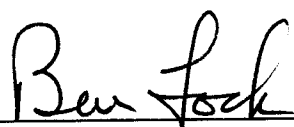


INDEX OF ATTACHMENTS

Attachment 1	TTUS Capital Markets Review & Outlook
Attachment 2	TTUS Portfolio Overview
Attachment 3	TTU Review of the Campus Master Plan and a Discussion of Possible Locations for a New Residence Hall PowerPoint
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Attachment 12	TTU SGA President's Report
Attachment 13	TTUHSC President's Report
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I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on December 17-18, 2009.


Ben Lock
Secretary

SEAL

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SEAL



Capital Markets Review & Outlook

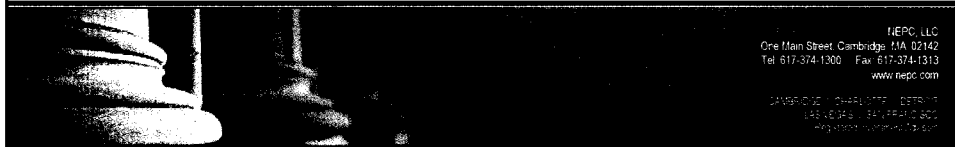
December 17, 2009

Edward J. O'Donnell III, CFA

Michael P. Manning, CFA, CAIA



"Advancing Your Investments"



NEPC, LLC
One Main Street, Cambridge, MA 02142
Tel: 617-374-1300 Fax: 617-374-1313
www.nepc.com

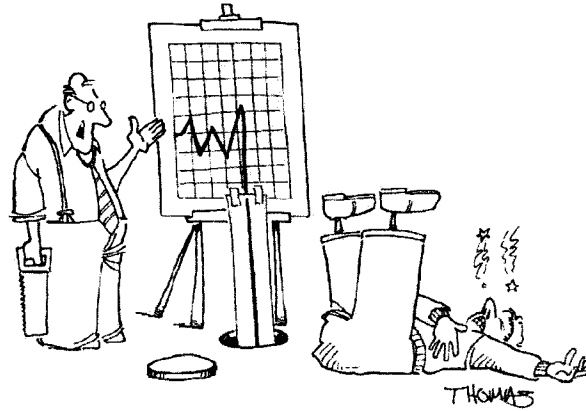
CAMBRIDGE CHARLOTTE DETROIT
LAS VEGAS NEW YORK
www.nepc.com

Agenda



- Recap
- Outlook
- Investment Considerations

A Look Back (2008)...



"Just a slight downturn, but nothing to worry about."

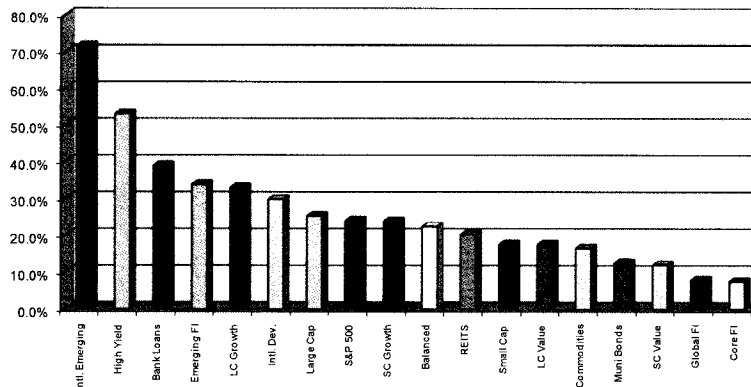
Market Recap 2009: Noteworthy Highs & Lows

- Highs
 - Equity market rally
 - US Dollar rally
 - Credit spreads narrow
 - Gold rally
 - Emerging Markets rally
 - Bank Loans rally
 - Hedge fund rally
 - Volatility hit all-time high
 - Unprecedented global stimulus packages
- Lows
 - Equity market drop
 - USD drop
 - Oil drop
 - GDP growth slow
 - Housing slow
 - IPOs slow
 - US Treasury yields low
 - Inflation low, for now
 - Job recovery low
 - Lending slow

Investment Market Update (11-30-2009)



Market Sector Returns Year To Date as of November 30, 2009



Sources: Lehman Live, MSCI Equity, Standard and Poor's, Russell Investments, Citigroup Global Fixed Income, DGAIG Index, Wilshire, CSFB Leveraged Loan



Investment Market Update (as of 12-08-2009)



PERFORMANCE THRU 12/8/09

Sector	Index	2009												2009	
		2003	2004	2005	2006	2007	2008	QTR 1	QTR 2	QTR 3	Oct	Nov	Dec	QTR 4	YTD
EM (net)	EM (net)	55.8%	25.6%	34.0%	32.2%	39.4%	-53.3%	0.9%	34.7%	20.9%	0.1%	4.3%	1.8%	6.3%	74.7%
High Yield	BC HY	29.0%	11.1%	2.7%	11.9%	1.9%	-26.2%	6.0%	23.1%	14.2%	1.8%	1.0%	1.1%	4.0%	54.9%
Bank Loans	Leveraged Loans #	11.0%	5.6%	5.7%	7.3%	1.9%	-28.8%	7.2%	18.6%	10.0%	-0.6%	0.2%	1.1%	0.6%	40.6%
Emerging FI	BC Emerging (\$US)	26.9%	11.9%	12.3%	10.0%	5.2%	-14.8%	4.8%	12.4%	11.3%	0.6%	1.6%	0.1%	2.3%	34.1%
LC Growth	R1000 Growth	29.8%	6.3%	5.3%	9.1%	11.8%	-38.4%	-4.1%	16.3%	14.0%	-1.4%	6.1%	0.2%	4.9%	33.3%
	EAFE (net)	38.6%	20.3%	13.5%	26.3%	11.2%	-43.4%	-13.9%	25.4%	19.5%	-1.3%	2.0%	0.9%	1.7%	31.1%
SC Growth	R2000 Growth	48.5%	14.3%	4.1%	13.4%	7.1%	-38.5%	-9.7%	23.4%	16.0%	-7.0%	3.1%	3.4%	-0.8%	28.1%
	Russell 1000	29.9%	11.4%	6.3%	15.5%	5.8%	-37.6%	-10.5%	16.5%	16.1%	-2.2%	5.9%	-0.1%	3.5%	25.3%
S&P 500	S&P 500	28.7%	10.9%	4.9%	15.8%	5.5%	-37.0%	-11.0%	15.9%	15.6%	-1.9%	6.0%	-0.3%	3.7%	23.7%
Balanced	Diversified*	26.5%	12.8%	6.4%	15.2%	5.9%	-26.9%	-8.5%	15.2%	14.1%	-1.7%	3.6%	0.4%	2.3%	23.0%
	Wilshire REIT	36.2%	33.2%	13.8%	36.0%	-17.6%	-39.2%	-33.9%	31.7%	35.4%	-4.5%	6.9%	2.0%	4.2%	22.7%
	Russell 2000	47.3%	18.3%	4.6%	18.4%	-1.6%	-33.8%	-14.9%	20.7%	19.3%	-6.8%	3.1%	3.1%	-0.9%	21.4%
LC Value	R1000 Value	30.0%	16.5%	7.1%	22.3%	-0.2%	-36.8%	-16.8%	16.7%	18.2%	-3.1%	5.6%	-0.3%	2.1%	17.2%
SC Value	R2000 Value	46.0%	22.3%	4.7%	23.5%	-9.8%	-28.9%	-19.6%	18.0%	22.7%	-6.6%	3.2%	2.9%	-0.9%	15.3%
	DJ UBS Commodity	24.0%	9.2%	21.4%	2.1%	16.2%	-35.7%	-6.3%	11.7%	4.2%	3.3%	3.5%	-2.0%	4.7%	14.2%
	BC Muni (unadj)	5.3%	4.5%	3.5%	4.8%	3.4%	-2.5%	4.2%	2.1%	7.1%	-2.1%	0.8%	0.7%	-0.6%	13.3%
	BC Aggregate	4.1%	4.3%	2.4%	4.3%	7.0%	5.2%	0.1%	1.8%	3.7%	0.5%	1.3%	-0.4%	1.4%	7.2%
Global FI	Citigroup WGBI	14.9%	10.4%	-6.9%	6.1%	11.0%	10.9%	-4.8%	3.5%	6.2%	0.1%	3.2%	-1.7%	1.5%	6.1%

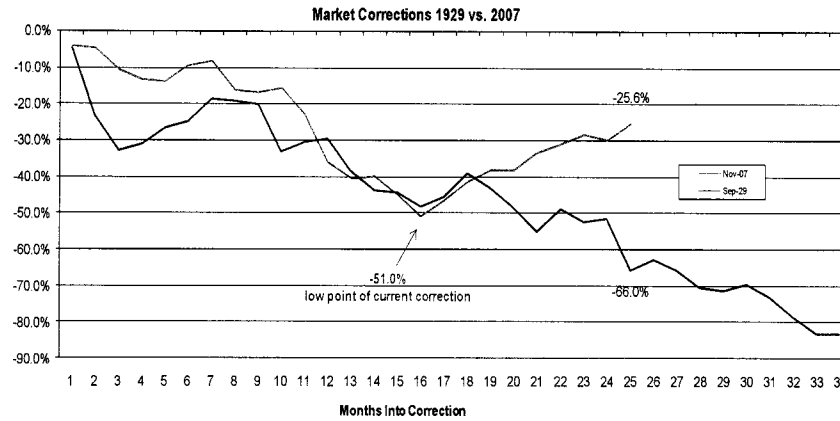
CSFB Leveraged Loan Index when reported. Prior to CSFB report: S&P/LSTA U.S. Leveraged Loan 100 Index

* 35% LC, 10% SC, 12% Intl, 3% Emerging, 25% FI 5% HY, 5% Global FI, 5% REITS

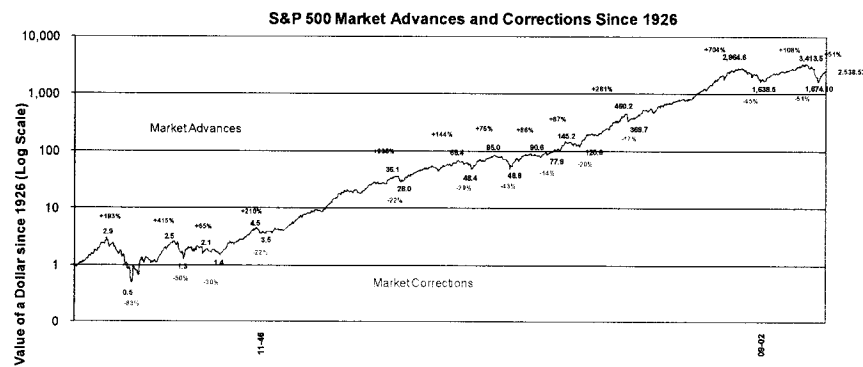
Sources: Lehman Live, MSCI Equity, Standard and Poor's, Russell Investments, Citigroup Global Fixed Income, DGAIG Index, Wilshire, CSFB Leveraged Loan



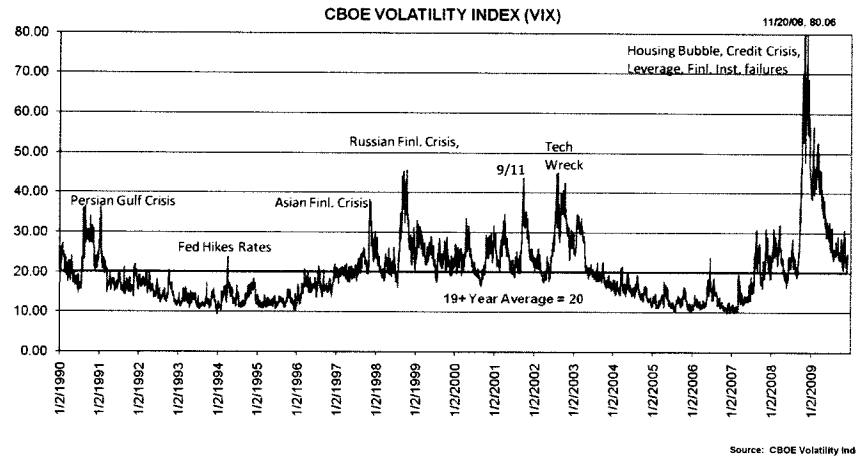
Significant Market Corrections



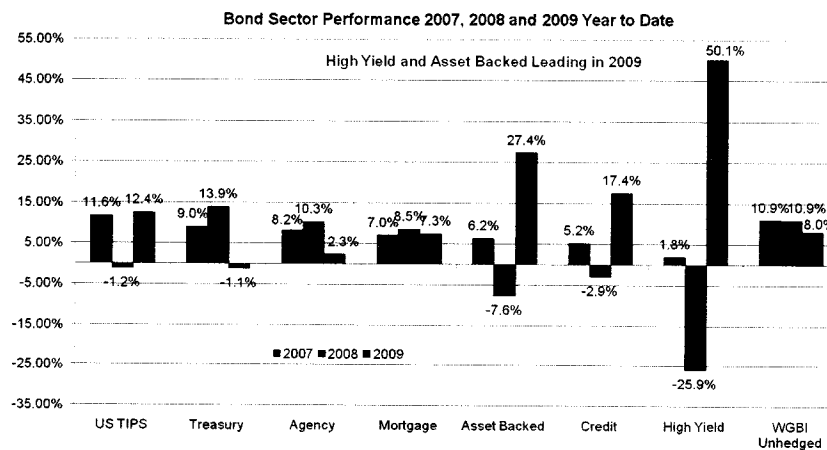
Historical Market Advances & Corrections



Volatility – The Rise and Fall



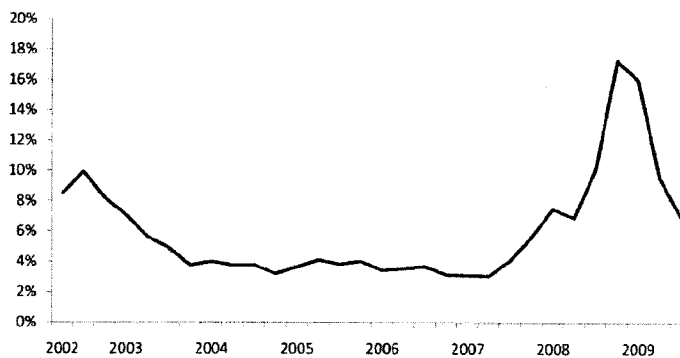
Bond Market Returns: A Reversal of Fortune



High Yield Spread Narrowing



ML US High Yield Master II vs. 10-Year Treasury



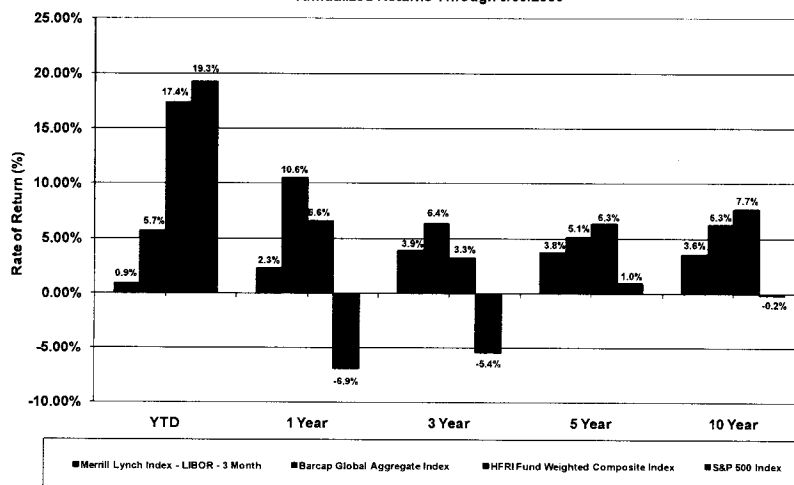
Source: Reuters



Hedge Funds Review



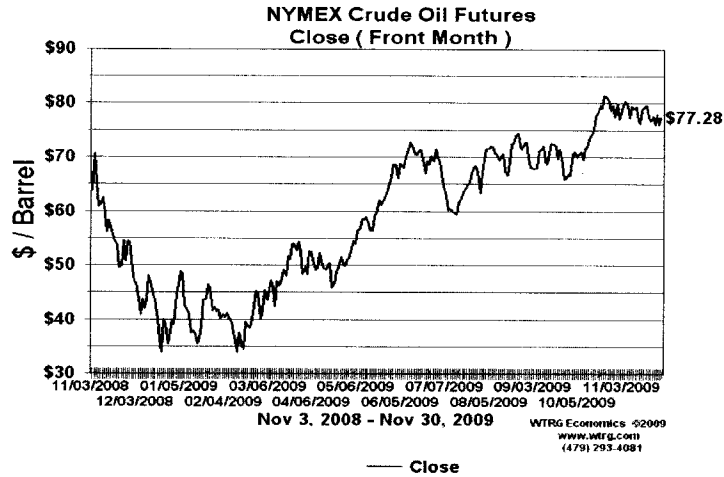
Annualized Returns Through 9/30/2009



Data Source: Pattrac, HFRI Hedge Fund Database, and Bloomberg



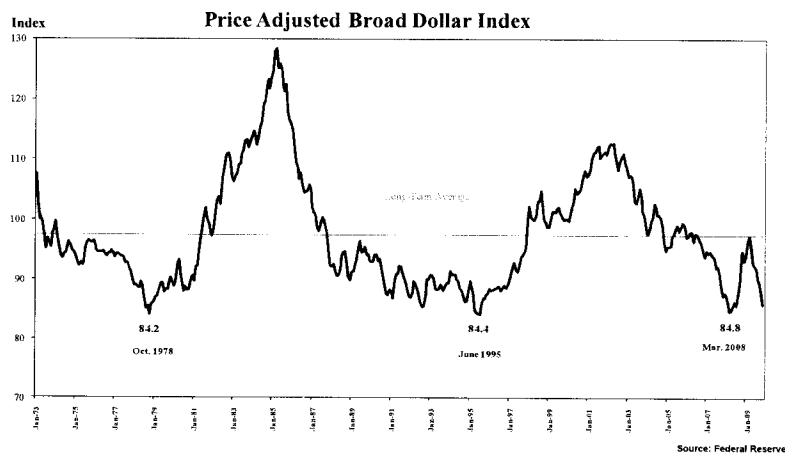
Oil Prices: Stabilizing??



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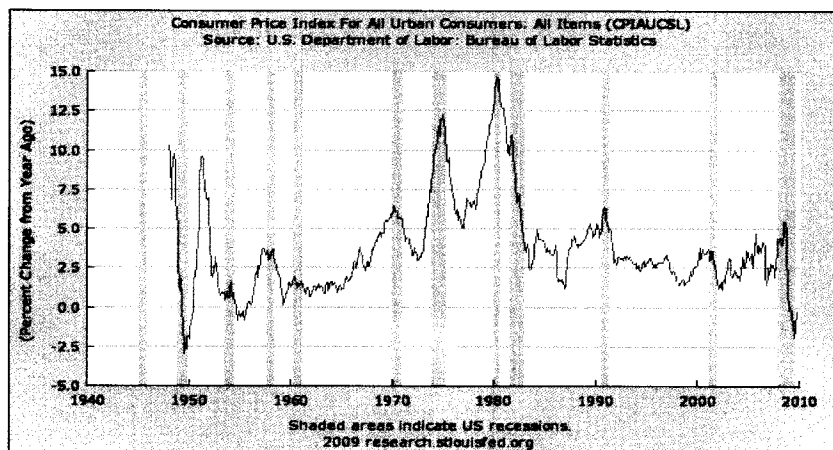
USD Relative



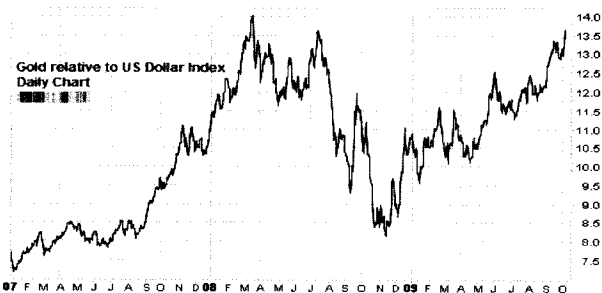
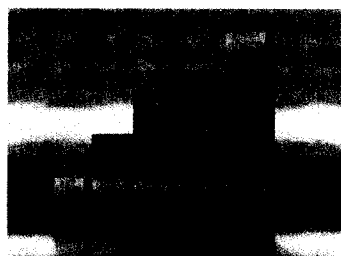
14

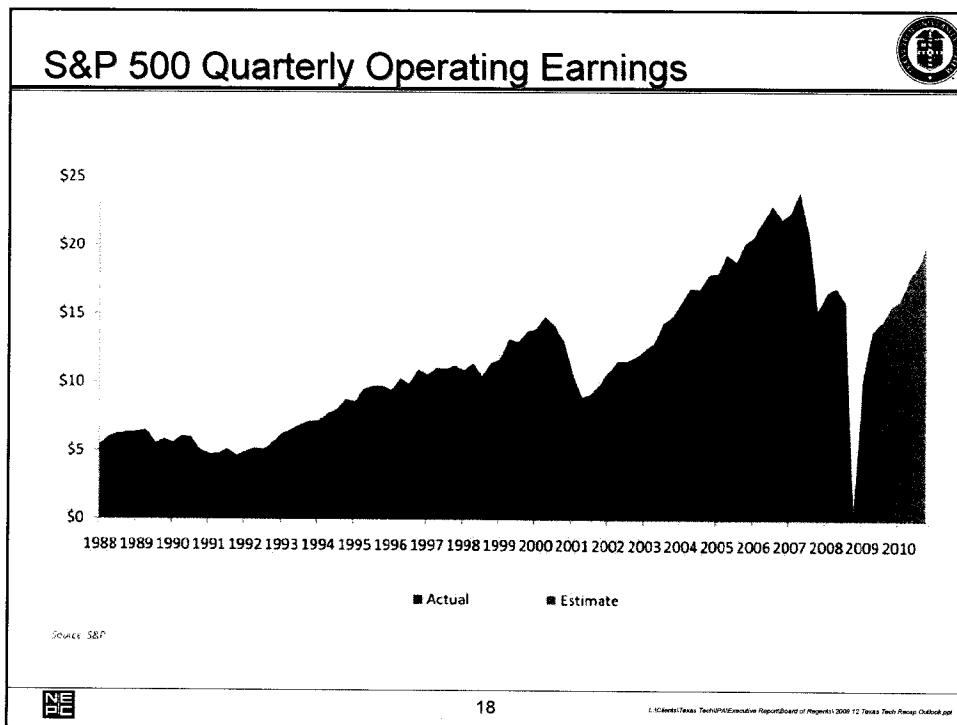
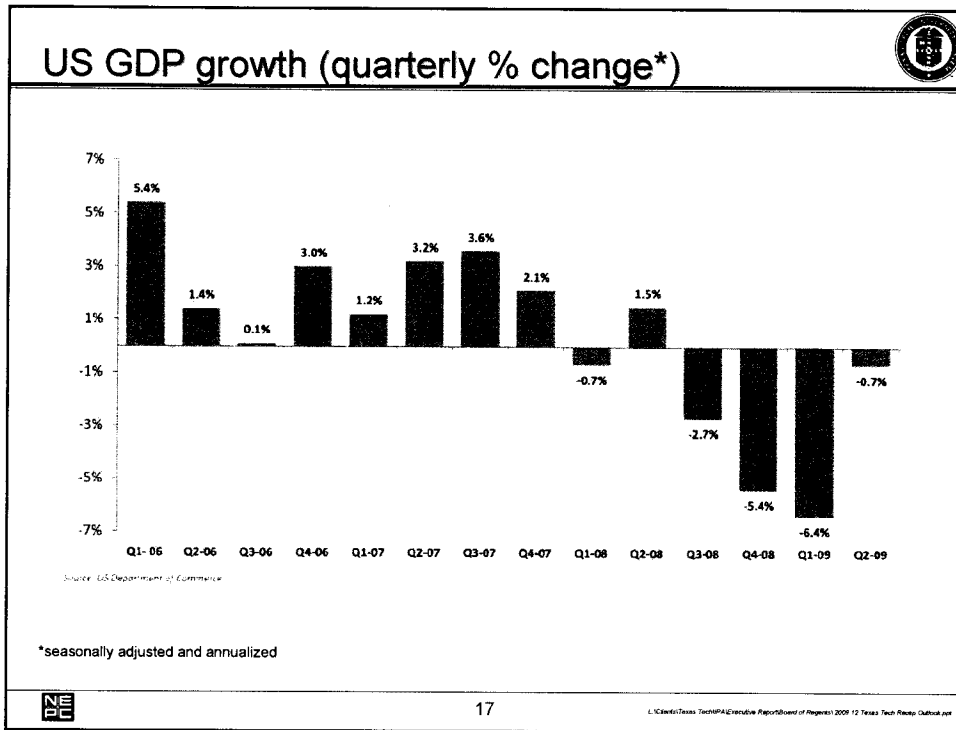
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Consumer Price Index (Inflation)

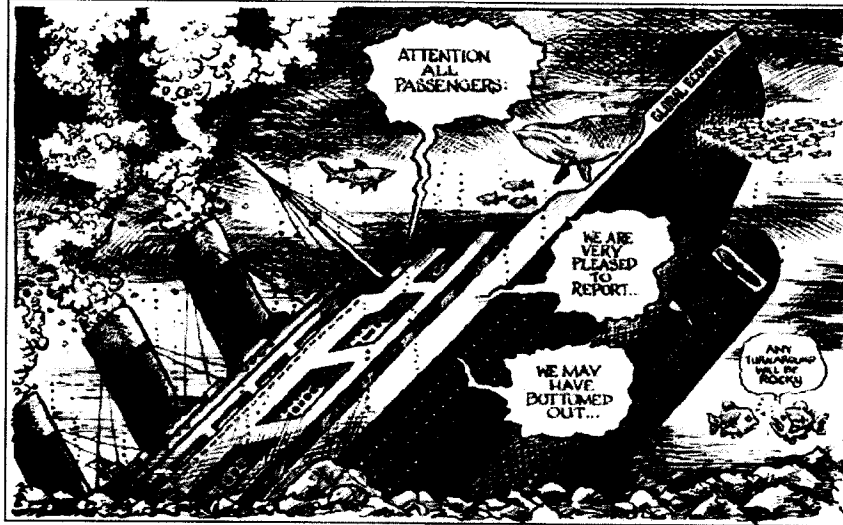


Gold





A Look Forward...



Source: The Economist



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Economic & Market Outlook

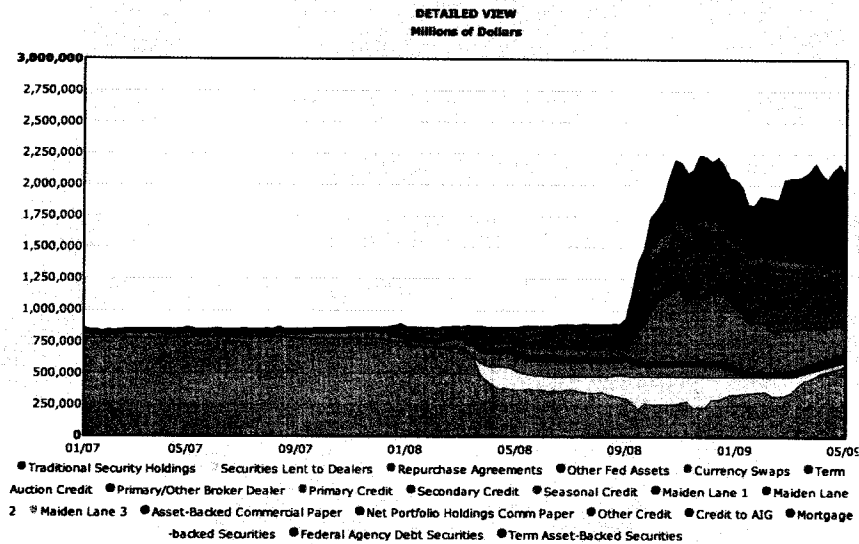
- Cause for Pessimism
 - Debt looming on the horizon
 - Commercial (CMBS)
 - Consumer (ARM resets)
 - Pretend & extend?
 - Rising defaults?
 - Consumer remains under pressure
 - Unemployment high
 - Government intervention
 - Inflation—rising longer term
 - Macro volatility
 - USD
 - Rising defaults
 - Equity valuations fair
- Room for Optimism
 - Dry powder and pent up opportunities
 - Little top line revenue growth = lots of corporate profit
 - Plenty of cash on corporate balance sheets
 - IPO window opening
 - Emerging markets fundamentals solid
 - Inflation not here yet
 - Active management opportunities abound



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Outlook: Fed Bal Sheet



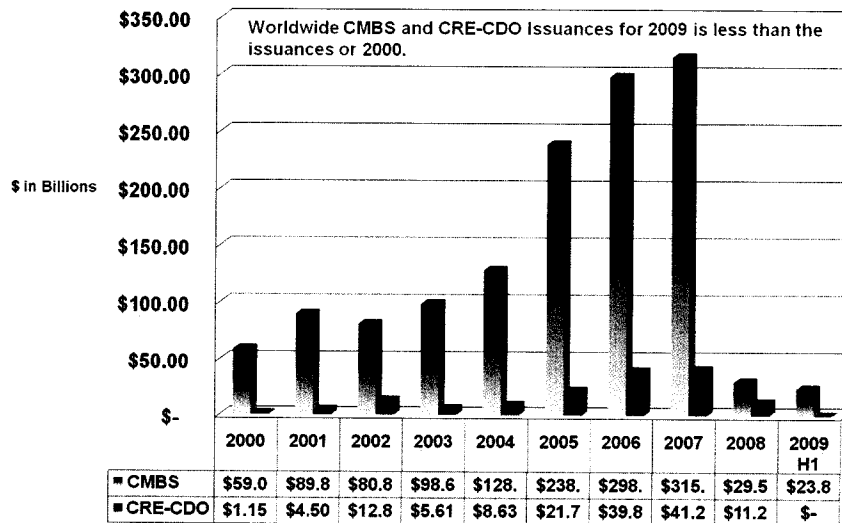
Source: Cleveland Fed



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Worldwide CMBS & CRE-CDO Issuance is at a Standstill



As of August 10, 2009
Source: CMSA Global Commercial Mortgage Alert

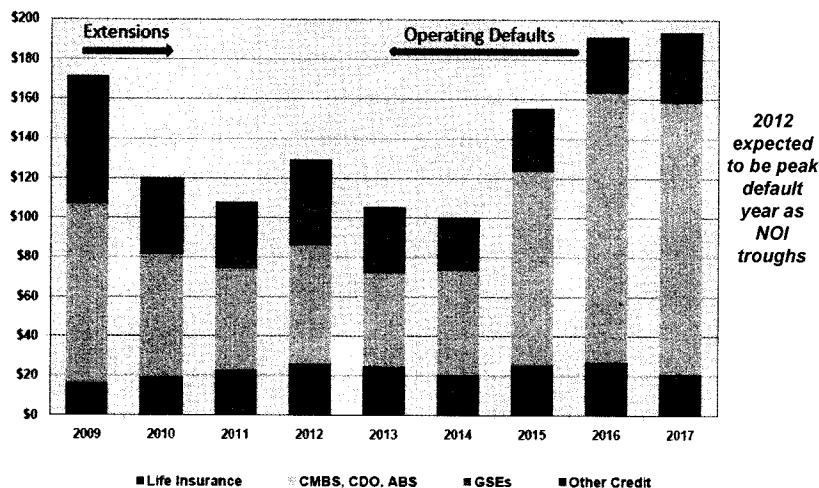


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Maturing Loans Will Be Difficult To Refinance

NON-BANK COMMERCIAL MORTGAGE MATURITIES (\$Billions)



Source: Mortgage Bankers Association, AEW

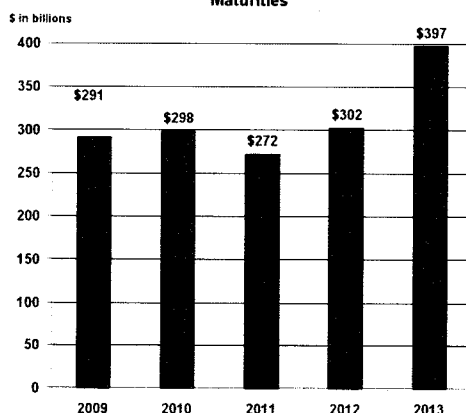


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Commercial Real Estate Loan Maturities



Projected U.S. Commercial Real Estate Loan Maturities



- The frozen credit market will require managers to workout the loans with the lenders;
- Investors should expect to receive a capital call or participate in a rescue financing to pay down the loans, thus protecting their interests;
- Global CMBS issuance for the last five years totaled \$1.01 trillion, these mortgages will need to be refinanced;
 - 2008 CMBS issuance was \$29.584 billion
 - 2007 CMBS issuance was \$315.367 billion
 - 2006 CMBS issuance was \$298.093 billion
 - 2005 CMBS issuance was \$238.557 billion
 - 2004 CMBS issuance was \$128.182 billion

As of: January 8, 2009
Source: Goldman Sachs & CMA Global

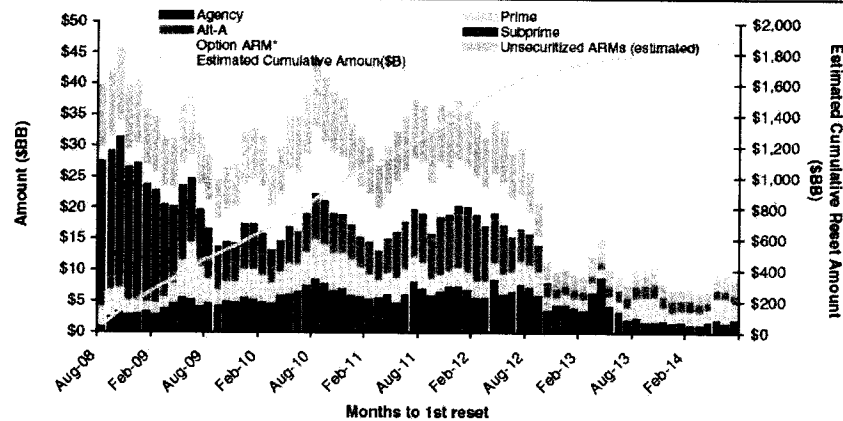


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Outlook: ARM Resets

Exhibit 41: Option ARM and Alt-A mortgage resets become a much bigger issue in mid-2009 as the trouble shifts away from subprime

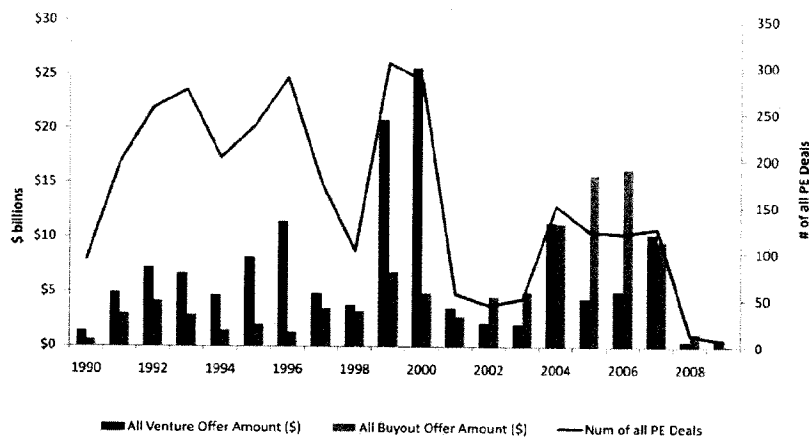


*Option ARMs show estimated recast schedule based on negam rate; Source: Credit Suisse (US Mortgage Strategy), LoanPerformance, FH/FN/GN

Source: Credit Suisse Structured Finance/RMBS Research Team

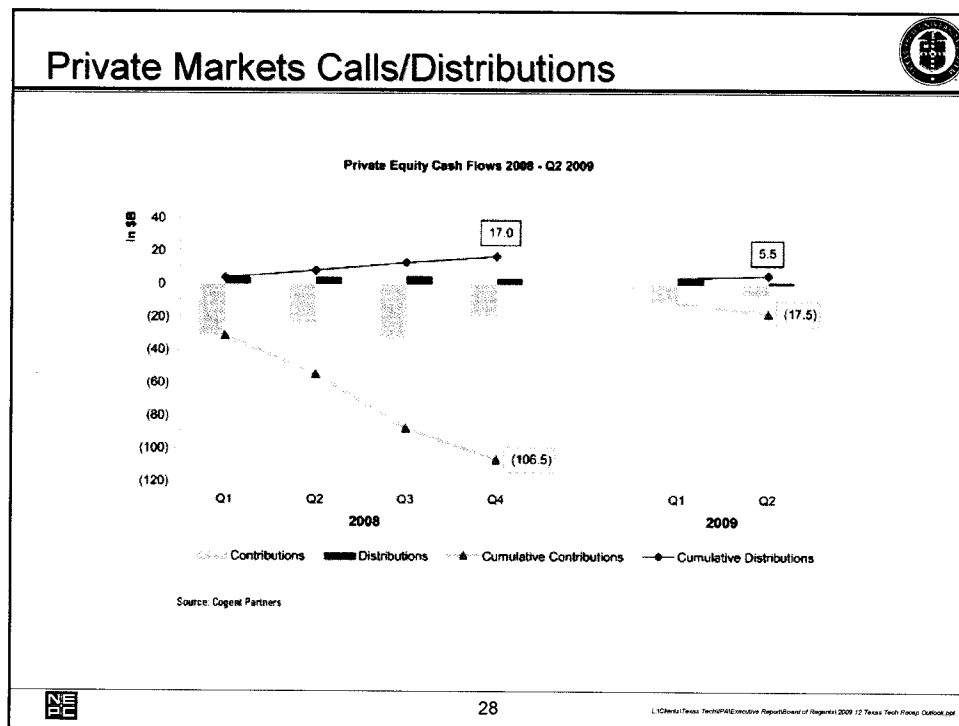
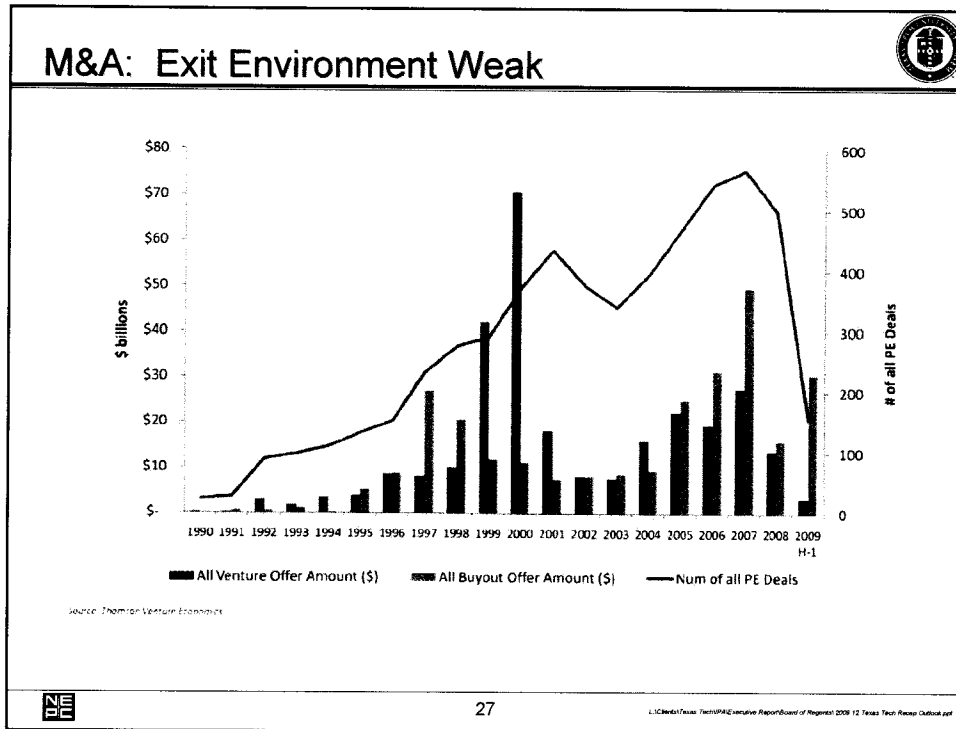


IPO: Exit Environment Weak (No Exits)



Source: Thomson Venture, Economics





Outlook: Global Growth (Real GDP)



	Ten-Year Averages		History		Forecast	
	1989-98	1999-08	2007	2008	2009	2010
World Growth	2.9	4.0	5.2	3.0	2.9	3.2
Advanced Economies (55.1)^a	2.7	2.5	2.7	0.5	0.4	0.5
US (20.6)	3.1	2.6	2.1	0.4	0.3	0.3
Euro area (15.7)	1.8	2.1	2.7	0.5	0.2	0.3
Germany (4.2)	2.5	1.5	2.6	1.0	0.8	0.8
France (3.1)	1.9	2.0	2.3	0.3	0.2	0.3
Italy (2.6)	1.6	1.2	1.5	-1.0	0.3	0.2
Japan (6.3)	2.0	1.3	2.3	-1.2	0.3	0.3
UK (3.2)	2.1	2.6	2.6	0.7	0.7	0.7
Canada (1.9)	2.1	2.9	2.5	0.4	0.5	0.5
Australia (1.2)	3.3	3.3	4.0	2.4	1.9	2.0
Developing Economies (44.9)	3.2	6.1	8.3	6.0	1.7	4.3
Memo: G7 Economies (41.9)	2.5	2.1	2.2	0.1	-0.5	0.0

Source: International Monetary Fund, Oct 2009



Outlook: Global Inflation (CPI)

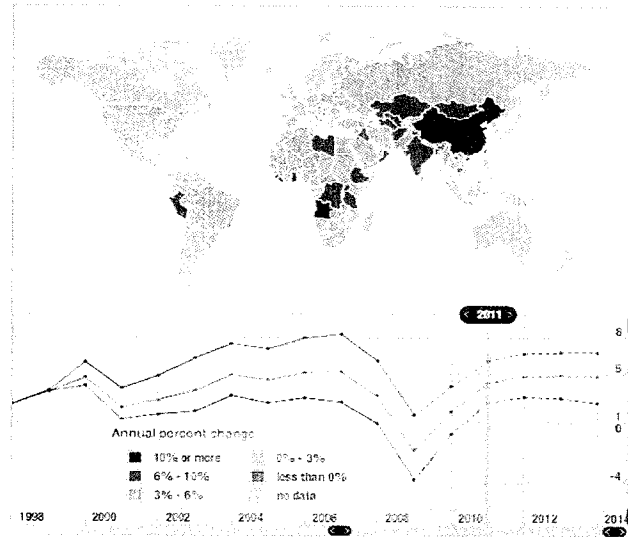


	Ten-Year Averages		History		Forecast	
	1989-98	1999-08	2007	2008	2009	2010
World Inflation	20.3	4.2	4.1	6.0	3.3	2.9
Advanced Economies (55.1)	3.5	2.1	2.2	3.4	0.9	0.9
US (20.6)	3.3	2.8	2.9	3.8	0.4	0.5
Euro area (15.7)	2.4	2.2	2.1	3.4	0.5	0.5
Germany (4.2)	2.6	1.7	2.3	2.8	0.5	0.5
France (3.1)	2.2	1.9	1.6	3.2	0.1	0.1
Italy (2.6)	4.5	2.4	2.0	3.5	0.8	0.8
Japan (6.3)	1.5	-0.2	0.1	1.4	0.2	0.2
UK (3.2)	3.7	1.8	2.3	3.6	0.0	0.1
Canada (1.9)	2.5	2.3	2.1	2.4	0.0	0.0
Australia (1.2)	3.1	3.1	2.3	4.4	2.8	2.7
Developing Economies (44.9)	57.2	7.5	6.4	9.3	6.4	4.9
Memo: G7 Economies (41.9)	2.9	2.0	2.2	3.2	0.1	0.2

Source: International Monetary Fund, Oct 2009



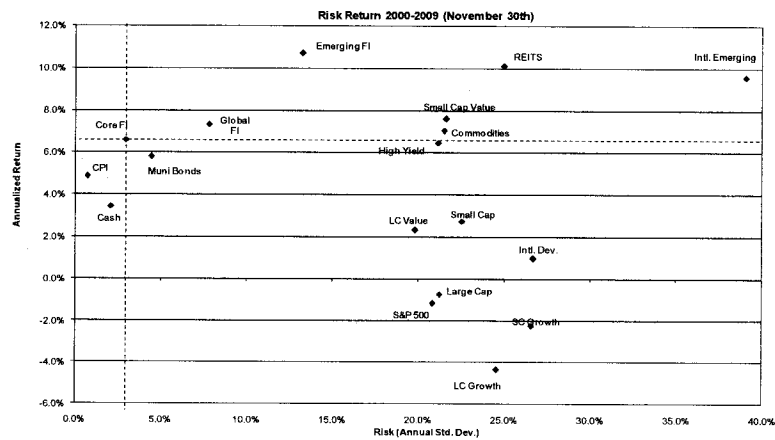
Outlook: Global Growth



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Capital Market Risk v. Return 2000-2009



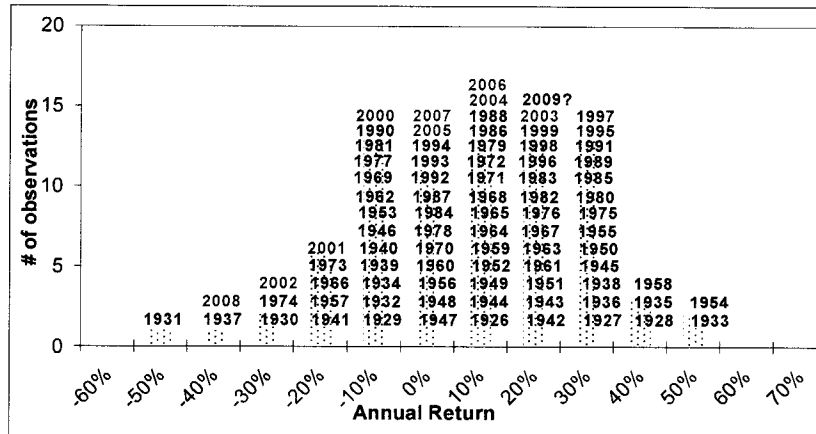
Sources: Lehman Live, MSCI Equity, Standard and Poor's, Russell Investments, Citigroup Global Fixed Income, DGAIG Index, Wilshire, CSFB Leveraged Loan



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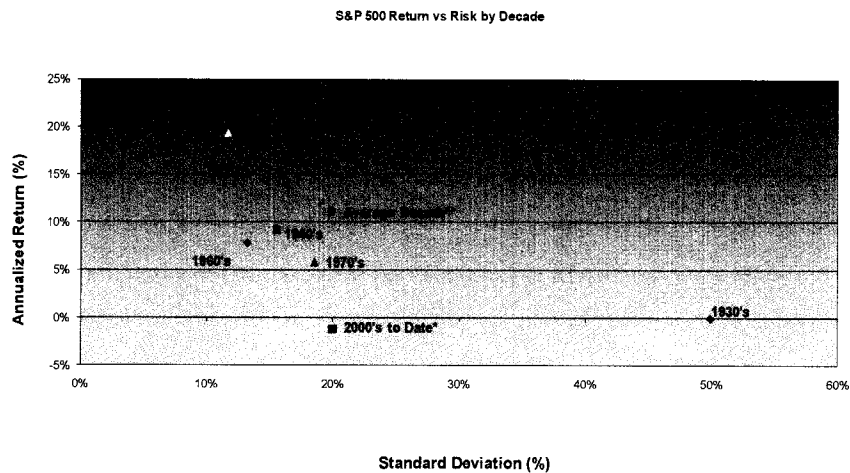
S&P 500 Annual Performance



Source: Ibbotson Associates



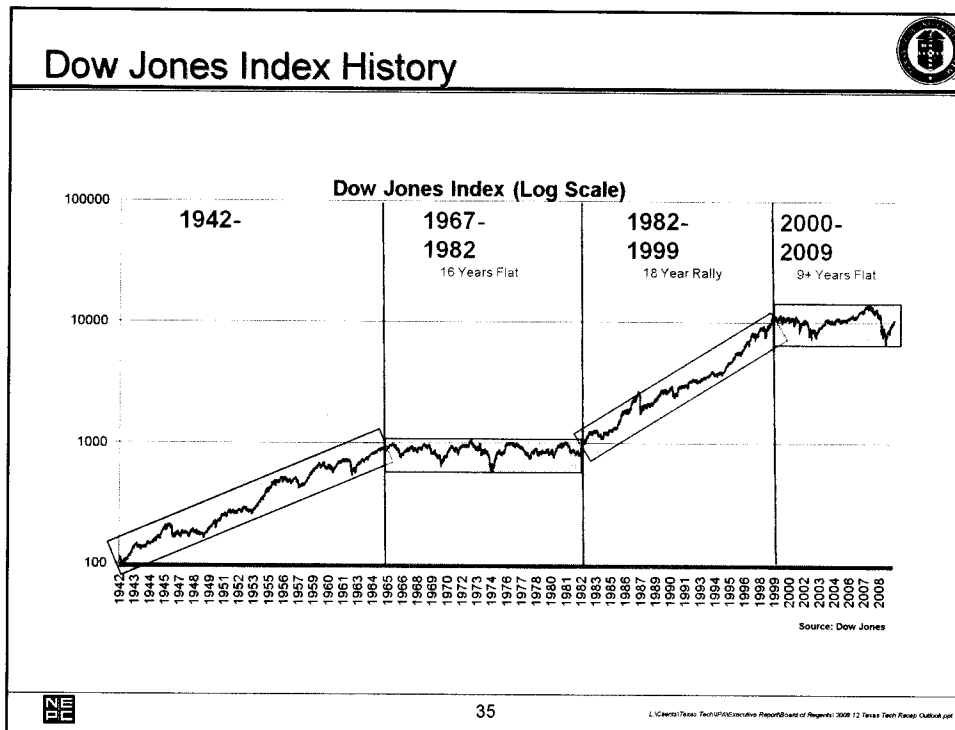
S&P 500 Risk v. Return by Decade



* 2000's to Date is through November 30, 2009
** Average Decade is from the 1930's through the 1990's

Source: Standard and Poor's





2010 Capital Market Observations & Expectations

- 2009 was a helpful respite for investors
 - Recovery across all risky markets; a strong reversal of 2008
 - Credit recovered faster than expected
 - Financial system away from brink on Fed/Treasury actions, without near-term inflation
 - Opportunity to re-focus on risk management after a strong return year
- Forward-looking expected returns have declined
 - Based on consistent long-term expectations adjusted for 2009 gains
 - Unemployment, high debt levels, and general uncertainty impair the real economy
 - Recovery based on government actions instead of consumers and small businesses
- Risk of long-term inflation is at highest level in nearly 30 years
 - Short-term inflation remains contained
 - What will Federal Reserve do if inflation increases before employment picks up?
 - Some inflation could come in the form of a devaluing US dollar
- Dollar expected to continue long-term weakening trend along with other developed currencies
 - Expect strong dollar rallies but also large drops, despite "everyone's best interest" in a gradual decline
 - Diversification out of US dollar as primary reserve currency
 - Devaluation relative to emerging currencies
 - Lower fundamentals (relative growth and weaker balance sheet)

2010 General Actions



- Harvest gains and assess future opportunities from a risk management perspective
 - Confirm long-term goals and objectives
 - Where is risk being taken? – Risk budgeting
 - What environments are less likely but harmful? – Scenario analysis
 - Avoid chasing returns, or significant risk increases, in a lower return environment
- Reevaluate role of fixed income
 - Meeting program objectives – timing, duration, nominal/real commitments
 - Tail-risk management for deflation and inflation
 - Future credit opportunities involve manager skill more than just market exposure
 - Give greater discretion to managers with a broad credit skill set
 - Provide capital: lend with favorable terms (e.g. DIP financing)
- Continue to build strategic exposure to real assets
 - Along the liquidity spectrum and across asset classes
- Consider illiquid investments for increased expected returns
 - Liquidity premium rising
 - Demand continues, while traditional suppliers have exited the market
 - Lock-ups protect investors from “fast money”
 - Measure sizing and pacing using project plans and liquidity analysis
- Emerging market investments protect portfolio from USD losses
 - Equity and debt
- Revisit strategic asset allocation and investment policy
 - Consider market factors that drive asset class returns
 - Position for relative attractiveness
 - Retain focus on diversification in a time of uncertainty



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A Look Forward...



Source: The Economist - KAL



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Portfolio Overview December 17, 2009

Edward J. O'Donnell III, CFA

Michael P. Manning, CFA, CAIA



"Advancing Your Investments"

NEPC, LLC
One Main Street, Cambridge, MA 02142
Tel: 617-374-1300 Fax: 617-374-1313
www.nepc.com

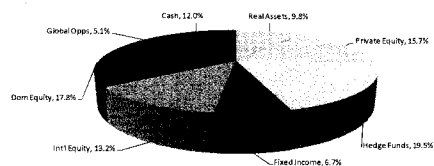
CPA: 00000000000000000000000000000000
JAN 14 2010 10:00 AM
Registered Investment Advisor

Executive Summary

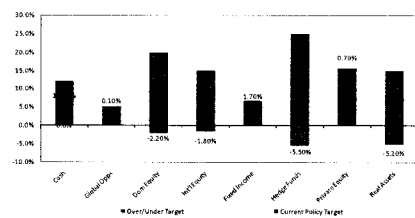
FUND COMMENTARY

- **Goals & Objectives**
 - The fund return goal is to exceed the CPI + 5% and a balanced policy index that replicates target asset allocation
 - Goals are measured over a rolling five year period
 - Current target asset allocation was approved on May 1, 2009
- **Recent Manager Decisions**
 - Westwood Global and Mondrian Investment Partners were hired to manage Emerging Equities
 - Funding came from the termination of GMO and Cash
 - Wellington was chosen to manage EMD
 - PIMCO retained to manage Total Return
 - Added to Silchester and Aviom International Equity
 - Funding came from cash
 - Blenheim was hired to manage a Global Macro portfolio
 - Tennenbaum was hired to manage Debtor in Possession (DIP) investments
 - Glenrock was hired to manage a Long/Short equity portfolio
 - Funding will occur in January and come from the liquidation of Newcastle
- **Recommended Actions**
 - Continue to lower cash allocation through reinvestment in the Endowment
 - Staff is in the process of lowering the cash allocation closer to 5%, an amount which would cover the cash needs of the portfolio
 - Continue to diversify hedge fund portfolio by adding additional managers, allowing for a broader exposure in the space
 - Staff is currently working with NEPC on due diligence for potential new strategies
- **Ongoing Activities**
 - NEPC continues to work with staff on reviewing the Fund's real estate/assets portfolio in an attempt to identify potential opportunities and additional diversification

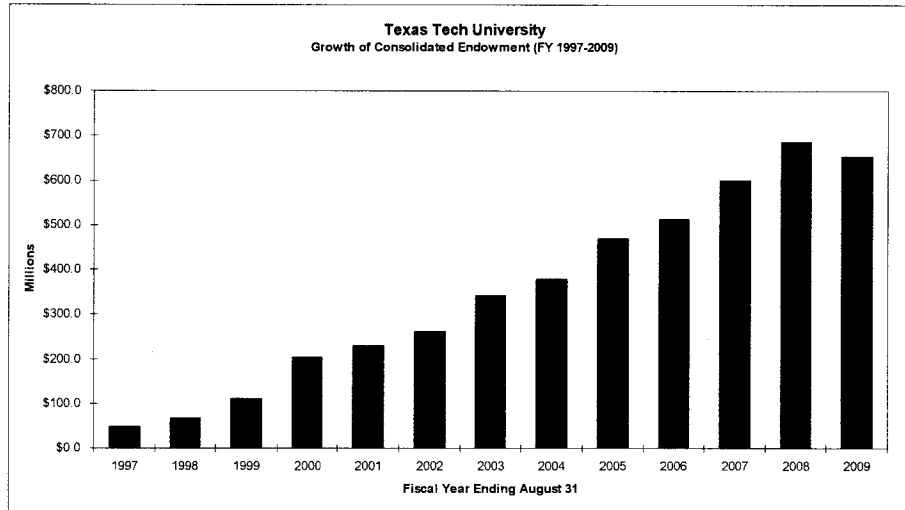
CURRENT ASSET ALLOCATION



ASSET ALLOCATION OVER/UNDER



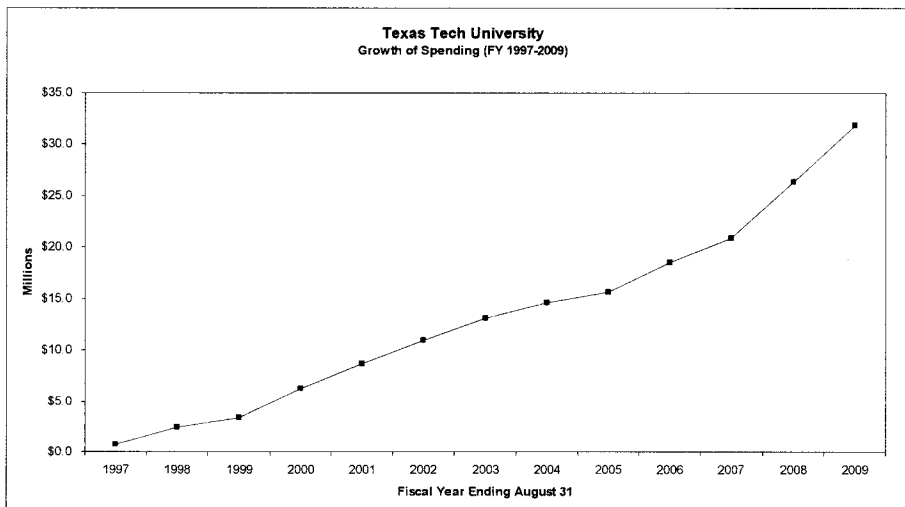
Endowment



Source: Texas Tech University Office of Investments

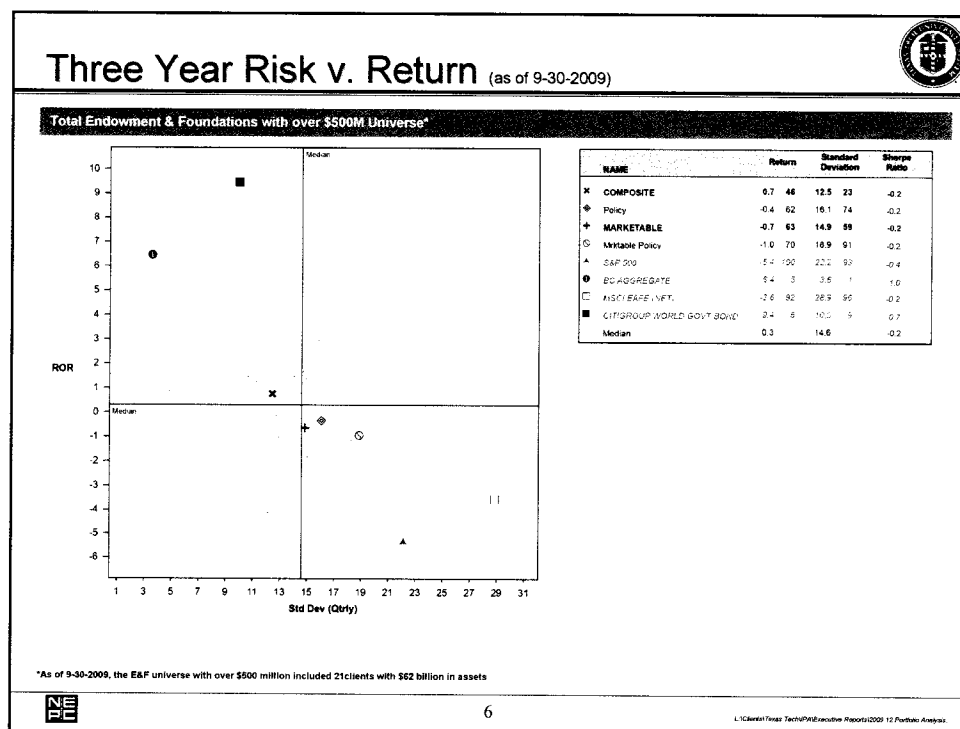
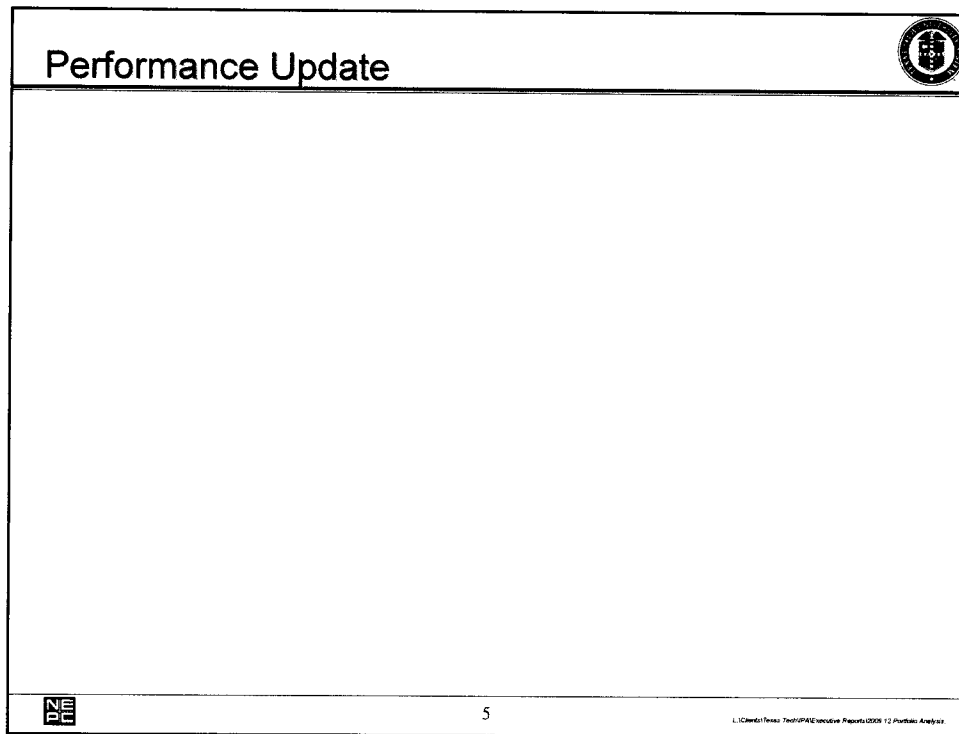


Spending



Source: Texas Tech University Office of Investments

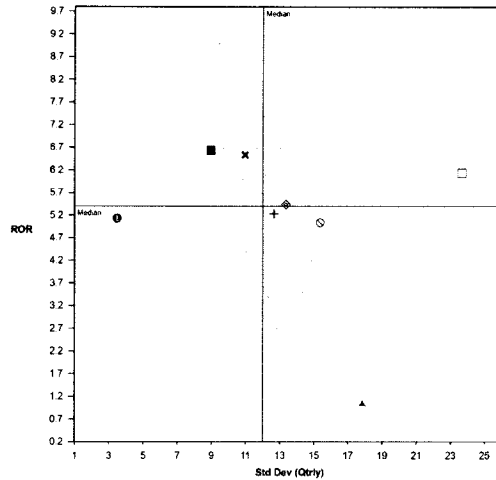




Five Year Risk v. Return (as of 9-30-2009)



Total Endowment & Foundations with over \$500M Universe*



NAME	Return	Standard Deviation	Sharpe Ratio
COMPOSITE	6.5 29	11.8 20	0.3
Policy	5.4 49	13.4 77	0.2
MARKETABLE	5.2 54	12.7 68	0.2
Markable Policy	5.0 57	15.4 96	0.1
S&P 500	1.0 100	17.9 96	-0.1
BC AGGREGATE	5.1 55	1.5 1	0.6
MSCI EAFE (NET)	9.1 36	22.7 96	0.1
CITIGROUP WORLD GOVT BOND	6.6 26	9.0 1	0.4
Median	5.4	12.0	0.2

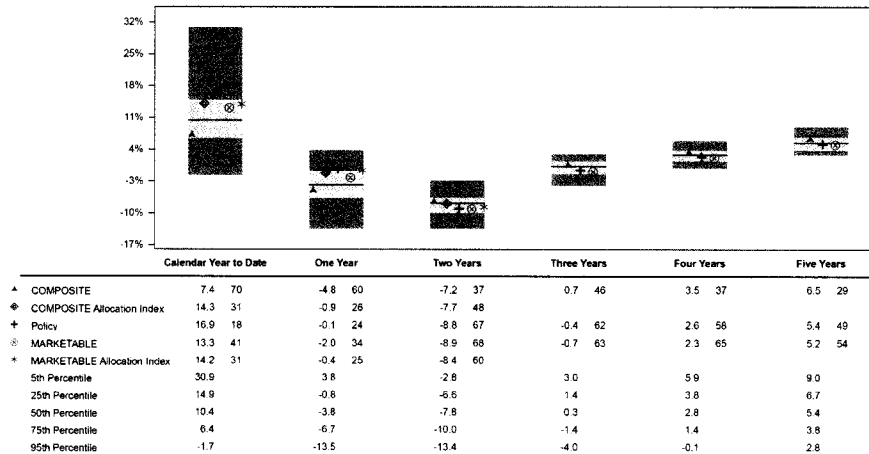
*As of 9-30-2009, the E&F universe with over \$500 million included 21clients with \$62 billion in assets



Trailing Performance (as of 9-30-2009)



Total Endowment & Foundations with over \$500M Universe*



	Calendar Year to Date	One Year	Two Years	Three Years	Four Years	Five Years
COMPOSITE	7.4 70	-4.8 60	-7.2 37	0.7 46	3.5 37	6.5 29
COMPOSITE Allocation Index	14.3 31	-0.9 26	-7.7 48			
Policy	16.9 18	-0.1 24	-8.8 67	-0.4 62	2.6 58	5.4 49
MARKETABLE	13.3 41	-2.0 34	-8.9 68	-0.7 63	2.3 65	5.2 54
MARKETABLE Allocation Index	14.2 31	-0.4 25	-8.4 60			
5th Percentile	30.9	3.8	-2.8	3.0	5.9	9.0
25th Percentile	14.9	-0.8	-6.6	1.4	3.8	6.7
50th Percentile	10.4	-3.8	-7.8	0.3	2.8	5.4
75th Percentile	6.4	-6.7	-10.0	-1.4	1.4	3.8
95th Percentile	-1.7	-13.5	-13.4	-4.0	-0.1	2.8

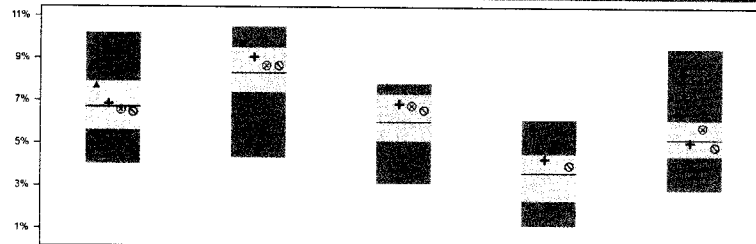
*As of 9-30-2009, the E&F universe with over \$500 million included 21clients with \$62 billion in assets



Trailing Performance (as of 9-30-2009)



Total Endowment & Foundations with over \$500M Universe*



	Six Years	Seven Years	Eight Years	Nine Years	Ten Years
▲ COMPOSITE	7.7 29	9.7 15	7.7 11	5.8 11	6.5 11
+ Policy	6.9 43	9.1 34	6.9 40	4.3 29	5.1 62
○ MARKETABLE	6.6 54	8.7 38	6.8 41	5.0 19	5.8 31
○ Marketable Policy	6.5 55	8.7 38	6.6 43	4.0 38	4.9 66
5th Percentile	10.2	10.5	7.8	6.1	9.5
25th Percentile	7.9	9.5	7.3	4.5	6.1
50th Percentile	6.7	8.3	6.0	3.6	5.2
75th Percentile	5.6	7.4	5.1	2.3	4.4
95th Percentile	4.0	4.3	3.1	1.1	2.8

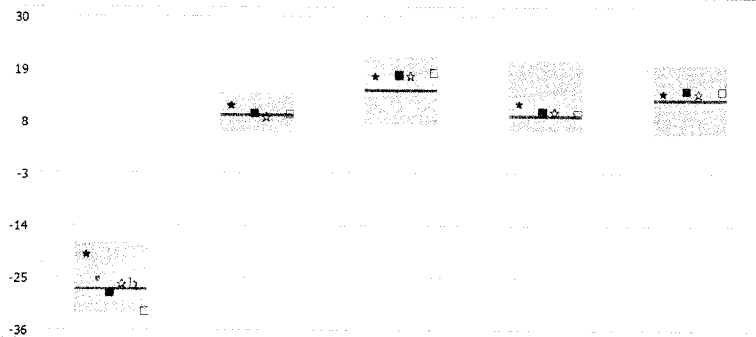
*As of 9-30-2009, the E&F universe with over \$500 million included 21clients with \$62 billion in assets



Calendar Year Performance



Total Endowment & Foundations with over \$500M Universe*



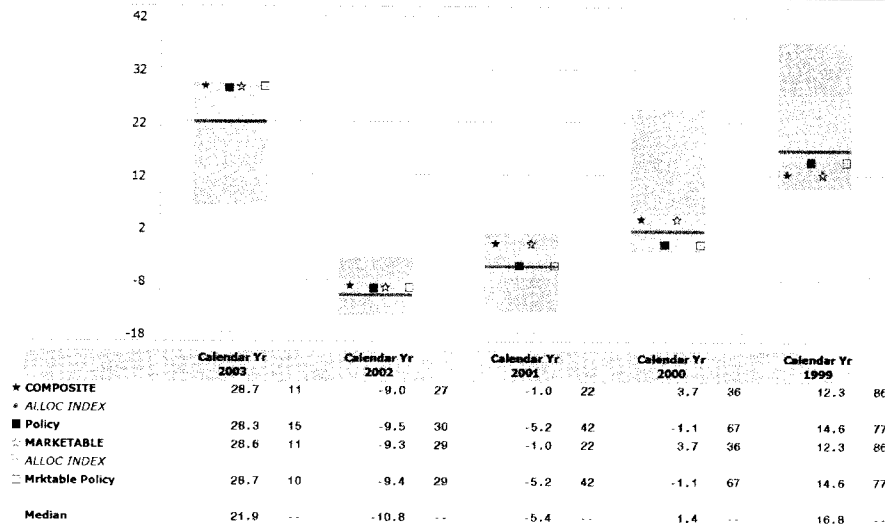
	Calendar Yr 2008	Calendar Yr 2007	Calendar Yr 2006	Calendar Yr 2005	Calendar Yr 2004
★ COMPOSITE	-20.2 12	11.2 17	17.4 27	11.6 27	13.9 36
★ ALLOC INDEX	-25.4 40				
■ Policy	-28.2 63	9.6 34	17.7 22	10.0 44	14.4 34
☆ MARKETABLE	-26.4 42	8.8 73	17.5 26	9.9 44	13.9 36
☆ ALLOC INDEX	-26.5 42				
□ Mrktable Policy	-32.1 88	9.4 36	18.1 17	9.6 45	14.3 34
Median	-27.5 --	9.2 --	14.4 --	9.0 --	12.4 --

*As of 9-30-2009, the E&F universe with over \$500 million included 21clients with \$62 billion in assets



Calendar Year Performance

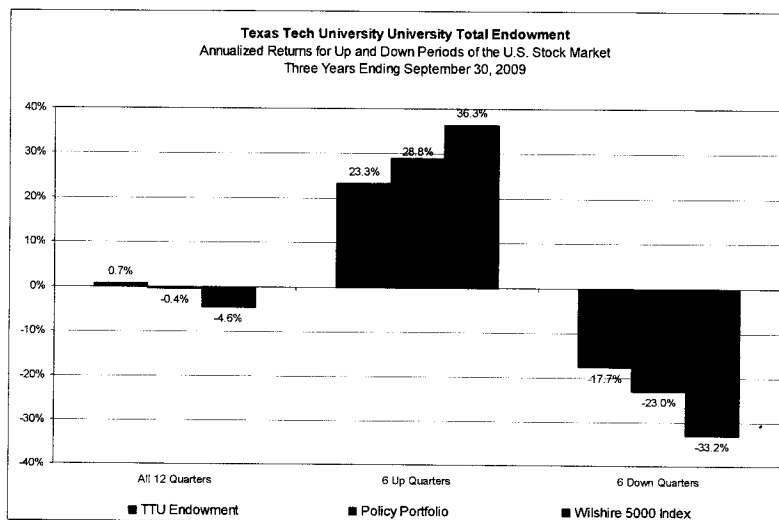
Total Endowment & Foundations with over \$500M Universe*



*As of 9-30-2009, the EAF universe with over \$500 million included 21 clients with \$62 billion in assets



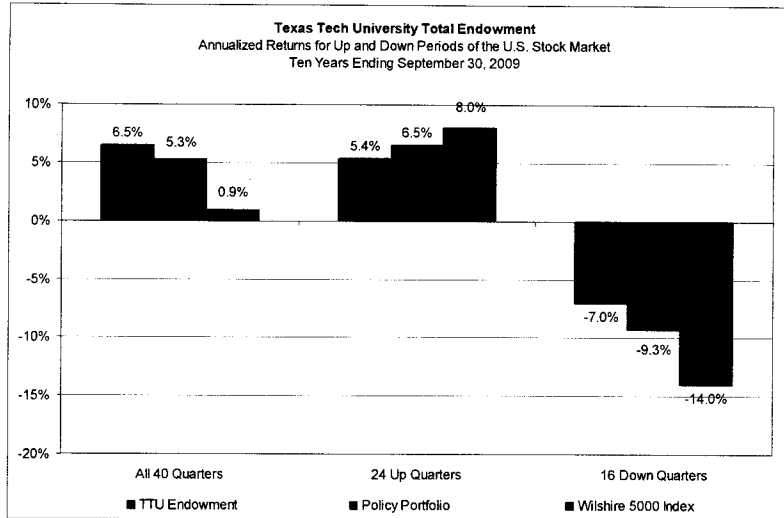
Annualized Returns



Source: Texas Tech University Office of Investments



Annualized Returns



Source: Texas Tech University Office of Investments



Preliminary November Performance



Target Weight	Weight in Fund		Annualized Returns								Inception Date	Ending Market Value
			Last Month	Year to Date	Last Year	Three Years	Five Years	Seven Years	Ten Years	Since Inception		
100.0%	100.0%	Composite (Bonds Composite Ret)	1.6%	6.8%	6.8%	-6.7%	6.8%	6.9%	6.2%	6.2%	Aug-06	\$895,026,177
		Marketable Securities (Gross)	2.1%	15.2%	15.3%	-2.0%	4.1%	7.8%	6.6%	7.7%	Aug-06	\$823,878,882
		Marketable Securities (Net)	2.1%	14.9%	15.0%	-2.3%	4.0%	7.7%	6.4%	7.6%		
20.0%	17.8%	Total Domestic Equity	6.6%	23.6%	28.3%	-7.3%	-8.1%	-4.9%	n/a	2.2%	Jul-01	\$155,896,937
		Wilshire 5000	6.6%	24.8%	27.1%	-6.7%	-7.1%	-5.2%	6.2%	4.7%		
3.3%		Stratton & Company	5.1%	19.3%	20.5%	n/a	n/a	n/a	n/a	15.9%	Oct-08	\$22,657,583
3.1%		ASB Inst US Equity Fund	5.7%	21.5%	21.6%	n/a	n/a	n/a	n/a	8.1%	Oct-08	\$21,482,788
2.8%		Jensen Investment Mgmt	6.7%	25.8%	23.8%	n/a	n/a	n/a	n/a	-6.0%	Nov-07	\$19,339,953
2.9%		SPDR S&P 500	6.2%	23.2%	24.4%	n/a	n/a	n/a	n/a	24.4%	Nov-08	\$19,951,471
		S&P 500	6.0%	24.1%	25.4%	-5.8%	9.7%	4.3%	-0.6%			
2.7%		Atlanta Sosnoff Capital	5.7%	29.5%	32.8%	n/a	n/a	n/a	n/a	-10.5%	Nov-07	\$18,415,868
		Russell 1000 Growth	6.1%	23.1%	35.9%	-2.8%	1.8%	4.4%	-2.3%	-9.6%		
1.7%		Times Square	4.8%	n/a	n/a	n/a	n/a	n/a	n/a	10.5%	Jul-09	\$11,569,465
		Russell 2500 Growth	3.7%	21.6%	38.2%	-5.6%	1.4%	7.0%	0.8%	6.6%		
1.5%		Westwood Smid Value	3.1%	n/a	n/a	n/a	n/a	n/a	n/a	1.3%	Sep-09	\$10,083,987
		Russell 2500 Value	4.3%	19.6%	26.5%	-8.6%	9.2%	7.6%	7.8%	-2.0%		
15.0%	13.2%	Total International Equity	1.4%	27.7%	38.9%	-4.8%	6.5%	12.5%	n/a	6.5%	Jul-01	\$91,881,367
		MSCI AC World ex USA (gross)	2.8%	39.2%	47.2%	-2.7%	8.7%	12.0%	3.8%	2.6%		
3.9%		Axiom Int'l Equity Fund II	5.2%	27.6%	30.7%	n/a	n/a	n/a	n/a	-13.1%	Jul-06	\$27,360,155
		MSCI AC World ex USA (net)	2.8%	38.5%	46.4%	-3.2%	6.3%	11.5%	3.4%	-9.8%		
4.7%		Silchester Int'l Value Equity	1.1%	23.1%	34.2%	n/a	n/a	n/a	n/a	2.2%	Jul-08	\$32,819,578
1.5%		iShares MSCI EAFE Index	3.9%	n/a	n/a	n/a	n/a	n/a	n/a	1.3%	Sep-09	\$10,154,649
		MSCI EAFE	2.0%	29.5%	37.7%	-5.5%	4.1%	9.5%	1.9%			
0.0%		Acadian Int'l Small Cap CTF	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Jan-04	\$1,931
		S&P/ICPA Small Cap CTF	0.7%	40.1%	50.9%	-6.3%	5.8%	13.6%	6.2%	0.0%		
2.1%		Westwood Emerging	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sep-09	\$14,467,204
1.0%		iShares MSCI Emerging	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Oct-09	\$8,847,880
		MSCI Emerging Mkts	4.3%	71.7%	85.1%	5.3%	15.7%	20.8%	10.8%			
35.6%	31.1%	Total Equity	4.1%	28.3%	36.8%	-4.8%	3.5%	8.4%	n/a	5.1%	Jul-01	\$219,386,794



Preliminary November Performance



Target	Weight	Fund	Last Month	Year to Date	Last Year	Three Years	Five Years	Seven Years	Ten Years	Since Inception	Inception Date	Ending Market Value
5.0%	5.1%	Fund Opportunity	3.4%	12.0%	15.1%	6.7%	8.7%	n/a	n/a	8.0%	Mar-04	\$24,894,875
3.5%	3.5%	GMO SAAR	2.4%	14.9%	15.2%	8.4%	9.1%	n/a	n/a	9.2%	Mar-04	\$24,894,875
0.7%	0.7%	MSCI AC World	4.1%	31.9%	30.7%	4.5%	3.1%	7.7%	6.5%	2.4%	n/a	n/a
1.8%	1.8%	Loomis	-0.6%	n/a	n/a	n/a	n/a	n/a	n/a	10.0%	Apr-09	\$10,880,268
10.0%	10.0%	50% STA Leveraged Loan Index	0.2%	47.3%	42.8%	1.6%	3.2%	4.5%	4.2%	23.3%	Jul-01	\$128,023,712
0.8%	0.8%	Banque Paribas	1.0%	7.8%	11.9%	6.6%	8.0%	9.3%	5.4%	6.7%	May-09	\$5,818,983
12.0%	12.0%	SSQ Liquidating Trust	0.0%	n/a	n/a	n/a	n/a	n/a	n/a	3.1%	May-09	\$83,153,023
4.4%	4.4%	Pimco TR	1.3%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Oct-09	\$30,524,932
1.5%	1.5%	Wellington EMD	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Nov-09	\$10,126,864
15.0%	15.0%	Total Hedge Fund	6.9%	16.9%	10.7%	3.4%	6.1%	6.9%	n/a	9.0%	May-02	\$126,380,881
1.3%	1.3%	OZ Asia Overseas Fund	3.1%	40.3%	34.1%	n/a	n/a	n/a	n/a	0.7%	Jan-08	\$9,273,952
2.1%	2.1%	Davidson Kemper Inst Pns	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4.1%	Dec-06	\$14,419,909
0.7%	0.7%	Shepherd Investments	0.8%	5.2%	0.7%	-3.5%	n/a	n/a	n/a	-0.8%	Feb-06	\$5,166,334
1.9%	1.9%	Silver Point Capital	3.0%	43.0%	35.0%	n/a	n/a	n/a	n/a	0.3%	Mar-08	\$10,548,658
2.5%	2.5%	King Street Capital	1.5%	18.5%	21.6%	n/a	n/a	n/a	n/a	-2.2%	Jan-08	\$14,382,788
1.7%	1.7%	Tactico Offshore Fund	0.8%	19.9%	16.9%	4.2%	7.3%	n/a	n/a	8.1%	May-03	\$17,634,407
2.2%	2.2%	Westford Offshore	2.3%	32.8%	36.3%	n/a	n/a	n/a	n/a	7.8%	Dec-06	\$16,537,426
1.7%	1.7%	New Castle Market Neutral	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Dec-02	\$11,996,002
1.4%	1.4%	Hunter Global	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sep-09	\$10,823,657
1.0%	1.0%	Blackwell Global	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Oct-09	\$7,008,008
6.1%	6.1%	20 Day T-Bill 14%	0.3%	3.8%	4.2%	6.6%	7.1%	8.5%	7.1%	n/a	Dec-06	\$423,493
1.5%	1.5%	Amel Fund	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Dec-02	\$10,173,100
18.0%	18.0%	Total Hedge Fund	6.9%	16.9%	10.7%	3.4%	6.1%	6.9%	n/a	9.0%	May-02	\$126,380,881
8.8%	8.8%	Blackwell Global	0.8%	19.9%	16.9%	4.2%	7.3%	n/a	n/a	8.1%	May-03	\$17,634,407
1.0%	1.0%	Blackwell Global	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Oct-09	\$7,008,008
18.0%	18.0%	Total Hedge Fund	6.9%	16.9%	10.7%	3.4%	6.1%	6.9%	n/a	9.0%	May-02	\$126,380,881



Private Investment Performance (as of 6-30-2009)



Partnership Name	Vintage Year	Commitment	Paid in Capital	Capital To Be Funded	Additional Fees	Cumulative Distributions	Valuation	Total Value	Net Benefit	Call Ratio	OP Ratio	TVPI Ratio	IRR
1. GS Venture Fund IV	2006	10,000,000	6,803,157	3,196,843	0	625,809	4,490,412	5,096,221	-1,506,336	86%	0.59	0.77	-18.56%
2. GS Venture Fund V	2006	10,000,000	2,250,000	7,750,000	0	0	1,958,909	1,958,909	-343,881	22%	0.80	0.89	-11.05%
3. Irving Place Capital Partners III L.P.	2006	12,000,000	5,610,127	6,389,873	0	0	4,316,403	4,316,403	-1,293,724	47%	0.50	0.77	-13.80%
4. M&B River Capital II	2006	5,000,000	2,850,000	2,150,000	0	431,334	2,460,266	2,460,266	-362,882	50%	0.87	1.16	5.80%
5. OCM European Principal Opportunity F	2006	5,000,000	4,850,000	150,000	0	64,439	6,253,828	6,318,967	1,668,067	93%	0.01	1.36	11.43%
6. OCM Opportunities Fund I/II	2002	5,000,000	5,000,000	0	0	8,780,373	26,125	8,806,498	3,806,238	100%	1.78	1.78	48.32%
7. OCM Opportunities Fund VI	2007	5,000,000	5,000,000	0	0	15,397	4,003,240	4,018,637	-981,363	100%	0.00	0.80	13.97%
8. OCM Opportunities Fund VII	2008	10,000,000	10,000,000	0	0	0	17,008,868	17,008,868	0	75%	0.00	1.00	18.78%
9. OCM Principal Fund V	2009	5,000,000	750,000	4,250,000	0	0	973,842	973,842	-723,842	15%	0.00	1.30	29.55%
10. OCM Principal Opportunities Fund II	2009	10,000,000	10,000,000	0	0	6,954,106	8,200,173	14,828,278	4,828,278	100%	0.98	1.48	34.38%
11. OCM Principal Opportunities Fund IV	2006	12,000,000	12,000,000	0	0	33,824	10,962,031	10,995,855	1,004,145	100%	0.00	0.92	-6.04%
12. Reliance Capital Partners I	2009	20,000,000	18,000,000	2,000,000	0	0	18,983,760	18,983,760	-892,760	72%	0.00	1.04	1.77%
13. Sterling Group Partners I	2003	5,655,616	4,396,116	1,259,500	0	8,336,205	5,590,659	12,926,863	1,642,747	75%	2.12	2.19	46.86%
14. Sterling Group Partners II	2009	5,000,000	3,834,247	1,165,753	0	2,407,530	3,843,797	5,250,387	1,416,590	84%	0.65	1.37	34.59%
15. Tritel II L.P.	2004	15,000,000	14,277,583	722,417	2,362	9,377,642	14,636,374	24,514,016	9,738,795	95%	0.66	1.68	19.59%
16. Tritel II L.P.	2007	10,000,000	10,488,921	4,500,079	26,307	394,189	10,588,098	10,832,387	244,289	79%	0.52	1.88	2.66%
16 Total Partnerships		165,856,816	120,317,151	45,539,665	26,365	37,930,826	109,013,821	146,944,447	36,900,331	73%	0.32	1.22	12.90%
1. Allport Road Estate Partners Parallel Fx	2006	10,000,000	8,446,781	5,543,228	0	0	1,403,806	1,403,806	-3,533,196	48%	0.80	0.37	-46.07%
2. CDK Realty	2004	11,377,000	11,377,000	0	0	1,400,800	12,905,011	14,404,811	3,027,811	100%	0.13	1.27	7.35%
3. Davidson Opportunity Partners V	2006	10,000,000	8,750,000	9,250,000	32,981	0	3,211,752	3,211,752	-497,821	98%	0.98	0.98	-31.91%
4. EDM Partners Value Added Fund	2006	10,000,000	8,318,879	1,681,120	0	1,093,362	5,962,476	7,056,041	1,292,629	83%	0.13	0.85	8.83%
5. EnCap Energy Capital Fund I/II	2002	10,000,000	10,000,000	0	0	20,905,194	12,236,278	26,936,825	11,800,132	100%	1.71	1.76	48.94%
6. EnCap Energy Capital Fund V-B	2004	20,000,000	19,546,164	453,836	0	16,681,055	10,767,273	27,448,128	7,901,855	98%	0.85	1.40	16.28%
7. EnCap Energy Capital Fund VI-B	2008	20,000,000	14,091,877	5,908,123	0	1,103,715	13,297,070	14,788,484	718,608	70%	0.28	1.05	4.77%
8. EnCap Energy Capital Fund VII-B	2007	15,000,000	4,467,640	10,532,360	0	113,140	3,455,530	3,568,770	-338,870	29%	0.03	0.81	-22.74%
9. EnCap Energy Infrastructure Fund	2009	10,000,000	9,123,000	1,007,000	0	0	2,815,888	2,815,888	-1,708,704	31%	0.68	0.68	-49.84%
10. Natural Gas Partners IX	2006	12,000,000	2,427,086	9,572,914	23,818	0	1,664,911	1,664,911	-786,103	20%	0.00	0.68	-33.40%
11. Natural Gas Partners IX	2007	10,000,000	7,392,103	2,607,897	0	339,300	8,269,847	8,269,847	-460,208	78%	0.30	0.87	-15.22%
11 Total Partnerships		148,377,000	91,278,185	57,096,815	35,837	46,506,722	60,935,873	107,436,395	16,122,373	82%	0.51	1.18	12.31%



Asset Allocation Update



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Asset Allocation

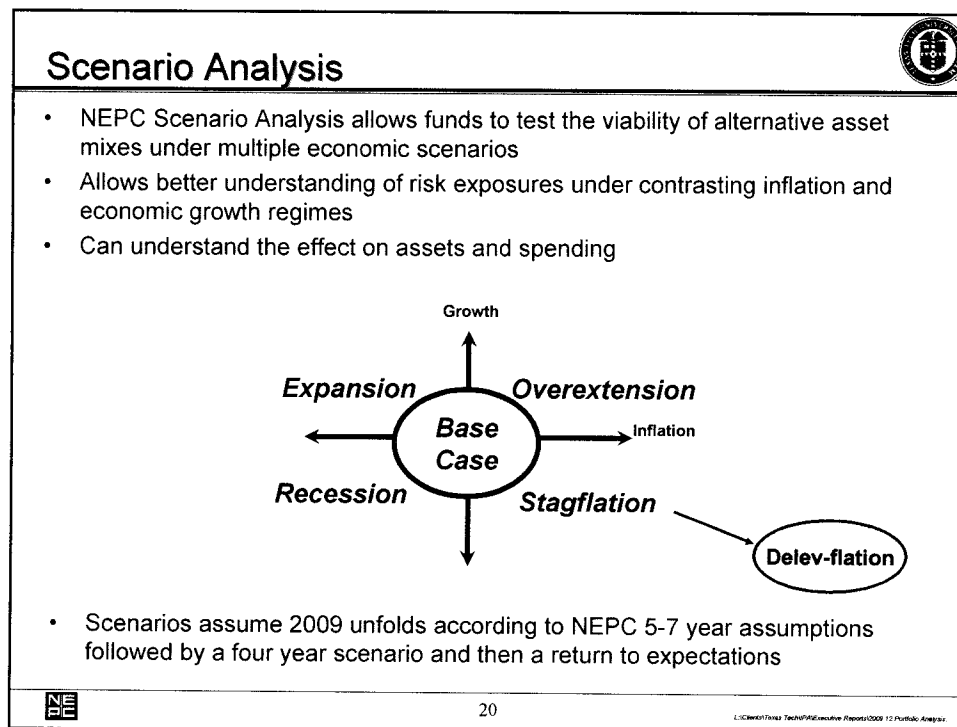
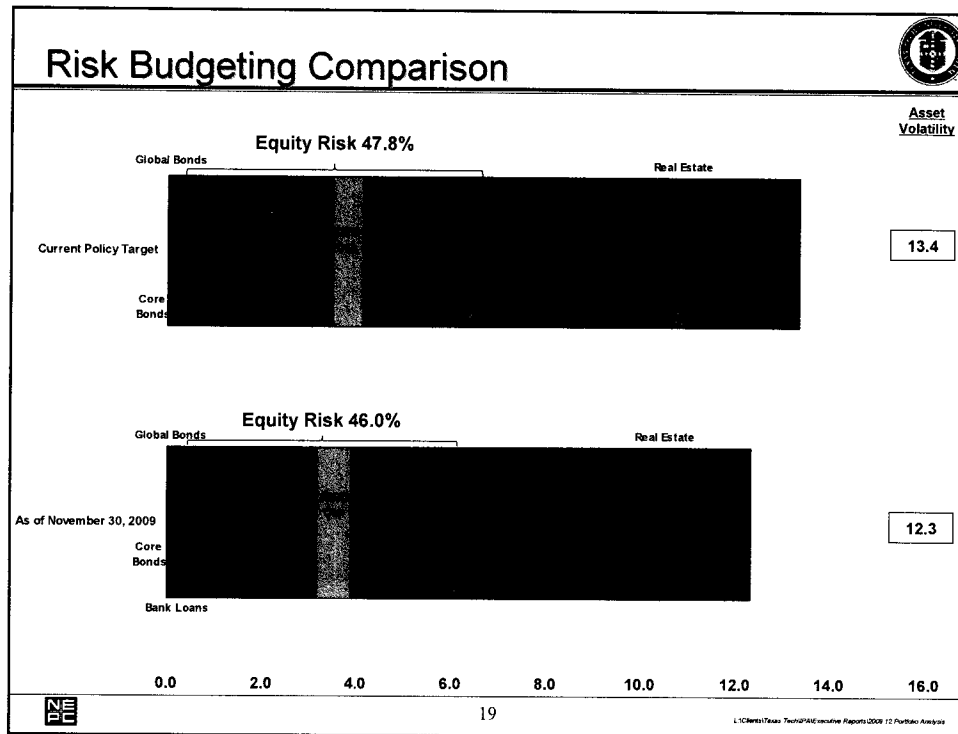


	Policy Target *	Allocation as of 11/30/2009	Active Weight
Cash	0%	12%	12%
Large Cap Equities	17%	15%	-2%
Small/Mid Cap Equities	3%	3%	0%
Int'l Equities	12%	10%	-2%
Emerging Int'l Equities	3%	3%	0%
Total Equity	35%	31%	-4%
Total Fixed Income	5%	7%	2%
Real Assets	15%	10%	-5%
Private Equity	15%	16%	1%
Hedge Funds	25%	20%	-6%
Total Alternatives	55%	46%	-10%
Global Opportunities	5%	5%	0%
Total Other	5%	5%	0%
Expected Return	9.9%	9.2%	
Expected Risk (Asset Volatility)	13.4%	12.3%	
Sharpe Ratio	0.51	0.50	
% Risk from Equities	47.8%	46.0%	



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Scenarios Considered

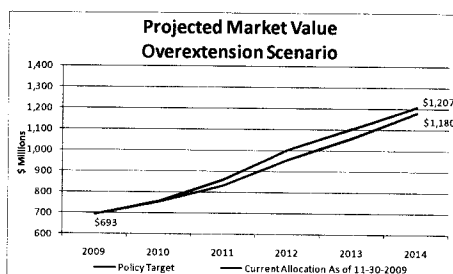
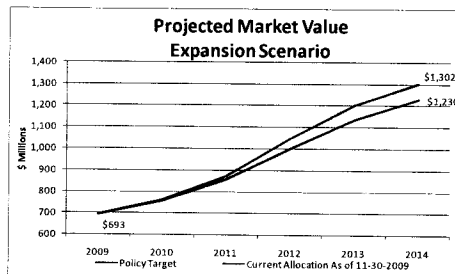
- Base Case
 - No Volatility
 - All asset classes perform according to 2009 NEPC 5-7 year assumptions
- Expansion – low inflation, high growth
 - Economy is growing at a strong, but seemingly sustainable level
 - Bond yields are stable, inflation is manageable, equities and other high volatility asset classes perform quite well in this environment
 - Historical Example – 2004-2006
- Overextension
 - Economy is growing at a rapid pace, inflation increases significantly – booming times but at the cost of future growth
 - Bond yields move higher as a result of inflation, high yield does well with confidence in economy
 - Equities, real estate, and commodities fuel rapid expansion
 - Historical Example – Vietnam War Era (1967-1971)
- Stagflation
 - Two problems – (1) the economy is not growing, (2) inflation has skyrocketed
 - Inflation is sticky – once it gets high, it stays high for several years
 - Fed has limited options to kick-start economy because easing only promotes further inflation
 - While equities are sagging and bonds are losing real value, real assets such as TIPS will perform well on a relative basis because they are linked to inflation
 - Historical Example – flat stock market and double digit inflation of the mid-1970s
- Recession
 - Economy stalls – there is a flight to quality as investors lose confidence
 - Equity markets fall
 - Bond yields fall
 - Interest-sensitive securities (bonds, especially long duration bonds) will perform well in this environment
 - Historical Example – early 1990s
- Delever-flation
 - A potential outcome from current financial crisis
 - Low/negative inflation in beginning years of forecast followed by rapid inflation due to massive government stimulus and policy incentive
 - Stocks move sideways as outcomes remain unresolved but move materially lower over forecast horizon
 - Nominal bonds lose value, inflation sensitive assets perform well



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Market Value in Upside Scenarios



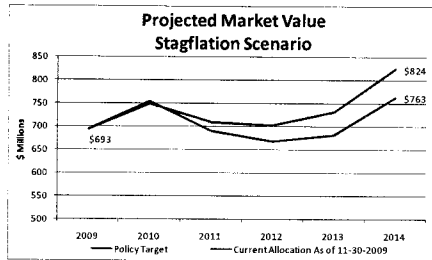
- Current overweight to cash, 12%, hinders portfolios ability to fully capture upside markets
 - Endowment is in the process of investing cash position
 - Recent additions to international and emerging equities should help in these environs



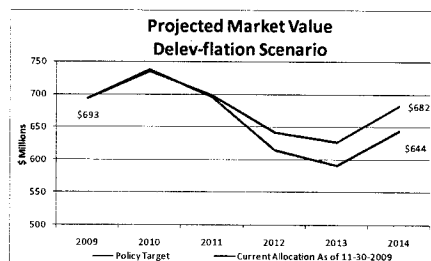
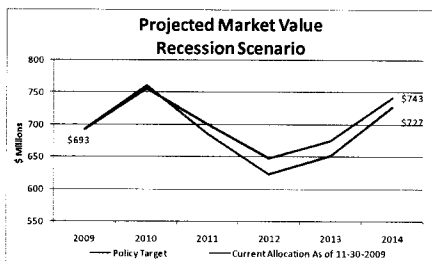
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Market Value in Downside Scenarios



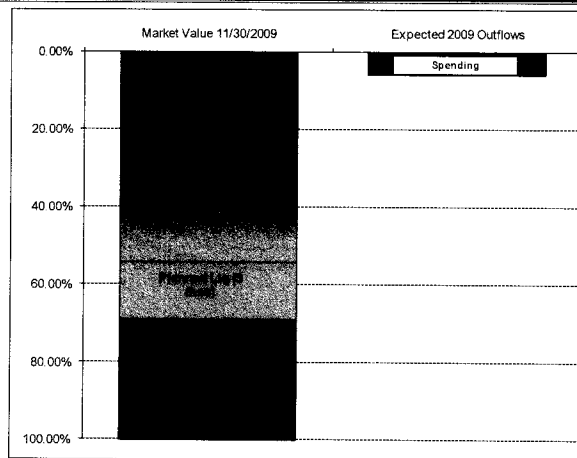
- Recent allocations to traditional fixed income help in downside scenarios
 - Strategic allocation to core fixed income and EMD provide downside protection
 - Current allocation to cash also helps in these scenarios, however, will have lower impact as size of allocation is reduced
 - Although portfolio currently holds private energy funds as well as a hard assets funds, a tactical allocation to real assets and other inflation related investments should be considered



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Current Liquidity Profile of Portfolio



- Expenses estimated to be more than offset by contributions, however, portfolio liquidity is sufficient to cover additional outflows
 - Spending assumes estimated \$40,000,000 annual outflow



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Texas Tech University



Review of the Campus Master Plan and a discussion of possible locations for a New Residence Hall

Agenda



- Purpose of a Master Plan
- Factors Influencing Master Plans
- Tech's Master Planning Principles
- Tech's Master Planning Assumptions
- Approved Campus Master Plan
- Begin Master Plan Update
- Master Plan Criteria
- Current Master Planning Issues

Purpose of a Master Plan



- Support the Academic Strategic Plan
- Guide Long-Term Development
- Provide an Organizational Framework for Growth and Change
- Define the Overall Character and Organization of the Campus
- Support Decision Making

Why Master Plan at All?



- Grow from 28,000 to 40,000 Students by 2020
 - 1,000 Students Per Year
- Grow from 957 to 1,370 Faculty by 2020
 - 34 Faculty Per Year
 - \$8.5M Per Year Start-up Cost (\$250K/Faculty)
- Grow from 2.8M E&G NASF to ~4.2M E&G NASF by 2020
 - Equates to ~7.0M E&G GSF
 - Add ~240,000 GSF/Year = 2 RCoBA Buildings/Year
 - Spend ~\$86.0M/Year for 10 Years (Construction)
 - E&G Space Only
 - Does Not Include Auxiliaries, Support Space, or Infrastructure Expansion

Influencing Factors



- Enrollment Growth
- Program Changes
- Research Growth
- Faculty Growth/Changes
- Regulatory Requirements
- Campus Land Uses
- Community Development/Re-development
- Other External Factors

Enrollment Growth History



- Enrollment
 - 2007 28,480 Head Count
 - 2008 30,049 Head Count
 - Previous 2013 Target - 30,000 Head Count
- 2020 Enrollment Targets:
 - TTU ~ 40,000
 - Undergraduates from 23,100 to 32,000
 - Graduates from 5,300 to 8,000 (20% of Enrollment)
 - HSC ~ 4,000
 - ASU ~ 10,000

Master Planning Principles



- Comprehensive Approach
- Campus Open Space Structure (*Green Space*)
- Pedestrian Circulation
- Building Opportunities
 - Building Infill Strategy Ties Bldgs into Exg Campus Fabric
 - Concentrates Academic Growth within Ten-Minute Walk
- Vehicular Circulation and Transit
- Bicycle Circulation
- Parking
- Development of Northwest Campus

Infrastructure Master Planning Principles



- The Master Plan Contains Infrastructure Planning Principles for All Utility Systems
- Issues
 - Capacity
 - Utility Tunnel System Expansion

TTU Research Assumptions



- Increase Annual Research
 - From \$60 M to \$100+ M
- Requires Increased Graduate Enrollment
- Target Areas
 - Engineering
 - Science
 - Agriculture

Faculty Growth/Change Assumptions



- Faculty Growth Proportionate to Student Growth
 - Fall '07 - 957 FTE
 - Projected 1,027 FTE for 30,000 Students
 - Fall '09 - 1,185 FTE for 25,909 FTE Students
 - Ratio 1 Faculty Member for Every 22 Students
 - Projected 1,370 Full-Time for 40,000 Students

Space Planning Assumptions



- Currently 2,960 Net Assignable Square Feet (NASF) per Faculty at TTU
- 16 Major Universities Have an Average of 3,100 NASF

E&G Space Needs (Excludes Housing and Athletics)

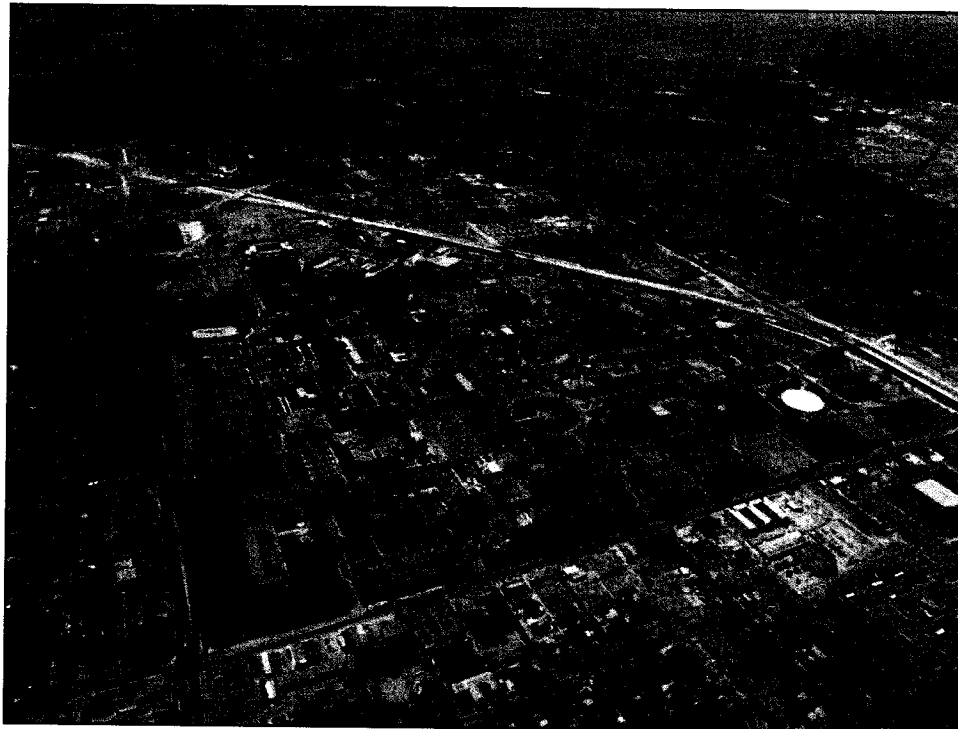


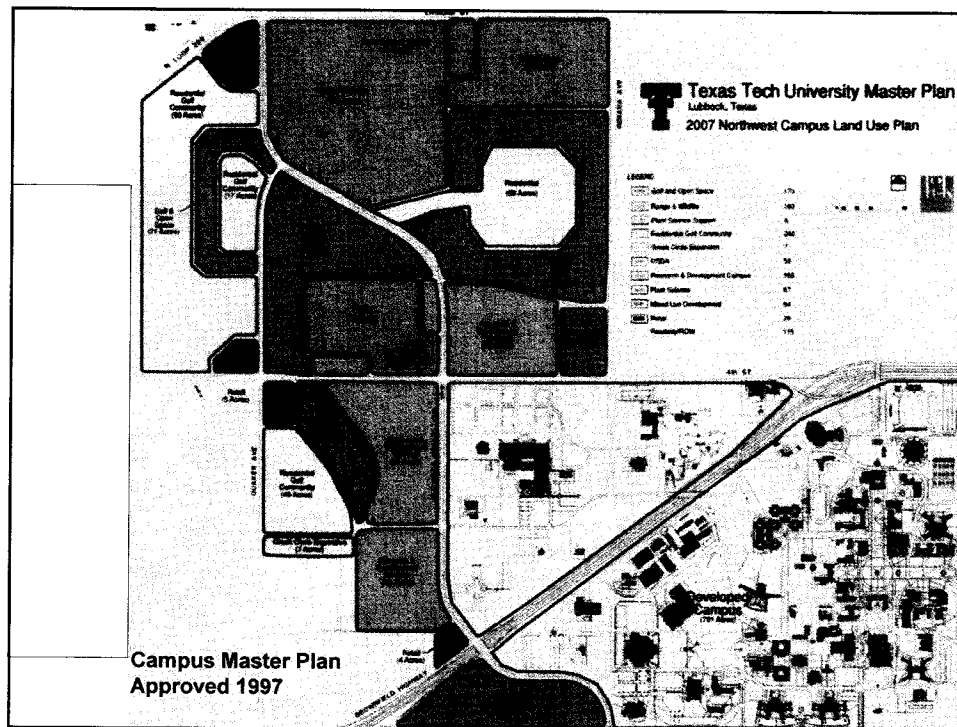
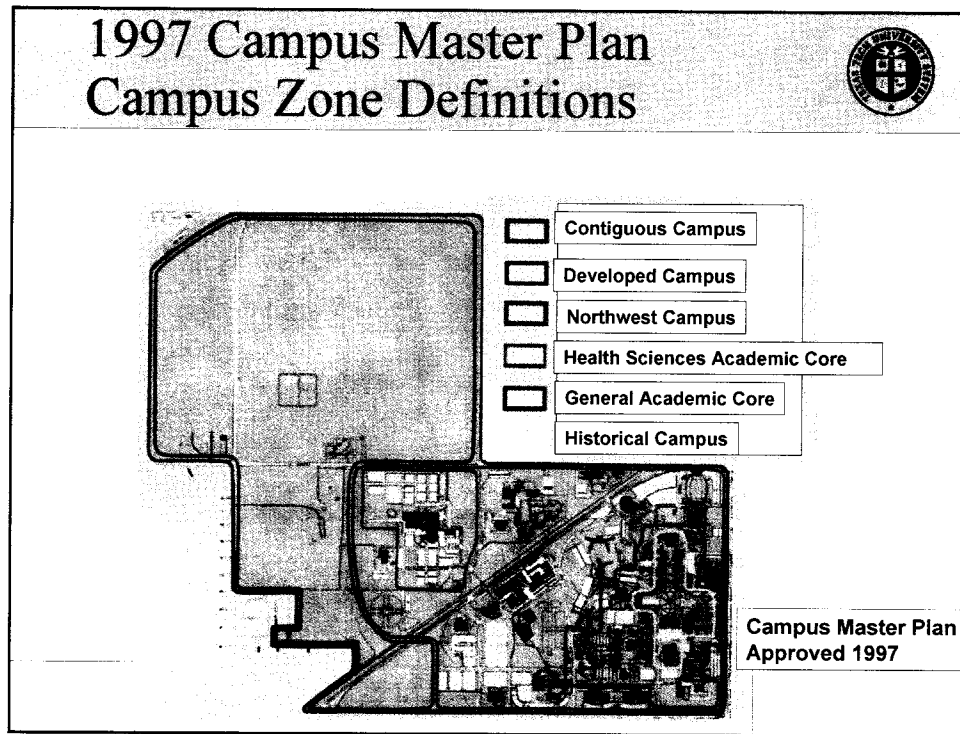
- Currently 2.8 Million NASF (4.6M GSF)
- Projection of 4.2 Million NASF (7.0M GSF)
- Growth of 1,400,000 NASF (2,200,000 GSF)
- Represents a 50% Increase in Academic Space for TTU
- Represents \$86.0M per Year in Current Year Funds Per Year for New Construction
- Increases Facilities Operating Budget by \$1.5M Per Year

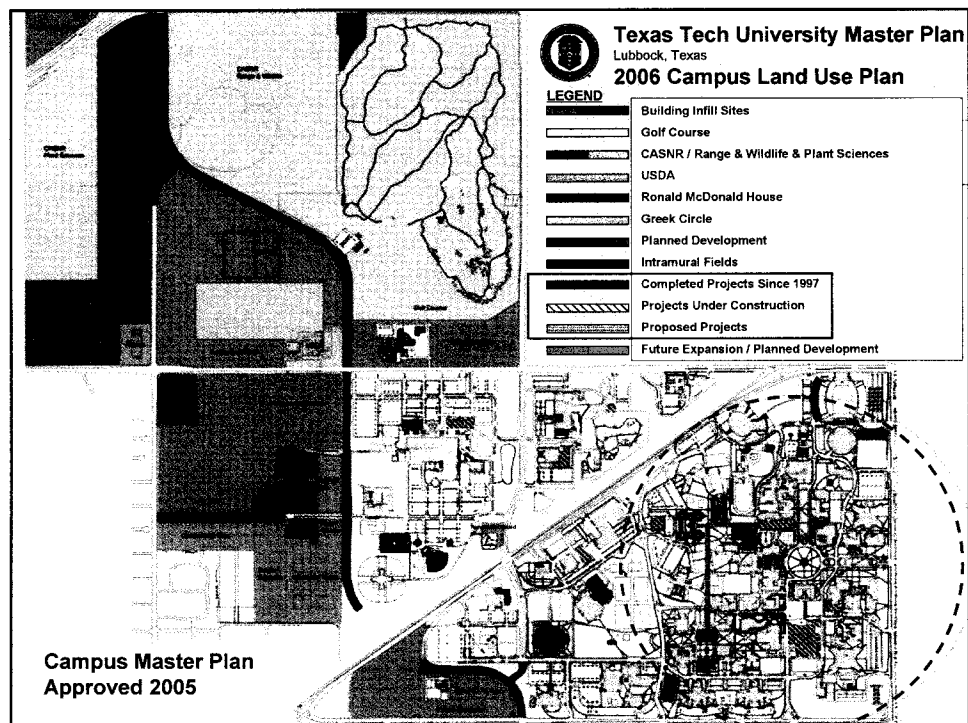
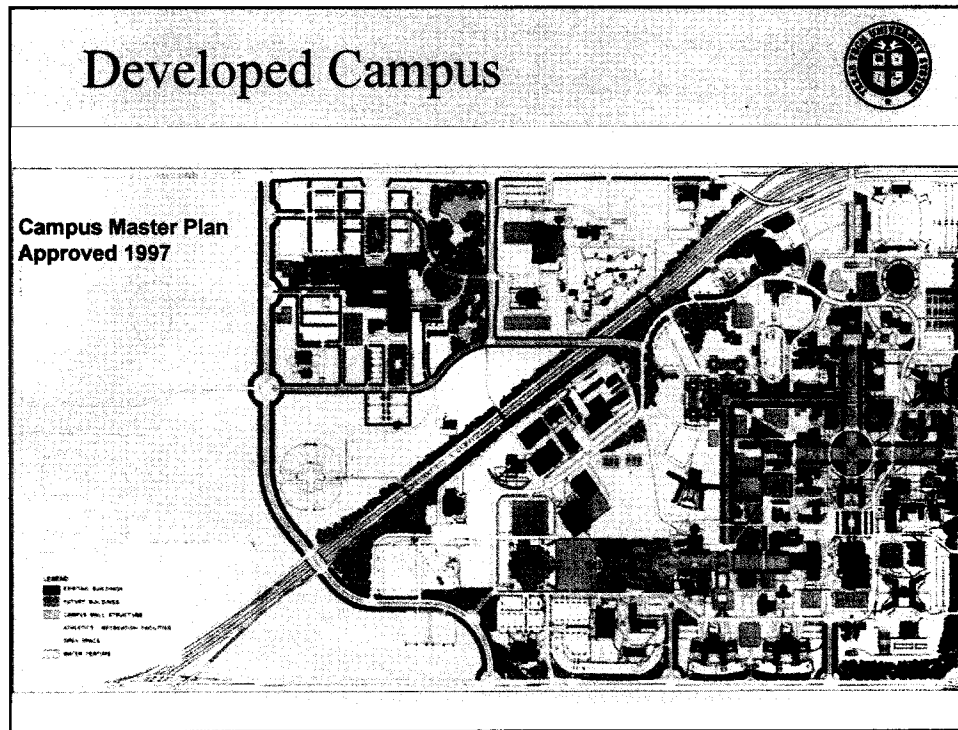
Texas Tech's Approved Current Master Plans

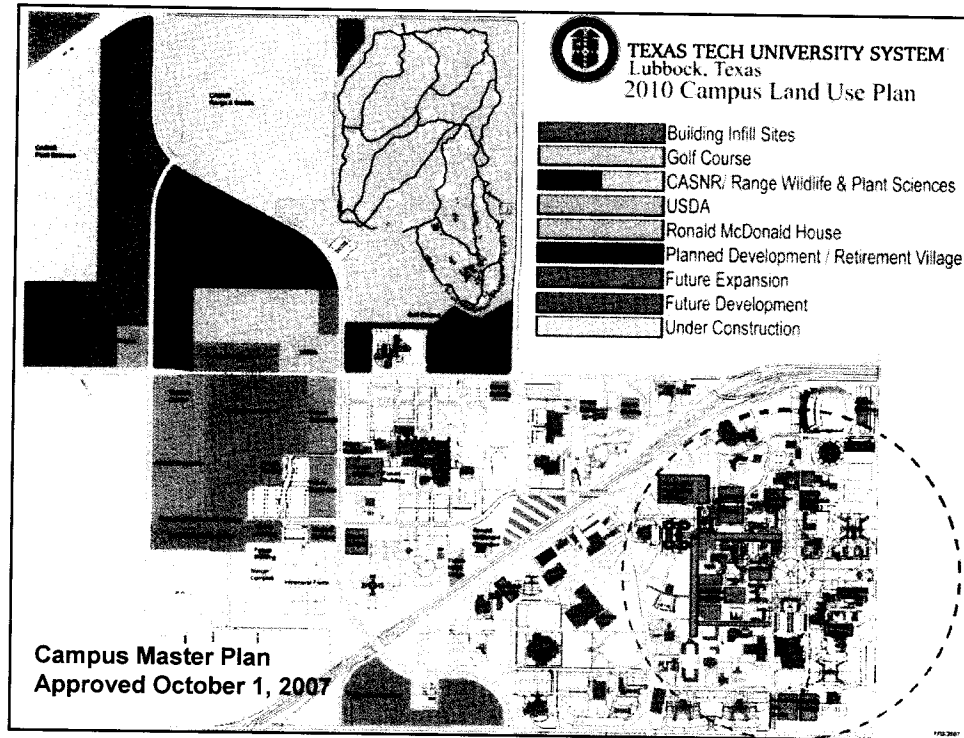


- 1997 Approved Campus Master Plan
 - Campus Zone Definitions
 - Land Use Plan
 - Developed Campus
- 2005 Approved Update to Campus Master Plan
- 2007 Approved Update to Campus Master Plan









Steps to Begin Master Plan Update



- Step 1 – Create Master Plan Structure
 - Step 1A – Form Master Plan Committee(s)
 - Step 1B– Outline Master Plan Criteria
 - Step 1C – Identify Funding Sources
- Step 2 – Post Request for Qualifications

Master Plan Criteria



- Step 1 – Agree on Planning Targets
- Step 2 – Agree on Enrollment Growth
- Step 3 – Inventory (Size, Condition, and Location)
- Step 4 – Analysis of Each Academic Program
- Step 5 – Translate into Space Needs
(Building Blocks and Open Space)
- Step 6 – Develop Alternatives
- Step 7 – Test Alternatives Against Needs
- Step 8 – Select Best Alternative(s)
- Step 9 – Document and Present

Master Planning Issues

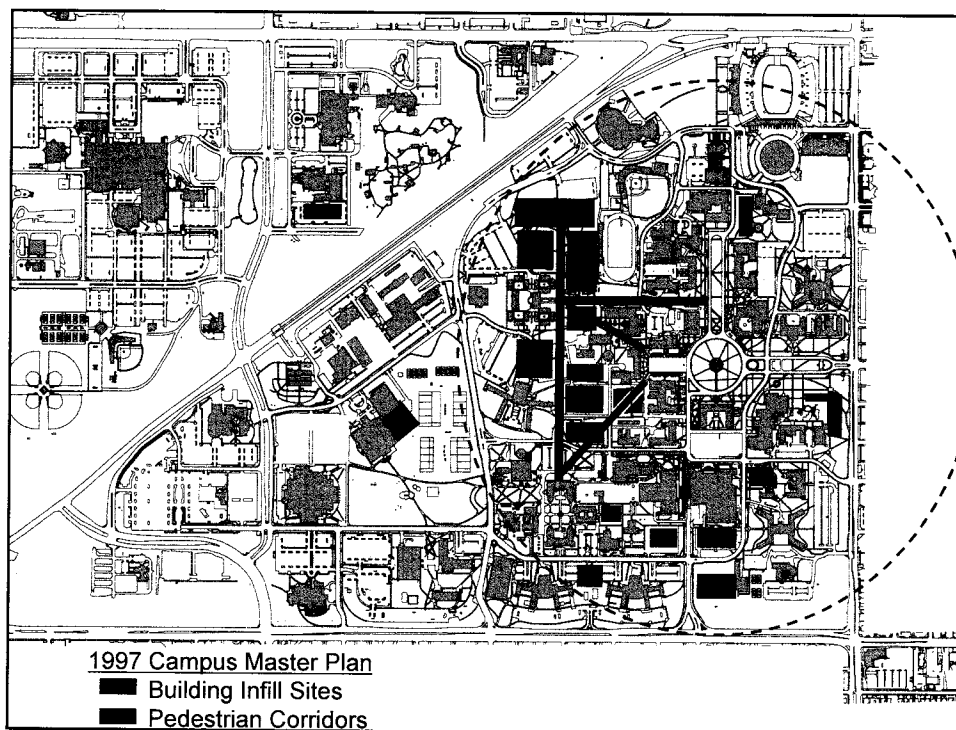


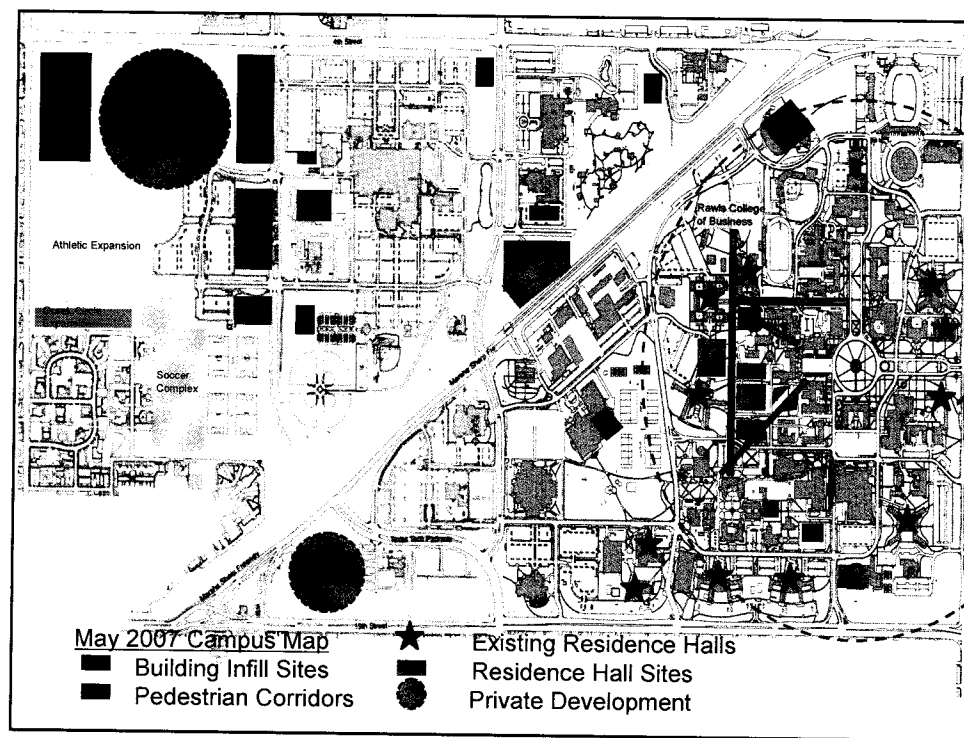
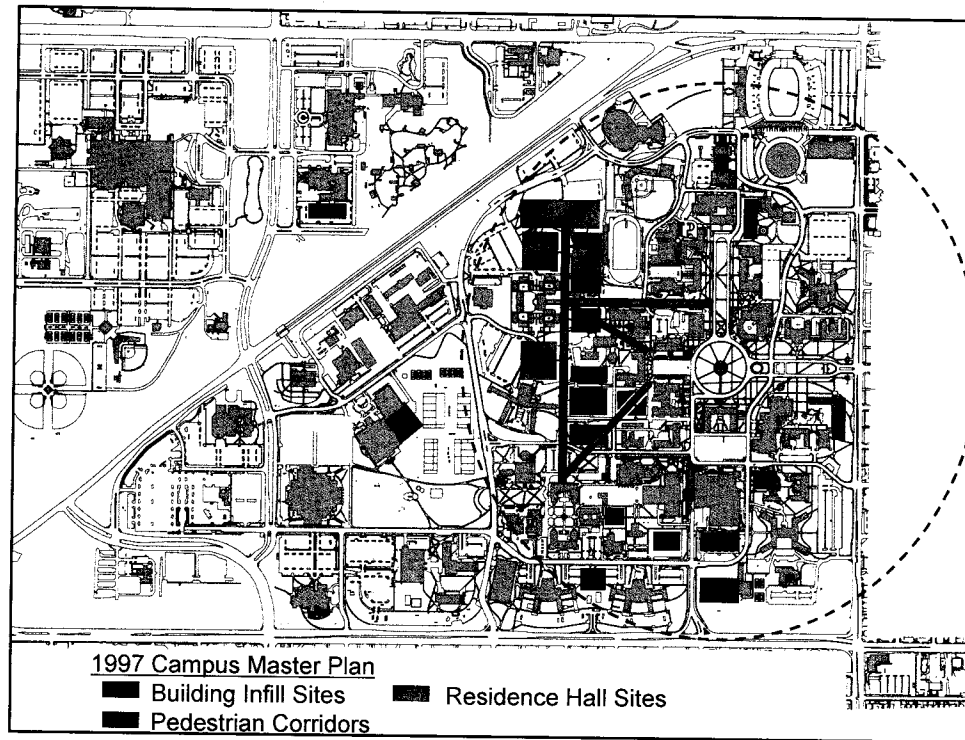
- Future Locations for:
 - Academic Facilities
 - Athletic Facilities
 - Parking (Structured and/or Surface)
 - Residence Halls & Food Service
 - Recreational Facilities
- Master Plan to Identify Building Opportunities

Master Planning Issues (Cont.)



- Aging Education & General Use (E&G) Space;
i.e., classrooms, academic units, physical plant
- Swing Space for Renovation Projects
- Future Use of the Auditorium and Coliseum Site
- Private Development on Tech Land
- Infrastructure Improvements
 - Capacity
 - Utility Tunnel System Expansion
 - Possible CHACP III

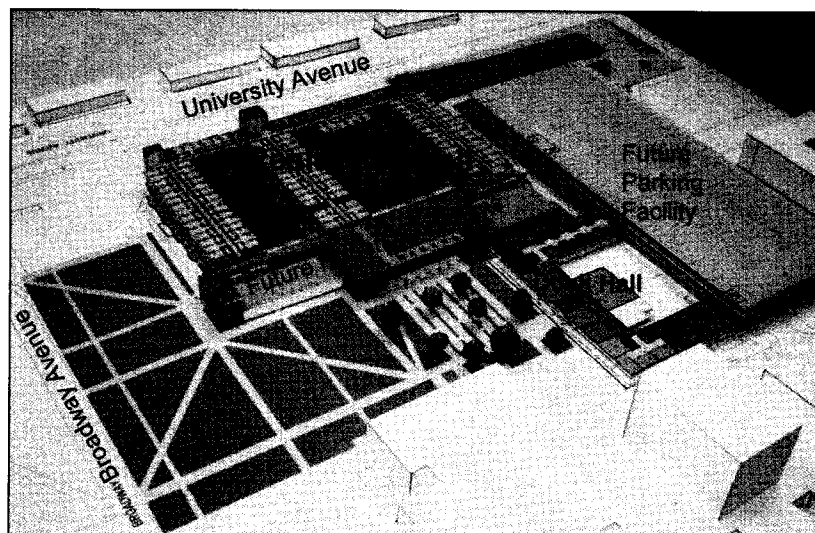


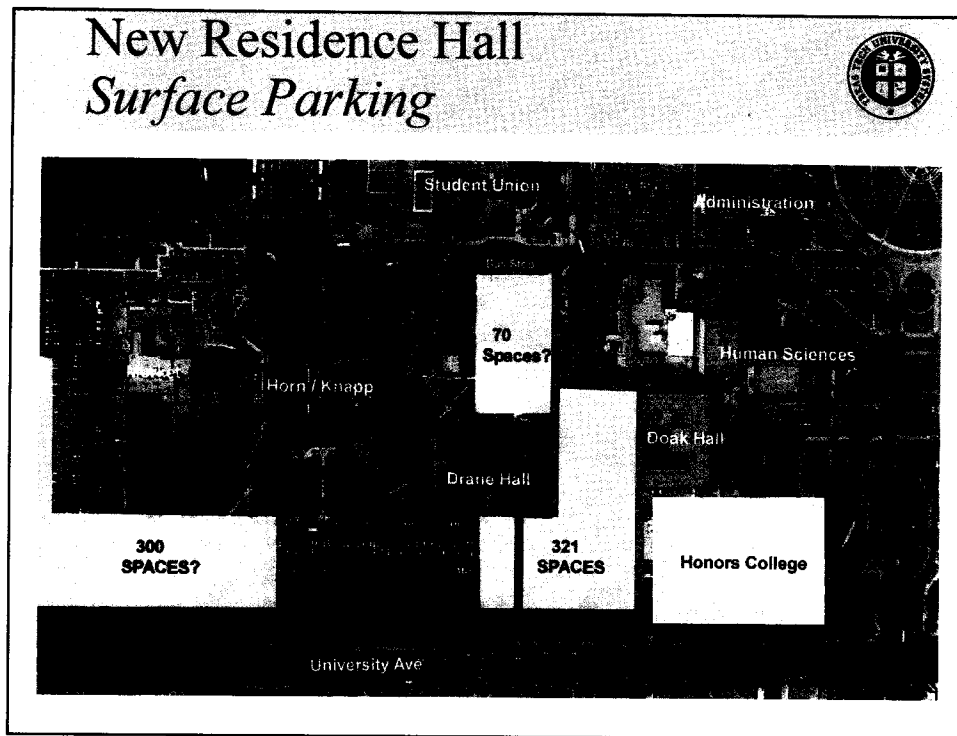


New Residence Hall -- Analysis of Potential Sites

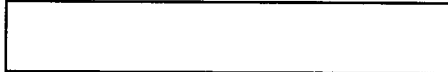
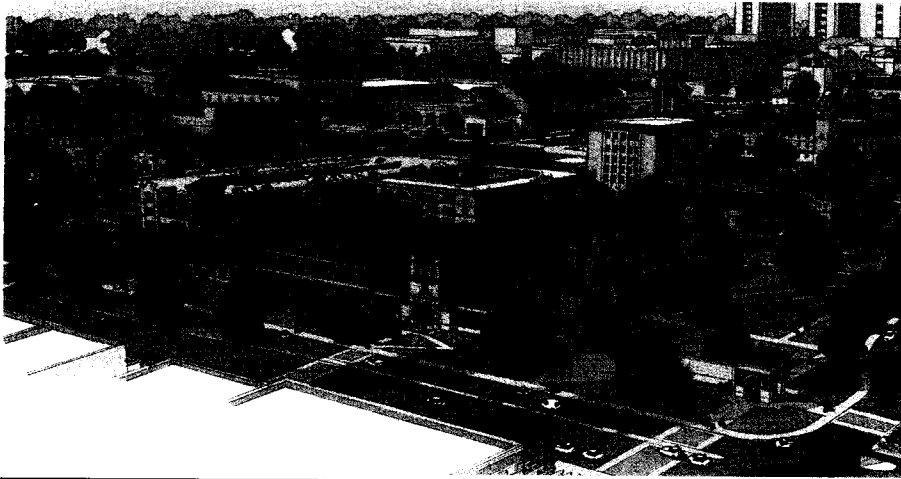
Factors	Site 1 Broadway & University	Site 2 18th & Boston	Site 3 Between CarpenterWells and Stangel Murdough	Site 4-5 15th & Detroit	Site 6 Intersection of New Pedestrian Malls	Site 7 South of 9th Street	Site 8 19th & Marsha Sharp Fwy	Site 9 SW Corner of 4th & TT Parkway
Prominent Interior Location	Yes	Yes	Yes	Yes	Yes	Yes	No	No
Prominent Exterior Location	Yes	Yes	No	No	No	Yes	Yes	Yes
Inside 10 Minute Circle	Yes	Yes	Yes	Yes	Yes	No	No	No
Future Expansion Possible	No	No	No	No	No	No	Yes	Yes
Located on a Bus Route	Yes	Yes	Yes	Yes	No	Yes	No	Yes
Access to Campus Utilities	Complicated	Complicated	Yes	Yes	Yes	No	No	No
Access to City Utilities	Limited	Limited	Limited	No	No	Yes	Limited	Yes
Site Access	Good	Good	Good	Fair	Fair	Good	Good	Good
Road Network	Fair	Requires Revision	Good	Fair	Fair	Good	Good	Good
Available Surface Parking for 600 paces	No	No	No	No	No	Yes	Yes	Yes
Parking Strucutre	Yes	Yes	Yes	Yes	Yes	No	Maybe	No
Demolition Required	Weeks Hall / Doak Conf Center	Womens Gym	Parking Lot	Old Animal Sciences / Fish & Wildlife	None	None	None	None
Site Compliant with Campus Master Plan	Yes	No	Yes	No	No	Yes	Yes	Yes
Cost	\$\$\$\$	\$\$\$\$	\$\$\$\$	\$\$\$\$	\$\$\$\$	\$\$\$	\$\$\$	\$
Private Development	No	No	No	No	No	No	Yes	Yes
Issues/Comments	• Human Sciences Playground & Cottage • Housing & Dining being Relocated • Academic Site	• Utilities, parking limited	• Defines future pedestrian mall	• Defines future Pedestrian mall • Better Academic Site	• Defines future pedestrian mall • Better Academic Site • Honors College	• Numerous Utilities along the western edge of site • Easy access from off- campus	• Remote • Easy access from off- campus • Pedestrian traffic must cross TT Parkway	• Remote • Easy access from off- campus • Pedestrian traffic must cross TT Parkway

Model of Proposed Site





New Residence Hall



Perkins, Smith & Company, Inc. **PSC** **GC**
Engineers • Architects • Planners **&A**

Angelo State University



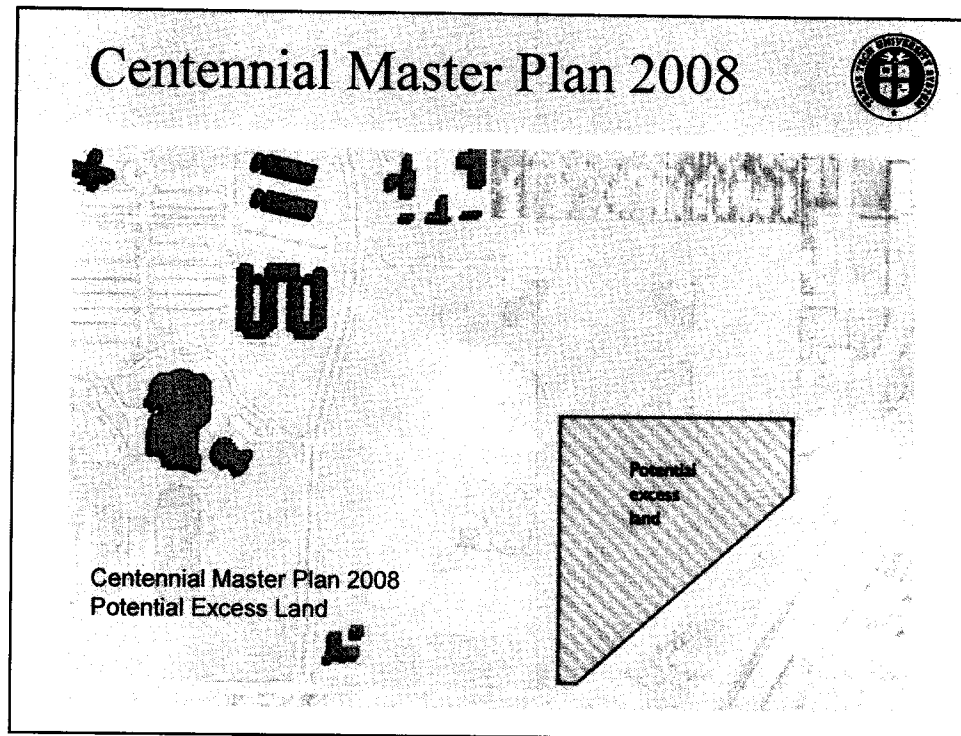
Authorize negotiations of a private
development of Angelo State
University land

Private Development



Why ASU is Considering a Mixed-Use Development ...

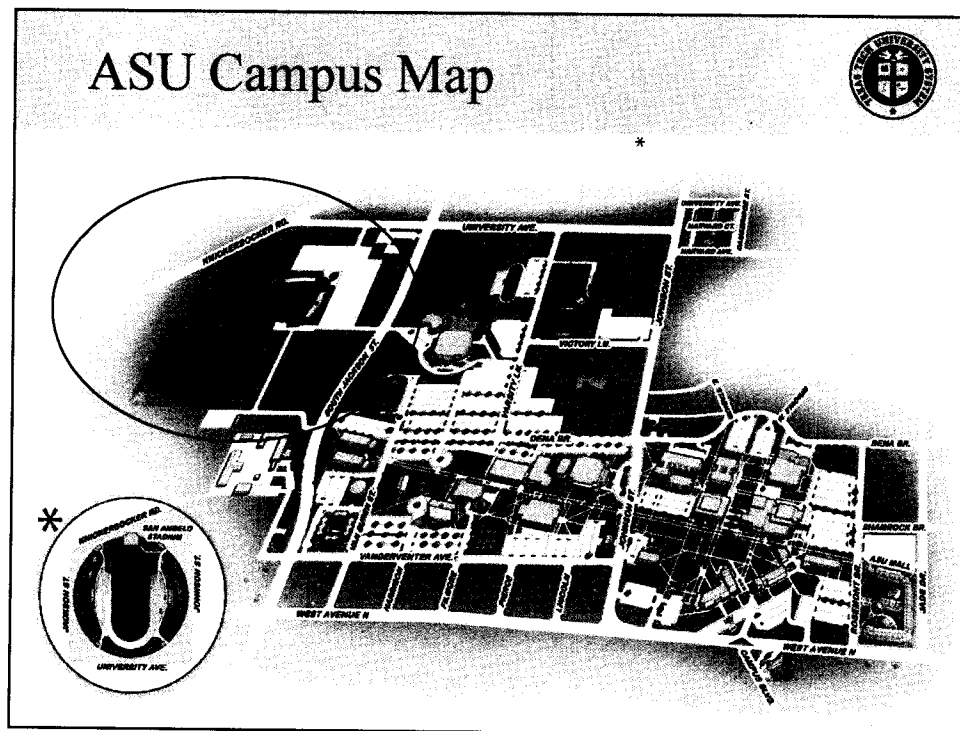
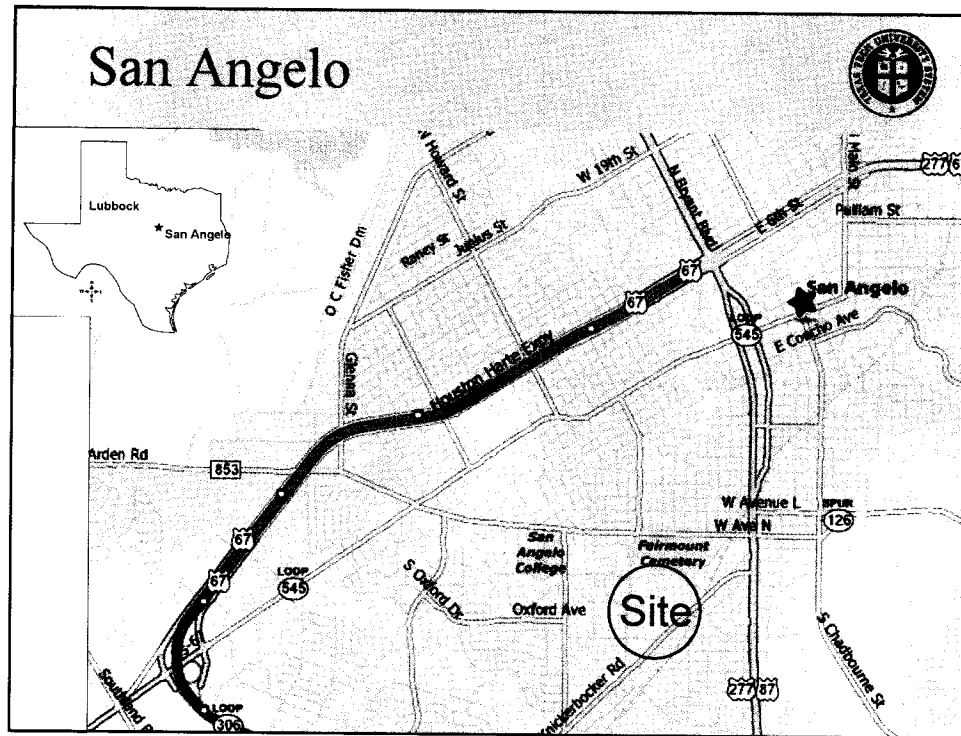
- Master Plan identified property for potential development
- Support ASU's enrollment growth goals
- Additional housing required to meet student demands; i.e., graduate, married, and over 21-year-old
- Opportunity to create a "Southern Gateway" into the campus
- Generate additional source of revenue
- Develop partnerships with the City of San Angelo, Goodfellow AFB, and others



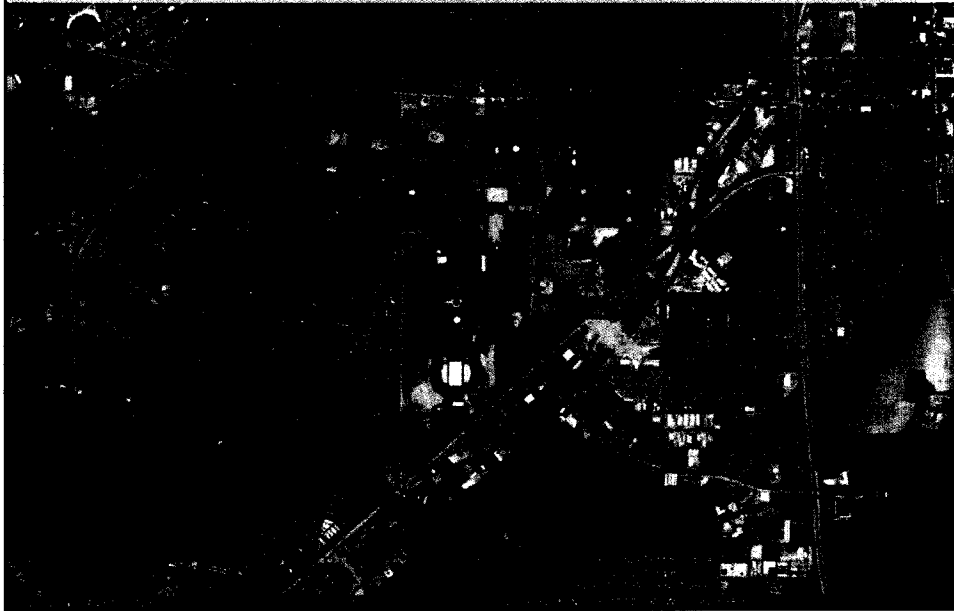
Private Development

Why This Site Is Ideal for a Mixed-Use Development...

- Located along a major thoroughfare ~ 20,500 cars
- Excellent visibility for tenants and strong ingress/egress points
- Phase 1 site can support 87,200 SF of retail space
- Great location for future office space
- Ideal location for student and multi-family housing units
- Adjacent developments help attract new tenants and strengthen activity in the area
- Aligns with Centennial Master Plan



San Angelo – Aerial Map



Private Development



Historical Context...

- Angelo State University property held in reserve
- Approximately a 40 acre site fronted along Knickerbocker Road
 - Phase 1 – 15 acres
 - Phase 2 – 25 acres
- As density around the site has increased; So has the value of the property
- Appraised Values (undeveloped)
 - Phase 1 - \$2,230,000 (appraised)
 - Phase 2 - \$3,020,000 (estimated)

Pro forma Assumptions



- Total 40-acre development; divided into 2 phases
 - *Phase 1 - original 15 acres Midway was selected to develop, and*
 - *Phase 2 - adjacent 25 acres with current ball park*
 - *Phase 2 will begin after Phase 1 is complete and stabilized*
- Current land value estimated at \$5,250,000, or \$3.01 PSF; value to be verified by an independent appraiser
- Phase 1 (15+ acres) land value will increase to \$4.50 PSF as a result of Midway's land development planning. Midway will pay rent on a \$4.50 value. This value to be verified by an independent appraiser, or another process as negotiated between ASU and Midway.
- Midway will begin paying the estimated \$4.50 PSF (\$176,400) land value to ASU upon completion of the project construction (YR 1). The ground rental rate will increase 10% every 5 years.

Pro forma Assumptions (Cont.)



- Upon completion of Phase 2 (estimated at yr 3), Midway will pay an estimated \$5.00 PSF (\$326,700) land value to ASU. The ground rental rate will increase 10% every 5 years.
- The NPV of the ground rental payments to ASU over a 20 year period are \$5,433,500, which is more than the original \$5,250,000 land value.
- Midway will then lease the improvements to various tenants at the pro forma lease rates. These rates are purely estimates and are not based on a true market study.
- In addition to ground rent, ASU will receive 20% of the project net profits above a 10% return on costs.
- Total rent to ASU includes base ground rent and participation rent.
- The NPV of the base ground rent and the participation rent over 20 years is \$5,714,300.

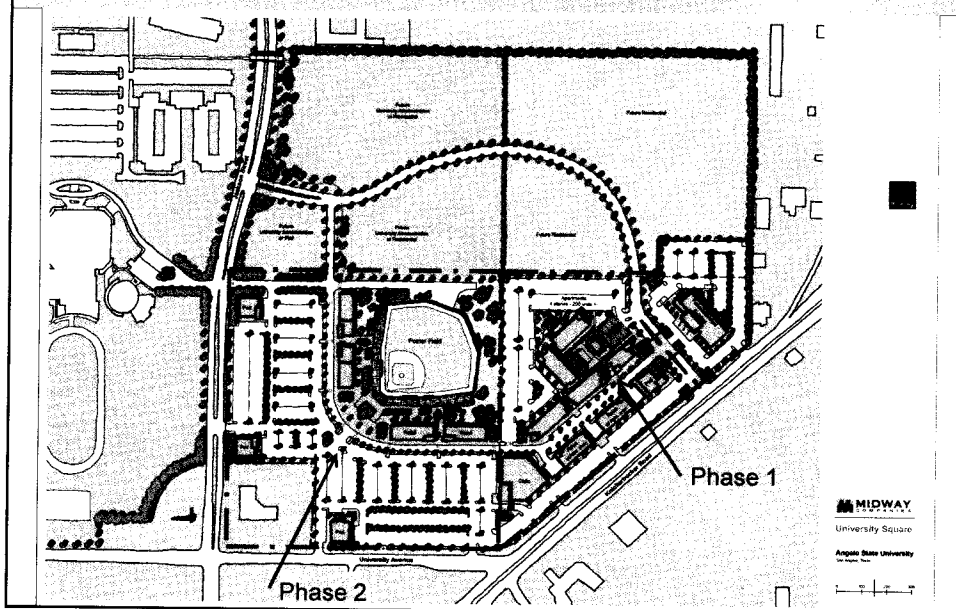
Private Development



Guiding Principles...

- Developer to substantiate market data
- ASU's financial investment is the land
- Create new Southern Gateway into the campus
- Revenue benefits the University's students, faculty, and staff
- Assure project complements and is synergistic with the demographics of the university community
- Entertain proposals on business relationships with the City of San Angelo involving a new municipal court center and/or new city police headquarters
- Entertain proposal for housing of military personnel stationed at Goodfellow AFB ~ 90 base housing units/year

Proposed Development



Recommendation



- Authorize negotiations of private development terms, including but not limited to a ground lease and profit sharing agreement, pertaining to approximately 17 acres of land located on the southern edge of the Angelo State University campus and present any and all negotiated agreements to the board for final approval

Texas Tech University



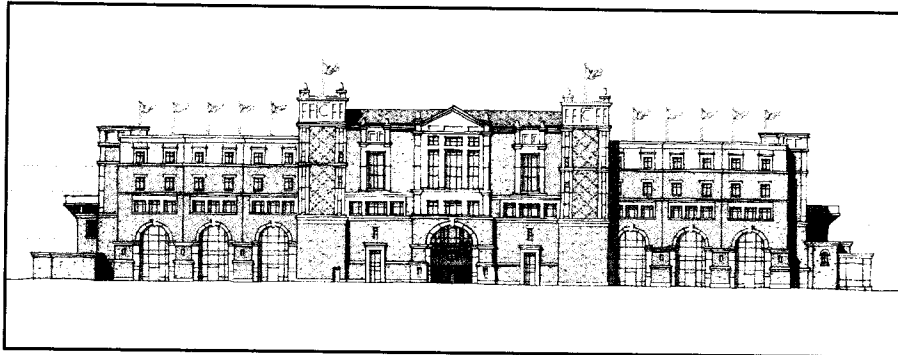
Approve use of the Revenue Finance System for an budget increase to the Jones AT&T Stadium East Side Expansion

Scope of Work

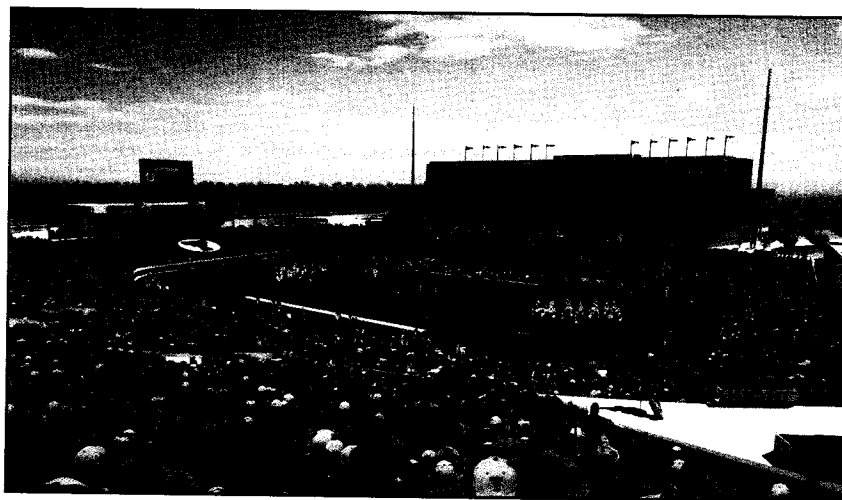


- Reconfigure two (2) double suites into four (4) single suites
- Loading Dock
- HVAC for Ground Level & Mezzanine
- Fire Suppression for shelled space
- Kitchen

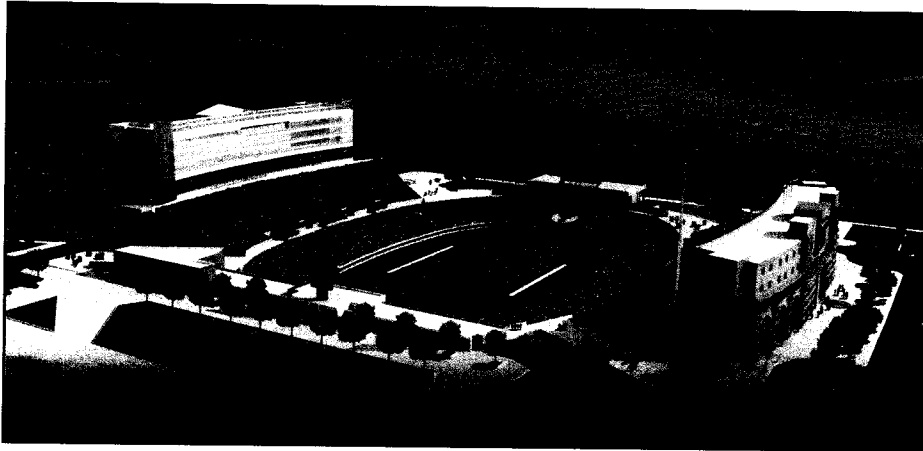
Jones AT&T Stadium *East Stadium Building Facade*



Jones AT&T Stadium *Field Side*



Jones AT&T Stadium *Aerial View*



Budget



Project Budget	\$ 2,000,000
Construction	\$ 1,593,705
Professional Services	\$ 6,500
FF&E	\$ 127,500
Administrative Costs	\$ 25,500
BOR Directed Fees	\$ 93,600
Contingency	\$ 153,195

Schedule



Start Construction	November 2008
Substantial Completion	August 2010
Complete Construction	September 2010

Recommendation



- Approve use of the Revenue Finance System for an budget increase to the Jones AT&T Stadium East Side Expansion project of \$2,000,000 repaid with Athletics' Revenue

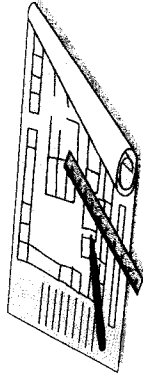


Bricks and Mortar Report

Projects Under Construction

December 2009

www.fpc.ttu.edu



Project	Cost	Status	Completion Date
TTU			
Jones AT&T Stadium North End Zone Expansion	\$ 6,000,000	Under Construction	September 2009 / January 2010
Rawls College of Business Administration	\$ 67,800,000	Under Construction	September 2011
Jones AT&T Stadium East Expansion	\$ 32,630,000	Under Construction	August 2010/December 2010
Softball Team Facility	\$ 3,000,000	Under Construction	January 2010
Soccer Team Facility	\$ 4,080,000	Substantially Complete	September 2009
Pulse Power Lab	\$ 1,500,000	Substantially Complete	October 2009
Rawls CoBA Tunnel Project	\$ 1,700,000	Substantially Complete	October 2009
Horn/Knapp Window Replacement	\$ 2,500,000	Substantially Complete	November 2009
Marsha Sharp Freeway {TxDOT Project}	TBD	Under Construction	2010+
TOTAL	\$ 119,210,000		

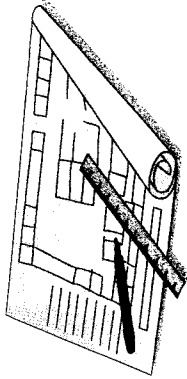
Project	Cost	Status	Completion Date
ASU			
University Hall/Abatement Demolition	\$ 2,500,000	Demolished	January 2010
TOTAL	\$ 2,500,000		

Project	Cost	Status	Completion Date
HSC			
HSC Memorial Garden	\$ 181,000	Under Construction	January 2010
Amarillo School of Pharmacy Expansion	\$ 8,010,000	Substantially Complete	November 2009
Total	\$ 8,191,000		
GRAND TOTAL	\$ 129,901,000		

Bricks and Mortar Report

Projects In Design
December 2009

www.fpc.ttu.edu



Project	Cost	Status	Completion Date
TTU			
CoBA Building Renovations	\$ 25,000,000	Out for Proposals	July 2012
Architecture Building LifeSafety Upgrade	\$ 2,716,164	On Hold	TBD
Biology Building LifeSafety Upgrade	\$ 3,021,321	On Hold	TBD
Experimental Science Lab Build Out	\$ 6,000,000	On Hold	TBD
Admin Bldg Improvements	\$ 3,850,000	Design In Progress	February 2011
System Offices Relocation	\$ 6,500,000	Design In Progress	TBD
Campus Chapel	\$ 3,000,000	Design In Progress	TBD
Scholarship Walk	TBD	Proposed	TBD
TOTAL	\$ 50,087,485		

Project	Cost	Status	Completion Date
ASU			
Rec/Wellness/CHP Expansion	\$ 7,000,000	Design In Progress	TBD
Hardeman Hall Renovation	\$ 12,000,000	On Hold	TBD
Plaza Verde Residence Hall	\$ 30,000,000	On Hold	TBD
Library IT Commons Renovation	\$ 4,000,000	Design In Progress	TBD
TOTAL	\$ 53,000,000		

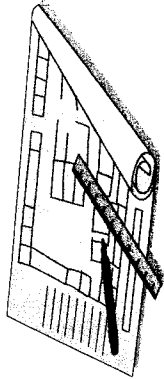
Project	Cost	Status	Completion Date
HSC			
Lubbock Simulation Center	\$ 6,500,000	Out For Proposal	August 2010
Lubbock Cancer Research Labs	\$ 3,200,000	Design In Progress	October 2010
TOTAL	\$ 9,700,000		
GRAND TOTAL	\$ 112,787,485		



Bricks and Mortar Report

Future Projects
December 2009

www.fpc.ttu.edu



Project	Cost	Status	Completion Date
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TTU

Engineering Expansion/Renovation Phase II	\$ 110,000,000	On Hold	TBD
Plant & Soil Sciences Building	\$ 32,000,000	Program Complete	TBD
Campus Building Modernization & Improvements	\$ 39,500,000	Proposed	TBD
Performing Arts Center	\$ 90,000,000	Proposed	TBD
Honors College Residential Community	TBD	On Hold	TBD
The Rawls Course Clubhouse	\$ 3,500,000	Proposed	TBD
Dairy Barn Renovation	TBD	Proposed	TBD
Vietnam Center	\$ 50,000,000	Proposed	TBD
TOTAL	\$ 325,000,000		

Project	Cost	Status	Completion Date
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ASU

The College of Nursing and Allied Health	\$ 40,000,000	Proposed	TBD
Campus Modernization and Expansion	\$ 47,000,000	Proposed	TBD
Performing Arts Facility	\$ 62,640,000	Proposed	TBD
TOTAL	\$ 149,640,000		

Project	Cost	Status	Completion Date
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HSC

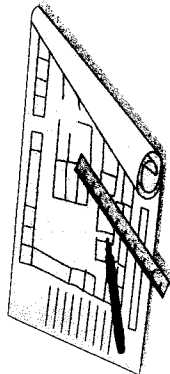
Lubbock Education, Research & Technology Renov	\$ 80,000,000	Proposed	TBD
El Paso Medical Science Building II	\$ 65,000,000	Proposed	TBD
El Paso Clinical Sciences Building	\$ 30,000,000	Proposed	TBD
Permian Basin Medical Education Facility	\$ 14,000,000	Proposed	TBD
Panhandle Clinical/Hospital Simulation Center	\$ 16,500,000	Proposed	TBD
Laura W. Bush Institute Renovations	\$ 12,800,000	Proposed	TBD
TOTAL	\$ 218,300,000		
GRAND TOTAL	\$ 692,940,000		



Bricks and Mortar Report

Projects Completed
December 2009

www.fpc.ttu.edu

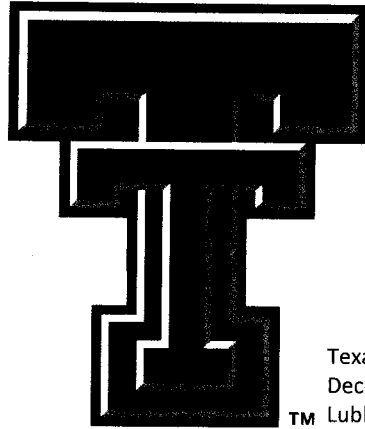


Project	Cost	Status	Completion Date
TTU			
Memorial Circle Utility Tunnel Replacement	\$ 3,887,819	Complete	August 2009
Student Leisure Pool	\$ 8,250,000	Complete	May 2009
SPICE Chess Garden	\$ 71,000	Complete	July 2009
Thompson Gaston Demolition	\$ 2,200,000	Abatement & Demo Complete	March 2009
Engineering Expansion/Renovation Phase I	\$ 10,000,000	Complete	March 2009
Track Renovation/Relocation	\$ 4,000,000	Complete	May 2009
Softball Field Improvements	\$ 1,000,000	Complete	March 2009
Art 3D Annex Ceramics/Klin Yard	\$ 1,556,937	Complete	October 2008
High Performance Research Computer Facility	\$ 1,800,000	Complete	September 2008
Sneed/Bledsoe HVAC Upgrade	\$ 6,000,000	Complete	August 2008
Bledsoe Window Replacement	\$ 1,000,000	Complete	August 2008
4th Street Sewer Upgrade	\$ 560,000	Complete	October 2008
Mark & Becky Lanier Prof. Development Center	\$ 13,665,000	Complete	April 2008
NCAA Soccer Complex	\$ 1,998,000	Complete	August 2007
Art 3-D Annex	\$ 8,603,315	Complete	September 2007
Outreach & Extended Studies Building	\$ 8,000,000	Complete	October 2007
Softball Field Repairs	\$ 509,055	Complete	September 2007
Discovery Mall	\$ 1,167,698	Complete	July 2007
Student Wellness Center	\$ 9,229,767	Complete	March 2007
CDRC / CSAR	\$ 8,126,506	Complete	October 2006
Scholarship Donor Recognition Walk	\$ 225,000	Complete	November 2006
Sneed/Gordon/Bledsoe LifeSafety Upgrades	\$ 5,792,000	Complete	September 2006
Jones AT&T Stadium Field Improvements	\$ 2,860,000	Complete	August 2006
Student Union Building Phase II B	\$ 6,034,070	Complete	November 2006
Student Union Building Phase III	\$ 1,299,043	Complete	July 2006

NRHC - Christine DeVitt Wing	\$	3,278,509	Complete	June 2006
Experimental Sciences Building	\$	36,702,120	Complete	March 2006
Texas Tech Parkway	\$	9,222,073	Complete	February 2006
Grover E. Murray Residence Hall	\$	24,613,235	Complete	January 2006
Animal and Food Sciences Building	\$	16,809,505	Complete	February 2006
Wall/Gates LifeSafety Upgrade	\$	3,094,012	Complete	January 2006
Student Parking Expansion	\$	660,000	Complete	October 2005
Student Union Bldg. Expansion/Renovation	\$	37,372,009	Complete	October 2003/February 2005
Museum NSRL Addition	\$	3,555,259	Complete	August 2005
Admin Building Stone Repair	\$	2,262,839	Complete	January 2005
Jones SBC Stadium Stage IIA /IIB	\$	53,578,710	Complete	May 2004/Sept 2004
Hulen Clement Fire Protection	\$	3,234,692	Complete	August 2004
Football Training Facility	\$	10,974,030	Complete	May 2004
Marsha Sharp Center for Student Athletes	\$	3,789,332	Complete	January 2004
The Rawls Course Support Facilities	\$	1,692,000	Complete	November 2003
Admin Building Roof Repairs	\$	827,901	Complete	November 2003
The Rawls Course	\$	9,013,000	Complete	August 2003
Horn/Knapp Fire Suppression	\$	3,026,015	Complete	December 2002
Campus Conference Bonfire Circle	\$	400,000	Complete	September 2002
English-Philosophy & Education Complex	\$	44,910,950	Complete	August 2002
Flint Avenue Parking Facility	\$	10,670,916	Complete	August 2002
Dan Law Field	\$	1,612,000	Complete	June 2002
Fuller Track Field House	\$	480,000	Complete	June 2002
Pfluger Fountain	\$	826,000	Complete	April 2002
Recreation Center Expansion/Renovation	\$	12,070,277	Complete	November 2001
Jones SBC Stadium Stage I	\$	22,000,000	Complete	September 2001
Frazier Plaza & Masked Rider Statue	\$	515,000	Complete	September 2001
Tennis-Softball Complex	\$	4,059,784	Complete	September 2001
Campus Fiber Optic Connection	\$	1,667,000	Complete	September 2001
West Hall/Visitors Center	\$	5,703,441	Complete	September 2001
Broadway Gatehouses	\$	816,000	Complete	August 2001
Marquee	\$	352,000	Complete	August 2001
Stangel/Murdough Fire Suppression	\$	1,616,293	Complete	August 2001

Chitwood/Weymouth Fire Suppression	\$ 2,779,706	Complete	August 2000
TOTAL	\$ 442,019,818		
Project	Cost	Status	Completion Date
ASU			
Centennial Village Residence Hall	\$ 28,215,000	Complete	August 2008/March 2009
UC Dining Services Expansion	\$ 2,500,000	Complete	January 2009
TOTAL	\$ 30,715,000		
Project	Cost	Status	Completion Date
HSC			
Amarillo Family Medicine Relocation	\$ 7,026,925	Complete	July 2009
Amarillo Research Building	\$ 18,152,430	Complete	March 2009
El Paso Vivarium Upgrade	\$ 737,479	Complete	December 2008
International Pain Center	\$ 7,000,000	Complete	November 2008
El Paso Strategic Space Study	TBD	Complete	TBD
El Paso - Archer Building Renovations	\$ 1,700,000	Complete	March 2008
Texas Tech Physicians Medical Pavilion	\$ 36,462,388	Complete	June 2006/Dec 2007
El Paso Medical Education Bldg.	\$ 45,000,000	Complete	November 2007
Abilene School of Pharmacy	\$ 9,087,743	Complete	July 2007
El Paso Medical Science Bldg. I Build Out	\$ 3,564,306	Complete	July 2006
Amarillo Campus Improvements	\$ 1,424,677	Complete	September 2006
HSC Roof Replacement	\$ 1,747,867	Complete	April 2006
The Larry Combest Health & Wellness Center	\$ 1,551,549	Complete	January 2006
El Paso Medical Science Bldg. I	\$ 36,977,869	Complete	February 2006
HSC Campus Infrastructure Improvement	\$ 5,028,277	Complete	January 2006
HSC El Paso Clinic Expansion/Renovation	\$ 9,638,830	Complete	February 2005
HSC El Paso Hydronic Pipe Replacement	\$ 1,552,209	Complete	February 2005
HSC Academic Classroom Bldg.	\$ 14,963,993	Complete	October 2003
HSC Synergistic Center	\$ 1,995,105	Complete	March 2003
Amarillo Academic/Clinic Facility	\$ 23,636,894	Complete	April 2002
Midland Physicians Assistant Building	\$ 6,000,000	Complete	August 2001

HSC Admin Relocation			March 2001
Odessa Clinic Renovation	\$ 1,862,000	Complete	September 2000
Communications Disorders Renovation	\$ 1,200,000	Complete	May 2000
TOTAL	\$ 238,471,541	Complete	
GRAND TOTAL COMPLETED	\$ 711,206,359		
PROGRAM TOTAL	\$ 1,646,834,844		



Strategic Communications Initiative

Texas Tech University System Board of Regents Meeting
December 17-18, 2009
Lubbock, Texas

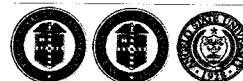


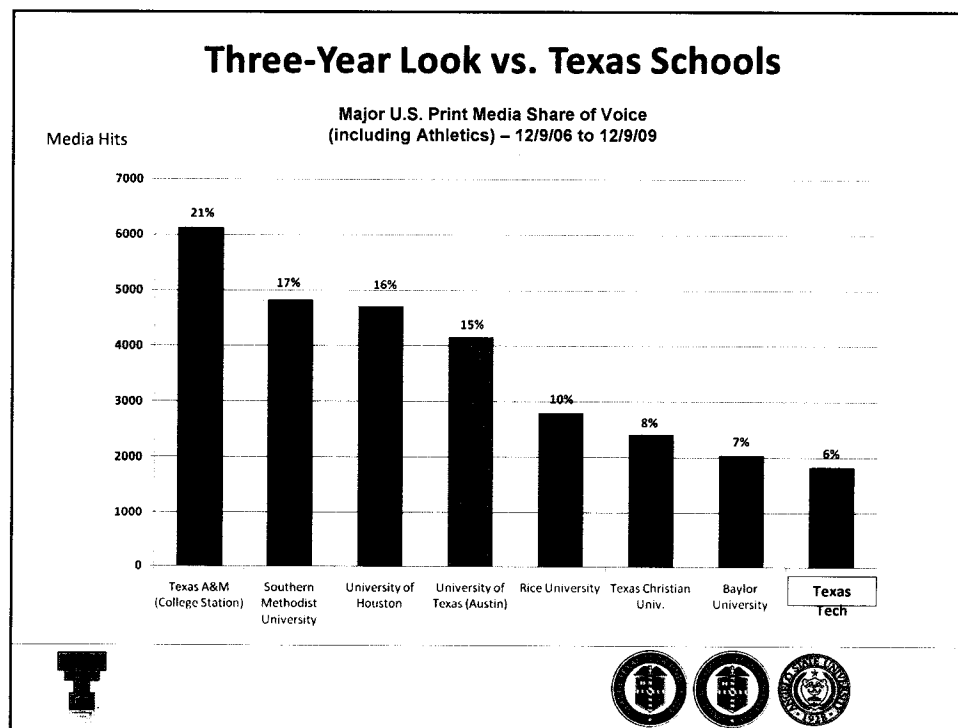
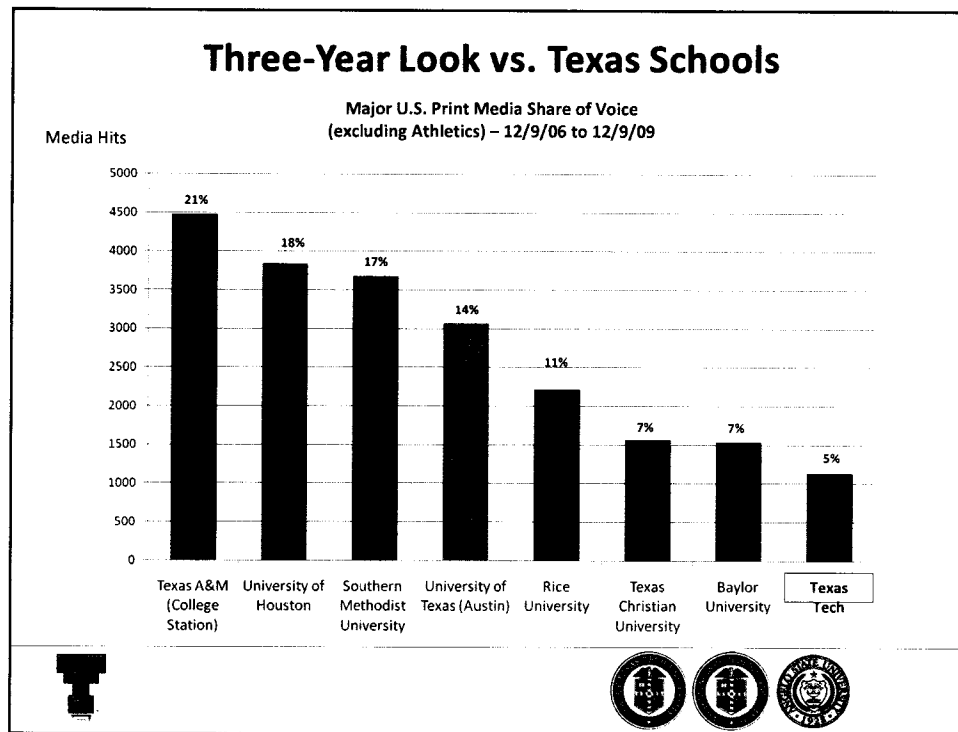
Situation Analysis

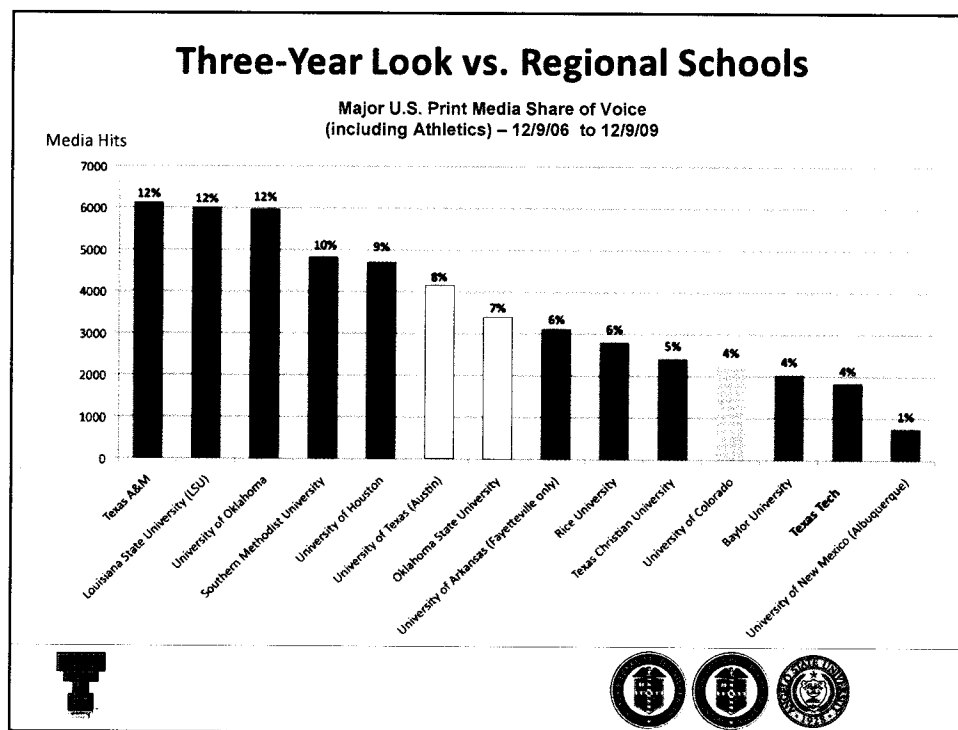
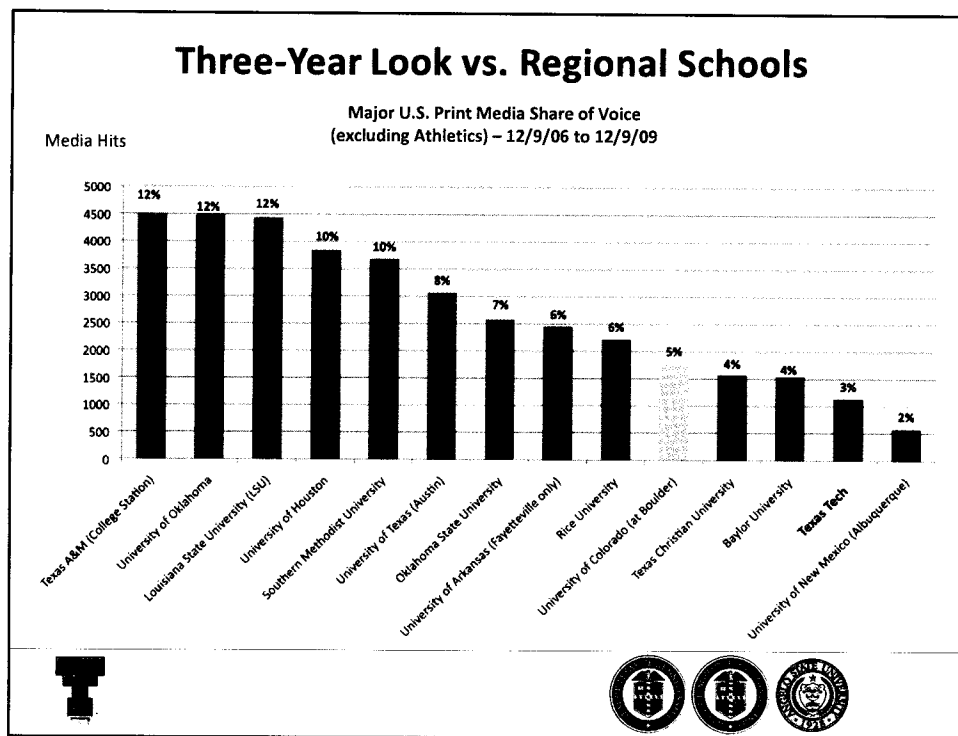
Five Strategic Initiatives

- Increase enrollment and promote student success
- Strengthen academic quality and reputation
- Expand and enhance research and creative scholarship
- Further outreach and engagement
- Increase and maximize resources

Tier-One Status







Objective

- 📌 Raise Statewide and National Profile of TTUS in Critical and Strategic Areas to Support Enrollment and Research Goals
 - Align with strategic objectives
 - Promote an environment that will attract students
 - Determine message points and strategically select distribution points to maximize coverage



Research

- Review existing resources, conduct baseline survey

Planning

- Define goals and objectives
- Draft messaging
- Develop strategic plan with program to involve students and faculty

Implementation

- Carry out strategic plan with support from Texas Tech students
- Utilize multiple distribution points (e.g. traditional media, digital/social media, etc.) to reach target audiences

Results

- Report on project and program results against objectives
- Conduct follow-up survey to measure any change in share of voice and perception



Fleishman-Hillard Global Geographic Reach

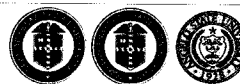
International Office Network map (North America, Latin America, Europe, Asia Pacific)



Fleishman-Hillard Domestic Geographic Reach

U.S. Office Network Map

- FH has the largest network in Texas with full-service offices in Dallas-Fort Worth, Austin, Houston and San Antonio



FH Capabilities in TTUS Focus Areas

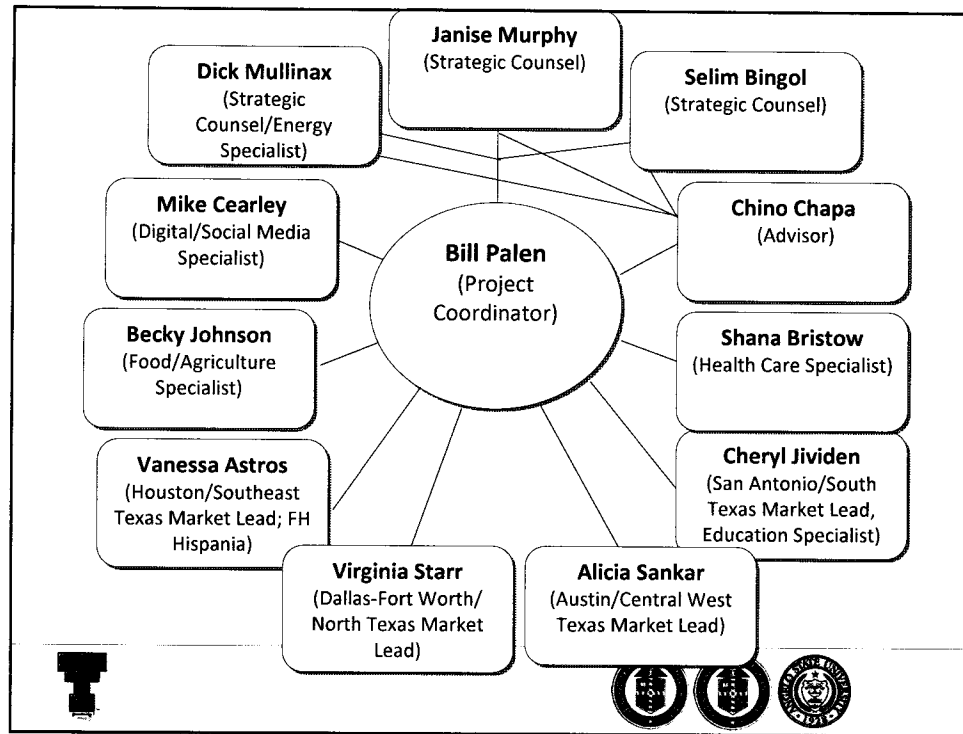
- ✔ Digital/Online Strategy Development
- ✔ Agriculture
- ✔ Energy
- ✔ Financial Communications
- ✔ Healthcare
- ✔ Hispanic/Latino Market Outreach
- ✔ In-House Research
- ✔ Youth Communications
- ✔ FH has built-in relationships with media in key focus areas
- ✔ FH has worked closely with TTU on major announcements involving Ed Whitacre and AT&T

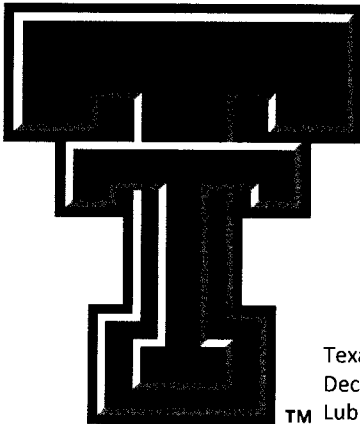


Strategic Communications Initiative Components

- ✔ Loaned Executive Program
 - FH Senior Counselor embedded within TTUS for 20 hours per week for entire year
- ✔ Access to FH offices around the world
 - Media tours
 - Events
- ✔ Engage Dean Hudson and Mass Communications Department
 - TTU interns placed at each of the four FH offices in Texas
 - Guest lecturer program with FH professionals
 - Involve TTUS students in communications initiative











**Strategic
Communications
Initiative**

Texas Tech University System Board of Regents Meeting
December 17-18, 2009
Lubbock, Texas

Student Handbook 2009-2010
Texas Tech University

Part II, Rights and Responsibilities of Students in the Academic Community, Section L

L. Withdrawals from the University

1. Voluntary Withdrawal from the University

According to the *Undergraduate/Graduate Catalog*, students who find it necessary to withdraw from the University before the end of a semester or summer term must apply to the Office of the Registrar, West Hall. Students under the age of 18 should first consult their parents and secure from them a written statement that they have permission to withdraw. Although a W will be recorded for all classes that semester or term, these W's will not be counted as one of the six permitted drops. International students must receive clearance from the director of International Programs as a part of the withdrawal procedure. Withdrawal and reenrollment procedures vary for School of Law students. Students enrolled in the School of Law and seeking withdrawal information should contact the Associate Dean for Student Affairs at the School of Law for assistance.

Students considering withdrawal for medical reasons may contact the Center for Campus Life to discuss additional university resources and services.

If a student receives financial aid or is living in TTU student housing, he or she must first contact those offices before the withdrawal will be processed. If a registration hold exists on the student's record, it must be cleared before the withdrawal. To check your student record for registration holds, log on to MyTech at www.raiderlink.ttu.edu. Beginning Fall 2005, students who withdraw from the university the 13th class day (fall/spring) and 5th class day (summer) through the last day to withdraw will receive a grade of "W" for all enrolled courses.

2. Refunds

The *Undergraduate/Graduate Catalog* indicates that students withdrawing to zero hours at their request or those who have been withdrawn due to university action may be eligible to receive a refund of paid tuition and fees. A tuition and fee refund schedule is listed in the *Undergraduate/Graduate Catalog* and at <http://www.depts.ttu.edu/registrar/>.

3. Returning to the University after a Voluntary Withdrawal

Application materials and deadlines for former Texas Tech students are available at www.gototexastech.com. Official transcripts from all institutions attended subsequent to Texas Tech enrollment must be submitted by the application deadline. Students who left in good standing must have a 2.0 GPA on work

taken since leaving Texas Tech. Please visit the following for more information:
<http://www.depts.ttu.edu/formertech/>

4. Involuntary Withdrawals

Texas Tech University seeks to balance the rights of individual students with the rights of the community. In order to maintain the safety of both, some behaviors require consultation among a network of campus professionals to determine the appropriate course of action to address the behavior.

a. *General Procedure*

When a student poses a direct threat to the health or safety of the student or others, and the direct threat cannot be eliminated or reduced to an acceptable level through the provision of reasonable accommodations where required, a student may be involuntarily withdrawn from the University.

b. *Notice*

Notice regarding students who may be direct threats (both self-reports and third-party reports) should be made to the Dean of Students or designee.

1. A "direct threat" means

- i. There is a high probability (not just a slightly increased, speculative, or remote risk)
- ii. of substantial harm
- iii. based on observation of a student's conduct, actions, and statements.

2. The Dean of Students will review the information presented in the notice, including what attempts, if any, have been made to reduce or eliminate the direct threat, such as the student's voluntary compliance with medical or counseling assistance.

3. The Dean of Students will notify the student of the concern.

4. The Dean of Students will request a meeting with the student to inform the student that an individualized, objective assessment will be scheduled within five business days in order to determine whether the student poses a direct threat to him/herself or others. The meeting may include, but is not limited to discussion of:

- i. Involvement of parents or significant others;
- ii. Academic progress;
- iii. Living arrangements;
- iv. Previously granted accommodations;
- v. Confidentiality waivers;
- vi. Other possible accommodations, care and support resources including medical or counseling assistance; and
- vii. Withdrawal implications such as financial aid, health insurance, visas, and academic timelines.

5. If the student does not respond to the request for a meeting or does not attend the meeting, written notice of the pending assessment will be sent via certified mail to the student's last known official, local address as provided by the student to the Registrar's Office and/or electronically to the student's University email account.

c. Temporary Suspensions

During the involuntary withdrawal process, if the Dean of Students determines that an immediate direct threat exists to the student or others, the student may be temporarily suspended pending a final decision on the involuntary withdrawal as long as the student has received notice of the concern, and had an opportunity to address the concern, and the student is afforded a hearing and right to appeal the final decision. During a temporary suspension, the student may not attend classes, use University services and/or resources (except those expressly permitted by the Dean of Students), and may not be on campus until the proceedings have been resolved. If the student needs to return to campus, the visit must be coordinated through the Dean of Students office and the Texas Tech Police Department.

d. Involuntary Withdrawal Assessment

1. An individualized, objective assessment will be completed to determine whether a direct threat exists, and if so, whether the student should be permitted to remain enrolled at the University.
2. The assessment will be based on reasonable medical judgment, using current medical knowledge, or the best available objective information, to assess the student's ability to safely participate in the University's programs. The assessment will be in the form of a written report containing the findings and recommendations of the medical and other professionals performing the assessment.
3. Within five university working days from the initial meeting with the student or five university working days from the date of notice regarding the meeting, the student will be scheduled for an assessment with a medical doctor, a licensed counseling or clinical psychologist, and other professionals as appropriate. If applicable, this assessment would include a psychiatrist from Student Health Services and a psychologist from the Student Counseling Center.
4. The student may provide information from other medical professionals as part of the assessment.
5. If a student elects not to participate in this assessment, the process will continue with the information that is otherwise available to consider.
6. The assessment will determine:

- a. The nature, duration, and severity of the risk;
 - b. The probability that the potentially threatening injury will actually occur; and
 - c. Whether reasonable modifications of policies, practices, or procedures will sufficiently mitigate the risk.
- e. *Involuntary Withdrawal Committee*
1. The assessment report will be forwarded to the Involuntary Withdrawal Committee for review.
 2. The Involuntary Withdrawal Committee is comprised of the following voting members: the student's Associate Academic Dean, Director of the Student Counseling Center, Medical Director of Student Health Services, Director of Student Disability Services, and an Associate Vice President for Student Affairs. If the student resides in campus housing, the Director of Student Housing will also serve as a voting member of the committee. The Associate Vice President for Student Affairs will chair the committee. A non-voting resource person will be assigned from the Dean of Students Office to present information and assist the committee. If one of the committee members is unable to attend either in person or via telephone, the member may assign a designee. The Dean of Students does not attend the committee proceedings. The Involuntary University Withdrawal Committee will meet with the student in an informal, non-adversarial hearing to review the information collected throughout the process, and discuss the assessment with the student. The student will be permitted an opportunity to address the evidence being considered by the Involuntary Withdrawal Committee.
 3. The hearing will be scheduled by the Dean of Students Office within five (5) university working days of the completion of the individualized assessment. The student will be provided the information to be considered at the hearing by the Dean of Students Office in advance of the hearing. The student may elect to attend the Involuntary Withdrawal Committee hearing and present information on his or her behalf. The student may be accompanied by one or more advisors. The non-voting resource person assigned by the Dean of Students Office will present information and act as a recorder for the committee. When deliberating a decision, the Involuntary Withdrawal Committee will meet in closed session with only voting members and the resource person present.
 4. Following the hearing, the Involuntary Withdrawal Committee will recommend to the Dean of Students, in writing, one of the following:

- i. the student may remain enrolled at the University with no restrictions;
- ii. the student may remain enrolled at the University subject to specific conditions and/or restrictions as defined by the Involuntary Withdrawal Committee; or
- iii. the student should be involuntarily withdrawn from the University upon a specific date.

f. Review of Committee Recommendation

Upon receipt of the Involuntary Withdrawal Committee's recommendations, the Dean of Students will notify the student in writing of the decision within five university working days.

g. Appeals Process

The student may appeal the decision of the Dean of Students by submitting a written appeal to the Senior Vice President for Enrollment Management & Student Affairs within five university working days. The student will be notified in writing of the final decision within five university working days of receipt of the appeal.

h. Final Decision

Upon completion of the appeal process or with no receipt of an appeal, the student who is involuntarily withdrawn may not attend class or use University facilities, must vacate University housing within 48 hours and may not return to campus unless approved by the Dean of Students. Referrals will be made for the student upon request to appropriate community resources, i.e. medical care and housing. The student may be entitled to refunds of tuition, fees, and room and board charges as a result of involuntary withdrawal. A registration hold will be placed on the student's record, limiting any subsequent registration until approval is given by the Dean of Students.

i. Eligibility for Readmission

Students are eligible for consideration of readmission following an involuntary withdrawal after one calendar year. At that time, the student should present documentation to the Dean of Students for review. Documentation may include, but it is not limited to, current psychological evaluation, demonstration of ongoing medical care, and a plan for care upon reenrollment. The documentation shall be presented to the Involuntary Withdrawal Committee for recommendation to the Dean of Students.

Readmission requests and documentation must be presented by February 1 for summer enrollment, May 1 for fall enrollment, and October 1 for spring enrollment. Readmission will be contingent upon demonstration or documentation that the student is no longer a direct threat, and upon meeting admission deadlines and requirements.

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2010

PRIORITY	ENTITY	AUDIT AREA		BUDGETED HOURS	BUDGET ADJUSTMTS	STATUS AS OF DEC 5	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
		TOTAL ENGAGEMENT HOURS AVAILABLE		20,160					
		REQUIRED AUDITS							
Required	ALL	State Auditor's Office Miscellaneous Projects	Miscellaneous (assist)	60	(10)				50
		ASU: 2009 Statewide Financial Audit	Financial (assist)		5	In Progress		5	0
		TTU: 2009 Statewide Financial Audit	Financial (assist)		5	In Progress		5	0
Required	TTUS	Texas Tech University Foundation	Financial (assist)	120		In Progress	44	76	0
Required	TTUS	Regents, Chancellor, & Presidents Travel and Credit Cards	Compliance (assist)	20		In Progress	5	15	0
Required	TTUS	Office of Audit Services Annual Report	Compliance	30		Complete	28		2
Required	TTUS	Office of Audit Services Annual Plan	Compliance	30					30
Required	TTUS	Office of Audit Services GAGAS Quality Assurance Activities Review	Compliance	80					80
Required	TTU	SACS Financial Statement Review	Financial	500	250	In Progress	63	687	0
Required	TTU	NCAA Compliance	Compliance	400					400
Required	TTU	Athletics Financial Review	Financial (assist)	240		In Progress	188	52	0
Required	TTU	KOHM-FM	Financial (assist)	300		In Progress	320	10	(30)
Required	TTU	Technology Workforce Development Grants	Compliance	100		In Progress	123	25	(48)
Required	TTU	Football Attendance Certification	Compliance	10		In Progress	4	6	0
Required	HSC	Texas Higher Education Coordinating Board Residency Grants	Compliance	220		In Progress	102	118	0
Required	HSC	Correctional Managed Health Care Committee Contract	Compliance	200					200
Required	HSC	Willed Body Program	Compliance	240		In Progress	318	10	(88)
Required	HSC	TAC 202--Texas Dept of Info Resources Security Standards	IT/Compliance	275	(275)	Cancelled			0
Required	ASU	Carr Foundation	Financial (assist)	40		In Progress	11	29	0
Required	ASU	Investments	Compliance	60	20	Complete	111		(31)
		TOTALS FOR REQUIRED AUDITS		2,925	(5)		1,317	1,038	565
		AUDITS IN PROGRESS AT AUGUST 1, 2009							
Prior Year	TTU	Intra-Institutional Voucher Process	Controls/Operational	165		Complete	162		3
Prior Year	TTU	Cash Reconciliations	Financial/Controls	400		Complete	333		67
Prior Year	TTU	Cognos Reporting	Controls	150		Complete	40		110
Prior Year	TTU	Banner Human Resources	Controls/Compliance	450		Complete	704		(254)
Prior Year	TTU	Sponsored Programs Accounting and Reporting	Operational	60		Complete	54		6
Prior Year	HSC	Cognos Reporting	Controls	150		Complete	34		116
Prior Year	HSC	El Paso Pediatrics Grant Management	Operational/Controls	5		Complete	25		(20)
Prior Year	HSC	State Auditor's Office: Campus Safety & Security	Operational (assist)	2		Complete			2
Prior Year	ASU	Financial Aid Office	Operational/Compliance	210		Complete	301		(91)
Prior Year	ASU	State Auditor's Office: Student Financial Aid	Compliance (assist)	8		Complete	8		0
Prior Year	TTUS	Wrap-up on Audits Included in August BOR Report		10		Complete			10
		TOTALS FOR AUDITS IN PROGRESS		1,610	-		1,661	-	(51)
		UNPLANNED SPECIAL PROJECTS AND INVESTIGATIONS							
		Total Hours Budgeted for Special Projects & Investigations		4,000	(1,155)				2,845
		IN PROGRESS AT AUGUST 1, 2009							
Special	TTU	KTXT and KOHM Grant Review	Special		194	Complete	194	0	0
		BEGUN AFTER AUGUST 1, 2009							
Special	TTU	Under Armour Contract Review	Special		221	Complete	221	0	0
Special	TTU	Men's Basketball Program Sales Special	Special		130	In Progress	117	13	0
Special	TTU	Southwest Collections	Special		250	In Progress	87	163	0
Special	TTU	Passport Office Cash Controls	Special		60	In Progress	4	56	0
Special	TTU	University Interscholastic League (UIL) Cash Controls	Special		60	In Progress	1		59
Special	TTU	Child Development Research Center (CDRC) Cash Controls	Special		60	In Progress	1		59
Special	TTU	School of Music Cash Controls	Special		100	In Progress	4	96	0
Special	HSC	Garrison Institute on Aging Cash Controls	Special		60	In Progress	4		56
Special	All	Miscellaneous Hotline Projects	Special		20	In Progress	18	2	0
		SPECIAL PROJECTS AND INVESTIGATIONS TOTALS		4,000	1,155		651	330	3,019
		HIGHEST PRIORITY							
Special	ALL	Cash Controls	Controls	850	400	In Progress	1,163	87	0
Special	ALL	FTC Red Flag Rules	Compliance	900	(200)	In Progress	25	675	0
Special	ALL	Federal American Recovery & Reinvestment Act (ARRA) Funds	Controls/Compliance	500	200	On Hold	103	597	0
Special	TTUS	Banner Security	IT/Controls	700					700
Special	HSC	El Paso Research Funds	Operational/Controls	400					400
Special	HSC	El Paso Pediatrics Department	Operational/Controls	350		In Progress	21	329	0
Special	ASU	Cash Reconciliations	Controls	250		In Progress	4	246	0
Special	ASU	Banner Security	IT/Controls	350	200	In Progress	484	66	0
		HIGHEST PRIORITY TOTALS		4,300	600		1,800	2,000	1,100

TEXAS TECH UNIVERSITY SYSTEM
OFFICE OF AUDIT SERVICES
PRIORITIZED AUDIT PLAN
Fiscal Year 2010

PRIORITY	ENTITY	AUDIT AREA	BUDGETED HOURS	BUDGET ADJUSTMTS	STATUS AS OF DEC 5	ACTUAL HOURS	TIME STILL NEEDED	BUDGET vs ACTUAL
MODERATE PRIORITY								
2	TTUS	Technology Transfer/Commercialization	Follow-Up/Compliance	350				350
2	TTU	Xtender Security	IT/Controls	300				300
2	TTU	Scholarship Office	Operational/Controls	400				400
2	TTU	Grade Reporting Process	IT/Controls	400				400
2	HSC	Banner Human Resources	Operational/Controls	350				350
2	HSC	El Paso IT General Controls Review	IT/Controls	600	In Progress	7	593	0
2	HSC	Xtender and Laserfiche Security	IT/Controls	300				300
2	ASU	Student Billing Process	Operational/Controls	350				350
2	ASU	Oracle Imaging System Security	IT/Controls	300				300
MODERATE PRIORITY TOTALS			3,350			7	593	2,750
LOWER PRIORITY								
3	ALL	Audit Report Follow-Up Procedures and Reporting	Follow-Up	250	In Progress	127	123	0
3	TTUS	Ethical Environment Assessment	Governance	300				300
3	TTU	Budget Office	Compliance/Controls	400				400
3	TTU	Academic Department Reconciliation Processes	Management Advisory	400				400
3	HSC	South Plains Oncology Consortium	Financial/Compliance	350				350
3	HSC	School of Pharmacy Research Funding	Financial/Compliance	400				400
3	HSC	El Paso Development Office	Operational	250				250
3	ASU	Electronic Forms Implementation	IT/Controls	325				325
3	ASU	College of Fine Arts	Operational	400				400
LOWER PRIORITY TOTALS			3,075			127	123	2,825
OTHER VALUE-ADDED WORK								
Total Hours Budgeted for Other Value-Added Work			900	(350)			550	
Other	TTUS	Fraud Prevention Training			Ongoing	96		
Other	TTUS	Cash Handling and Control Environment Training			Ongoing	32		
Other	TTUS	Enterprise Application Steering Committee			Ongoing			
Other	TTUS	Enterprise Application Council			Ongoing	4		
Other	TTUS	Enterprise Application Work Group			Ongoing	9		
Other	TTUS	Enterprise Risk Management			Ongoing			
Other	TTUS	Compliance Hotline Maintenance			Ongoing			
Other	TTU	SACS Quality Enhancement Plan (QEP) Steering Committee			Ongoing			
Other	TTU	SACS QEP Ethical Institution Task Force			Ongoing			
Other	TTU	Travel Task Force			Ongoing			
Other	HSC	Institutional Compliance Working Committee			Ongoing	4		
Other	N/A	Professional Organizations (ACUA, TACUA, IIA, TSCPA, SAIAP, ACFE)			Ongoing	92		
Other	TTUS	Other Miscellaneous Projects			Ongoing	113		
OTHER VALUE-ADDED WORK TOTALS			900	0		350		
TOTAL ENGAGEMENT HOURS			20,160	595		5,913	4,084	10,758
KEY								
	TTUS	Texas Tech University System and/or inclusive of multiple Texas Tech institutions						
	TTUSA	Texas Tech University System Administration						
	TTU	Texas Tech University						
	HSC	Texas Tech University Health Sciences Center						
	TTU & HSC	Areas with parallel functions or shared responsibility						
	ASU	Angelo State University						
	N/A	Work that is not attributable to a particular institution or campus						
Required	Audits that are mandated by law, Operating Policies, standards, contracts, etc. Will be performed based on timing of external deadlines.							
Prior Year	Engagements from prior year annual plan that were in progress at August 1. Goal is to complete them early in the year.							
Special	Unplanned special projects and investigations							
1	Engagements that were deemed most critical per the risk assessment at August 1.							
2	Engagements that were deemed to be moderately critical per the risk assessment at August 1.							
3	Engagements that were deemed least critical per the risk assessment at August 1.							
4	Areas of exposure that need attention, but have not been included in the official plan because of resource constraints.							
Other	Other projects, including committee service, class development and instruction, professional organizations, etc.							

Chancellor's Report
Texas Tech University System
Board of Regents Meeting
December 18, 2009

Chancellor Hance presented his report to the Board: "There are a couple of things I'd like to discuss—one is our current fundraising. We're up about \$15 million from this time last year. We continue to improve. That is going well.

"Regarding Proposition 4, I want to thank all of you for the work that you did on that, especially Chairman Anders and his work with the committee from the University of Houston people and the other chairmen of the boards from the seven universities involved. It took a lot of effort. I think that Martha Brown and Mike Sanders really helped us a lot on this. They did an outstanding job as well. The passage of Proposition 4 was a step in the right direction for us to really become eligible for the National Research University Fund (NRUF). We are moving forward on that. I think with the team that Dr. Bailey has with Dr. Taylor Eighmy that we are going to achieve that funding. For TRIP funding, we have the \$10.9 million that came out of the money we raised. We will have a comparable amount next year in that extra \$10 million—it is \$11 million a year and that is huge for us in fundraising and when you compare some of our competitors that had less money advanced this time, it allows us to perhaps pass them in our research funds.

"I know that Elmo will get into this about the accreditation, but I just want to say that the Health Sciences Center handled the accreditation issue perfectly. Thanks go to Elmo and all of the staff and to Dr. Baldwin. Everyone pulled together and they did an outstanding job.

"The Technology Commercialization Office has continued to grow. That is still a big priority for us. In 2008-2009, 13 new patents were filed and 10 new license agreements were executed and 61 new technologies were disclosed to the Office of Technology and Commercialization. The amount of revenue generated from that office this year was \$622,000. That is up from what we've had in the past—that is a little over 5 percent increase.

"That is where we stand right now. Things are going well. Next year, as Dr. Paredes, mentioned, there certainly may be some budget cuts. If you look at what is happening with sales tax receipts, we have seen that go down every month for the last five months. That tells you that there probably will be some budget cuts. That will be tough but we can comply with that—we can do it. Jim Brunjes and I have had some meetings on this. We will be putting a group together to start looking at exactly how we do this; so, that we will plan ahead of time, so we don't get caught up at the very end and have to make a bunch of cuts without thinking through them.

"That is my report for today."

President's Report
Texas Tech University
Board of Regents Meeting
December 18, 2009

Dr. Bailey presented his report to the Board: "The *Accomplishments* publication has been handed out to you. I won't go into everything in that, but it highlights a number of important things going on in our institution. We have had a number of things that have happened very recently that are quite remarkable and I want to highlight those very briefly. You also have some press releases on a couple of these in your folder. As most of you know, there are several thousands of colleges and universities in the country; only 280 of them shelter a chapter of Phi Beta Kappa. Only three years after its inception, our chapter of Phi Beta Kappa was one of only 22 chapters in the United States to receive the highest possible ranking by Phi Beta Kappa Society. In other words, it puts us up in the top 10 percent of Phi Beta Kappa chapters. That is quite an achievement just three years into that. What this does is enable our chapter to compete for the exemplary chapter award that will be presented to three chapters at the 2010 tri-annual council meeting. This really reflects very well on the quality of our chapter and also on the quality of our undergraduate student body as well. Again, you have the press release that will be going out about this accomplishment. It is quite an achievement for us and we are extremely proud of that.

"Another achievement that speaks very well for what we do here on campus is that our Law School has been first in the state, two times in a row, in the pass rate on the Bar Exam. You heard earlier about our moot court competition. Our first time pass rate was 94.52 percent compared to the overall pass rate of 89.41 percent in Texas. There is no better measure of the success of our students and the quality of our teaching in the Law School than the pass rate on the Bar Exam. We are extremely proud of that."

Chairman Anders stated, "Dr. Bailey that is a benchmark against all law schools, public and private."

Dr. Bailey replied, "That is right."

Chairman Anders replied that is outstanding.

Dr. Bailey continued, "There are a lot of ways that you can measure thing but the success of your students seems to be the best. I am extremely proud of that. That brings great credit to the university as a whole. When you take those two things together—the ranking of our Phi Beta Kappa chapter and the pass rate of the Law School—it makes you proud to be associated with Texas Tech University.

"We have a number of students every year who get inducted in *Who's Who*, along with other students from around the country and that is some measure of a student's success. This year we had seven from one major. We had seven senior art or art history majors who were named to the 2009 list of Who's Who Among Students in American Colleges and Universities. It is unusual to have that many from one program.

I'd like to read their names very briefly because it indicates how widespread around the state of Texas our student body is. These students include: Elsie Hall from McAllen; Jeff Hernandez from Snyder; Lyndsey Jones from Missouri City; Samantha Roppolo from Mesquite; and then three Lubbock residents, Elizabeth Espinoza; Gilbert Jones and Kathryn Kiser. Our congratulations go to those individuals.

"You have heard Commissioner Paredes talk about stem education and some of the issues there. Texas Tech has made a concentrated effort over the last few years to expand our role in stem education. We recently received a large NSF award of \$978,000 that will help us do that—manage and expand the stem efforts we have. Again, there is press release that is on the NSF website that you have. The other universities who received this award included Vanderbilt, Arizona State, Rutgers, City College of New York and Fort Belknap which is a Native-American university. We are in some very good company. That is a very competitive award. I really appreciate the faculty who worked hard on that. If you look at what we are doing in stem education, it's as good as anybody anywhere. We are very pleased. Our people in math and science are committed, not only to their research, but education as well.

"In reference to research, as you know expanding our funded research efforts is a big institutional priority right now, and we have some good news on that front. Vivian Allen, our Thornton Distinguished Professor of Forages and her research team have received a \$200,000 award from the USDA to study how carbon cycles through large scale agricultural systems. What makes this award particularly important is that it positions Dr. Allen and her team to compete for a ten-year Agro-ecosystem Science award that would be funded at \$1 million a year. That is an extremely prestigious and also a large award. We are very proud of Dr. Allen. She has a cotton farm in New Deal and does very good and high quality work. This speaks well to that.

"Speaking of faculty awards—we were notified yesterday—we have had three faculty members this year so far, receive NSF career awards this fall. It is highly unusual to have multiples of that award. This is one of Taylor's initiatives. Taylor, how many total NSF career awards faculty members do we have right now?"

Dr. Eighmy replied, "We have six active faculty members right now. We have just heard that in addition to the three just awarded there are others who are in the queue that we are going to be getting. We actually have 16 pending proposals into NSF for this. The NSF career award is the most distinguished award you can get from a federal agency to advance faculty scholarship. For instance, UT and A&M each have about 50 since the program started. We have had a total of nine. We have six current ones. We have lost some from faculty who have left with this award to other institutions, but we have a bunch that we are getting and a bunch more in the queue. This is something that is of high importance to us."

Dr. Bailey stated, "The University of Houston has six as well. To be able to increase our numbers by 50 percent at least in a year is great. I think there will also be a fourth award—we have a very good chance for that. As Taylor said, there are 16 still in the queue to be evaluated. So, one of the things that we have done is put a team in place to focus on the advancement of our research efforts. That team consists of Bob Smith;

Taylor Eighmy; Michael Shonrock; Grace Hernandez; and Mary Diaz. I think we have done a nice job in energizing our faculty to apply for these grants and funding opportunities and we are very pleased with that. This speaks volumes about what will happen here in the future in research. It is quite a good thing for us.

Chairman Anders asked if an increase was being seen of an interest by other researchers nationwide due to the downturn or having an interest in coming to Texas Tech.

Dr. Bailey replied, "Yes, in fact I think Bob was telling me that we have someone who we are recruiting for a faculty position that couldn't come this week due to an illness in the family but will be here in January. He will bring \$10 to \$12 million with him and his research team. We are doing a nice job. In Engineering, they have had a number of people in looking at a solar position. We've had a visit and have begun discussions with someone who is quite high up in the nuclear area. Yes, we think we will be in pretty good shape in faculty recruiting. If we are able to recruit at the level of the people who Bob had mentioned that we are bringing in and have our current younger faculty get these career awards, it really speaks volumes for what can happen. It is very positive for us. The career awards, by the way, when the Coordinating Board decides on the measure of faculty quality that is something they look at. If you look at the center for measuring university performance one of their criteria is faculty awards—that is one of those criteria. It will have multiple positive effects."

Vice Chairman Turner asked if there was a handout on that.

Dr. Bailey replied, "No we don't have one because we found out so late yesterday. As soon as we can get this put together, we'll get this out to the Board. We found out about these late yesterday. I was so excited that I got up and left to talk with Taylor about this."

Regent Huffaker asked, "These awards are recognition of a career research achievement or what?"

Dr. Bailey responded, "They are recognition of both achievement and potential. That is the best way of putting it. It's someone who has achieved a great deal but the National Science Foundation believes will be a major player for a long time. Typically people who get these career awards are funded their entire careers."

Vice Chairman Turner asked how many the University of Houston has.

Dr. Bailey stated they have six total. "If we had only these three it would increase our number by 50 percent. There are a number of other funding requests pending and the chances for being granted awards for at least some of those look very good too."

Vice Chairman Turner stated, "So, these three bring us to six or to nine?"

Dr. Bailey replied, "To nine. As Taylor said, UT-Austin had 50."

Dr. Eighmy added, "Historically, UT-Austin has had 57 and A&M has had 47. Those are pretty high numbers for public universities."

Dr. Bailey continued, "We'll move up as quickly as we can. My thanks go to Taylor, Bob and the entire team for their hard work in encouraging and supporting faculty in moving these things forward. As I said, these career awards along with the Phi Beta Kappa and the Law School pass rate rankings make for a pretty good week."

"One more thing before I conclude, we reported on restricted research expenditures at the last meeting. For FY 2009, we had a little over \$35 million. This represents a 29 percent increase over last year. If you remember, for five years we had stagnant or declining restricted research expenditures and this 29 percent increase is quite an improvement. That is a \$7.9 almost an \$8 million increase in one fiscal year which is quite good. We are moving very rapidly toward the \$45 million benchmark—that's a benchmark for NRUF. I think we will get there a lot faster than anyone thinks we will. Again, I thank the entire team out here—the administrative team. They are highly focused on two big goals—improving our enrollment and weighted student hour credit hour production and improving our restricted research funding. It is great to come to work with people who are that focused on what they are doing. They have done a terrific job for us."

Chairman Anders asked, "Dr. Bailey, before you close, that \$45 million number is also a dashboard for Prop. 4?"

Dr. Bailey stated that was exactly correct. "We've talked about getting there in five years, but we think we can do it faster. We are pushing very hard. As you can see, our faculty has been very responsive. We've had a significant increase. Taylor, do you know off the top of your head, what's the number or percentage increase in proposals we've submitted for grants?"

Dr. Eighmy replied, "In fiscal year 2009, we jumped by about 150 proposals submitted per year up to a value of \$950. So it went up \$150 to \$950 and half of that was due to the faculty going after stimulus opportunities which this institution was very aggressive about. The other half of that growth has been due to faculty responsiveness. We've had some very good success to date in our stimulus opportunities and for the faculty that we have who have been funded historically, our hit rate for those folks is very high. That is a good thing for that faculty who write proposals."

Dr. Bailed continued, "You can't get an award unless you submit a proposal. That is the single most important thing. I am quite impressed at how responsive our faculty has been at increasing the number of proposals. That is sometimes a hard thing to get done. In a very fast time, they have been very responsive. With that kind of increase in proposal submission, we'll be in very good shape. I appreciate all the support of our team in doing that."

Chairman Anders thanked Dr. Bailey for his report.

SGA President's Report
Texas Tech University
Board of Regents Meeting
December 18, 2009

Suzanne Williams presented her report to the Board: "Well, the semester is over which is hard to believe. This semester went by fast. My officers and myself as well as our students over the past two weeks have really tried to analyze our successes this semester—things that we can improve on and also things to focus on when we get back from the holidays.

"First, I'd like to cover things that we have completed. Student regent applications went out on November 1 through the Student Government Office. The response that we got as far as wanting to commit and to hear about the position and to know the qualifications was huge. We had tons of applications going out. We have now reviewed the applications and interviewed applicants and have turned those applications to Chancellor Hance with our recommendations to him. We are excited about that.

"The Big XII Conference—to summarize it occurred in early November—went very well. We had a great opportunity to learn from the other Big XII universities. We were able to generate conversation about their strengths and our strengths and also any weaknesses between our universities and how to improve those. We had several of the regents who were able to attend our regent dinner. Chairman Anders was able to speak with us as well. I thank everyone for their participation. It was an awesome evening. The students from other universities kept coming up to us and telling us that their administration would never attend such an event. We are always humbled when we go to conferences like this, but knowing that it was hosted in Lubbock and that they were able to see how the Texas Tech System works. I felt very proud to wear my red and black. It was a great experience and a lot of that can be attributed to you all for putting students concerns first. That has had a huge impact not just on our campus but on the other Big XII universities as well.

Regent Scovell asked, "Which of the Big XII schools stood out as having really strong student leaders and student government? Were there any one which you thought..."

Chancellor Hance stated, "Other than us."

Regent Scovell added, "That goes without saying."

Ms. Williams continued, "It is interesting, earlier Dr. Shonrock went with us to the National Student Government conference. It was light years of the opportunities that Tech had versus other schools. With the Big XII Conference, it's great to be able to say that every Big XII school is very strong. However, not as many other student governments have as much say or the opportunity to be a part of the meetings that we luckily are a part of. Texas A&M is very strong as well. The University of Missouri is

very strong as well. All of them have their accolades and the things that are unique to them. Baylor is continuing to grow and UT is very strong too they just have a very different system which doesn't surprise me. It is very strong as well. All of their structures are a little different as well. It is interesting to learn and analyze ours to ensure that we are being the most effective as well."

Chancellor Hance added, "The Iowa State students drove all night. I was really impressed with them. They left classes one afternoon and drove all night from Ames, Iowa to be here, sit through the meetings and participate."

Chairman Anders added, "Chancellor, I would just add that tremendous credit goes to Suzanne and all of her team members for putting on an outstanding conference. It couldn't have been more scripted and the weather was perfect that weekend. They were the star of the show. We have outstanding student leadership at this university. We really should not take that for granted. Suzanne, we appreciate all that you and the SGA does."

Regent Neal asked, "Suzanne, in your conversations with the other schools did you get any take-aways that would strengthen Tech from this conference?"

Ms. Williams responded, "A big conversation was sportsmanship which we could use some help with. We disclosed the efforts we have tried in that regard and asked for ways that we could target that area. It was comforting to know that is a problem among all of the schools in some areas. They did have some interesting programs that they have tried to incorporate. The use of social media as well to help with sportsmanship is something that we have not tapped into. That is something we will be looking into starting in January and applying that through the basketball season. Hopefully we will see some improvements as the football season occurs in the fall. Other things discussed were ties to alumni; freshman programming; and organization funding. There was a lot of conversation going on. It was interesting to hear and collect ideas from these discussions. Some hold positions not only through their student government but with other organizations and discussions occurred on how they relate with each organization. That was very interesting because that is always something we always strive to continue. One of the hardest things is when someone asks you 'what is the student's opinion.' How are you going to effectively say this is 30,000 students' opinion? It was interesting to see how everyone approached that—in making sure that whatever words came out of their mouth was not the individual student government official's opinion but it was the student body's opinion. Those were the main topics. We talked about transportation, biking and general logistics as well. Overall, those were the main topics discussed greatly and some we were able to learn from. It was a great success.

"The same group that came to the Big XII Conference—there may be a few differences because of elections— will be traveling to Washington D.C. in March 2010 as part of our student lobbying forum. We lobby together. The University of Texas and Texas Tech student government officers will become a team as well as the other Big XII schools. Our agenda as far as what we lobby for has progressed as the legislature has moved on. Ryan Henry has worked with us heavily in Washington D.C. in order for us to get

some inside of what directions we should follow. We have had several conference calls with all of the universities as well to prepare us for that trip. Texas Tech will coordinate that trip as well. We are facilitating that currently. We are excited to get that group back together. We do two days of lobbying—one day of Big XII issues and then we split up into states. The four Texas schools will go together the second day and lobby just for Texas issues. We are excited about that and it is something we will continue to plan when we return from the holiday break.

“We did implement what we call SOURCE. We have introduced that before. That is our connection with the student centers and the organizations at Tech. It has been great getting more input from the leaders of our various organizations and really being able to go back to the source of students and what their opinions are. We quickly realized that each branch of the SGA was fulfilling their duties but the communication between them was not cohesive. So, we are generating a president’s cabinet where the leaders of our student senate as well as our student government officers and various others who are leaders within the SGA will have more contact with each other and more communication as far as what projects officers are working on and what initiatives the student senate is focusing on. We are excited about getting that up and going in January as well.

“In regards to our biking efforts, within the transportation fee, part of that fee that students pay goes towards bike maintenance like bike racks, bike lanes and various bike-related issues on campus. In looking into that and continuing those efforts, there are three upcoming bike projects including that bike lanes will be added at our shared-use pass connecting Flint Avenue to the Student Union Building; connecting Flint Avenue to the Recreation Center; and connecting the West Commuter Lot to the Recreation Center as well. This creates an east-west corridor, connecting the West Commuter Lot all the way to the Student Union Building. That is something that D. J., our external vice president, has been working on. We realize that the use of bikes and being bicyclists on campus is growing. That is great because that means that less vehicles are in that traffic. It also creates issues of ‘do students know about bike safety and bike laws?’ There have been some clinics and conferences that we have coordinated with Parking Services and other entities in educating students. We do have a beautiful campus and we are making sure that our campus stays that way. We do not clutter our University with signage or other use things. We use creative ways to provide markers and signage for our bicyclists which would be unnoticeable for non-bicyclists. Efforts are growing on that initiative and hopefully some lanes for safety issues will allow students to be able to get around campus easier.

“Our iPhone application will be released in January. John Davis from Printing Services has worked with the Student Government as well as our IT Department who have done a great job in getting this application done. We will have maps of our bus routes. You’ll be able to see where buses are on campus. There will be photos as well. We have partnered with the Southwest Collections Library and have the photos from when Tech was first established. You can look through all of those. Additionally, various news and events will be listed. We’re keeping up with technology and being on the cutting edge. Not many universities have this. A&M does have one, but we have already surpassed the information that they offer on their iPhone application. We are excited about that

and to see how that grows in popularity. There will be several stages in which this will be implemented as this is made available to students.

Regent Neal asked if there is a cost to download that application. "Is it a fundraiser?"

Ms. Williams responded that there is no cost. "It was discussed at one point that a small fee would be charged. Currently that has not been applied. Discussions have been that this application could cost 25 cents. This is a very new initiative and we can analyze that in the future to determine if a charge should be incurred.

"Dr. Bailey has done a great job of recruitment receptions at various places at the big football games. We are looking forward to going to the Alamo Bowl where the Student Government will have the opportunity to attend those and be a part of those recruitment receptions. It has been a great experience to talk with students and to be able to share our experience and our passion for Texas Tech. That is something that we look forward to.

"Overall, in February we will begin allocating funds to the student organizations which is our big budgeting process that is always lengthy but it is great to see students and know more about what each of our organizations are doing and how we can help them with funding. Additionally, new officer elections will occur the first week in March. That will be here soon.

"It's been a wonderful semester. All of my officers and I are looking at what we can begin and accomplish and/or focus on in three months. After the holidays we'll be ready to go and excited to be able to come back especially with all that we have learned over this past summer and semester. It's been great.

"Thank you. This concludes my remarks."

President's Report
Texas Tech University Health Sciences Center
Board of Regents Meeting
December 18, 2009

Mr. Cavin presented his report to the Board. "It is once again a privilege and pleasure to represent the Health Science Center. I want to highlight a few of the accomplishments at the HSC since your last meeting in October.

"The chancellor has already mentioned that the HSC received some great news last week. The Commission on Colleges of Southern Association of Colleges and Schools announced that the HSC is reaccredited for another 10 year period. If you recall, the SACS had a visiting team here this past year. That team accepted our compliance documentation. They had absolutely no recommendations for improvements of the institution. Our Quality Enhancement Plan, better known as a QEP, which is interprofessional teamwork, was also accepted with very few recommendations. They had two recommendations for improvement. The QEP is very much a component of the SACS accreditation process. SACS revamped their whole process about five or six years ago and implemented a new process referred to as a QEP. Basically the purpose is some type of a process that will focus on issues of improving student learning. Even though the accreditation is typically every 10 years, there is a midterm report. For us, that midterm report will focus on the progress on our QEP. On next regularly scheduled SACS visit will not be until 2019. Let me say there was a tremendous amount of work that went into this. That is the main reason that I wanted to mention this accomplishment. I want to publicly thank and acknowledge the more than 5,000 faculty and staff members, the more that 3,000 students at the HSC. This is a great accomplishment and without each and every one of them and their input this would not have happened.

"We've also talked in the past about a student-run health clinic. Last month I visited that clinic. It was a privilege. It is held on every Wednesday evening. It is operated at a church near 34th and Boston and despite their busy schedules, the students are there every week for meeting the healthcare needs of those who are medically underserved in our community. In addition, there are numerous faculty who volunteer their time to provide the oversight for this endeavor. That was a concern. The concern was, 'what do we have as far as faculty oversight?' The day I visited, Kyle Miller, our student regent, was one of the students present in addition to five or six faculty members who were there providing guidance and support. Again, I want to publicly recognize and commend our students and our faculty for the dedication and commitment to their chosen profession.

"HSC is also making a difference in the community with a program called Get Fit. This is sponsored by the Garrison Institute on Aging. Get Fit just completed its fourth season. To date, participants involved have performed over 77,000 hours of exercise and have walked more than 9,000 pounds. For those of you who may not be familiar with the program, the HSC employees and the Lubbock community participate in what

we call “friendly competition” to increase physical activity and to improve nutrition. I congratulate the Garrison Institute for their support of that program and to the many participants of that program.

“On research, for fiscal year 2009, we’ve had an increase of more than 46 percent in our total research expenditures. So the expenditures for research, this is total research, is \$38.2 million for the HSC. The previous year that number was \$26.2 million. We are also benefitting from the government stimulus money. This year NIH funded 16 research projects that totaled about \$4.5 million for research from stimulus money. We are also waiting to hear back from the Cancer Prevention and Research Institute of Texas (CPRIT). Seven HSC research projects are still being considered. They total about \$5.5 million. We are looking forward to hearing something in either late January or early February. Obviously those monies will have a major impact on our research funding in cancer.

“Some good news from our Amarillo campus—on November 20 a ribbon cutting ceremony was held for the new School of Pharmacy Academic Building. I had the pleasure of touring that first-class facility and meeting with some of the students. We are very excited about that new building. The ribbon cutting was a packed house and truly demonstrated amazing support of the HSC from both the Amarillo community and their elected officials. That will now enable us to increase our entering class size in Pharmacy in Amarillo from about 90 students per year to about 115 students.

“I also want to mention two of our faculty members who were recently recognized with their award of the Chancellor’s Council Distinguished Teaching and Research Award. They are Dr. Alyce Ashcraft and Dr. Afzal Siddiqui. Dr. Ashcraft, who is recognized for her innovations in teaching, is an associate professor in the Anita Thigpen Perry School of Nursing. Dr. Siddiqui, who is recognized for his research, is an associate academic dean in the Graduate School of Biomedical Sciences. Dr. Siddiqui is internationally known for his research on parasite immunology and particularly in the area of developing vaccines to fight infectious diseases.

“On another note, each of you just received a copy of *Pulse* that is the HSC biennial publication. It contains a number of stories about our graduates, about our ongoing research and some personal updates on some of our current students. *Pulse* gives you an excellent opportunity to learn more about the great things that are happening at the HSC.

“Mr. Chairman, this concludes my report. I thank each of you for your commitment to the HSC and to Texas Tech. I also wish you and your family a very happy holiday season and a prosperous 2010.”

Regent Neal commented, “In regards to the family clinic, Kyle invited me to go sometime in November. If you ever have an opportunity and want to go see the quality of students we have at the HSC you should visit this clinic. I’m sorry that Cory Robertson and Kyle Miller are not here this morning. The thing that you need to know the most about these students is about their hard work and dedication to making this

clinic work. This started with a student who just felt this was something he was called to do. For about two years, he worked with the faculty and tried to find a sponsor, because it was going to require a sponsor. The important thing is that they felt a need existed in this community for a free clinic and not only do they go and work there every week, but they have an opportunity as young medical students to examine and have the preceptor faculty there. It is a wonderful partnership of people who really care in this community. They limit how many patients can come in, but it is an exciting endeavor. It did my heart good to see the quality of our students and how much they care about those who fall through the cracks in Lubbock, Texas. If you ever have time from 6 to 9 pm on a Wednesday evening, I encourage you to go visit. It will lift your spirits."

Mr. Cavin added, "It's amazing to look in those student's eyes and see their excitement and dedication. It's not just a matter of 'I've gotta do this.' It's all volunteer work."

Chairman Anders commented about the SACS accreditation, "Again, congratulations to the HSC and on everyone's efforts there. I will add, that is very remarkable to go through that process and have no criticisms, is it not?"

Mr. Cavin replied, "Yes it is. And, again, I compliment our faculty, staff and students for that accomplishment."

SGA President's Report
Texas Tech University Health Sciences Center
Board of Regents Meeting
December 18, 2009

Ms. Schulze presented her report to the Board. "Cory sends his apologies for not being able to attend two consecutive meetings but both have fallen on exam days.

"This fall semester we had a record enrollment at the HSC with 3,250 students. We are very excited about our growth and we take great pride in our recent reaccreditation.

"Currently, the first floor of our C Pod is undergoing renovations. The completion of 9,955 square foot Phase I is expected in the fall of 2010. Phase II will include 6,988 square feet and is scheduled to begin in the spring of 2010. Phase I and II combined with equal 16,000 square feet. The north portion will be the all new F. Marie Hall SimLife Center. Recently, the students have become more aware of what will be going into the new SimLife Center and how it compares to our current Clinical Simulation Center. The new SimLife Center will feature more simulation mannequins and high-tech equipment, simulation operating and scrub rooms, authentic clinic exam and hospital patient rooms, virtual reality and 3-D visualization learning and also better audio-visual computer monitoring systems in every room. This is used for examinations so that professors can watch the students as they are examining patients and give them some feedback. This new area will provide a better educational environment for all of the different schools at the HSC as well as foster inter-professional teamwork which supports our QEP. The new SimLife Center is expected to be completed around the summer of 2010. Just south of the SimLife Center we will also be adding several additional classrooms and studies rooms to accommodate our growing student body.

"We recently held a holiday event for the HSC students. It was hosted by the SGA and the Office of Student Services. Free food, beverages and door prizes were provided to students. We had some fantastic door prizes given away. Over 100 students walked away with a prize which included gift cards to local restaurants and coffee shops, and other retail businesses, lift tickets to several ski resorts in Colorado and New Mexico, autographed footballs from Mike Leach and the football team, and also an autographed basketball from Bob and Pat Knight. The students enjoyed the party but the real beneficiary was the South Plains Food Bank. Students donated cash or canned goods for a chance to win one of the prizes. This event was a big hit with the students and it was a great success this year. We collected over 370 pounds of food and \$161 in cash that benefitted the South Plains Food Bank. After the holiday event was over, the SGA officers and several senators went to the UMC Children's Ward dressed as Mr. and Mrs. Claus and the elves. We distributed crayons and coloring books to the children admitted there.

"Our greatest source of pride this semester is the amount of community service our students have completed to give back to the community. Mr. Cavin already commented on our student-run health clinic which has been a fantastic success.

"We also hosted a fall festival. Many of the students planned and ran the fair at Parkway Elementary for the East Lubbock elementary schools. Parents brought their kids to play games in a carnival atmosphere and then the parents received free health screenings and were given information about hypertension, diabetes and the H1N1 flu and vaccinations. Students and other volunteers involved in the free health clinic were there to give people more information about programs that will benefit them and help them make contact with health care professions.

"Another endeavor is the barber shop BP or the BMI. Last year a few of the medical students went around to local barber shops giving free blood pressure checks to members of the Lubbock community. This year they returned to more locations but added a few changes. The main topic this year was body mass index and obesity. They checked blood pressure of the patrons but also talked to them about maintaining a healthy weight and education them about Type 2 diabetes. The medical students reached out to students in other schools of the HSC to become involved as well. So, they are trying to recruit nursing and allied health and pharmacy to join.

"We had world AIDS day two weeks ago. The American Medical Student Association and the International Medicine Club at the HSC co-hosted an event on world AIDS day on December 1. Two different guest speakers were brought in to discuss the research they are doing to help eradicate AIDS. A short film was shown to the attendees which illustrated the lives of two African women living with AIDS. They held a candlelight vigil dedicated to the lives of those all over the world who have been affected by AIDS. Following this year's success, the two organizations hope that this will become an annual event.

"On the horizon, the students of the HSC have begun collaboration with Texas Tech University's SGA to sponsor a dance marathon to benefit the Children's Miracle Network at UMC. Dates have not been set but you can expect to hear more details at future meetings.

"That is the end of my report and I will be happy to answer any questions you may have."

Vice Chairman Turner asked for Melissa to give the Board some information about herself—where she's from, what she is studying.

Melissa responded, "I was born in Louisiana but mostly grew up in Central Texas. I'm a second year occupational therapy student. I taught junior and high and coached girls athletics (volleyball, basketball and track) in Copperas Cove, Texas for five and half years before going back to graduate school. I had the privilege of educating some of the Fort Hood soldier's children. I graduated from Angelo State University for my undergraduate degree."

President's Report
Angelo State University
Board of Regents Meeting
December 18, 2009

President Rallo presented his report to the Board: "Our Center for Securities Studies, which is the federal initiative being championed by Senator Hutchison and Representative Mike Conway continues to gain support for its programs. Recently, I hosted the chief of the Analysis Committee of the Air Force Intelligence Analysis Agency to discuss a new intelligence analysis certificate course. The three to six credit program would be required of all new instructors, 50 to 75 a year that will be signed annually with Goodfellow AFB. We are also in discussion with the Air Force Cultural and Language Center at Maxwell AFB to establish an annual three-week United States and Republic of Korea ROTC exchange. There are ROTC programs all over and each of the students will spend three weeks studying their guest country's national security policies but also emerging themselves in their host's national culture. This could become the foundation for additional ROTC exchanges with other nations.

"We have been accepted for inclusion in the new edition of the *Best College for B Students*, a national publication authored by Tamra Orr. This inclusion is consistent with our new admissions focus on students in the top 15 to 25 percent of their high school classes. Approximately 75 institutions are included in the publications with each institutions being described in depth.

"Recently, I hosted lunches with 50 plus high school guidance counselors in both Austin and San Antonio last week to get the word out about these and many other new ASU initiatives. What was interesting is that we also invited the representatives from Cohn and Wolfe, the firm the Board approved that we hire last time to develop new strategies to position ASU in these large city markets. They were able to interact with counselors. We hope to get their initial feedback in the next few weeks.

"Our faculty and staff continue to excel in many ways. As many of you know, senior mathematics instructor, Professor Ellen Moreland, was recently selected by the Carnegie Foundation for the Advancement of Teaching as the 2009 Texas Professor of the Year.

"Captain Brad Roehrig, assistant professor of aerospace studies in the ASU ROTC program, was awarded the Bronze Star for meritorious service during his recent tour of duty in Iraq. A 15 year veteran of the Air Force, Captain Roehrig completed his second tour in Iraq at Joint Base Balad. The Bronze Star is the fourth highest combat award of the U.S. Armed Forces, and the ninth highest military award in the order of precedence for the U.S. military decorations.

"Katherine Brassfield has been named the chair of the of the NCAA Division II Management Council. She will take that office after the meeting next month (January 2010) in Atlanta at the 201 NCAA Annual Convention.

"Jeff will talk about our students, but I would like to mention that our students continue to have great success in a number of areas. Two of our intramural flag football teams won team championships and swept the MVP awards at the National Intramural-Recreational Sports Championship regional tournament in November at Stephen F. Austin University. One winning team, "The Invisibles," is also the defending national Champion in the Co-Rec Division. Both ASU teams will play in the national championships in January 2010 at the University of South Florida.

"Finally, on a personal note, I have been elected to the Texas Delegation and Board of Trustees for the Southern Association of Colleges and Schools (SACS), the accrediting agency for component campuses of the Texas Tech System.

"Thank you for your support and I hope your holidays are great."

Chairman Anders asked Dr. Rallo to tell the Board how late ASU's intramural games go. "I was amazed by what you told me."

Dr. Rallo replied, "Thank you. When I first came here we had about 40 intramural teams and we spent a lot of time and energy on enhancing those. We now have almost several hundred of those. We put lights on the fields and so those games sometimes go until 3 am. They'll sometimes have a start time of 1 am. We also have a donor who we are working with who has agreed to build a baseball field with bathrooms. We have no bathrooms at these intramural fields. The donor has agreed to build us a bathrooms."

Chairman Anders thanked Dr. Rallo for his report and wished him a Merry Christmas.

SGA President's Report
Angelo State University
Board of Regents Meeting
December 18, 2009

Jeff Harris presented his report to the Board: "I'd like to expand on what Dr. Rallo was talking about in regards to intramurals. We've got all sorts of sports going on all the way from football to dodge ball. So, you can have anything that you could possibly want. Football has the highest numbers with 168 teams. And those teams are composed of 18 or more people. That's pretty good for our size of school.

"One thing I'd like to do is thank you all for everything you have done for Angelo State and the Texas Tech System. That's partially what the gift is for in addition to it being Christmas. There is hot cocoa in there.

"We are very excited about many of the things going on. One of the things we were complimented on when we went to our SGA conference is how well we actually work with students and get a lot of student opinion out. Part of the reason we are able to do that is because we take a different polling approach that a lot of the different universities do. While we do have some traditional polling locations, we do a lot of firsthand contact and communication. We do that typically one student a day with every person in our senate. We feel that gives us a very broad aspect and unlike traditional polling stations, most people don't take a poll like that unless they are upset about something. We get a lot of mixed results when we get into the actual firsthand contact. That being said, we are very proud of the way that ASU is moving forward. One project that was approved yesterday related to the negotiations for the private development. That mixed-use is going to be amazing. Students are excited about that, about the possibilities of not only having some upper classman housing and such, but also having the possibility for more locations on campus to make it more residential. I know that is a main goal of our university. Plus, there will be income opportunities which I'm sure Ms. Meyer will be happy about. Another thing is the consultation for the HSI status. By approving that, that gives us a much more solid chance of getting some actual funding from that HSI. Being eligible to apply for that has been a major breakthrough for us. We are very grateful that we reached that status this year. We thank you for your help on that.

"We are excited about some of the academic changes that are coming up. Some of those are still in the works, but we will be getting some of those in pretty soon. We are excited about how those are turning.

"The tuition and fee increases is normally something that students shudder, and with the new things that are handed down as far as the \$280 and 3 percent coming down, we actually had an open forum with students. It went over very well. I have to compliment my administration because they do an amazing job as far as transparency goes. Everything that was discussed in that student fee forum was everything that I heard in private sessions all the way down to line item budgets. So students got first hand all of the information that they needed and all the information that was given to me. I was very proud of that. Overall, including student referendum fees which don't even apply to

that limit, the amount is \$211 for the year. So, they really did a good job as far as assessing what we really truly need and what we don't need to increase. The students are extremely pleased with that. I couldn't be more proud that they actually took that active of an interest and really got down to line items to see what we really needed and didn't.

"Other things that are coming up—the CHP project is going to be amazing. That is our Center for Human Performance—our student work out facility. Those expanded areas will create a lot of new opportunities. We saw a presentation on that from the man in charge of that. It looks impressive. They will have a rock climbing wall, the extended workout facilities, which has been an issue for a while as far as not having adequate space to supply the people who are going.

"As far as some student government items, our senator numbers in our student senate are the highest they have been maintained for seven years. We are doing fairly well in getting students organized and getting them involved with the student government. We have a program called Ram Jams that we work on with the Alumni Association. Those are basically pre-game parties for the football games. Those have been extremely successful and we have had a lot higher turnout this year than last year on those. The discount program is going well. We've actually got to a point where we can start focusing on quite a few other initiatives. We can also step back because we are still receiving applications—it's gotten popular enough where people are actually seeking us out instead of us having to go to the local businesses. A lot of our other work has been completed for the semester which we are happy about. A lot of the committees have finalized their purposes. Some have to be reopened but that is a different matter. We are always excited to take a part in those.

"That concludes my report."

Regent Huffaker asked about the \$211 fee. "Is that the general student fee for all of your students?"

Jeff replied, "That is the increase that we are going to see next year. So overall across the board tuition will only go up \$211 for the fiscal year."

Chairman Anders added, "John, some of that was for the new Center for Human Performance."

Jeff added, "The Center for Human Performance is included in that but that was actually a student referendum fee. So, that doesn't even count for the \$280 limit. That was one. The UC fee didn't increase. Ms. Meyer can also help with these."

Ms. Meyer stated that the library fee and the Recreation Center fee increased.

Jeff continued, "The only other change that we made that would cause an increase would be the Student Life and we just differentiated the step on that. We changed that similar to TTU's as far as having a scale-system on the Student Life fee. Ours was

originally by the hour, where TTU has a scale system which charges a specified amount for certain hours. That caused a little bit of an increase for some students."

Chairman Anders thanked Jeff for his report and his service. "Merry Christmas to you and thank you for the gift."