coca-Cola fund, but it's been gone for two or three years now, so this is the first time that we've been able to add a supplemental fund outside of student organization funding in a long time.

"Finally, I just wanted to go over our fee recommendations. I know that we talked about it a little bit yesterday, but since this was our presentation time, I wanted to at least kind of go over the two that we thought that you guys needed to see, and that really was the athletic fee. We made a recommendation this year for a \$5.20 increase. This is to help increase support for our spirit squads, technology upgrades for ticketing, infrastructure improvement and the expansion of student seating options. As with anything, you guys know that whenever you expand student seating you're also taking away the opportunity to sell a ticket, and so it's a tough line to balance but I think that we do a good job at Texas Tech, but you know we hadn't increased this fee in five years and I told Brittany the other night on the phone, no one likes increasing fees, no one likes increasing tuition, but I'll say that we are generally never left with any good options. I will say that I think that it would be irresponsible for us to recognize that after three consecutive years of the greatest expansion of our student population ever, that we can support them with an excellent service that we consider now, on a fee structure that was meant for 27,000 students. So, I don't think that it's a matter of anybody trying to nickel and dime anybody, I just think that you know in five years, it's really tough to be able to say, 'yeah, we can expand your seating options, but the fee's we're bringing in were only for 27,000 students.' I think that this is a good thing for us; it's a good thing for our students, and this will be the first time that athletics will have the opportunity to support our spirit squads.

"Then we made a recommendation on the recreational sports fee. You won't see this going into effect this year, but we're recommending a \$5 increase to the recreation

sports fee so that we can bring our students turf intramural fields. We think that's going to be an estimated cost of \$4.2 million, but we did a lot of research this year. Mike coordinated this committee. He did a great job with PeeWee Roberson over at the Recreation Center, and on average all the schools that have turf fields, they save between 150,000-300,000 gallons of water included in their regular maintenance costs. These fields also collect all of the runoff that's used for facility maintenance. Right now, our students don't really have a recreational field that's all for intramurals, unless you play softball. We have about 420 teams, just under 450 intramural teams and they all play on basically an open, dead field behind the Rec Center and there a few bleachers scattered across there. It's been this way for a long time and whenever we need to do an event like Relay for Life or whatever, there's not a place at all for these students to still conduct their intramural games at the end of the evening. So we really want to just put down a proposal to make sure that they have a place that's safe and it's going to be sustainable for the rest of the time that they're at Texas Tech. So, that's kind of put in to our Rec Sports fee, but none of this is going to even take effect, if it's approved, that fee wouldn't take effect till that facility is on campus and the students that are actually using it will be paying for it at that time. So, we don't think that it would be right to put that on a group of students that weren't going to be here to have it and pay the fee, so we're going to wait and see if it's approved, we'll make sure that the students that are actually using it are also there putting their fees to it.

"And that's the conclusion of our presentation, I apologize for it being the longest one we've had this year, but I'll say of all of them, this would be the one to be the longest. But if you guys have any questions, we'd be happy to answer."

Regent Neal asked, "Tyler, on your "Making the Grade" slide, what would be the purpose of the petition, is it to support what you're talking about? What will you do with the petition?"

Tyler answered her, "Yes maam. That was an effort for us to kind of do some publicity for students and say, 'this is something that you support,' it was really just for us to see how many students we could rally support for this initiative. This petition though, like I said, it's so early in the developmental process that it's really been a soft, I would say, a soft announcement. We really haven't pushed anything too hard, because this is a delicate subject and I think that our faculty definitely know what they need to do in their classrooms the best, and I think that students know what they need to do to learn the best, and so we need to do a good job of tempering the middle there. I want to make sure that we don't alienate anybody. Knowing that we have some nontraditional classes that would fall under a policy if it were to be supported, we just really want to make sure that all the classes at Tech can fall under one policy. I don't think it'd be right for us to push for something that would be exempted for some and not the other, it's just confusing. So that's what we're trying to figure out right now."

Regent Neal stated, "Just whether to call attention to it?"

Tyler responded, "Yes maam."

Regent Scovell stated, "Tyler, a question for you but Guy this might be for you also—with the TCU drug problem, it makes you kind of look over your shoulder and wonder, 'have we got one?' If you look beyond the glamour of the athletics and Rick will tell you athletics gets more attention than they deserve, good or bad, that was a Greek problem. It was throughout that campus. All the focus was on the athletic team—a lot of misperceptions there, but what are we doing? Do we have a problem? What are we doing to anticipate the problem? Are we worried about that? I'm just curious if that's something you all have talked about?"

Mike responded, "Well, it's not a Greek problem here. I'm Greek and I will tell you that yes, it is present, but it's not something..."

Regent Scovell added, "Well did you notice those three guys that got put in jail there, they were all Phi Deltas from TCU."

Mike responded, "I think that fraternities here do a good job of regulating themselves. I think that the core values of our student body and our Greek system are immaculate and they're good. So, I don't see it being rampant in our Greek system. I can't speak for athletics, but I think that our student body is aware. I think that they know that the media attention was very negative and that they're taking steps themselves to correct the problem if there is one. As for myself, or student government, I don't think that we have necessarily taken any steps to implement plans in case this might come. I think that we have a crisis management plan, but as far as I know I don't think that it's very rampant at our university."

Dr. Muñoz added, "Let me also speak to the question, if I may, and speaking on behalf of Dr. Bailey. We have the office of Student Judicial Review and there are other offices, Student Legal Services, and there are ascending consequences for behaviors. They work directly with the police department on campus; they work directly with housing; we have a program called Alcohol EDU where you must complete it online otherwise there's a hold placed on your records allowing you to register. There are other initiatives that we could always implement; I don't believe it's generally perceived to be a significant problem. But it is an issue on any campus anywhere in the country. We generally remain very vigilant because these situations can escalate very quickly and become much more severe sort of behaviors. So, working with Student Judicial, working with counseling, I think that we have a very effective safety net to prevent it to the extent possible."

Regent Scovell added, "Juan, I looked at is a little bit of a wakeup call that I think we ought to go back and revisit that and watch that and see is there anything else we should be doing, because you're right, it exists everywhere. How do you control that? I'm glad to hear that we're on top of it."

Dr. Muñoz replied, "Absolutely."

Dr. Bailey added, "With our athletes their drug testing already on a regular basis. My own perception is that generally across the country there probably has been an

increase, but I don't have any firm or specific evidence and you know our students come from the same pool that the rest of the student bodies come from, but we haven't had severe problems and I do think that our folks are very vigilant about this."

Chairman Turner asked for any other questions.

Regent Steinmetz stated, "Tyler and Mike, as a former Student Government President, I want to commend you for the work that you've done. I've been very impressed with all of your efforts. I think that Safe Ride and your implementation of off campus busing to the Depot District and other areas amongst town is going to pay dividends that has not only created a legacy for yourself, but also is saving lives and you will probably never see the benefits of that, but we also don't see the repercussions that we have in the past. I also want to comment and thank you for your work as it pertains to diversity. I think that it was a problem when I was here, and it was something that we talked about but we never did. You all have made an effort, your entire Student Government, to be successful in the set plans that have matrices where you track it, and I commend you for that. I did have one question as it pertains to the athletic fee. You talked about funding on a 27,000 student basis, but with the growth of the students, they are still paying those fees that were currently existing, so they incrementally came up as well, correct?"

Tyler answered, "Right, and I mean, we recognize that when your population grows that they put more money in to the pot, but we definitely feel that what we've seen in athletics, that we've really only been able to maintain a very basic level of service at that fee structure, and that you know, Regent Neal you said that we've got to move forward, and we've got to lead in the future and I'll say at least in this instance, we were convinced that for us to offset the next round of growth, that we need to be able have some room so that we can provide some innovative services and I think that our effort to support our spirit squads and provide some more seating options for students, I think that reasonable. That was really the basis for our decision, that you're absolutely right."

Regent Steinmetz stated, "Thank you, again to both of you for your leadership. I know that it takes a lot of time. Debbie, we had the opportunity to work together and it makes being a full time student a challenge, and so I tip my hat to you and good luck in the future."

Tyler responded, "Well we're going to be handing it off to Alex Alston, he's our Chief of Staff right now, and he will be the new student body president for you guys next year, he was just elected yesterday."

Dr. Muñoz stated, "Tyler, before you and Mike go away, let me say something to Regent Steinmetz—regarding his comments. These young men from day one after assuming their position and in my capacity, assuming it just a few weeks before they did, have done a remarkable job. They identified immediately concrete, reasonable goals. The scantron machines, expansion of the Safe Ride, we have provided hundreds of thousands of dollars to student groups and to spirit groups. We provided relief to the band, because those volunteers have to personally finance their uniform and their

carrying gear. We've provided relief to them. Right now the Saddle Tramps have the lowest membership rate in a decade. All of this is done with existing revenues—new services without any increase. Just simply through efficiencies and the reallocation of funding based on the priorities of these two young leaders. So, I want to recognize their leadership and their guidance in our decisions.”

Chairman Turner stated, “Tyler, you and Michael are going to be fun to watch, so stay in touch with us.”

President's Report
Texas Tech University Health Sciences Center
Board of Regents Meeting
March 2, 2012

Dr. Mitchell presented his report to the Board: "Thank you Mr. Chairman. Given what all we covered yesterday, I just wanted to talk about one specific initiative that we're working on. We are working on international health courses for our students. We have contacts in places like Thailand, Honduras, Nicaragua, Ethiopia, and India. Students are all very much interested in international health experience, and what we have been working toward doing is consolidating our efforts. Up until now, faculty and students would just kind of get together and put things together on their own and go do some of these trips, but we're organizing it more formally where we can put a supervised curriculum to it. We're going to be starting with Nicaragua. I was in Nicaragua last week. We signed memorandums of understanding with two universities there. We are going to start with our School of Medicine with formal rotations with a formal curriculum. We will expand it to School of Nursing, School of Pharmacy, and the School of Allied Health Sciences. We are very excited about where that can lead. One of these days when we have more time, I'd like to give you guys a little bit of an update on the needs they have in these countries and the things that we can offer, and the experiences that our students can take away from them as well as our faculty members, as well as what it does for the people of these places.

"That's all for today."

Chairman Turner thanked Dr. Mitchell for his report.

President's Report
Angelo State University
Board of Regents Meeting
March 2, 2012

Dr. Rallo presented his report to the Board: "Thank you. Very briefly, because we pretty much touched on everything yesterday, I wanted to talk a little bit more about the Honors program. I mentioned yesterday during our Carr meeting that we recommended allocating significant dollars to allow us to attract very high quality students, but programmatically, we've been doing some things to really enrich that. We've started a brown bag on leadership, using several of our ASU Alumni, for example one of whom is vice president for IT at USAA, another one is director of Cloud Computing for Oracle, a physician on the faculty at Harper Medical, and the CEO of Buckner International in Dallas. They will meet with the students once a month via Skype and talk to them about leadership and things that the students really need to think about."

"Also, as I mentioned yesterday, Phi Kappa Phi continues on track. The site visit will be scheduled after their chapter relations committee meeting in March. We expect the executive director and Dr. David Silva of UT at Arlington to conduct the visit. And again, I have other things that are going on, but I at least wanted to focus on those."

"As always, I'll be happy to answer any questions."

There were no questions for Dr. Rallo.

Chairman Turner thanked Dr. Rallo for his report.

SGA President's Report
Angelo State University
Board of Regents Meeting
March 2, 2012

Hector Romo presented his report to the Board: "I would like to begin by introducing Zach Taylor. Zach is a freshman political science major with a communications minor. He was a native of Lubbock but he grew up in San Angelo and he attended Central High School in San Angelo and he was their student body president. Last semester he was a freshman senator for us, and now he's a senator for the Political Science Department as well as the chairman for our Public Relations Committee. He is a very motivated, enthusiastic and determined young man. He is a great asset to our student body and has worked to be proven to be very helpful to all of us. He plans on going to law school in the future and we are really glad that he has joined us at ASU.

"My report is going to be very brief. I didn't do a recap of everything that we have accomplished because I didn't know it was going to be my last meeting. Recently, the Student Government office had their meeting to work with the Office of Development for the new nominations and election process for the Gary and Pat Rodgers Distinguished Faculty and Staff Awards. As most of you know, those are two distinguished awards that the Student Government has been empowered to select from our faculty and staff members.

"Recently there has been a smoking initiative from students. For a long time, students have been complaining about how people don't follow the rules or the signs that say 'no smoking within 50 feet of the entrance.' That is something that we have been looking into. Some of the initiatives have been to designate smoking areas; another one has been to implement a fine altogether for those who don't follow it; and another very recent proposal that just came in last week is to just make ASU a smoke free campus all together. That is something that actually a student proposed and it was a very well written proposal. That is something that one of our committees in Student Senate is looking into and we have sent out a survey to the whole Student Government. We are waiting to hear how they feel about it. If this is something that they would like to push forward, then that's something that we will definitely look into.

"I will be graduating in May, hopefully, if everything goes according to plan. I'll be attending Graduate School at ASU, so running for student body president is another possibility.

"That is my report. I'll be glad to answer any questions that anyone has."

Chairman Turner asked for questions.

Regent Neal asked, "You know we really didn't talk about this, but with the CIPRIT funding and the non smoking, I got the impression that you were already smoke free?"

Dr. Rallo replied, "We have, in other words, outside of every one of the doors as Hector mentioned, we have a barrier area where you're allowed to smoke, but as a campus people can walk around and smoke."

Regent Neal replied, "They can? So, you're talking about all campus, not the buildings."

Dr. Rallo answered, "Yes, right, all the buildings are smoke free, and outside of them."

Regent Neal added, "So you want the entire campus to be smoke-free?"

Hector answered, "Yes that is what has recently been brought up so we're looking into it. One of the examples I was given was UT Arlington where they are not allowed to smoke on the campus whatsoever except in your car with the windows up."

Chairman Turner thanked Hector and wished him luck in graduate school and asked him to keep in touch with the Board.