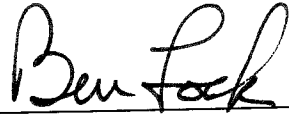


INDEX OF ATTACHMENTS

Attachment 1	TTUHSC El Paso Strategic Plan PowerPoint
Attachment 2	ASU Strategic Planning Retreat PowerPoint
Attachment 3	TTUS Proposed Amendments to Chapters 03 and 07, <i>Regents' Rules</i> , relating to conflicts of interests and contracts
Attachment 4	TTUS Proposed Amendments to Chapter 07, <i>Regents' Rules</i> , relating to debt and equipment financing policies
Attachment 5	TTUS Amendments to Chapter 07, <i>Regents' Rules</i> , to delegate to the Presidents the authority to administer various student financial assistance programs
Attachment 6	TTUS FY Combined Annual Financial Report PowerPoint
Attachment 7	TTUS FY 2018 Prioritized Audit Plan
Attachment 8	ASU Approve preliminary Stage I Feasibility Study for a new Art Museum building and naming of the facility PowerPoint
Attachment 9	TTU Authorize amendment of the Stage I design budget for a new Athletic Dining Facility PowerPoint
Attachment 10	TTUS Facilities Planning and Construction Capital Projects Budget Analysis FY 2010-2018 Report (2/2/2017)
Attachment 11	TTUS Report on Facilities Planning and Construction Projects (Project data as of 2/08/18) PowerPoint

I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on March 1-2, 2018.

SEAL



Ben Lock
Secretary

TTUHSC EP Strategic Plan



Richard Lange, MD, MBA
President
Dean Paul L. Foster School of Medicine

March 1, 2018

TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER
EL PASO

TTUHSC EP Mission

"The mission of TTUHSC EP is to improve the lives of people in our State and our community by focusing on the unique healthcare needs of socially and culturally diverse border populations through excellence in integrated education, research, and patient care."

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TTU System Strategic Priorities

- I. Increase enrollment and promote student success
- II. Strengthen academic quality and reputation
- III. Expand and enhance research and creative scholarship
- IV. Further outreach and engagement
- V. Increase and maximize resources



TTUHSC EP Strategic Goals

- I. Increase enrollment and promote student success
- II. Strengthen academic quality and reputation
- III. Expand and enhance research and creative scholarship
- IV. Further outreach and engagement
- V. Increase and maximize resources



Strategic Plan Objectives

I. Increase Enrollment and Promote Student Success	
1. TTUHSC EP will foster the development of competent health care professionals	
OBJECTIVE	STATUS
1.1	Increase student enrollment in targeted academic programs
1.2	Develop and enhance academic programs that target health related education
1.3	Identify student learning outcomes for each academic program and evaluate the extent to which such outcomes are achieved
1.4	Implement and sustain appropriate technology to promote equitable learning experiences for all students
1.5	Develop and enhance inter professional education opportunities across disciplines, school and campuses
1.6	Provide effective institutional wide academic and student support services across all schools. <i>NEW</i>
1.7	Maintain continuous monitoring of diversity initiatives
1.8	ESTABLISH TTUHSC EL PASO DENTAL SCHOOL
II. Strengthen Academic Quality and Reputation	
2. TTUHSC EP will recruit, develop, and retain outstanding employees.	
OBJECTIVE	STATUS
2.1	Recruit, develop and retain faculty who enhance the reputation of the university
2.2	Recruit, develop, and retain qualified staff
2.3	Recruit a diverse population of qualified employees

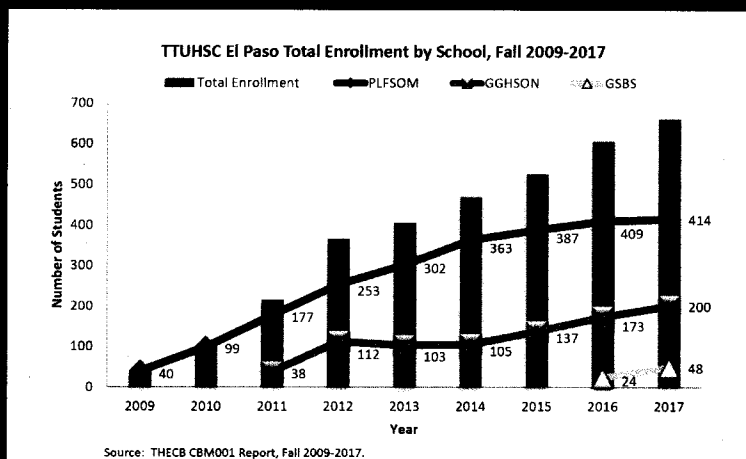
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Strategic Plan Assessment

1.1.1	Continue recruitment efforts for PLFSOM, GCHSON, and GCRS	
1.1.2	GROW GCHSON STUDENT ENROLLMENT TO ~ 400 BY 2020*	In Progress
1.1.3	Expand education programs to at least one additional school prior to SAC accreditation	In Progress
1.1.4	Establish independent Graduate School of Biomedical Sciences (See 2.1)	In Progress
1.1.5	EXPLORE EXPANDING MEDICAL SCHOOL CLASS*	In Progress
1.1.6	EXPAND RESIDENCY PROGRAMS (See 1.2.3, 4.1.3, 5.1.1)*	In Progress
1.2	Develop and enhance academic programs that target health related education	
1.2.1	Establish Simulation Institute across schools (90% Completion)	In Progress
1.2.2	Establish Dental School (See 1.8)	In Progress
1.2.3	Establish independent Graduate School of Biomedical Sciences (See 1.1.1, 1.6, 5.1)	In Progress
1.3	Identify student learning outcomes for each academic program and evaluate the extent to which such outcomes are achieved	
1.3.1	Maintain pass rates and retention of all individual schools at or above respective national standards for respective school sectors	In Progress
1.3.2	Evaluate programs for documenting student learning outcomes (what report data SACSCOC requires?)	In Progress
1.4	Implement and sustain appropriate technology to promote equitable learning experiences for all students	
1.4.1	Life wide replacement of aging equipment	In Progress
1.4.2	Video conferencing network	In Progress
1.4.3	Evaluate curriculum management systems for each school	In Progress
1.4.4	Implement electronic medical records	In Progress
1.5	Develop and enhance inter professional education opportunities across disciplines, school and campuses	
1.5.1	Train students in all schools to interact as members of an inter professional team in the provision of patient care	In Progress
1.5.2	Develop structured inter professional care education curriculum	In Progress
1.6	Provide effective institutional wide academic and student support services across all schools. <i>NEW</i>	
1.6.1	Establish independent registrar office - <i>NEW</i>	In Progress
1.6.2	Provide independent student financial services - <i>NEW</i>	Not Started
1.6.3	Provide tutoring and test support services - <i>NEW</i>	In Progress
1.7	Maintain continuous monitoring of diversity initiatives - <i>NEW</i>	
1.7.1	Maintain more diversity in student recruitment - <i>NEW</i>	In Progress
1.8	ESTABLISH TTUHSC EL PASO DENTAL SCHOOL - <i>NEW</i> *	
1.8.1	Request Dental School Feasibility Study - <i>NEW</i>	In Progress
1.8.2	Develop TTUHSC El Paso Dental School Timeline - <i>NEW</i>	In Progress
1.8.3	Start first class of 50 students by 2020 - <i>NEW</i>	In Progress

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Goal 1: Foster Development of Competent Healthcare Professionals



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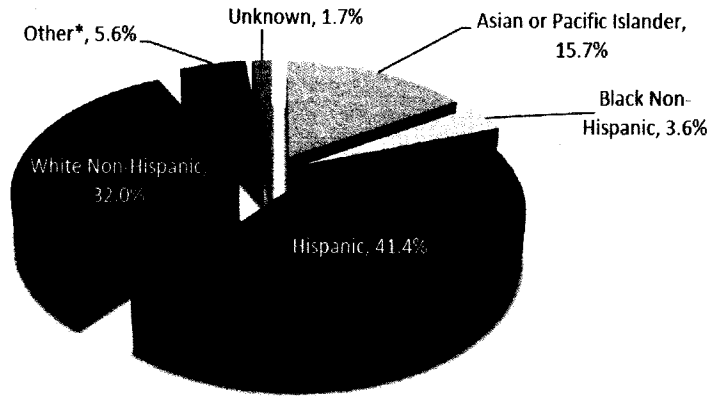
Goal 1: Foster Development of Competent Healthcare Professionals

	2016	2017	2018	2019	2020
TTUHSC El Paso					
Total Fall Enrollment	524	606	650	662	700
College of Health Sciences					
Total Fall Enrollment	387	409	400	414	400
Fall Enrollment - Incoming Class	104	104	100	110	100
Retention Rate	93%	93%	≥94%	94%	≥94%
College of Health Services					
Total Fall Enrollment	137	173	200	200	270
Fall Enrollment - Incoming Class	51	67	80	84	130
Retention Rate	95%	82%	≥95%	100%	≥95%
College of Health Professions					
Fall Enrollment (M.S. and Post-Bacc)	-	19	40	48	45

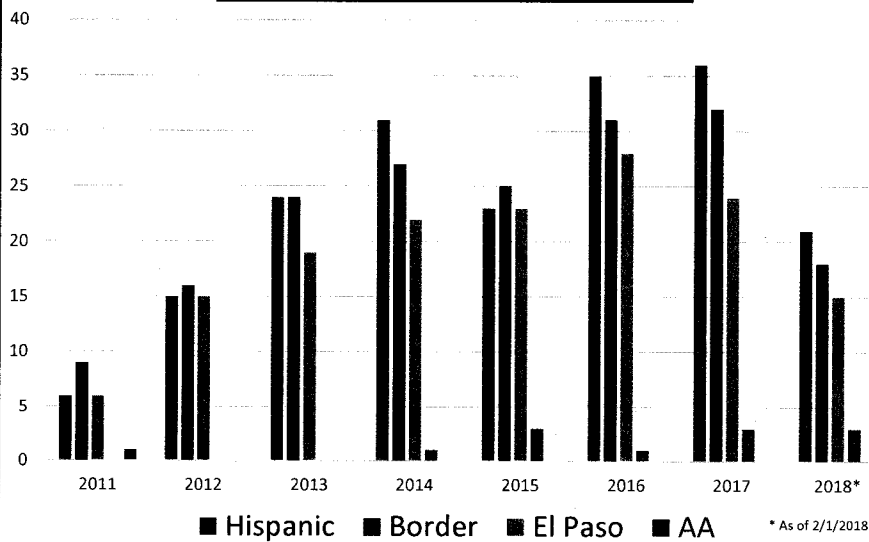
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TTUHSC EP: Race/Ethnicity

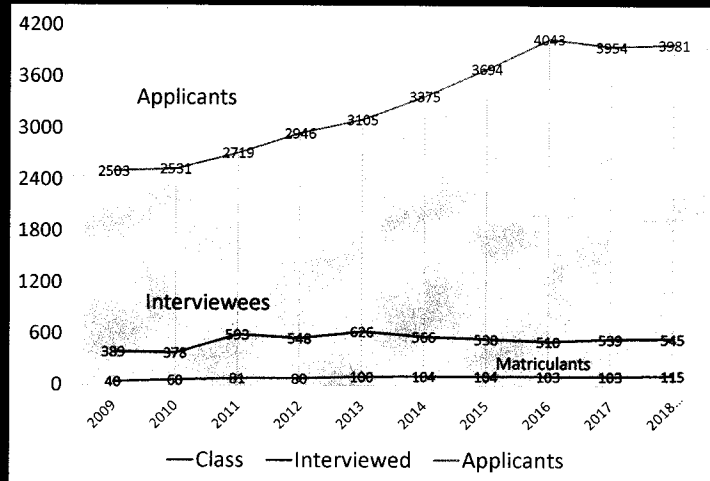
TTUHSC El Paso Total Enrollment by Race/Ethnicity, Fall 2017



PLFSOM URM Students (%)



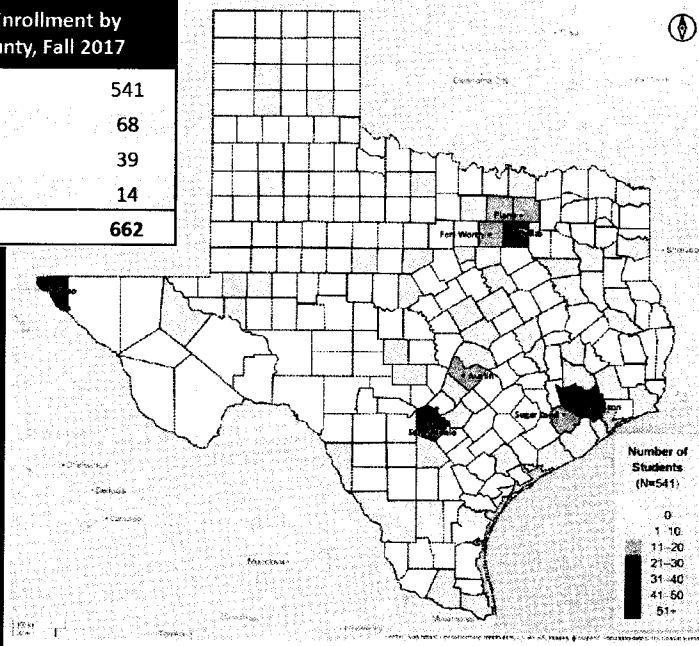
PLFSOM Admissions



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TTUHSC El Paso Enrollment by Texas Hometown County, Fall 2017

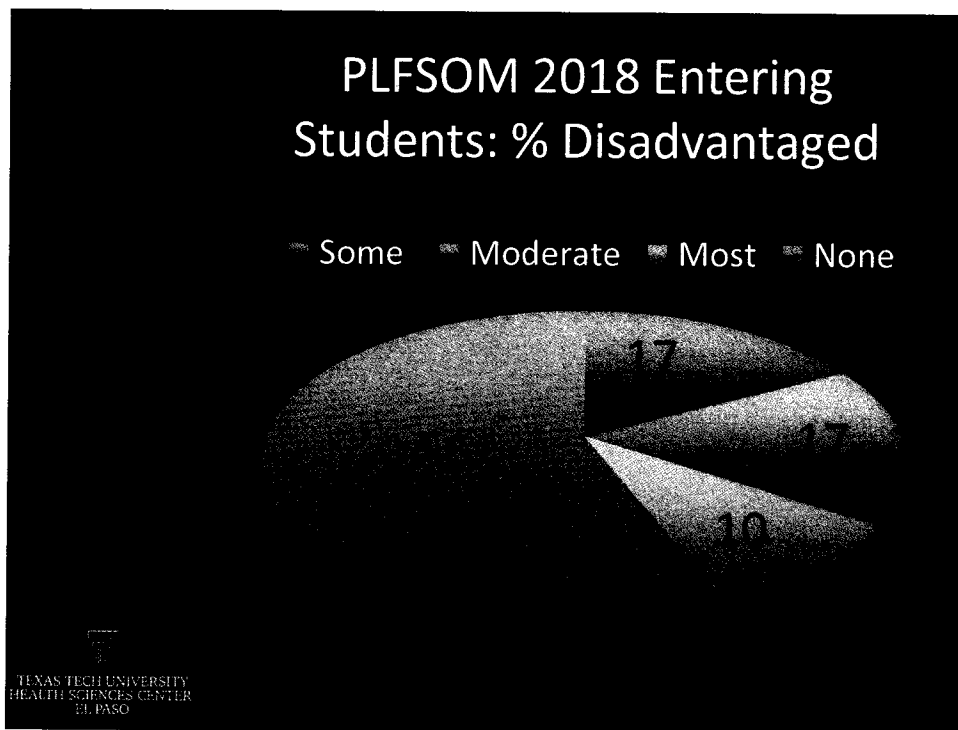
Total Student Enrollment by Hometown County, Fall 2017	
In State	541
Out of State	68
International	39
Unknown	14
Total	662



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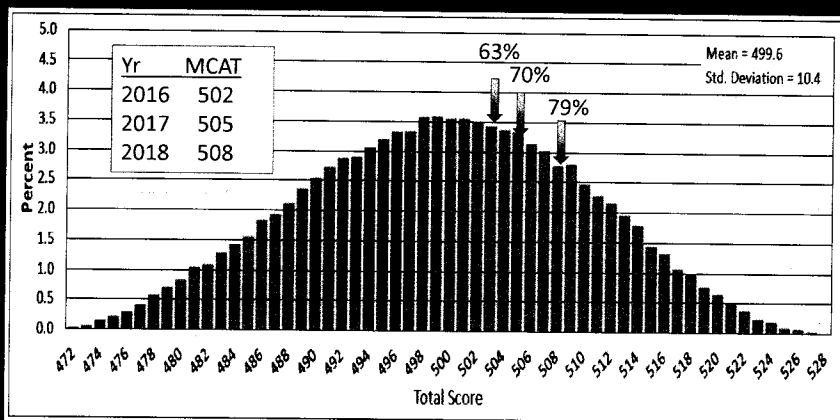
Entering Class – 2018 Colleges of Origin			
College	Student #	College	Student #
UT Austin	20	GA Inst Tech	1
UT Dallas	14	Hendrix	1
UTEP	10	Houston Bpt	1
TX A&M	8	Johns Hopkins	1
BYU	6	Notre Dame	1
UTSA	6	Oakland U	1
Baylor	4	Prairie View A&M	1
U Houston	4	Rice	1
UNT	4	Southwestern	1
TX Southern	2	St. Mary's	1
UCLA	2	Stanford	1
UTA	2	SLU	1
UT RGV	2	TCU	1
W TX A&M	2	U AZ	1
ASU	1	UC Davis	1
Austin Coll	1	U Central OK	1
Boston U	1	U St Thomas	1
Cornell	1	U Wisconsin	1
Duke	1	UT Tyler	1
E Wash U	1	Yale	1
ETBU	1	Wellesley	1
Emory	1		
Colleges: 43		Total Students: 115	

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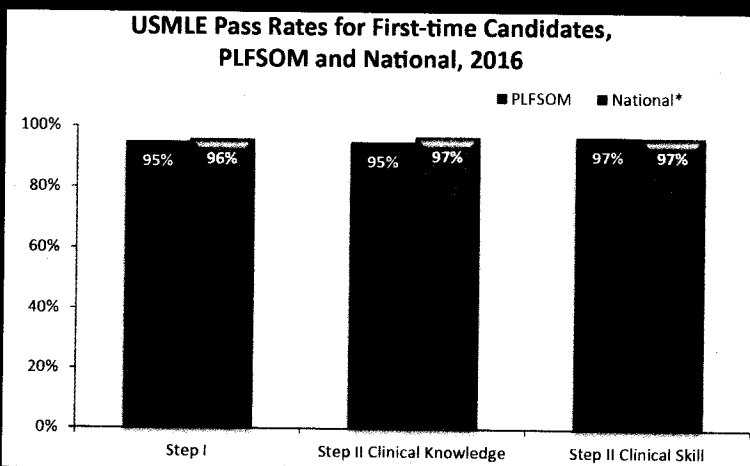
PLFSOM Entering Class MCAT



Entering Class GPA			
	2016	2017	2018
PLFSOM	3.7	3.7	3.8
TX	3.74	3.75	-
U.S.	3.7	3.71	-

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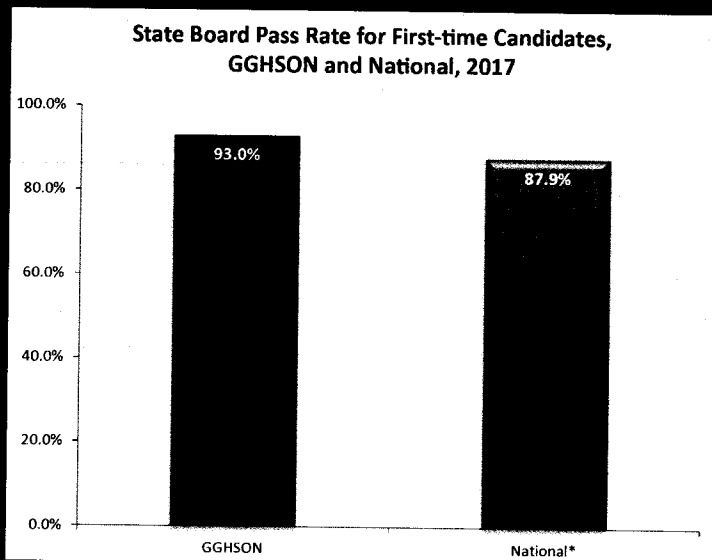
PLFSOM: USMLE Pass Rate



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97% of PLFSOM students match to residency of choice

GGHSON: NCLEX Board Pass Rate



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Goal 1: Foster Development of Competent Healthcare Professionals

Enrollment and Graduation		
Year	Enrollment	Graduation
2015	148	48
2016	217	91
2017	272	103

NCLEX-RN Passing Rate for First-Time Test-takers	
Year	Passing Rate
2015	85%
2016	93%
2017	85%

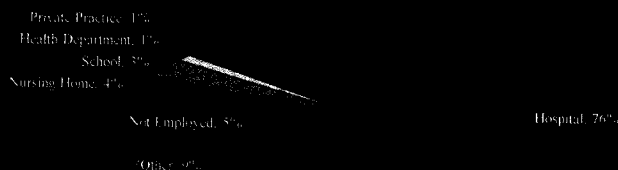
Following the 2017-2018 Academic Year

Overall Program Satisfaction	
Year	Satisfaction Score
Spring 2016	3.9/4.0
Fall 2016	3.5/4.0
Spring 2017	3.7/4.0
Fall 2017	3.8/4.0

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Goal 1: Foster Development of Competent Healthcare Professionals

GGHSON Alumni Employment



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Goal 1: Foster Development of Competent Healthcare Professionals

Objective 1.2 Develop and enhance academic programs that target health-related education	Outcome	Status	Target
	2017	2017	2018

Gayle G. Hunt School of Nursing (GGHSON)

Establish M.S.N.	M.S.N. Approved		1 st Cohort Enrolled
------------------	-----------------	--	---------------------------------

Graduate School of Biomedical Sciences (GSBS)

Establish M.S. Biomedical Sciences	1 st Cohort Enrolled		
------------------------------------	---------------------------------	--	--

	1 st Cohort Enrolled		
--	---------------------------------	--	--

Woody L. Hunt School of Dental Medicine (WLHSODM)

Establish Dental Medicine Degree	Curriculum comm, CODA application, Site preparation	In Progress	THECB/CODA Submission
----------------------------------	---	-------------	-----------------------

TEXAS HEALTH SCIENCES CENTER
 EL PASO

Goal 1: Foster Development of Competent Healthcare Professionals

Inaugural Master of Science in Nursing Class



Joshua Bush, RN
 El Paso, TX



Argelia Deneen, RN
 San Antonio, TX



Violette Duran, RN
 El Paso, TX



Angel Godfrey, RN
 El Paso, TX

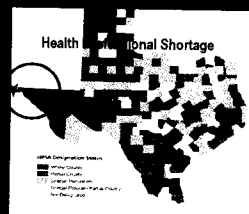


Christina Ruiz, RN
 El Paso, TX



Healthcare Providers Per 100,000 population (2015)

No/100,000	EL PASO	TEXAS	U.S.
Physicians	49	71	91
Nurses	669	796	844
Dentists	20	36	61



Shortage (vs U.S.)

Physicians 46%

Nurses 21%

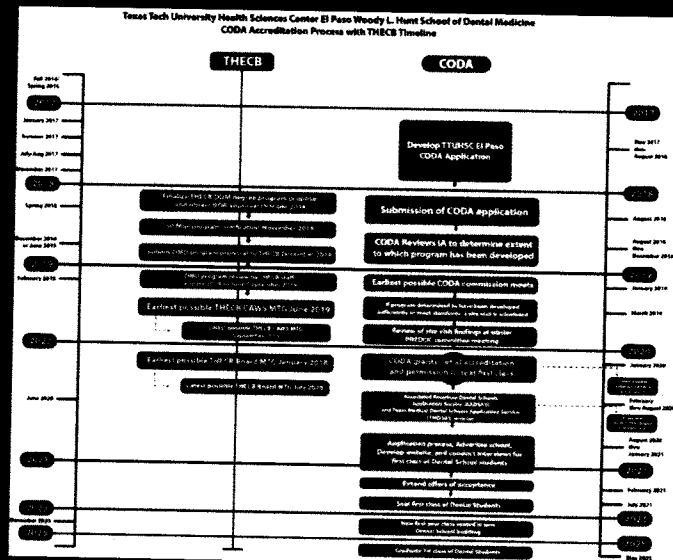
Dentists 67%



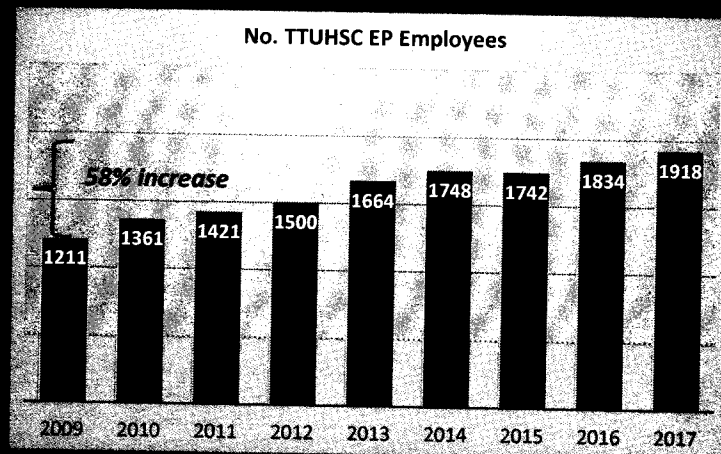
Goals 2018: Foster Development of Competent Healthcare Professionals

1. Expand PLFSOM incoming class to 125
- target 2021
2. Increase GGHSOEN enrollment to 600
- target 2020
3. Establish TTUHSC El Paso Dental School
- 2021 student enrollment
4. Expand GME (residency) programs

Goals 2018: Foster Development of Competent Healthcare Professionals



Goal 2: Recruit, Develop, and Retain Outstanding Employees



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Workforce Education/Development Courses > 20 different courses throughout year

- Coaching for Improved Performance
- Communication Strategies
- Conflict Resolution
- Coping with Chaos
- Discipline and Documentation
- Eat That Frog – A little Story about Procrastination
- Email Etiquette
- Lessons From the Geese
- Managing Change
- Enterprise Performance Management, includes
 - ePM System training
 - Self-Assessment training
- Team Building
- The Effects of Bullying in the Workplace
- Time Management
- True Colors
- Serviceplus - customer service training which includes
 - A Culture of Service training
 - FISH Philosophy training
- 212 Degree Training Series, approx. 12 differing sessions
- LEADing Simply Series, approx. 5 differing sessions

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Goals 2018: Recruit, Develop, and Retain Outstanding Employees

Staff Training 2017

▪ No. of TTUHSC El Paso employees	1921
▪ No. of course offered	135
▪ No. of employees attended training	1700
▪ No. hours of classroom instruction	431

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Goal 2: Recruit, Develop, and Retain Outstanding Employees

Goal II: Recruit, develop, and retain outstanding employees

Objective 2.1 Recruit, develop, and retain faculty who enhance the reputation of the university	Outcome	Outcome	Target	Outcome	Variance	Target
	Fall 2015	Fall 2016	Fall 2017	Fall 2017	Fall 2017	Fall 2018
TTUHSC El Paso						
Total Faculty	284	298	300	309		TBD
Paul L. Foster School of Medicine (PLFSOM)						
Total Faculty	271	280	285	287		TBD
Gayle G. Hunt School of Nursing (GGHSON)						
Total Faculty	13	18	20	22		TBD

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 EL PASO

Goal 2 : Recruit, Develop, and Retain Outstanding Employees

Strategic Leadership Recruitments (2017-18)

- Dr. Stephanie Woods – Dean GGHSON
- Dr. Rick Black – Dean WHLSODM
- Dr. Paul Ogden - Provost
- Dr. Val Paton – Vice provost
- Patty McCarroll – Chief Admin Officer
- Dr. Manny De la Rosa – VP Community Rel
- Dr. Charmaine Martin – Asst Dean Students
- Dr. Dan Schuller – Chair Medicine (TM)
- Dr. Peter Catinella – Chair FCM (TM)
- Dr. Gus Martell – CMO (TM)

Goals 2018: Recruit, Develop, and Retain Outstanding Employees

Targeted recruitments

- Institutional Advancement
- Chairs (Pathology, Radiology, OB/Gyn)
- Dean of Admissions
- Dental School Leadership
- Transmountain Campus
 - Chairs
 - Faculty
 - Program Directors

Goal 3: Advance Knowledge Through Innovative, Peer Reviewed Research

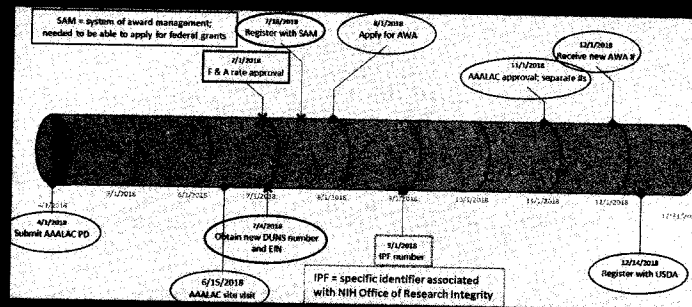
TTUHSC El Paso Research Awards by Category, Fiscal Years 2015-2017

	Dollars (in millions)		
	FY 2015	FY 2016	FY2017
NIH	\$2.21	\$0.58	\$1.28
Other Federal ^a	\$0.96	\$0.67	\$1.53
State ^b	\$2.50	\$3.90	\$7.79
Local ^c	-	\$0.99	-
Private ^d	\$0.88	\$1.41	\$1.18
Institutional ^e	\$0.29	\$0.21	\$0.02
Total (in millions)	\$6.84	\$7.76	\$11.80

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Goal 3: Advance Knowledge Through Innovative, Peer Reviewed Research

Timeline to a Fully-Functioning Research Administration



OIGIS = Unique 9-digit number to identify an organization and used for tracking by federal govt.
 EIN = employer identifier number = federal tax ID number

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Goals 2018: Knowledge Through Innovative, Peer Reviewed Research

- Complete research administration
- Develop MD/MS program
- Expand scientists in cancer and diabetes COE
- Identify Neuroscience COE director
- Complete MSB2 labs
- Develop population health program

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Goal 4: Improve Community Health Through Provision of Patient Care Services and Health-related Education

Objective 4.1 Improve access to quality health care in targeted populations	Outcome	Target	Outcome	Variance
	2016	2017	2017	2017
Total Number of Clinic Visits	193,786	195,000	197,005	
Total Number of Patients Served	103,082	110,000	113,498	
Total Number of Inpatients Served	19,522	20,000	20,427	
Unreimbursed Cost of Uncompensated Care	\$28.17 M	\$28.50 M	\$34.26 M	
Number of Health Professionals Served by Continuing Ed Events	552	550	801	

TEX
 HEALTH

Goal 4: Improve Community Health Through Provision of Patient Care Services and Health-related Education

Objective 4.3 Enrich engagement across the El Paso community	Outcome 2015	Outcome 2016	Target 2017	Outcome 2017	Variance to Target 2017	Target 2018	Target 2020
Number of Students Who Participated in K-16 Programs	12,053	10,738	11,000	15,703		TBD	TBD



Goals 2018: Improve Community Health Through Provision of Patient Care Services and Health-related Education

- Increase clinical rotation sites
 - Increase residency positions/funding
 - Establish “Exceptional Patient Experience” culture
 - Partner with hospitals to address health care issues through CME
- Continuous quality improvement (CQI)

PLFSOM: Expanding GME Programs

Specialty	Awarded 2016	Awarded 2017	Award Amount
Neurology	0	6	\$410,000
Ob-Gyn	0	3	\$205,000
Pediatrics	2	4	\$450,000
Int Med/Psych	2	4	\$450,000
Psychiatry	2	4	\$450,000
Total	6	21	\$1,965,000

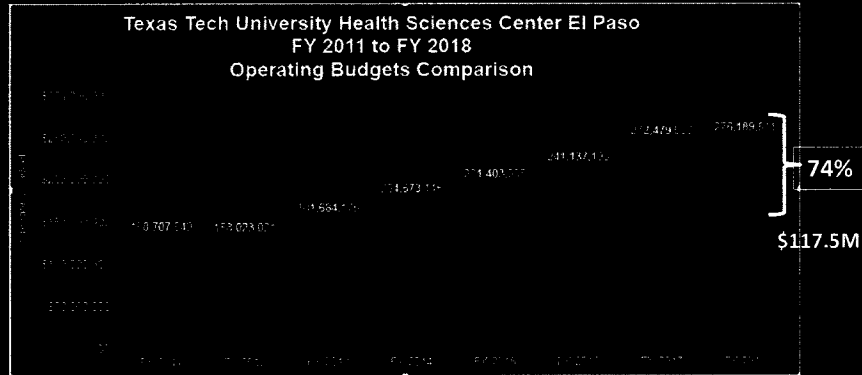
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PLFSOM: Expanding GME Programs

Specialty	Awarded 2018	Awarded 2019	Award Amount
Neurology	6	6	\$900,000
Ob-Gyn	3	3	\$450,000
Pediatrics	2	0	\$150,000
Int Med/Psych	6	8	\$1,050,000
Psychiatry	6	8	\$1,050,000
Total	23	25	\$3,600,000

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Goal 5: Operate effectively and efficiently through maximization of available resources



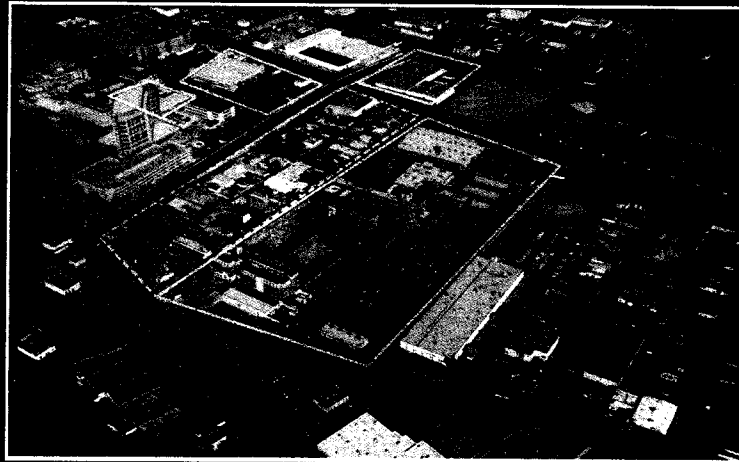
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Goal 5: Operate effectively and efficiently through maximization of available resources

Goal V: Operate effectively and efficiently through maximization of available resources					
Objective 5.1 Operate and maintain a physical environment that is conducive to education, research and patient care	Outcome	Target	Outcome	Variance to Target	Target
	2016	2017	2017	2017	2018
5.1.1 Campus Facility Master Plan	-	-	-	In progress	
Objective 5.3 Maintain financial stability through efficient management of fiscal resources and fundraising efforts	Outcome	Target	Outcome	Variance to Target	Target
	2016	2017	2017	2017	2018
Total Funds Raised Annually	\$26.1 M	\$3 M	\$8.5 M		\$4M
Total Institutional Revenue	\$262.64 M	\$130 M	\$260.27 M		TBD
Total Clinical Revenue (MPIP)	\$126.24 M	\$130 M	\$135.51 M		TBD

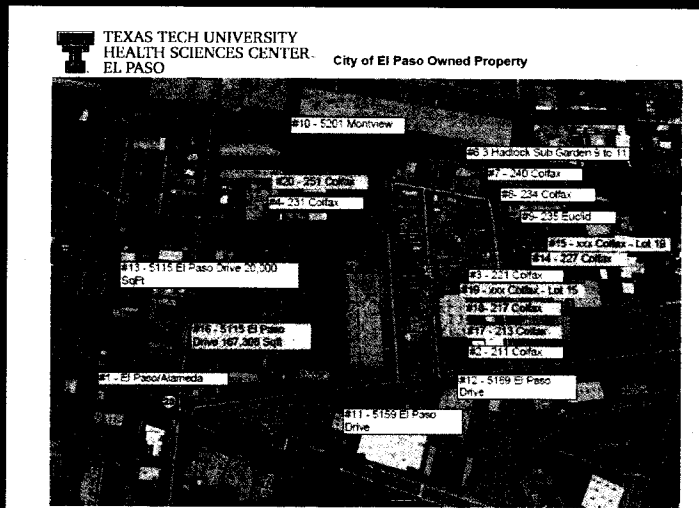
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Goal 5: Operate effectively and efficiently through maximization of available resources



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Goal 5: Operate effectively and efficiently through maximization of available resources



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EL PASO

Goal 5: Operate effectively and efficiently through maximization of available resources

Objective 5.4 Maintain ongoing compliance with local, state, and federal rules and regulations, as well as programmatic and regional	Target	Outcome	Status	Outcome
	2017	2017	2017	2018
5.4.1 Complete CCNE and LCME site visits	Complete Site Visits	Successful Site Visits		Awaiting notice
	Complete Compliance Certificate (CoC)	CoC Completed		

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 HEALTH SCIENCES CENTER
 EL PASO

Goals 2018: Operate effectively and efficiently through maximization of available resources

- Increase clinical revenue
 - Contracts (hospital, 3rd party payors)
 - Insurance enrollment
 - Billing/Revenue cycle
 - Standardize clinic processes
- Secure adjacent bldgs/properties
- Pivot accreditation to effectiveness
- Roll out Electronic Data Warehouse

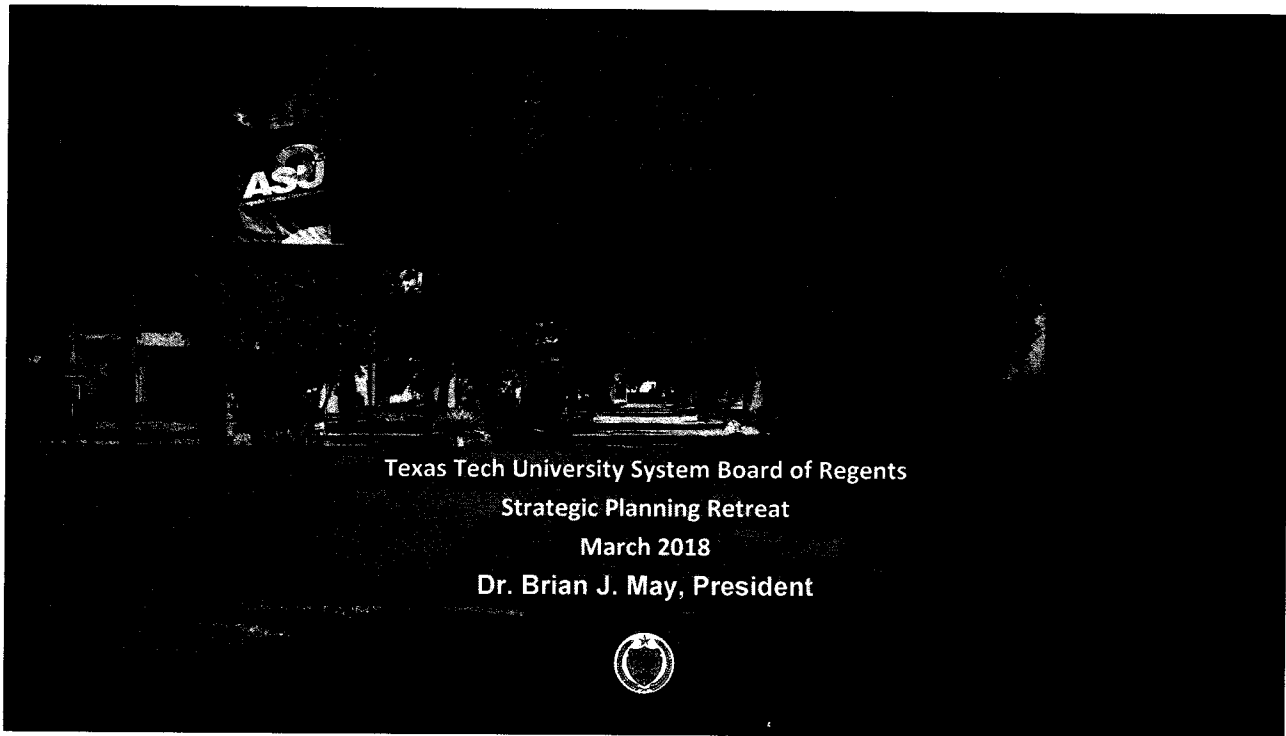
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"The mission of TTUHSC EP is to improve the lives of people in our State and our community by focusing on the unique healthcare needs of socially and culturally diverse border populations through excellence in integrated education, research, and patient care."



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Priority # 1- Increase Enrollment and Promote Student Success

Goals	2014	2015	2016	2017	% Change	2017 Target	Variance to Target	2018 Target	2020 Target
Fall Enrollment	6,894	8,508	9,581	10,417		9,700	717	9,850	10,000
Enrollment from Outside Service area ¹	3,859	4,489	5,060	5,565		5,500	65	5,750	6,000
REVISIO Graduate Student Enrollment as a % of Total Enrollment ²					0%				
Total: with Dual Credit		14.5%	15.5%	15.5%		16%	-0.5	15%	15%
Total: Without Dual Credit	16.5%	18.5%	20.3%	21.4%		16%	5.4	20%	20%
Number of Students Receiving CARR scholarship	2,544	2,601	2,900	2,977		2950	27	3000	3050
Dual Credit Student Enrollment	79	1,889	2,313	2,921		2375	546	2500	2550
International Student Enrollment	183	244	262	234		275	-41	300	325
Number of Students Enrolled in Honors Program	145	155	162	160		165	-5	170	175
First-year Retention Rate ³	62.4%	62.8%	67.1%	66.9%		67%	-0.1	68%	70%
Second-year Retention Rate ³	44.2%	49.9%	50.4%	54.2%		53%	1.2	60%	65%
Four-year Graduation Rate ³	21.0%	25.0%	21.0%	27.0%		25%	2	27%	30%
Six-year Graduation Rate ^{3, 5}	31.0%	37.0%	36.0%	37.0%		37%	0	38%	40%
Total Degrees Awarded (annual)	1,047	1,482	1,399	1,605		1,500	105	1,582	1,750
Sustainment of Hispanic Serving Institution ⁴	32.5%	33.2%	33.8%	35.8%		35%	0.8	36%	37%

¹ Enrollment Outside of Service Area – Texas Counties outside of the 21 counties surrounding San Angelo.

² When targets were created Dual Credit was not a current ASU initiative, as Dual Credit has become a priority, this target has been adjusted to be inclusive of the Dual Credit initiatives.

³ Measures include only students by head count that began at ASU as new, first-time students and continued at or graduated from ASU.

⁴ Percentages reflect Hispanic student enrollment as a portion of total undergraduate FTE (full-time equivalency) enrollment. Graduate enrollment is not a factor.

⁵ 2018 Target is a stretch target as the 2012 cohort had one of the lowest retention rates in ASU history (54.8%) and a 21% 4-year graduation rate.



Discussion Topics: Priority #1- Increase Enrollment and Promote Student Success

1. International Student Growth
 - Expanding: Korea, Vietnam, Taiwan
2. Dual Credit
 - ASU dual credit students maintain ASU as first destination



ASU Dual Credit Students Graduating from High School and College/University they Enrolled		
University	2016	2017
ANGELO STATE UNIVERSITY	114	170
TEXAS TECH UNIVERSITY LUBBOCK	60	94
TEXAS A&M UNIVERSITY	47	77
SOUTH PLAINS COLLEGE	<10	57
UNIVERSITY OF TEXAS AT AUSTIN	32	53
ABILENE CHRISTIAN UNIVERSITY	45	48
TARLETON STATE UNIVERSITY	29	44
HARDIN-SIMMONS UNIVERSITY	19	42
TEXAS STATE UNIVERSITY - SAN MARCOS	26	35
UNIVERSITY OF TEXAS - SAN ANTONIO	22	27
CISCO COLLEGE	13	22
BAYLOR UNIVERSITY	14	20
LUBBOCK CHRISTIAN UNIVERSITY	17	19
UNIVERSITY OF NORTH TEXAS	17	15
MCMURRY UNIVERSITY	11	10
WEST TEXAS A&M UNIVERSITY	14	10

Universities and colleges with <10 students represented are not displayed.

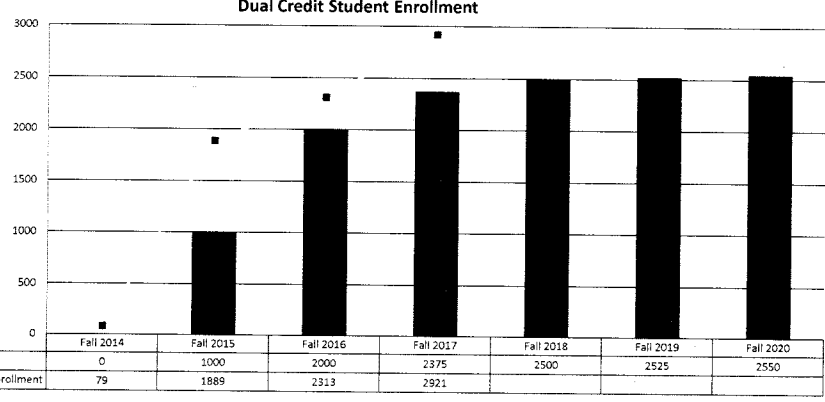


Discussion Topics: Priority #1- Increase Enrollment and Promote Student Success

2. Continued: Dual Credit



Dual Credit Student Enrollment

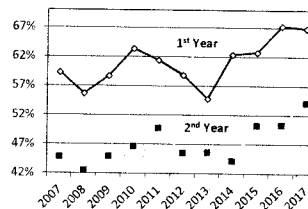


Discussion Topics: Priority #1- Increase Enrollment and Promote Student Success

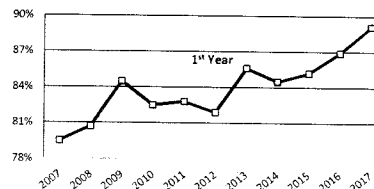
3. Student Success

- Student Retention
 - Second Year Retention 54.2% is highest in recorded history
 - Fall to Spring first year retention 89.1% is highest in recorded history
 - Hispanic NFT first year Fall to Spring retention 88.5% is the highest in ASU history (3.1 percentage point increase from last year)
- Graduation
 - 4-year graduation 27% highest in recorded history
 - 6-year graduation 37% tied for first place in recorded history.
 - 3-year graduation rate has begun being tracked with student success initiatives:
 - Free Summer Housing, 15 is the new 12, Freshmen College, Tutoring, Advising, Degree Works, intentional summer courses.
 - Graduated 5.6% of the 2014 cohort in 3 years.

New First Time Retention



Fall to Spring New First Time Retention Rate



Priority # 2- Strengthen Academic Quality and Reputation

Goals	2014	2015	2016	2017	% Change	2017 Target	Variance to Target	2018 Target	2020 Target
% of Lower-division Courses Taught by Tenure-track Faculty	61.0%	64.7%	65.0%	63.0%		62%	1	61%	62%
Number of Students Taking Online Courses ¹	2710	2674	2841	3562		2900	662	3100	3200
% of Course Offerings Online	23.9%	23.2%	24.0%	25.7%		24%	1.7	25%	26%
% of Online Only Students in the Summer	41.0%	41.0%	48.0%	52.0%		48%	4	50%	52%
Free Summer Housing Numbers ²	100	449	386	365		400	-35	425	450
Pass Rates on Professional Examinations									
Nursing	92.0%	93.1%	93.2%	87.5%		95%	-7.5	95%	95%
Teacher Certification	91.0%	94.0%	92.0%	91.0%		99%	-8	99%	99%
Physical Therapy	100.0%	100.0%	100.0%	100.0%		98%	2	98%	98%
Medical School Acceptance Rate	68.0%	55.0%	65.0%	³	N/A	60%	N/A	60%	60%

¹ Number is for Fall semester only to eliminate duplication.

² Housing requirement changed from 60 SCH to 30 SCH beginning Fall 2015.

³ Number will be reported in late spring.



Discussion Topics: Priority # 2- Strengthen Academic Quality and Reputation

1. New Academic Programs

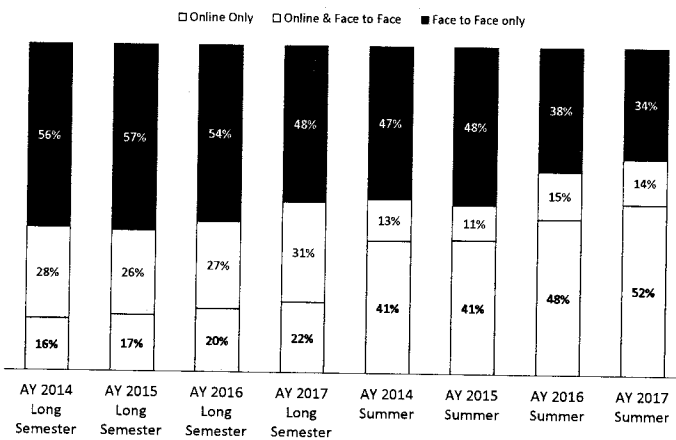
- Mechanical Engineering
- MSW in Social Work
- Masters of Science in Professional School Counseling
- BSHSP Health Science Professions: Healthcare Administration Specialization Area

2. Increase On line and Summer Presence

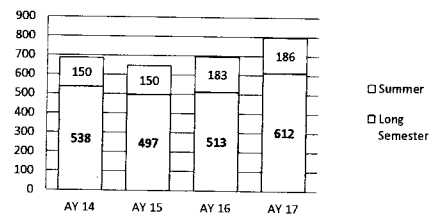


Discussion Topics: Priority # 2- Strengthen Academic Quality and Reputation

Growth in Online Students



Courses Online



Priority # 3- Expand and Enhance Research and Creative Scholarship

Goals	2014	2015	2016	2017	% Change	2017 Target	Variance to Target	2018 Target	2020 Target
REVISED External Project Proposals Submitted Annually	35	29	31	21		35	-14	25	32
REVISED Total External Dollars Expended Annually (Million) ¹	\$4.00	\$3.49	\$2.49	\$1.64		\$3	-1.4	\$2	\$2.3
Number of Students Involved in Undergraduate and Graduate Research ²	234	244	235	270		250	20	260	270

¹ Center for Security Studies federal earmark ended in 2015 and the Title III STEM Grant ended in 2016.
² Numbers reported reflect students enrolled in research-based independent study hours.



Priority # 4- Further Outreach and Engagement

Goals	2014	2015	2016	2017	% Change	2017 Target	Variance to Target	2018 Target	2020 Target
Number of Documented K-12 Students Participating in Outreach and Engagement Activities ¹	19,910	17,774	21,850	6,916		6,000	-916	8,000	10,000
Wellness, Engagement, and Development (WED Center)/Laura Bush	10,368	16,985	15,461	20,221		17,000	3,221	18,000	20,000

¹ Outreach numbers reduced due to Title V and Title III Outreach Grants ending. Outreach person transitioned to Dual Credit.



Priority # 5- Increase and Maximize Resources

Goals	2014	2015	2016	2017	% Change	2017 Target	Variance to Target	2018 Target	2020 Target
Total Student Credit Hours	167,047	169,928	185,564	208,227		200,000	8,227	210,000	220,000
Total Weighted Student Credit Hours	297,037	302,978	330,246	369,875		340,000	29,875	345,000	350,000
Administrative Cost as % of Operating Budget	9.16%	8.93%	9.16%	8.84%		9.00%	-0.16	9.00%	9.00%
Total Endowment (Million) ¹	\$168	\$159	\$154	\$169		\$158	11	\$160	\$165
Total Budgeted Revenue (Million)	\$108.0	\$110.8	\$113.5	\$120.0		\$115	5	\$120	\$130
Classroom Space Usage Efficiency Score ²	49	66	66	66		66	0	66	75
Operating Expense per Full-time Equivalent (Based on 12 UG/9 G SCH)	\$20,152	\$20,893	\$20,018	\$18,307		\$20,000	-1,693	\$20,000	\$20,000
Total Funds Raised Annually (Million)	\$12.89	\$15.31	\$15.76	\$10.18		\$5	5	\$8	\$10

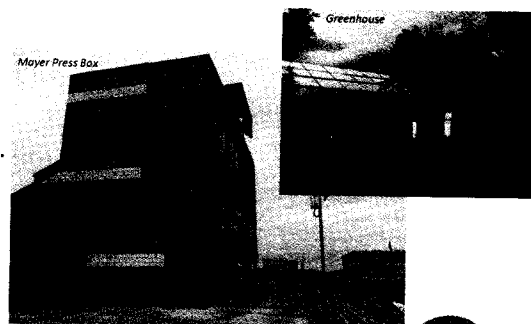
¹ Market value adjustment.

² Maintain current rate with the Hunter Strain Engineering Labs and the Archer College of Health & Human Services Building opening. Goal is to meet the state standard of 75 by 2020.



Discussion Topics: Campus Facility Improvements

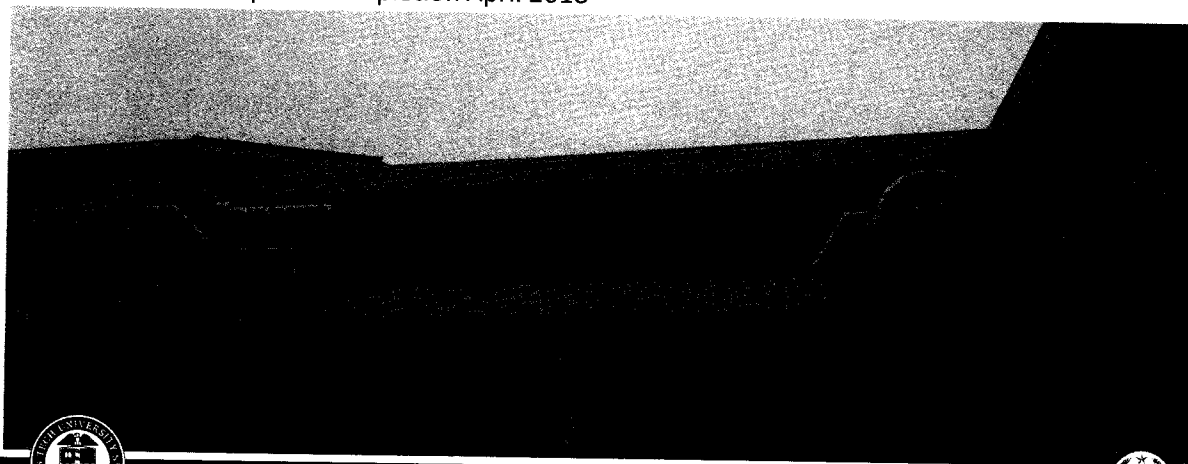
- Accommodating academic and student needs:
 - Campus and infrastructure improvement planning continues.
 - Archer College of Health and Human Services**
 - Classes began in new building Spring 2018.
 - Hunter Strain Engineering Labs**
 - Ribbon Cutting commenced August 2017.
 - Mayer Press Box**
 - Ribbon cutting will commence April 21, 2018.
 - Housing: Centennial Village new addition**
 - anticipated August 2018 (162 additional beds).
 - Green House**
 - anticipated completion June 2018.
 - Museum:** in planning



Discussion Topics: Campus Facility Improvements

2. Shannon Clinic Partnership

- **University Sports Medicine Clinic – Shannon clinic – Jackson**
 - anticipated completion April 2018



ANGELO STATE UNIVERSITY

Update on Strategic Priorities – March 2018

EXECUTIVE SUMMARY

Goals	2014	2015	2016	2017	% Change	2017 Target	Variance to Target	2018 Target	2020 Target
Fall Enrollment	6,494	8,508	9,581	10,417		9,700	717	9,850	10,000
Number of Students Taking Online Courses ¹	2710	2674	2841	3562		2900	662	3100	3200
First-year Retention Rate ²	62.4%	62.8%	67.1%	66.9%		67%	-0.1	68%	70%
Six-year Graduation Rate ^{2,4}	31.0%	37.0%	36.0%	37.0%		37%	0	38%	40%
Sustainment of Hispanic Serving Institution Status ³	32.3%	33.2%	33.8%	35.8%		35%	0.8	36%	37%
% of Lower-division Courses Taught by Tenure-track Faculty	61.0%	64.7%	65.0%	63.0%		62%	1	62%	62%
REVISED Total External Dollars Expended Annually (Million) ⁵	\$4.00	\$3.49	\$2.49	\$1.64		\$3	1.4	\$2	\$2.3
Classroom Space Usage Efficiency Score ⁶	49	66	66	66		66	0	66	75
Total Endowment (Million) ⁷	\$168	\$159	\$154	\$169		\$158	11	\$160	\$165

¹ Number is Fall semester only to eliminate duplication.

² These measures include only students by head count that began at ASU as new, first-time students and continued at or graduated from ASU.

³ Percentages reflect Hispanic student enrollment as a portion of total undergraduate FTE (full-time equivalency) enrollment. Graduate enrollment is not a factor.

⁴ 2018 Target is a stretch target as the 2012 cohort had one of the lowest retention rates in ASU history (54.8%) and a 21% 4-year graduation rate.

⁵ Center for Security Studies federal earmark ended in 2015 and the Title III STEM Grant ended in 2016.

⁶ Maintain current rate with the Hunter Strain Engineering Labs and the Archer College of Health & Human Services Building opening. Goal is to meet the state standard of 75 by 2020.

⁷ Market value adjustment.



ATTACHMENT TO
FINANCE & ADMINISTRATION COMMITTEE AGENDA ITEM #2

**Proposed amendments to Chapter 03 and 07, Regents' Rules,
relating to conflicts of interests and contracts**

AMEND CHAPTER 03 (PERSONNEL), AS FOLLOWS:

03.01 **Ethics policy.**

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03.01.2 Ethical behavior. Officers and employees shall:

- a. obey all federal, state, and local laws or be subject to disciplinary action for a violation of those laws;
- b. put forth honest effort in the performance of their duties;
- c. not make unauthorized commitments or promises of any kind purporting to bind the TTU system or any of its components;
- d. not use their public offices for private gain;
- e. act impartially and not give preferential treatment to any private or public organization or individual;
- f. protect and conserve public property, including all institutional resources, and shall not use it for anything other than authorized activities;
- g. promptly disclose waste, fraud, abuse, and corruption to appropriate authorities;
- h. adhere to all laws, regulations, and policies that provide equal opportunity for all persons regardless of sex, sexual orientation, gender identity, race, national origin, religion, age, disability, status as a covered veteran, genetic information, or other legally protected categories, classes, or characteristics;

- i. endeavor to avoid any actions that would create the appearance that they are violating the law or the ethical standards of the TTU system;
- j. if involved in procurement or contract management for the TTU system, disclose to the TTU system in the manner prescribed by the applicable contract management handbook or institutional operating policy any actual or potential conflict of interest that is known by the employee or official with respect to any contract with a private vendor or bid for the purchase of goods or services from [the] a private vendor by the TTU system at any time during: (i) the procurement process, from the initial request for bids for the purchase of goods or services from the private vendor until the completed final delivery of the goods or services, or (ii) the term of the contract with a private vendor; however, for a contract for the purchase of goods or services solicited through a purchase order, this subsection only applies if the amount of the purchase order exceeds \$25,000; and
- k. participate in regular training concerning ethics policies of the TTU system.

For all officers and employees involved in procurements or related contracts:

- *the timeframe during which disclosure is required for a COI with a vendor is clarified; and*
- *a dollar threshold is set for this provision's application to purchase order procurements.*

This language is added to conform our Regents' Rules policy to the changes made in §2261.252(a-1) & (e), Texas Government Code, by §9 of S.B. 533.

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03.01.5 Conflict of commitment. A conflict of commitment refers to a situation where a TTU system employee engages in external activities, including service on an outside entity's board, either compensated or uncompensated, that interfere with the employee's obligation and responsibilities to the TTU system. Employees shall evaluate and arrange their external interests and activities in order to avoid conflicts of commitment that would compromise their ability to carry out their obligations to the TTU system.

- a. Primary responsibility of employees. The primary responsibility of a TTU system employee is the full and complete execution of all assigned duties, the fulfillment of

those professional obligations not ordinarily reduced to written assignment, and the maintenance of current professional skills.

- b. Outside employment. Outside employment is self-employment or any compensated service or employment by an entity or individual, other than the TTU system, of a TTU system employee.
- (1) Outside employment must be compatible with the interests of the TTU system and of such a nature that it will not detract from the effectiveness and performance of the employee.
 - (2) Clinical faculty. Full-time clinical faculty at TTUHSC and TTUHSC El Paso who are involved in outside employment must do so under the provisions of the respective school's medical practice income plan.
 - (3) Institutional operating policies shall provide a procedure by which a TTU system employee must disclose the outside employment, including the name of the employer, the specific nature of the work, and the amount of time to be spent, and obtain authorization from the chancellor, or the chancellor's designee, for such outside employment.
 - (4) If the outside employment is for the chancellor or a president, authorization from the board is required.

This change adds specificity to ensure continued compliance with the requirements enacted by S.B. 20 from the 2015 legislative session.

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03.03 Conflict of interest and the board.

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For regents, the definition of family members to which the COI policies apply is revised/clarified.

03.03.2 Conflict of interest. A conflict of interest arises when the TTU system has or is considering a transaction or other business relationship with a board member or a board member's family member (defined to include ~~a spouse and the~~ family members within the first degree of affinity or consanguinity and dependent relatives or household members). For this reason, any transaction or other business relationship between the TTU system and a board member or board member's family member is prohibited.

This change conforms our Rules policy to existing/unchanged language of §51.923(e)(4), Texas Education Code, while continuing its application to "dependent relatives or household members" who may not be relatives within the first degree of affinity or consanguinity. Thus, Texas Tech's COI policy for regents would continue to have a broader application than the statute requires.

03.03.3 Presumed conflict of interest.

a. A conflict of interest is presumed to arise when the TTU system has or is considering a transaction or other business relationship with a business entity in which the board member or the board member's family member has a substantial financial interest. A financial interest is presumed to be substantial if it entails:

- (1) Any ownership or investment interest in a business entity (including stock, options, a partnership interest, or any other ownership or investment interest) valued at \$15,000 or more ~~[than \$10,000]~~, except equity in a company amounting to less than ~~[10%]~~ 1% ownership interest in the company;
- (2) Receipt of funds from the business entity that exceed ~~[10 percent]~~ 1% of the board member's or the board member's family member's gross income for the previous year, or the expectation of the receipt of such funds in the future;
- (3) Any ownership interest in real property, personal property, intellectual property or any other interest valued at ~~[\$10,000]~~ \$15,000 or more;

For regents, the definition of a "substantial financial interest" is revised.

The change in the dollar threshold for equity ownership (going from \$10,000 to \$15,000) conforms Texas Tech's policy to the existing/unchanged statutory threshold.

The changes in the percentage threshold for equity ownership, receipts, and voting/participating interests (going from 10% to 1%) is due to a state law change made to §51.923(e)(1)-(2), Texas Education Code, by §16 of S.B. 533.

Subdivision (3) is not required by statute, so the change in its dollar threshold simply keeps it the same as for equity ownership in a business entity per Subdivision (1).

(4) A position of real or apparent authority in a business entity such as director, officer, trustee, partner, agent, controlling shareholder, shareholder with a [~~10%~~] 1% or more voting interest, or a direct or indirect participating interest in any shares, stock or otherwise, regardless of whether voting rights are included, in [~~10%~~] 1% or more of the profits, proceeds or capital gains of the entity involved; or

(5) Any position as an employee of the entity involved.

b. A board member is not deemed to have a substantial financial interest in a publicly traded entity by reason of an investment in that entity by another publicly traded entity, such as through a mutual fund, of which the board member does not control investment decisions.

03.03.4 Disclosure of financial interest.

a. A board member or a board member's family member who has a known substantial financial interest in a pending or a proposed transaction or business arrangement involving the TTU system shall promptly disclose to the board the existence of the interest and other material information that the board member may have regarding the transaction or arrangement.

b. Each board member annually shall execute and submit to the chief financial officer a statement disclosing all business entities in which the board member has a financial interest. This disclosure shall be achieved by the board member submitting to the Office of the Board of Regents, no later than June 1 of each year, a copy of the board member's Personal Financial Statement that is required to be submitted to the Texas Ethics Commission. This disclosure shall be updated throughout the year by board members if a board member acquires or divests a substantial financial interest in any entity.

03.03.5 Determination of the existence of a conflict of interest.

- a. If a board member is aware of a conflict of interest, the board member shall inform the board during a meeting of the board conducted in accordance with the Texas Open Meetings Act and abstain from any participation in the transaction or matter in which the conflict exists. Any such contract or transaction requiring board approval must be approved by an affirmative majority of the board members voting on the contract or transaction.

The addition conforms Texas Tech's policy to the existing/unchanged language of §51.923(d), Texas Education Code.

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AMEND CHAPTER 07 (FISCAL MANAGEMENT), AS FOLLOWS:

07.12 Contracting policies and procedures.

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07.12.2 Prohibited contracts.

- a. Neither the TTU system administration nor ~~[its]~~ a component ~~[institutions]~~ institution may enter into a contract for the purchase of goods or services with a private vendor with whom any of the following ~~[employees or officials]~~ persons have a financial interest unless the contract is for the purchase of goods or services solicited through a purchase order and the purchase order does not exceed \$25,000:

This change clarifies that a conflict at one institution does not automatically impact all of the other institutions.

This is a conforming change to match revisions the Legislature made to §2261.252(e), Texas Government Code via §9 of S.B. 533.

- (1) the chancellor, vice chancellor and general counsel, president of the institution involved in the contract, chief procurement officer, or equivalent employee responsible for procuring goods and services for the institution involved in the contract; or
- (2) a family member related to the employees and officials listed above within the second degree of affinity or consanguinity.

- b. ~~[An employee or official]~~ A person listed in Section 07.12.2.a, Regents' Rules, has a financial interest in a private vendor if the ~~[employee or official]~~ person:
- (1) owns or controls, directly or indirectly, an ownership interest of at least ~~[one percent]~~ 1% in the private vendor, including the right to share in profits, proceeds, or capital gains; or
 - (2) could reasonably foresee that a contract with the private vendor could result in a financial benefit to the employee, ~~[or]~~ official, or family member within the second degree of affinity or consanguinity.
- c. A financial interest prohibited by this section does not include a retirement plan, a blind trust, insurance coverage, or an ownership interest of less than 1% in a corporation.

The addition conforms Texas Tech's policy to the existing/unchanged language of §2261.252(b)(3) and (d), Texas Government Code.

Adding this new subsection conforms Texas Tech's policy to §2261.252(d), Texas Government Code.

07.12.3 Board approval.

- a. Upon recommendation of the chancellor, board approval is required for contracts that involve a stated or implied consideration that totals in excess of \$1,000,000 over the entire term of the contract, unless a different consideration is specified by this policy. This requirement is applicable to both cash and non-cash considerations. The board may delegate the approval and signature authority for such contracts to the chancellor or component president.
- b. The board must approve any amendment, extension, or renewal of a contract with a value that exceeds 25% of the value of the original contract approved by the board or that increases the value of the original contract to more than \$1,000,000 over the entire term of the contract unless the authority to exceed the approved amount is expressly delegated by the board or an exception is expressly adopted by the board for that contract.

This addresses an issue raised by Texas Tech's auditors that the contract amendment process needs to be clarified.

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07.12.4 Board delegation of authority.

- a. Notwithstanding Section 07.12.3.a, *Regents' Rules*, the chancellor or president, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000 [~~shall be approved by the chancellor or president, as appropriate~~]. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting.

For contracts that exceed \$1 million over the life of the contract but the annual amount is \$1 million or less, the addition of this new sentence to §07.12.4.a will require reporting to the Board whenever the Chancellor or a President approves such a contract.

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07.12.5 Chancellor's approval.

- a. Approval of the chancellor or the chancellor's designee is required for TTUSA contracts that involve a stated or implied consideration of \$1,000,000 or less [~~per annum~~]. This requirement is applicable to both cash and non-cash considerations. Such TTUSA contracts may be signed by the chancellor or the chancellor's designee. Provisions in the *Regents' Rules* regarding employment contracts shall govern the approval of those employment contracts.
- b. Approval of the chancellor or the chancellor's designee is required for all TTUSA contract renewals, extensions or amendments that do not cause the contract amount to exceed \$1,000,000 [~~per annum~~]. Such TTUSA contract renewals,

Deleting "per annum" in §07.12.5 and §07.12.6 (on this page and the next) clarifies that these two sections apply only to contracts that total \$1 million or less over the entire term of the contract.

extensions or amendments may be signed by the chancellor or the chancellor's designee. [A list of those renewed, extended or amended contracts in excess of \$1,000,000 per annum, including the amount of the contract, shall be provided to the board as an information item at the next regular board meeting.]

07.12.6 President's approval.

- a. Approval of the president or the president's designee is required for all component institution contracts that involve a stated or implied consideration of \$1,000,000 or less [~~per annum~~]. This requirement is applicable to both cash and non-cash considerations. Such component institution contracts may be signed by the president or the president's designee. Provisions in the *Regents' Rules* regarding employment contracts shall govern the approval of those employment contracts.
- b. Approval of the president or the president's designee is required for all component institution contract renewals, extensions or amendments that do not cause the contract amount to exceed \$1,000,000 [~~per annum~~]. Such component institution contract renewals, extensions or amendments may be signed by the president or the president's designee. [A list of those renewed, extended or amended contracts in excess of \$1,000,000 per annum, including the amount of the contract, shall be provided to the board as an information item at the next regular board meeting.]

•••

- (2) Authorize the Board Secretary to make conforming changes in the summary table in §07.12.7.

All changes to this summary table are simply updates to conform the table to the changes made in Ch. 07 on the preceding pages.

07.12.7 Required approvals summary.

Contract Terms	Regents' Rules Section Citation	Approval Required
Contracts in excess of \$1,000,000 over the entire term of the contract	07.12.3.a	Board
Contracts in excess of \$1,000,000 total but less than \$1,000,000 per annum; and any amendment, extension or renewal of such contracts that does not cause the annual amount to exceed \$1,000,000	07.12.4.a	Chancellor or President, as appropriate
Contracts for real property: sale or purchase; and lease for more than 4 years (unless the contract can be terminated without cause with notice of 120 days or less)	07.12.3.d(1)(a)	Board
Contracts in excess of four years (unless the contract can be terminated without cause with notice of 120 days or less)	07.12.3.d(1)(b)	Board
Renewals, extensions or amendments	07.12.3.b	Board
	07.12.5.b or 07.12.6.b	Chancellor or President
Contracts for construction projects	07.12.4.d	Chancellor (for TTUSA projects) or President (for institutional projects)
Consulting contracts in excess of \$25,000, and all modifications that increase such contracts	07.12.4.e(1)	Board
Consulting contracts of \$25,000 or less	07.12.4.e(2)	Chancellor or President, as appropriate – with prior notice to chairs of Board and F&A Cmte
Contracts with search firms (so long as contract amount does not exceed \$1.0 million per year)	due to 07.12.4.e(3) and 07.12.4.a: 07.12.5 or 07.12.6	Chancellor (for TTUSA searches) or President (for institutional searches)
Initial contracts for vending machines	07.12.3.f	Board
Location of vending machines	07.12.3.f	President
TTUSA contracts of \$1,000,000 or less per year; and any amendment, extension or renewal of such System Administration contracts that does not cause the annual amount to exceed \$1,000,000	07.12.4.a and 07.12.5	Chancellor

Contract Terms	<i>Regents' Rules</i> Section Citation	Approval Required
Component institution contracts of \$1,000,000 or less per year; <u>and any amendment, extension or renewal of such component institution contracts that does not cause the annual amount to exceed \$1,000,000</u>	07.12.4.a and 07.12.6	President
Sponsored program project contracts	07.12.4.b	President
Certain health-related continuing contractual relationships	07.12.4.c	President
Employment contracts	[see Appendix A]	-- varies --

ATTACHMENT TO
FINANCE & ADMINISTRATION COMMITTEE AGENDA ITEM #3

**Proposed amendments to Chapter 07, Regents' Rules, relating to
debt and equipment financing policies**

AMEND SECTIONS 07.05.2 AND 07.05.4, AS FOLLOWS:

07.05 Debt management policy.

• • •

07.05.2 RFS debt management policy.

- a. The TTU system and its components are eligible to participate in the RFS.
- b. The TTU system shall use the following guidelines for the RFS:
 - (1) Debt proceeds will be used only for capital expenditures or bond issuance costs. Generally, capital expenditures are for assets having a useful life of over one year. Buildings and other major capital projects shall be financed for a period of up to the lesser of the project's estimated useful life or 40 years. Equipment shall be financed for a period up to the lesser of its projected useful life or 10 years.
 - (2) To the extent required by law, the Texas Higher Education Coordinating Board shall be notified of project costs in accordance with the relevant rules promulgated by the Coordinating Board.
 - (3) Individual revenue streams considered for debt service must meet a 1.15 debt coverage ratio test, unless the debt is issued as tuition revenue debt, in which case it must meet a 1.00 debt coverage ratio test. Debt coverage is defined as total revenue divided by total debt service.

Clarifications regarding the debt collection ratio recommended by outside bond financial advisors.

- (4) Components of the TTU system are required to establish internal debt reserves on their respective chart of accounts by participating area or department on bond financed debt other than tuition revenue and HEF debt. Bond financed debt [Debt] service shall be collected from departments at the component institutions in the amount of the 1.15 ratio [~~as noted in Subdivision (4) of this subsection,~~] until the maximum reserve accumulated is equal to [a] the area's or department's maximum annual debt service for the remaining debt outstanding. When the maximum reserve is reached, the bond debt service shall be collected in the amount of a 1.00 ratio. Should newly-issued debt cause an area's or a department's new maximum annual debt service to exceed their accumulated reserve, then the 1.15 ratio will apply only to debt service on the newly-issued debt. The TTUS Office of Treasury monitors bond debt service reserves additions and reserve balances to maximum annual debt service semi-annually. Exceptions and return of reserve balances are to be reviewed and approved by the vice chancellor and chief financial officer and the component's chief fiscal officer.
- (5) The board shall approve designated debt financing prior to a project's initiation. Reimbursement clauses, revenue stream certification, non-default certification, and all requirements of the RFS Master Resolution shall be included in the agenda items submitted for board approval that authorize the debt financing.
- (6) Higher Education Fund (HEF) appropriation transfers for debt service by the component institutions to the TTU system are authorized, but only for financed projects which would be eligible for HEF funding under Article VII, Section 17 of the Texas Constitution. Generally, these projects must have an educational and general purpose.

Conforms our HEF transfer policy to the Texas Constitution and the state's General Appropriations Act.

- (7) Application to and approval of the Texas Bond Review Board is required for all new long-term issues, except as noted below. Long-term issuances also are subject to the examination and approval of the Texas Attorney General. (Note: Sec. 1231.041(b), *Texas Government Code*, eliminates the requirement for institutions of higher education to seek approval by the Texas Bond Review Board for bonds rated AA- or better, unless state general revenue is pledged on the debt.)

• • •

07.05.4 Equipment financing. Procedures for equipment financing under the commercial paper program(s) are as follows:

These dollar thresholds and approval processes are the same as are used elsewhere in the Chapter 07 (e.g., for contracts).

NOTE: The name of this System-level office has changed as shown here. It is proposed that Board approval of the name change here also constitutes a delegation of authority to the Board Secretary to make corresponding changes in the name of this office wherever else it appears in the Regents' Rules.

- a. For equipment costing [~~\$250,000~~] \$1,000,000 or more, the board shall authorize the financing through the equipment financing program. For equipment costing less than [~~\$250,000~~] \$1,000,000 but more than \$100,000 that is to be financed through the equipment financing program, the approval of the chancellor, or the chancellor's designee, [~~with the concurrence of either the chair of the board or the chair of the Finance and Administration Committee~~] is required. [~~The approval of the chancellor is required for equipment costing less than \$100,000 that is to be financed through the equipment financing program.~~] The TTUS Office of Treasury [~~and Cash Management~~] shall submit the required notice to the Texas Bond Review Board.
- b. The minimum aggregate amount of equipment value to be financed under the equipment financing program is \$100,000 for each component institution. Multiple smaller equipment purchases may be combined to achieve the minimum amount. Each piece of equipment must have a useful life of not less than three years. The equipment shall be purchased from the vendor by the component institution. RFS debt shall be issued to reimburse the component institution for the equipment purchase. The debt shall be amortized each February 15 and August 15 and shall be fully amortized up to the lesser of its projected useful life or 10 years.

ATTACHMENT TO
FINANCE & ADMINISTRATION COMMITTEE AGENDA ITEM #4

Amendment to Chapter 07, Regents' Rules, to delegate to the Presidents the authority to administer various student financial assistance programs

AMEND SECTION 07.10 BY ADDING A NEW SECTION 07.10.4, AS FOLLOWS:

07.10 Approval of tuition and student fees.

- 07.10.1 Assessment. Each year, the board shall approve the assessment of tuition and fees for students of component institutions of the TTU system. The amounts to be assessed shall be presented annually to the board in a document to be entitled "Global Fee Schedule."
- 07.10.2 Collection. The authority of the board to collect tuition, fees, and other charges in accordance with the methods and manners prescribed in state statute is delegated to the presidents, or the presidents' designee.
- 07.10.3 Exemptions and waivers. The authority of the board to grant exemptions and waivers from tuition, fees, and other charges in accordance with state statutes is delegated to the presidents, or the presidents' designee.
- 07.10.4 Student financial assistance. The authority of the board to administer student financial assistance programs in accordance with Chapter 56, Texas Education Code, is delegated to the presidents, or the presidents' designee.



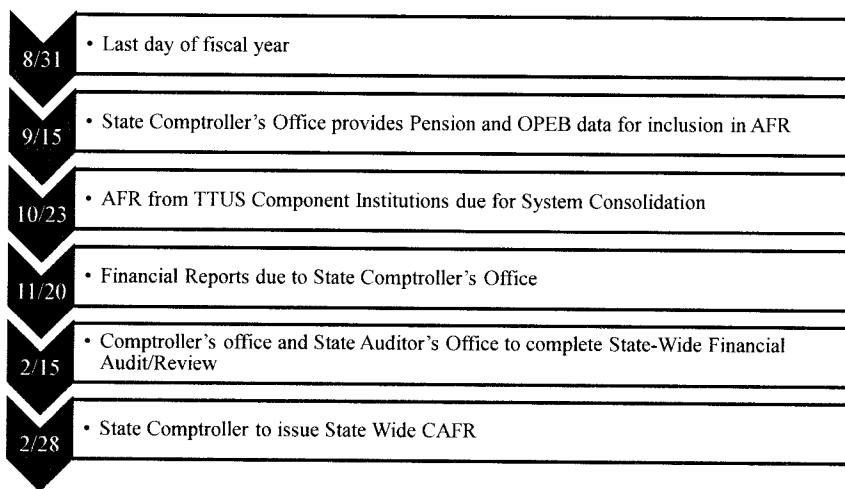
TEXAS TECH UNIVERSITY SYSTEM

Review of the
**FY 2017 Texas Tech University System
Combined Annual Financial Report**

Gary Barnes, *TTUS Vice Chancellor and CFO*

March 1, 2018

**Texas Tech University System
Timeline for Combined Annual Financial Reporting**



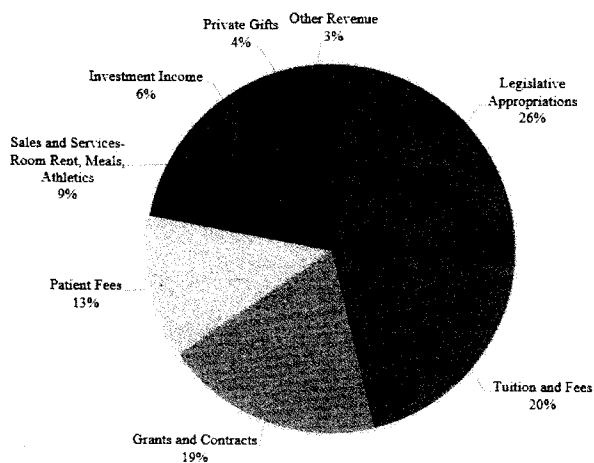
Revenues, Expenses and Changes in Net Position



as of August 31 (in thousands)

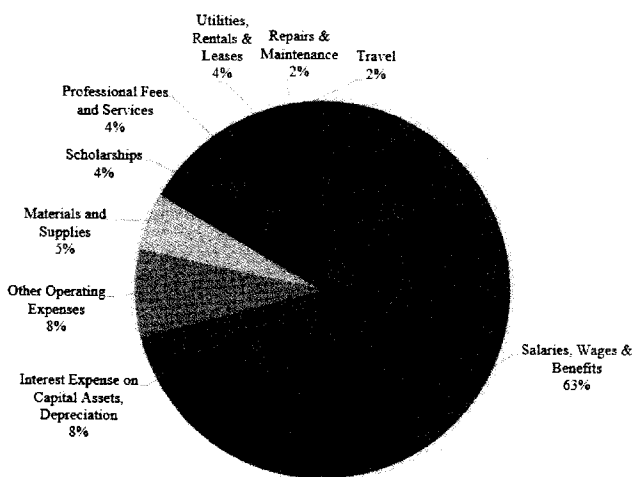
	2013	2014	2015	2016	2017
Beginning Net Position	\$ 2,454,563	\$ 2,603,698	\$ 2,685,809	\$ 2,732,250	\$ 2,924,055
Revenues					
Tuition and Fees	347,940	348,344	380,658	404,505	413,532
Patient Fees	230,757	244,555	254,662	262,154	260,173
Sales and Services-Room Rent, Meals, Athletics	152,217	162,286	181,365	185,717	191,103
Grants and Contracts	316,686	347,152	346,389	400,650	397,159
Other Revenue	27,146	31,841	23,202	49,780	56,332
Legislative Appropriations (General Revenue)	399,903	466,857	468,174	515,430	541,934
Private Gifts	109,897	95,216	83,318	123,267	92,253
Investment Income	60,532	113,740	56,594	80,557	117,917
TOTAL REVENUE	1,645,078	1,809,991	1,794,362	2,022,060	2,070,403
Expenses					
Salaries, Wages & Benefits	928,786	996,509	1,049,394	1,105,158	1,184,505
Professional Fees and Services	63,000	64,091	64,588	76,200	80,018
Travel	27,902	31,104	31,396	33,651	33,796
Materials and Supplies	80,734	85,731	90,832	91,457	93,380
Utilities, Rentals & Leases	62,266	62,747	65,952	69,172	75,182
Repairs & Maintenance	37,639	37,706	38,556	38,473	39,357
Interest Expense on Capital Assets, Depreciation	148,285	148,142	154,915	142,400	145,044
Scholarships	65,019	65,817	69,515	77,794	83,208
Other Operating Expenses	111,808	116,649	129,511	170,150	141,139
TOTAL EXPENSES	1,525,439	1,608,496	1,694,659	1,804,455	1,875,629
Other					
Increase (Decrease) in Fair Mkt Value of Inv	29,496	47,998	(59,284)	(26,711)	66,085
Prior Period Adjustment(s)	-	(167,382)	(55)	911	-
Ending Net Position	\$ 2,603,698	\$ 2,685,809	\$ 2,726,175	\$ 2,924,055	\$ 3,184,914

Sources of Revenue, FY 2017



Revenues (in thousands)		
Legislative Appropriations (General Revenue)	541,934	26%
Tuition and Fees	413,532	20%
Grants and Contracts	397,159	19%
Patient Fees	260,173	13%
Sales and Services-Room Rent, Meals, Athletics	191,103	9%
Investment Income	117,917	6%
Private Gifts	92,253	4%
Other Revenue	56,332	3%
TOTAL REVENUE	2,070,403	

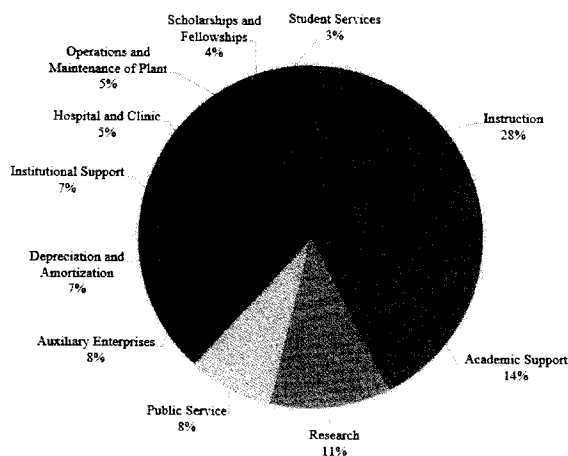
Total Expenses, FY 2017



Expenses (in thousands)		
Salaries, Wages & Benefits	1,184,505	63%
Interest Expense on Capital Assets, Depreciation	145,044	8%
Other Operating Expenses	141,139	8%
Materials and Supplies	93,380	5%
Scholarships	83,208	4%
Professional Fees and Services	80,018	4%
Utilities, Rentals & Leases	75,182	4%
Repairs & Maintenance	39,357	2%
Travel	33,796	2%

TOTAL EXPENSES 1,875,629

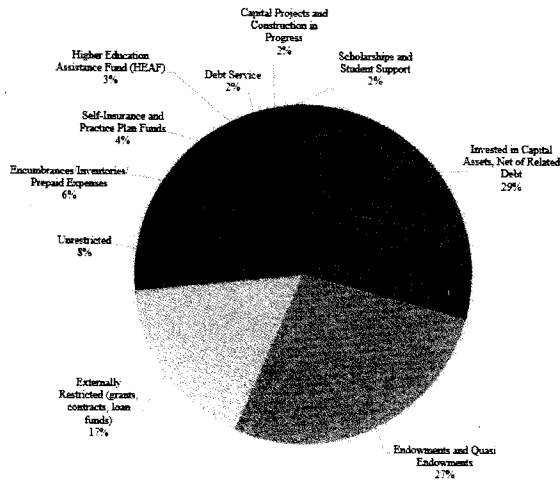
Operating Expenses by NACUBO Function, FY 2017



Operating Expenses by NACUBO Function (in thousands)		
Instruction (faculty salaries, academic admin depts, office supplies)	529,677	28%
Academic Support (libraries, academic computing, central academic admin)	256,580	14%
Research	209,642	11%
Public Service (Non-Instructional Medical Services, public broadcasting)	148,298	8%
Auxiliary Enterprises (Athletics, Rec Hall, Dining)	145,967	8%
Depreciation and Amortization	123,981	7%
Institutional Support (General Admin, Exec. Mgt, legal/fiscal ops)	123,090	7%
Hospital and Clinic	93,845	5%
Operations and Maintenance of Plant	92,703	5%
Scholarships and Fellowships	67,673	4%
Student Services (admissions, registrar, financial aid)	63,111	3%

TOTAL OPERATING EXPENSES 1,854,567

Net Position, FY 2017



Net Position (in thousands)

Invested in Capital Assets, Net of Related Debt <i>(buildings, land, equipment)</i>	930,240	29%
Endowments and Quasi Endowments	871,380	27%
Externally Restricted <i>(grants, contracts, loan funds)</i>	536,654	17%
Unrestricted	250,289	8%
Encumbrances/Inventories/Prepaid Expenses	185,721	6%
Self-Insurance and Practice Plan Funds	140,597	4%
Higher Education Assistance Fund (HEAF)	79,100	2%
Debt Service	68,067	2%
Capital Projects and Construction in Progress	64,311	2%
Scholarships and Student Support	58,555	2%

TOTAL NET POSITION 3,184,914



TEXAS TECH UNIVERSITY SYSTEM

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2018

PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMENTS	STATUS AS OF FEB 19	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
		TOTAL ENGAGEMENT HOURS AVAILABLE	20,888					
		REQUIRED AUDITS						
Required	ALL	Audit Report Follow-Up Procedures and Reporting	800		In Progress	536	264	0
Required	ALL	State Auditor's Office, THECB, and Comptroller's Office Misc. Projects	20	(5)				15
		TTU: 2017 Statewide Federal Financial Audit						
		TTU: Audit of Texas Grants		5	In Progress	1		4
		HSC-EP: Post-Payment Audit			In Progress			0
		HSC: Benefits Proportionality			Complete			0
Required	ALL	CPRIT Grant Funds	10					10
Required	ALL	Contracting and Procurement Processes	200					200
Required	ALL	Benefits Proportional by Fund	500		In Progress	510	40	(50)
Required	TTUS	Texas Tech Foundation, Inc. Financial Statements	120		In Progress	83		37
Required	TTUS	Regents, Chancellor, & Presidents Travel and Other Expenses	30		Complete	52		(22)
Required	TTUS	Office of Audit Services Annual Report	30		Complete	20		10
Required	TTUS	Office of Audit Services Annual Plan	100		In Progress	3	97	0
Required	TTUS	Office of Audit Services Quality Assurance Activities Review	60					60
Required	TTUS	Office of Audit Services Self-Assessment	120					120
Required	TTUS	Office of Audit Services External Quality Assessment	80					80
Required	TTUS	Multihazard Emergency Plan Safety and Security Audit	150		In Progress	84	66	0
Required	TTU	Athletics Financial Agreed-Upon Procedures	5		Complete	1		4
Required	TTU	Texas Tech Public Media Financial Statements	250		In Progress	247	3	0
Required	TTU	Football Attendance Certification	10		Complete	7		3
Required	HSC	Correctional Managed Health Care Contract	150					150
Required	HSC/HSC-EP	Texas Higher Education Coordinating Board Residency Grants	50		Complete	41		9
Required	HSC-EP	SACS Financial Statement Audit	40		Complete	30		10
Required	ASU	Carr Foundation Financial Statements	10		In Progress			10
Required	ASU	Joint Admission Medical Program Grants	60		Complete	31		29
Required	ASU	ASU Foundation, Inc. Financial Statements	5		Complete			5
		TOTALS FOR REQUIRED AUDITS	2,800	-		1,646	470	684
		AUDITS IN PROGRESS AT AUGUST 1, 2017						
Prior Year	TTU	Office of Vice President for Research	15		Complete	12		3
Prior Year	HSC	Amarillo SMCentral	277		Complete	238		39
Prior Year	HSC	Student Business Services	259		Complete	349		(90)
Prior Year	HSC	Collection Agency Processes	305	100	In Progress	568	20	(183)
Prior Year	HSC	Correctional Managed Health Care Contract	40		Complete	17		23
Prior Year	HSC-EP	Information Technology Help Desk Processes	226		Complete	348		(122)
Prior Year	HSC-EP	Paul L. Foster School of Medicine Department of Pathology	15		Complete	117		(102)
Prior Year	HSC-EP	Contract Management Processes	241		Complete	290		(49)
Prior Year	ALL	Wrap-up on Audits Included in August BOR Report	40		Complete	53		(13)
		TOTALS FOR AUDITS IN PROGRESS	1,418	100		1,992	20	(494)
		UNPLANNED SPECIAL PROJECTS AND INVESTIGATIONS						
		Total Hours Budgeted for Special Projects & Investigations	4,200	(5,670)				(1,470)
		IN PROGRESS AT AUGUST 1, 2017						
Special	TTU	Texas Manufacturing Assistance Center			Complete	162		0
Special	TTU	Texas Tech Equestrian Team Investigation			Complete	323		0
Special	TTU	Institute for Measurement, Methodology, Analysis and Policy			Complete	151		0
Special	TTU	Political Science Bank Account			Complete	130		0
Special	TTU	Division of Institutional Diversity, Equity & Community Engagement			In Progress	1,916	84	0
Special	TTU	Academic Department Deposit Review			In Progress	200		0
Special	HSC	Amarillo Pediatrics Purchasing Card Investigation			In Progress	547	10	0
Special	HSC	Department of Dermatology Cash Controls			Complete	36		0
Special	HSC-EP	Legacy Accounts Receivable Review			In Progress	300		0
Special	ASU	Meat and Food Sciences Litigation Support			In Progress	20	14	0
		BEGUN AFTER AUGUST 1, 2017						
Special	TTU	Conflict of Interest Committee: Department of Chemistry			Complete	47		0
Special	HSC-EP	Institutional Advancement Special			In Progress	1,397	103	0
Special	TTU	Reach Across Texas Grant Special			Complete	54		0
Special	ALL	Miscellaneous Hotline Projects			In Progress	74	126	0
		SPECIAL PROJECTS AND INVESTIGATIONS TOTALS	4,200	5,670		5,277	393	(1,470)
		HIGHEST PRIORITY						
2	TTU	Office of Human Resources	400					400
2	TTU	Office of Research Commercialization	350		In Progress	54	296	0
2	TTU	Building Control Systems Security	400		In Progress	257	143	0
2	HSC	Conflict of Interest Management Processes	350		In Progress	12	338	0
2	HSC	Electronic Medical Record Application Review	400		In Progress	39	361	0
2	HSC	Procurement Card Processes	350		In Progress	79	271	0
2	HSC-EP	Physical Plant	400	250	In Progress	179	471	0
2	HSC-EP	GE Centrality Business Application Security	350		IT Security/Controls			350
2	HSC-EP	Conflict of Interest Management Processes	350		Compliance/Operational			350
2	ASU	Information Technology General Controls Review	500		IT/Controls/Compliance			500
2	ASU	Procurement Processes	300		Complete	267		33
		HIGHEST PRIORITY TOTALS	4,150	250		887	1,880	1,633
		MODERATE PRIORITY						
2	TTUS	Office of Institutional Advancement	350		Management Advisory			350
2	TTU	Costa Rica	175		Financial	2	173	0
2	TTU	Intercollegiate Athletics	325		Compliance/Operational	23	302	0
2	TTU	School of Law	350		Financial/Controls			350
2	TTU	Financial Compliance of Grant Funds	400		Compliance			400
2	TTU	Office of the Registrar	350		IT/Operational/Controls			350

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2018

PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMENTS	STATUS AS OF FEB 19	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
2	HSC	Physical Plant and Support Services	400					
2	HSC	Permian Basin Campus Departments	400		In Progress	320	80	0
2	HSC	Amarillo Campus Departments	400					400
2	HSC	Department of Family Medicine	400					400
2	HSC-EP	Paul L. Foster School of Medicine Department of Internal Medicine	375					375
2	HSC-EP	TAC 202 Information Technology Controls Compliance	350		On Hold	129	221	0
2	ASU	Accounts Payable Processes	400					400
2	ASU	Center for International Studies Admission Processes	325					325
			250		In Progress	87	163	0
MODERATE PRIORITY TOTALS			4,850	-		561	939	3,350
LOWER PRIORITY								
3	TTU	Scholarship Tracking System Security	200					200
3	TTU	Student Media	200					200
3	HSC	Office of Strategic Initiatives Revenue Cycle Unit	350		In Progress	130	70	0
3	HSC	Department of Obstetrics and Gynecology	350					350
3	HSC-EP	Transmountain Campus Business Processes	375					375
3	HSC-EP	Paul L. Foster School of Medicine Department of Pediatrics	350					350
3	ASU	eLearning Governance and Security Controls	225					225
3	ASU	ChromeRiver System Implementation Review	100		In Progress	50	50	0
LOWER PRIORITY TOTALS			2,150	-		180	120	1,850
CONSTRUCTION PROJECT AUDITS								
CPA	TTUS	TTUSA System Administration Building			Complete			0
CPA	TTU	TTU AT&T Sports Performance Complex			RSM US LLP			0
CPA	TTU	TTU Maedgen Theatre Selection Processes			Baker Tilly	In Progress		0
CPA	TTU	TTU New Honors Residence Hall			RSM US LLP	Complete		0
CPA	TTU	TTU Experimental Sciences Building II			CBIZ Risk & Advisory Services	In Progress		0
CPA	TTU	TTU TCVPA Maedgen Theatre Addition			CBIZ Risk & Advisory Services	In Progress		0
CPA	TTU	HSC Education Research & Technology Building			CBIZ Risk & Advisory Services	In Progress		0
CPA	TTU	HSC Permian Basin Academic Facility			CBIZ Risk & Advisory Services	In Progress		0
CPA	TTU	HSC-EP Medical Sciences Building II			RSM US LLP	In Progress		0
CPA	TTU	ASU College of Health and Human Services			RSM US LLP	In Progress		0
CPA	TTU	ASU Centennial Village			RSM US LLP	In Progress		0
CONSTRUCTION PROJECT TOTALS			0	-		-	-	0
OTHER VALUE-ADDED WORK								
Total Hours Budgeted for Other Value-Added Work			1,300	(809)				491
Other	ALL	Continuous Monitoring Data Analysis			Ongoing	4		
Other	ALL	Fraud Prevention Training			Ongoing	198		
Other	ALL	Cash Handling and Control Environment Training			Ongoing	11		
Other	ALL	New Employee Orientation			Ongoing	11		
Other	TTUS	Enterprise Application Steering Committee, Council, and Work Group			Ongoing	3		
Other	TTU	Ethics Center Advisory Board			Ongoing			
Other	HSC	President's Executive Council			Ongoing	5		
Other	HSC	Institutional Compliance Working Committee			Ongoing	9		
Other	HSC	Billing Compliance Advisory Committee			Ongoing	2		
Other	HSC	Enterprise Risk Management Committee			Ongoing			
Other	HSC	Performance Improvement Committee			Ongoing	2		
Other	ASU	Process Improvement Team			Ongoing	3		
Other	N/A	Quality Assurance (Peer) Reviews: UT Austin, UT Rio Grande Valley, UTHSCSA, Ector Co.			Ongoing	54		
Other	N/A	Big 12 Internal Audit Conference			Ongoing	9		
Other	N/A	Texas Tech Federal Credit Union Board and Committees			Ongoing	22		
Other	N/A	Professional Organizations (ACUA, TACUA, IIA, TSCPA, ACFE)			Ongoing	287		
Other	ALL	Other Miscellaneous Projects			Ongoing	189		
OTHER VALUE-ADDED WORK TOTALS			1,300	-		809	-	491
TOTAL ENGAGEMENT HOURS			20,868	350		11,352	3,822	6,044
KEY								
	TTUS	Texas Tech University System and/or inclusive of multiple Texas Tech institutions						
	TTUSA	Texas Tech University System Administration						
	TTU	Texas Tech University						
	HSC	Texas Tech University Health Sciences Center						
	ASU	Angelo State University						
	HSC-EP	Texas Tech University Health Sciences Center El Paso						
	N/A	Work that is not attributable to a particular institution or campus						
Required	Audits that are mandated by law, Operating Policies, standards, contracts, etc. Will be performed based on timing of external deadlines.							
Prior Year	Engagements from prior year annual plan that were in progress at August 1. Goal is to complete them early in the year.							
Special	Unplanned special projects and investigations.							
2	Engagements that were deemed most critical per the risk assessment at August 1.							
2	Engagements that were deemed to be moderately critical per the risk assessment at August 1.							
3	Engagements that were deemed least critical per the risk assessment at August 1.							
CPA	Outsourced construction audits performed by independent CPA firms.							
Other	Other projects, including committee service, class development and instruction, professional organizations, etc.							

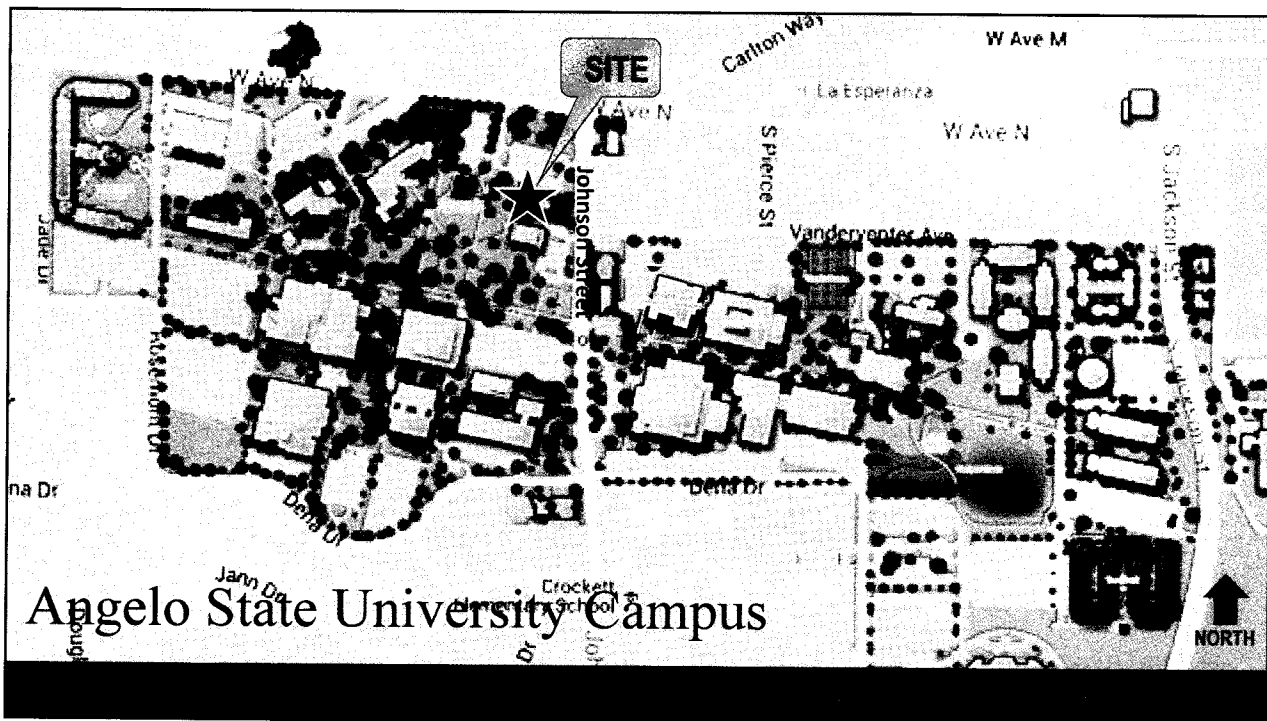
Angelo State University

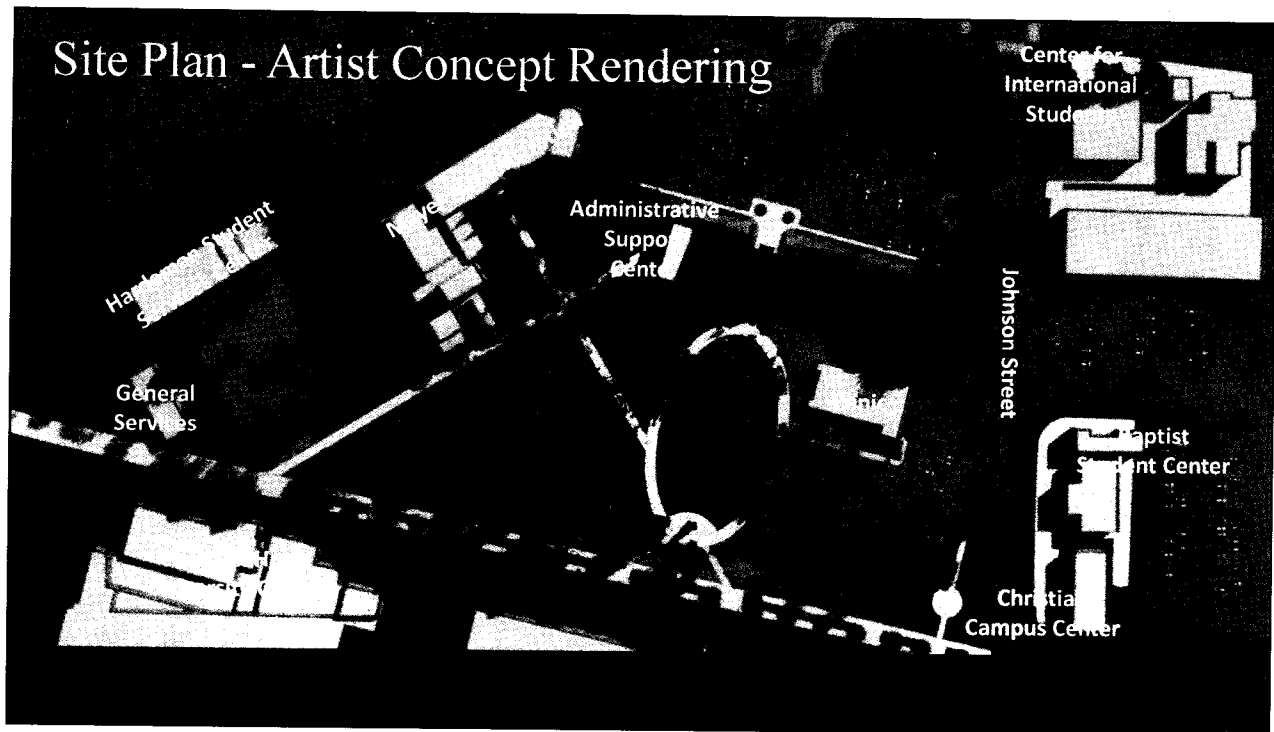
Item 1

Approve preliminary Stage I Feasibility Study for a new Art Museum building and naming of the facility

Michael S. Molina

President Brian May





Preliminary Stage I Feasibility Study Services

Item 1

- Contracting of the Design Professional to provide:
 - Land / site analysis;
 - Facility space programming;
 - Concept plan diagrams;
 - Utility Infrastructure analysis; and
 - Development of the Statement of Probable Cost.

Proposed Project Overview

Item 1

- Program and design an approximate 30,775 GSF new Art Museum building to support the Bachelor of Arts program in Studio Art.
- The building will include:
 - Classrooms and class labs;
 - Specialized laboratories for graphic design, sculpture and ceramics programs;
 - Student gallery space;
 - Faculty and staff offices; and
 - Support spaces.
- The project will also include site utility infrastructure work, surface parking, landscape enhancements, and public art.

Recommendation

Item 1

- Approve to establish a preliminary Stage I Feasibility Study budget of \$425,000 to provide programming/planning and probable cost budget for an anticipated new Art Museum building with an anticipated budget of \$14,200,000; and award a Design Professional contract.
- The preliminary Stage I Feasibility Study budget will be funded with a Gift (cash).
- Approve naming the new building the “Angelo State University Museum”.
- The donor concurs with the naming of this facility. Appropriate exterior signage will specify the approved name.

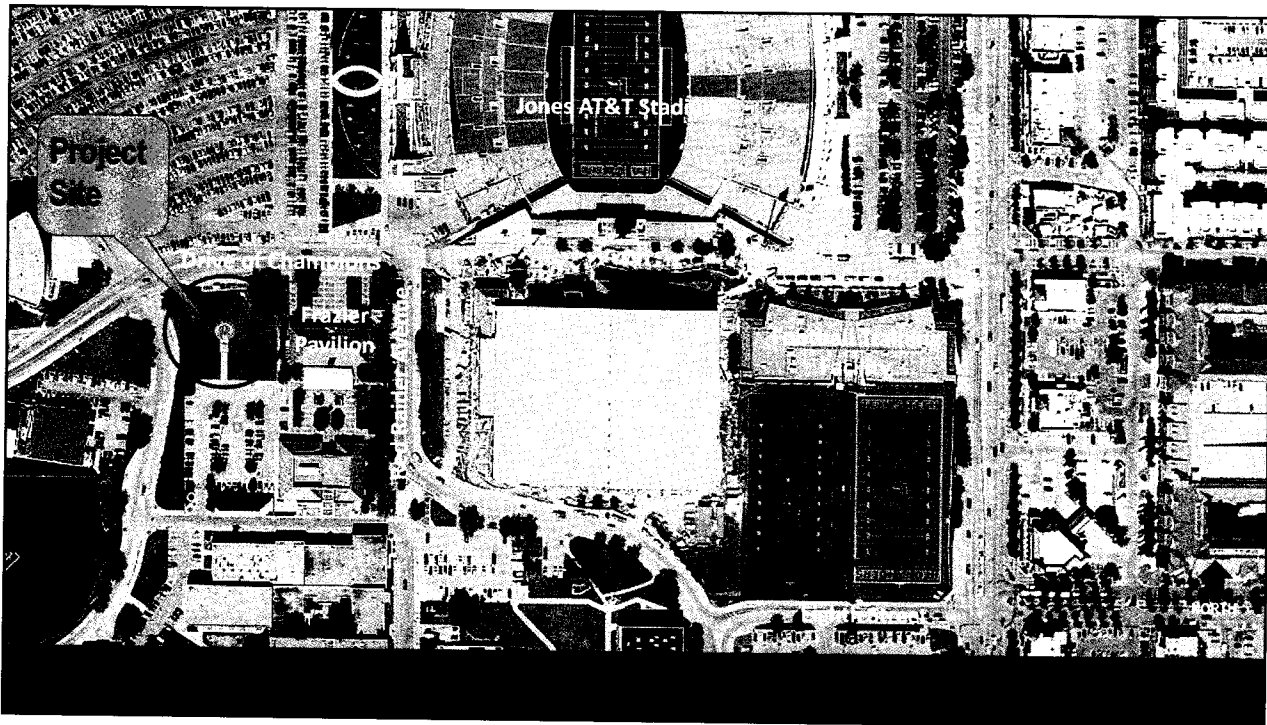


Texas Tech University

Item 2

Authorize amendment of the Stage I design budget for a new Athletic Dining Facility

Michael S. Molina



Stage I Scope of Services

Item 2

- Contracting of the Construction Manager at Risk (“CMR”) to provide pre-construction services associated with the following planning and design processes:
 - Project evaluation;
 - Site analysis;
 - Constructability analysis;
 - Value engineering;
 - Scheduling; and
 - Concept budget development.

Proposed Project Overview

Item 2

- Program and schematic design of an approximate 12,000 GSF facility.
- Facility to include:
 - Multiple dining environments;
 - Educational kitchen;
 - Full service kitchen with storage area, scullery, and walk-in cooler and freezer;
 - Men’s and women’s restrooms;
 - Operations office area; and
 - Service dock.
- Project also includes site utility infrastructure work, landscape enhancements, and public art.

Recommendation

Item 2

- Authorize the chancellor or the chancellor's designee to amend the Stage I design budget by \$4,970 for a total of \$224,970; and award a Construction Manager at Risk contract.
- The Stage I design budget increase will be funded with Athletics Revenue (cash).
- The budget includes the previously authorized funds of \$220,000 from Athletics Revenue (cash).



FACILITIES PLANNING AND CONSTRUCTION
 Capital Project Budget Analysis
 Fiscal Year 2010-2018

Project Name	Contract Type	BUDGET			Actual/Projected (Over/Under) (D-A)	Actual/Projected (Over/Under) (D-C)	% (Over/Under)	BOR Adjustment Date	BUDGET ADJUSTMENTS
		Original Budget (Proposed MPT)	Board Approved A	Internal Adjustment B					
TOTAL - System		27,500,000	\$27,500,000	\$0	\$0	\$27,500,000	0%		
El Paso Community College	Construction Mgr @ Risk	159,808,500	\$48,786,883	\$120,188,917	\$313,338	\$168,789,138	-1%	02/20/18	
El Paso Community College	Construction Mgr @ Risk	83,706,000	\$2,409,813	\$86,971,987	\$4,476,000	\$91,976,000	0%	10/26/16	02/20/18 BOR Adjustment: Full project funding.
El Paso Community College	Construction Mgr @ Risk	76,100,000	\$52,408,000	\$23,692,000	\$0	\$23,692,000	0%	10/26/16	02/20/18 BOR Adjustment: Full project funding.
TOTAL - HSC		159,808,500	\$48,786,883	\$120,188,917	\$313,338	\$168,789,138	-1%		
El Paso Community College	Construction Mgr @ Risk	172,900,000	\$19,712,068	\$55,487,936	\$0	\$99,200,000	-2%	02/20/18	02/20/18 BOR Adjustment: Full project funding.
El Paso Community College	Construction Mgr @ Risk	84,800,000	\$11,000,000	\$73,800,000	\$0	\$73,800,000	0%	02/20/18	02/20/18 BOR Adjustment: Full project funding.
El Paso Community College	Construction Mgr @ Risk	88,100,000	\$8,712,068	\$79,387,936	\$0	\$79,387,936	0%	02/20/18	02/20/18 BOR Adjustment: Full project funding.
TOTAL - El Paso		172,900,000	\$19,712,068	\$55,487,936	\$0	\$99,200,000	-2%		
University of Texas at San Antonio	Construction Mgr @ Risk	1,288,695,024	\$652,562,971	\$437,586,623	\$8,570,694	\$1,081,578,900	-2%	05/20/13	05/20/13 BOR Adjustment: Project cancelled. Internal Adjustment: Project cancelled.
University of Texas at San Antonio	Construction Mgr @ Risk	1,288,695,024	\$652,562,971	\$437,586,623	\$8,570,694	\$1,081,578,900	-2%	05/20/13	05/20/13 BOR Adjustment: Project cancelled. Internal Adjustment: Project cancelled.
University of Texas at San Antonio	Design Build Construction Mgr @ Risk	\$17,700,000	\$17,700,000	\$0	\$0	\$17,700,000	0%	08/20/16	08/20/16 BOR Adjustment: Project cancelled. Internal Adjustment: Project cancelled.
University of Texas at San Antonio	Design Build Construction Mgr @ Risk	\$2,440,000	\$2,440,000	\$0	\$0	\$2,440,000	0%	08/20/16	08/20/16 BOR Adjustment: Project cancelled. Internal Adjustment: Project cancelled.
TOTAL - UT/UTMS/HSC/El Paso/ASU		1,288,695,024	\$652,562,971	\$437,586,623	\$8,570,694	\$1,081,578,900	-2%		

Variance based on initial full project funding.
 Project Status: In Construction
 Complete/Project Cancelled/Project On Hold/Project

Texas Tech University System

Item 3

Report on Facilities Planning and Construction projects (project data as of 2/08/18)

Michael S. Molina



ASU - LeGrand Football Stadium Press Box

Item 3

Current Budget: \$ 3,976,000

Gross Square Feet: 6,660 GSF

Team / Status:

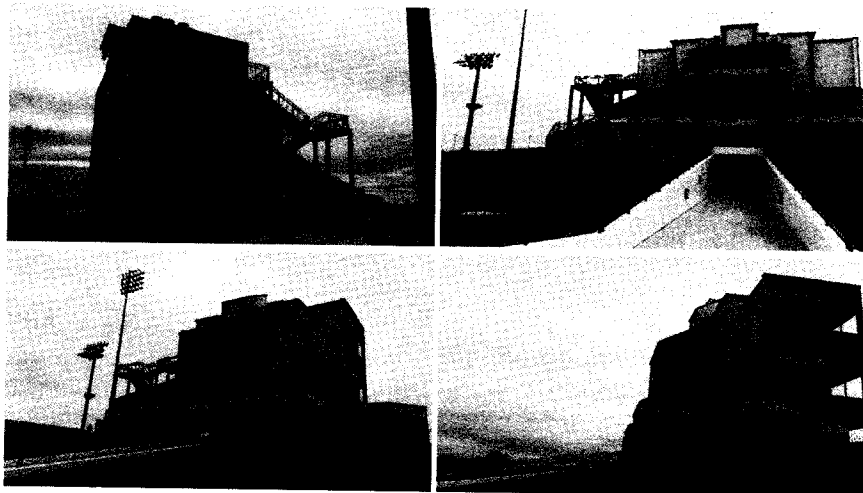
- Design Professional:
Gary Donaldson Architects @ 97%
- Construction Manager at Risk (CMR):
Waldrop @ 95%
- Construction Manager Agent (CMAgent):
None Required
- Artist:
Bob Guelich / April 2018 Installation

Substantial Completion Date:

Original Date – August 2017
Temporary Restrooms / Partial Concessions

Current Date – December 15, 2017
Substantial Completion

Actual Date – TBD



ASU - LeGrand Football Stadium Press Box

Item 3

Construction Delivery: CMR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ^①	Current Budget ^②	+(-) Change D-C	NOTES
	A	B	C	D		
BUDGET	\$ -	\$ 3,976,000	\$ 3,976,000	\$ 3,976,000	\$ -	
CATEGORY						
Construction	\$ -	\$ 3,200,000	\$ 3,377,500	\$ 3,377,500	\$ -	
Professional Services	\$ -	\$ 197,085	\$ 153,270	\$ 153,270	\$ -	
FF&E	\$ -	\$ 238,500	\$ 247,800	\$ 247,800	\$ -	
Administrative	\$ -	\$ 8,400	\$ 13,934	\$ 13,934	\$ -	
Project Contingency	\$ -	\$ 156,725	\$ 103,976	\$ 103,976	\$ -	
Regents' Rules	\$ -	\$ 79,520	\$ 79,520	\$ 79,520	\$ -	
TOTAL	\$ -	\$ 3,976,000	\$ 3,976,000	\$ 3,976,000	\$ -	

PARTNERS

General Contractor: Waldrop
 Design Professional: Gary Donaldson Architects
 CM Agent: None Required
 Tier 2 Auditor: N/A

- ① Previous board meeting (e-Builder as of 11/27/2017)
- ② e-Builder (Project Management Software)

ASU – Archer College of Health and Human Services

Item 3

Current Budget: \$ 26,360,000

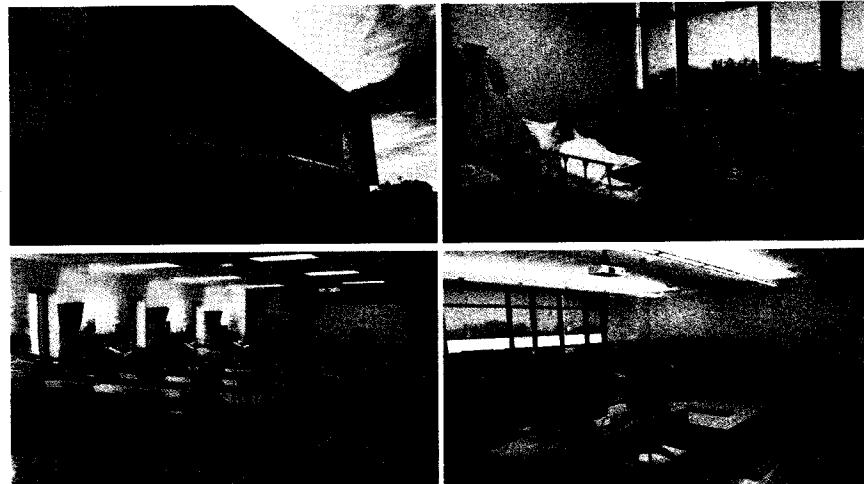
Gross Square Feet: 56,600 GSF

Team / Status:

- Design Professional:
PBK Architects @ 96%
- Construction Manager at Risk (CMR):
Western Builders of Amarillo @ 96%
- Construction Manager Agent (CMAgent):
Hill International @ 88%
- Artist:
Owen Morrel / April 2018 Installation

Substantial Completion Date:

Original Date – December 2017
 Actual Date – December 1, 2017
 Final Completion Date – January 12, 2018
 Warranty Period – November 30, 2018



ASU – Archer College of Health and Human Services

Item 3

Construction Delivery: CMR

BUDGET	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ①	Current Budget ②	+(-) Change	NOTES
	8/2015 56,600 GSF A	8/2016 56,600 GSF B	12/2017 56,600 GSF C	2/09/2018 56,600 GSF D	D-C	
	\$ 797,195	\$ 26,360,000	\$ 26,360,000	\$ 26,360,000	\$ -	
CATEGORY						
Construction	\$ 86,137	\$ 16,057,490	\$ 16,141,400	\$ 16,141,400	\$ -	
Professional Services	\$ 637,468	\$ 2,646,200	\$ 2,798,640	\$ 2,798,640	\$ -	
FF&E	\$ -	\$ 2,785,243	\$ 2,862,243	\$ 2,862,243	\$ -	
Administrative	\$ 27,964	\$ 290,737	\$ 171,695	\$ 171,695	\$ -	
Project Contingency	\$ 24,942	\$ 1,457,923	\$ 1,263,461	\$ 1,263,461	\$ -	
Regents' Rules	\$ 18,684	\$ 1,122,561	\$ 1,122,561	\$ 1,122,561	\$ -	
TOTAL	\$ 797,195	\$ 26,360,000	\$ 26,360,000	\$ 26,360,000	\$ -	

PARTNERS

General Contractor: Western Builders of Amarillo
 Design Professional: PBK Architects
 CM Agent: Hill International
 Tier 2 Auditor: RSM

- ① Previous board meeting (e-Builder as of 11/27/2017)
- ② e-Builder (Project Management Software)

ASU – Centennial Village – Phase II

Item 3

Current Budget: \$ 14,500,000

Gross Square Feet: 48,000 GSF

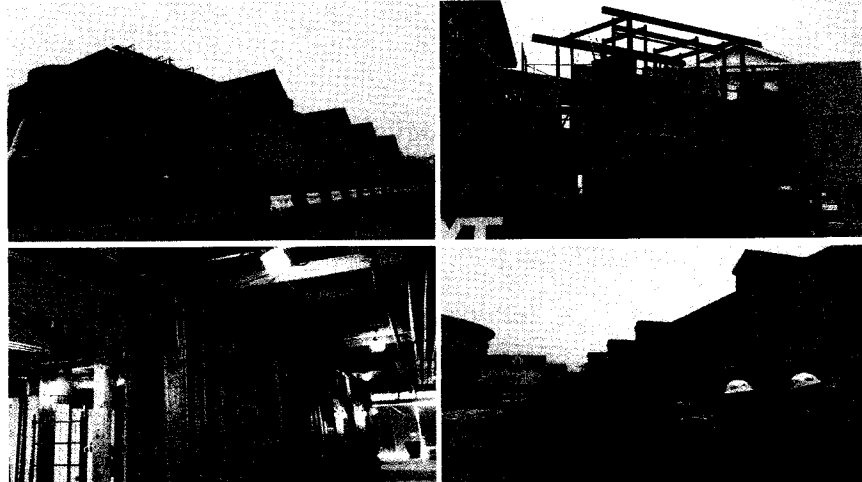
Team / Status:

- Design-Build Team:
Whiting Turner Construction / Marmon Mok @ 50%
- Construction Manager Agent (CMAgent):
Waived
- Artist:
Frank Swanson / July 2018 Installation

Substantial Completion Date:

Original Date – June 2018

Actual Date – TBD



ASU – Centennial Village – Phase II

Item 3

Construction Delivery: DB

BUDGET	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ①	Current Budget ②	+ / (-) Change D-C	NOTES
	A	B	C	D		
	\$ -	\$ 14,500,000	\$ 14,500,000	\$ 14,500,000	\$ -	
CATEGORY						
Construction	\$ -	\$ 10,875,100	\$ 10,875,100	\$ 10,875,100	\$ -	
Professional Services	\$ -	\$ 1,180,900	\$ 1,227,700	\$ 1,227,700	\$ -	
Regents' Rules	\$ -	\$ 1,261,710	\$ 1,111,750	\$ 1,111,750	\$ -	
Administrative	\$ -	\$ 92,200	\$ 92,200	\$ 92,200	\$ -	
Regents' Rules	\$ -	\$ 290,000	\$ 290,000	\$ 290,000	\$ -	
TOTAL						

PARTNERS

General Contractor: Whiting Turner Construction
 Design Professional: Mamon Mok
 CM Agent: Waived
 Tier 2 Auditor: RSM

① Previous board meeting (e-Builder as of 11/27/2017)

② e-Builder (Project Management Software)

TTU – Industrial Engineering Building Renovation

Item 3

Current Budget: \$ 9,859,000

Gross Square Feet: 44,803 GSF

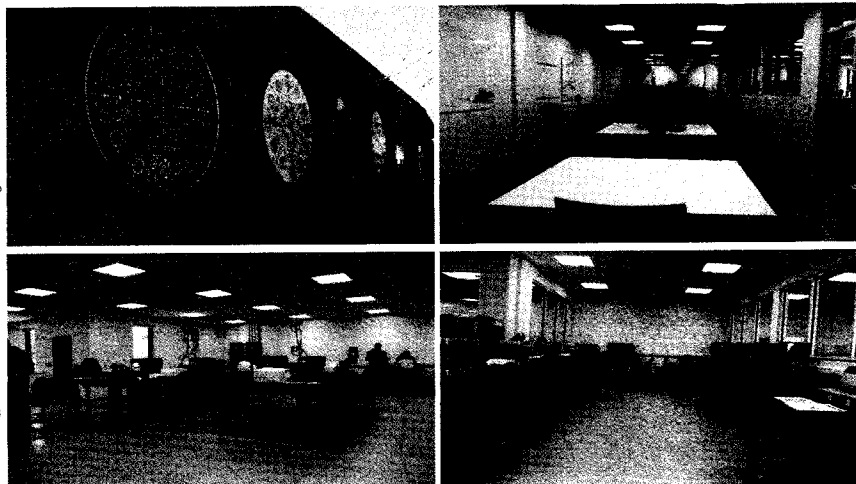
Team / Status - Phase I & II:

- Design Professional:
Dekker/Perich/Sabatini @ 98%
- Construction Manager at Risk (CMR):
Teinert Commercial Building Services Ph II @ 95%
- Construction Manager Agent (CMAgent):
None Required
- Artist:
Phase I Waived by BOR 03-06-2015
Phase II Shane Allbritton / Installed 08/2017

Substantial Completion Date:

Original Date – Phase I - August 2016
 Phase II - April 2017
 Phase II Increase - October 2017
 Phase II Stinson Lab - January 2018

Actual Date – Phase I - August 2016
 Phase II - April 2017
 Phase II Increase - October 2017
 Phase II Stinson Lab - January 8, 2018



TTU – Industrial Engineering Building Renovation

Item 3

Construction Delivery: CMR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ^①	Current Budget ^②	+(-) Change D-C	NOTES
	A	B	C	D		
BUDGET	\$ -	\$ 9,859,000	\$ 9,859,000	\$ 9,859,000	\$ -	
CATEGORY						
Construction	\$ -	\$ 7,375,347	\$ 7,375,347	\$ 7,375,347	\$ -	
Professional Services	\$ -	\$ 979,162	\$ 980,113	\$ 980,113	\$ -	
FF&E	\$ -	\$ 2,359,147	\$ 1,999,825	\$ 1,999,825	\$ -	
Administrative	\$ -	\$ 104,015	\$ 99,162	\$ 101,162	\$ 2,000	Add'l moving exp. (Ergo lab & Stinson Lab equip.)
Project Contingency	\$ -	\$ 165,114	\$ 218,795	\$ 218,795	\$ (2,000)	Add'l moving exp. (Ergo lab & Stinson Lab equip.)
Regents' Rules	\$ -	\$ 95,558	\$ 95,558	\$ 95,558	\$ -	
TOTAL	\$ -	\$ 9,859,000	\$ 9,859,000	\$ 9,859,000	\$ -	

PARTNERS

General Contractor Teinert Commercial Building Services
 Design Professional Dekker/Perich/Sabatini
 CM Agent None Required
 Tier 2 Auditor N/A

① Previous board meeting (e-Builder as of 11/27/2017)

② e-Builder (Project Management Software)

TTU – Sports Performance Center

Item 3

Current Budget: \$ 48,000,000

Gross Square Feet: 156,245 GSF

Team / Status:

- Design Professional:
Gensler @ 96.4%
- Construction Manager at Risk (CMR):
Flintco, LLC @ 96%
- Construction Manager Agent (CMAgent):
PC Sports, Inc. @ 95%
- Artist:
Simon Donovan - Installed

Substantial Completion Date:

Original Date – July 2017
 Current Date – August 27, 2017
 Actual Date – TBD



TTU – Sports Performance Center

Item 3

Construction Delivery: CMR

BUDGET	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ①	Current Budget ②	+ / (-) Change D-C	NOTES
	10/2015 159,265 GSF A	12/2015 159,265 GSF B	12/2017 159,245 GSF C	2/08/2018 159,245 GSF D		
	\$ 2,160,330	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ -	
CATEGORY						
Commission	\$ 100,000	\$ 36,000,000	\$ 36,000,000	\$ 36,000,216	\$ 216	From Contingency
Professional Services	\$ 2,056,330	\$ 5,568,623	\$ 5,563,297	\$ 5,560,290	\$ (3,007)	ADA freezers excluded from AE FFE list/Additional materials testing
FFE	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ -	ADA Freezer
Administrative	\$ 4,000	\$ 326,040	\$ 191,128	\$ 188,229	\$ (2,899)	To FFE to fund additional trash cans
Regents' Rules	\$ -	\$ 2,062,350	\$ 2,062,350	\$ 2,062,350	\$ -	
TOTAL	\$ 2,160,330	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ -	

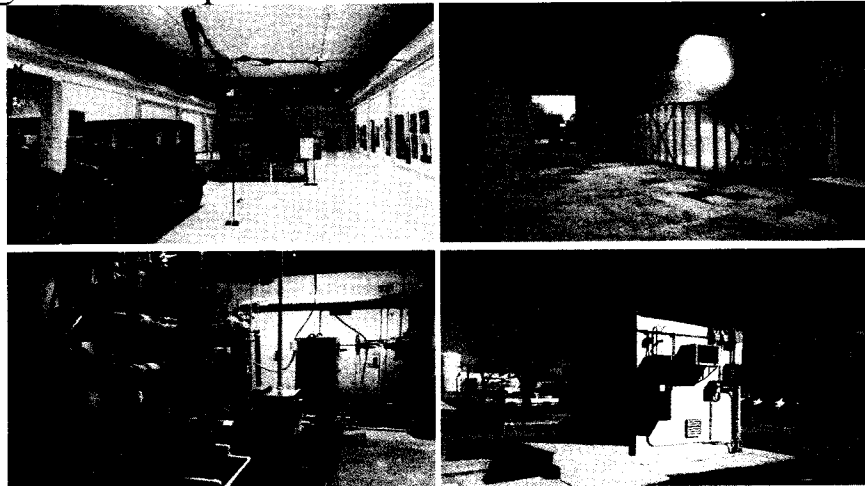
PARTNERS
 General Contractor: Flintco, LLC
 Design Professional: Gensler
 CM Agent: PC Sports, Inc.
 Tier 2 Auditor: RSM

① Previous board meeting (e-Builder as of 11/27/2017)
 ② e-Builder (Project Management Software)

TTU – Museum Life Safety Upgrade and Air Management Replacement

Item 3

Current Budget: \$ 7,650,000
Gross Square Feet: 238,555 GSF
Team / Status:
 • Design Professional: Parkhill Smith & Cooper, Inc @ 82%
 • General Contractor: Sandia Construction @ 69%
 • Construction Manager Agent (CMAgent): None Required
 • Artist: Artist selection in progress
Substantial Completion Date:
 Original Date – December 2017
 Current Date: March 2018
 Actual Date – TBD



TTU – Museum Life Safety Upgrade and Air Management Replacement

Item 3

Construction Delivery: CMR

BUDGET	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ^①	Current Budget ^②	+(-) Change	NOTES
	A	B	C	D	D-C	
	\$ -	\$ 7,850,000	\$ 7,650,000	\$ 7,650,000	\$ -	
CATEGORY						
Construction	\$ -	\$ 6,547,250	\$ 6,547,250	\$ 6,547,250	\$ -	
Professional Services	\$ -	\$ 826,190	\$ 745,975	\$ 745,975	\$ -	
FF&E	\$ -	\$ 7,000	\$ 16,800	\$ 16,800	\$ -	
Administrative	\$ -	\$ 105,841	\$ 118,132	\$ 118,132	\$ -	
Project Contingency	\$ -	\$ 589,304	\$ 745,859	\$ 745,859	\$ -	
Regents' Rules	\$ -	\$ 149,837	\$ 149,837	\$ 149,837	\$ -	
TOTAL	\$ -	\$ 7,850,000	\$ 7,650,000	\$ 7,650,000	\$ -	

PARTNERS

General Contractor: Sandia Construction
 Design Professional: Parkhill, Smith & Cooper, Inc.
 CM Agent: None Required
 Tier 2 Auditor: N/A

① Previous board meeting (e-Builder as of 11/27/2017)

② e-Builder (Project Management Software)

TTU – Talkington College of Visual and Performing Arts Theatre & Dance Complex Addition

Item 3

Current Budget: \$ 23,000,000

Gross Square Feet: 52,727 GSF

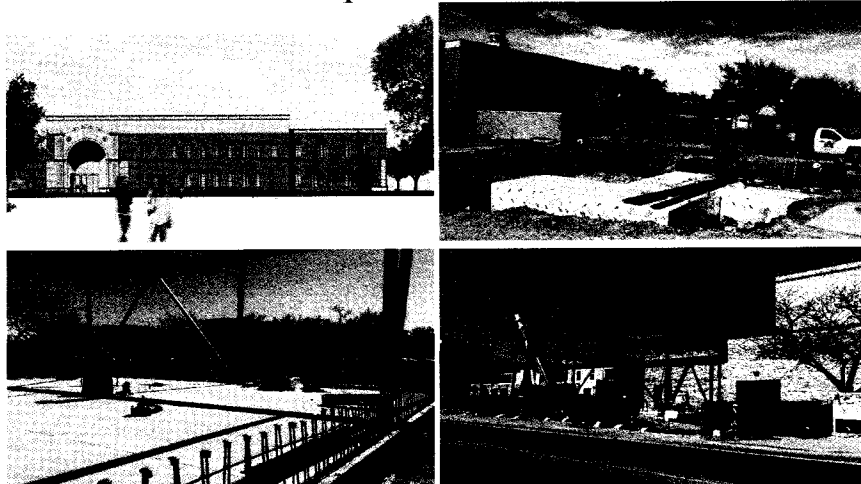
Team / Status:

- Design Professional:
BRW Architects @ 77%
- General Contractor:
Teinert Commercial Building Services, Inc.
@ 8%
- Construction Manager Agent (CM Agent):
Parkhill, Smith & Cooper, Inc. @ 36%
- Artist:
RDG Studio / December 2018 Installation

Substantial Completion Date:

Original Date – December 2018

Actual Date – TBD



TTU – Talkington College of Visual and Performing Arts Theatre & Dance Complex Addition

Item 3

Construction Delivery: CMR

BUDGET	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ^①	Current Budget ^②	+(-) Change D-C	NOTES
	A	B	C	D		
	\$ -	\$ 23,000,000	\$ 23,000,000	\$ 23,000,000	\$ -	
CATEGORY						
Construction	\$ -	\$ 17,625,899	\$ 17,473,998	\$ 17,473,998	\$ -	
Professional Services	\$ -	\$ 2,737,473	\$ 2,774,099	\$ 2,774,099	\$ -	
Other	\$ -	\$ 124,899	\$ 1,214,099	\$ 1,214,099	\$ -	
Administrative	\$ -	\$ 134,275	\$ 139,011	\$ 139,011	\$ -	
Project Contingency	\$ -	\$ 88,207	\$ 99,841	\$ 99,841	\$ -	
Regents' Rules	\$ -	\$ 999,049	\$ 999,049	\$ 999,049	\$ -	
				\$ 23,000,000		

PARTNERS

General Contractor Teinert Commercial Building Services, Inc.
 Design Professional BRW Architects
 CM Agent (PM Assist) Parkhill, Smith & Cooper, Inc.
 Tier 2 Auditor CBIZ

① Previous board meeting (e-Builder as of 11/27/2017)

② e-Builder (Project Management Software)

TTU – Experimental Sciences Building II

Item 3

Current Budget: \$ 77,000,000

Gross Square Feet: 117,800 GSF

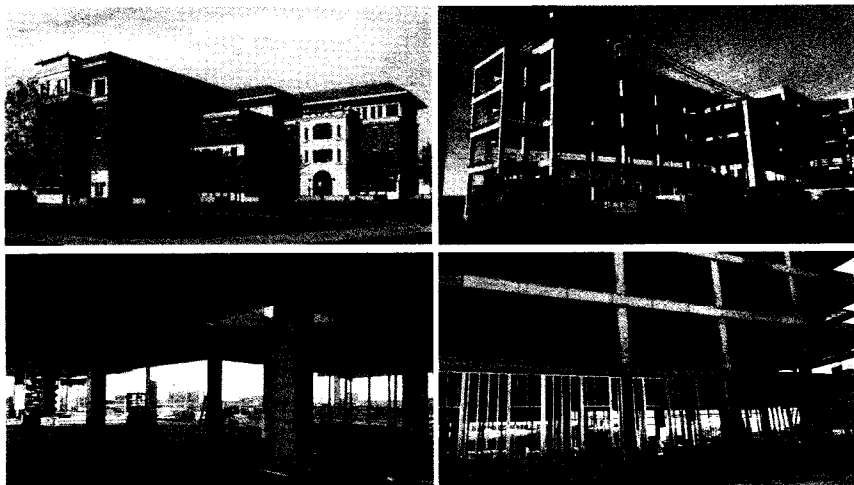
Team / Status:

- Design Professional:
 TreanorHL @ 82%
- Construction Manager at Risk (CMR):
 Flintco, LLC @ 27%
- Construction Manager Agent (CMAgent):
 Project Control of Texas, Inc. @ 55%
- Artist:
 Lead Pencil Studio / May 2019 Installation

Substantial Completion Date:

Original Date – June 2019

Actual Date – TBD



TTU – Experimental Sciences Building II

Item 3

Construction Delivery: CMR

	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ^①	Current Budget ^②	+/(-) Change D-C	NOTES
	8/2016 ~150,000 GSF	6/2016 120,000 - 140,000 GSF	12/2017 117,000 GSF	2/08/2018 117,800 GSF		Added basement - animal holding
	A	B	C	D		
BUDGET	\$ 2,217,364	\$ 77,000,000	\$ 77,000,000	\$ 77,000,000	\$ -	
CATEGORY						
Construction	\$ 125,213	\$ 53,356,497	\$ 60,277,000	\$ 60,277,000	\$ -	
Professional Services	\$ 1,862,310	\$ 7,898,378	\$ 7,772,349	\$ 7,772,349	\$ -	
Engineering	\$ -	\$ 6,218,772	\$ 3,807,530	\$ 3,807,530	\$ -	
Administrative	\$ 104,730	\$ 541,884	\$ 343,734	\$ 343,734	\$ -	
Construction Contingency	\$ 72,442	\$ 5,855,731	\$ 1,454,698	\$ 1,454,698	\$ -	
Regents' Rules	\$ 51,969	\$ 3,344,688	\$ 3,344,688	\$ 3,344,688	\$ -	
TOTAL	\$ 2,217,364	\$ 77,000,000	\$ 77,000,000	\$ 77,000,000	\$ -	

PARTNERS

General Contractor Flintco, LLC
 Design Professional TreanorHL
 CM Agent Project Control of Texas, Inc.
 Tier 2 Auditor CBIZ

① Previous board meeting (e-Builder as of 11/27/2017)

② e-Builder (Project Management Software)

TTUHSC – Lubbock Education, Research & Technology + West Expansion

Item 3

Current Budget \$ 91,375,000

Gross Square Feet: 199,862 GSF

UC 62,258 GSF
 WE 125,104 GSF
 CCG 12,500 GSF

Team / Status:

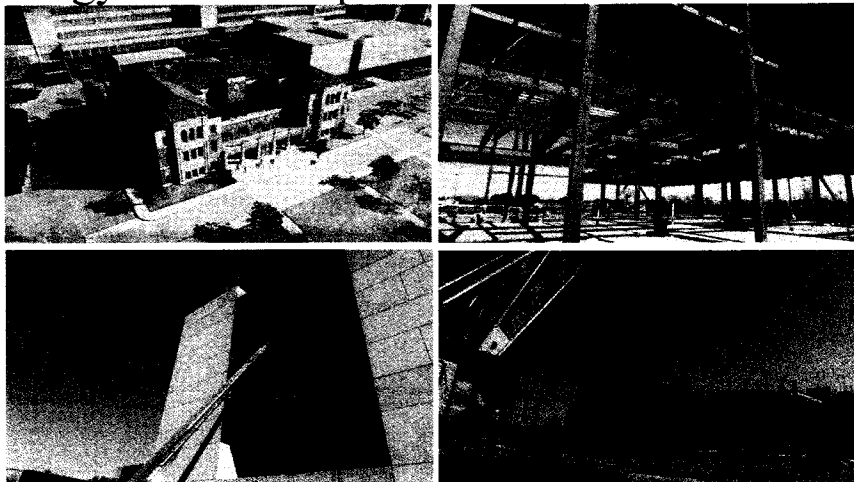
- Design Professional:
Perkins + Will @ 80%
- Construction Manager at Risk (CMR):
Hill & Wilkinson General Contractors @ 13%
- Construction Manager Agent (CMAgent):
Hill International @ 45%
- Artist:
Interior Art: Awaiting Final Approval
Exterior Art: Awaiting Final Approval

Substantial Completion Date:

Original Date – March 2019

Current Date – June 2019

Actual Date – TBD



TTUHSC – Lubbock Education, Research & Technology + West Expansion

Item 3

Construction Delivery: CMR

BUDGET	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget	Current Budget	+(-) Change D-C	NOTES
	8/2015 200,000 GSF	10/2016 183,218 GSF 10/2017 200,062 GSF	10/2017 200,062 GSF	2/08/2018 199,862 GSF		
	A	B	C	D		
	\$ 2,403,613	\$ 91,375,000	\$ 91,375,000	\$ 91,375,000		
CATEGORY						
Construction	\$ 186,120	\$ 98,750,151	\$ 98,706,436	\$ 98,192,070	\$ (514,366)	For construction to date
Professional Services	\$ 2,035,360	\$ 9,842,401	\$ 10,277,842	\$ 10,177,546	\$ (100,296)	(+\$294,137) From Construction for VE option for owner requested additive alternates inclusion for ADA parking, classroom/conf center, and 5th floor 2,300 SF student space addition & (-394,443) to FFE for gross anatomy equipment
Administrative	\$ 89,067	\$ 754,030	\$ 861,731	\$ 744,461	\$ (117,270)	To FFE for gross anatomy equipment
Regents' Rules	\$ 56,335	\$ 3,816,207	\$ 3,687,886	\$ 3,687,886	\$ (28,321)	To construction for gross anatomy equipment
TOTAL			\$ 112,529,274	\$ 112,397,963	\$ (131,311)	

PARTNERS
 General Contractor: Hill & Wilkinson General Contractors
 Design Professional: Perkins + Will
 CM Agent: Hill International
 Tier 2 Auditor: CBIZ

Ⓛ Previous board meeting (e-Builder as of 11/27/2017)
 Ⓧ e-Builder (Project Management Software)

TTUHSC – SimCentral

Item 3

Current Budget: \$ 9,750,000

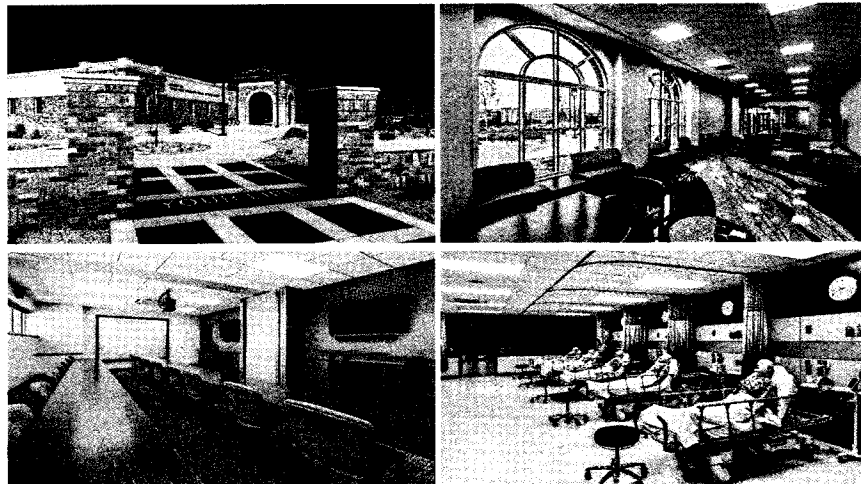
Gross Square Feet: 20,532 GSF

Team / Status:

- Design Professional: Dekker/Perich/Sabatini @ 100%
- General Contractor: Western Builders of Amarillo, Inc. @ 96%
- Construction Manager Agent (CM Agent): None Required
- Artist: Carolyn Braaksma / Installed August 2017

Substantial Completion Date:

- Original Date – August 2017
- Actual Date – August 25, 2017
- Final Completion – September 22, 2017
- Warranty Period – August 24, 2018



TTUHSC – SimCentral

Item 3

Construction Delivery: CMR

BUDGET	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ^①	Current Budget ^②	+(-) Change D-C	NOTES
	9/2016 21,000 GSF A	5/2016 20,485 GSF B	12/2017 20,532 GSF C	2/06/2018 20,532 GSF D		
	\$ 279,805	\$ 9,750,000	\$ 9,750,000	\$ 9,750,000	\$ -	
CATEGORY						
Construction	\$ 30,265	\$ 6,837,000	\$ 6,405,564	\$ 6,405,564	\$ -	
Professional Services	\$ 216,013	\$ 874,460	\$ 945,937	\$ 945,937	\$ -	
Administrative	\$ 22,481	\$ 195,762	\$ 21,652	\$ 21,652	\$ -	
Regents' Rules	\$ -	\$ 191,190	\$ 196,725	\$ 196,725	\$ -	
			\$ 9,750,000	\$ 9,750,000	\$ -	

PARTNERS

General Contractor: Western Builders of Amarillo, Inc.
 Design Professional: Dekker/Perich/Sabatini
 CM Agent: None Required
 Tier 2 Auditor: N/A

- ① Previous board meeting (e-Builder as of 11/27/2017)
- ② e-Builder (Project Management Software)

TTUHSC – Permian Basin Academic Facility

Item 3

Current Budget: \$ 22,300,000

Gross Square Feet: 51,000 GSF

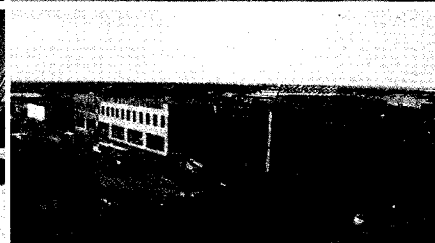
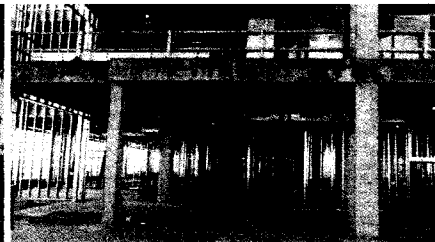
Team / Status:

- Design Professional:
FKP Architects, Inc. @ 70%
- General Contractor:
Flintco, LLC @ 25%
- Construction Manager Agent (CMAgent):
Adams Management Services @ 65%
- Artist:
Albert Paley / July 2018 Installation

Substantial Completion Date:

Original Date – July 2018

Actual Date – TBD



TTUHSC – Permian Basin Academic Facility

Item 3

Construction Delivery: CMR

BUDGET	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ^①	Current Budget ^②	+(-) Change D-C	NOTES
	8/2015 54,000 GSF A	8/2016 51,000 GSF B	12/2017 51,000 GSF C	2/09/2018 51,000 GSF D		
	\$ 552,665	\$ 22,300,000	\$ 22,300,000	\$ 22,300,000	\$ -	
CATEGORY						
Professional Services	\$ 459,318	\$ 2,505,559	\$ 2,268,805	\$ 2,268,805	\$ -	
Administrative	\$ 28,347	\$ 123,145	\$ 61,650	\$ 61,650	\$ -	
Regents' Rules	\$ 12,953	\$ 969,159	\$ 969,159	\$ 969,159	\$ -	
		\$ 22,300,000	\$ 22,300,000	\$ 22,300,000	\$ -	

PARTNERS

General Contractor Flintco, LLC
 Design Professional FKP Architects, Inc.
 CM Agent Adams Management
 Tier 2 Auditor CBIZ

① Previous board meeting (e-Builder as of 11/27/2017)

② e-Builder (Project Management Software)

TTUHSC El Paso - Medical Sciences Building II

Item 3

Current Budget: \$ 84,400,000

Gross Square Feet: 219,900 GSF

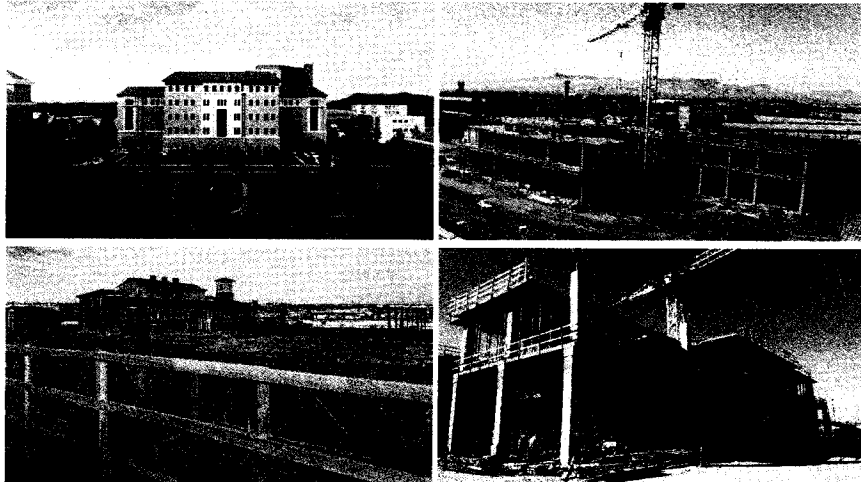
Team / Status:

- Design Professional:
Perkins + Will @ 81%
- Construction Manager at Risk (CMR):
Sundt @ 20%
- Construction Manager Agent (CMAgent):
Broaddus and Associates @ 45%
- Artist:
Artist interviews / March 21, 2018

Substantial Completion Date:

Original Date – March 2019

Actual Date – TBD



TTUHSC El Paso - Medical Sciences Building II

Item 3

Construction Delivery: CMR

BUDGET	BOR Appr (Planning)	BOR Appr (Full)	Previous Budget ^①	Current Budget ^②	+(-) Change D-C	NOTES
	8/2015 227,000 GSF A	12/2016 223,000 GSF B	12/2017 219,900 GSF C	2/09/2018 219,900 GSF D		
	\$ 2,412,064	\$ 84,400,000	\$ 84,400,000	\$ 84,400,000	\$ -	
CATEGORY						
Construction	\$ 147,170	\$ 69,396,190	\$ 64,361,542	\$ 64,361,542	\$ -	
Professional Services	\$ 2,019,315	\$ 9,749,196	\$ 8,311,485	\$ 8,311,485	\$ -	
Administrative	\$ 109,506	\$ 856,129	\$ 299,362	\$ 299,362	\$ -	
Regents' Rules	\$ 56,533	\$ 3,594,250	\$ 3,594,250	\$ 3,594,250	\$ -	
TOTAL	\$ 2,412,064	\$ 84,400,000	\$ 84,400,000	\$ 84,400,000	\$ -	

PARTNERS

General Contractor Sundt
 Design Professional Perkins + Will
 CM Agent Broaddus and Associates
 Tier 2 Auditor RSM

① Previous board meeting (e-Builder as of 11/27/2017)

② e-Builder (Project Management Software)

Texas Tech University System

Item 3

Status of Public Art

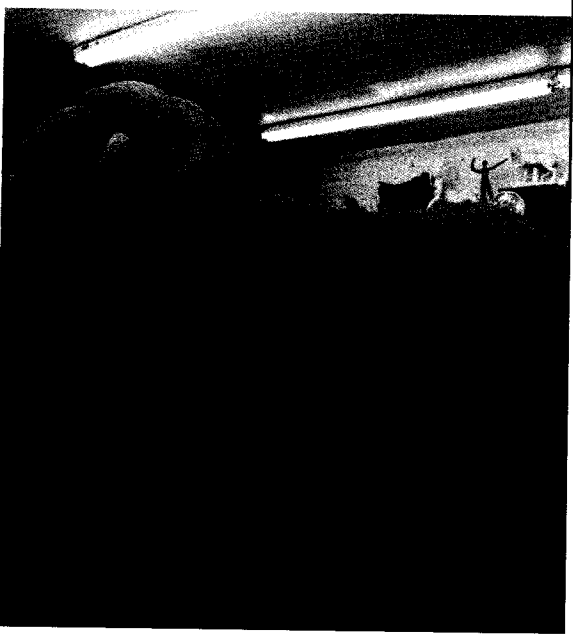
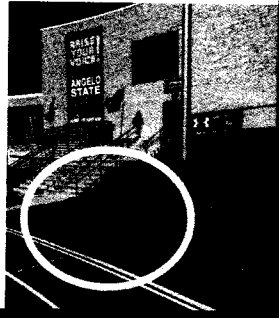
Michael S. Molina

ASU - LeGrand Football Stadium Press Box

Item 3

Art Budget: \$ 88,000
Artist: Bob Guelich
San Antonio, TX
Title: Awaiting artist announcement
Status: April 2018 Installation

Artist Statement: The 6.5' tall x 8' long bronze ram sculpture will be a monumental representation of the ASU mascot. It will be placed on the football field where students will be able to take photographs with it after graduation.

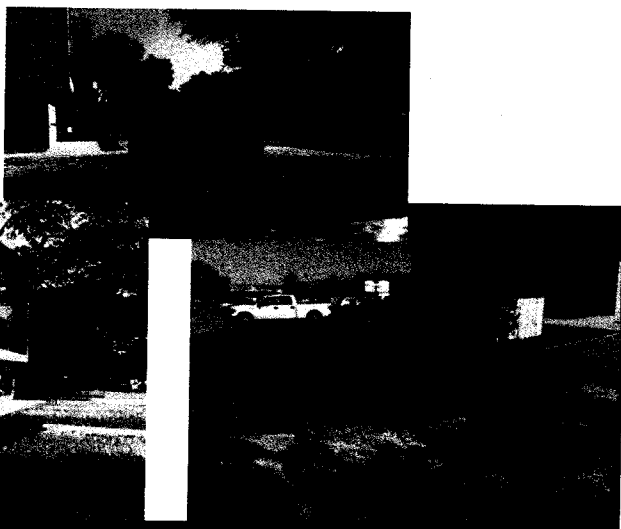
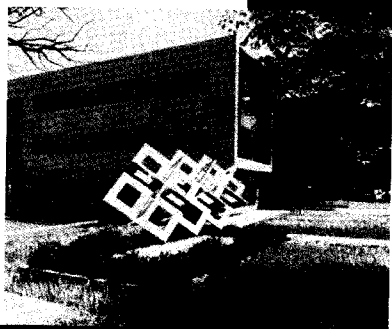


ASU – Archer College of Health & Human Services

Item 3

Art Budget: \$ 253,000
Artist: Owen Morrel
Miami, FL
Title: Cube-i
Status: April 2018 Installation

Artist Statement: "Cube-i" will be a mirrored stainless-steel piece that is 24' long, 8' wide, and 11' tall. The artist wants to transform the site through this iconic and interactive sculpture. The strong geometry of the piece mimics the architecture of the Archer College of Health and Human Services building. The cube, a symbol of wholeness or oneness, has specific meaning within the context of this facility promoting and initiating overall wellness and wholeness. Mirrors reflect those who view the sculpture and the surrounding environment, including the building and the nature around it. The sciences heavily influence all the artist's work.



ASU – Centennial Village II

Item 3

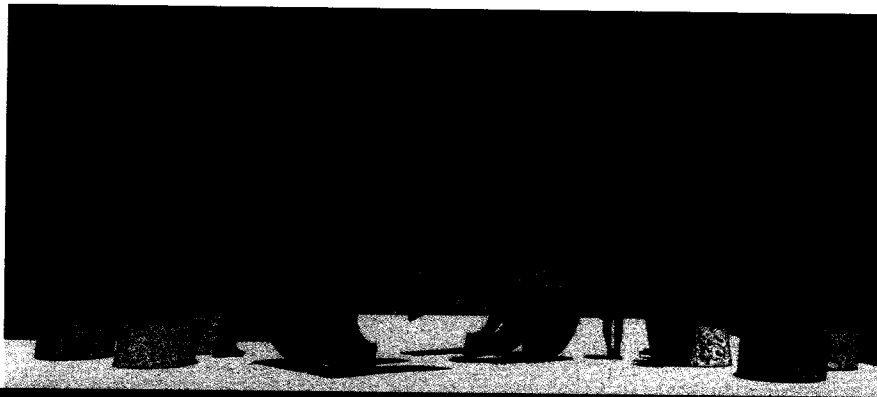
Art Budget: \$ 135,000

Artist: Frank Swanson
Sedalia, CO

Title: Awaiting artist announcement

Status: July 2018 Installation

Artist Statement: "Confluence" will be composed of two granite sculpture elements and six sculptural benches near the entrance of Centennial Village. The artist wants to enhance the entrance to the building by creating a unique environment that can be used for seating, as well as present a dynamic sculpture to interact with. The sculpture represents the melding of ideas that are brought together in a university setting. The central pieces of the sculpture, cut from the same block, are separate but interconnecting, representing the circles of conversations and ideas that are swirling amongst the faculty and students. The overall shape also mirrors two ram horns. This piece will be lit at night, allowing viewers to enjoy it any time they visit.



TTU – New Honors Residence Hall

Item 3

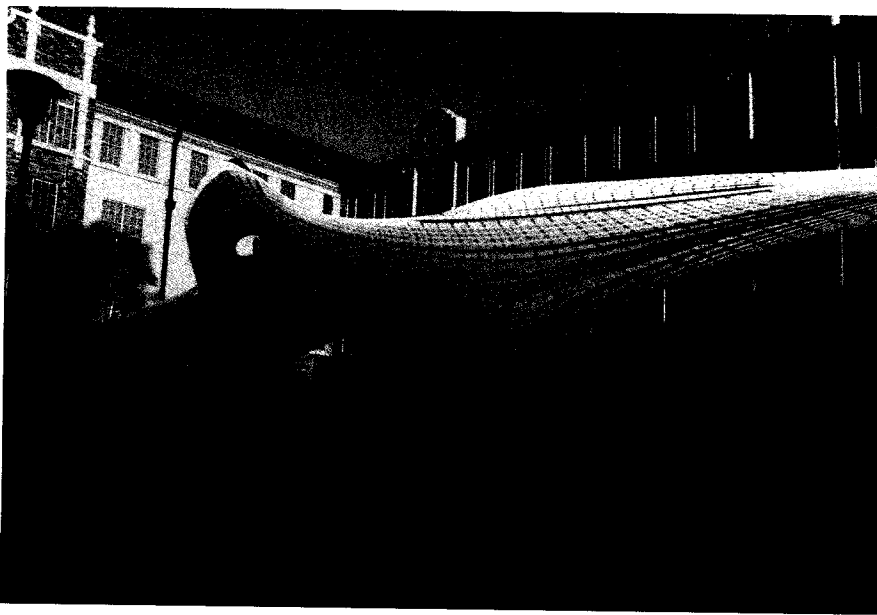
Art Budget: \$ 287,000

Artist: Marc Fomes / Theverymany
New York, NY

Title: Wandering

Status: August 2018 Installation

Artist Statement: "Wandering" will be a sculptural shade structure that is planned to be between 16 and 18' tall and 50' long. Marc Fomes' work is inspired by public art as an engaging space and a place for social interaction. The artist was inspired by the potential traffic flow patterns in the space to create the initial shape. He also used the Banyan tree as inspiration; although they have a large center trunk (represented by the university), they also drop many roots that flourish (students). The piece will be made of painted aluminum and will have a white and tan ombré color scheme. It will also change in appearance from many angles, including the views from the top floor of the dorm. Unique shapes will be imbedded in the piece, which will cast interesting shadows in the day, as well as when the piece is lit at night.



TTU – Talkington College of Visual and Performing Arts Theatre & Dance Complex Addition

Item 3

Art Budget: \$ 220,000
Artist: RDG Studio (Des Moines, IA)
Title: TBD
Status: December 2018 Installation

Artist Statement: The proposed design is for a sculptural installation, reminiscent of the proscenium of a theatre stage, that will frame the entryway to the building. The structure will function on many levels, as a pergola or passageway, and suggestive of a gallery or stage left/stage right on either side of the entryway. The structure will create a ceremonial experience of entering the building where, for a moment, everyone is a performer on a stage. Laser-cut panels will suggest the opening of curtains; the overlap in the panels create a sense of movement and the folds of drapery. LED lighting will give the piece a red glow at night. The overall size and final design are still in process.



Initial Concept



Updated Concept -
Pending Approval

TTU – Experimental Sciences Building II

Item 3

Art Budget: \$ 754,000
Artist: Lead Pencil Studio (Seattle, WA)
Title: TBD
Status: May 2019 Installation

Artist Statement: The proposed design is for a 35' tall by 35' foot long by 7' wide sculptural installation created using cross-welded wire. The sculpture resembles "architecture in reverse" by taking the negative space that we normally don't see and turning it into art, directing viewers to a new way of seeing. Their proposal was inspired by the intertwined relationship between human imagination and rational thinking that takes place in the experimental sciences. The structure will create a sense of place and provoke dialogue by creating indefinite ends rather than asserting conclusions. The artists will work with TTU to create a site-specific work that also engages with the architecture and history of the campus. LED lighting will give the piece a subtle glow at night, while the unique material will create interesting shadows throughout the day.

Conceptual Only – Final design under development



TTUHSC – Permian Basin Academic Facility

Item 3

Art Budget: \$ 214,000

Artist: Albert Paley
New York, NY

Title: Awaiting artist announcement

Status: July 2018 Installation

Artist Statement: The selected design is for a horizontal piece that is 50' in length and 21' in height that will be placed in front of the Permian Basin Academic Facility. The contrast of a geometric building and organic sculpture will allow the two forms to complement one another. The sculpture is non-literal but is meant to capture the essence of the West Texas landscape. The gestural nature of the sculpture relates to one's experience while traveling over the flat and stark land. Also represented is the wind, due to the flow of the shapes, and the taller elements represent sun rays. No one interpretation of what the viewer sees is incorrect. This will allow the sculpture to relate to many viewers in different ways, according to their own experience.

