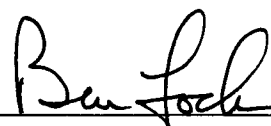


INDEX OF ATTACHMENTS

Attachment 1	TTUS Other <i>Regents' Rules</i> Projects
Attachment 2	TTUS Amendment No. 1 to Section 01.02.8.f(2), <i>Regents' Rules</i>
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Attachment 15	TTUS ConneCTech PowerPoint
Attachment 16	TTUS ConneCTech Project Executive Summary
Attachment 17	TTUS Prioritized Audit Plan 2008
Attachment 18	Chancellor's Report
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Attachment 21	HSC President's Report
Attachment 22	HSC SGA President's Report
Attachment 23	ASU President's Report
Attachment 24	ASU SGA President's Report

I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on October 11-12, 2007.



Ben Lock
Secretary

Seal

Other Regents' Rules projects that could/should be done independently of and in addition to the recommendations of the Regents Rules Review Committee

Project involves	Project description	Project coordination
all chapters	<p>Angelo State University ... examples of issues to be addressed:</p> <ul style="list-style-type: none"> -- How does ASU need to change its operating policies to conform those institutional policies to the <i>Regents' Rules</i>? -- How do the <i>Regents' Rules</i> need to be changed to accommodate ASU? 	<p>CMTE: <u>Mark Griffin</u></p> <p>PROJECT LEADERS:</p> <ul style="list-style-type: none"> • Lock, Brunjes & Campbell
Ch. 06, Ch. 08 & Ch. 12	<p>Capital campaign ... examples of issues to be addressed:</p> <ul style="list-style-type: none"> -- To prepare for the upcoming capital campaign, how do the Institutional Advancement, Facilities, and Honorifics & Seals chapters need to be revamped for such things as naming opportunities, minimum levels of endowments, etc.? 	<p>CMTE: <u>ACS & FA</u></p> <p>PROJECT LEADER(S):</p> <ul style="list-style-type: none"> • ???
Ch. 08	<p>Facilities programs ... examples of issues to be addressed:</p> <ul style="list-style-type: none"> -- What policies, processes and "best practices" are appropriate for the <i>Regents' Rules</i> so that our facilities activities system-wide best serve the needs of Texas Tech and achieve the best value for our facilities projects? 	<p>CMTE: <u>Facilities</u></p> <p>PROJECT LEADER:</p> <ul style="list-style-type: none"> • John Scovell
Ch. 09	<p>Investments ... examples of issues to be addressed:</p> <ul style="list-style-type: none"> -- Should our investment policies be pulled out of their current placement in Ch. 09 and be put into new, stand-alone investment policy statements? [And if so, would these investment policy statements be contained within the <i>Regents' Rules</i> or be located outside of the <i>Regents' Rules</i>? -- Should asset allocation and benchmark policies be taken out of the <i>Regents' Rules</i>? -- What revisions are needed to conform the <i>Regents' Rules</i> to the Uniform Prudent Management of Institutional Funds Act of 2007? 	<p>CMTE: <u>Finance & Administration</u></p> <p>PROJECT LEADER:</p> <ul style="list-style-type: none"> • Jerry Turner
Ch. 10	<p>Intellectual property & technology transfer ... issues to be addressed:</p> <ul style="list-style-type: none"> -- How does the Intellectual Property Rights chapter need to be revised to accommodate the System's new Technology Commercialization office? 	<p>CMTE: <u>ACS</u></p> <p>PROJECT LEADER:</p> <ul style="list-style-type: none"> • Corky Dragoo

Amendment No. 1

to the recommendations of the Regents Rules Review Committee

by: Regent Turner

The following amendment would impose term limits for the members of the Investment Advisory Committee (IAC). A lifetime limit equal to two 4-year terms ... or 8 years total ... would be put in place.

Current IAC members would be "grandfathered" and allowed to finish their current terms if their continued service would exceed the 8-year limit.

Amend Section 01.02.8.f(2) – on p. 27 of Ch. 01 – as follows:

- (2) Terms of office. Members of the IAC serve at the will of the board and are appointed to four-year staggered terms that begin [beginning] on a February [1st] 1. Appointment of members of the IAC shall be made upon the expiration of a member's term. **No member of the IAC shall serve more than two full four-year terms on the IAC. [Temporary provision: A person who is a member of the IAC on October 12, 2007 may continue to serve on the IAC throughout the remainder of that person's appointed term, even though that person may exceed the term limit imposed herein.]**

Budgets	TTUS Current	TTUS Proposed	UTS	TAMUS	UHS
BOR Approval	greater than \$250,000	greater than \$500,000	greater than \$500,000	greater than \$300,000	Bi-Monthly
Chancellor Approval	\$100,000-\$250,000		\$100,000-\$499,999	less than \$300,000	
President Approval	less than \$100,000	less than \$500,000	less than \$100,000		

Contracts	TTUS Current	TTUS Proposed	UTS	TAMUS	UHS
BOR Approval	greater than \$1,000,000	greater than \$1,000,000	greater than \$1,000,000	greater than \$300,000	greater than \$1,000,000
Chancellor Approval	\$250,000-\$1,000,000			\$200,000-\$300,000	less than \$1,000,000
President Approval	less than \$250,000	less than \$1,000,000		less than \$200,000	

Amendment No. 2
to the recommendations of the Regents Rules Review Committee

by: Regent Turner

The following amendment would prohibit investments from being made with any private entity in which a member of the Investment Advisory Committee (IAC) has any level of a pecuniary interest.

Amend Section 09.12.16 – on p. 55-56 of Ch. 09 – as follows:

09.12.16 [09.12.15] Conflict of Interest on Investments

The Texas Tech University System will not invest in any investment which creates a perceived conflict of interest between the investment and a member of the Board of Regents, member of the Investment Advisory Committee, or employee of TTUS. A perceived conflict of interest exists when any of these outside activities exist for either the member or employee, or members of their immediate family, with regards to the firm or partnership by:

1. Investing in the firm or partnership where there exists a significant financial interest, as defined by either holding five percent (5%) or more of the stock, assets or other interests or investing ten percent (10%) or more of the member of employee's net assets;
2. Acting as an employee, officer, director, partner, consultant, representative, agent, auditor or advisor;

3. Engaging in any activity that could create the appearance of a conflict of interest, and thereby impair the reputation of the Texas Tech University System for impartiality and fair dealing.

Immediate Family. A person's "immediate family" includes any child, stepchild, parent, stepparent, spouse, sibling, mother-in-law, father-in-law, sons-in-law, daughters-in-law, brother-in-law and sister-in-law and any other person sharing the household of such person (other than a tenant or employee).

Such restrictions on investments shall apply on investment for one year after the departure of the member or employee from their office with the Texas Tech University System.

In no case shall the Texas Tech University System invest in any private entity in which a member of the IAC has any pecuniary interest.



TEXAS TECH UNIVERSITY SYSTEM™

Facilities Committee

TTUS Report Campus Master Plan



TEXAS TECH UNIVERSITY SYSTEM™

Master Plan Overview

Dr. Ira Fink, FAIA
Ira Fink and Associates

Mike Ellicott
Vice Chancellor
Facilities Planning and Construction



Agenda

➤ Purpose of a Master Plan



Why Master Plan at All?

- **Grow from 28,000 to 40,000 Students by 2020**
 - 1,000 Students Per Year
- **Grow from 957 to 1,370 Faculty**
 - 34 Faculty Per Year
 - \$8.5M Per Year Start-up Cost (\$250K/Faculty)
- **Grow from 2.8M E&G NASF to ~4.2M E&G NASF**
 - Equates to ~7.0M E&G GSF
 - Add ~240,000 GSF/Year = 2 RCoBA Buildings/Year
 - Spend ~\$86.0M/Year for 10 Years (Construction)
 - E&G Space Only
 - Does Not Include Auxiliaries, Support Space, or Infrastructure Expansion



Purpose of a Master Plan

- Support the Academic Plan
- Guide Long-Term Development
- Provide an Organizational Framework for Growth and Change
- Define the Overall Character and Organization of the Campus
- Support Decision Making



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Agenda

- Factors Influencing Master Plans



Influencing Factors

- **Enrollment Growth**
- **Program Changes**
- **Research Growth**
- **Faculty Growth/Changes**
- **Regulatory Requirements**
- **Campus Land Uses**
- **Community Development/Re-development**
- **Other External Factors**



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Enrollment Growth

- **2007 Enrollment**
 - 28,480 Head Count
- **Enrollment Targets**
 - Previous 2013 Target - 30,000 Head Count
 - 2020 Targets:
 - TTU ~ 40,000
 - HSC ~ 4,000
 - ASU ~ 10,000



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THECB Enrollment Targets

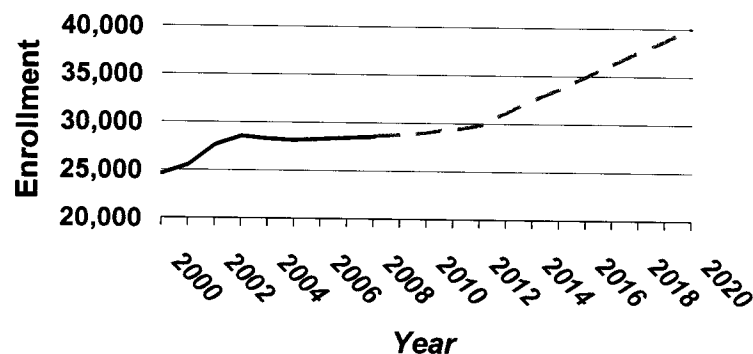
- **2007 Enrollment**
 - **28,480 Head Count**
- **2010 Enrollment Target**
 - **30,000 Head Count**
- **2015 Enrollment Target**
 - **35,000 Head Count**



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Texas Tech University Total Full-Time Enrollment



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Program Change Assumptions

➤ **TTU**

- **No Identified Major Program Shifts**
- **Incremental Growth Across All Programs**

➤ **Health Sciences Center**

- **Double Enrollment and Research**
- **Strategic Space Studies –
Lubbock & El Paso**

➤ **ASU**

- **Presented Separately**



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TTU Research Assumptions

➤ **Increase Annual Research**

- **From \$60 M to \$100+ M**

➤ **Requires Increased Graduate Enrollment**

➤ **Target Areas**

- **Engineering**
- **Science**
- **Agriculture**



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Faculty Growth/Change Assumptions

- **Faculty Growth Proportionate to Student Growth**
 - **Currently 957 Full-Time**
 - **Projected 1,027 Full-Time for 30,000 Students**
 - **Projected 1,370 Full-Time for 40,000 Students**



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THECB Fall 2006 E&G Data

<i>Type of Space</i>	<i>Texas Tech</i>	<i>Texas A&M</i>	<i>UT Austin</i>	<i>U North Texas</i>	<i>Univ Houston</i>
Teaching	34%	31%	22%	47%	35%
Library	13%	11%	15%	11%	12%
Research	16%	15%	19%	7%	14%
Office	29%	31%	32%	27%	31%
Support	8%	11%	12%	8%	8%
TOTAL	100%	100%	100%	100%	100%
TOTAL E&G NASF	2,832,574	4,873,056	8,133,517	2,168,605	2,930,413



THECB Fall 2006 E&G Data

<i>Type of Space</i>	<i>Texas Tech</i>	<i>Texas A&M</i>	<i>UT Austin</i>	<i>U North Texas</i>	<i>Univ Houston</i>
Teaching	948,589	1,527,346	1,879,521	1,012,124	1,009,320
Library	377,566	507,186	1,193,021	235,920	365,550
Research	451,281	737,195	1,519,016	145,685	396,786
Office	822,223	1,607,272	2,598,408	600,590	917,989
Support	<u>232,915</u>	<u>494,057</u>	<u>943,551</u>	<u>174,286</u>	<u>240,768</u>
TOTAL E&G NASF	2,832,574	4,873,056	8,133,517	2,168,605	2,930,413



Space Planning Assumptions

- **Currently 2,960 Net Assignable Square Feet (NASF) per Faculty at TTU**
- **16 Major Universities Have an Average of 3,100 NASF**
- **Target 3,100 NASF per Faculty for TTU**



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E&G Space Needs (Excludes Housing and Athletics)

- **Currently 2.8 Million NASF (4.6M GSF)**
- **Projection of 4.2 Million NASF (7.0M GSF)**
- **Growth of 1,400,000 NASF (2,200,000 GSF)**
- **Represents a 50% Increase in Academic Space for TTU**
- **Represents \$86.0M per Year in Current Year Funds Per Year for New Construction**
- **Increases Facilities Operating Budget by \$1.5M Per Year**



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Agenda

- **Tech's Master Planning Principles**



Master Planning Principles

- Comprehensive Approach
- Campus Open Space Structure
- Pedestrian Circulation
- Building Opportunities
 - Building Infill Strategy Ties New Buildings into Existing Campus Fabric
 - Concentrates Academic Growth within Ten-Minute Walk
- Vehicular Circulation and Transit
- Bicycle Circulation
- Parking
- Development of Northwest Campus



Infrastructure Master Planning Principles

- The Master Plan Contains Infrastructure Planning Principles for All Utility Systems
- Issues
 - Capacity
 - Utility Tunnel System Expansion



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Agenda

➤ Tech's Master Planning Assumptions



Master Planning Assumptions

- Pedestrian Friendly Urban Campus
- Established Campus Zones
- Ten-Minute Walk Between Classes
- Three-story Buildings in Academic Core
- Institutional Quality Buildings
- Spanish Renaissance Architecture
- House Freshman Class on Campus
- One Parking Space per Student Bed



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Texas Tech's Approved / Current Master Plans

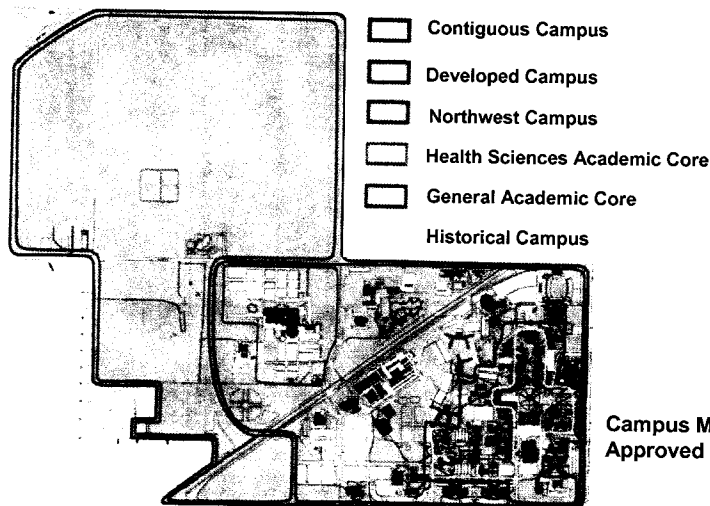
- **1997 Approved Campus Master Plan**
 - Campus Zone Definitions
 - Land Use Plan
 - Developed Campus
- **2005 Approved Campus Master Plan**
- **Proposed 2010 Land Use Plan**
 - Current Planned Development
 - Student Affairs' Master Plan



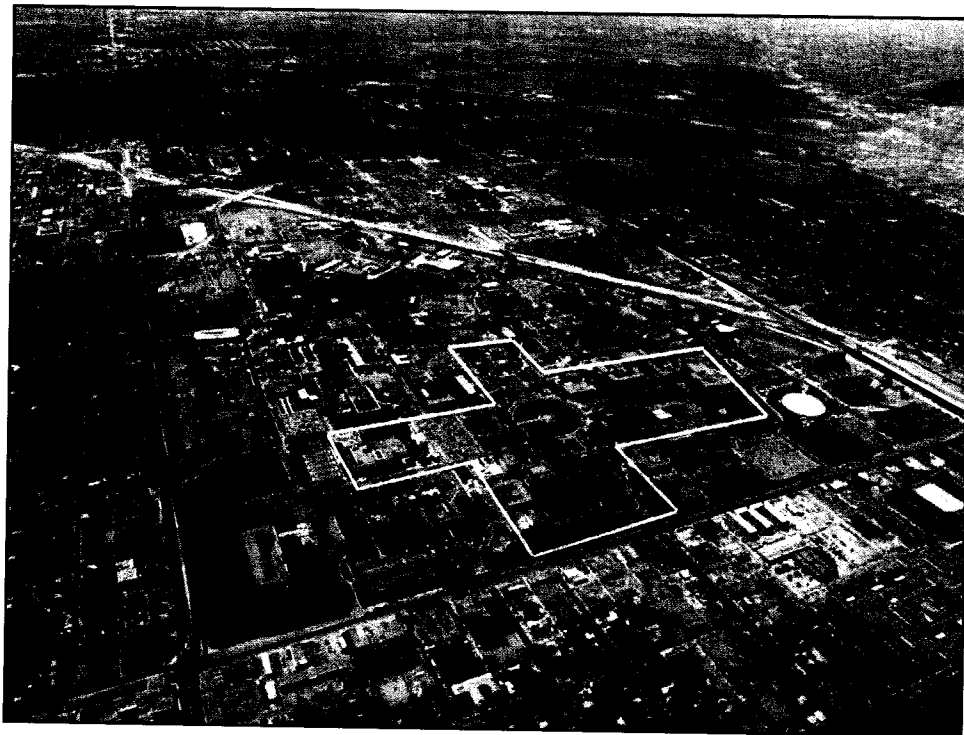
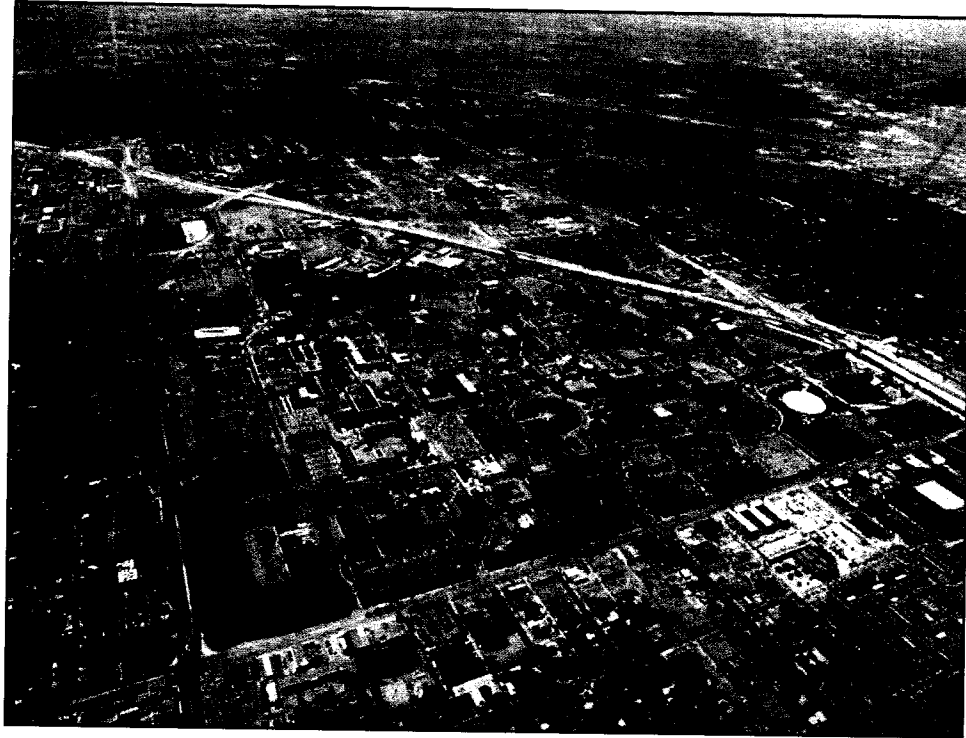
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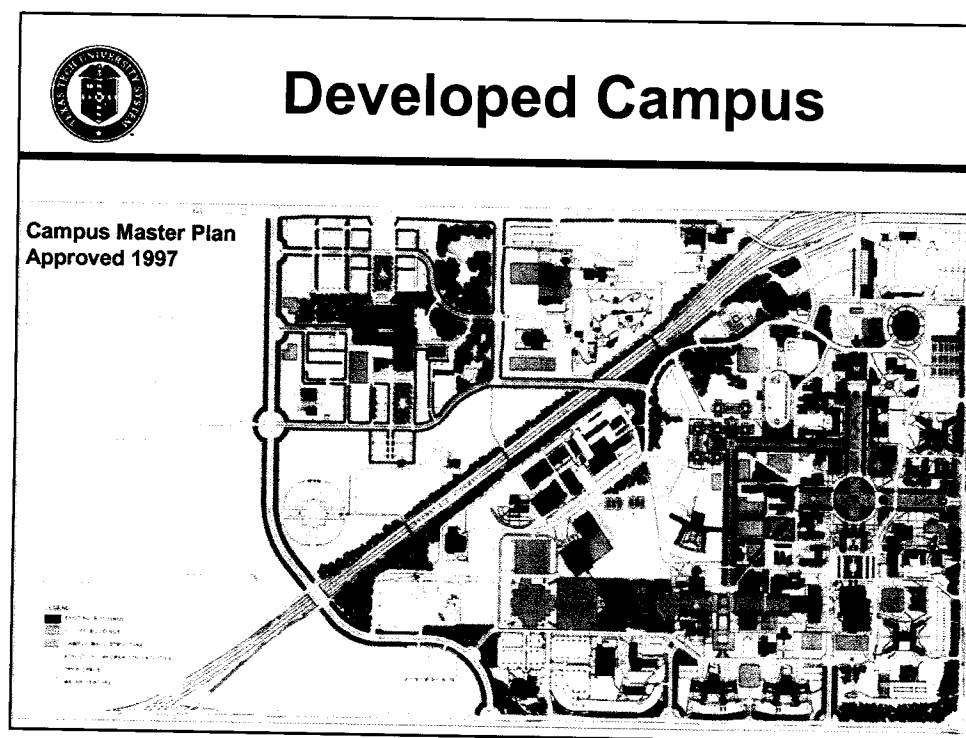
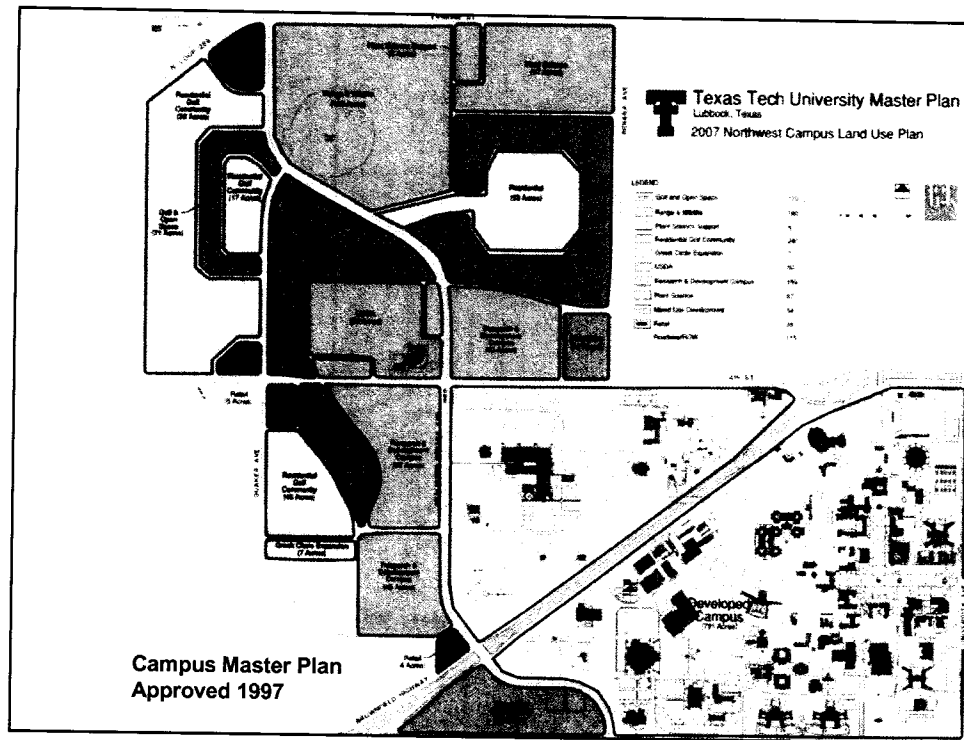


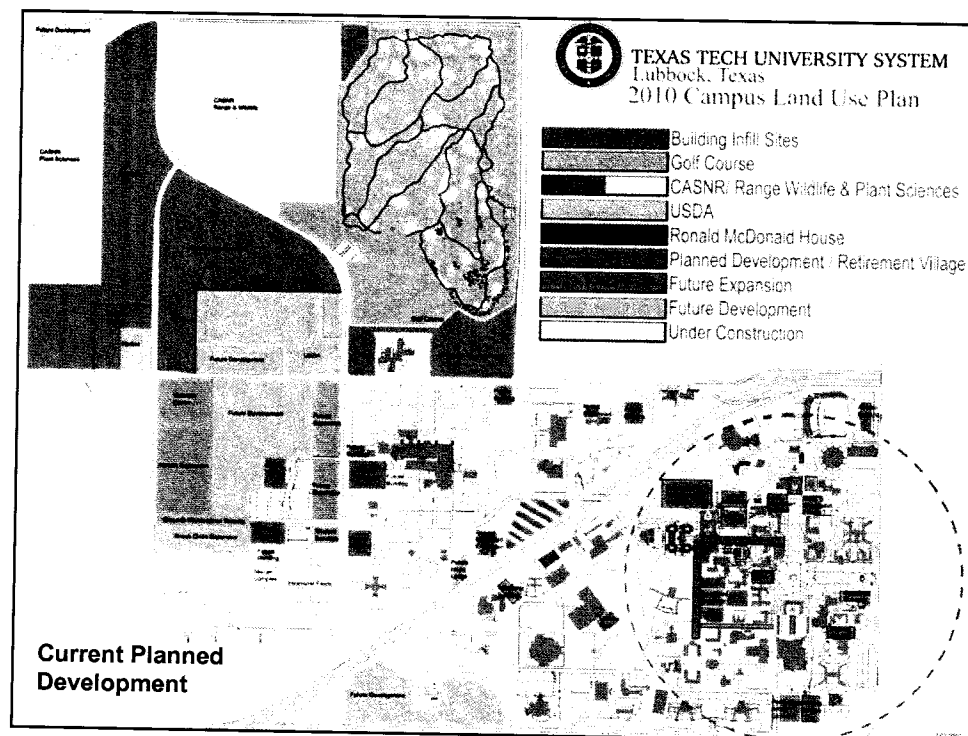
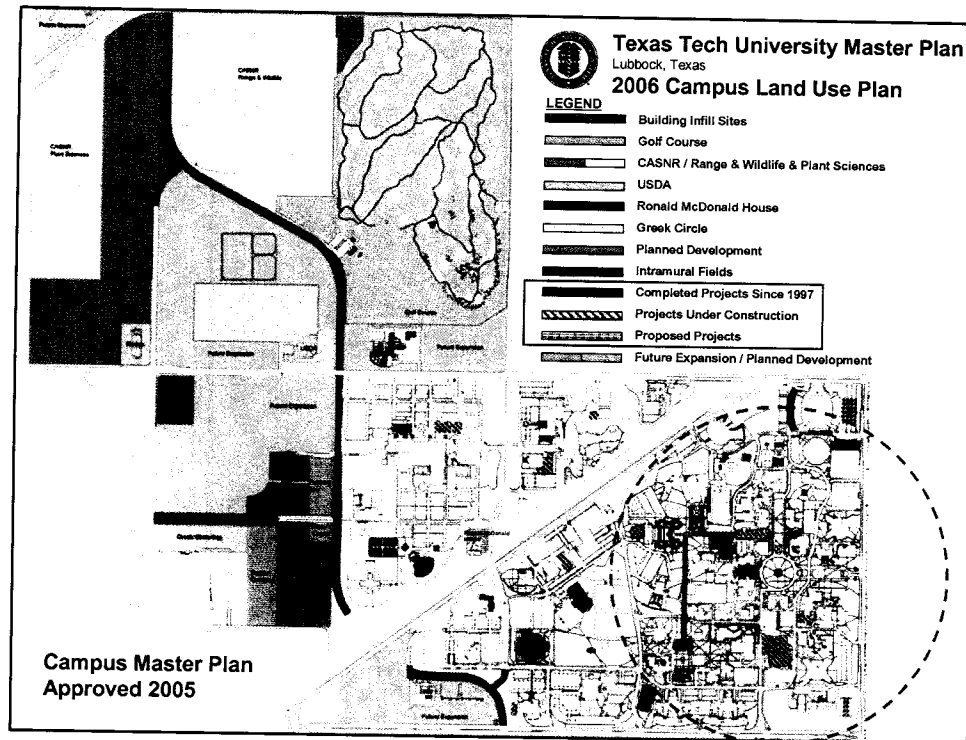
1997 Campus Master Plan Campus Zone Definitions

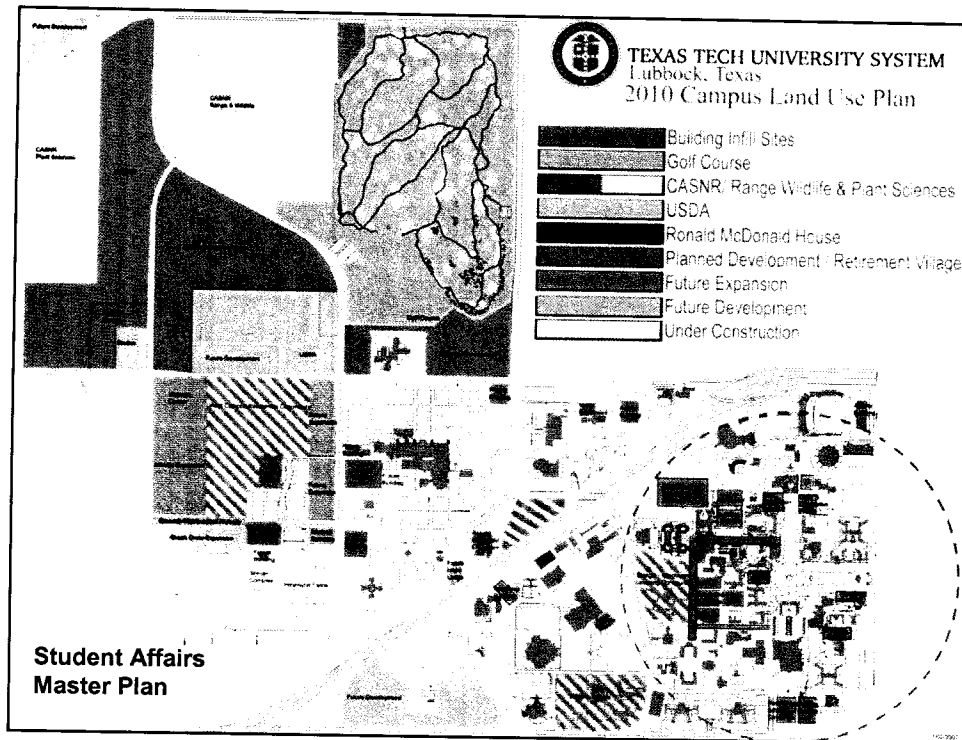


Campus Master Plan
Approved 1997









Agenda

➤ Current Master Planning Issues



Master Planning Issues

- **Future Locations for:**
 - Academic Facilities
 - Athletic Facilities
 - Parking (Structured and/or Surface)
 - Residence Halls & Food Service
 - Recreational Facilities
- **Use of Master Plan to Identify Specific Building Sites or to Identify Building Opportunities**



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Master Planning Issues

(Continued)

- **Aging E&G Space**
- **Swing Space for Renovation Projects**
- **Future Use of the Auditorium and Coliseum Site**
- **Private Development on Tech Land**
- **Infrastructure Improvements**
 - Capacity
 - Utility Tunnel System Expansion
 - Possible CHACP III



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Agenda

➤ Master Plan Update Process



Update Process

- Step 1 – Agree on Planning Targets
- Step 2 – Agree on Enrollment Growth
- Step 3 – Inventory
(Size, Condition, and Location)
- Step 4 – Translate into Space Needs
(Building Blocks and Open Space)
- Step 5 – Develop Alternatives
- Step 6 – Test Alternatives Against Needs
- Step 7 – Select Best Alternative(s)
- Step 8 – Document and Present



Agenda

➤ Next Steps



Next Steps

- **Step 1 – Create Master Plan Structure**
 - **Step 1A – Form Master Plan Committee(s)**
 - **Step 1B – Identify Funding Sources**
- **Step 2 – Confirm Enrollment Growth Rates**
- **Step 3 – Complete the Inventory**
- **Step 4 – Translate into Space Needs**



Agenda

➤ Institution Plans



TEXAS TECH UNIVERSITY SYSTEM

Facilities Committee

TTU

Approve

Revision to the Campus Master Plan and
Increase to Planning Budget for
Rawls College of Business Administration
Building Project



RCoBA Fact Sheet

- Enrollment
 - Undergraduate 3,691
 - Graduate 496
 - Total 4,187 Students
- Junior/Senior Business Majors Taking Non-Business Classes Outside CoBA Bldg
 - Distinct Students = 1,397
 - Course Enrollments = 2,898
- Freshman/Sophomore Business Majors Taking Business Classes In CoBA Bldg
 - Distinct Students = 1,042
 - Course Enrollments = 2,263
- Other Non-Business Majors Taking Classes In CoBA Bldg (Minors Program, etc.)
 - Distinct Students = 4,783
 - Course Enrollments = 6,325
- Classroom Utilization
 - Current CoBA Classroom Building 34.34 Hours/Week (All Classes)
 - College of Business Admin Classes 73% of All Classes
 - TTU Average 33.98 Hours/Week
 - THECB Guideline 38.00 Hours/week



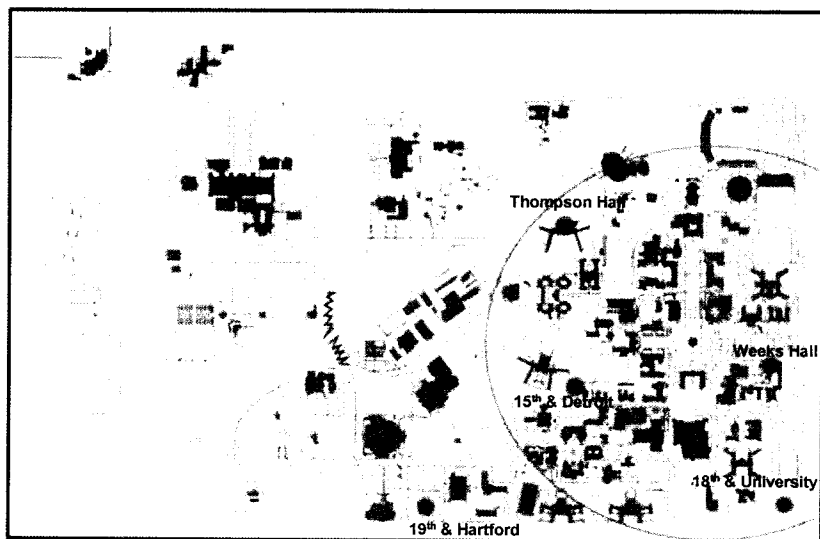
RCoBA Site Review

➤ Review of Possible Building Sites

- 15th and Detroit
- 18th and University
- Weeks Hall
- 19th and Hartford
- Thompson Hall



RCoBA Sites



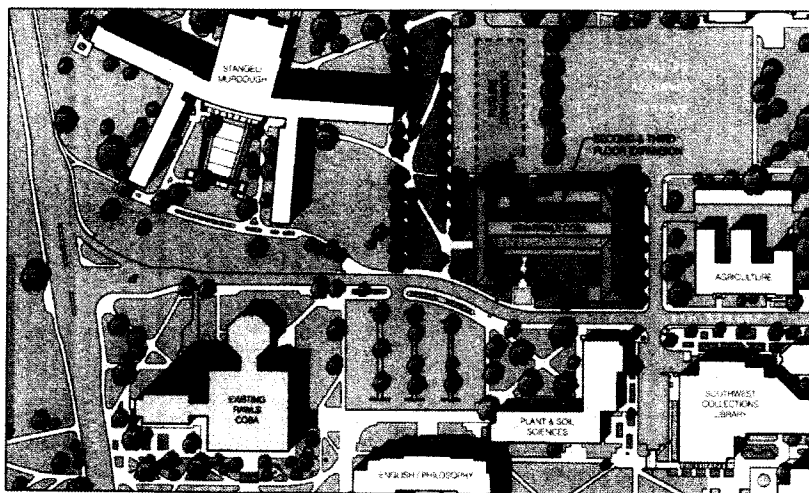


RCoBA Site Comparison

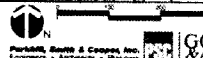
Factors	15th & Detroit	18th & Univ	Weeks Hall	19th & Hartford	Thompson Hall
Inside 10-Minute Circle	Yes	Yes	Yes	No	Yes
Prominent Location	Interior	Exterior	Exterior	Exterior	Exterior
Access to Campus Utilities	Adjacent Tunnel	Complicated	Adjacent Tunnel	Complicated	Adjacent Tunnel
Future Expansion	Possible	Possible	Possible	Possible	Possible
Vehicle Access	Fair*	Fair, Requires Revision	Good, Requires Revision	Good*	Good, Requires Revision
Pedestrian Access	Good	Good	Good	Fair	Fair
Required Parking	40 Visitors Spaces Required & Possible	200 Required & Possible	200 Required & Possible	200 Required & Possible	200 Required & 250 Possible
Bus Route	Yes	No	Yes	Yes**	Yes
Demolition	Old Animal Sci/ Fish & Wildlife	Exercise Science Center	Weeks Hall	Wiggins DF & Student Parking	Thompson/Gaston Student Parking
Functions Relocated	Fish & Wildlife Research/Land Arch	Dance Studio	Housing & Dining Offices, Playground	Dining, Parking & Career Center	Student Parking
Master Plan	Building Site	Green Space	Building Site	Student Housing/ Parking	Building Site
Relative Cost	\$\$	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Issues	*Must Pass Parking Attendant On North-South Pedestrian Mall	Alumni Concerns Widen University & Boston	Close 15th Street to Reduce Traffic Doak Hall for CoBA & HS Expansion	*Access from WB 19th Only **Requires Bus Route Revision	Revise 9th Street Extend North-South Pedestrian Mall



15th and Detroit

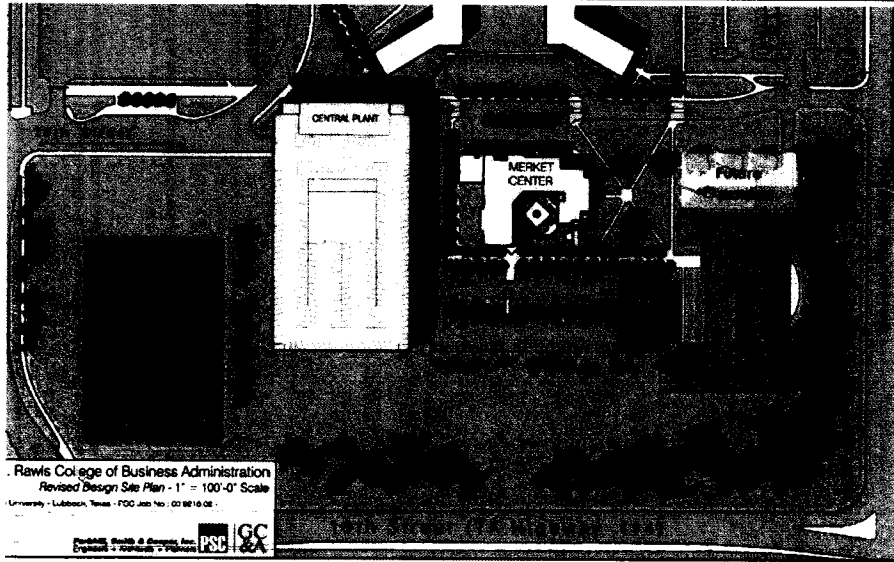


Texas Tech University - Jerry S. Rawls College of Business Administration
Proposed Site Plan - August 17, 2006

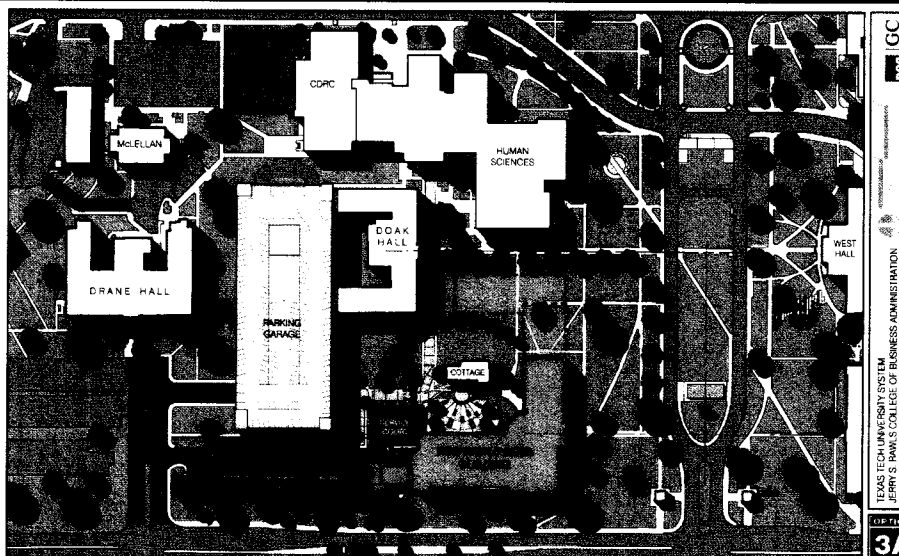


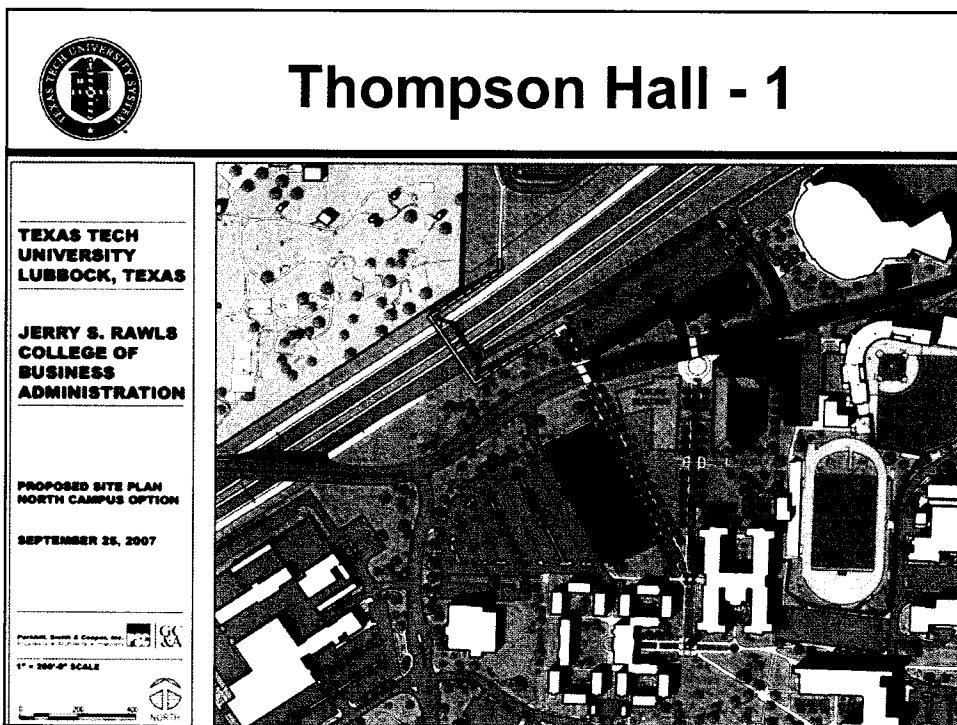
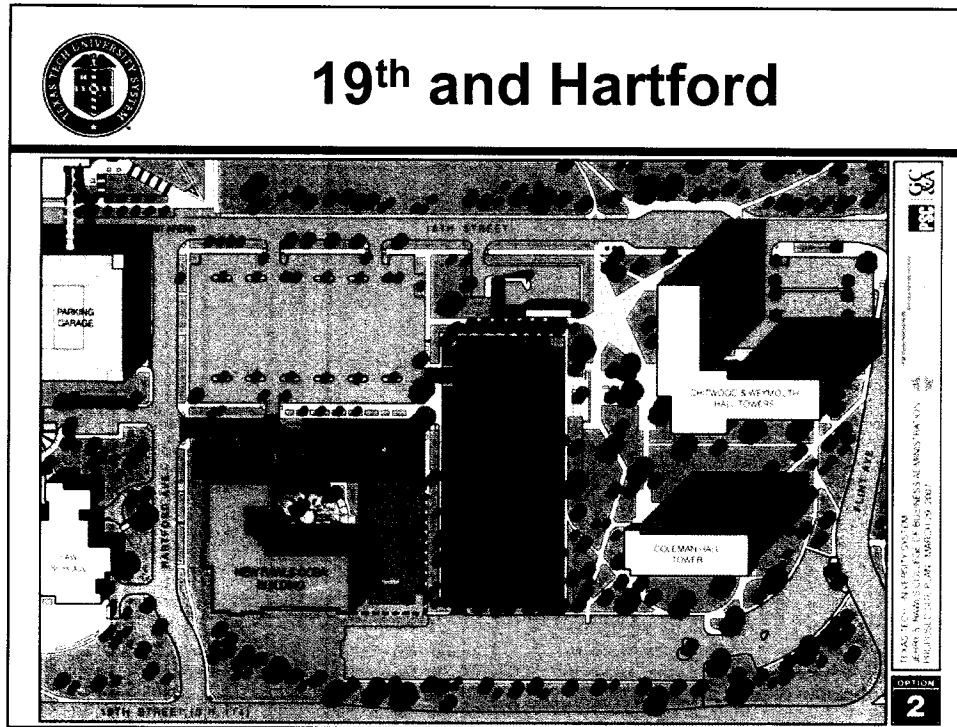


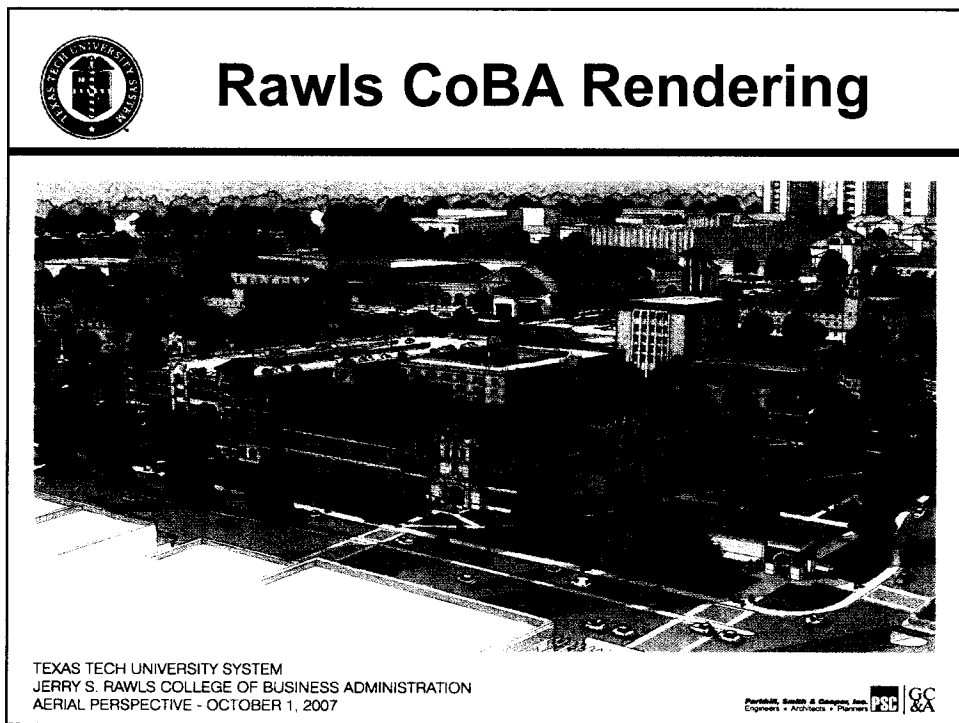
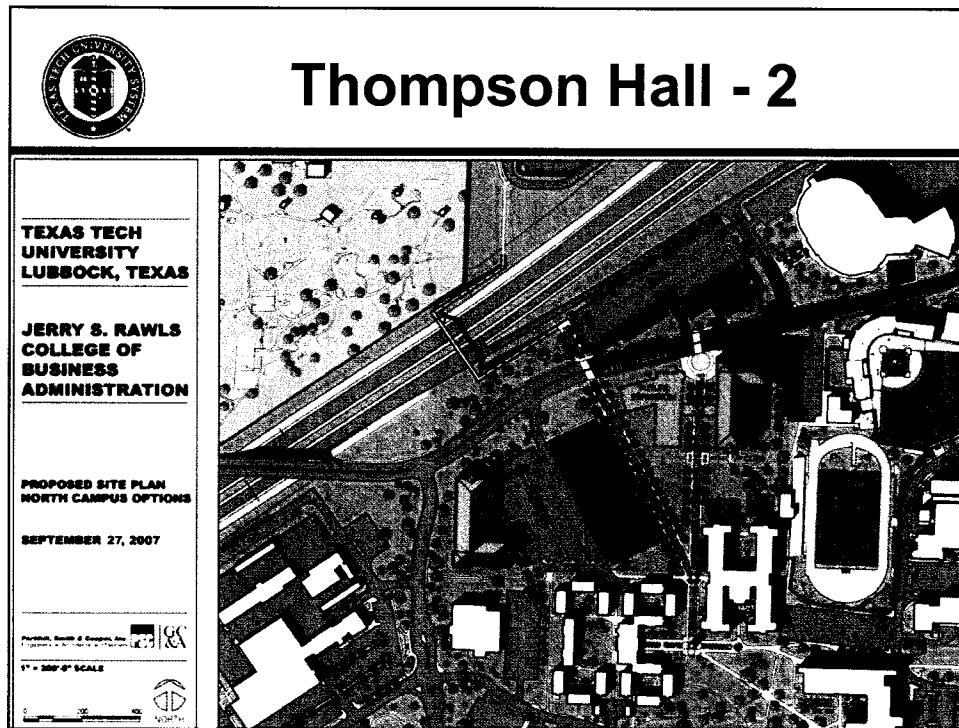
18th and University



Weeks Hall









Recommendation

- Approve Revision to the Campus Master Plan to Site the Rawls College of Business Administration
- Approved \$1,000,000 Increase to the Planning Budget for Rawls College of Business Administration Building Project Funded with Tuition Revenue Bonds

Rawls College of Business Administration
Fact Sheet

Enrollment:

Undergraduate	3,691
Graduate	<u>496</u>
Total	4,187 Students

Junior and Senior Business Majors taking Non-Business classes outside the CoBA Building:

Distinct Students	= 1,397
Course Enrollments	= 2,898

Freshman and Sophomore Business Majors taking business classes in the CoBA Building:

Distinct Students	= 1,042
Course Enrollments	= 2,263

Other Non-Business Majors taking classes in the CoBA Building (Minors Program, etc.):

Distinct Students	= 4,783
Course Enrollments	= 6,325

Classroom Utilization:

Current CoBA Classroom Building	34.34 Hours/Week (All Classes)
College of Business Admin Classes	73% of All Classes
TTU Average	33.98 Hours/Week
THECB Guideline	38.00 Hours/week



TEXAS TECH UNIVERSITY SYSTEM™

Facilities Committee

TTU Report Planned Athletics' Capital Projects



Recently Completed Projects

Facility	Budget / Estimated Cost	Source of Funds
Jones AT&T Turf Replacement	\$ 1,250,000	Gifts
Jones AT&T Field Wall	\$ 1,250,000	Gifts
Jones AT&T South End and Scoreboard Improvements	\$ 360,000	Gifts
Soccer Turf	\$ 2,000,000	Gifts and Ticket Surcharge
Basketball Weight Room Renovation	\$ 400,000	Gifts and Gifts in Kind





Projects In Progress

Facility	Budget	Source of Funds
Softball Field Improvements - Phase 1	\$ 1,000,000	Gifts
Baseball Turf Replacement	\$ 1,100,000	Gifts
Arena Video Ribbon Board	\$ 1,350,000	Arena Suites




Current Athletic Projects

In Priority Order	Facility	Budget	Source of Funds
1	Soccer Team Facility, Concessions and Restrooms	\$ 4,000,000	Arena Suites and Ticket Surcharges
2	Softball Team Facility, Concessions and Restrooms	\$ 3,000,000	Gifts and Ticket Surcharges
3	Halls of Fame		Gifts
	Basketball	\$ 843,844	
	Football	\$ 914,321	
	Total	<u>\$ 1,758,165</u>	
4	Jones AT&T Stadium East Side	\$ 35,000,000	Sponsorships, Gifts and Revenue Streams from the Facility
5	Jones AT&T Stadium North End	\$ 25,000,000	Sponsorships, Gifts and Revenue Streams from the Facility



Future Athletic Projects

Not In Priority Order	Facility	Budget	Source of Funds
	Track Renovation	\$ 7,000,000	Gifts
	Baseball Stadium Renovation	\$ 12,000,000	Gifts and Revenue Streams from the Facility
	Golf Course Clubhouse	\$ 4,000,000	Gifts
	Volleyball Facility and Basketball Practice Gym	\$ 10,000,000	Gifts
	Indoor Practice Facility	\$ 10,000,000	Gifts
	Indoor Tennis Facility	\$ 5,000,000	Gifts
	Jones AT&T Stadium South End	\$ 50,000,000	Gifts and Revenue Streams from the Facility

FACILITIES
PLANNING &
CONSTRUCTION
UNIVERSITY OF NORTH CAROLINA

**TEXAS TECH UNIVERSITY
DEPARTMENT OF INTERCOLLEGIATE ATHLETICS
SCHEDULE OF ATHLETICS FACILITY IMPROVEMENTS
10/1/2007**

Recently Completed Projects

Facility	Budget / Estimated Cost	Source of Funds
Jones AT&T Turf Replacement	\$ 1,250,000	Gifts
Jones AT&T Field Wall	\$ 1,250,000	Gifts
Jones AT&T South End and Scoreboard Improvements	\$ 360,000	Gifts
Soccer Turf	\$ 2,000,000	Gifts and Ticket Surcharge
Basketball Weight Room Renovation	\$ 400,000	Gifts and Gifts in Kind

Projects in Progress

Facility	Budget	Source of Funds
Softball Field Improvements - Phase 1	\$ 1,000,000	Gifts
Baseball Turf Replacement	\$ 1,100,000	Gifts
Arena Video Ribbon Board	\$ 1,350,000	Arena Suites

Current Athletic Projects

In Priority Order	Facility	Budget	Source of Funds
1	Soccer Team Facility, Concessions and Restrooms	\$ 4,000,000	Arena Suites and Ticket Surcharges
2	Softball Team Facility, Concessions and Restrooms	\$ 3,000,000	Gifts and Ticket Surcharges
3	Halls of Fame Basketball	\$ 843,844	Gifts
	Football	\$ 914,321	
	Total	<u>\$ 1,758,165</u>	
4	Jones AT&T Stadium East Side	\$ 35,000,000	Sponsorships, Gifts and Revenue Streams from the Facility
5	Jones AT&T Stadium North End	\$ 25,000,000	Sponsorships, Gifts and Revenue Streams from the Facility

Future Athletic Projects

Not in Priority Order	Facility	Budget	Source of Funds
	Track Renovation	\$ 7,000,000	Gifts
	Baseball Stadium Renovation	\$ 12,000,000	Gifts and Revenue Streams from the Facility
	Golf Course Clubhouse	\$ 4,000,000	Gifts
	Volleyball Facility and Basketball Practice Gym	\$ 10,000,000	Gifts
	Indoor Practice Facility	\$ 10,000,000	Gifts
	Indoor Tennis Facility	\$ 5,000,000	Gifts
	Jones AT&T Stadium South End	\$ 50,000,000	Gifts and Revenue Streams from the Facility



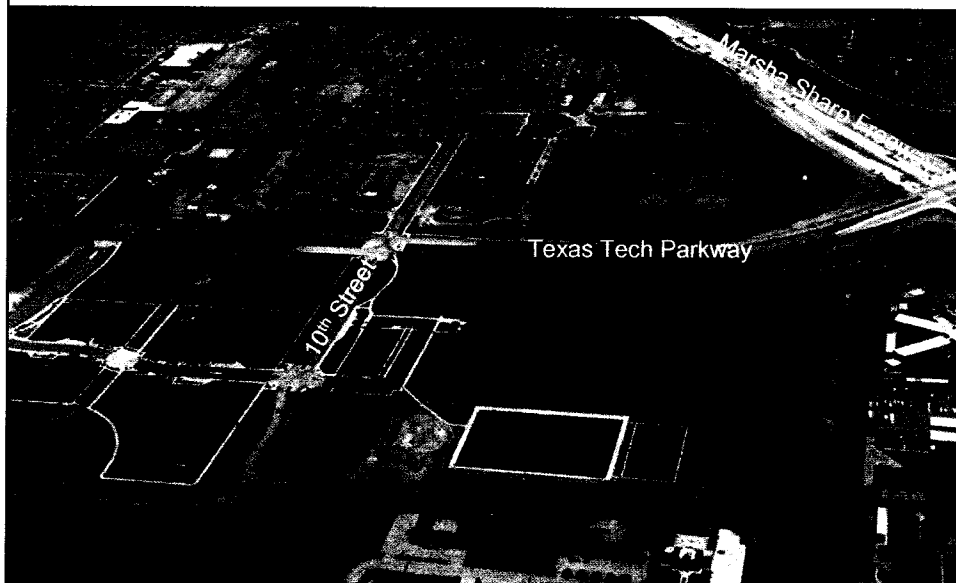
TEXAS TECH UNIVERSITY SYSTEM™

Facilities Committee

TTU
Approve
Construction of a Soccer Team
Facility and Grandstands

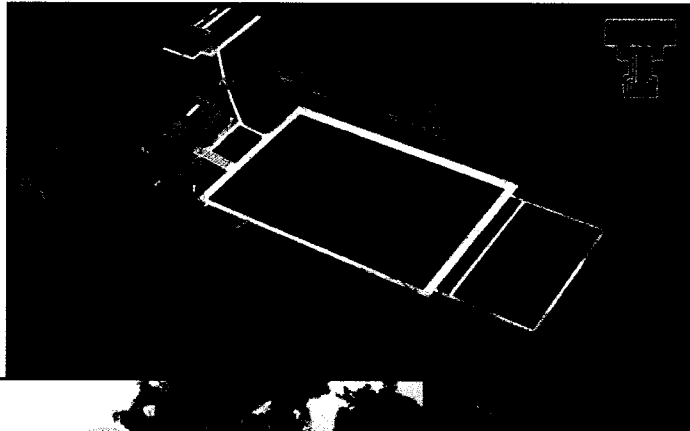


NCAA Soccer Complex





NCAA Soccer Complex



Scope of Work

- Construct a Multi-Purpose Team Facility with:
 - Locker Room & Lounge
 - Coaches' Offices
 - Public Restrooms
 - Maintenance and Equipment Storage
 - Training Room & Laundry
 - Meeting Rooms
 - Concessions
- Spectator Grandstands
- Ground Level Press Facilities
- Associated Site Work and Utility Infrastructure
- Landscape Enhancements
- Public Art





Recommendation

- Approve a Project to Construct a Soccer Team Facility and Grandstands with a Project Budget of \$4,000,000 Funded Through the Revenue Finance System Repaid with Future Athletic Revenues from Arena Suite Revenues and a Football Ticket Surcharge of \$1.40 per Ticket for 20 Years





TEXAS TECH UNIVERSITY SYSTEM™

Facilities Committee

ASU
Approve
Naming the Administration Building



Angelo State University Administration Building

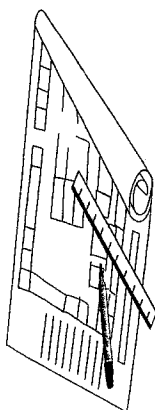




Recommendation

- Approve Naming Angelo State University's Administration Building the "Solomon Mayer Administration Building" in Recognition of Mr. Mayer's and the Mayer Family's Significant Contributions to Angelo State University





Bricks and Mortar Report

Projects Under Construction

October 2007

www.fpc.ttu.edu



Project	Cost	Status	Completion Date
TTU			
Engineering Expansion/Renovation Phase I	\$ 10,000,000	Under Construction	TBD
Sneed/Bledsoe HVAC Upgrade	\$ 6,000,000	Sneed Complete/Bledsoe Next May	August 2008
Bledsoe Window Replacement	\$ 1,000,000	In Design	August 2008
NCAA Soccer Complex	\$ 2,078,000	Substantially Complete	August 2007
Mark & Becky Lanier Prof. Development Center	\$ 13,500,000	Under Construction	April 2008
Art 3-D Annex	\$ 9,000,000	Substantially Complete	September 2007
Outreach & Extended Studies Building	\$ 8,000,000	Repairing Deficiencies	September 2007
Softball Field Repairs	\$ 545,000	Under Construction	TBD
Marsha Sharp Freeway [TxDOT Project]	\$ TBD	Under Construction	2010+
TOTAL	\$ 50,123,000		

Project	Cost	Status	Completion Date
ASU			
Centennial Village Residence Hall	\$ 28,215,000	Under Construction	August 2008/October 2008
TOTAL	\$ 28,215,000		

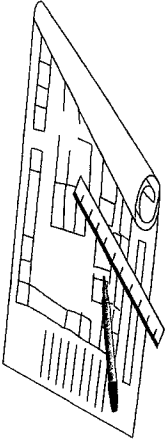
Project	Cost	Status	Completion Date
HSC			
Texas Tech Physicians Medical Pavilion	\$ 36,366,452	Under Construction	June 2006/Oct 2007
Messer-Racz International Pain Center	\$ 7,000,000	Under Construction	May 2008
El Paso Medical Education Bldg.	\$ 45,000,000	Under Construction	November 2007
El Paso - Archer Building Renovations	\$ 1,700,000	Under Construction	March 2008
Amarillo HSC - Coulter Research Building	\$ 18,000,000	Under Construction	September 2008
TOTAL	\$ 108,066,452		
GRAND TOTAL	\$ 186,404,452		

Bricks and Mortar Report

Projects In Design

October 2007

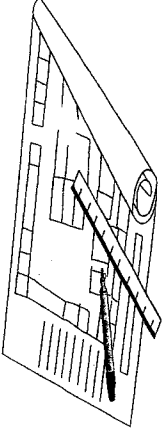
www.fpc.ttu.edu



Project	Cost	Status	Completion Date
TTU			
Student Leisure Pool	\$ 7,500,000	In Design	TBD
Rawls College of Business Administration	\$ 60,000,000	On Hold	TBD
CoBA Building Renovations	\$ 25,000,000	On Hold	TBD
Utility Infrastructure Upgrade Phase I	\$ 5,000,000	In Design	TBD
Experimental Science Lab Build Out	\$ 6,000,000	On Hold	TBD
Jones AT&T Stadium Phase IV	\$ 42,000,000	On Hold	TBD
Softball Field Improvements	\$ 4,000,000	Design In Progress	TBD
High Performance Research Computer Facility	\$ 1,900,000	Design In Progress	TBD
TOTAL	\$ 151,400,000		

Project	Cost	Status	Completion Date
ASU			
Hardeman Hall Renovation	TBD	Programming In Progress	TBD

Project	Cost	Status	Completion Date
HSC			
Midland SOM Expansion	\$ 8,300,000	Contracted w/ Midland Memorial Hospital	TBD
HSC Strategic Space Study	\$ TBD	Study in Progress	TBD
Amarillo School of Pharmacy Expansion	\$ 8,010,000	In Design	TBD
Amarillo Family Medicine Relocation	\$ 7,000,000	In Design	TBD
Midland Physicians Assistant Expansion	\$ 5,204,000	Contracted w/Midland College	TBD
TOTAL	\$ 28,514,000		
GRAND TOTAL	\$ 179,914,000		



Project	Cost	Status	Completion Date
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Texas Tech System

System Office Relocation	\$ 5,500,000	On Hold	TBD
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Project	Cost	Status	Completion Date
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TTU

Arena Elevator & Enhancement Study	\$ TBD	Proposed	TBD
Engineering Expansion/Renovation Phase II & III	\$ 60,000,000	Program Complete	TBD
Honors College	\$ 10,000,000	Proposed	TBD
The Rawls Course Clubhouse	\$ 2,500,000	Proposed	TBD
Dan Law Field Renovations	\$ TBD	Proposed	TBD
Track Complex Renovation/Relocation	\$ TBD	Proposed	TBD
Dairy Barn Renovation	\$ TBD	Proposed	TBD
Vietnam Center	\$ 35,000,000	Proposed	TBD
TOTAL	\$ 107,500,000		

Project	Cost	Status	Completion Date
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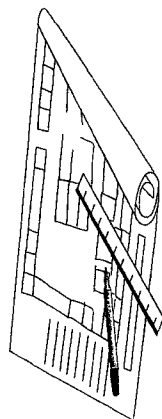
HSC

HSC Lubbock Campus Expansion	\$ 30,000,000	Proposed	TBD
El Paso Strategic Space Study	TBD	Planned	TBD
El Paso Clinical Sciences Building	TBD	Proposed	TBD
El Paso Medical Science Building II	\$ 95,000,000	Program Complete	TBD
TOTAL	\$ 125,000,000		
GRAND TOTAL	\$ 238,000,000		



Bricks and Mortar Report

Projects Completed
October 2007
www.fpc.ttu.edu





Project	Cost	Status	Completion Date
Discovery Mall	\$ 1,210,000	Complete	July 2007
Student Wellness Center	\$ 9,350,000	Complete	March 2007
CDRC / CSAR	\$ 8,126,506	Complete	October 2006
Scholarship Donor Recognition Walk	\$ 225,000	Complete	November 2006
Sneed/Gordon/Bledsoe Lifesafety Upgrades	\$ 5,792,000	Complete	September 2006
Jones AT&T Stadium Field Improvements	\$ 2,860,000	Complete	August 2006
Student Union Building Phase II B	\$ 6,096,000	Complete	November 2006
Student Union Building Phase III	\$ 1,530,078	Complete	July 2006
NRHC - Christine DeVitt Wing	\$ 3,700,000	Complete	June 2006
Experimental Sciences Building	\$ 37,330,087	Complete	March 2006
Texas Tech Parkway	\$ 9,237,000	Complete	February 2006
Grover E. Murray Residence Hall	\$ 24,924,971	Complete	January 2006
Animal and Food Sciences Building	\$ 16,800,000	Complete	February 2006
Wall/Gates Life Safety Upgrade	\$ 3,094,012	Complete	January 2006
Student Parking Expansion	\$ 660,000	Complete	October 2005
Student Union Bldg. Expansion/Renovation	\$ 37,745,556	Complete	October 2003/February 2005
Museum NSRL Addition	\$ 3,518,594	Complete	August 2005
Admin Building Stone Repair	\$ 2,332,099	Complete	January 2005
Jones SBC Stadium Stage IIA /IIB	\$ 53,740,000	Complete	May 2004/Sept 2004
Hulen Clement Fire Protection	\$ 3,234,692	Complete	August 2004
Football Training Facility	\$ 11,000,000	Complete	May 2004
Marsha Sharp Center for Student Athletes	\$ 3,789,332	Complete	January 2004
The Rawls Course Support Facilities	\$ 1,692,000	Complete	November 2003
Admin Building Roof Repairs	\$ 827,901	Complete	November 2003
The Rawls Course	\$ 9,013,000	Complete	August 2003

Revised 10/09/2007

Horn/Knapp Fire Suppression	\$	3,026,015	Complete	December 2002
Campus Conference Bonfire Circle	\$	400,000	Complete	September 2002
English-Philosophy & Education Complex	\$	46,199,000	Complete	August 2002
Flint Avenue Parking Facility	\$	10,900,000	Complete	August 2002
Dan Law Field	\$	1,612,000	Complete	June 2002
Fuller Track Field House	\$	480,000	Complete	June 2002
Pfluger Fountain	\$	826,000	Complete	April 2002
Recreation Center Expansion/Renovation	\$	12,070,277	Complete	November 2001
Jones SBC Stadium Stage I	\$	22,000,000	Complete	September 2001
Frazier Plaza & Masked Rider Statue	\$	515,000	Complete	September 2001
Tennis-Softball Complex	\$	4,059,784	Complete	September 2001
Campus Fiber Optic Connection	\$	1,667,000	Complete	September 2001
West Hall/Visitors Center	\$	5,703,441	Complete	September 2001
Broadway Gatehouses	\$	816,000	Complete	August 2001
Marquee	\$	352,000	Complete	August 2001
Stangel/Murdough Fire Suppression	\$	1,616,293	Complete	August 2001
Chitwood/Weymouth Fire Suppression	\$	2,779,706	Complete	August 2000
TOTAL	\$	372,851,344		

Project	Cost	HSC		Status	Completion Date
Abilene School of Pharmacy	\$ 9,087,743			Complete	July 2007
El Paso Medical Science Bldg. I Build Out	\$ 4,200,000			Complete	July 2006
Amarillo Campus Improvements	\$ 1,502,390			Complete	September 2006
HSC Roof Replacement	\$ 1,754,116			Complete	April 2006
The Larry Combest Health & Wellness Center	\$ 1,605,210			Complete	January 2006
El Paso Medical Science Bldg. I	\$ 39,055,979			Complete	February 2006
HSC Campus Infrastructure Improvement	\$ 5,028,277			Complete	January 2006
HSC El Paso Clinic Expansion/Renov	\$ 9,780,000			Complete	February 2005
HSC El Paso Hydronic Pipe Replacement	\$ 1,700,000			Complete	February 2005
HSC Academic Classroom Bldg.	\$ 14,963,993			Complete	October 2003
HSC Synergistic Center	\$ 1,995,105			Complete	March 2003
Amarillo Academic/Clinic Facility	\$ 23,636,894			Complete	April 2002
Midland Physicians Assistant Building	\$ 6,000,000			Complete	August 2001
HSC Admin Relocation	\$ 1,862,000			Complete	March 2001
Odessa Clinic Renovation	\$ 1,200,000			Complete	September 2000
Communications Disorders Renovation	\$ 2,161,000			Complete	May 2000
TOTAL	\$ 125,532,707				
GRAND TOTAL	\$ 498,384,051				
PROGRAM TOTAL	\$ 1,102,702,503				


 TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER
Laura W. Bush
Institute for Women's Health




Laura W. Bush
INSTITUTE for WOMEN'S HEALTH

Developed by
Marjorie R. Jenkins, M.D.
Executive Director
Laura W. Bush Institute for Women's Health

TTUHSC
Laura W. Bush Institute for Women's Health
Women's Health Impact Areas



- ❖ **Research**
Laura W. Bush Institute for Women's Health
 - Clinical
 - Basic Science
- ❖ **Education**
Laura W. Bush Institute for Women's Health
 - Women's Health Fellowship Program
 - Medical Student and Resident Education
- ❖ **Community Outreach**
Laura W. Bush Institute for Women's Health
 - Annual Educational Symposia
 - Health Screenings
- ❖ **Patient Care**
Laura W. Bush Institute for Women's Health
Center for Women's Health and Gender-Based
Medicine



TTUHSC

Laura W. Bush Institute for Women's Health
Significance of Women's Health Research



Research Areas

- Gender differences in disease

- Processes
- Prevalence
- Manifestations
- Morbidity
- Mortality
- Treatment



Heart Disease
Osteoporosis
Stroke
Cancer
Dementia
Depression
Addiction

- Disease processes unique to women

- Reproductive Health
- Gynecology



TTUHSC

Laura W. Bush Institute for Women's Health
(2001 – 2007)



Research

- Distributed more than \$500,000 in funding to promising researchers
- Five supported research programs have proceeded to NIH funding

Education & Community Outreach

- Community Education Programs reaching more than 5000 women
- Provide summer research experience to high school and college students
- Women's Health Fellowship Program



TTUHSC

Laura W. Bush Institute for Women's Health
Education Vision



Train future physicians

- Care of the female patient
- Application of gender-specific medicine
- Performance of women's health research

Increase community health literacy

- Annual symposium
- Media campaign
- Community group presentations
- Well-designed culturally-sensitive programs



TTUHSC

Laura W. Bush Institute for Women's Health
Research Vision



❖ Recruit

National leaders in WH research

❖ Build

Teams of researchers

❖ Network

TTUHSC researchers across 6 campuses

TTUHSC researchers with nationally
recognized research programs

❖ Support

Expansion of established research programs

❖ Pursue

Extramural funding to support quality research



TTUHSC

Laura W. Bush Institute for Women's Health
Partnerships



A Network of Research and Educational Excellence

- School of Allied Health Sciences
- School of Medicine
- School of Nursing
- School of Pharmacy
- Graduate School of Biomedical Sciences

Throughout TTUHSC

- Abilene
- Amarillo
- Dallas
- El Paso
- Lubbock
- Permian Basin



TTUHSC

Laura W. Bush Institute for Women's Health
A Multi-Campus, Multi-Disciplinary Institute



❖ Amarillo

- Endowed Chairs in Women's Health \$2.8 M
- Successful Seed-grant Program
- NIH Funded Researchers
- Community Outreach Programs

❖ El Paso

- Border and Rural Health Research Opportunities
- Designating Women's Health Research Focus Area
- Health Literacy Outreach Potential

❖ Lubbock

- Building Team of NIH-funded investigators

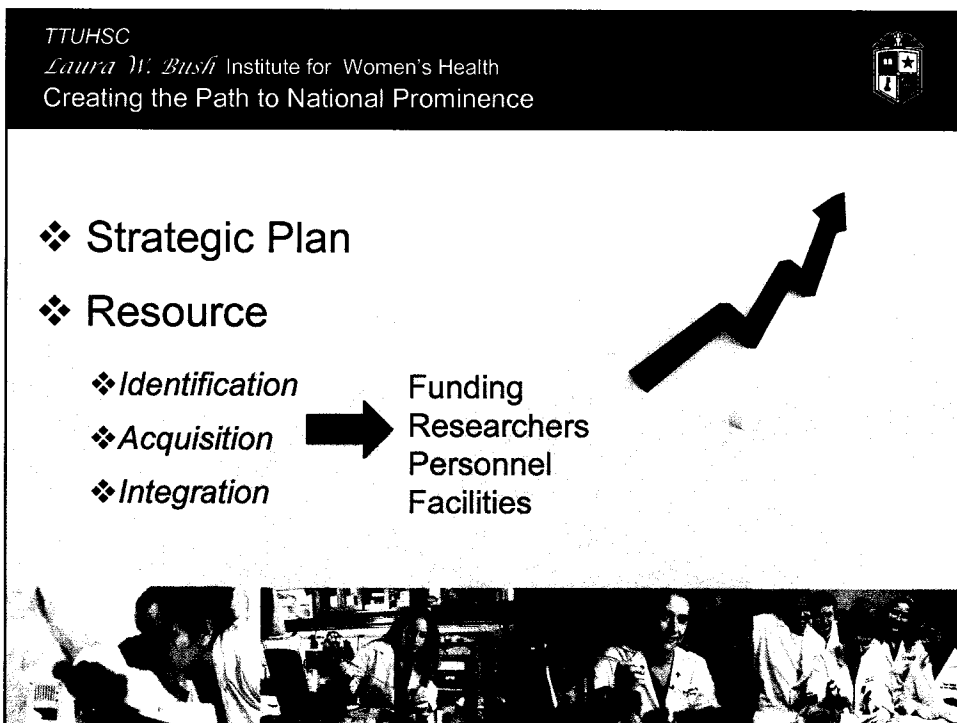
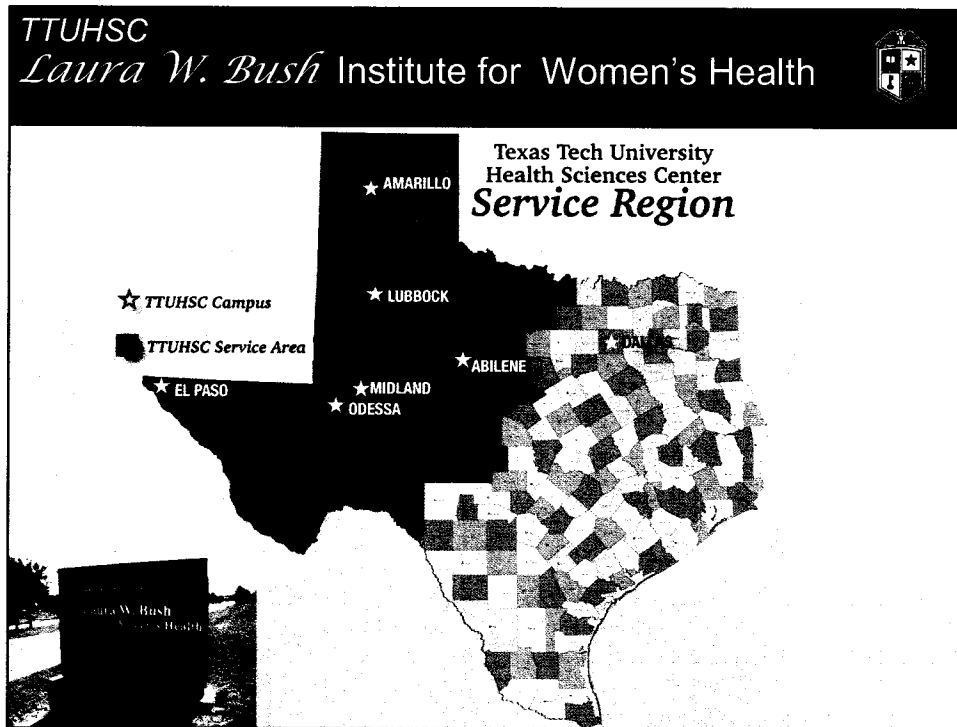
❖ Permian Basin

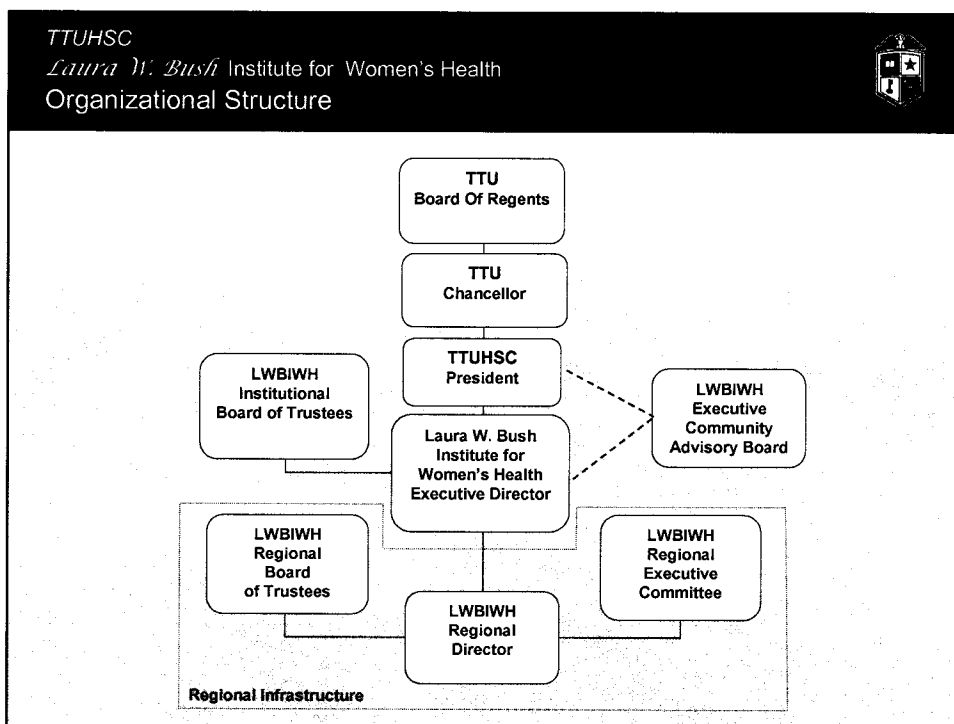
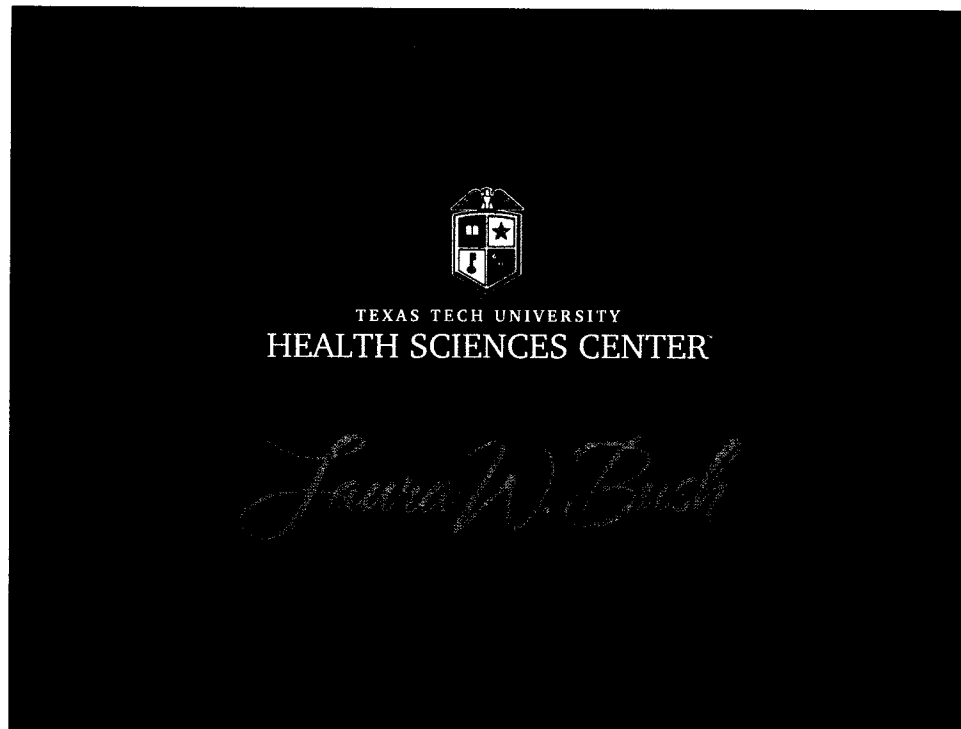
- Successful Recruitment of Research Team

❖ Abilene/Dallas

- Translational Research Consortium
- Established NIH Researchers







**ELEVENTH SUPPLEMENTAL RESOLUTION TO THE MASTER
RESOLUTION AUTHORIZING AND DESIGNATING ANGELO STATE
UNIVERSITY AS A PARTICIPANT IN THE TEXAS TECH UNIVERSITY
REVENUE FINANCING SYSTEM.**

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**ELEVENTH SUPPLEMENTAL RESOLUTION TO THE MASTER RESOLUTION
AUTHORIZING AND DESIGNATING ANGELO STATE UNIVERSITY AS A
PARTICIPANT IN THE TEXAS TECH UNIVERSITY REVENUE FINANCING
SYSTEM**

WHEREAS, on October 21, 1993, the Board of Regents of Texas Tech University (now known as the Board of Regents of Texas Tech University System, and herein referred to as the "Board"), acting separately and independently for and on behalf of Texas Tech University ("TTU") and separately and independently for and on behalf of Texas Tech University Health Sciences Center (the "Health Sciences Center"), adopted a resolution establishing the "Revenue Financing System", which resolution, together with the resolutions adopted November 8, 1996 and on August 22, 1997, is referred to herein as the "Master Resolution"; and

WHEREAS, unless otherwise defined herein, terms used herein shall have the meaning given in the Master Resolution; and

WHEREAS, the Master Resolution establishes the Revenue Financing System comprised of TTU and the Health Sciences Center, and pledges the Pledged Revenues to the payment of Parity Obligations to be outstanding under the Master Resolution; and

WHEREAS, pursuant to H.B. 3564 passed by the Legislature of the State of Texas in the 80th Legislature, Regular Session, Angelo State University, San Angelo, Texas ("ASU") was transferred as a component institution from the Texas State University System to the Texas Tech University System effective September 1, 2007; and

WHEREAS, pursuant to Section 7(c) of the Master Resolution, if the Board desires for an institution or agency governed by the Board to become a participant of the Financing System, it may include said institution or agency in the Financing System by the adoption of a Supplement to the Master Resolution; and

**NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF TEXAS
TECH UNIVERSITY SYSTEM THAT:**

Section 1. DEFINITIONS. In addition to the definitions set forth in the preamble of this Eleventh Supplement, the terms used in this Eleventh Supplement and not otherwise defined shall have the meanings given in the Master Resolution or in Exhibit "A" to this Eleventh Supplement attached hereto and made a part hereof.

Section 2. DESIGNATION OF ANGELO STATE UNIVERSITY AS PARTICIPANT. ASU is hereby designated as a Participant in the Financing System. In the judgment of the Board, the addition of ASU as a Participant in the Financing System will not materially adversely affect the interests of the owners of the Outstanding Parity Obligations.

Section 3. AMENDMENT OF SUPPLEMENT.

(a) **Amendments.** This Eleventh Supplement and the rights and

obligations of the Board may be modified or amended at any time without notice to or the consent of any owner of any Parity Obligations, solely for any one or more of the following purposes:

(i) To add to the covenants and agreements of the Board contained in this Eleventh Supplement, other covenants and agreements thereafter to be observed, or to surrender any right or power reserved to or conferred upon the Board in this Eleventh Supplement;

(ii) To cure any ambiguity or inconsistency, or to cure or correct any defective provisions contained in this Eleventh Supplement, upon receipt by the Board of an opinion of nationally-recognized bond counsel, that the same is needed for such purpose, and will more clearly express the intent of this Eleventh Supplement; or

(iii) To make such other changes in the provisions hereof as the Board may deem necessary or desirable and which shall not, in the judgment of the Board, materially adversely affect the interests of the owners of Outstanding Parity Obligations.

(b) *Effect of Amendments.* Upon the adoption by the Board of any resolution to amend this Eleventh Supplement pursuant to the provisions of this Section, this Eleventh Supplement shall be deemed to be amended in accordance with the amendatory resolution, and the respective rights, duties, and obligations of the Board and all the owners of then Outstanding Bonds and all future Bonds shall thereafter be determined, exercised, and enforced under the Master Resolution and this Eleventh Supplement, as amended.

Section 4. SEVERABILITY OF INVALID PROVISIONS. If any one or more of the covenants, agreements, or provisions herein contained shall be held contrary to any express provisions of law or contrary to the policy of express law, though not expressly prohibited, or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements, or provisions shall be null and void and shall be deemed separable from the remaining covenants, agreements, or provisions and shall in no way affect the validity of any of the other provisions hereof or of the Bonds issued hereunder.

Section 5. LIMITATION OF BENEFITS WITH RESPECT TO THE ELEVENTH SUPPLEMENT. With the exception of the rights or benefits herein expressly conferred, nothing expressed or contained herein or implied from the provisions of this Eleventh Supplement is intended or should be construed to confer upon or give to any person other than the Board, any legal or equitable right, remedy, or claim under or by reason of or in respect to this Eleventh Supplement or any covenant, condition, stipulation, promise, agreement, or provision herein contained. This Eleventh Supplement and all of the covenants, conditions, stipulations, promises, agreements, and provisions hereof are intended to be and shall be for and inure to the sole and exclusive benefit of the Board as herein and therein provided.

Section 6. FURTHER PROCEDURES. Each Board Representative, and all

other officers, employees, and agents of the Board, and each of them, shall be and they are hereby expressly authorized, empowered, and directed from time to time and at any time to do and perform all such acts and things and to execute, acknowledge, and deliver in the name and under the corporate seal and on behalf of the Board all such instruments, whether or not herein mentioned, as may be necessary or desirable in order to carry out the terms and provisions of this Eleventh Supplement and fixing all details in connection therewith. Should the Chief Financial Officer be incapable of performing any of the duties and responsibilities set forth in this Eleventh Supplement, any Board Representative may perform such duties and responsibilities. In case any officer whose signature shall appear on any such instruments shall cease to be such officer before the delivery of such instruments, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery.

Section 7. REPEAL OF CONFLICTING RESOLUTIONS. All resolutions and all parts of any resolutions (other than the Master Resolution) which are in conflict or inconsistent with this Eleventh Supplement are hereby repealed and shall be of no further force or effect to the extent of such conflict or inconsistency.

Section 8. RULES OF CONSTRUCTION. For all purposes of this Eleventh Supplement, unless the context requires otherwise, all references to designated Sections and other subdivisions are to the Sections and other subdivisions of this Eleventh Supplement. The words "herein", "hereof" and "hereunder" and other words of similar import refer to this Eleventh Supplement as a whole and not to any particular Section or other subdivision. Except where the context otherwise requires, terms defined in this Eleventh Supplement to impart the singular number shall be considered to include the plural number and vice versa. References to any named person means that party and its successors and assigns. References to any constitutional, statutory or regulatory provision means such provision as it exists on the date this Eleventh Supplement is adopted by the Board and any future amendments thereto or successor provisions thereof.

Section 9. PUBLIC NOTICE. It is hereby found and determined that each of the officers and members of the Board was duly and sufficiently notified officially and personally, in advance, of the time, place, and purpose of the Meeting at which this Eleventh Supplement was adopted; that this Eleventh Supplement would be introduced and considered for adoption at said meeting; and that said meeting was open to the public, and public notice of the time, place, and purpose of said meeting was given, all as required by Chapter 551, Texas Government Code.

EXHIBIT A

DEFINITIONS

As used in this Eleventh Supplement the following terms and expressions shall have the meanings set forth below, unless the text hereof specifically indicates otherwise:

The term "ASU" shall mean Angelo State University, located in San Angelo, Texas.

The term "Board Representative" shall mean the Chancellor of the System, the Chief Financial Officer, the Assistant Chief Financial Officer, Cash Management and Investments, the Vice President for Fiscal Affairs of TTU, the Vice President for Fiscal Affairs of the Health Sciences Center, or such other official of the System, TTU or the Health Sciences Center appointed by the Board to carry out the functions of the Board specified herein.

The term "Chief Financial Officer" shall mean the Chief Financial Officer of the System so appointed by the Board or the Chancellor of the System.

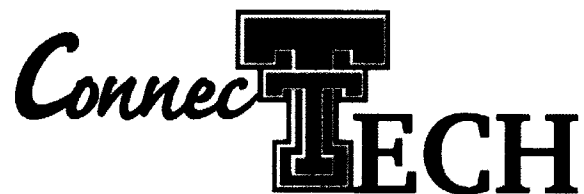
The term "Master Resolution" shall mean the Master Resolution Establishing The Revenue Financing System under the Authority and Responsibility of the Board of Regents of Texas Tech University, adopted by the Board on October 21, 1993, as amended on November 8, 1996 and on August 22, 1997.

The term "System" shall mean the Texas Tech University System, under the governance of the Board.

All terms not herein defined shall have the meanings given to said terms by the Master Resolution or as otherwise defined in this Eleventh Supplement.

ConnecTech Project at Texas Tech

Connecting Our Universities with an Integrated Information Environment



Kay Rhodes

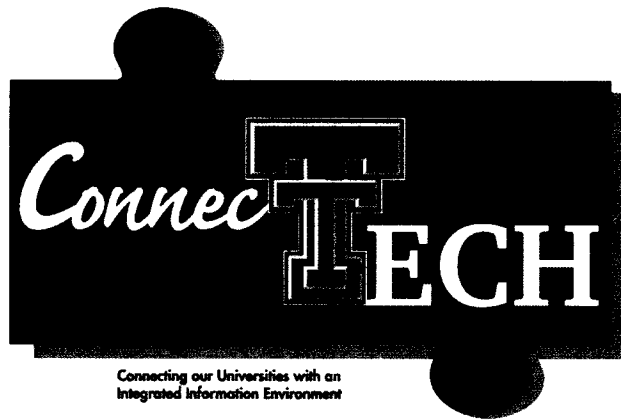
*Associate Vice Chancellor & System CIO
ConnecTech Project Manager*

October 11, 2007



What is ConnecTech?

- Connecting our Universities with an Integrated Information Environment
- Joint endeavor by TTU and TTUHSC from 2005 - 2009
- Large project to replace and upgrade our legacy administrative computer applications used by Students, Faculty, and Staff
 - *TechSIS (Student and Financial Aid Systems)*
 - *TechFIM (Financial Accounting System) Purchased the "Banner" suite of products from SunGard Higher Education*
 - *TecHRIS (Human Resource System)*
 - *TechPAY (Payroll System)*
 - *Budget Systems*
- Purchased the "Banner" suite of products from SunGard Higher Education



ConnecTech Primary Participation

Texas Tech University System

Vice Chancellor and Chief Financial Officer
Office of Audit Services

Texas Tech University

President
Provost and Senior Vice President for Academic Affairs
Senior Vice President for Administration and Finance
Vice President, Student Affairs
Vice President, Research

Texas Tech University Health Sciences Center

President
Executive Vice President for Finance and Administration
Executive Vice President for Academic Affairs
Vice President for Information Technology



Project History

- December, 2004: Approval for Student/Financial Aid “Leap” to Banner
- April, 2005: BOR Report for Student/Financial Aid Information System “Leap” to Banner
- December, 2005: BOR Approval for Finance/HR, including a Portal, Data Warehouse, Imaging, and Other 3rd Party Products for an ERP Solution



ConnecTech Budget: 2005 - 2009

Student/Financial Aid Project	\$ 4,365,462
Finance/HR Project	<u>\$ 9,680,433</u>
Total ConnecTech Budget	\$14,045,895



Go-Live Timelines

System	Module	Date
Procurement (SciQuest)	Sourcing Manager for Procurement Bids	August 2007
Imaging (Xtender)	Phase I: Stand alone system (Ready for Folder Conversions)	October 2007
Imaging (Xtender)	TTU Personnel Folders Convert from FileControl	November 2007
Procurement (SciQuest)	Phase I - Shopping cart environment	November 2007
Imaging (Xtender)	TTU HSC Student Folders Convert from FileControl	December 2007
Portal (Luminis)	Authentication Scheme, base portal, existing channels	January 2008
Interview Process HSC	Medicine and Pharmacy (El Paso)	January 2008
General Person	Full Module	March 2008
Procurement (SciQuest)	Phase II - Purchase orders for FY2009	April 2008
Interview Process HSC	Medicine	May 2008
Expanded Admissions HSC	All Schools	June 2008
ODS EDW Cognos	Reporting and Data Warehouse	June 2008

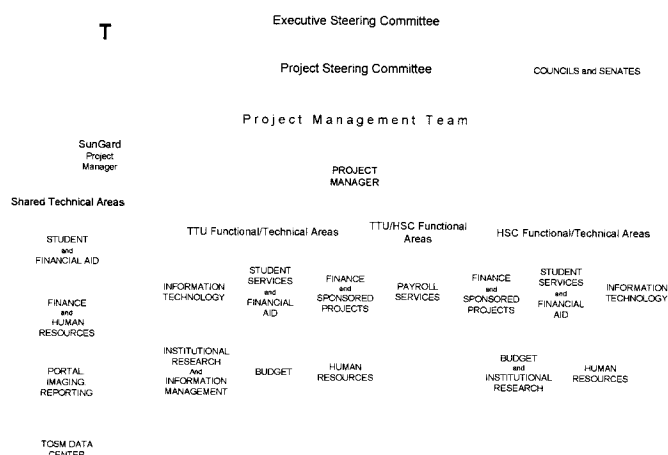


Go-Live Timelines - continued

System	Module	Date
Student	Admissions for Spring 2009 and Beyond	June 2008
Finance	Full Module	September 2008
Direct Pay	Full Module (Process purchases outside of eProcurement)	September 2008
Travel	Full Module for Travel Related Expenses	September 2008
Student	Course Catalog and Course Schedule for Spring 2009 and Beyond	October 2008
Student	Registration for Spring 2009	November 2008
Human Resources	Full Module	January 2009
Financial Aid	Awarding and Processing for Award Year 2009 - 2010	January 2009
Student	Final Grading - end of term processing for Spring 2009	May 2009



Project Governance



Benefits

- Productivity gains achieved from re-engineered business practices using an integrated digital workflow environment
- Real time data accessible via the web on a 24 x 7 basis
- An enterprise-wide relational database improves the accuracy and utility of institutional data
- All person data in central location with role identification
- Eliminates use of SSN as primary identifier
- Unified Financial Aid solution
- Migrating applications off of the mainframe provides approximately \$1,000,000 annually for reallocation to the recurring cost of these systems
- With minimal local modifications, Texas Tech can take advantage of upgrades from SGHE as they provide functional and technological enhancements with each release



Primary Focus: 2005 – 2007

- New hardware infrastructure and software installations
- Training of core project teams by SunGard
- Data Conversions
- Definition of Academic Terms
- Calculation of GPAs
- Catalog of Courses within Banner Student System
- Building Degree Audits
- Defining and Building New Chart of Accounts
- Pay Frequency Change: Effective 01/01/2009
- Reporting



Current Status

- Implementation Dates on Schedule
- Project in Budget
- Continued Data Conversions, Validation and Testing
- Reporting Efforts
- Campus Wide Communication Efforts
- Training
- Production Infrastructure



ConnecTech Project

Executive Summary

ConnecTech, Connecting our Universities with an integrated Information Environment, is a joint project between Texas Tech University (TTU) and Texas Tech University Health Sciences Center (TTUHSC) to replace the institution's administrative Student, Financial Aid, OnCourse Degree Audit, Finance, Human Resource, Payroll and Budget systems with the SunGard Higher Education (HE) Banner Student, Financial Aid, Finance and Human Resource systems. These systems are integral in the operations for all entities of the Texas Tech University System (TTUS). This project will greatly enhance services to students, faculty and staff across both Texas Tech University (TTU) and Texas Tech University Health Sciences Center (TTUHSC).

The objectives of the ConnecTech Project are:

- Create a stable and interactive online information environment for students, faculty and staff from both TTU and TTUHSC.
- Streamline administrative processes for student, finance, budget, and human resources/payroll as much as possible and deliver a strong business solution for administrative information processing within the project timeline.
- Create a unified Student and Financial Aid environment for TTUS, including Undergraduate, Graduate and Law programs, and TTUHSC, including Allied Health, Biomedical Sciences, Medicine, Nursing, and Pharmacy programs.
- Create a stable and interactive online environment to enable staff to perform duties efficiently and accurately using state of the art technology.
- Create an environment to allow staff and administration to produce informative and accurate reporting.

The value TTUS will gain in achieving the business objectives includes:

- Standardized data and improved access to common timely information to facilitate decision making, leading to improved recruitment and retention of qualified students, faculty and staff.
- Improved TTUS image from a student, faculty and staff perspective.
- Enhanced processes from an institutional point of view.
- Increased efficiency in communication with students, faculty, staff and community.
- 24 hour by 7 days a week access to information for all end users.
- Increased satisfaction of the TTUS community by connecting the campuses with an integrated Administrative Information System.
- Improved TTUS technology image by taking advantage of current and future technology features.
- Increased efficiency and effectiveness of business processes which will enable TTUS to achieve the business objectives and reduce operating costs.
- Reduced mailing costs through an increase in web-based self services.



Information Systems (IS) began preliminary research in Spring 2004 on the current student system, SunGard HE Plus, versus a “Leap” to the SunGard HE Banner student system. A Banner Leap Committee was formed in August, 2004, to research issues and options for Texas Tech and to report back to the CFOs, Provost and CIOs findings and recommendations. IS and other committee members began gathering information on “Leaping” and future vendor support for Plus through the annual and regional SunGard HE conferences in Spring of 2004. The appointed committee began meeting at the end of August, 2004. The committee’s analysis and research included gathering information from the SunGard HE conference sessions, institutions that are “Leaping” or have “Leaped” to Banner from Plus, and institutions that have already selected Banner as their student system over other vendor student systems. In addition, subgroups were formed for Financial Aid and Admissions/Registrar areas to compare documentation of the differences between Plus and Banner as provided by SunGard HE. The subgroups included staff from all areas represented on the committee and advisors from the various colleges. Research by the subgroups provided additional questions and issues for further explanation by SunGard HE.

Texas Tech became a member of the Texas Connection Consortium (TCC) in 1998 when the SunGard HE (formerly SCT) SIS Plus system was initially purchased. TCC was formed out of an agreement between the Texas Department of Information Resources (DIR) and SunGard HE. At least 35 member institutions participate in the TCC in order to take advantage of services, enhancements and new releases of software from SunGard HE modified with Texas specific requirements. The partnership has resulted in cost savings on software and services, and streamlined procurement processes and contract administration.

For members of TCC, the Master Software License and Maintenance Agreement (MSLMA) includes the ability for each member to “Leap” from the Plus system to the equivalent products of the SunGard HE Banner system at zero cost for the software with no dual maintenance requirements if a commitment was made by December 31, 2004.

Based on the research completed by the SCT Leap Committee it was recommended that Texas Tech invoke the option provided in the TCC MSLMA and commit to “Leap” from Plus to Banner at no cost for the student and financial aid products prior to December 31, 2004. In addition, the SCT Leap Committee recommended that Texas Tech begin the “Leap” project in October, 2005, with an approximate implementation in 2 years. After thorough research with SunGard HE, it was determined that the project would be a phased implementation beginning October 2007 through February 2008 geared toward a target go-live term of spring 2008.

The approval to Leap to Banner for Student/Financial Aid by the CFOs, Provost, and CIOs was conditional in that they requested the next system to be researched for replacement must be the financial system, TechFIM. In May 2005, staff members from TTU/TTUHSC Budget, TTU Finance and Administration, HSC Business Services, and Information Systems began researching the possibility of replacing TechFIM. Later in 2005 the research was expanded to include the remaining administrative systems used by TTU and TTUHSC in order to consider a fully integrated ERP (Enterprise Resource Planning) environment. This included the addition of HR (TechHris), Payroll (TechPay), and Budget systems for replacement consideration. The process included the addition of TTU Human Resources, HSC Human Resources, and TTU/TTUHSC Payroll which consisted of extended interviews with colleges and universities that were in a production environment using SunGard HE Banner software. The interviews were based on questions submitted by the leadership and staff of Finance and HR departments of TTU and



TTUHSC. The interview process ended in November 2005. A final recommendation to implement the Banner Finance and HR modules was forwarded to the CFOs, CIOs, and Provost in December. Their approval and recommendation was presented to the Board of Regents of TTU and TTUHSC in December of 2005. The project was approved and funded at the Board of Regents meeting held in December of 2005.

The project began in March of 2006 with a phased approach for the Finance and HR modules. Each module will be implemented on separate schedules. The Go-Live date for Finance is September 1, 2008 for fiscal year 2009. The Go-Live date for HR is December 2008, for calendar year 2009.

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2008

PRIORITY	ENTITY	AUDIT AREA		BUDGETED HOURS	BUDGET ADJUSTMTS	STATUS AS OF SEPT 15	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
		TOTAL ENGAGEMENT HOURS AVAILABLE		17,700					
		REQUIRED AUDITS							
Required	TTUS	Texas Tech University Foundation	Financial (assist)	120					120
Required	TTUS	Regents, Chancellor, & Presidents Travel and Credit Cards	Compliance (assist)	20					20
Required	TTUS	Office of Audit Services Annual Report	Compliance	40					40
Required	TTUS	Office of Audit Services Annual Plan	Compliance	80					80
Required	TTUS	State Auditor's Office Miscellaneous Projects	Miscellaneous (assist)	80					80
Required	TTU	NCAA Compliance	Compliance	325					325
Required	TTU	Athletics Financial Review	Financial (assist)	240					240
Required	TTU	KOHM-FM	Financial (assist)	300					300
Required	HSC	Texas Higher Education Coordinating Board Residency Grants	Compliance	220		In progress	1	219	0
Required	HSC	Correctional Managed Health Care Committee Contract	Compliance	200					200
Required	HSC	Family Practice Center at El Paso Contract	Compliance	90		In progress	5	85	0
Required	ASU	Investments	Compliance	150					150
Required	ASU	NCAA Compliance	Compliance	400					400
Required	ASU	Office of Audit Services Annual Report	Compliance	35		In progress	12	23	0
		TOTALS FOR REQUIRED AUDITS		2,300	-		18	327	1,955
		AUDITS IN PROGRESS AT AUGUST 1, 2007							
Prior Year	TTUSA	IT Application Review of BSR Advance System	IT Controls	288		Complete	201		87
Prior Year	TTU	State Auditor's Office: Enrollment Audit	Compliance	2		Complete			2
Prior Year	TTU	Contracting Office	Operational/Compliance	50		Complete	83		(33)
Prior Year	TTU	Texas Higher Education Coordinating Board TWD Grants	Compliance	62		In progress	259	75	(272)
Prior Year	TTU	Centers and Institutes	Governance/Compliance	250		In progress	280	20	(50)
Prior Year	TTU	School of Law	Financial/Operational	10		Complete	10		0
Prior Year	TTU	Research Funds	Financial/Compliance	5		Complete	6		(1)
Prior Year	TTU & HSC	State Auditor's Office: 2007 Statewide Financial Audit	Financial	10		In progress	4	7	(1)
Prior Year	HSC	El Paso Department of Internal Medicine	Financial/Controls	60		In progress	33	27	0
Prior Year	HSC	HIPAA Security Compliance	IT/Compliance	5		Complete	12		(7)
Prior Year	TTUS	Wrap-up on Audits Included in August BOR Report		15		Complete	28		(13)
		TOTALS FOR AUDITS IN PROGRESS		757	-		916	129	(288)
		UNPLANNED SPECIAL PROJECTS AND INVESTIGATIONS							
		Total hours budgeted for Special Projects & Investigations		4,425	(558)				3,867
		IN PROGRESS AT AUGUST 1, 2007							
Special	TTU	Turf Management	Special		80	In progress	38	42	0
Special	TTU	Parent Relations	Special		105	In progress	65	40	0
Special	TTU	Student Financial Aid Travel Procedures	Special		25	In progress	15	10	0
Special	HSC	Excluded Parties Special	Special		300	In progress	216	84	0
		BEGUN AFTER AUGUST 1, 2007							
Special	TTU	PostTech Cash Controls	Special		48	Complete	48		0
		SPECIAL PROJECTS AND INVESTIGATIONS TOTALS		4,425	558		382	176	3,867
		HIGHEST PRIORITY							
1	TTUS	Conflicts of Interest	Governance/Compliance	400					400
1	TTUS	IT Security	IT Controls	400					400
1	TTUSA	Construction Management	Financial/Operational	400					400
1	TTU	Physical Plant	Operational	400					400
1	TTU	Credit Card Customer Information Security	IT Controls	400		In progress	17	383	0
1	HSC	El Paso Dean's Office	Governance	350					350
1	HSC	Office of Human Resources	Operational/Compliance	450		In progress	171	279	0
1	ASU	Controller's Office	Operational/Controls	400					400
1	ASU	Construction Management	Financial/Operational	400					400
		HIGHEST PRIORITY TOTALS		3,600			188	662	2,750

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2008

PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMTS	STATUS AS OF SEPT 15	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
MODERATE PRIORITY								
2	TTUS	Audit Report Follow-Up Procedures and Reporting	250			2	248	0
2	TTUS	IDEA Software Script Development	200					200
2	TTU & HSC	Research Infrastructure	400					400
2	TTU	Office of International Affairs	400		In progress	12	388	0
2	TTU	Rawls College of Business Administration	350					350
2	TTU	Environmental Health & Safety	350					350
2	HSC	IDX TES Implementation	400					400
2	HSC	Contracting Process	400		In progress	251	149	0
2	ASU	Student Safety	250		In progress	74	176	0
2	ASU	Car Foundation Management	350					350
		MODERATE PRIORITY TOTALS	3,350			337	713	2,050
LOWER PRIORITY								
3	TTUS	Information Technology Audits	400		In progress	1	399	0
3	TTUS	Fraud Risk Assessment	200					200
3	TTU	College of Engineering	350					350
3	TTU	Personnel Activity Reporting Process	225					225
3	HSC	Personnel Activity Reporting Process	225					225
3	HSC	El Paso State Funding	300					300
3	HSC	School of Medicine—Odessa Campus	350					350
3	HSC	School of Medicine—Amarillo Campus	350					350
3	ASU	Restricted Special Contributions	150					150
3	ASU	Student Accounts Receivable	200					200
		LOWER PRIORITY TOTALS	2,750			1	399	2,350
OTHER VALUE-ADDED WORK								
		Total hours budgeted for Other Value-Added Work	518	(60)			458	
Other	TTUS	Cash Handling and Control Environment Workshops		20	Ongoing	20		
Other	TTUS	Fraud Awareness Training						
Other	TTUS	Ethics Training						
Other	TTUS	ConnectTech Steering Committee (Banner project)		7	Ongoing	7		
Other	TTUS	ConnectTech Security Committee (Banner project)			Ongoing			
Other	TTUS	ConnectTech Transition Testing (Banner project)		5	Ongoing	5		
Other	TTUS	Enterprise Risk Management			Ongoing			
Other	TTUS	Texas Tech Compliance and Ethics Line Maintenance		5		5		
Other	TTU	TTU Ethical Institution Task Force			Ongoing			
Other	TTUHSC	Institutional Compliance Committee			Ongoing			
Other	ASU	Residence Life Software Implementation Committee			Ongoing			
Other	N/A	Professional Organizations (ACUA, TACUA, TSCPA, SAIAF, ACFE)		2	Ongoing	2		
Other	TTUS	Other Miscellaneous Projects		21	Ongoing	21		
		OTHER VALUE-ADDED WORK TOTALS	518	60		60	-	
		TOTAL ENGAGEMENT HOURS	17,700	60		1,902	2,406	13,142
KEY								
	TTUS	Texas Tech University System and/or inclusive of multiple Texas Tech institutions						
	TTUSA	Texas Tech University System Administration						
	TTU	Texas Tech University						
	HSC	Texas Tech University Health Sciences Center						
	TTU & HSC	Areas with parallel functions or shared responsibility						
	ASU	Angelo State University						
	N/A	Work that is not attributable to a particular institution or campus						
Required	Audits that are mandated by law, Operating Policies, standards, contracts, etc. Will be performed based on timing of external deadlines.							
Prior Year	Engagements from prior year annual plan that were in progress at August 1. Goal is to complete them early in the year.							
1	Engagements that were deemed most critical per the risk assessment at August 1.							
2	Engagements that were deemed to be moderately critical per the risk assessment at August 1.							
3	Engagements that were deemed least critical per the risk assessment at August 1.							
Special	Unplanned Special Projects and Investigations							
Other	Other projects, including committee service, class development and instruction, etc.							

Chancellor's Report
Texas Tech University System
Board of Regents Meeting
October 12, 2007

Chancellor Hance presented his report to the Board,

Last year, at the end of August, we had our most successful fundraising year in the history of Texas Tech. We raised \$153,798,000—almost \$154,000,000. With our new development vice chancellor, we will hit the ground running. We have a good staff and are looking forward to a very aggressive campaign.

On August 24, we had the Paul Foster School of Medicine announcement, and yesterday that was formalized by the Board. That is very important for the Texas Tech University System.

On August 16, Senator Kay Bailey Hutchison was here for our announcement of the Doctor of Philosophy in wind science and engineering. We are the only university in the nation that has a Ph.D. in wind engineering. That is such a big item right now not only nationally but worldwide as well. There is going to be a lot happening in that regard.

On August 12, we had the opening of the School of Pharmacy in Abilene. We had a great turn out and the 40,000 square foot facility looks excellent. We had our opening with 40 students; they and their parents and spouses were there and it really was a neat opening having the very first class there. By 2010 to 2011, we will have 160 students there and our founding class will graduate in 2011.

I believe that things are going well, and I appreciate the hard work the Board has done over the last year and appreciate them working with me and learning about me and me learning about them. It's been a great experience. There have been a few downs, but I would say that 98 percent were ups and that's a lot better average than you have in any other profession. Thank you. It has been an honor to work for you.

President's Report
Texas Tech University
Board of Regents Meeting
October 12, 2007

President Whitmore presented his report to the Board.

If you recall, in August 12 major initiatives for Texas Tech were outlined. You will be brought up to date on that because we are marching aggressively forward on every one of those initiatives. We intend, and I know that it is important for the board, to move research programs to the forefront of our agenda. We have a goal to reach \$100,000,000 in sponsored research by 2020; the chancellor agrees with that. A research action group has been formed which consists of Provost Marcy; Vice President Smith; Dean Hartmeister, our new dean of the graduate school; David Knaff, the head of the horn professors and who has chaired our Principal Investigators Research Committee; and Dr. Karlene Hoo who chairs Tech's standing research council. These five people will meet; they will work with the deans and research active faculty. Their goals will be to increase tax research productivity, to develop connections between our research at the University and the Health Science Center, to make proposals for hiring faculty and particularly cluster hires of groups of faculty, and to plan for targeted increases in graduate students. These goals will help us move this research agenda forward. We are setting a goal for a 10 percent increase per year which will get us to the \$100,000,000 mark by 2019, a year ahead of time. Our research over the last 2 years was up 16 percent despite a loss of 5.4 million dollars in earmarks from the federal government due to congressional moratorium this year. We believe those earmarks will be more readily available next year and many of these will be restored. So, we are on track at 10 percent a year if we reach that \$100,000,000 mark. Mr. Corkey Dragoo of the Chancellor's Office will meet with our committee and Regent Sitton will be overseeing this project from the regent standpoint. We had a really fine meeting last week, and we are moving that forward.

The other agenda item discussed was improvement of campus safety. That is a very important issue. On Wednesday, we tested our rapid communications system; it was a big success. I received a text message, an e-mail and a voice message on my personal cell phone, my office cell phone and my home phone all within eight minutes. The first contact was to my personal cell phone; it was received the instant the project was initiated. We have 3,463 names in our database for this emergency notification system and the system sent 9020 text messages within a few seconds. We sent 28,213 voice messages and 32,852 e-mails—all of these were received within 14 minutes. Each participant first received whatever contact preference they selected within a few seconds. So, it was an enormous success. We did find some holes in the system and that is why we preformed the test. However, those were minor, and we are in much better shape now to be ready for an emergency. We hope we never have to use this system, but that is our goal—to be so prepared that we never need to use it.

Regent Turner asked what percentage of Tech community students, faculty, and staff did those numbers reach? Do you know?

President Whitmore responded: "It was probably 80 percent or more."
Dr. Margaret Lutherer added, "It was 90.2 percent."

President Whitmore continued: Keep in mind, that each individual must enroll themselves in the system. So, those who didn't take that proactive step didn't receive any such emergency contact. I did run into many faculty, staff, and students all over campus who would say "Hey, I got your message." There was a voice message from me and of course a text message for those that wanted. Each participant can select all contacts desired. Because of my personal contact selections in the system, I received a text message and shortly thereafter a voicemail message.

We also want to significantly advance our student recruitment, so we are spending \$1,500,000 in keeping up our recruiters at the major sites across the State including Lubbock, El Paso and the major cities. This past Monday, we had our first major recruitment day where we invited hundreds of students and parents to show up. It was our largest turnout ever for a general population. Both the chancellor and I as well as our faculty spoke to the participants. We had the largest number of top ten percent graduates that we have had at a single event like that. We have had several of these events throughout the year, so all of that seems to be working.

We said we would create a new College of Outreach and Distance Education. Provost Marcy has appointed a search committee and posted the position to find the founding dean. He is working with the Coordinating Board in taking the steps needed to establish this college, because ultimately they will have to approve it.

We said we would organize and market Tech's engagement, its public services activities, more so than we have before. The committee worked throughout the summer and they developed definition or are gathering information, and we now plan to have a website up before the end of this semester. We would be happy to demonstrate that to the Board if time allows at our next meeting in December.

One of the major initiatives of this year's planning for 40,000 students does not just involve space planning but faculty planning, staff planning, and so on. Provost Marcy and others have developed a multi-step fact finding and evaluation tool and timeline that will result in a comprehensive, resource and space planning instrument. Texas Tech will produce a comprehensive resource needs assessment and timeline for reaching 40,000 students and \$100,000,000 in research. We need to keep those two working together. We will be happy to report that to the Board in December if time allows.

We plan to grow and develop the Honors College. Dean Gary Bell has been charged with developing plans that will include adding some 400 honor students. Assessment for additional scholarship needs in order to attract those 400 students and a plan for an Honors College building, which will be a priority in the capital fundraising campaign that will soon be launched, are needed.

We said we would try to complete the self study for the Athletic Department's reaccreditation by the NCAA. Four committees have been appointed. There was an

all-day NCAA-led teleconference to instruct our committees on their charges. Our committees are hard at work. The deadline for the report will be May of 2008. We will have a graph report for the board to review prior to that date and the site visit will take place approximately a year from now in September 2008.

We are also proud to say that we have a lot of things going on with Angelo State. A few will be mentioned, but we have dozens. The Honors College at Texas Tech is working with the Honors Program at ASU regarding admissions of their honor students to graduate and professional programs here at Texas Tech after they graduate. The Texas Tech graduate school is working with ASU to create opportunities for ASU students to receive their baccalaureate degree at ASU and then direct-line transfer to TTU to complete graduate degrees with a 150 hours of combined enrollment. Tech's Enrollment Management people are working with ASU to share recruiting and admissions information that will benefit recruitment of additional students at both of our institutions. The IT at Texas Tech is working with the IT at ASU to share technology. You heard about some of that in our report yesterday. That is just an example of many of our departments are getting involved; the English Department has invited ASU faculty colleagues to participate in its departmental conferences. This is just one example of many of the departments working together. Dr. Juan Muñoz is helping ASU to develop a mentor program, like our great Mentor Tech program for mentoring first generation minority students. Our two counterparts are working very well together. Also, our international education opportunities are being made available to ASU faculty and students. Also, ASU folks have been invited to participate in a regional Texas American Council on Education, Women in Higher Education conference that is going to be held in Lubbock. Again those are just a sample of the kinds of things that are going on. We have had tremendous cooperation, and we love having a sister institution; we are having a good time with that.

You have heard about the banner program moving forward, so that won't be discussed again.

We have other initiatives, but these are some of the major ones. We are moving forward aggressively in each one of them. We have made a lot of progress already and we are only two months into the semester. We appreciate your support for those initiatives. We believe, by the end of the year, we will have completed these initiatives discussed and we will be a better institution.

The best was saved for last. We will be shifting gears here a little bit. A moment will be taken to recognize someone we all know—Dr. Bill Marcy. Last Friday, Bill was honored by the Alumni Association with the 2007 Distinguished Service Award. This award was created to recognize and commend outstanding service to the Alumni Association or to Texas Tech University. A more fitting person does not come to mind to receive this award than Bill. He was truly memorable that evening—to observe this relatively modest man and his grace under fire as people over and over again said how much he has contributed to this University. Bill received his masters and BA at Tech and later his Ph.D. He joined the CIA as the chief of engineering and planning branch and after completing that Ph.D. Bill returned to Texas Tech in 1975 as an associate professor. He served as department chair, associate dean, dean of Engineering, and in 2002 he

was named provost. He has quite an illustrious career and is definitely someone who can get the job done. Thank you, Bill.

Dr. Shonrock distributed new IDs to the Board. We hope you will use it and be proud of it. We have our usual accomplishment sheet; we encourage you to read it. We can't introduce to you all of the great students and faculty that we have, but this lists all of those accomplishments. Also included is a picture of an advertisement that we had placed in the Chronicle of Higher Education. They have a minority edition that comes out and this displays our example of our minority faculty as we move forward to develop a more diverse faculty. This is in the area where we hope to build interest and attract more people of color to our faculty. This is a major national publication.

Finally, we play a football game this weekend, as you all know. We are proud of our team. The football graduation rates of the Big XII were just released and again Texas Tech ranked third in the highest graduation rates of any football team in the Big XII. Baylor was ahead of us and Nebraska was slightly a head of us. It is outstanding that we not only have a great football team on the field but more importantly these young men are graduating consistently—higher on average than all but nine of the institutions in the Big 12. We need to be proud of their academic accomplishments as well as their ability to play a great football game tomorrow.

SGA President's Report
Texas Tech University
Board of Regents Meeting
October 12, 2007

Mason Moses presented his report to the Board.

I would like to begin by recognizing Mrs. Jimmie Bradley. Mrs. Bradley has been at Texas Tech for 14 years and has been our office administrative assistant for the last 13. That is not an easy job when you have officers rotating in and out every year and with new ideas and goals. Mrs. Bradley has been the office mom; she has been there to talk with us, to make us go to class in some instances, and to just basically be there for whatever we need. She was here when Russell Thomasson was the SGA president and so her institutional knowledge has been invaluable to us over the last 13 years. I want to recognize Mrs. Bradley and thank her for her service to the SGA.

Next, I would like to welcome President Rallo and Ryan Mason. We are very happy to have ASU as part of the system. We encourage them to come to us if there is ever anything we can do to assist them. We just want to be there for y'all.

Chancellor Hance mentioned how if you don't toot your own horn, it may not get tooted. So, I am going to toot the SGA's horn for a little bit. As you came on campus today, you may have noticed that not too many students were around. Well there is not a flu epidemic; students are not protesting something and staged a walk out; it is fall break. Right before I walked out of my apartment this morning, I was wearing a tank top, pair of shorts and flip flops, but I decided that even though it is my day off I should probably dress up. It's really exciting because it is something that we have worked on for a few years now. I am the second Moses to work on this effort which began in its early stages while my brother was the SGA president. The SGA is extremely proud to have accomplished this goal.

Another thing the SGA is proud to announce is that on last Friday, construction began on the new student leisure pool. I think that tank top will be better suited in that environment than here. We are really excited because it only took us 364 days to find the funding, pick a site, get it designed and break ground. I think that is remarkable. We are really excited about that, and I look forward to coming back here in a year and jumping into the pool. We are very excited about that.

Next, I would like to discuss our scholarships campaign. As you know, Nathan Nash started that a couple years ago. We are always talking about how close we are getting and how close we are getting. Well guess what? We have broken through and finally met our goal of \$5,000,000 and that was accomplished before the time frame set. So far, we have raised \$5,023,592. We still have a lot of bricks out there to fill up so don't hesitate to get involved. We are going to keep working and pushing the envelope because as we are growing to 40,000 students, we need to make sure that we are providing the best scholarship opportunities to our students. We need to make sure

that students can afford to come to Texas Tech. Not being able to attend Tech because of cost shouldn't be a reason a student can't attend Texas Tech.

As is known, sportsmanship has been a big issue lately—whether it be t-shirts, a chant, or a song. The SGA knows this and realizes that some things are not acceptable. We do not want our students to be recognized and seen across the nation in a demeaning or unsportsmanlike way. Potential employers could be watching a Tech game on T.V. We do not want them to hear our fight song sung incorrectly or see a T-shirt stating something inappropriate. That could negatively affect them and makes them think that the students at Texas Tech are without class, and that they don't have respect for anyone. That is not what we should be presenting. We shouldn't project that type of behavior to potential students. We don't want for parents to feel that their son or daughter should not go to Tech because they feel they'll be surrounded by classless clowns. We are working very hard to change that culture, whether it be by starting new student orientations or getting out there and talking to current student organizations. We have made t-shirts that say "stay classy" and have the right words to the fight song on them because I think that many students really don't know the correct words to the fight song. So, we will try to educate them and teach them. Hopefully over time, this will begin to work. This won't be an overnight process, but we will keep working, keep pushing and motivating students to do the right things. Students need to police themselves. I know I don't want to come back in 10 or 15 years with my kids and hear students shouting profanity across from the student section or around the arena. That's not the kind of environment we want to expose to our kids so why would we expose someone else's kids to it right now?

Another project that was mentioned during the last meeting is the Austin Internship program. It has been great working with the President's Office on this and also with Governmental Relations. We are going forward on this. I will be traveling to Austin for the UT game in November. We are going to try to find a location to house these students. Like our D.C. program, we hope to get students more involved in the state government. We need to get Tech's name out there even more in Austin.

Another thing to brief you on is the safe ride program which is a free cab service. This service provides transportation services for students any day of the week from 8 p.m. to 4 a.m. We are currently working to expand that. We are working with the businesses over on the Broadway area, which is a very popular area for students to go out for the night life. We are working on putting in safe ride points so students will no longer have to call and wait an hour for a safe ride home. We hope this will get more interest from students and prevent them from driving themselves home. We can't be ignorant of the fact that kids are going to have a good time, but we can make sure that students are getting home safely and that they are not taking unnecessary risks. It is very sad to see those letters which are sent home to families about their child not coming home due to an accident. We want to try to decrease those type of situations and try to make sure that our students are as safe as possible while enjoying their down time while attending college.

Finally, our spirit groups and traditions are very important at Texas Tech, whether it is Raider Gate, the Carol of Lights, the cheer on pom squads, Saddle Tramps, High

Riders, etc. They all contribute in boosting the morale of students and work to get us united. I believe it is also very attractive to potential student as we try to grow to 40,000 students. It is a way to learn what it is like to be a Red Raider. We are working on trying to find a way to support these groups and find what will help them expand and grow their organization and healthy traditions. Last month, I got to go meet a former SGA president Ms. Maxine McCullough Fry. She was the SGA president in 1937 and 1938. That was 70 years ago. She just turned 90 and is just as feisty as ever. She told me a good story about how we went down to play UT in Austin. They actually won the game. They took a train to Austin and the band marched from the train station to the capital steps playing the fight song the entire way. Ms. McCullough also talked about one thing she had to work which was relations with the administration. That relationship has definitely flourished over the past years. Chancellor Hance, President Whitmore and Dr. Shonrock are terrific to work with and contribute to the SGA's successfulness. We appreciate all the things the administration does for us. We have come a long way since 1937.

President's Report
Texas Tech University Health Sciences Center
Board of Regents Meeting
October 12, 2007

President Baldwin presented his report to the Board.

I would like to begin by thanking you all for your warm welcome to this great university. It has been a special privilege to have the opportunity to know every single one of you. I have only been here for a short term thus far, but I can tell you this is one of the most genuinely warm and welcoming places I have ever been. So, it has been a great privilege for my wife, our sons and me. For all of us, it has been a great experience. So, thank you very, very much for that.

As you know, we have six schools scattered across the State from Dallas to El Paso with regional campuses complementing those six schools. All of those comprise our Health Sciences Center and we are very proud of all the components.

If one looks at the issue of growth, we are well on target for the stated goal of 4,000 students by 2020, but I think those numbers, as I mentioned in San Angelo, may be under the mark somewhat given the heterogeneity of our various schools. Some exciting news in the Pharmacy School and in the Allied Health Sciences School is their tremendous upside for potential for growth. It is really a matter of finding facilities and the partnerships to have that growth happen. With our two medical schools, the rate of growth is slower due to a host of reasons that you are all familiar with. This is a very vibrant, successful and ambitious group of schools and people. I am proud to have the opportunity to enable some of their successes. I have had the chance to visit most of the campuses. I have been to Dallas and Amarillo. And I have been to El Paso nine times during my time here. Midland and Odessa are coming up in the latter part of October and I will visit Abilene before then or shortly after that. We are getting around and getting to meet the fine people who make up the place. The consistent theme I see is the great pride in being associated with the parent university. It is a very close relationship despite our geographic dispersion around the state. I believe the system is a very cohesive one under the chancellor's leadership and so that is always heartening to me, to see how proud people are. I went to the campus in Dallas—I had a little trouble finding it, I must admit but I got there and drove to the campus which is on the VA campus and by far the largest sign that I saw at the entire institution which must be five miles square was the Texas Tech sign. So, it was easy for me to find our building once I got to the campus. They are a very proud and remarkable group of people. They have three funded NIH investigators and lots of fresh curious faces and very enthusiastic young people at that school, so it is a diverse and far flung community, but I think one that makes a lot of sense in terms of its mission. I would also like to say something as I did in San Angelo about El Paso. We are looking forward to our LCME sight visit and our accreditation for the medical school. As many of you know, we have been training medical students there for more than 30 years but moving to a full four year program has involved a very intensive effort on the part of many people from

recruiting basic scientists and teachers to building our research programs. We have such a marvelous facility to fill with new researchers, and we are also looking to find some outstanding teachers to come to El Paso. I find it is an easy place for recruitment once we can get the people out there to look around and really understand this wonderful area and school which is unrecognized by the rest of the nation as a treasure.

As you know, we have heard that through the chancellor and his skills, and those others working with him including members of the regents, have done extremely well in fundraising and perhaps even more importantly in developing really widespread multi-cultural community support for the institution there. I am very proud of how the whole community, including Juarez, has pulled together to support that as a major academic institution along the U.S. Mexico border. We expect that to be one of our principal research facilities with particular emphasis on cancers that are common in the Hispanic population, obesity, diabetes and cardiovascular disease.

I also wanted to thank you for your designation of the official Laura Bush Institute for Women's Health. As many of you know, Mrs. Bush has been an advocate for women's health issues and her name is certainly going to bring great attention to the work being done at the Health Science Center. I know you had a presentation yesterday from Marjorie Jenkins. I was not able to be there, but I know, since I know Marjorie well, that it was a great presentation. Marjorie is a real asset to the University and her leadership to that program has been exemplary. This Institute will bring together the strengths of all of the six schools on the Health Sciences campuses—working out how the affiliations and interrelations with the Institute will occur from other campuses but that's moving very well and there will be an event honoring Mrs. Bush in person at a time to be announced with appropriate security considerations.

I would also like to mention the opening of a magnificent new Medical Pavilion that we have in Lubbock. It's going to be a state of the art clinical services pavilion, one that is exciting for our clinical faculty. It is also very exciting for many of our research faculty and exciting for us who intend to recruit great researchers here. Having come from a system just recently where fighting for 500 square feet was like taking Afghanistan, it is wonderful to be able to vacate the old building which Mike Ellicott and others tells me is well-wired, well-plumbed, etc. and represents about a 100,000 square feet of usable space needing to be fitted out but still a real building with real facilities to show to potential recruits. Having 100,000 square feet of space ready to show to people is invigorating and it is also auspicious in terms of our plans for the Health Science Center to reach a level of at least \$50,000,000 in our finding in the next five years and a \$100,000,000 in the next ten years. So, space opportunities are really quite magnificent by virtue of moving our clinical endeavors into the new building.

I will close my remarks by thanking you again for the warm welcome. It was a great honor to meet Mr. Black. I waited for Regent Black last night and his family. I was delighted to learn that his granddaughter is in our Nursing School. Without violating any privacy, I was also interested to note that her, I guess you would say significant other, a guy by the name of Colt McCoy went to the University of Texas, and she was willing to make the sacrifice of that close friendship to come to Tech as a nursing student and so

while we didn't recruit Mr. McCoy, I am sure he is great candidate but we do have our own great quarterback. It's wonderful to have Heather here as a part of the Texas Tech nursing school.

Mr. Chairman that concludes my report.

SGA President's Report
Texas Tech University Health Sciences Center
Board of Regents Meeting
October 12, 2007

Erin Anderson presented her report to the Board.

Thank you to the Board for your time. It is always a pleasure to tell you about what our students are doing. As previously mentioned, this year is off to a terrific start. We are just doing great.

One of the senate's major goals this year is visibility of the senate. We want to make the Health Science Center feel more like a home to every student. We also plan to do more community service. We have already done a lot in fulfilling those goals. During the first two weeks in September, we held welcoming events at every regional campus. These events were very successful. This is the very first year that members of the SGA executive staff visited the regional campuses. This was very special to the students who were surprised to see us there because they did not think that we would be there. It was great to let them know that we are as much there for them as we are for students at the Lubbock campus. We had some opportunities to hear some of their concerns. They were just very pleased to see us, and we felt great about that.

As far as community service, we have already had several opportunities to help this community. At the end of August, we had a school supply drive for the Optimist Boys and Girls Club which is right across Indiana from the Rawls Golf Course. Our School of Medicine students had some interactions with them last year and they let us know about their dire need of supplies. When we got there, they showed us that they really only had four pencils for all of the boys and girls in the club. They really needed help. We held a school supplies drive and were able to provide them with over \$250 of school supplies. There is actually a funny story to tell about our drive. It was getting down to crunch time, and we had only received a couple boxes of crayons, so we had to get creative. We've heard the chancellor say many times that you have to give money to get money. Well our community service chair person and I went to the second year medical student class, my class, and we told them that we would match then up to \$25 for as much as they could raise in 10 minutes. We got a \$110 from that group. Next, we went to the first year class and told them the second year class gave us a \$110 and challenged them as well. We got \$102 from them. So, it goes to show that a little creativity can go a long way in helping us reach our goals.

This past Wednesday, we held a blood drive in the Synergistic Center and it went very well. We had 41 pints of blood donated which is a record for a blood drive held by the HSC SGA. We had several first time donors come, including myself, and some of our students got to put some of their medicine skills to use when I couldn't get out of the chair for the next hour because I felt so light headed, but everyone had a good time and a lot of blood was donated and that was very good; 41 pints go a long way in this community. This Saturday morning, we will be out with Habitat Humanity in a

community in northeast Lubbock using our paint brushes and post hole diggers to help build houses for the less fortunate. So, we have done a lot of work with that. We have also started raising funds for our Phone-a-thon thank-a-thon Scholarship drive. In the first week, we raised \$11,000 so that is also going very well. As you can see, we are really off to a terrific start this year. I am very pleased at how things are going, and we look forward to doing much, much more and we look forward to working with the board much, much more.

Thank you all for everything you do; we appreciate it.

President's Report
Angelo State University
Board of Regents Meeting
October 12, 2007

President Rallo presented his report to the Board.

Again, I want to thank the board on behalf of the campus and the community for having the retreat on the ASU campus in September. Everybody has been coming forward and saying how much they appreciated your presence there, but also, they just wanted to thank you. I also want to thank President Whitmore and his group for making every possible opening for Angelo State. It has been a great time.

I want to focus on a few initiatives which I mentioned when you were on campus. We have been looking at what we call vision 2012 which is a five-year planning window within our longer range 2028 vision. We have begun to allocate funding towards six specific goals that I would like to share with you in order to achieve the broader goals that we have articulated. The first one is that we kicked off our strategic planning process in the fall to create a vision statement. We currently do not have a value statement and also measures to judge our progress either towards or away from those goals. For the fall, we have a series of planning groups that are engaged in activity. We are in the process of bringing in an outside facilitator to guide the broadest strategic plan. In January and February, those groups will come together as we begin to create an emerging vision statement and then on the second of April, we will have, at least for our campus, the first public presentations by vice presidents and directors in terms of how their particular area fits into the broader statement, the resources that they are requesting and the allocations they are requesting. It will give us a very nice transparent and inclusive way to talk about planning for the campus, and we will engage in that process annually and will also have that annual presentation.

A second initiative is retention and recruitment. As I mentioned before, retention is our number one goal. This year's incoming class is the largest ever on campus which is wonderful. Last year's incoming class was previously the largest. Unfortunately, for our incoming class from last year, we face problems with the return rate. Like I said, it is not where it should be. About 58 percent of students from last year returned. So, our number one goal is to focus on the students we have that are on campus and begin to work with them to ensure that a more significant proportion of them return. Provost Marcy and a group of people will come to ASU to look at the first year of experience that Tech has and to see if we can bring back some best practices. President Whitmore has already mentioned the new Pathways program through Honors. I believe this is going to be a great avenue for both campuses.

We have also been focusing on us being a residential campus. I have been saying that we are a residential campus. So, we have begun to extend our hours over the weekend, amenities, expectations, weight rooms being open and again hopefully students will see that indeed ASU is a residential campus. Hopefully they will find that their future is at ASU.

Recruitment strategies—again are becoming a little bit more sophisticated. As I mentioned, when you are on campus, if you market to Austin with “Keep Austin weird,” you can’t keep the same marketing campaign for all. So, therefore, we have begun to be a little more sophisticated in how we do those things. We are sending our recruiters out to the population centers. We do have students coming from Austin and San Antonio and Houston. So, again, we need to have a presence there which we are doing. We are focusing on our pre-professional centers of excellence. We have wonderful programs in computer science and physics and nursing and really focus on those as areas as distinctive for both ASU but also to tie into for transfer programs with Tech.

We had an excellent D.C. trip with the chancellor. I was able to go with him, and we visited with the staff of General Mosley and Senator Hutchison and followed up on some of the initiatives between Angelo State and Good Fellow Air Force Base in the area of languages and the area of cultures and training. I think those are going to go very well and there is a real irony—I think that most of you know that I am the senior reserve officer assigned to Air University, and I was out there actually last week because my old general went to Afghanistan. I have a new general and the first thing he said was, “We want to take Air University from being a tiny think tank to a larger think tank” and he said “that is your job.” So, interestingly enough, I am now coming up with a proposal to identify two institutions of higher education—one of which is co-located with a air force center that happens to be in Texas. I will be writing that proposal and think we will be able at some point in time to fill in the blanks with respect to the name. So, it is truly a small world.

I have been meeting regularly with the faculty senate on revamping our promotion criteria and promotion system. We have a very singular promotion and ten-year system. I am not quite sure how it came to be, but it is much more reflective of the federal civil service with steps as opposed to an academic environment. They have been very productive and very supportive. We will have in place by the spring after the Faculty Senate reviews and approves it, a promotion and tenure system that is very similar to what Tech has and what I am used to at other institutions. We have created a senate of innovative teaching and research again to enhance faculty opportunities for both the teaching and research mission, and we have gone to hire staff to work with our faculty to make sure that we craft expectations but also provide resources. One of my key goals is diversification, not only with our student body but with our faculty and staff as well. We have redone our hiring guidelines. I am a firm believer that your pool has to be sufficiently diverse in order to ensure the search works well. That has not always been the case. So, we have the human research folks and faculty groups who have put together guidelines that will allow us to be much more active and also have accountability at the end of the process for our diversity goals.

Facilities renovation is another initiative we have spoken about. Our police station is moving to N and Johnson Streets which is right off campus. Most of you recognize that we have some less than desirable housing on one side of campus, and we will be putting the police station near there. We hope to send a message that these types of activities are not appropriate. Many of those housing residents are not our students—

meaning that they are just people who live there. The Hardman Building, we are looking at creating a one stop shop there as well as a Center for International Studies and that would tie back into the initiative that I mentioned with Good Fellow and Air University.

Finally, we discussed economic development. We are not a research university but instead a comprehensive university, but at the same time, we have a lot of great opportunities to work with our community. Two in particular are—some of you met Bob Derby from MyMail at dinner. Bob Derby is an entrepreneur with a very successful tract record. MyMail has now rolled out an inscription device for e-mail but primarily for legal and medical. They have hired their first five software engineers. They are hiring many of our students to engage in the marketing. This could very well take off to be a huge business but even if it doesn't, this will allow our faculty to engage in research. If it does, Bob has already indicated as the principal that he would be very favorably disposed toward to a gift towards the institution and again as a part of that synergy. The other is Multicam. Multicam is the fourth largest company in the world that basically engages in injecting chemicals into oil fields. In Houston, they have their chemists, but they are moving their world headquarters from Sonora to San Angelo. They actually just signed the lease last week. I met with their CEO last week. They are going to be hiring 20 to 30 people a year for their headquarters primarily in HR accounting and marketing, and they want to hire our graduates. They have had a great track record with that. So, these are two examples as an institution on a smaller level. We can engage again on economical development activity, leveraging and types of things that we do and helping San Angelo to become a more vibrant community.

Other than that, it has been a great time. I appreciate your support; I appreciate the chancellor's support.

SGA President's Report
Angelo State University
Board of Regents Meeting
October 12, 2007

Ryan Mason presented his report to the Board.

Thank you for having me here this weekend. I have had a great time and you have all been very courteous.

I would like to echo a lot of things Dr. Rallo just stated about new programs coming to campus. The students are very excited about the opportunities that are being given to them with the graduate schools and other such offerings. That is one thing that I have had a lot of students come to my office and talk to me about. Thank you Dr. Rallo and Dr. Whitmore for working on these joint projects. This is something that we are very proud of.

I will try to keep this from being a redundant presentation. I recently spoke with you. So, I will go a head and get started with that.

I will continue with some of the student government's recent accomplishments. We have already talked about a couple of these, but the Ace's program was a recently implemented program where we provide blue books and scantrons to student on our campus for free for every class. That is something that has really helped out a lot of students and also makes it a lot more convenient for professors with students who in the past did not have scantrons. It made that a lot more efficient in class.

Also, with the help of Dr. Rallo, as I said at the retreat in San Angelo, one thing that I noticed being different as soon as Dr. Rallo got there was if you wanted anything done you talked to Dr. Rallo and it was probably already being worked on or already done. That is awesome.

One thing that we have worked on for a long time is educating the students, faculty and staff on State laws in order to help provide a better breathing atmosphere on campus. In the past, there have been people smoking in the breezeways or right at the doors of the building and that is something that we wanted to take care of and Dr. Rallo has really helped us out with that. He really took care of everything, and I greatly appreciate that and so do the students.

Ram-Jam is a lot like Raider Gate. It's a pre-game tail gating party. In the past, it hadn't been something that a lot of students attended. That was due to the way it was marketed and set up, but we have worked diligently with the Alumni Board as well as the Program Council on our campus to make that something that is a friendlier environment for students. I believe we have done a good job with that. We have had two this year where the students really put in a lot of work. Attendance of those events has gone up by a very large percentage, and we are very proud of that. Hopefully we

can continue that and get more attendance at the football games and hopefully it will carry over into other sports.

One of my main goals for this summer is to build a working relationship with the TTU SGA. Mason has been great. Like I mentioned at the retreat, anytime I call him, he is very nice and answers all my questions. Now that I have met Erin, we are going to start working with them as well. We are very excited about that.

Lighting on campus is another issue that I had mentioned. That is something that we are really going to look at this semester. During my first meeting with Dr. Rallo, he actually said, "Have you seen the lights outside?" New lights were installed and that was really nice. So, that is no longer a problem on campus. In the past, there were a lot of dark areas on campus, and I didn't always feel safe walking across campus. That is another thing that students have commented about to me. Dr. Rallo has taken care of that for us, so we are proud of that as well.

As for our upcoming goals, the biggest one we have in front of us is that we are going to try to get a student on the San Angelo City Council. We would like to have a student representative on that Board. I have already talked to the mayor about this. We are currently in the process of discussing these issues with the local government and officials of San Angelo. They have been very receptive and I believe that is something that we will be able to accomplish. We are very excited about that.

As has been discussed numerous times over the past few days, construction is another issue of interest for us. We have representatives on many of the planning groups on campus for the new Center for Human Performance addition as well the food and services dining facility. We haven't talked about those yet but you likely know about those. We have had students help a lot in coming up with new ideas. That is something else we are really excited about.

In regards to Athletics, I have been working with Coach Brassfield, the athletic director at Angelo State. We will be working with Athletics a lot more this next week on coming up with ideas to help grow attendance at sporting events. A lot of that goes back to Ram-Jam and other things we can offer at sporting events.

We have also begun looking for ways to begin a text book rental program at the book store at Angelo State. This would work similar to the way a lot of high school's distribute books. Students would check out books and rent them. Then, at the end of the semester, students will return the books. If you have any damages, you will pay for the book or the damages. You can also buy those books at the end of the semester, if you decided the book was something you wanted to keep. We are looking at other institutions that have this service available. This is something that I would like to see in the near future.

Also, I have been working with the Faculty Senate very closely to find ways we can get students to visit faculty members during their office hours. There has been a drop in the past ten years or so in the number of students who actually visit their professors during their office hours. So, we are researching that right now. We want to find out why that

is. We are going to look into various ways to encourage students to visit their professors during office hours. The professors are always on campus; they do a great job of being available even if it is outside of their designated office hours. I visit a lot of my professors. We are just going to have to find a way to promote that to students and let them know that is available to them.

Also, another thing we would like to see become available is an online syllabus for each course posted online before class registration begins. This way, students can see what each class involves. It might be helpful to students in selecting more courses each semester or it might help students to prepare for the class before it starts, and different things like that. This is one of the things students have been coming to us about. So, we are going to try and see what it would take to do that. That will be another thing to work on.

Again, thank you all for being so courteous. I have really enjoyed my time here and it has been a great relationship for our University; I know that.